

WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018)
2018 Preliminary Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)



RE: BU40.1

PART I: RECOMMENDED FINANCIAL ADJUSTMENTS						
	Approved Positions	2018 Operating Budget (\$000s)			Incremental Increase (\$000s)	
		Gross	Revenue	Net	2019	2020
					Net	Net
2018 Preliminary Operating Budget as at November 30th, 2017	51,930.0	10,972,268.0	6,813,107.6	4,159,160.5	324,994.1	263,099.9
Budget Committee – December 18th, 2017 - No Changes						
2018 Preliminary Operating Budget as at December 18th, 2017	51,930.0	10,972,268.0	6,813,107.6	4,159,160.5	324,994.1	263,099.9
2018 Preliminary Operating Budget as at January 12th, 2018						

**Net excludes Assessment Growth of \$68.3 million*

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	Approved Positions	2018 Operating Budget (\$000s)			Incremental Increase	
		Gross	Revenue	Net	2019 (\$000s)	2020 (\$000s)
					Net	Net
Budget Committee - January 12, 2018						
Additional Revenue						
Additional Vacancy Rebate Savings Offset (in 2018 Preliminary Budget)		(5,500.0)		(5,500.0)		
Additional 1% Inflationary Tax Increase (updated for Final Roll)			3,725.2	(3,725.2)		
Additional Assessment Growth			13,290.8	(13,290.8)		
Additional Revenue – Sub-Total	0.0	(5,500.0)	17,016.0	(22,516.0)	0.0	0.0
New / Enhanced for Budget Committee's Review & Consideration	234.1	95,135.2	53,844.6	41,290.6	38,750.2	31,516.3
Financial Impact of Referrals and Reports for Consideration						
Economic Development & Culture (BU40.1ad)						
Funding the costs to administer the BIA utility locate service		166.0		166.0		
Shelter, Support and Housing Administration (BU40.1aa)						
Supports and Housing for Survivors of Human Trafficking		2,068.0	2,068.0	0.0		
Shelter, Support and Housing Administration (BU40.1ae)						
Addition of 3 temporary positions to administer program and to carry out building condition assessments and energy audits for TCHC buildings.	3.0	2,326.0	2,326.0	0.0	128.0	
Transportation Services (BU40.1o)						
Vision Zero Road Safety Plan		(300.0)		(300.0)	(150.0)	(150.0)
City Manager's Office (BU40.1ac)						
Implementation of executive management indigenous cultural competency training		14.0		14.0		
Financial Impact of Referrals and Reports for Consideration – Sub-Total	3.0	4,274.0	4,394.0	120.0	(22.0)	(150.0)

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	Approved Positions	2018 Operating Budget (\$000s)			Incremental Increase	
		Gross	Revenue	Net	2019 (\$000s)	2020 (\$000s)
					Net	Net
Budget Committee - January 12, 2018						
Financial Impact related to Briefing Notes						
Parks, Forestry and Recreation (BN#19)						
Increase recreational spaces by 20,000 in 2018 (10,000 new spaces already included New/Enhanced list for BC's review & consideration)	11.1	482.3	96.0	386.3		
Parks, Forestry and Recreation (BN#21)						
Add 6 positions (2 full time & 4 seasonal) to the Parks Ambassador Program	6.0	350.0		350.0		
Social Development, Finance and Administration (BN#23)						
Development of Neighbourhood Action Plans in all wards and neighbourhoods	6.0	485.0		485.0	274.0	
Shelter, Support and Housing Administration (BN#22)						
Addition of 3 new shelters in 2018		2,684.0		2,684.0	12,206.5	
Municipal Licensing and Standards (BN#7)						
Add 5 positions to strengthen enforcement of holistic centres & body rub parlors	5.0	682.0		682.0		
Toronto Fire Services (BN#26)						
Add 25 positions for the creation of a TCHC Fire Safety Task Force	25.0	1,904.5		1,904.5	907.8	
Implementation of a TCHC Public Fire Safety Education Marketing Campaign		50.0		50.0	250.0	
Toronto Public Library (BN#35)						
Implement Toronto Public Library's "Open Hours Plan" starting in 2019					3,625.0	3,625.0
Toronto Transit Commission (BN#39)						
Bring bus overcrowding to only 30% above current overcrowding standard for off-peak only		1,000.0		1,000.0	3,000.0	
Financial Impact related to Briefing Notes – Sub-Total	53.1	7,637.8	96.0	7,541.8	20,263.3	3,625.0
Total Impact	290.2	101,547.0	75,350.6	26,196.4	58,991.5	34,991.3
2018 BC Rec'd Operating Budget as at January 12, 2018	52,220.2	11,073,815.0	6,888,458.2	4,185,356.9	383,985.60	298,091.20

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Budget Committee – **December 18, 2017**

PART II: REQUESTED REPORTS AND BRIEFING NOTES

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
Corporate			
BU39.1 Corporate <u>Operating Budget Briefing Note #2</u>	A briefing note entitled " <i>Economic Factors</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details inflationary percentage increases utilized in the development of the multi-year 2018 Preliminary Operating Budget and 2019 and 2020 Plans.		Deferred to the January 12, 2018 Budget Committee Meeting
BU39.1 Corporate <u>Operating Budget Briefing Note #3</u>	A briefing note entitled " <i>2018 Gapping Levels</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details the proposed gapping levels for 2018 Preliminary Operating Budget.		Deferred to the January 12, 2018 Budget Committee Meeting
BU39.1 Corporate <u>Operating Budget Briefing Note #4</u> <u>Appendices A-D</u>	A briefing note entitled " <i>Changes to Existing User Fees and New User Fees in the 2018 Preliminary Operating Budget</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details all changes to existing user fees and new user fees that are incorporated in the 2018 Preliminary Operating Budget, and provides a summary of the 2018 incremental revenues that will be generated from these fees.		Deferred to the January 12, 2018 Budget Committee Meeting
BU39.1 Corporate <u>Operating Budget Briefing Note #5</u> <u>Appendices 1-2</u>	A briefing note entitled " <i>Contributions to and Withdrawals from Reserves/Reserve Funds</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.		Deferred to the January 12, 2018 Budget Committee Meeting

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Budget Committee – December 18, 2017

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BU39.1 Corporate Operating Budget Briefing Note #6 Appendices: A B C D E	A briefing note entitled " <i>Equity Impacts of Changes in the 2018 Operating Budget</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details the equity impacts of the efficiencies, service changes and new/enhanced services included and not included in the 2018 Preliminary Operating Budget, with particular focus on the gender equity impacts of these budget change proposals and the impact on persons with low-income.		Deferred to the January 12, 2018 Budget Committee Meeting
BU39.1 Corporate Operating Budget Briefing Note #9	A briefing note entitled " <i>Toronto Poverty Reduction Strategy</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details the strategies focused on Housing Stability, Service Access, Transit Equity, Food Access, Quality Jobs & Liveable Incomes, and Systemic Change		Deferred to the January 12, 2018 Budget Committee Meeting
Citizen Centred Services "B"			
BU39.1 Municipal Licensing and Standards Operating Budget Briefing Note #7	A briefing note entitled " <i>Assessment of Staffing Complement for Enforcement of Holistic Centres and Body Rub Parlours</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details the projected costs and potential revenue sources necessary to increase the complement of the division to enhance the dedicated enforcement efforts related to non-compliant businesses currently operating with holistic licences.		Deferred to the January 12, 2018 Budget Committee Meeting
BU39.1 Municipal Licensing and Standards Operating Budget Briefing Note #8	A briefing note entitled " <i>Staff Resources Required for the Enforcement of Illegal Third Party Election Advertising</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details on the potential staffing resources needed for enforcement pertaining to illegal third party election advertising commencing on May 1, 2018.		Deferred to the January 12, 2018 Budget Committee Meeting

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Internal Corporate Services			
BU39.1 Facilities, Real Estate, Environment & Energy <u>Operating Budget Briefing Note #10</u>	<p>A briefing note entitled "<i>TransformTO 2018 Operating Budget Request</i>" was distributed on December 15th, 2017 for the December 18th, 2017 Budget Committee meeting which;</p> <ul style="list-style-type: none"> ▪ Summarizes previous Council approvals and directions regarding TransformTO strategies and budget requests. ▪ Provides, as requested by City Council, the outcomes of the priority scoring of the TransformTO Short Term Strategies. ▪ Provides a consolidated summary of the 2018 Operating Budget request in support of implementation of the TransformTO Short Term Strategies; and ▪ Provides a comparison of the current financial estimates of the accelerated work plan for the short-term strategies to what was submitted to Council in December 2016 		<p>Deferred to the January 12, 2018 Budget Committee Meeting</p>

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PART III: MOTIONS			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
Corporate			
BU39.1 Corporate Motion – Briefing Note Request	<p>That the City Manager provide a budget briefing note on the following:</p> <p><i>"The number of temporary and permanent part-time and full-time staff by division and commentary on how to renew the public service given current and future turnaround and retirements."</i></p>		Adopted
Citizen Centred Services "A"			
BU39.1 Children's Services Motion – Briefing Note Request	<p>That the General Manager, Children's Services provide a budget briefing note on the following:</p> <p><i>"The 2018 allocation of provincial monies specifically devoted to targeted fee subsidies versus overall affordability."</i></p>		Adopted
BU39.1 Economic Development and Culture Motion – Briefing Note Request	<p>That the General Manager, Economic Development and Culture provide a budget briefing note on the following:</p> <ol style="list-style-type: none"> 1. <i>Provide a list of the eleven trade missions in 2017 related to "Toronto Global" and provide the following information for each trade mission:</i> <ol style="list-style-type: none"> a. <i>Indicate the goal of each mission and provide hyperlinks to each report on each Economic Development website;</i> b. <i>Describe the composition of each trade mission delegation and composition of the advance team;</i> c. <i>Indicate the costs borne by the City, including any advance travel conducted in preparation for a mission;</i> 		Adopted

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BU39.1 Economic Development and Culture Motion – Briefing Note Request (cont'd)	<ul style="list-style-type: none"> <i>d. Indicate costs borne by City partners and non-City delegates; and,</i> <i>e. Indicate City costs covered by partners and non-City delegates.</i> <p>2. <i>A summary of the 2018 budget request for City-specific travel for the purposes of trade and Foreign Direct Investment, including:</i></p> <ul style="list-style-type: none"> <i>a. An indication of additional costs that will be borne by the City, over and above the annual contribution to "Toronto Global", if the City participates in their missions.</i> <p>3. <i>Provide a summary of the total expenses in 2017 associated with travel and the planned travel budget for 2018.</i></p>		
BU39.1 Parks, Forestry and Recreation Motion – Briefing Note Request	<p>That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:</p> <p><i>"The revised amounts required in 2018 to fund Council approved plans to address unmet demands for recreation programs and Swim to Survive Program"</i></p>		Adopted
BU39.1 Social Development, Finance and Administration Motion – Briefing Note Request	<p>That the Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following:</p> <p><i>"Advancing the development of the Social Procurement Policy, an initiative of the Toronto Poverty Reduction Strategy, and the staff resources required to undertake this work."</i></p>		Adopted

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BU39.1 Social Development, Finance and Administration Motion – Briefing Note Request	That the Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following: <i>"Cost implications to Community Partnership and Investment Program recipients of Bill 148 and possible strategies to resolve."</i>		Adopted
Citizen Centred Services "B"			
BU39.1 Engineering and Construction Services Motion – Briefing Note Request	That the Executive Director, Engineering and Construction Services provide a budget briefing note on the following: <i>"The additional costs incurred by relying on outside contractors for engineering services due to a lack of internal staff capacity in 2017 and possible strategies to address this issue in 2018 and beyond "</i>		Adopted
BU39.1 Toronto Fire Services Motion – Briefing Note Request	That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following: <ol style="list-style-type: none"> 1. <i>A strategy outlining a recommended course of action to address the concerns regarding the recent fire safety issues involving Toronto Community Housing Corporation buildings.</i> 2. <i>The impact of Workplace Safety and Insurance Board (WSIB) and presumptive illness.</i> 3. <i>Sick time analysis.</i> 		Adopted

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BU39.1 Toronto Fire Services Motion – Briefing Note Request (cont'd)	4. <i>Toronto Island Fire Protection service level, including total cost of service and cost per person to provide service compared to City-wide service cost per person.</i> 5. <i>An update on the Transformation Plan.</i>		
BU39.1 Municipal Licensing and Standards Motion – Briefing Note Request	That the Executive Director, Municipal Licensing and Standards provide a budget briefing note on the following: <i>"The breakdown of the revenue generated by Personal Vehicle Company (PVC) fees in 2017, including licences and per kilometre revenue."</i>		Adopted
Chief Financial Officer			
BU39.1 Office of the Treasurer Motion – Briefing Note Request	That the Treasurer provide a budget briefing note on the following: <i>"The impact on the counter and customer service functions of any proposed reductions in the Office of the Treasurer's 2018 budget."</i>		Adopted
Other City Programs			
BU39.1 City Council Motion – Briefing Note Request	That the City Clerk provide a budget briefing note on the following: 1. <i>The number of Councillors that rent constituency offices outside of Civic Centres and the rent costs associated with these offices.</i>		Adopted

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Budget Committee – December 18, 2017			
BU39.1 City Council Motion – Briefing Note Request (cont'd)	2. <i>The number of Councillors that rent constituency offices inside of Civic Centres and the rent costs associated with these offices.</i>		
Accountability Offices			
BU39.1 Auditor General's Office Motion – Briefing Note Request	That the Auditor General provide a budget briefing note on the following: 1. <i>An explanation of the \$8 million annual recurring savings referred to on page 7 of Auditor General's presentation (December 14, 2017), including how these savings were determined and if they have been verified as 2017 savings; and</i> 2. <i>An explanation of the \$9.4 million in one-time savings in the real-estate services division, referred on page 7 of the Auditor General's presentation (December 14, 2017), including how these savings have been quantified and verified.</i>		Adopted
Agencies			
BU39.1 Toronto Public Health Motion – Briefing Note Request	That the Medical Officer of Health provide a budget briefing note on the following: 1. <i>The number of secondary Schools that are part of the Student Nutrition Program;</i> 2. <i>The number of elementary Schools are part of the Student Nutrition program;</i>		Adopted

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BU39.1 Toronto Public Health Motion – Briefing Note Request (cont'd)	3. <i>The number of Toronto District School Board (TDSB) schools that are part of the program;</i> 4. <i>The number of Toronto Catholic School Board (TCSB) schools that are part of this Program; and</i> 5. <i>Where the schools that take part in the Program are in regards to the Learning Opportunity Index.</i>		
BU39.1 Toronto Police Service Motion – Briefing Note Request	That the Toronto Police Services Board, and the Chief, Toronto Police Service, provide a budget briefing note on the following: <i>"The uniform establishment and deployment history broken down by Police Division for the period 2013 – 2017 and projection for 2018, including the average number of officers on patrol at any given time."</i>		Adopted
BU39.1 Toronto Public Library Motion – Briefing Note Request	That the City Librarian provide a budget briefing note on the following: 1. <i>Operating Funds necessary to fully implement Toronto Public Library's "Open Hours Plan" phased in over a 4-year period from 2019 to 2022.</i> 2. <i>Numbers of people utilizing the library system on Sundays, with a break down for individual libraries.</i> 3. <i>The number of Youth Hubs in the City of Toronto, their locations, hours of operation, staffing costs and attendance per site.</i>		Adopted

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BU39.1 Toronto Transit Commission Motion – Briefing Note Request	<p>That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note on the following:</p> <ol style="list-style-type: none"> 1. <i>Options to address bus overcrowding, noting costs and ridership/crowding benefits.</i> 2. <i>The adequacy of the current bus fleet and garages to accommodate modest ridership growth and to address overcrowding.</i> 		Adopted

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
Corporate			
BU39.1g Corporate <u>Letter Report</u>	<p>The letter dated June 5, 2017 from the City Council entitled "2018 Implementation Costs for Various Approved Service Plans", recommends that:</p> <p><i>Budget Committee to consider the 2018 implementation costs of the following approved service plans as part of the 2018 Budget Process:</i></p> <ul style="list-style-type: none"> ▪ <i>TO Prosperity: Toronto Poverty Reduction Strategy</i> ▪ <i>Toronto Fair Pass Program</i> ▪ <i>Toronto Strong Neighbourhoods 2020</i> ▪ <i>Toronto Youth Equity Strategy</i> ▪ <i>Toronto Seniors Strategy: Toward an Age-friendly City</i> ▪ <i>Toronto Newcomer Strategy</i> 		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018

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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU39.1g Corporate Letter Report (cont'd)	<ul style="list-style-type: none"> ▪ <i>Housing Opportunities Toronto: An Affordable Housing Action Plan</i> ▪ <i>Recreation Service Plan</i> ▪ <i>Childcare Growth Strategy</i> ▪ <i>Transform TO: Climate Action for a Healthy, Equitable, Prosperous Toronto</i> ▪ <i>Middle Childhood Strategy</i> ▪ <i>Parks Plan</i> 		
Citizen Centred Services "A"			
BU39.1n Economic Development & Culture Letter	City Council adopted MM27.39 on Massey Hall Revitalization and in so doing, expressed support of the Massey Hall Revitalization Project. City Council has also requested the Budget Committee to consider financial support for Phase 2 of the Massey Hall Revitalization Project in the 2018 Budget process.		Deferred to Budget Committee meeting on January 12, 2018
BU39.1m Parks, Forestry and Recreation Letter Report	The letter dated Oct 18, 2017 from City Council entitled " <i>Tree Protection Enforcement</i> ", recommends that: <i>"Budget Committee, during the 2018 budget process, to consider Tree Protection Enforcement, the creation of seven permanent full-time positions to address the need for tree protection enforcement under the Municipal Tree Protection By-Laws."</i>		Deferred to Budget Committee Meeting on January 12, 2018

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Citizen Centred Services "B"			
BU39.1v Toronto Fire Services Letter Presentation	<p>The letter dated Nov 28, 2017 from Executive Committee entitled "<i>Fire Prevention in High-Rise Buildings</i>", recommends that:</p> <p><i>"City Council direct that funds for Toronto Fire Services Open Data projects be included in the 2018 Operating Budget of Fire Services."</i></p>		Defer to Budget Committee Wrap-up Meeting on January 12, 2018
BU39.1o Transportation Services Letter	<p>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "<i>Vision Zero Road Safety Plan (2017-2021) Update</i>" recommends that:</p> <p><i>"The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019."</i></p>		Defer to Budget Committee Wrap-up Meeting on January 12, 2018
Accountability Offices			
BU39.1a Auditor General's Office Letter	<p>The letter dated Oct 27, 2017 from the Audit Committee entitled "<i>Auditor General's Office -2018 Operating Budget</i>", recommends that:</p> <p><i>"Budget Committee approve the 2018 Operating Budget of \$7,444.9 thousand gross and net for the Auditor General's Office."</i></p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018

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BU39.1b Office of the Integrity Commissioner Report Attachment	The report dated Nov 27, 2017 from the Integrity Commissioner entitled " <i>Office of the Integrity Commissioner - 2018 Operating Budget</i> ", recommends that: <i>"Budget Committee approve the 2018 operating budget of \$866.9 thousand gross and net for the Office of the Integrity Commissioner."</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018
BU39.1d Office of Lobbyist Registrar Report Attachment	The report dated Nov 28, 2017 from the Lobbyist Registrar entitled " <i>Office of the Lobbyist Registrar - 2018 Operating Budget</i> ", recommends that: <i>"Budget Committee approve the 2018 operating budget of \$1,664.0 thousand gross and net for the Office of the Lobbyist Registrar."</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018
BU39.1f Ombudsman Toronto Report Attachment	The report dated Nov 28, 2017 from the Ombudsman entitled " <i>Ombudsman Toronto - 2018 Operating Budget</i> ", recommends that: <i>"Budget Committee approve the 2018 operating budget of \$1,985.2 thousand gross and net for the Ombudsman Toronto."</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018
Agencies			
BU39.1h Toronto Police Service and Toronto Police Services Board Report	The report dated Nov 6, 2017 from the Chair, Toronto Police Services Board entitled " <i>2018 Toronto Police Services and Toronto Police Services Board Budget Estimates</i> ", recommends that: 1. <i>Budget Committee approve the Toronto Police Service's 2018 net operating budget request of \$1,005.3 million, a 0 percent increase over the 2017 approved budget.</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2018

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<p>BU39.1h</p> <p>Toronto Police Service and Toronto Police Services Board</p> <p><u>Report (cont'd)</u></p>	<ol style="list-style-type: none"> 2. <i>Budget Committee approve the Toronto Police Service Parking Enforcement Unit's 2018 net operating budget request of \$46.7 million, a 0 percent increase over the 2017 approved budget.</i> 3. <i>Budget Committee approve a proposed 2018 net operating budget of \$2,309,100 for the Toronto Police Services Board, which is an increase of 0 percent over a 2017 adjusted budget of \$2,309,100.</i> 		
<p>BU39.1j</p> <p>Toronto Public Health</p> <p><u>Letter Report Attachment 1 Attachment 2</u></p>	<p>The letter dated Sep 25, 2017 from the Board of Health entitled "Toronto Public Health 2018 Operating Budget Request", recommends that:</p> <ol style="list-style-type: none"> 1. <i>Budget Committee approve the Toronto Public Health 2018 Operating Budget Request of \$248,413.1 thousand gross / \$61,081.8 thousand net and an increase of 11 positions as summarized in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i> 2. <i>Budget Committee approve the list of base budget adjustments as summarized in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health, totaling an increase of \$1,371.0 thousand gross and \$189.4 thousand net and an increase of 6.9 positions.</i> 		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>

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<p>BU39.1j</p> <p>Toronto Public Health</p> <p>Letter Report Attachment 1 Attachment 2 (cont'd)</p>	<p>3. <i>Budget Committee approve the 2018 Reduction Options of \$744.3 thousand gross and \$189.4 thousand net and 4.9 positions, which includes efficiency savings of \$719.3 thousand gross and \$183.1 thousand net and minor service changes of \$25.0 thousand gross and \$6.2 thousand net, as outlined in Attachment 2 - "Summary of Reduction Options" and Attachment 3 - "Summary of Confidential Reduction Options" to the report (September 11, 2017) from the Medical Officer of Health, to meet the City's zero percent reduction target.</i></p> <p>4. <i>Budget Committee approve the 2018 New and Enhanced Requests of \$1,019.4 thousand gross and \$254.9 thousand net and an increase of 9 positions, as outlined in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i></p> <p>5. <i>Budget Committee approve an increase of \$2,749.0 thousand gross and net for the Student Nutrition Program as outlined in Table 3, "Other New and Enhanced Services" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i></p> <p>6. <i>Budget Committee direct that the Confidential Attachment 3 to the report (September 11, 2017) from the Medical Officer of Health remain confidential in its entirety, as it relates to personal matters about identifiable individuals, including municipal or local board employees, and labour relations and employee negotiations.</i></p>		

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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU39.1j Toronto Public Health Letter Report Attachment 1 Attachment 2 (cont'd)	<p>7. <i>Budget Committee direct that the Confidential Budget Briefing Note dated September 22, 2017 from the Medical Officer of Health remain confidential in its entirety, as it relates to personal matters about identifiable individuals, including municipal or local board employees, and labour relations and employee negotiations.</i></p>		
BU39.1k Toronto Public Health Letter Report Appendix	<p>The letter dated Sep 25, 2017 from the Board of Health entitled "Student Nutrition Program - 2018 Operating Budget Request and Program Update", recommends that:</p> <ol style="list-style-type: none"> 1. <i>Budget Committee approve the request for a net increase of \$1,681,365 included in the Toronto Public Health 2018 Operating Budget Request to be allocated to existing student nutrition programs towards the cost of nutritious food to increase the City's investment rate to 20 percent of total program costs from 17 percent in 2017, providing a stronger funding base for existing programs.</i> 2. <i>Budget Committee approve the request for an additional net increase of \$442,773 included in the Toronto Public Health 2018 Operating Budget Request to extend municipal funding towards the cost of nutritious food to up to 20 student nutrition programs which are currently operating in public schools without municipal funding.</i> 		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>

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<p>BU39.1k</p> <p>Toronto Public Health</p> <p>Letter Report Appendix (cont'd)</p>	<p>3. <i>Budget Committee approve the request for an additional net increase of \$624,824 included in the Toronto Public Health 2018 Operating Budget Request to gradually extend municipal funding towards the cost of nutritious food to student nutrition programs in independent schools serving higher needs communities, which meet program eligibility criteria, including \$40,000 to support community capacity building and municipal oversight of program grants.</i></p> <p>4. <i>Budget Committee direct that the confidential information contained in Confidential Attachment 1 of the report (September 11, 2017) from the City Solicitor attached to the letter (September 22, 2017) from the Board of Health Budget Committee [Item HL21.4b] remain confidential in its entirety, as it contains advice which is subject to solicitor-client privilege.</i></p>		
<p>BU39.1l</p> <p>Toronto Public Health</p> <p>Letter</p>	<p>The letter dated Jun 12, 2017 from the Board of Health entitled "Requests for Increased Funding and Focused Funding for Priority Populations - Toronto Urban Health Fund", recommends that:</p> <p><i>Budget Committee to consider Recommendation 1: "The Board of Health increase the annual Toronto Urban Health Fund funding by 15 percent for the next funding cycle." in the letter (May 29, 2017) from the 2017 Toronto Urban Health Fund Review Panel as part of the 2018 Budget Process.</i></p>		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>

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<p>BU39.1q</p> <p>Toronto Realty Agency</p> <p>Letter Report</p>	<p>The letter dated Nov 27, 2017 from the Toronto Realty Agency entitled "<i>Toronto Realty Agency 2018 Operating Budget Request</i>", recommends that:</p> <ol style="list-style-type: none"> <i>Budget Committee approve an increase of \$879,000 contingency fund to the staff recommended Operating Budget Request for Human Resources purposes and professional services and that the Board must give prior approval to the expenditure of funds from this contingency fund.</i> <i>Budget Committee approve the staff recommended Toronto Realty Agency's 2018 Operating Budget request of \$11.434 million gross, and \$0 net, as amended by Recommendation 1 above.</i> 		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>
<p>BU39.1t</p> <p>Toronto Transit Commission</p> <p>Letter Attachment</p>	<p>The letter dated Nov 29, 2017 from the Toronto Transit Commission Board entitled "<i>2018 Toronto Transit Commission and Wheel-Trans Operating Budgets</i>", recommends that:</p> <ol style="list-style-type: none"> <i>Budget Committee approve the 2018 Toronto Transit Commission Recommended Operating Budget as detailed in this report and amended to include the implementation of a 2hour time based transfer policy, with revised gross expenditures of \$1.825 billion, revenues of \$1.244 billion and net subsidy requirement of \$580.8 million, reflecting an additional \$34.0 million operating subsidy requirement for TTC Conventional Service over the 2017 budgeted level.</i> 		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>

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<p>BU39.1t</p> <p>Toronto Transit Commission</p> <p><u>Letter Attachment</u> (cont'd)</p>	<p>2. <i>Budget Committee approve the 2018 Wheel-Trans Budget as detailed in this report, with gross expenditures of \$152.0 million, revenues of \$8.6 million and net subsidy requirement of \$143.4 million, reflecting an additional \$0.7 million subsidy requirement for Wheel-Trans service over the 2017 budgeted level;</i></p> <p>3. <i>Budget Committee approve a 2018 year-end workforce complement of 14,984 positions as described in Appendix E; and</i></p> <p>4. <i>Forward this report to the Budget Committee and the City Manager as the official 2018 Operating Budget submission for the Toronto Transit Commission."</i></p> <p><i>The Board also approved the following motions:</i></p> <p>5. <i>Amend the 2018 Operating Budget to include a draw from the Toronto Transit Commission Stabilization Reserve in the amount of \$14 million to be applied to the 2018 Toronto Transit Commission Operating Budget.</i></p> <p>6. <i>Toronto Transit Commission request the Province to develop a strategy to fund the operating deficit of the Toronto Transit Commission most particularly in 2018, the Two-Hour Transfer and the Fare Equity Strategy, and;</i></p> <p>7. <i>Toronto Transit Commission request Council and the Province to support revenue tools to support the operating costs of the Toronto Transit Commission.</i></p>		

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<p>BU39.1t</p> <p>Toronto Transit Commission</p> <p>Letter Attachment (cont'd)</p>	<p>8. <i>Direct staff to adhere as much as is possible to the Toronto Transit Commission's loading standard with a net zero budget impact:</i></p> <p style="margin-left: 20px;"><i>a. in the off-peak hours;</i></p> <p style="margin-left: 20px;"><i>b. in the peak hours using every available vehicle; and</i></p> <p>9. <i>To report quarterly on adherence to the loading standard through the Chief Executive Officer's report.</i></p>		
<p>BU39.1u</p> <p>Toronto Transit Commission</p> <p>Letter Attachment</p>	<p>The letter dated Nov 29, 2017 from the Toronto Transit Commission Board entitled "Introducing a Two-Hour Transfer Policy", recommends that:</p> <ol style="list-style-type: none"> 1. <i>Budget Committee approve the Toronto Transit Commission fare policy change to adopt a Two-hour Transfer on PRESTO from August 2018 or sooner.</i> 2. <i>Budget Committee approve the addition of off-peak service hours from September 2018 and in subsequent years to support the estimated ridership increase resulting from recommendation 1.</i> 3. <i>Budget Committee amend the Toronto Transit Commission's 2018 Operating Budget endorsed by the Toronto Transit Commission Budget Committee to include a new/enhanced request to adopt a Two-hour Transfer on PRESTO from August, 2018 or sooner with an increased 2018 subsidy requirement of \$11.1 million and additional incremental impacts of \$9.4 million in 2019 and a further \$0.4 million in 2020.</i> 		<p>Deferred to Budget Committee Wrap-up Meeting on January 12, 2018</p>

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Corporate			
BU40.1 Corporate <u>Operating Budget Briefing Note #2</u>	A briefing note entitled " <i>Economic Factors</i> " was distributed for the December 12 th , 2017 Budget Committee meeting which details inflationary percentage increases utilized in the development of the multi-year 2018 Preliminary Operating Budget and 2019 and 2020 Plans.	The briefing note outlines inflationary factors used in the preparation of the 2018 Base Budget, as well as to calculate service-specific user fee inflationary increases. City's budget process applies inflationary increases to fixed costs such as utilities, gasoline and diesel. Divisions and Agencies apply specific divisional economic factors to reflect inflationary increases of a basket of goods and services based on business requirements.	Receive for Information
BU40.1 Corporate <u>Operating Budget Briefing Note #3</u>	A briefing note entitled " <i>2018 Gapping Levels</i> " was distributed for the December 12 th , 2017 Budget Committee meeting which details the proposed gapping levels for 2018 Preliminary Operating Budget.	Total gapping savings included in the 2018 Preliminary Operating Budget is \$69.504 million. By comparison, the 2017 budgeted gapping was \$70.232 million. The average gapping rate for 2018 decreased to 1.3% compared to 1.4% in 2017.	Receive for Information
BU40.1 Corporate <u>Operating Budget Briefing Note #4</u> <u>Appendices A-D</u>	A briefing note entitled " <i>Changes to Existing User Fees and New User Fees in the 2018 Preliminary Operating Budget</i> " was distributed for the December 12 th , 2017 Budget Committee meeting which details all changes to existing user fees and new user fees that are incorporated in the 2018 Preliminary Operating Budget, and provides a summary of the 2018 incremental revenues that will be generated from these fees.	This briefing note details all recommended changes to existing user fees and new user fees that are incorporated in the 2018 Preliminary Operating Budget; and provides a summary of the 2018 incremental revenues that will be generated from these fees, and other user fee revenue adjustments. <ul style="list-style-type: none"> ▪ These changes will generate total incremental revenues of \$5.738 million in 2018. 	Receive for Information

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<p>BU40.1</p> <p>Corporate</p> <p><u>Operating Budget Briefing Note #4</u></p> <p><u>Appendices A-D (cont'd)</u></p>		<ul style="list-style-type: none"> ➤ In accordance with the City's User Fee Policy, fees approved for automatic inflationary increase are adjusted annually to reflect the inflationary costs unique to each service provided. Inflationary adjustments to base fees will generate incremental revenue of \$4.346 million in 2018. ➤ Other fees are adjusted to reflect market prices and/or to recover an incremental amount of the full cost of providing the related user fee service. Other adjustments to base fees will generate incremental revenue of \$0.484 million in 2018. ➤ The remaining \$0.908 million incremental revenue will be generated through new user fees. The new user fees are being introduced within the following programs: Courts Services, Economic Development and Culture, Municipal Licensing & Standards, and Office of the Treasurer ▪ Notice of intention to change these user fees and add new fees as part of the 2018 budget process was posted on the City of Toronto website. The Budget Committee heard deputations on January 8, 9 and 10, 2018 from stakeholders groups and the general public. 	

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<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #5</p> <p>Appendices 1-2</p>	<p>A briefing note entitled "<i>Contributions to and Withdrawals from Reserves/Reserve Funds</i>" was revised for the January 12th, 2018 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.</p>	<p>This briefing note summarizes budgeted and planned contributions to and withdrawals from the program specific and corporate reserves and reserve funds.</p> <ul style="list-style-type: none"> ▪ The table below details projected year-end balances for 2018-2020 after the reconciliation of the proposed contributions and/or withdrawals in the 2018 Preliminary Operating Budget and 2018-2027 Capital Budget and Plan. <table border="1" style="width: 100%; border-collapse: collapse; text-align: center;"> <thead> <tr> <th rowspan="2">Reserve/ Reserve Funds Impacted by the 2018 Budget (In \$000s)</th> <th colspan="3">Estimated Year-End Balance</th> </tr> <tr> <th>2018</th> <th>2019</th> <th>2020</th> </tr> </thead> <tbody> <tr> <td>Program Specific Reserves/Reserve Funds</td> <td>1,956,367</td> <td>1,408,882</td> <td>942,692</td> </tr> <tr> <td>Corporate Reserves/Reserve Funds</td> <td>2,011,255</td> <td>1,893,448</td> <td>1,879,057</td> </tr> <tr> <td>TOTAL Reserves/Reserve Funds</td> <td>3,967,622</td> <td>3,302,330</td> <td>2,821,749</td> </tr> </tbody> </table>	Reserve/ Reserve Funds Impacted by the 2018 Budget (In \$000s)	Estimated Year-End Balance			2018	2019	2020	Program Specific Reserves/Reserve Funds	1,956,367	1,408,882	942,692	Corporate Reserves/Reserve Funds	2,011,255	1,893,448	1,879,057	TOTAL Reserves/Reserve Funds	3,967,622	3,302,330	2,821,749	<p>Receive for Information</p>
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<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #6</p> <p>Appendices: A B C D E</p>	<p>A briefing note entitled "<i>Equity Impacts of Changes in the 2018 Operating Budget</i>" was distributed for the December 12th, 2017 Budget Committee meeting which details the following: equity impacts of the efficiencies, service changes and new/enhanced services included and not included in the 2018 Preliminary Operating Budget, with particular focus on the gender equity impacts of these budget change proposals and the impact on persons with low-income.</p>	<p>This briefing note:</p> <ul style="list-style-type: none"> ▪ provides an explanation of what equity budgeting is; ▪ outlines the process City staff used to measure the potential equity impacts of efficiencies, service level changes, revenue changes and new/enhanced services included in the 2018 Preliminary Operating Budget; 	<p>Receive for Information</p>																			

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<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #6</p> <p>Appendices: A B C D E (cont'd)</p>		<ul style="list-style-type: none"> ▪ summarizes the analysis of potential equity impacts of efficiencies, service level changes, revenue changes and new/enhanced services in the 2018 Preliminary Operating Budget as well as new/enhanced services provided on a list of proposals for Budget Committee and Council's consideration; and, ▪ summarizes comments of an External Review panel convened to contribute to the analysis. <p>This is year 2 of the City's efforts to introduce equity lens in the budget process. Work will continue to improve equity budgeting in the next term of Council.</p>	
<p>BU39.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #9</p>	<p>A briefing note entitled "<i>Toronto Poverty Reduction Strategy</i>" was revised for the January 12th, 2017 Budget Committee meeting which details the strategies focused on Housing Stability, Service Access, Transit Equity, Food Access, Quality Jobs & Liveable Incomes, and Systemic Change</p>	<p>The 2018 Poverty Reduction Strategy Work Plan includes 55 initiatives that will be implemented within existing resources and external funding, and 20 initiatives that have a combined financial impact of \$63.6M (gross) and \$13.7M (net) for Council's consideration in the 2018 Budget Process.</p>	<p>Receive for Information</p>
<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #11</p>	<p>A briefing note entitled "<i>City's Credit Rating Performance</i>" was distributed for the January 12th, 2018 Budget Committee meeting which details the City's credit rating, which in turn affects the City's ability to borrow, and the cost of borrowing.</p>	<p>Credit Rating Agencies use a variety of criteria in rating a municipality's debt, including but not limited to: the strength of the local economy, fiscal management (fiscal sustainability& tax policies), financial management (debt & liquidity) and relations with other orders of government.</p> <p>Despite forecast for rising debt & debt service, the three credit rating agencies that rate the long-term debt of the City of Toronto view the City's debt burden as relatively</p>	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Corporate</p> <p><u>Operating Budget Briefing Note #11</u> (cont'd)</p>		<p>low. The City's credit rating range of AA (Stable) to AA+ (Stable) reflects the current and future year expectation for debt and debt service.</p> <p>Debt metrics used by credit rating agencies support the notion that the City's level of debt is comparable to other Canadian municipalities with high credit ratings.</p> <p>Should the City consider changing the Debt Ceiling policy in the future to take on more debt, it would not necessarily result in an immediate credit rating downgrade. However, a significant change in the debt service policy that results in an escalation of debt service growth could result in a change in the City's credit rating outlook from stable to negative.</p> <p>Over time, a credit rating downgrade could occur if no action was taken to reduce debt levels and if other credit rating factors were also shown to be deteriorating.</p>	

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<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #12</p> <p>Appendix A</p>	<p>A briefing note entitled "<i>Efficiency Savings Achieved in 2017 & 2018</i>" was distributed for the January 12th, 2017 Budget Committee meeting which details efficiency savings identified by City Programs and Agencies during the 2017 and 2018 Budget processes.</p>	<p>The briefing note provides a summary of efficiencies savings that were identified during the 2017 and 2018 Budget processes.</p> <p>In total, City Programs and Agencies have identified efficiency measures that have resulted in a combined \$53 million in savings on an annualized basis.</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th colspan="5" style="background-color: #ffcc00;">Net Service Efficiency Savings</th> </tr> <tr> <th style="background-color: #ffcc00;">\$ Millions</th> <th style="background-color: #ffcc00;">2017</th> <th style="background-color: #ffcc00;">2018</th> <th style="background-color: #ffcc00;">2019 Plan</th> <th style="background-color: #ffcc00;">Total Annual</th> </tr> </thead> <tbody> <tr> <td>2017 Efficiencies</td> <td style="text-align: right;">\$23</td> <td style="text-align: right;">\$2</td> <td></td> <td style="text-align: right;">\$25</td> </tr> <tr> <td>2018 Efficiencies</td> <td></td> <td style="text-align: right;">\$21</td> <td style="text-align: right;">\$6</td> <td style="text-align: right;">\$27</td> </tr> <tr> <td>Total</td> <td style="text-align: right;">\$23</td> <td style="text-align: right;">\$23</td> <td style="text-align: right;">\$6</td> <td style="text-align: right;">\$53</td> </tr> </tbody> </table>	Net Service Efficiency Savings					\$ Millions	2017	2018	2019 Plan	Total Annual	2017 Efficiencies	\$23	\$2		\$25	2018 Efficiencies		\$21	\$6	\$27	Total	\$23	\$23	\$6	\$53	<p>Receive for Information</p>
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<p>BU40.1</p> <p>Corporate</p> <p>Operating Budget Briefing Note #14</p>	<p>That the City Manager provide a budget briefing note on the following:</p> <p><i>"The number of temporary and permanent part-time and full-time staff by division and commentary on how to renew the public service given current and future turnaround and retirements."</i></p>	<p>A briefing note entitled "<i># Part Time and # Full Time Staff by division Strategies to Renew the Public Service</i>" was distributed for the January 12th, 2018 Budget Committee meeting.</p> <p>This briefing note identifies that City has 22,228 Full Time employees and 9,577 Part Time employees for a total of 31,805 City employees (City Divisions and Toronto Public Health).</p> <p>The Talent Blueprint is the City's strategic workforce plan, and guides the City in building a great public service.</p> <p>In addition to corporate-wide initiatives and focus, each division is responsible and accountable for reviewing business plans and ensuring gaps in workforce skills and</p>	<p>Receive for Information</p>																									

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BU40.1 Corporate Operating Budget Briefing Note #14 (cont'd)		succession management are identified and working together with HR partners, develop and implement strategies to address any gaps. <ul style="list-style-type: none"> ▪ A number of divisions across the Toronto Public Service have developed comprehensive workforce plans which are tailored to their unique operational and workforce needs. Each year, Corporate HR provides Division Heads with five year retirement forecasts so that they can anticipate and plan for staff turnover.																																	
BU40.1 Corporate Operating Budget Briefing Note #13	A briefing note entitled " <i>2018 Preliminary Position Changes</i> " was distributed for the January 12th, 2018 Budget Committee meeting which details the summary of position changes included in the 2018 Preliminary Operating Budget by City Program and Agency.	The total 2018 Preliminary Staff Complement represents a net increase of 168.9 positions over the 2017 Approved Staff Complement that reflects changes arising from Base Changes (-38.1), Delivery of Capital Projects (199.4), Efficiency Savings (-84.2), and New/Enhanced Services (91.8) included in the 2018 Preliminary Operating Budget. <table border="1" style="margin-top: 10px;"> <thead> <tr> <th></th> <th>Operating</th> <th>Capital</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>2017 Approved</td> <td>48,451.5</td> <td>3,309.6</td> <td>51,761.1</td> </tr> <tr> <td>Base Changes</td> <td>(38.1)</td> <td></td> <td>(38.1)</td> </tr> <tr> <td>Delivery of Cap Proj</td> <td></td> <td>199.4</td> <td>199.4</td> </tr> <tr> <td>Efficiencies</td> <td>(84.2)</td> <td></td> <td>(84.2)</td> </tr> <tr> <td>New/Enh Incl.'d</td> <td>60.8</td> <td>31.0</td> <td>91.8</td> </tr> <tr> <td>Net Change</td> <td>(61.5)</td> <td>230.4</td> <td>168.9</td> </tr> <tr> <td>2018 Preliminary</td> <td>48,390.0</td> <td>3,540.0</td> <td>51,930.0</td> </tr> </tbody> </table>		Operating	Capital	Total	2017 Approved	48,451.5	3,309.6	51,761.1	Base Changes	(38.1)		(38.1)	Delivery of Cap Proj		199.4	199.4	Efficiencies	(84.2)		(84.2)	New/Enh Incl.'d	60.8	31.0	91.8	Net Change	(61.5)	230.4	168.9	2018 Preliminary	48,390.0	3,540.0	51,930.0	Receive for Information
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BU40.1 Corporate Operating Budget Briefing Note #15	A briefing note entitled " <i>Assessment Growth – Revised Estimate for 2018</i> " was distributed for the January 12th, 2018 Budget Committee meeting which updates and details the change in the total assessment base that will occur for 2018 following the return of the final assessment roll.	The 2018 Preliminary Operating Budget included an estimate of \$55M for assessment growth. The table below shows confirmed assessment growth at \$68.3M, providing an additional \$13.3M in assessment growth (revenue) as a result of this new information. With the final assessment roll now returned, the confirmed assessment growth estimate for 2018 is expected to be \$68.3M, providing an additional \$13.3M in revenue as a result of the following factors: <table border="1" style="margin-left: 20px; margin-top: 10px;"> <thead> <tr> <th style="text-align: left;">Assessment Growth</th> <th style="text-align: right;">Change in property tax revenue for 2018 (\$ million)</th> </tr> </thead> <tbody> <tr> <td>Traditional assessment growth</td> <td style="text-align: right;">\$45.8</td> </tr> <tr> <td>Adjustment for assessment outliers</td> <td style="text-align: right;">\$21.4</td> </tr> <tr> <td>Adjust for assessment appeal losses</td> <td style="text-align: right;">\$1.1</td> </tr> <tr> <td>Total Assessment Growth</td> <td style="text-align: right;">\$68.3</td> </tr> </tbody> </table>	Assessment Growth	Change in property tax revenue for 2018 (\$ million)	Traditional assessment growth	\$45.8	Adjustment for assessment outliers	\$21.4	Adjust for assessment appeal losses	\$1.1	Total Assessment Growth	\$68.3	Receive for Information
Assessment Growth	Change in property tax revenue for 2018 (\$ million)												
Traditional assessment growth	\$45.8												
Adjustment for assessment outliers	\$21.4												
Adjust for assessment appeal losses	\$1.1												
Total Assessment Growth	\$68.3												

Citizen Centred Services "A"

BU40.1 Children's Services Operating Budget Briefing Note #16	That the General Manager, Children's Services provide a budget briefing note on the following: <i>"The 2018 allocation of provincial monies specifically devoted to targeted fee subsidies versus overall affordability."</i>	A briefing note entitled " <i>Provincial Funding Allocated to Fee Subsidies versus Overall Affordability</i> " was distributed for the January 12th, 2018 Budget Committee meeting. <ul style="list-style-type: none"> ▪ The 2018 Preliminary Operating Budget for Children's Services supports 28,975 child care subsidies. 	Receive for Information
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<p>BU40.1</p> <p>Children's Services</p> <p><u>Operating Budget Briefing Note #16 (cont'd)</u></p>		<ul style="list-style-type: none"> ▪ The list of enhancements for Budget Committee's consideration includes funding for an additional 825 subsidies that are not included in the 2018 Preliminary Operating Budget. ▪ In addition, provincial funding allocation received on December 2017 (not included in the 2018 Preliminary Operating Budget) will add 550 new subsidies to the system bringing the total fee subsidies to 30,350 for children 0-12 years of age. Staff will report to the Executive Committee meeting of February 6th, 2018 on final amendments to the 2018 Operating Budget for Children's Services. ▪ In 2018, including new enhancements, a total of \$318.4 million in provincial and federal funding is available to fund the fee subsidies and \$63.5 million for affordability, which will provide funding to operators through the General Operating Grant. <ul style="list-style-type: none"> ➤ The additional funding provided through the General Operating Grant (GOG) in 2017 to child care operators resulted in all eligible programs receiving new or increased base funding in 2017 to help offset operating costs, thereby improving affordability. 	

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<p>BU40.1</p> <p>Economic Development and Culture</p> <p><u>Operating Budget Briefing Note #17</u></p>	<p>That the General Manager, Economic Development and Culture provide a budget briefing note on the following:</p> <ol style="list-style-type: none"> 1. <i>Provide a list of the eleven trade missions in 2017 related to "Toronto Global" and provide the following information for each trade mission:</i> <ol style="list-style-type: none"> a. <i>Indicate the goal of each mission and provide hyperlinks to each report on each Economic Development website;</i> b. <i>Describe the composition of each trade mission delegation and composition of the advance team;</i> c. <i>Indicate the costs borne by the City, including any advance travel conducted in preparation for a mission;</i> d. <i>Indicate costs borne by City partners and non-City delegates; and,</i> e. <i>Indicate City costs covered by partners and non-City delegates.</i> 2. <i>A summary of the 2018 budget request for City-specific travel for the purposes of trade and Foreign Direct Investment, including:</i> <ol style="list-style-type: none"> a. <i>An indication of additional costs that will be borne by the City, over and above the annual contribution to "Toronto Global", if the City participates in their missions.</i> 3. <i>Provide a summary of the total expenses in 2017 associated with travel and the planned travel budget for 2018.</i> 	<p>A briefing note entitled "<i>Summary of Travel Costs associated with International Missions</i>" was distributed for the January 12th, 2018 Budget Committee meeting.</p> <p>This briefing note provides a summary of trade missions that were completed in 2017, planned trade missions in 2018 and associated costs to support the initiative including attracting foreign direction investment into Toronto and the surrounding municipalities led by Toronto Global.</p> <p>This briefing note, as shown on pages 2 to 9, provides a detailed information on costs borne by the City, City partners, non-City delegates, and other partners and non-City delegates for 11 Mayor-led missions, such as the Mission to Los Angeles which cost City \$0.057 million in travel with non-City delegates and partners contributing \$0.102 million towards this mission.</p> <ul style="list-style-type: none"> ▪ Preliminary summary of 2018 planned travels are presented in the Briefing Note totalling \$0.324 million which includes trade missions to promote foreign direct investment for Toronto and the surrounding regions. Funding for these missions is included in EDC's 2018 Preliminary Operating Budget. ▪ International travel expenses was \$0.443 million in 2017 which included Mayor-led Missions and Staff-only international business trips. 2018 Preliminary Operating Budget for EDC includes \$0.324 million for travel purposes. 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #19</u></p>	<p>That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:</p> <p><i>"The revised amounts required in 2018 to fund Council approved plans to address unmet demands for recreation programs."</i></p>	<p>A briefing note entitled "<i>Address Unmet Demand for Recreation Programs in 2018</i>", was distributed for the January 12th, 2018 Budget Committee meeting.</p> <p>This briefing note also responds to BU40.1y: "Community Recreation 2018-2020 Growth Plan and Waitlist Management"</p> <ul style="list-style-type: none"> ▪ In 2016, there were 619,097 spaces in registered/instructional programs offered by Community Recreation. Also in 2016, there were 198,236 waitlist spaces for registered/instructional programs and 62,230 unique waitlisted clients. ▪ The Community Recreation 2018-2020 Growth Plan and Waitlist Management Report adopted by City Council on December 5th, 2017 proposes to increase the number of spaces in registered/instructional programs in existing facilities by 60,000 spaces by the end of 2020 with a proposed increase of 10,000 spaces in 2018, and 25,000 spaces in each of 2019 and 2020 to address the unmet demand. ▪ For 2018, Community Recreation program spaces in existing facilities in 2018 is 20,000 spaces. ▪ The spaces would be allocated to facilities and program areas experiencing the greatest unmet demand with a proposed distribution as follows: <ul style="list-style-type: none"> ➤ Etobicoke York: 5,600 spaces ➤ North York: 4,350 spaces 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #19</u> (cont'd)</p>		<ul style="list-style-type: none"> ➤ Scarborough: 6,950 spaces ➤ Toronto East York: 3,100 spaces ▪ This would require new funding of \$0.965 million gross and \$0.773 million net, and 22.3 FTEs. ▪ This revised amount, doubles the current New and Enhanced request for 10,000 spaces that requires \$0.482 million gross and \$0.386 million net, and 11.1 FTEs included in the list of for Budget Committee consideration. ▪ An additional 25,000 spaces would still be proposed in each of 2019 and 2020 for a total of 70,000 spaces over the three years. ▪ This expansion will not fully alleviate the waitlist. However, it is expected to support access to recreation for residents facing difficulty accessing needed services. 	

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<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #18</u></p>	<p>That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:</p> <p><i>"The revised amounts required in 2018 to fund Council approved plans to address unmet demands for Swim to Survive Program."</i></p>	<p>A briefing note entitled "<i>Swim to Survive Phase 3 Expansion</i>", was distributed for the January 12th, 2018 Budget Committee meeting.</p> <ul style="list-style-type: none"> ▪ Swim to Survive is a free program delivered in partnership with the Lifesaving Society and local school boards. This free program teaches grade four students three basic, introductory, in-water skills to prevent drowning: ROLL, TREAD, and SWIM. ▪ City Council first approved the Swim to Survive program in 2014 for 7,300 participants with a goal of expanding to serve 22,000 students (or 100% of grade four students), over three years (2014-2016). ▪ Additional funding to expand the Swim to Survive program beyond 2014 levels was not approved in the 2015 Operating Budget. ▪ While funding was approved in the 2016 Budget process to expand the program to 9,000 of the 22,000 students, a request for expansion was not submitted as part of the 2017 Budget process as City Council directed a budget reduction target of - 2.6% and service expansions were not submitted. ▪ The 2018 New and Enhanced Request to advance Phase 3 of the Swim to Survive expansion requires funding of \$0.156 million gross and net and 3.2 positions. 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #18</u> (cont'd)</p>		<ul style="list-style-type: none"> ▪ If the New & Enhanced Request is approved by City Council, approximately 12,250 of the 22,000 (or 50%) participants will be served in 2018 between the TDSB and TCDSB. ▪ In order to fully implement the Swim to Survive program and achieve the 22,000 participants by year-end 2021, the remaining phases (4 through 6) require a combined funding total of \$0.426 million gross and net (2019-2021). ▪ The total City investment for the Swim to Survive expansion would be \$1.0 million gross and net at the end of 2021 to sustain 22,000 participants annually. 	
<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #21</u></p>	<p>At its meeting on October 5th, 2017, Parks and Environment Committee requested that the General Manager, Parks, Forestry and Recreation, report back on the service levels of the Parks Ambassador Program, including budget allocations which would be required in the 2018 Parks, Forestry and Recreation Operating Budget to close any service level gaps or deficits.</p>	<p>A briefing note entitled "<i>Parks Ambassador Program</i>", was distributed for the January 12th, 2018 Budget Committee Meeting.</p> <ul style="list-style-type: none"> ▪ Parks Ambassadors are a responsive, mobile crew whose day to day work involves ensuring that parks remain welcoming for passive and recreational use and work to resolve conflicts between patrons of the park system. ▪ Parks Ambassadors also identify issues and opportunities to connect homeless and street involved individuals with programs and services in other City divisions and agencies. 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Parks, Forestry and Recreation</p> <p><u>Operating Budget Briefing Note #21</u> (cont'd)</p>		<ul style="list-style-type: none"> ▪ Currently, Parks Forestry and Recreation (PFR) has one full-time Parks Ambassador and one seasonal position. ▪ In order to adequately meet staffing/effort levels in the downtown while also addressing the increased volume of work outside the core, three crews comprised of two full time ambassadors and four seasonal (9 month) ambassadors are required. ▪ Increasing the service level to 3 crews would require additional 2018 funding of \$0.350 million annually. ▪ This increase would result in a total budget for the Parks Ambassadors program totaling \$0.499 million with two permanent full time positions and four seasonal nine-month positions 	
<p>BU40.1</p> <p>Shelter, Support and Housing Administration</p> <p><u>Operating Budget Briefing Note #22</u></p>	<p>The report dated November 10, 2017 from the General Manager Shelter, Support and Housing Administration entitled "<i>Shelter Infrastructure Plan and Progress Report</i>" and adopted by City Council at its meeting on December, 5, 6, 7 and 8, 2017 recommends that:</p> <p><i>"City Council authorize the Deputy City Manager, Cluster A to add the opening of three shelters, to be available for general shelter use in 2018, ensuring that across the shelter system new spaces are made available for diverse categories, with a view to achieving 90 percent occupancy; and, furthermore City Council request the Interim Chief Financial Officer to report to the Budget Committee on the financial implications to Shelter Support and</i></p>	<p>A briefing note entitled "<i>Operating and Capital Impacts of the Addition of 3 New Emergency Shelters in 2018</i>" was distributed for the January 12th, 2018 Budget Committee meeting.</p> <ul style="list-style-type: none"> ▪ This briefing note provides a summary of the capital and operating funding requirements resulting from the addition of 3 new shelters in 2018 (2 purchased, 1 leased) creating 300 permanent beds for which funding is not included in the 2018-2027 Preliminary Capital Budget and Plan and 2018 Preliminary Operating Budget for Shelter, Support and Housing Administration. 	

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<p>BU40.1</p> <p>Shelter, Support and Housing Administration</p> <p><u>Operating Budget Briefing Note #22</u> (cont'd)</p>	<p><i>Housing Administration's 2018 Preliminary operating budget and 10-year capital plan."</i></p>	<ul style="list-style-type: none"> ➤ The operating costs to run the three shelters is \$12 million annually (including the lease cost for the 3rd shelter facility), representing approximately \$4 million for each 100 bed facility. ➤ Assuming the shelters will become operational by the end of October 2018, the projected incremental operating impacts to SSHA's 2018 Preliminary Operating Budget for the 3 new shelters is expected to be approximately \$2.1 million for 2 months in 2018 and an additional \$10.2 million in 2019. ➤ The debt servicing cost for the capital project of \$44 million in debt funding is estimated to be \$0.606 million in 2018 and an additional \$2.037 million in 2019 for a total annual debt servicing cost of \$2.643 million. ▪ As noted above, neither the capital nor operating funding required for the 3 additional sites are included in SSHA's 2018 Preliminary Operating Budget, nor its 2018-2027 Capital Budget and Plan. ▪ Budget Committee must consider the additional \$2.684 million together with the list of New and Enhanced Service Requests not included in the 2018 Preliminary Operating Budget. 	

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<p>BU40.1</p> <p>Social Development, Finance and Administration</p> <p><u>Operating Budget Briefing Note #23</u></p>	<p>At its meeting on December 5, 2017, City Council adopted staff report: CD 23.10, "Review and Identification of Resources for Toronto Strong Neighbourhoods Strategy (TSNS) 2020", with an amendment that requested the Executive Director of SDFAs report to the Budget Committee, as part of the 2018 Operating Budget process, on the resources necessary to develop Neighbourhood Action Plans for all wards and neighbourhoods.</p>	<p>A briefing note entitled "<i>Toronto Strong Neighbourhood Strategy: Action Plans for All Neighbourhoods</i>" was distributed for the January 12th, 2018 Budget Committee meeting.</p> <ul style="list-style-type: none"> ▪ There are 140 social planning neighbourhoods in Toronto; 31 are currently part the TSNS NIAs with existing neighbourhood action plans. To achieve Council's direction, 109 new neighbourhood actions plans will need to be developed. ▪ Included in the list of New/ Enhanced priorities is a "Toronto Neighbourhoods Strategy" funding request of \$0.750 million gross and net for 5 positions to be phased over a 2-year period; <ul style="list-style-type: none"> ➢ In 2018: \$0.226 million gross and net and 2 new CDOs and 1 community development worker positions to help reduce the number of neighbourhoods CDOs over from 3 to 2, and to enhance the support provided to resident advisory groups who are leading the TSNS implementation; ➢ In 2019: an additional \$0.524 million gross and net and 2 additional positions. ▪ The development of Neighbourhood Action Plans in all wards and neighbourhoods as requested; would require additional funding of \$0.485 million gross and net in 2018 for 6 new temporary positions 	<p>Receive for Information</p>

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BU40.1 Social Development, Finance and Administration <u>Operating Budget Briefing Note #23</u> (cont'd)		over a 4 year term, comprised of 1 Supervisor and 5 CDOs with an annualized cost of \$0.759 million gross and net in 2019. ➤ This request is not included in the list of enhanced service priorities referred to City Council for its consideration as part of the 2018 Budget process.	
BU40.1 Social Development, Finance and Administration <u>Operating Budget Briefing Note</u>	That the Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following: <i>"Advancing the development of the Social Procurement Policy, an initiative of the Toronto Poverty Reduction Strategy, and the staff resources required to undertake this work."</i>	Anticipated for distribution at the final wrap-up meeting on January 23 rd , 2017.	Defer to Budget Committee Wrap-up Meeting on January 23, 2018
BU40.1 Social Development, Finance and Administration <u>Operating Budget Briefing Note</u>	That the Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following: <i>"Cost implications to Community Partnership and Investment Program recipients of Bill 148 and possible strategies to resolve."</i>	Anticipated for distribution at the final wrap-up meeting on January 23 rd , 2017.	Defer to Budget Committee Wrap-up Meeting on January 23, 2018

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Citizen Centred Services "B"			
BU40.1 Municipal Licensing and Standards <u>Operating Budget Briefing Note #7</u>	A briefing note entitled " <i>Assessment of Staffing Complement for Enforcement of Holistic Centres and Body Rub Parlours</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details the projected costs and potential revenue sources necessary to increase the complement of the division to enhance the dedicated enforcement efforts related to non-compliant businesses currently operating with holistic licences.	While staff are conducting a review of holistic centres, associations and Body Rub Parlours (BRP) for report back to Committee in February 2018, it is estimated that (5) additional staff are required to strengthen the enforcement at a cost of \$0.682 million annually. This includes the cost of salaries & benefits, uniforms, vehicles, equipment and overhead. Given the current cap on the number of BRP licenses at 25 licenses, it would be necessary to either increase the number of permitted licenses, provide tax based funding and/or increase fees in order to offset this additional cost.	Receive for Information
BU40.1 Municipal Licensing and Standards <u>Operating Budget Briefing Note #8</u>	A briefing note entitled " <i>Staff Resources Required for the Enforcement of Illegal Third Party Election Advertising</i> " was distributed on December 11 th , 2017 for the December 12 th , 2017 Budget Committee meeting which details on the potential staffing resources needed for enforcement pertaining to illegal third party election advertising commencing on May 1, 2018.	Municipal Licensing and Standards is estimating that there will be no staff cost impact to enforce illegal third party election advertising. Between (4) to (6) Municipal Standards Officers will be deployed within the existing complement to address any issues relating to third party election signs.	Receive for Information
BU40.1 Municipal Licensing and Standards <u>Operating Budget Briefing Note #25</u>	That the Executive Director, Municipal Licensing and Standards provide a budget briefing note on the following: <i>"The breakdown of the revenue generated by Personal Vehicle Company (PVC) fees in 2017, including licences and per kilometre revenue."</i>	A briefing note entitled " <i>Revenue Generated by Private Transportation Companies</i> " was distributed for the January 12 th , 2018 Budget Committee meeting. The revenue generated to November 2017 of \$8.5 million is comprised of business application fees, driver licensing fees and daily trip fees for Private Transportation Companies (PTC).	Receive for Information

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BU40.1 Municipal Licensing and Standards <u>Operating Budget Briefing Note #25</u> (cont'd)		The adjustment to the 2018 Recommended MLS revenue budget is based on the number of daily PTC trips and reflects an anticipated increase of 8,365 daily trips or approximately 17% resulting in additional revenue of \$0.916 million.	
BU40.1 Engineering and Construction Services <u>Operating Budget Briefing Note #24</u>	That the Executive Director, Engineering and Construction Services provide a budget briefing note on the following: <i>"The additional costs incurred by relying on outside contractors for engineering services due to a lack of internal staff capacity in 2017 and possible strategies to address this issue in 2018 and beyond."</i>	A briefing note entitled " Costs Incurred for Engineering Services " prepared by the Chief Engineer and Executive Director, Engineering and Construction Services (ECS), was distributed for the January 12 th , 2018 Budget Committee meeting. The briefing note provides information about how ECS delivers the design and construction of the City's municipal infrastructure, including in-house project management and the use of contracted services, and describes strategies to support the delivery of the capital program assigned to the Division, including: <ul style="list-style-type: none"> ▪ the addition of a limited number of positions to provide specific resources and skills; ▪ the need to review salaries for engineering positions to address recruitment and retention challenges given the highly competitive market conditions within the construction industry in the Greater Toronto Area; and, 	Receive for Information

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BU40.1 Engineering and Construction Services <u>Operating Budget Briefing Note #24</u> (cont'd)		<ul style="list-style-type: none"> ▪ the continued reliance on externally contracted professional services to supplement in-house capacity of engineering resources. 	
BU40.1 Toronto Fire Services <u>Operating Budget Briefing Note #26</u>	That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following: <i>"A strategy outlining a recommended course of action to address the concerns regarding the recent fire safety issues involving Toronto Community Housing Corporation buildings."</i>	A briefing note entitled " Fire Safety Strategy for TCHC Residential Buildings " was distributed for the January 12 th , 2018 Budget Committee meeting, and identifies the creation of a permanent TCHC Fire Safety Task Force that includes a Comprehensive TCHC Public Fire Safety Education Marketing Campaign: <ul style="list-style-type: none"> ▪ The creation of a permanent task force dedicated to support TCHC Fire Safety will enhance fire inspection service levels in the 2,100 TCHC buildings and will require 25 additional permanent positions and 2018 funding of \$1.904 million, with an incremental cost of \$0.908 million for a total of \$2.812 million in 2019. ▪ A comprehensive TCHC Public Fire Safety Education and Marketing Campaign will identify the most effective and efficient means of reaching individuals and groups who demonstrate unsafe fire behaviours, with an estimated cost of \$0.050 million in 2018 and an incremental cost of \$0.250 million in 2019, for a total cost of \$0.300 million. 	Receive for Information

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<p>BU40.1</p> <p>Toronto Fire Services</p> <p><u>Operating Budget Briefing Note #27</u></p>	<p>That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following:</p> <p><i>"The impact of Workplace Safety and Insurance Board (WSIB) and presumptive illness."</i></p>	<p>A briefing note entitled "WSIB Presumptive Coverage for Firefighters" was distributed for the January 12th, 2018 Budget Committee meeting, which outlines the illnesses applicable under WSIB presumptive regulations and the associated eligibility requirements for WSIB coverage.</p> <ul style="list-style-type: none"> ▪ Based on data to the end of November, actual WSIB expenditures in 2017 are projected to be \$13.413 million which represents an increase of \$1.088 million from 2016. ▪ To support the increase in WSIB costs, the 2017 budget was increased to \$6.978 million, an increase of \$3.2 million from the 2016 budget. ▪ The 2018 Preliminary Budget is set at 2017 levels, as experience has demonstrated that expenses peak after legislative changes are enacted, and subsequently drop once the new claims resulting from the legislative change have been processed. 	<p>Receive for Information</p>
<p>BU40.1</p> <p>Toronto Fire Services</p> <p><u>Operating Budget Briefing Note #28</u></p>	<p>That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following:</p> <p><i>"Sick time analysis."</i></p>	<p>A briefing note entitled "Sick Time Analysis" was distributed for the January 12th, 2018 Budget Committee meeting, which provides an analysis of sick time usage by TFS staff.</p> <ul style="list-style-type: none"> ▪ Sick day usage has increased by 7.3% from 2015 to 2017, and is highest among Local 3888 staff. ▪ Sick time does not result in overtime, as staffing levels are adjusted accordingly. 	<p>Receive for Information</p>

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BU40.1 Toronto Fire Services <u>Operating Budget Briefing Note #28</u> (cont'd)		<ul style="list-style-type: none"> ▪ Recent changes in the length of the shift for operational staff has generally resulted in sick-time reduction. ▪ TFS is experiencing an increase in sick time related to mental health and wellness. ▪ While TFS Staff Services has limited capacity to manage sick-time, a number of attendance management processes are in place to reduce the number of sick time incidences. ▪ Efforts to control and further reduce the use of sick time are under development, which include a number of collective agreement proposals that address attendance management and sick time usage. 	
BU40.1 Toronto Fire Services <u>Operating Budget Briefing Note #29</u>	That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following: <i>"Toronto Island Fire Protection service level, including total cost of service and cost per person to provide service compared to City-wide service cost per person."</i>	A briefing note entitled " Summary of Fire Protection Service Levels on Toronto Island " was distributed for the January 12 th , 2018 Budget Committee meeting, and outlines the emergency incidents, service levels and costs of providing fire protection to Toronto Island compared to City-wide service. <ul style="list-style-type: none"> ▪ In 2016, TFS responded to 320 emergency incidents per day across the City compared to one incident every two days on Toronto Island. ▪ 66% of the Toronto Island Incidents are medical, 16% are fire responses, compared to 49% and 30% respectively for City-wide. 	Receive for Information

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BU40.1 Toronto Fire Services <u>Operating Budget Briefing Note #29</u> (cont'd)		<ul style="list-style-type: none"> ▪ Station 335 on Toronto Island is staffed on a 24/7 basis with one crew of five firefighters (with four platoons, 20 firefighters are assigned to Toronto Island in total). ▪ The annual cost to maintain Station 335 is approximately \$2.7 million or \$4,500 per capita compared to \$165 per capita City-wide. 	
BU40.1 Toronto Fire Services <u>Operating Budget Briefing Note #30</u>	That the Fire Chief and General Manager, Toronto Fire Services provide a budget briefing note on the following: <i>"An update on the Transformation Plan."</i>	A briefing note entitled " <i>Toronto Fire Services Transformation Plan Update</i> " was distributed for the January 12 th , 2018 Budget Committee meeting, which provides a progress update for the 6 objectives of the Transformation Plan that were initiated in 2017 and outlines next steps for 2018. <ul style="list-style-type: none"> ▪ The 6 objectives include the following, which have 21 associated key priorities identified in Appendix 1: <ul style="list-style-type: none"> ➤ Improve Service Delivery – Develop efficiency models to improve deployment and service delivery. ➤ Make Organizational Improvements – Leverage research, corporate partnerships and investments in technology to achieve organizational performance improvements. ➤ Build an Inclusive and Diverse Workforce-Prioritize an inclusive workplace culture and a diverse 	Receive for Information

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<p>BU40.1</p> <p>Toronto Fire Services</p> <p><u>Operating Budget Briefing Note #30</u> (cont'd)</p>		<p>workforce that is reflective of the communities TFS serves.</p> <ul style="list-style-type: none"> ➤ Enhance Training and Development- Provide staff with current, relevant and complaint training and development that meets their needs. ➤ Prioritize Leadership Development and Employee Wellness – Create and maintain a positive work environment and culture that develops internal leaders and that focuses on health, safety and wellness. ➤ Commit to Continuous Improvement – Monitor, benchmark and evaluate TFS processes and service delivery with a commitment to quality management and quality assurance. 	
Internal Corporate Services			
<p>BU40.1</p> <p>Facilities, Real Estate, Environment & Energy</p> <p><u>Operating Budget Briefing Note #10</u></p>	<p>A briefing note entitled "<i>TransformTO 2018 Operating Budget Request</i>" was distributed on December 15th, 2017 for the December 18th, 2017 Budget Committee meeting which;</p> <ul style="list-style-type: none"> ▪ Summarizes previous Council approvals and directions regarding TransformTO strategies and budget requests. ▪ Provides, as requested by City Council, the outcomes of the priority scoring of the TransformTO Short Term Strategies. 	<ul style="list-style-type: none"> ▪ In December 2016, City Council adopted the recommendations associated with the "<i>TransformTO: Climate Action for a Healthy, Equitable and Prosperous Toronto – Report 1</i>" and directed that business cases be developed for the 2018 budget in support of implementation of the short term strategies. http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.PE15.1 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Facilities, Real Estate, Environment & Energy</p> <p><u>Operating Budget Briefing Note #10 (cont'd)</u></p>	<ul style="list-style-type: none"> ▪ Provides a consolidated summary of the 2018 Operating Budget request in support of implementation of the TransformTO Short Term Strategies; and ▪ Provides a comparison of the current financial estimates of the accelerated work plan for the short-term strategies to what was submitted to Council in December 2016 	<ul style="list-style-type: none"> ▪ As an addendum to the December 2016 report, City Council was provided with a report summarizing the scale of investment and resource requirements needed to implement the short term strategies, as well actions to accelerate the implementation of these strategies. <ul style="list-style-type: none"> ➤ This report identified \$1.55 million (and 24 positions) required to be added to the 2017 budget to implement the accelerated strategies and was referred to the 2017 Budget process (presented to Budget Committee on January 12th, 2017) for City Council consideration. <p>http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.BU29.1 (BU29.1v)</p> ▪ City Council, as part of the 2017 Approved Operating Budget, added 6 positions (\$0.330 million), to commence in July of 2017, in support of implementation of three of the adopted short term strategies. <p>http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX22.2 (recommendation 216)</p> <ul style="list-style-type: none"> ▪ In July 2017, Toronto City Council adopted the recommendations associated with the "<i>TransformTO: Climate Action for a Healthy, Equitable and Prosperous Toronto – Report 2 – The Pathway to a Low Carbon Future</i>" and directed the Director, Environment & Energy to submit through 	

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<p>BU40.1</p> <p>Facilities, Real Estate, Environment & Energy</p> <p><u>Operating Budget Briefing Note #10</u> (cont'd)</p>		<p>the 2018 budget process a priority ranking of the TransformTO short term strategies business cases. http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.PE19.4</p> <ul style="list-style-type: none"> ▪ The Environment & Energy Division used 4 criteria (marginal abatement cost, alignment of strategy with external funding opportunities available, generation of multiple community benefits, and alignment with long-term goals and targets as established by City Council) to establish priority scoring for Transform TO short term strategies in 2018. ▪ The 2018 Preliminary Operating Budget for Facilities, Real Estate, Environment & Energy includes \$0.390 million for the annualized costs of climate action plan strategies approved by Council in 2017. ▪ The Environment & Energy Division is requesting \$2.375 million gross and \$2.098 million net which is not included in the 2018 Preliminary Operating Budget of Facilities, Real Estate, Energy & Environment but is included in the list of new and enhanced service requests for Budget Committee consideration. ▪ The incremental funding requested has been adjusted from what was originally proposed for 2018 (\$6.0 million) due to the following factors: 	

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BU40.1 Facilities, Real Estate, Environment & Energy <u>Operating Budget Briefing Note #10</u> (cont'd)		<ul style="list-style-type: none"> ➤ Annualization of the amount approved by Council in 2017; ➤ Staggered hiring; ➤ Adjustments to approach on some strategies; ➤ Modifications to resource requirements based on external funding available; ➤ Funds included in Fleet's 2018 Preliminary Operating Budget; and revised timelines. 	
Chief Financial Officer			
BU40.1 Office of the Treasurer <u>Operating Budget Briefing Note #31</u> (Confidential)	That the Treasurer provide a budget briefing note on the following: <i>"The impact on the counter and customer service functions of any proposed reductions in the Office of the Treasurer's 2018 budget."</i>	A briefing note entitled " <i>Impact on counter and customer service functions of proposed reductions in the Office of the Treasurer's 2018 budget</i> " was distributed for the January 12th, 2018 Budget Committee Meeting. This is a confidential briefing note, which was distributed under a separate cover (please refer to the Confidential package for this briefing note).	Receive for Information
Other City Programs			
BU40.1 City Council <u>Operating Budget Briefing Note #32</u>	That the City Clerk provide a budget briefing note on the following: 1. <i>The number of Councillors that rent constituency offices outside of Civic Centres and the rent costs associated with these offices.</i> 2. <i>The number of Councillors that rent constituency offices inside of Civic Centres and the rent costs associated with these offices.</i>	A briefing note entitled " <i>City Council Budget: Constituency Offices</i> " was distributed for the January 12 th , 2018 Budget Committee meeting. At its meeting on July 11-13, 2012, City Council adopted EX21.9 "Policy Changes to Facilitate Councillor Office Operations" which provides: <i>"the provision of a constituency office, within a civic centre (including City Hall) or within the Councillors' respective Wards, to be funded from the General Council"</i>	Receive for Information

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BU40.1 City Council <u>Operating Budget Briefing Note #32</u> (cont'd)		<p><i>Account, and further, that staff develop appropriate parameters for these spaces."</i></p> <p>In 2017, there were 11 Councillors with constituency offices outside the Civic Centres, with a related lease cost of \$0.164 million, fully funded from the Council General Budget.</p> <p>In 2017, there were 26 Councillors with constituency offices in Civic Centres, with the related lease cost of \$0.082 million, funded from the Council General Budget (\$0.069 million) and Councillor's Constituency Services & Office Budget (\$0.013 million).</p> <p>The following link provides further information on the parameters for Councillor Constituency Offices:</p> <p>http://insideto.toronto.ca/councillors/pdf/constituency-offices.pdf</p>	
Accountability Offices			
BU40.1 Auditor General's Office <u>Operating Budget Briefing Note #33</u> (Confidential Attachment)	That the Auditor General provide a budget briefing note on the following: <ol style="list-style-type: none"> 1. <i>An explanation of the \$8 million annual recurring savings referred to on page 7 of Auditor General's presentation (December 14, 2017), including how these savings were determined and if they have been verified as 2017 savings; and</i> 	<p>A briefing note entitled "<i>Auditor General's Annual and One-time Potential Savings (with Confidential Attachment)</i>" was distributed for the January 12th, 2018 Budget Committee meeting.</p> <p>The Briefing Note includes a Confidential Attachment which will be distributed under a separate cover (please refer to the Confidential package for this briefing note).</p>	Receive for Information

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BU40.1 Auditor General's Office <u>Operating Budget Briefing Note #33</u> (Confidential Attachment) (cont'd)	2. <i>An explanation of the \$9.4 million in one-time savings in the real-estate services division, referred on page 7 of the Auditor General's presentation (December 14, 2017), including how these savings have been quantified and verified.</i>		
Agencies			
BU40.1 Toronto Public Health <u>Operating Budget Briefing Note #34</u>	That the Medical Officer of Health provide a budget briefing note on the following: 1. <i>The number of secondary Schools that are part of the Student Nutrition Program;</i> 2. <i>The number of elementary Schools are part of the Student Nutrition program;</i> 3. <i>The number of Toronto District School Board (TDSB) schools that are part of the program;</i> 4. <i>The number of Toronto Catholic School Board (TCSB) schools that are part of this Program; and</i>	A briefing note entitled " <i>Student Nutrition Programs in Toronto Public Schools</i> " was distributed for the January 12 th , 2018 Budget Committee Meeting. The briefing note outlines the number of elementary and secondary schools which offer Student Nutrition Programs (SNP) in the Toronto District School Board and Toronto Catholic School Board: <ul style="list-style-type: none"> ▪ 154 secondary schools are part of the SNP. ▪ 417 elementary schools are part of the SNP. ▪ 411 Toronto District School Board schools are part of the SNP. ▪ 158 Toronto Catholic School Board schools are part of the SNP. 	Receive for Information

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BU40.1 Toronto Public Health <u>Operating Budget Briefing Note #34</u> (cont'd)	5. <i>Where the schools that take part in the Program are in regards to the Learning Opportunity Index.</i>	<ul style="list-style-type: none"> ▪ The MOH advises that it is not possible to rank all public schools in Toronto on the Learning Opportunities Index, as this only applies to TDSB schools. Instead, the briefing note outlines Toronto Public Schools grouped by Quintile based on the average percent of families with school-aged children living below the low-income measure in each student's neighbourhood. 	
BU40.1 Toronto Public Library <u>Operating Budget Briefing Note #35</u>	That the City Librarian provide a budget briefing note on the following: <i>Operating Funds necessary to fully implement Toronto Public Library's "Open Hours Plan" phased in over a 4-year period from 2019 to 2022.</i>	A briefing note entitled " Toronto Public Library – Costing of Open Hours Plan ", was distributed for the January 12 th , 2018 Budget Committee meeting. Full implementation of the Open Hours Plan will require additional operating funds of \$14.5 million from 2019 to 2022. <ul style="list-style-type: none"> ▪ Sunday service New and Enhanced request for TPL in 2018 for \$0.574 million is part of the "Open Hours Plan". This enhancement request is currently not included in the 2018 Preliminary Operating Budget and will be considered by Budget Committee through the 2018 Budget process. ▪ In order to achieve the balance of the "Open Hours Plan by 2022, an additional \$3.482 million per year would be required from 2019 to 2022, subject to the future year approvals. 	Receive for Information

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<p>BU40.1</p> <p>Toronto Public Library</p> <p><u>Operating Budget Briefing Note #36</u></p>	<p>That the City Librarian provide a budget briefing note on the following:</p> <p><i>Numbers of people utilizing the library system on Sundays, with a break down for individual libraries.</i></p>	<p>A briefing note entitled "Toronto Public Library – Sunday Service", was distributed for the January 12th, 2018 Budget Committee meeting.</p> <ul style="list-style-type: none"> ▪ Currently, 33 branches offer Sunday services which runs from 1:30pm to 5:00pm and are geographically distributed across the City, with total Sunday usage between the periods January to November of 2017 reported 837,000 books borrowed, 509,000 library visits, and 153,000 computer usage logs. ▪ Sunday service enhancement for TPL will require additional operating funds of \$0.574 million in 2018 for 5 additional District and 9 Neighbourhood branches, and \$0.416 million for 8 additional Neighbourhood branches in both 2019 and 2020. ▪ These enhancement requests are currently not included in the 2018 Preliminary Operating Budget and will be considered by Budget Committee through the 2018 Budget process. 	<p>Receive for Information</p>
<p>BU40.1</p> <p>Toronto Public Library</p> <p><u>Operating Budget Briefing Note #37</u></p>	<p>That the City Librarian provide a budget briefing note on the following:</p> <p><i>The number of Youth Hubs in the City of Toronto, their locations, hours of operation, staffing costs and attendance per site.</i></p>	<p>A briefing note entitled "Toronto Public Library – Youth Hubs", distributed for the January 12th, 2018 Budget Committee meeting.</p> <ul style="list-style-type: none"> ▪ TPL has submitted a New and Enhanced request for 3 additional Youth Hubs in 2018 (Downsview, Flemingdon Park, and Malvern) requiring \$0.260 million additional operating funds and 3 new 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Toronto Public Library</p> <p><u>Operating Budget Briefing Note #37</u> (cont'd)</p>		<p>positions, currently not included in the 2018 Preliminary Operating Budget.</p> <ul style="list-style-type: none"> ▪ The TPL currently operates 8 Youth Hubs which are open during after school hours, Monday to Friday from 3:30pm to 7:00pm with a year-to-date attendance totalling 45,221 as of November 30, 2017. ▪ Additional Youth Hubs requested for future years are as follows: <ul style="list-style-type: none"> ➢ 2 additional Youth Hub locations (Thorncliffe and Parliament) require operating funds of \$0.260 million and 2.0 positions in 2019, and ➢ 2 additional Youth Hub locations (McGregor Park and Mount Dennis) require operating funds of \$0.260 million and 2.0 positions in 2020. 	
<p>BU40.1</p> <p>Toronto Transit Commission</p> <p><u>Operating Budget Briefing Note #39</u></p>	<p>That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note on the following:</p> <p><i>1. Options to address bus overcrowding, noting costs and ridership/crowding benefits.</i></p>	<p>A briefing note entitled "<i>Toronto Transit Commission: Options to Address Bus Overcrowding, Bus Availability & Garage Storage Capacity</i>" was distributed for the January 12th, 2018 Budget Committee meeting which detail the operating cost to relieve overcrowding on bus routes and bus availability & garage capacity.</p> <p>Operating cost to relieve overcrowding on bus routes</p>	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Toronto Transit Commission</p> <p><u>Operating Budget Briefing Note #39</u> (cont'd)</p>	<p>2. <i>The adequacy of the current bus fleet and garages to accommodate modest ridership growth and to address overcrowding.</i></p>	<p>To achieve the overcrowding standard for both peak and off-peak the TTC would require additional bus stock.</p> <ul style="list-style-type: none"> ▪ In peak periods, the TTC requires approximately <u>24 AM / 19 PM additional buses</u> and an additional \$3.5 million in annual operating cost. ▪ In off-peak periods, the TTC requires no additional buses and approximately \$9.0 million in annual operating costs to address overcrowding on bus routes. <p>However based on current bus stock the TTC can meet current overcrowding standards for peak periods and where overcrowding exceeds 30% on off-peak</p> <ul style="list-style-type: none"> ▪ To implement this change in September 2018 the operating cost will be \$1 million. ▪ The annualized cost will be \$4 million (\$3.5 million in peak hours + \$0.5 million for off-peak) annually thereafter. <p>Bus availability & garage capacity</p> <ul style="list-style-type: none"> ▪ The TTC operates seven bus garages. The total capacity of the seven bus garages based on design is 1,631. The total buses available for service is 1,348. 	

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<p>BU40.1</p> <p>Toronto Transit Commission</p> <p><u>Operating Budget Briefing Note #39 (cont'd)</u></p>		<ul style="list-style-type: none"> ▪ The TTC is currently operating over and above design capacity to accommodate service requirements. The current bus garage allocation has increased to 1,906 and total buses available for service have increased to 1,575. <p>In 2018 and 2019, the TTC can further increase the number of buses available for service from 1575 to 1640.</p> <ul style="list-style-type: none"> ➤ A facility at 1810 Markham Road which is adjacent to the existing Malvern Bus Garage which expands the TTC's bus garage capacity by approximately 40 buses (30 in-service), ➤ New buses through the Public Transit Infrastructure Fund will result in a net increase of 80 buses, allowing the TTC to add 65 in-service. This procurement allows the TTC to temporarily reduce its operating spare requirements and defer bus retirements without having an adverse impact on bus reliability and maintenance. 	
<p>BU40.1</p> <p>Toronto Police Service</p> <p><u>Operating Budget Briefing Note #38</u></p>	<p>That the Toronto Police Services Board, and the Chief, Toronto Police Service, provide a budget briefing note on the following:</p> <p><i>"The uniform establishment and deployment history broken down by Police Division for the period 2013 – 2017 and projection for 2018, including the average number of officers on patrol at any given time."</i></p>	<p>A briefing note entitled "Officer by Division", was distributed for the January 12th 2018 Budget Committee Meeting.</p> <ul style="list-style-type: none"> ▪ The Toronto Police Service (TPS) is transitioning from a Divisional to a District model of policing. As part of the Service's modernization efforts, the manner in which officers are deployed has and will continue to change. 	<p>Receive for Information</p>

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<p>BU40.1</p> <p>Toronto Police Service</p> <p><u>Operating Budget Briefing Note #38</u> (cont'd)</p>		<ul style="list-style-type: none"> ▪ The TPS has a proposed 2018 establishment of 5,448 uniformed officers and a planned average deployment of 4,870 officers. ▪ Of this 2018 establishment, 4,044 positions with a projected strength of 3,518 are assigned across 17 Divisions and Traffic Services. ▪ A table identifying the officers assigned to each Division and Traffic Services from 2013-2018 has been provided in the Briefing Note. ▪ Based on 2017 data, the number of officers on patrol across the City for primary and community response is as follows: <ul style="list-style-type: none"> ➤ Day Hours: 207 ➤ Evening Hours: 245 ➤ Night Hours: 230 ▪ The 2018 strength assigned to Divisions is expected to change as the modernization initiatives continue to evolve. 	

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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
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Corporate			
<p>BU40.1g</p> <p>Corporate</p> <p><u>Letter Report</u></p>	<p>The letter dated Jun 5, 2017 from the City Council entitled "<i>2018 Implementation Costs for Various Approved Service Plans</i>", recommends that:</p> <p><i>"Budget Committee to consider the 2018 implementation costs of the following approved service plans as part of the 2018 Budget Process:</i></p> <ul style="list-style-type: none"> ▪ <i>TO Prosperity: Toronto Poverty Reduction Strategy</i> ▪ <i>Toronto Fair Pass Program</i> ▪ <i>Toronto Strong Neighbourhoods 2020</i> ▪ <i>Toronto Youth Equity Strategy</i> ▪ <i>Toronto Seniors Strategy: Toward an Age-friendly City</i> ▪ <i>Toronto Newcomer Strategy</i> ▪ <i>Housing Opportunities Toronto: An Affordable Housing Action Plan</i> ▪ <i>Recreation Service Plan</i> ▪ <i>Childcare Growth Strategy</i> ▪ <i>Transform TO: Climate Action for a Healthy, Equitable, Prosperous Toronto</i> ▪ <i>Middle Childhood Strategy</i> ▪ <i>Parks Plan</i> 	<p>The report includes a summary of 2018 implementation costs for the aforementioned service plans plus the annualized impact of these investments in 2019 as well as multi-year capital requirements for these plans. Some of those initiatives have been already included on the new and enhanced list of priorities.</p> <p>The estimated operating impact from the aforementioned service plans, as of May 23rd, 2017, was \$179.949 million gross, \$97.550 million net with \$66.362 million net in 2018, and an additional annualized impact of \$31.188 million net in 2019. The implementation costs did not fully reflect the operating impact of completed capital projects at the time.</p> <p>Most of the funding requests for the aforementioned service plans is included in the list of new and enhanced priorities in the 2018 Preliminary Operating Budget for Budget Committee's consideration.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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Citizen Centred Services "A"			
BU40.1n Economic Development & Culture Letter	City Council adopted MM27.39 on Massey Hall Revitalization and in so doing, expressed support of the Massey Hall Revitalization Project. City Council has also requested the Budget Committee to consider financial support for Phase 2 of the Massey Hall Revitalization Project in the 2018 Budget process.	As Massey Hall is not a City-owned property it would not be eligible as a debt funded Capital Project. Non-debt Capital funding sources would have to be considered or a grant from the Operating Budget. Generally, following the approach for the 2003 cultural renaissance projects in Toronto (Ballet-Opera house and others), the model for non-City-owned facilities has been federal / provincial/ private funding, in light of the City's funding limitations. No funding provision is included in the 2018 Preliminary Operating Budget.	Deferred to Budget Committee meeting on January 12, 2018
BU40.1ad Economic Development & Culture & Transportation Services Letter Attachment	The letter dated Dec 18, 2017 from City Council entitled " <i>Utility Locate Services for Business Improvement Areas as Required by the Ontario Underground Infrastructure Notification Act (ONICall)</i> ", recommends that: <i>"City Council fund 100 percent of the cost to administer the Business Improvement Area utility locate service, such funds to be considered as part of the 2018 budget process."</i>	City Council approved the staff report Utility Locate Services for Business Improvement Areas as required by the Ontario Underground Infrastructure Notification Act (ONICall) (PW24.3) on December 6, 2017 which recommended that the City take ownership of all underground infrastructure assets of the BIAs and provide utility locate services on their behalf, through Transportation Services. <ul style="list-style-type: none"> ▪ Economic Development and Culture's 2018 Preliminary Operating Budget includes \$0.166 million to fund interdivisional charges from Transportation Services. Adopting the new recommendation will require additional operating budget of \$0.166 million to eliminate chargebacks to the BIAs. 	Defer to Budget Committee Meeting on January 23, 2018

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<p>BU40.1m</p> <p>Parks, Forestry and Recreation</p> <p>Letter Report</p>	<p>The letter dated Oct 18, 2017 from City Council entitled "<i>Tree Protection Enforcement</i>", recommends that:</p> <p><i>"Budget Committee, during the 2018 budget process, to consider Tree Protection Enforcement, the creation of seven permanent full-time positions to address the need for tree protection enforcement under the Municipal Tree Protection By-Laws."</i></p>	<p>At its meeting on October 2nd, 2017, City Council adopted EX27.21 Tree Protection Enforcement extending 6 temporary positions to February 18th, 2018 to address the increase in complaints under the Municipal Tree Protection By-Laws and adjust the Operating Budget for Parks, Forestry and Recreation (PFR) to include associated expenditure increase of \$0.394 million gross and \$0 net, to be fully recovered by contravention inspection fees generated under the by-laws for this purpose.</p> <p>http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX27.21</p> <ul style="list-style-type: none"> ▪ As part of the 2018 Operating Budget Submission, PFR included a request to convert these temporary positions to permanent along with the addition of 1 permanent position for ongoing business support for a total of 7 permanent positions. ▪ This requires increased funding above what Council approved in 2017 of \$0.197 million gross and \$0 net as this cost will also be recovered from contravention inspection fees under the bylaw. ▪ This request is currently not included in the 2018 Preliminary Operating Budget but forms part of the New and Enhanced Requests to be considered by Budget Committee as part of the 2018 Budget process. 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1y</p> <p>Parks, Forestry and Recreation</p> <p>Letter Attachment</p>	<p>The letter dated Dec 18, 2017 from City Council entitled "<i>Community Recreation 2018-2020 Growth Plan and Waitlist Management</i>", recommends that General Manager, Parks, Forestry and Recreation:</p> <ol style="list-style-type: none"> 1. <i>report to the Budget Committee as part of the 2018 Operating Budget Process on the maximum number of program spaces that can be created in existing facilities in 2018 and the associated cost, with a regional breakdown of the number of new spaces and types of programs that would be expanded;</i> 2. <i>report to the Budget Committee, as part of the 2018 Operating Budget Process, on the cost to increase the number of new recreation spaces in 2018 to a goal of 20,000 spaces and to report to the Community Development and Recreation Committee by the second quarter of 2019 on next steps to increase targets of service growth in community recreation; and</i> 3. <i>fully implement the Recreation Service Plan goal of delivering the Swim to Survive program to all grade four students by 2021 and include the operating costs required for the Phase 3 implementation in the 2018 Operating Budget for City Council consideration.</i> 	<p>A briefing note entitled "<i>Address unmet Demand for Recreation Programs in 2018</i>", was for the January 12th, 2018 Budget Committee Meeting, which can be found on page 34 of these Wrap-Up notes.</p> <ul style="list-style-type: none"> ▪ In 2016, there were 619,097 spaces in registered/instructional programs offered by Community Recreation. Also in 2016, there were 198,236 waitlist spaces for registered/instructional programs and 62,230 unique waitlisted clients. ▪ The Community Recreation 2018-2020 Growth Plan and Waitlist Management Report adopted by City Council on December 5th, 2017 proposes to increase the number of spaces in registered/instruction programs in existing facilities by 60,000 spaces by the end of 2020 with a proposed increase of 10,000 spaces in 2018, and 25,000 spaced in each of 2019 and 2020 to address the unmet demand. ▪ For 2018, Community Recreation can create program spaces that can be created in existing facilities in 2018 is 20,000 spaces. ▪ The spaces will be allocated to facilities and program areas experiencing the greatest unmet demand with a proposed distribution as follows: <ul style="list-style-type: none"> ➤ Etobicoke York: 5,600 spaces ➤ North York: 4,350 spaces ➤ Scarborough: 6,950 spaces ➤ Toronto East York: 3,100 spaces 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1y</p> <p>Parks, Forestry and Recreation</p> <p>Letter Attachment (cont'd)</p>		<ul style="list-style-type: none"> ▪ If approved, funding of \$0.965 million gross and \$0.773 million net, and 22.3 FTEs is required. ▪ This doubles the current Preliminary New and Enhanced request for 10,000 spaces with an impact of \$0.482 million gross and \$0.386 million net, and 11.1 FTEs included in for Council consideration. ▪ An additional 25,000 spaces would still be proposed in each of 2019 and 2020 for a total of 70,000 spaces over the three years. ▪ This expansion will not fully alleviate waitlist. However, it is expected to support access to recreation for residents facing difficulty accessing needed services. 	
<p>BU40.1aa</p> <p>Shelter, Support and Housing Administration & Affordable Housing Office</p> <p>Letter</p>	<p>The letter dated Dec 18, 2017 from City Council entitled "<i>New Supports and Housing for Survivors of Human Trafficking</i>", recommends that General Manager, Shelter, Support and Housing Administration and the Director, Affordable Housing Office:</p> <p>1. <i>make the necessary budget adjustments to the 2018 City Operating Budgets for Shelter, Support and Housing Administration and the Affordable Housing Office to utilize and spend (net \$0) affordable housing funding from the capital and operating allocations of the Investment in Affordable Housing Program and the Anti-Human Trafficking Community Support Fund, with future year requests subject to City Council approval through the annual budget process; and</i></p>	<p>At its meeting on December 5, 6, 7 and 8, 2017, City Council adopted EX29.15" <i>New Supports and Housing for Survivors of Human Trafficking</i>" which authorized the Director, Affordable Housing Office to accept the City of Toronto's funding allocation of \$2.068 million under the new provincial Anti-Human Trafficking Community Supports Fund and a special allocation under the Investment in Affordable Housing (IAH) Program.</p> <p>1. This new initiative was introduced in the spring of 2017 by the Ontario Ministry of Community and Social Services to support community-based solutions to help human trafficking survivors and increase protection for people at risk of being trafficked.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1aa</p> <p>Shelter, Support and Housing Administration & Affordable Housing Office</p> <p><u>Letter</u> (cont'd)</p>	<p>2. <i>make the necessary budget adjustments to the 2018 City Operating Budget for Shelter, Support and Housing Administration and to enter into the appropriate agreements with the Provincial government, other City divisions, community agencies, private entities and/or individuals to allocate the Investment in Affordable Housing Program rent supplements.</i></p>	<p>2. The Ontario Ministry of Community and Social Services has confirmed funding in the amount of \$885,000 for the City of Toronto to support Covenant House Toronto, the City's community based partner in providing support services for survivors of human trafficking.</p> <p>3. In addition, the City anticipates receiving a further \$0.885 million to purchase and/or repair property to create new supportive housing and \$0.297 million for rent supplements to support women who are being trafficked.</p> <ul style="list-style-type: none"> ▪ Rent supplements will be distributed to eligible individuals who meet the provincial eligibility criteria. <p>4. This new funding, to be administered by the Director, Affordable Housing Office has not been included in the 2018 Preliminary Operating Budget for Shelter Support and Housing Administration and the Affordable Housing Office.</p> <p>A motion to amend the 2018 Preliminary Operating Budget for Shelter, Support and Housing Administration will be required to include the additional funding of \$2.068 million for this new initiative.</p>	

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<p>BU40.1ae</p> <p>Shelter, Support and Housing Administration</p> <p><u>Report</u></p>	<p>The report dated January 3, 2018 from the General Manager, Shelter, Support and Housing Administration entitled "<i>Ontario Climate Action Plan - Social Housing Apartment Improvement Program (SHAIP)</i>" recommends that:</p> <ol style="list-style-type: none"> 1. <i>City Council approve the acceptance of \$80,663,900, as the confirmed allocation, and up to \$299,835,237, as the conditional allocation, from the Ministry of Housing for renovations and retrofit of eligible social housing buildings under the Social Housing Apartment Improvement Program;</i> 2. <i>City Council authorize the General Manager, SSHA, in consultation with the City Solicitor, to enter into a Transfer Payment or similar Agreement with the Ministry of Housing for Social Housing Apartment Improvement Program funding on terms and conditions addressing program administration, funding, building condition assessments and monitoring, energy audit and reporting requirements that are satisfactory to the General Manager, SSHA, and in a form satisfactory to the City Solicitor;</i> 3. <i>City Council authorize the General Manager, SSHA, to utilize any administrative funding approved by the Ministry of Housing to administer Social Housing Apartment Improvement Program implementation;</i> 4. <i>City Council amend the 2018 Preliminary Operating Budget for SSHA by \$2,070,000 gross and \$0 net, funded from Social Housing Apartment Improvement Program, to pay for the cost of building condition assessments for non-profit and co-operative housing providers; Ashrae Level 3 energy audits for proposed retrofit projects; and authorize the General</i> 	<p>This report is being submitted to Budget Committee for consideration as part of the 2018 Budget Process.</p> <p>The City has been provided with a conditional allocation of \$299.8 million over the four years of the SHAIP program. At present \$80.7 million in year one funds have been confirmed. This is not net new funding and is included in the 2018-2027 Preliminary Capital Budget and Plan for SSHA as an allocation to TCHC to address its capital plan requirements.</p> <ul style="list-style-type: none"> ▪ The 2018-2027 Preliminary Capital Budget and Plan includes funding of \$320 million to TCHC to address SOGR backlog requirements to avoid any permanent unit closures in 2018 and 2019 as well as positions TCHC to reach a 10% FCI by 2026. ▪ To better align the receipt of provincial funding with project deliverables, the City will front end \$200 million in debt funding (\$160 million in 2018 and the remaining \$40 million in 2019). The Provincial SHAIP funding of \$120 million, of which \$80.7 million has been confirmed, will be allocated to TCHC in 2019. ▪ The remaining SHAIP funding will be considered for allocation as part of the annual budget process. <p>SHAIP provides administration funding of up to 5% up to the actual dollar amount requested by the Service Manager or 5% of total full year confirmed allocation, whichever is less.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1ae</p> <p>Shelter, Support and Housing Administration</p> <p><u>Report</u> (cont'd)</p>	<p><i>Manager, SSHA, to enter into agreements with Toronto Community Housing Corporation and non-profit and co-operative housing providers, and/or private sector organizations to carry out the necessary building condition assessments, energy audits and evaluations required;</i></p> <p>5. <i>City Council amend the 2018 Preliminary Operating Budget for SSHA by \$256,000 gross and \$0 net, funded from Social Housing Apartment Improvement Program (SHAIP), to hire two full time temporary Agency Review Officers and a full time temporary Financial Systems Analyst to assist with administration of SHAIP; and</i></p> <p>6. <i>City Council authorize the General Manager, SSHA, to enter into agreements with Toronto Community Housing Corporation, non-profit and co-operative housing providers and other service providers on terms and conditions addressing funding, building condition assessments and monitoring, energy audit and reporting requirements satisfactory to the General Manager, SSHA, and in a form satisfactory to the City Solicitor to utilize \$80,663,900 and up to \$119,502,075 in funding for Social Housing Apartment Improvement Program (SHAIP) year 1 (2017-18), and up to 60,111,054 in funding for each of SHAIP year 2 (2018-19), year 3 (2019-20), and year 4 (2020-21), plus any additional Ministry of Housing funding allocations, to carry out retrofit work and all required audits and evaluations associated with SHAIP.</i></p>	<p>Further, the report requests an amendment to the 2018 Preliminary Operating Budget for SSHA by \$2.326 million gross, \$0 net and 3 temporary positions, with funding provided under SHAIP:</p> <ul style="list-style-type: none"> ▪ 3 temporary full-time staff positions to administer the program (\$0.256 million gross, \$0 net, annualized cost of \$0.384 million) ▪ \$2.070 million to develop a comprehensive understanding of the condition of the social housing stock through updated building condition, completion of energy audits, and data collection and analysis. 	

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<p>BU40.1z</p> <p>Social Development, Finance and Administration</p> <p>Letter Attachment</p>	<p>The letter dated Dec 18, 2017 from City Council entitled "<i>The Toronto Action Plan to Confront Anti-Black Racism</i>", recommends that:</p> <p><i>"Budget Committee to consider as part of the 2018 Budget Process the new and enhanced request of \$0.460 million gross and net for 5.0 positions and \$0.535 million gross and net for community partnership initiatives, for a total of \$0.995 million gross and net, and included in the 2018 Operating Budget Submissions for Social Development, Finance and Administration."</i></p>	<ul style="list-style-type: none"> ▪ The 2018 Preliminary Operating Budget for Social Development, Finance and Administration does not include funding for the two new initiatives; "Action Plan to Confront Anti-Black Racism" at a cost of \$0.995 million gross and net and 5 new positions; and, "Community Services Partnership Funding Increase" for \$0.450 million gross and net. ▪ However, these initiatives are included in the New and Enhanced priorities list for consideration during the 2018 Budget process. 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>
Citizen Centred Services "B"			
<p>BU40.1v</p> <p>Toronto Fire Services</p> <p>Letter Presentation</p>	<p>The letter dated Nov 28, 2017 from Executive Committee entitled "<i>Fire Prevention in High-Rise Buildings</i>", recommends that:</p> <p><i>"City Council direct that funds for Toronto Fire Services Open Data projects be included in the 2018 Operating Budget of Fire Services."</i></p>	<p>Fire released a portion of the inspection data on high rise buildings in December 2017 in response to requests from tenants, through the Open Data process.</p> <p>The 2018 Preliminary Capital Budget and 2019-2026 Capital Plan for Toronto Fire Services includes funding of \$2.010 million for the new project, Fire Prevention Technology Integration, which supports a number of IT system upgrades.</p> <p>Once the project has been completed, the open data responses will provide more robust and timely reporting of Fire Services incident responses.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1o</p> <p>Transportation Services</p> <p>Letter</p>	<p>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:</p> <p>1. <i>The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.</i></p>	<p>Implementing the further acceleration and expansion of the Road Safety Plan as part of the 2018 Preliminary Capital and Operating Budgets, would require additional capital funding, and would result in a reduction in operating funding of \$0.600 million over the same period.</p> <p>Lower operating costs (gross and net) of: \$0.300 million in 2018; \$0.150 million in 2019; \$0.150 million in 2020 for a total of \$0.600 million decrease.</p>	<p>Receive for Information</p>
City Manager's Office			
<p>BU40.1ab</p> <p>City Manager's Office</p> <p>Letter Attachment</p>	<p>The letter dated Dec 18, 2017 from City Council entitled "<i>Establishment of an Indigenous Affairs Office at the City of Toronto</i>", recommends that:</p> <p><i>"Budget Committee to consider as part of the 2018 Budget Process the new and enhanced request of \$0.480 million gross and net for the addition of 4.0 positions to staff the Indigenous Affairs Office and \$0.040 million gross and net to retain an external consultant, for a total of \$0.520 million gross and net, included in the City Manager's Office 2018 Operating Budget Submission."</i></p>	<p>The report entitled "<i>Establishment of an Indigenous Affairs Office at the City of Toronto</i>" recommends that the City of Toronto establish an Indigenous Affairs Office within the City Manager's Office.</p> <ul style="list-style-type: none"> ▪ The Indigenous Affairs Office will report directly to the City Manager, with an administrative reporting relationship to the Director, Equity, Diversity and Human Rights for the purposes of budget, timekeeping and administrative support. <ul style="list-style-type: none"> ➤ In this report, the term 'Indigenous' is used to refer to the First Nations, Métis and Inuit communities. ▪ The new and enhanced request of \$0.480 million gross and net provides funding for the addition of 4.0 positions to staff the Indigenous Affairs Office and \$0.040 million gross and net to retain an external consultant. The total of \$0.520 million 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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BU40.1ab City Manager's Office Letter Attachment (cont'd)		gross and net is included on the list of new and enhanced priorities for consideration by the Budget Committee as part of the 2018 Budget process.	
BU40.1ac City Manager's Office Letter Attachment	The letter dated Dec 18, 2017 from City Council entitled " Executive Management Indigenous Cultural Competency Training ", recommends that: <i>"City Manager and the Interim Chief Financial Officer to include this initiative in the City Manager's Office 2018 Operating Budget, for consideration in the 2018 Budget Process with other City priorities."</i>	The 2018 Preliminary Operating Budget for City Manager's Office does not include funding for the "Executive Management Indigenous Cultural Competency Training" at a cost of \$0.014 million gross and net. A motion to amend the 2018 Preliminary Operating Budget for the City Manager's Office will be required to provide the additional funding of \$0.014 million for training.	Defer to Budget Committee Wrap-up Meeting on January 23, 2018
Accountability Offices			
BU40.1a Auditor General's Office Letter	The letter dated Oct 27, 2017 from the Audit Committee entitled " Auditor General's Office -2018 Operating Budget ", recommends that: <i>"Budget Committee approve the 2018 Operating Budget of \$7.445 million gross and net for the Auditor General's Office."</i>	The 2018 Preliminary Base Budget of \$7.445 million gross and net, is \$1.542 million or 26.1% higher than the 2017 Approved Operating Budget. <ul style="list-style-type: none"> ▪ It should be noted that the \$1.542 million increase reflects the increase of \$1.5 million as per the motion approved by City Council in the 2017 Budget process to provide additional capacity to undertake value for money audits and investigations, subject to consideration in future year budget processes together with revised audit work plans. 	Defer to Budget Committee Wrap-up Meeting on January 23, 2018

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BU40.1a Auditor General's Office Letter (cont'd)		<p>The Auditor General's 2018 Audit Work Plan was unanimously adopted by the Audit Committee at its meeting on October 27, 2017. Consideration of the report by City Council at its meeting on November 7, 2017, was deferred to a future date.</p> <p>There are no new requests in 2018 for the Auditor General's Office.</p>	
BU40.1b Office of the Integrity Commissioner Report Attachment	<p>The report dated Nov 27, 2017 from the Integrity Commissioner entitled "<i>Office of the Integrity Commissioner - 2018 Operating Budget</i>", recommends that:</p> <p><i>"Budget Committee approve the 2018 operating budget of \$866.9 thousand gross and net for the Office of the Integrity Commissioner."</i></p>	<p>The 2018 Preliminary Base Budget of \$0.512 million gross and net, is \$0.005 million or 1% higher than the 2017 Approved Operating Budget.</p> <ul style="list-style-type: none"> ▪ An additional new and enhanced request of \$0.355 million for enhancement to the Legal and Investigative budget and 1.0 temporary position for the Integrity Commissioner to fulfill statutory outreach and education role is not included in the 2018 Preliminary Operating Budget, but is included in the list of new and enhanced service requests for Budget Committee consideration. 	Defer to Budget Committee Wrap-up Meeting on January 23, 2018
BU40.1d Office of Lobbyist Registrar Report Attachment	<p>The report dated Nov 28, 2017 from the Lobbyist Registrar entitled "<i>Office of the Lobbyist Registrar - 2018 Operating Budget</i>", recommends that:</p> <p><i>"Budget Committee approve the 2018 operating budget of \$1,664.0 thousand gross and net for the Office of the Lobbyist Registrar."</i></p>	<p>The 2018 Preliminary Base Budget of \$1.190 million gross and net, is \$0.036 million or 3.1% higher than the 2017 Approved Operating Budget.</p> <ul style="list-style-type: none"> ▪ An additional new and enhanced request of \$0.455 million for 2.0 permanent positions for Statutory Education & Outreach and Legal & Investigative requirements is not included in the 2018 Preliminary Operating Budget, but is included in the list of new and enhanced service requests for Budget Committee consideration. 	Defer to Budget Committee Wrap-up Meeting on January 23, 2018

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BU40.1f Ombudsman Toronto Report Attachment	<p>The report dated Nov 28, 2017 from the Ombudsman entitled "<i>Ombudsman Toronto - 2018 Operating Budget</i>", recommends that:</p> <p><i>"Budget Committee approve the 2018 operating budget of \$1,985.2 thousand gross and net for the Ombudsman Toronto."</i></p>	<p>The 2018 Preliminary Base Budget of \$1.912 million gross and net is \$0.102 million or 5.6% higher than the 2017 Approved Operating Budget.</p> <ul style="list-style-type: none"> ▪ An additional new and enhanced request of \$0.073 million 1.0 permanent position to support the Investigation, Enquiry Complaints Analysis and Consultation functions for the Office is not included in the 2018 Preliminary Operating Budget, but is included in the list of new and enhanced service requests for Budget Committee consideration. 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>
Agencies			
BU40.1j Toronto Public Health Letter Report Attachment 1 Attachment 2	<p>The letter dated Sep 25, 2017 from the Board of Health entitled "<i>Toronto Public Health 2018 Operating Budget Request</i>", recommends that:</p> <ol style="list-style-type: none"> 1. <i>Budget Committee approve the Toronto Public Health 2018 Operating Budget Request of \$248,413.1 thousand gross / \$61,081.8 thousand net and an increase of 11 positions as summarized in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i> 2. <i>Budget Committee approve the list of base budget adjustments as summarized in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health, totaling an increase of \$1,371.0 thousand gross and \$189.4 thousand net and an increase of 6.9 positions.</i> 	<p>The 2018 Preliminary Operating Budget for TPH is not consistent with the BOH recommended Base Budget.</p> <p>The 2018 Preliminary Base Operating Budget is \$247.764 million gross and \$60.996 million net, which is lower by \$0.020 million than the BOH recommended Base Budget of \$248.138 million gross and \$61.016 million net due to an adjustment made to the salary and benefit budget following a detailed review of budgeted expenditures.</p> <p>In addition, the BOH recommended budget includes funding for 7 new and enhanced priorities totaling \$3.869 million gross and \$3.004 million net, 6 of which are not included in the 2018 Preliminary Operating Budget for TPH.</p> <ul style="list-style-type: none"> ▪ Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.150 million gross 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1j</p> <p>Toronto Public Health</p> <p>Letter Report Attachment 1 Attachment 2 (cont'd)</p>	<p>3. <i>Budget Committee approve the 2018 Reduction Options of \$744.3 thousand gross and \$189.4 thousand net and 4.9 positions, which includes efficiency savings of \$719.3 thousand gross and \$183.1 thousand net and minor service changes of \$25.0 thousand gross and \$6.2 thousand net, as outlined in Attachment 2 - "Summary of Reduction Options" and Attachment 3 - "Summary of Confidential Reduction Options" to the report (September 11, 2017) from the Medical Officer of Health, to meet the City's zero percent reduction target.</i></p> <p>4. <i>Budget Committee approve the 2018 New and Enhanced Requests of \$1,019.4 thousand gross and \$254.9 thousand net and an increase of 9 positions, as outlined in Table 2, "Overview of 2018 Operating Budget Submission" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i></p> <p>5. <i>Budget Committee approve an increase of \$2,749.0 thousand gross and net for the Student Nutrition Program as outlined in Table 3, "Other New and Enhanced Services" contained in Attachment 1 "Toronto Public Health Operating Budget Request 2018" to the report (September 11, 2017) from the Medical Officer of Health.</i></p> <p>6. <i>Budget Committee direct that the Confidential Attachment 3 to the report (September 11, 2017) from the Medical Officer of Health remain confidential in its entirety, as it relates to personal matters about identifiable individuals, including municipal or local board employees, and labour relations and employee negotiations.</i></p>	<p>and \$0.038 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>.</p> <ul style="list-style-type: none"> ▪ 15% enhancement above the 5-year plan to the Toronto Urban Health Fund of \$0.339 million gross and \$0.084 million net. ▪ Immunization of School Pupils Act (ISPA) of \$0.530 million gross and \$0.133 million net and 9 positions. ▪ Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$2.124 million gross and net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>. ▪ Student Nutrition Program expansion to Independent Schools of \$0.625 million gross and net. <p>The above new requests are included in the New and Enhanced priorities list referred to the Budget Committee for its consideration as part of the 2018 Budget process.</p>	

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BU40.1j Toronto Public Health Letter Report Attachment 1 Attachment 2 (cont'd)	7. <i>Budget Committee direct that the Confidential Budget Briefing Note dated September 22, 2017 from the Medical Officer of Health remain confidential in its entirety, as it relates to personal matters about identifiable individuals, including municipal or local board employees, and labour relations and employee negotiations.</i>		
BU40.1k Toronto Public Health Letter Report Appendix	The letter dated Sep 25, 2017 from the Board of Health entitled " Student Nutrition Program - 2018 Operating Budget Request and Program Update ", recommends that: <ol style="list-style-type: none"> <i>Budget Committee approve the request for a net increase of \$1,681,365 included in the Toronto Public Health 2018 Operating Budget Request to be allocated to existing student nutrition programs towards the cost of nutritious food to increase the City's investment rate to 20% of total program costs from 17% in 2017, providing a stronger funding base for existing programs.</i> <i>Budget Committee approve the request for an additional net increase of \$442,773 included in the Toronto Public Health 2018 Operating Budget Request to extend municipal funding towards the cost of nutritious food to up to 20 student nutrition programs which are currently operating in public schools without municipal funding.</i> 	The 2018 Preliminary Operating Budget does not include funding for the Student Nutrition Program request that totals \$2.749 million gross and net. This request is included in the New and Enhanced priorities list referred to the Budget Committee for its consideration as part of the 2018 Budget process. This is the final year of the planned expansion of the Student Nutrition Program, which will conclude in 2018. If funded, it would increase the City's investment in the program to 20% of total program costs.	Defer to Budget Committee Wrap-up Meeting on January 23, 2018

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<p>BU40.1k</p> <p>Toronto Public Health</p> <p>Letter Report Appendix (cont'd)</p>	<p>3. <i>Budget Committee approve the request for an additional net increase of \$624,824 included in the Toronto Public Health 2018 Operating Budget Request to gradually extend municipal funding towards the cost of nutritious food to student nutrition programs in independent schools serving higher needs communities, which meet program eligibility criteria, including \$40,000 to support community capacity building and municipal oversight of program grants.</i></p> <p>4. <i>Budget Committee direct that the confidential information contained in Confidential Attachment 1 of the report (September 11, 2017) from the City Solicitor attached to the letter (September 22, 2017) from the Board of Health Budget Committee [Item HL21.4b] remain confidential in its entirety, as it contains advice which is subject to solicitor-client privilege.</i></p>		
<p>BU40.1l</p> <p>Toronto Public Health</p> <p>Letter</p>	<p>The letter dated Jun 12, 2017 from the Board of Health entitled "Requests for Increased Funding and Focused Funding for Priority Populations - Toronto Urban Health Fund", recommends that:</p> <p><i>Budget Committee to consider Recommendation 1: "The Board of Health increase the annual Toronto Urban Health Fund funding by 15 percent for the next funding cycle." in the letter (May 29, 2017) from the 2017 Toronto Urban Health Fund Review Panel as part of the 2018 Budget Process.</i></p>	<p>The 2018 Preliminary Operating Budget does not include 15% increase for Toronto Urban Health Fund of \$0.339 million gross and \$0.085 million net.</p> <p>This request is included in the New and Enhanced priorities list referred to the Budget Committee for its consideration as part of the 2018 Budget process.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1q</p> <p>Toronto Realty Agency</p> <p>Letter Report</p>	<p>The letter dated Nov 27, 2017 from the Toronto Realty Agency entitled "<i>Toronto Realty Agency 2018 Operating Budget Request</i>", recommends that:</p> <p>1. <i>Budget Committee approve an increase of \$879,000 contingency fund to the staff recommended Operating Budget Request for Human Resources purposes and professional services and that the Board must give prior approval to the expenditure of funds from this contingency fund.</i></p> <p><i>Budget Committee approve the staff recommended Toronto Realty Agency's 2018 Operating Budget request of \$11.434 million gross, and \$0 net, as amended by Recommendation 1 above.</i></p>	<p>The 2018 Operating Budget for Toronto Realty Agency approved by the Board of \$12.313 million is not consistent with the 2018 Preliminary Operating Budget of \$11.434 million. The Board approved 2018 Operating Budget is \$0.879 million higher as a result of the Board's amendment to provide contingency funding.</p> <p>Board recommended new request of \$0.879 million contingency fund will be fully funded by contributions from Build Toronto and Toronto Port Lands Company to provide TRA to address the additional human resource or professional services expenditures, in the event funds are required by TRA as it transitions into the first year of operation.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>
<p>BU40.1t</p> <p>Toronto Transit Commission</p> <p>Letter Attachment</p>	<p>The letter dated Nov 29, 2017 from the Toronto Transit Commission Board entitled "<i>2018 Toronto Transit Commission and Wheel-Trans Operating Budgets</i>", recommends that:</p> <p>1. <i>Budget Committee approve the 2018 Toronto Transit Commission Recommended Operating Budget as detailed in this report and amended to include the implementation of a 2hour time based transfer policy, with revised gross expenditures of \$1.825 billion, revenues of \$1.244 billion and net subsidy requirement of \$580.8 million, reflecting an additional \$34.0 million operating subsidy requirement for TTC Conventional Service over the 2017 budgeted level.</i></p>	<p>This report transmits the Board approved 2018 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee.</p> <p>The 2018 Preliminary Operating Budget for TTC of \$1,822 million Gross and \$569.742 million Net is not consistent with TTC Board approved budget. The Budget does not include \$11.1 million to fund the 2-hour time based transfer policy.</p> <p>The 2 hour time based transfer request is included in the list of New Enhanced initiatives not included in the 2018 Preliminary Budget that was submitted for Budget Committees review and consideration.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1t</p> <p>Toronto Transit Commission</p> <p><u>Letter Attachment</u> (cont'd)</p>	<p>2. <i>Budget Committee approve the 2018 Wheel-Trans Budget as detailed in this report, with gross expenditures of \$152.0 million, revenues of \$8.6 million and net subsidy requirement of \$143.4 million, reflecting an additional \$0.7 million subsidy requirement for Wheel-Trans service over the 2017 budgeted level;</i></p> <p>3. <i>Budget Committee approve a 2018 year-end workforce complement of 14,984 positions as described in Appendix E; and</i></p> <p>4. <i>Forward this report to the Budget Committee and the City Manager as the official 2018 Operating Budget submission for the Toronto Transit Commission."</i></p> <p><i>The Board also approved the following motions:</i></p> <p>5. <i>Amend the 2018 Operating Budget to include a draw from the Toronto Transit Commission Stabilization Reserve in the amount of \$14 million to be applied to the 2018 Toronto Transit Commission Operating Budget.</i></p> <p>6. <i>Toronto Transit Commission request the Province to develop a strategy to fund the operating deficit of the Toronto Transit Commission most particularly in 2018, the Two-Hour Transfer and the Fare Equity Strategy, and;</i></p>	<p>The 2018 Operating Budget for Wheel-Trans of \$152.055 million Gross and \$143.424 million Net reflected in the TTC's November 30, 2017 report is consistent with the 2018 Preliminary Operating Budgets for Wheel-Trans:</p> <p>The complement of 14,984 positions is consistent with the 2018 Preliminary Operating Budget for the TTC.</p> <p>The \$14 million draw from the TTC stabilization reserve is consistent with Net funding provided by the City from the TTC Stabilization reserve.</p> <p>TTC in consultation with the City will continue discussions with the Province to develop a funding strategy to support the 2018 Preliminary Operating Budget net request of. \$713.2 million (\$569.7 million for TTC Conventional & \$143.424 million for Wheel-Trans million) as well as the Two-Hour Transfer that would require annualized funding of \$20.5 million.</p>	

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<p>BU40.1t</p> <p>Toronto Transit Commission</p> <p>Letter Attachment (cont'd)</p>	<p>7. <i>Toronto Transit Commission request Council and the Province to support revenue tools to support the operating costs of the Toronto Transit Commission.</i></p> <p>8. <i>Direct staff to adhere as much as is possible to the Toronto Transit Commission's loading standard with a net zero budget impact:</i></p> <p style="margin-left: 20px;"><i>a. in the off-peak hours;</i></p> <p style="margin-left: 20px;"><i>b. in the peak hours using every available vehicle; and</i></p> <p>9. <i>To report quarterly on adherence to the loading standard through the Chief Executive Officer's report.</i></p>	<p>City Council and the Province engage in discussions to develop revenue tools to support transit funding.</p> <p>A briefing note entitled "Toronto Transit Commission: Options to Address Bus Overcrowding, Bus Availability & Garage Storage Capacity" was distributed on January 12th, 2018 Budget Committee meeting which details the operating cost to relieve overcrowding on bus routes and bus availability & garage capacity.</p> <p>TTC Commission requesting to quarterly reporting on loading standards.</p>	
<p>BU40.1u</p> <p>Toronto Transit Commission</p> <p>Letter Attachment</p>	<p>The letter dated Nov 29, 2017 from the Toronto Transit Commission Board entitled "Introducing a Two-Hour Transfer Policy", recommends that:</p> <p>1. <i>Budget Committee approve the Toronto Transit Commission fare policy change to adopt a Two-hour Transfer on PRESTO from August, 2018 or sooner.</i></p> <p>2. <i>Budget Committee approve the addition of off-peak service hours from September 2018 and in subsequent years to support the estimated ridership increase resulting from recommendation 1.</i></p> <p>3. <i>Budget Committee amend the Toronto Transit Commission's 2018 Operating Budget endorsed by the Toronto Transit Commission Budget Committee to include a new/enhanced request to adopt a Two-hour Transfer on PRESTO from</i></p>	<p>Based on a policy implementation date of August 2018, the expected net cost in 2018 is \$11.1 million and is comprised of the following:</p> <ul style="list-style-type: none"> ▪ A revenue loss of \$6.3 million resulting from a projected 4% (2.3 million revenue trips) of PRESTO e-purse fare payments that would become free under the new policy; ▪ A revenue gain of \$1.2 million resulting from a projected 0.75% (0.4 million revenue trips) increase in PRESTO e-purse fare payments by existing and new TTC customers attracted by the new policy; 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1u</p> <p>Toronto Transit Commission</p> <p>Letter Attachment (cont'd)</p>	<p><i>August, 2018 or sooner with an increased 2018 subsidy requirement of \$11.1 million and additional incremental impacts of \$9.4 million in 2019 and a further \$0.4 million in 2020.</i></p>	<ul style="list-style-type: none"> ▪ A net cost of \$1.0 million in PRESTO fees, mainly attributable to accelerated switching to PRESTO e-purse by existing TTC customers; and ▪ A one-time operating contribution to capital of up to \$5 million to pay for required changes to PRESTO's systems. This is based on an interim estimate provided to the TTC by Metrolinx. The final amount is subject to interpretation of the TTC-Metrolinx Master Agreement and potential negotiation. ▪ The annualized cost for 2019 will be \$20.5 million. 	
<p>BU40.1h</p> <p>Toronto Police Service and Toronto Police Services Board</p> <p>Report</p>	<p>The report dated Nov 6, 2017 from the Chair, Toronto Police Services Board entitled "2018 Toronto Police Services and Toronto Police Services Board Budget Estimates", recommends that:</p> <p>1. <i>Budget Committee approve the Toronto Police Service's 2018 net operating budget request of \$1,005.3 million, a 0 percent increase over the 2017 approved budget.</i></p>	<p>1. The Police Services Board recommended 2018 Operating Budget for the Toronto Police Service is \$1,137.7 million gross and \$1,005.3 million net.</p> <ul style="list-style-type: none"> ▪ The 2018 Preliminary Operating Budget for the Toronto Police Service of \$1,136.3 million gross and \$996.325 million net is lower than the Board recommended budget as a result of the transfer of the Beach Lifeguard and Crossing Guard programs to City divisions in late 2017, after the Board transmitted its request. ▪ In response to the Toronto Police Transformational Task Force Report, at its meeting on November 7th, 2017, City Council adopted EX28.8, Toronto Police Transformational Task Force Report and 	<p>Defer to Budget Committee Wrap-up Meeting on January 23, 2018</p>

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<p>BU40.1h</p> <p>Toronto Police Service and Toronto Police Services Board</p> <p><u>Report</u> (cont'd)</p>	<p>2. <i>Budget Committee approve the Toronto Police Service Parking Enforcement Unit's 2018 net operating budget request of \$46.7 million, a 0 percent increase over the 2017 approved budget.</i></p>	<p>Impacts on City Divisions" approving the following:</p> <ul style="list-style-type: none"> ➤ The Beach Lifeguard Program be transferred from Toronto Police Services to Parks, Forestry and Recreation starting in November 2017, resulting in a Police Service budget reduction of \$1.475 million gross and \$1.415 million net; ➤ The delivery of the School Crossing Guard Program be transferred from Toronto Police Service to Transportation Services starting August 1, 2019; and ➤ Toronto Police Services recover the full cost of the School Crossing Guard program beginning with the 2017 fiscal year resulting in a 2018 Police Service Budget reduction of 0 gross and \$7.524 million net. ➤ As the transfer of services occurred in 2017, the 0 percent increase over the 2017 approved budget was maintained. <p>2. The 2018 Preliminary Budget of \$48.248 million gross and \$46.723 million net (a 0 percent increase over the 2017 Budget) for the Toronto Police Parking Enforcement Unit is consistent with the amount reported to Budget Committee in the November 6th, 2017 staff report from the Chair of the Toronto Police Services Board.</p>	

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BU40.1h Toronto Police Service and Toronto Police Services Board <u>Report</u> (cont'd)	3. <i>Budget Committee approve a proposed 2018 net operating budget of \$2,309,100 for the Toronto Police Services Board, which is an increase of 0 percent over a 2017 adjusted budget of \$2,309,100.</i>	3. The 2018 Preliminary Budget of \$2.809 million gross and \$2.309 million net (a 0 percent increase over the 2017 Budget) for the Toronto Police Services Board is consistent with the amount reported to Budget Committee in the November 6 th , 2017 staff report from the Chair of the Toronto Police Services Board.	