

## Appendix 3: 2018 Capital and Operating Budgets – Detailed Schedules

Page(s)

### Table of Contents

#### 2018 BC Recommended Capital Budget and Future Year Commitments by Program and Funding Source

Appendix 3.1.1	– Including 2017 Carry Forward Funding.....	2 - 3
Appendix 3.1.2	– Excluding 2017 Carry Forward Funding.....	4 - 5
Appendix 3.1.3	– New and Change in Scope.....	6 - 7
Appendix 3.1.4	– Previously Approved.....	8 - 9

#### 2018 BC Recommended Capital Budget by Program and Funding Source

Appendix 3.1.5	– Including 2017 Carry Forward Funding.....	10 - 11
Appendix 3.1.6	– Excluding 2017 Carry Forward Funding.....	12 - 13
Appendix 3.1.7	– 2017 Carry Forward Funding.....	14 - 15

#### 2018 - 2027 BC Recommended Capital Budget and Plan

Appendix 3.2.1	– by Category and Funding Source.....	16
Appendix 3.2.2	– by Program and Category.....	17 - 18

#### 2018 - 2027 BC Recommended Capital Budget and Plan by Program

Appendix 3.3.1	– by Year, Excluding 2017 Carry Forward Funding.....	19 - 20
----------------	--	---------

#### 2018 - 2027 BC Recommended Capital Budget and Plan by Program and Funding Source

Appendix 3.4.1	– Total 10 years, Excluding 2017 Carry Forward Funding.....	21 - 22
Appendix 3.4.2	– First 5 Years, Excluding 2017 Carry Forward Funding.....	23 - 24
Appendix 3.4.3	– Last 5 Years, Excluding 2017 Carry Forward Funding.....	25 - 26

#### 2018 BC Recommended Operating by City Program and Agency

Appendix 3.5.1	– Net Expenditure Budget.....	27 - 28
Appendix 3.5.2	– Gross Expenditure Budget.....	29 - 30
Appendix 3.5.3	– Revenue Budget.....	31 - 32
Appendix 3.5.4	– Staff Complement.....	33
Appendix 3.6.1	– Total New and Enhanced Service Investment.....	34 - 35



2018 Budget Committee Capital Budget and Future Year Commitments - Including 2017 Carry Forward

Appendix 3.1.1

- by Program and Funding Source

	Total Cash Flow 2018 - 2027	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	64,947	36,036	13,536	8,426	4,576	2,373			13,235		40,577		9,221	1,914		
Economic Development and Culture	35,475	25,963	9,512								2,881	120	10,122	22,352		
Long Term Care Homes Services	12,128	8,690	3,438								3,288			8,840		
Parks, Forestry & Recreation	531,684	202,523	196,027	108,506	21,878	2,428	322	225	121,321	8,793	104,300	238	148,863	147,944		
Shelter, Support & Housing Administration	545,716	311,205	147,005	75,786	3,146	3,146	5,428			2,533	8,134		220	534,829		
Toronto Employment & Social Services	9,823	2,313	3,623	2,675	1,212					3,275	6,548					
Toronto Paramedic Services	20,562	5,332	1,080	6,450	6,968	732			6,332	730			350	13,150		
Total Citizen Centred Services "A"	1,220,335	592,062	374,221	201,843	37,780	8,679	5,750	225	140,888	15,331	165,728	358	168,776	729,029		
Citizen Centred Services "B"																
City Planning	9,409	6,781	2,228	400					3,283					6,126		
Fire Services	24,065	15,731	7,646	688					10,123	4,667		516	725	8,034		
Transportation Services	3,027,472	522,056	501,586	532,470	496,451	489,992	484,917		140,366	488,344	11,893	40,854	75,285	2,263,733		6,997
Waterfront Revitalization Initiative	487,401	165,045	166,003	114,940	26,057	14,756	600	7,500	47,082	28,775	605	15,000	4,132	67,807		316,500
Total Citizen Centred Services "B"	3,548,347	709,613	677,463	648,498	522,508	504,748	485,517	7,500	200,854	521,786	12,498	56,370	80,142	2,345,700		323,497
Internal Corporate Services																
311 Toronto	12,083	6,391	2,938	1,887	210	657							684	11,399		
Facilities Management, Real Estate & Environment	558,716	351,657	129,503	51,738	12,318	2,500	11,000	8,130	7,500	42,860	43,463	1,265	41,765	272,191		141,542
Fleet Services	153,704	79,010	59,694	15,000						133,548	20,000		156			
Information & Technology	122,158	62,262	34,358	16,507	6,063	2,062	906			31,512	4,567		3,610	82,469		
Total Internal Corporate Services	846,661	499,320	226,493	85,132	18,591	5,219	11,906	8,130	7,500	207,920	68,030	1,265	46,215	366,059		141,542
Office of CFO																
Financial Services	37,393	25,339	7,779	4,275					508		5,127		1,198	30,560		
Total Office of CFO	37,393	25,339	7,779	4,275					508		5,127		1,198	30,560		
Other City Programs																
Accountability Offices																
City Clerk's Office	9,961	7,891	1,925	95	50					319	2,240		1,150	6,252		
Corporate Initiatives	92,260	90,060	2,200					368,588			4,400	26,537	6,158	(313,423)		
IT Related Projects	(7,092)	(3,546)	(3,546)											(7,092)		
Total Other City Programs	95,129	94,405	579	95	50			368,588		319	6,640	26,537	7,308	(314,263)		
Total City Operations	5,747,865	1,920,739	1,286,536	939,843	578,929	518,646	503,173	384,443	349,750	745,356	258,023	84,530	303,639	3,157,085		465,039



2018 Budget Committee Capital Budget and Future Year Commitments - Including 2017 Carry Forward

Appendix 3.1.1

- by Program and Funding Source

	Total Cash Flow  2018 - 2027	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)																
Agencies																
Exhibition Place	7,254	4,465	2,789											7,254		
Sony Centre (Hummingbird)	5,486	5,294	192											5,486		
Toronto & Region Conservation Authority	31,163	19,830	2,394	446	476	507	7,510				3,500		12,965	14,698		
Toronto Police Service	63,191	56,991	5,200	1,000					2,931	28,265				31,994		
Toronto Public Health	6,735	3,455	2,775	505				164			102			6,469		
Toronto Public Library	106,575	34,328	35,967	21,164	10,769	4,347			28,538	197		165	4,972	72,703		
Toronto Zoo	12,156	11,456	700										1,820	8,936	1,400	
Total Other City Programs	232,560	135,819	50,017	23,115	11,245	4,854	7,510	164	31,469	28,462	3,602	165	19,757	147,540	1,400	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	5,980,425	2,056,557	1,336,553	962,958	590,174	523,500	510,683	384,607	381,219	773,819	261,625	84,695	323,396	3,304,625	1,400	465,039
Toronto Transit Commission (TTC)																
Toronto Transit Commission	4,671,706	1,410,655	1,225,302	743,444	473,748	228,626	589,931	1,127,382	497,013	249,079		1,164,330	70,730	1,563,172		
Scarborough Subway Extension	412,621	113,251	119,768	179,602				340,202	6,066			208,993		(142,640)		
Spadina Subway Extension	200,386	200,386						47,205		99,124				54,057		
Transit Studies	56,240	56,240										28,120	22,208	5,912		
Total TTC	5,340,953	1,780,532	1,345,070	923,046	473,748	228,626	589,931	1,514,789	503,079	348,203		1,401,443	92,938	1,480,501		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	11,321,378	3,837,089	2,681,623	1,886,004	1,063,922	752,126	1,100,614	1,899,396	884,298	1,122,022	261,625	1,486,138	416,334	4,785,126	1,400	465,039



**2018 Budget Committee Capital Budget & Future Year Commitments - Excluding 2017 Carry Forward  
- by Program and Funding Source**

Appendix 3.1.2

	Total	Budget and Commitment						Funding Sources								
	Cash Flow	2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
(5000s)	2018 - 2027															
Citizen Centred Services "A"																
Children's Services	47,478	18,567	13,536	8,426	4,576	2,373			9,608		26,701		9,255	1,914		
Economic Development and Culture	28,187	18,675	9,512	-							750		6,994	20,443		
Long Term Care Homes Services	12,128	8,690	3,438								3,288			8,840		
Parks, Forestry & Recreation	466,551	137,390	196,027	108,506	21,878	2,428	322	225	104,431	8,283	93,578	145	111,948	147,941		
Shelter, Support & Housing Administration	518,443	283,932	147,005	75,786	3,146	3,146	5,428				8,134			510,309		
Toronto Employment & Social Services	9,823	2,313	3,623	2,675	1,212					3,275	6,548					
Toronto Paramedic Services	18,262	3,032	1,080	6,450	6,968	732			6,332	730				11,200		
Total Citizen Centred Services "A"	1,100,872	472,599	374,221	201,843	37,780	8,679	5,750	225	120,371	12,288	138,999	145	128,197	700,647		
Citizen Centred Services "B"																
City Planning	9,409	6,781	2,228	400					3,283					6,126		
Fire Services	14,472	6,138	7,646	688					8,661	1,523		516		3,772		
Transportation Services	2,877,461	372,045	501,586	532,470	496,451	489,992	484,917		132,391	475,803	8,715	9,942	41,100	2,202,513		6,997
Waterfront Revitalization Initiative	484,357	162,001	166,003	114,940	26,057	14,756	600	7,500	47,082	28,775	600	15,000	4,132	64,768		316,500
Total Citizen Centred Services "B"	3,385,699	546,965	677,463	648,498	522,508	504,748	485,517	7,500	191,417	506,101	9,315	25,458	45,232	2,277,179		323,497
Internal Corporate Services																
311 Toronto	9,688	3,996	2,938	1,887	210	657								9,688		
Facilities Management, Real Estate & Environment	427,646	220,587	129,503	51,738	12,318	2,500	11,000	1,705	5,000	41,325	22,129	150	20,915	242,019		94,403
Fleet Services	149,100	74,406	59,694	15,000						128,944	20,000		156			
Information & Technology	118,414	58,518	34,358	16,507	6,063	2,062	906			31,512	4,433			82,469		
Total Internal Corporate Services	704,848	357,507	226,493	85,132	18,591	5,219	11,906	1,705	5,000	201,781	46,562	150	21,071	334,176		94,403
Office of CFO																
Financial Services	32,636	20,582	7,779	4,275					88		5,057		1,198	26,293		
Total Office of CFO	32,636	20,582	7,779	4,275					88		5,057		1,198	26,293		
Other City Programs																
Accountability Offices																
City Clerk's Office	7,582	5,512	1,925	95	50					315	2,002			5,265		
Corporate Initiatives	92,260	90,060	2,200					368,588			4,400	26,537	6,158	(313,423)		
IT Related Projects	(7,092)	(3,546)	(3,546)											(7,092)		
Total Other City Programs	92,750	92,026	579	95	50			368,588		315	6,402	26,537	6,158	(315,250)		
Total City Operations	5,316,806	1,489,679	1,286,536	939,843	578,929	518,646	503,173	378,018	316,876	720,485	206,335	52,290	201,856	3,023,045		417,900



**2018 Budget Committee Capital Budget & Future Year Commitments - Excluding 2017 Carry Forward  
- by Program and Funding Source**

Appendix 3.1.2

	Total Cash Flow  2018 - 2027	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
(\$000s)																
Agencies																
Exhibition Place	7,254	4,465	2,789											7,254		
Sony Centre (Hummingbird)	3,443	3,251	192											3,443		
Toronto & Region Conservation Authority	31,163	19,830	2,394	446	476	507	7,510				3,500		12,965	14,698		
Toronto Police Service	50,343	44,143	5,200	1,000					2,931	21,060				26,352		
Toronto Public Health	6,462	3,182	2,775	505				164						6,298		
Toronto Public Library	101,085	28,838	35,967	21,164	10,769	4,347			25,164			65	4,367	71,489		
Toronto Zoo	8,720	8,020	700										1,320	6,000	1,400	
Total Other City Programs	208,470	111,729	50,017	23,115	11,245	4,854	7,510	164	28,095	21,060	3,500	65	18,652	135,534	1,400	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	5,525,276	1,601,408	1,336,553	962,958	590,174	523,500	510,683	378,182	344,971	741,545	209,835	52,355	220,508	3,158,579	1,400	417,900
Toronto Transit Commission (TTC)																
Toronto Transit Commission	4,423,502	1,162,451	1,225,302	743,444	473,748	228,626	589,931	1,117,503	497,013	249,079		1,155,561	70,730	1,333,616		
Scarborough Subway Extension	357,804	58,434	119,768	179,602				336,983				174,094		(153,273)		
Spadina Subway Extension	160,255	160,255						47,205		99,124				13,926		
Transit Studies	11,824	11,824										5,912		5,912		
Total TTC	4,953,385	1,392,964	1,345,070	923,046	473,748	228,626	589,931	1,501,691	497,013	348,203		1,335,567	70,730	1,200,181		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	10,478,661	2,994,372	2,681,623	1,886,004	1,063,922	752,126	1,100,614	1,879,873	841,984	1,089,748	209,835	1,387,922	291,238	4,358,760	1,400	417,900



2018 Budget Committee Capital Budget and Future Year Commitments - New and Change in Scope  
- by Program and Funding Source

Appendix 3.1.3

	Total Cash Flow	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)	2018 - 2027															
Citizen Centred Services "A"																
Children's Services	21,872	6,425	5,422	5,966	2,646	1,413			(1,593)		14,967		7,025	1,473		
Economic Development and Culture	23,071	14,559	8,512								750		4,138	18,183		
Long Term Care Homes Services	8,690	5,890	2,800								2,479			6,211		
Parks, Forestry & Recreation	174,652	54,606	69,233	39,869	9,550	1,194	200	225	16,152	1,500	36,868		8,474	111,433		
Shelter, Support & Housing Administration	458,643	260,817	125,186	72,640										458,643		
Toronto Employment & Social Services	9,823	2,313	3,623	2,675	1,212					3,275	6,548					
Toronto Paramedic Services	17,312	2,082	1,080	6,450	6,968	732			6,332	730				10,250		
Total Citizen Centred Services "A"	714,063	346,692	215,856	127,600	20,376	3,339	200	225	20,891	5,505	61,612		19,637	606,193		
Citizen Centred Services "B"																
City Planning	6,560	4,502	1,658	400					2,316					4,244		
Fire Services	4,693	2,615	1,390	688						1,075		516		3,102		
Transportation Services	1,556,457	53,972	227,126	272,449	265,965	268,048	468,897		49,007	232,199	5,415		14,902	1,257,399		(2,465)
Waterfront Revitalization Initiative	(763,300)	(117,745)	(146,833)	(175,698)	(181,719)	(89,505)	(51,800)	(381,600)	7,500			(381,600)		(7,500)		(100)
Total Citizen Centred Services "B"	804,410	(56,656)	83,341	97,839	84,246	178,543	417,097	(381,600)	58,823	233,274	5,415	(381,084)	14,902	1,257,245		(2,565)
Internal Corporate Services																
311 Toronto	8,688	2,996	2,938	1,887	210	657								8,688		
Facilities Management, Real Estate & Environment	173,692	70,362	73,671	28,254	1,405			1,253		22,800	1,250		4,015	132,424		11,950
Fleet Services	70,802	23,925	31,877	15,000						50,802	20,000					
Information & Technology	78,310	32,756	23,836	14,366	4,384	2,062	906			8,919	4,433			64,958		
Total Internal Corporate Services	331,492	130,039	132,322	59,507	5,999	2,719	906	1,253		82,521	25,683		4,015	206,070		11,950
Office of CFO																
Financial Services	3,665	3,665												3,665		
Total Office of CFO	3,665	3,665												3,665		
Other City Programs																
Accountability Offices																
City Clerk's Office	1,208	505	658	45						105				1,103		
Corporate Initiatives	4,400	2,200	2,200					344,038			4,400			(344,038)		
Total Other City Programs	5,608	2,705	2,858	45				344,038		105	4,400			(342,935)		
Total City Operations	1,859,238	426,445	434,377	284,991	110,621	184,601	418,203	(36,084)	79,714	321,405	97,110	(381,084)	38,554	1,730,238		9,385



2018 Budget Committee Capital Budget and Future Year Commitments - New and Change in Scope  
- by Program and Funding Source

Appendix 3.1.3

( \$000s)	Total Cash Flow	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
	2018 - 2027															
Agencies																
Exhibition Place	4,465	4,465												4,465		
Sony Centre (Hummingbird)	2,719	2,527	192											2,719		
Toronto & Region Conservation Authority	31,163	19,830	2,394	446	476	507	7,510				3,500		12,965	14,698		
Toronto Police Service	34,084	34,084								21,060				13,024		
Toronto Public Health	2,882	511	1,866	505				164						2,718		
Toronto Public Library	46,861	10,005	20,150	13,789	2,917				5,780				116	40,965		
Toronto Zoo	6,540	5,840	700										820	4,320	1,400	
Total Agencies	128,714	77,262	25,302	14,740	3,393	507	7,510	164	5,780	21,060	3,500		13,901	82,909	1,400	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,987,952	503,707	459,679	299,731	114,014	185,108	425,713	(35,920)	85,494	342,465	100,610	(381,084)	52,455	1,813,147	1,400	9,385
Toronto Transit Commission (TTC)																
Toronto Transit Commission	428,339	183,248	146,787	98,483	(25,763)	13,266	12,318	626,640	26,998	43,401		135,967	6,012	(410,679)		
Scarborough Subway Extension	338,782	39,412	119,768	179,602				336,983				168,326		(166,527)		
Spadina Subway Extension																
Transit Studies																
Total TTC	767,121	222,660	266,555	278,085	(25,763)	13,266	12,318	963,623	26,998	43,401		304,293	6,012	(577,206)		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,755,073	726,367	726,234	577,816	88,251	198,374	438,031	927,703	112,492	385,866	100,610	(76,791)	58,467	1,235,941	1,400	9,385



2018 Budget Committee Capital Budget and Future Year Commitments - Previously Approved  
- by Program and Funding Source

Appendix 3.1.4

(5000s)	Total Cash Flow 2018 - 2027	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"																
Children's Services	25,606	12,142	8,114	2,460	1,930	960			11,201		11,734		2,230	441		
Economic Development and Culture	5,116	4,116	1,000										2,856	2,260		
Long Term Care Homes Services	3,438	2,800	638								809			2,629		
Parks, Forestry & Recreation	291,899	82,784	126,794	68,637	12,328	1,234	122		88,279	6,783	56,710	145	103,474	36,508		
Shelter, Support & Housing Administration	59,800	23,115	21,819	3,146	3,146	3,146	5,428				8,134			51,666		
Toronto Paramedic Services	950	950												950		
Total Citizen Centred Services "A"	386,809	125,907	158,365	74,243	17,404	5,340	5,550		99,480	6,783	77,387	145	108,560	94,454		
Citizen Centred Services "B"																
City Planning	2,849	2,279	570						967					1,882		
Fire Services	9,779	3,523	6,256						8,661	448				670		
Transportation Services	1,321,004	318,073	274,460	260,021	230,486	221,944	16,020		83,384	243,604	3,300	9,942	26,198	945,114		9,462
Waterfront Revitalization Initiative	1,247,657	279,746	312,836	290,638	207,776	104,261	52,400	389,100	39,582	28,775	600	396,600	4,132	72,268		316,600
Total Citizen Centred Services "B"	2,581,289	603,621	594,122	550,659	438,262	326,205	68,420	389,100	132,594	272,827	3,900	406,542	30,330	1,019,934		326,062
Internal Corporate Services																
311 Toronto	1,000	1,000												1,000		
Facilities Management, Real Estate & Environment	253,954	150,225	55,832	23,484	10,913	2,500	11,000	452	5,000	18,525	20,879	150	16,900	109,595		82,453
Fleet Services	78,298	50,481	27,817							78,142			156			
Information & Technology	40,104	25,762	10,522	2,141	1,679					22,593				17,511		
Total Internal Corporate Services	373,356	227,468	94,171	25,625	12,592	2,500	11,000	452	5,000	119,260	20,879	150	17,056	128,106		82,453
Office of CFO																
Financial Services	28,971	16,917	7,779	4,275					88		5,057		1,198	22,628		
Total Office of CFO	28,971	16,917	7,779	4,275					88		5,057		1,198	22,628		
Other City Programs																
Accountability Offices																
City Clerk's Office	6,374	5,007	1,267	50	50					210	2,002			4,162		
IT Related Projects	(7,092)	(3,546)	(3,546)											(7,092)		
Total Other City Programs	87,142	89,321	(2,279)	50	50			24,550		210	2,002	26,537	6,158	27,685		
Total City Operations	3,457,568	1,063,234	852,159	654,852	468,308	334,045	84,970	414,102	237,162	399,080	109,225	433,374	163,302	1,292,807		408,515





**2018 Budget Committee Capital Budget and Future Year Commitments - Previously Approved**  
**- by Program and Funding Source**

Appendix 3.1.4

(000s)	Total Cash Flow 2018 - 2027	Budget and Commitment						Funding Sources								
		2018	2019	2020	2021	2022	2023 to 2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies																
Exhibition Place	2,789		2,789											2,789		
Sony Centre (Hummingbird)	724	724												724		
Toronto & Region Conservation Authority																
Toronto Police Service	16,259	10,059	5,200	1,000					2,931					13,328		
Toronto Public Health	3,580	2,671	909											3,580		
Toronto Public Library	54,224	18,833	15,817	7,375	7,852	4,347			19,384			65	4,251	30,524		
Toronto Zoo	2,180	2,180											500	1,680		
Total Other City Programs	79,756	34,467	24,715	8,375	7,852	4,347			22,315			65	4,751	52,625		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	3,537,324	1,097,701	876,874	663,227	476,160	338,392	84,970	414,102	259,477	399,080	109,225	433,439	168,053	1,345,432		408,515
Toronto Transit Commission (TTC)																
Toronto Transit Commission	3,995,163	979,203	1,078,515	644,961	499,511	215,360	577,613	490,863	470,015	205,678		1,019,594	64,718	1,744,295		
Scarborough Subway Extension	19,022	19,022										5,768		13,254		
Spadina Subway Extension	160,255	160,255						47,205		99,124				13,926		
Transit Studies	11,824	11,824										5,912		5,912		
Total TTC	4,186,264	1,170,304	1,078,515	644,961	499,511	215,360	577,613	538,068	470,015	304,802		1,031,274	64,718	1,777,387		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	7,723,588	2,268,005	1,955,389	1,308,188	975,671	553,752	662,583	952,170	729,492	703,882	109,225	1,464,713	232,771	3,122,819		408,515

**2018 Budget Committee Capital Budget – Including 2017 Carry Forward**  
**- by Program and Funding Source**

**Appendix 3.1.5**

(\$000s)	2018 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"										
Children's Services	36,036		4,223		25,105		4,835	1,873		
Economic Development and Culture	25,963				2,881	120	8,122	14,840		
Long Term Care Homes Services	8,690				1,650			7,040		
Parks, Forestry & Recreation	202,523	225	33,682	613	37,706	238	67,366	62,693		
Shelter, Support & Housing Administration	311,205			2,533	8,000		220	300,452		
Toronto Employment & Social Services	2,313			771	1,542					
Toronto Paramedic Services	5,332		57	730			350	4,195		
Total Citizen Centred Services "A"	592,062	225	37,962	4,647	76,884	358	80,893	391,093		
Citizen Centred Services "B"										
City Planning	6,781		2,394					4,387		
Fire Services	15,731		4,499	4,235		516	725	5,756		
Transportation Services	522,056		29,420	73,861	10,193	40,854	34,585	330,303		2,840
Waterfront Revitalization Initiative	165,045	6,250	7,355	7,475	605	12,500	4,032	13,928		112,900
Total Citizen Centred Services "B"	709,613	6,250	43,668	85,571	10,798	53,870	39,342	354,374		115,740
Internal Corporate Services										
311 Toronto	6,391						684	5,707		
Facilities Management, Real Estate & Environment	351,657	7,196	7,500	35,360	39,376	1,265	30,391	118,904		111,665
Fleet Services	79,010			78,854			156			
Information & Technology	62,262			25,506	1,530		3,610	31,616		
Total Internal Corporate Services	499,320	7,196	7,500	139,720	40,906	1,265	34,841	156,227		111,665
Office of CFO										
Financial Services	25,339		508		665		1,198	22,968		
Total Internal Services	25,339		508		665		1,198	22,968		
Other City Programs										
Accountability Offices										
City Clerk's Office	7,891			164	2,010		1,150	4,567		
Corporate Initiatives	90,060	24,550			2,200	26,537	6,158	30,615		
IT Related Projects	(3,546)							(3,546)		
Total Other City Programs	94,405	24,550		164	4,210	26,537	7,308	31,636		
Total City Operations	1,920,739	38,221	89,638	230,102	133,463	82,030	163,582	956,298		227,405

**2018 Budget Committee Capital Budget – Including 2017 Carry Forward**  
**- by Program and Funding Source**

**Appendix 3.1.5**

(\$000s)	2018 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place	4,465							4,465		
Sony Centre (Hummingbird)	5,294							5,294		
Toronto & Region Conservation Authority	19,830				1,500		12,430	5,900		
Toronto Police Service	56,991		2,134	28,265				26,591		
Toronto Public Health	3,455	164			102			3,189		
Toronto Public Library	34,328		7,940	197		165	2,035	23,991		
Toronto Zoo	11,456						1,820	9,636		
Total Agencies	135,819	164	10,074	28,462	1,602	165	16,285	79,066		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	2,056,557	38,385	99,712	258,564	135,065	82,195	179,867	1,035,364		227,405
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,410,655	131,526	132,796	75,278		399,052	31,096	640,907		
Scarborough Subway Extension	113,251	23,990	6,066			59,308		23,887		
Spadina Subway Extension	200,386	47,205		99,124				54,057		
Transit Studies	56,240					28,120	22,208	5,912		
Total TTC	1,780,532	202,721	138,862	174,402		486,480	53,304	724,763		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	3,837,089	241,106	238,574	432,966	135,065	568,675	233,171	1,760,127		227,405



**2018 Budget Committee Capital Budget – Excluding 2017 Carry Forward  
- by Program and Funding Source**

**Appendix 3.1.6**

		Funding Sources								
	2018	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)	Cash Flow									
Citizen Centred Services "A"										
Children's Services	18,567		596		11,229		4,869	1,873		
Economic Development and Culture	18,675				750		4,994	12,931		
Long Term Care Homes Services	8,690				1,650			7,040		
Parks, Forestry & Recreation	137,390	225	16,792	103	26,984	145	30,451	62,690		
Shelter, Support & Housing Administration	283,932				8,000			275,932		
Toronto Employment & Social Services	2,313			771	1,542					
Toronto Paramedic Services	3,032		57	730				2,245		
Total Citizen Centred Services "A"	472,599	225	17,445	1,604	50,155	145	40,314	362,711		
Citizen Centred Services "B"										
City Planning	6,781		2,394					4,387		
Fire Services	6,138		3,037	1,091		516		1,494		
Transportation Services	372,045		21,445	61,320	7,015	9,942	400	269,083		2,840
Waterfront Revitalization Initiative	162,001	6,250	7,355	7,475	600	12,500	4,032	10,889		112,900
Total Citizen Centred Services "B"	546,965	6,250	34,231	69,886	7,615	22,958	4,432	285,853		115,740
Internal Corporate Services										
311 Toronto	3,996							3,996		
Facilities Management, Real Estate & Environment	220,587	771	5,000	33,825	18,042	150	9,541	88,732		64,526
Fleet Services	74,406			74,250			156			
Information & Technology	58,518			25,506	1,396			31,616		
Total Internal Corporate Services	357,507	771	5,000	133,581	19,438	150	9,697	124,344		64,526
Office of CFO										
Financial Services	20,582		88		595		1,198	18,701		
Total Office of CFO	20,582		88		595		1,198	18,701		
Other City Programs										
Accountability Offices										
City Clerk's Office	5,512			160	1,772			3,580		
Corporate Initiatives	90,060	24,550			2,200	26,537	6,158	30,615		
IT Related Projects	(3,546)							(3,546)		
Total Other City Programs	92,026	24,550		160	3,972	26,537	6,158	30,649		
Total City Operations	1,489,679	31,796	56,764	205,231	81,775	49,790	61,799	822,258		180,266



**2018 Budget Committee Capital Budget – Excluding 2017 Carry Forward  
- by Program and Funding Source**

**Appendix 3.1.6**

	2018	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)	Cash Flow									
Agencies										
Exhibition Place	4,465							4,465		
Sony Centre (Hummingbird)	3,251							3,251		
Toronto & Region Conservation Authority	19,830				1,500		12,430	5,900		
Toronto Police Service	44,143		2,134	21,060				20,949		
Toronto Public Health	3,182	164						3,018		
Toronto Public Library	28,838		4,566			65	1,430	22,777		
Toronto Zoo	8,020						1,320	6,700		
Total Agencies	111,729	164	6,700	21,060	1,500	65	15,180	67,060		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,601,408	31,960	63,464	226,291	83,275	49,855	76,979	889,318		180,266
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,162,451	121,647	132,796	75,278		390,283	31,096	411,351		
Scarborough Subway Extension	58,434	20,771				24,409		13,254		
Spadina Subway Extension	160,255	47,205		99,124				13,926		
Transit Studies	11,824					5,912		5,912		
Total TTC	1,392,964	189,623	132,796	174,402		420,604	31,096	444,443		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,994,372	221,583	196,260	400,693	83,275	470,459	108,075	1,333,761		180,266

**2018 Budget Committee Capital Budget - 2017 Carry Forward  
- by Program and Funding Source**

**Appendix 3.1.7**

		Funding Sources								
	2018	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)	Carry-forward									
Citizen Centred Services "A"										
Children's Services	17,469		3,627		13,876		(34)			
Economic Development and Culture	7,288				2,131	120	3,128	1,909		
Long Term Care Homes Services										
Parks, Forestry & Recreation	65,133		16,890	510	10,722	93	36,915	3		
Shelter, Support & Housing Administration	27,273			2,533			220	24,520		
Toronto Employment & Social Services										
Toronto Paramedic Services	2,300						350	1,950		
Total Citizen Centred Services "A"	119,463		20,517	3,043	26,729	213	40,579	28,382		
Citizen Centred Services "B"										
City Planning										
Fire Services	9,593		1,462	3,144			725	4,262		
Transportation Services	150,011		7,975	12,541	3,178	30,912	34,185	61,220		
Waterfront Revitalization Initiative	3,044				5			3,039		
Total Citizen Centred Services "B"	162,648		9,437	15,685	3,183	30,912	34,910	68,521		
Internal Corporate Services										
311 Toronto	2,395						684	1,711		
Facilities Management, Real Estate & Environment	131,070	6,425	2,500	1,535	21,334	1,115	20,850	30,172		47,139
Fleet Services	4,604			4,604						
Information & Technology	3,744				134		3,610			
Total Internal Corporate Services	141,813	6,425	2,500	6,139	21,468	1,115	25,144	31,883		47,139
Office of CFO										
Financial Services	4,757		420		70			4,267		
Total Office of CFO	4,757		420		70			4,267		
Other City Programs										
Accountability Offices										
City Clerk's Office	2,379			4	238		1,150	987		
Corporate Initiatives										
IT Related Projects										
Total Other City Programs	2,379			4	238		1,150	987		
Total City Operations	431,060	6,425	32,874	24,871	51,688	32,240	101,783	134,040		47,139

2018 Budget Committee Capital Budget - 2017 Carry Forward  
- by Program and Funding Source

Appendix 3.1.7

(\$000s)	2018 Carry-forward	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place										
Sony Centre (Hummingbird)	2,043							2,043		
Toronto & Region Conservation Authority										
Toronto Police Service	12,848			7,205				5,642		
Toronto Public Health	273				102			171		
Toronto Public Library	5,490		3,374	197		100	605	1,214		
Toronto Zoo	3,436						500	2,936		
Total Agencies	24,090		3,374	7,402	102	100	1,105	12,006		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	455,149	6,425	36,248	32,273	51,790	32,340	102,888	146,046		47,139
Toronto Transit Commission (TTC)										
Toronto Transit Commission	248,204	9,879				8,769		229,556		
Scarborough Subway Extension	54,817	3,219	6,066			34,899		10,633		
Spadina Subway Extension	40,131							40,131		
Transit Studies	44,416					22,208	22,208			
Total TTC	387,568	13,098	6,066			65,876	22,208	280,320		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	842,717	19,523	42,314	32,273	51,790	98,216	125,096	426,366		47,139



**2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan (Tax Supported Programs Excluding CFWD)**  
**- by Category and Funding Source**

<b>Capital Budget &amp; Plan Expenditures - Tax (\$M)</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2018 - 2022 Total</b>	<b>%</b>	<b>2023 - 2027 Total</b>	<b>%</b>	<b>2018 - 2027 Total</b>	<b>%</b>
Health and Safety	31	19	20	18	20	109	0.9%	110	0.8%	219	0.8%
Legislated	85	136	154	154	126	655	5.2%	288	2.2%	943	3.6%
State of Good Repair	1,668	1,805	1,445	1,309	1,163	7,390	58.4%	5,794	43.5%	13,184	50.8%
Service Improvement and Enhancement	564	453	342	181	138	1,678	13.3%	4,561	34.3%	6,239	24.0%
Growth Related	647	557	537	466	612	2,819	22.3%	2,561	19.2%	5,380	20.7%
<b>Total Expenditures</b>	<b>2,994</b>	<b>2,971</b>	<b>2,497</b>	<b>2,128</b>	<b>2,060</b>	<b>12,651</b>	<b>100%</b>	<b>13,315</b>	<b>100%</b>	<b>25,966</b>	<b>100%</b>
<b>Funded Source (\$M)</b>											
Provincial	222	259	304	339	500	1,623	12.8%	2,508	18.8%	4,131	15.9%
Federal	470	313	257	294	367	1,702	13.5%	2,175	16.3%	3,877	14.9%
Reserves	401	353	216	156	167	1,293	10.2%	1,151	8.6%	2,444	9.4%
Reserve Funds	83	92	79	38	17	308	2.4%	96	0.7%	404	1.6%
Debt - Recoverable	180	170	123	26	25	523	4.1%	417	3.1%	940	3.6%
Development Charges	196	163	202	207	166	934	7.4%	410	3.1%	1,344	5.2%
Capital from Current	352	387	426	468	515	2,148	17.0%	3,459	26.0%	5,607	21.6%
Debt	982	1,114	812	536	249	3,692	29.2%	2,247	16.9%	5,939	22.9%
Other	108	121	79	66	55	429	3.4%	852	6.4%	1,280	4.9%
<b>Total Funding</b>	<b>2,994</b>	<b>2,971</b>	<b>2,497</b>	<b>2,128</b>	<b>2,060</b>	<b>12,651</b>	<b>100%</b>	<b>13,315</b>	<b>100%</b>	<b>25,966</b>	<b>100%</b>



2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan - Excluding 2017 Carry Forward  
- by Program & Category

Appendix 3.2.2

	2018 - 2027 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
(\$000s)						
<b>Citizen Centred Services "A"</b>						
Children's Services	67,616			13,811	49,041	4,764
Economic Development and Culture	197,968	18,350	8,334	141,525	29,245	514
Long Term Care Homes Services	82,564	32,687		49,239	638	
Parks, Forestry & Recreation	1,311,174		3,272	659,211	333,391	315,300
Shelter, Support & Housing Administration	1,017,914			214,500	803,414	
Toronto Employment & Social Services	9,823				9,823	
Toronto Paramedic Services	63,097	15,280		9,505	560	37,752
<b>Total Citizen Centred Services "A"</b>	<b>2,750,156</b>	<b>66,317</b>	<b>11,606</b>	<b>1,087,791</b>	<b>1,226,112</b>	<b>358,330</b>
<b>Citizen Centred Services "B"</b>						
City Planning	62,914		6,145			56,769
Fire Services	49,712	22,214	1,188	1,600	2,780	21,930
Transportation Services	5,158,652	97,830		4,484,035	199,379	377,408
Waterfront Revitalization Initiative	523,552					523,552
<b>Total Citizen Centred Services "B"</b>	<b>5,794,830</b>	<b>120,044</b>	<b>7,333</b>	<b>4,485,635</b>	<b>202,159</b>	<b>979,659</b>
<b>Internal Corporate Services</b>						
311 Toronto	29,521			16,154	13,367	
Facilities Management, Real Estate & Environment	1,329,938	28,909	217,777	577,254	505,998	
Fleet Services	709,079	315	1,600	702,295	4,869	
Information & Technology	420,977		4,151	241,208	62,962	112,656
<b>Total Internal Corporate Services</b>	<b>2,489,515</b>	<b>29,224</b>	<b>223,528</b>	<b>1,536,911</b>	<b>587,196</b>	<b>112,656</b>
<b>Office of CFO</b>						
Financial Services	51,020		4,607	37,474	8,851	88
<b>Total Office of CFO</b>	<b>51,020</b>		<b>4,607</b>	<b>37,474</b>	<b>8,851</b>	<b>88</b>
<b>Other City Programs</b>						
Accountability Offices	1,400			1,400		
City Clerk's Office	36,692	600	30,297	5,795		
Corporate Initiatives	3,805,460			33,240	3,765,820	6,400
IT Related Projects	(7,092)			(3,546)	(3,546)	
<b>Total Other City Programs</b>	<b>3,836,460</b>	<b>600</b>	<b>30,297</b>	<b>36,889</b>	<b>3,762,274</b>	<b>6,400</b>
<b>Total City Operations</b>	<b>14,921,981</b>	<b>216,185</b>	<b>277,371</b>	<b>7,184,700</b>	<b>5,786,592</b>	<b>1,457,133</b>

2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan - Excluding 2017 Carry Forward  
- by Program & Category

Appendix 3.2.2

	2018 - 2027 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
(\$000s)						
<b>Agencies</b>						
Exhibition Place	107,758	353		92,221	15,184	
Sony Centre (Hummingbird)	8,715	2,778	3,660	2,277		
Toronto & Region Conservation Authority	199,078			184,525	1,350	13,203
Toronto Police Service	523,283			348,742	173,501	1,040
Toronto Public Health	25,417		164	7,974	17,279	
Toronto Public Library	266,330		16,341	164,502	17,191	68,296
Toronto Zoo	80,720			54,794	19,425	6,501
Yonge-Dundas Square	450			450		
<b>Total Agencies</b>	<b>1,211,751</b>	<b>3,131</b>	<b>20,165</b>	<b>855,485</b>	<b>243,930</b>	<b>89,040</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>16,133,732</b>	<b>219,316</b>	<b>297,536</b>	<b>8,040,185</b>	<b>6,030,522</b>	<b>1,546,173</b>
<b>Toronto Transit Commission (TTC)</b>						
Toronto Transit Commission	6,295,173		645,744	5,144,127	208,467	296,835
Scarborough Subway Extension	3,364,933					3,364,933
Spadina Subway Extension	160,255					160,255
Transit Studies	11,824					11,824
<b>Total TTC</b>	<b>9,832,185</b>		<b>645,744</b>	<b>5,144,127</b>	<b>208,467</b>	<b>3,833,847</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>25,965,917</b>	<b>219,316</b>	<b>943,280</b>	<b>13,184,312</b>	<b>6,238,989</b>	<b>5,380,020</b>

## - by Program

	Budget & Plan	Budget	Plan								
	2018 -2027	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
(\$000s)											
<b>Citizen Centred Services "A"</b>											
Children's Services	67,616	18,567	14,821	10,152	7,443	4,960	2,547	3,037	3,097	1,496	1,496
Economic Development and Culture	197,968	18,675	20,419	20,938	20,016	20,399	20,875	16,122	17,881	21,789	20,854
Long Term Care Homes Services	82,564	8,690	9,328	7,977	7,977	8,150	8,150	8,073	8,073	8,073	8,073
Parks, Forestry & Recreation	1,311,174	137,390	216,226	198,640	170,203	135,298	86,807	111,735	82,470	88,950	83,455
Shelter, Support & Housing Administration	1,017,914	283,932	155,134	81,640	9,000	9,000	469,326	4,182	1,900	1,900	1,900
Toronto Employment & Social Services	9,823	2,313	3,623	2,675	1,212						
Toronto Paramedic Services	63,097	3,032	2,890	7,630	7,598	5,622	5,090	3,430	7,620	11,585	8,600
<b>Total Citizen Centred Services "A"</b>	<b>2,750,156</b>	<b>472,599</b>	<b>422,441</b>	<b>329,652</b>	<b>223,449</b>	<b>183,429</b>	<b>592,795</b>	<b>146,579</b>	<b>121,041</b>	<b>133,793</b>	<b>124,378</b>
<b>Citizen Centred Services "B"</b>											
City Planning	62,914	6,781	6,708	6,534	6,263	5,818	5,818	6,266	6,266	6,230	6,230
Fire Services	49,712	6,138	9,573	2,816	2,530	431	8,269	9,302	4,703	3,800	2,150
Transportation Services	5,158,652	372,045	532,984	546,876	552,078	557,426	540,058	1,265,167	259,376	265,418	267,224
Waterfront Revitalization Initiative	523,552	162,001	179,458	127,948	32,471	18,593	1,576	1,505			
<b>Total Citizen Centred Services "B"</b>	<b>5,794,830</b>	<b>546,965</b>	<b>728,723</b>	<b>684,174</b>	<b>593,342</b>	<b>582,268</b>	<b>555,721</b>	<b>1,282,240</b>	<b>270,345</b>	<b>275,448</b>	<b>275,604</b>
<b>Internal Corporate Services</b>											
311 Toronto	29,521	3,996	6,003	5,152	4,744	1,146	1,696	1,696	1,696	1,696	1,696
Facilities Management, Real Estate & Environment	1,329,938	220,587	169,885	135,373	116,049	132,237	144,833	121,009	97,692	97,876	94,397
Fleet Services	709,079	74,406	71,707	82,675	67,066	67,576	69,327	69,738	68,551	63,291	74,742
Information & Technology	420,977	58,518	57,318	47,360	32,980	32,700	38,337	34,181	46,203	37,950	35,430
<b>Total Internal Corporate Services</b>	<b>2,489,515</b>	<b>357,507</b>	<b>304,913</b>	<b>270,560</b>	<b>220,839</b>	<b>233,659</b>	<b>254,193</b>	<b>226,624</b>	<b>214,142</b>	<b>200,813</b>	<b>206,265</b>
<b>Office of CFO</b>											
Financial Services	51,020	20,582	7,979	7,214	1,486	450	500	2,275	5,564	3,252	1,718
<b>Total Office of CFO</b>	<b>51,020</b>	<b>20,582</b>	<b>7,979</b>	<b>7,214</b>	<b>1,486</b>	<b>450</b>	<b>500</b>	<b>2,275</b>	<b>5,564</b>	<b>3,252</b>	<b>1,718</b>
<b>Other City Programs</b>											
Accountability Offices	1,400						1,400				
City Clerk's Office	36,692	5,512	4,975	4,450	3,470	2,050	3,777	1,967	4,439	3,172	2,880
Corporate Initiatives	3,805,460	90,060	7,600	5,400	5,400	5,400	5,400	5,000	1,273,900	2,407,300	
IT Related Projects	(7,092)	(3,546)	(3,546)								
<b>Total Other City Programs</b>	<b>3,836,460</b>	<b>92,026</b>	<b>9,029</b>	<b>9,850</b>	<b>8,870</b>	<b>7,450</b>	<b>10,577</b>	<b>6,967</b>	<b>1,278,339</b>	<b>2,410,472</b>	<b>2,880</b>
<b>Total City Operations</b>	<b>14,921,981</b>	<b>1,489,679</b>	<b>1,473,086</b>	<b>1,301,450</b>	<b>1,047,985</b>	<b>1,007,256</b>	<b>1,413,786</b>	<b>1,664,685</b>	<b>1,889,431</b>	<b>3,023,778</b>	<b>610,845</b>

2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan - Excluding 2017 Carry Forward  
- by Program

Appendix 3.3.1

	Budget & Plan	Budget	Plan								
	2018 -2027	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
(\$000s)											
<b>Agencies</b>											
Exhibition Place	107,758	4,465	5,595	11,930	11,628	12,615	11,985	13,435	12,235	11,935	11,935
Sony Centre (Hummingbird)	8,715	3,251	1,825	1,200	1,200			239	450	550	
Toronto & Region Conservation Authority	199,078	19,830	21,064	17,228	17,373	17,522	20,958	21,082	21,209	21,339	21,473
Toronto Police Service	523,283	44,143	75,386	73,153	51,166	52,397	45,338	54,176	42,482	40,403	44,639
Toronto Public Health	25,417	3,182	3,889	3,846	3,000	2,500	2,200	1,700	1,700	1,700	1,700
Toronto Public Library	266,330	28,838	36,217	33,223	30,306	24,004	21,757	20,955	22,785	24,572	23,673
Toronto Zoo	80,720	8,020	6,700	8,000	8,000	8,000	8,000	8,500	8,500	8,500	8,500
Yonge-Dundas Square	450		50	50	50	50	50	50	50	50	50
<b>Total Agencies</b>	<b>1,211,751</b>	<b>111,729</b>	<b>150,726</b>	<b>148,630</b>	<b>122,723</b>	<b>117,088</b>	<b>110,288</b>	<b>120,137</b>	<b>109,411</b>	<b>109,049</b>	<b>111,970</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>16,133,732</b>	<b>1,601,408</b>	<b>1,623,812</b>	<b>1,450,080</b>	<b>1,170,708</b>	<b>1,124,344</b>	<b>1,524,074</b>	<b>1,784,822</b>	<b>1,998,842</b>	<b>3,132,827</b>	<b>722,815</b>
<b>Toronto Transit Commission (TTC)</b>											
Toronto Transit Commission	6,295,173	1,162,451	1,227,132	867,672	704,893	463,975	400,212	360,995	360,407	374,357	373,079
Scarborough Subway Extension	3,364,933	58,434	119,768	179,602	252,844	471,830	1,022,350	633,625	301,910	140,900	183,670
Spadina Subway Extension	160,255	160,255									
Transit Studies	11,824	11,824									
<b>Total TTC</b>	<b>9,832,185</b>	<b>1,392,964</b>	<b>1,346,900</b>	<b>1,047,274</b>	<b>957,737</b>	<b>935,805</b>	<b>1,422,562</b>	<b>994,620</b>	<b>662,317</b>	<b>515,257</b>	<b>556,749</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>25,965,917</b>	<b>2,994,372</b>	<b>2,970,712</b>	<b>2,497,354</b>	<b>2,128,445</b>	<b>2,060,149</b>	<b>2,946,636</b>	<b>2,779,442</b>	<b>2,661,159</b>	<b>3,648,084</b>	<b>1,279,564</b>

**2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan - Excluding 2017 Carry Forward**  
**- by Program & Funding Source**

**Appendix 3.4.1**

(\$000s)	2018 - 2027 Budget & Plan	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
<b>Citizen Centred Services "A"</b>										
Children's Services	67,616		16,631		26,701		9,255	15,029		
Economic Development and Culture	197,968				18,727		46,764	132,477		
Long Term Care Homes Services	82,564				14,830			67,734		
Parks, Forestry & Recreation	1,311,174	225	248,542	35,983	192,724	145	126,480	707,075		
Shelter, Support & Housing Administration	1,017,914				8,134			1,009,780		
Toronto Employment & Social Services	9,823			3,275	6,548					
Toronto Paramedic Services	63,097		14,720	18,825				29,552		
<b>Total Citizen Centred Services "A"</b>	<b>2,750,156</b>	<b>225</b>	<b>279,893</b>	<b>58,083</b>	<b>267,664</b>	<b>145</b>	<b>182,499</b>	<b>1,961,647</b>		
<b>Citizen Centred Services "B"</b>										
City Planning	62,914		22,938					39,976		
Fire Services	49,712		16,969	16,530		516		15,697		
Transportation Services	5,158,652		191,332	732,303	40,315	9,942	74,132	4,103,631		6,997
Waterfront Revitalization Initiative	523,552	7,500	47,082	28,775	17,691	15,000	26,236	64,768		316,500
<b>Total Citizen Centred Services "B"</b>	<b>5,794,830</b>	<b>7,500</b>	<b>278,321</b>	<b>777,608</b>	<b>58,006</b>	<b>25,458</b>	<b>100,368</b>	<b>4,224,072</b>		<b>323,497</b>
<b>Internal Corporate Services</b>										
311 Toronto	29,521							29,521		
Facilities Management, Real Estate & Environment	1,329,938	9,770	5,000	65,023	22,129	150	20,915	882,549		324,403
Fleet Services	709,079			688,923	20,000		156			
Information & Technology	420,977			219,994	4,433			196,550		
<b>Total Internal Corporate Services</b>	<b>2,489,515</b>	<b>9,770</b>	<b>5,000</b>	<b>973,940</b>	<b>46,562</b>	<b>150</b>	<b>21,071</b>	<b>1,108,620</b>		<b>324,403</b>
<b>Office of CFO</b>										
Financial Services	51,020		1,263	1,100	9,632		1,198	37,827		
<b>Total Office of CFO</b>	<b>51,020</b>		<b>1,263</b>	<b>1,100</b>	<b>9,632</b>		<b>1,198</b>	<b>37,827</b>		
<b>Other City Programs</b>										
Accountability Offices	1,400							1,400		
City Clerk's Office	36,692			665	13,333			22,694		
Corporate Initiatives	3,805,460	368,588			4,400	1,242,937	468,058	1,429,477		292,000
IT Related Projects	(7,092)							(7,092)		
<b>Total Other City Programs</b>	<b>3,836,460</b>	<b>368,588</b>		<b>665</b>	<b>17,733</b>	<b>1,242,937</b>	<b>468,058</b>	<b>1,446,479</b>		<b>292,000</b>
<b>Total City Operations</b>	<b>14,921,981</b>	<b>386,083</b>	<b>564,477</b>	<b>1,811,396</b>	<b>399,597</b>	<b>1,268,690</b>	<b>773,194</b>	<b>8,778,645</b>		<b>939,900</b>

**2018 Budget Committee Capital Budget and 2019 to 2027 Capital Plan - Excluding 2017 Carry Forward**  
**- by Program & Funding Source**

**Appendix 3.4.1**

(\$000s)	2018 - 2027 Budget & Plan	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place	107,758						2,950	104,808		
Sony Centre (Hummingbird)	8,715							8,715		
Toronto & Region Conservation Authority	199,078				3,500		150,678	44,900		
Toronto Police Service	523,283		38,974	263,867				220,442		
Toronto Public Health	25,417	164						25,253		
Toronto Public Library	266,330		65,394		1,100	65	19,516	180,255		
Toronto Zoo	80,720						19,320	60,000	1,400	
Yonge-Dundas Square	450							450		
Total Agencies	1,211,751	164	104,368	263,867	4,600	65	192,464	644,823	1,400	
(Excl.TTC)	16,133,732	386,247	668,845	2,075,263	404,197	1,268,755	965,658	9,423,468	1,400	939,900
Toronto Transit Commission (TTC)										
Toronto Transit Commission	6,295,173	1,560,300	516,404	269,371		1,980,566	153,475	1,815,057		
Scarborough Subway Extension	3,364,933	2,137,067	158,934			621,882	161,323	285,727		
Spadina Subway Extension	160,255	47,205		99,124				13,926		
Transit Studies	11,824					5,912		5,912		
Total TTC	9,832,185	3,744,572	675,338	368,495		2,608,360	314,798	2,120,622		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	25,965,917	4,130,819	1,344,183	2,443,758	404,197	3,877,115	1,280,456	11,544,090	1,400	939,900



**2018 Budget Committee Capital Budget and 2019 to 2022 Capital Plan – Excluding 2017 Carry Forward**  
**- by Program & Funding Source**

Appendix 3.4.2

	Total 2018 to 2022	2018 Budget	Plan				Funding Sources								
			2019	2020	2021	2022	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)															
Citizen Centred Services "A"															
Children's Services	55,943	18,567	14,821	10,152	7,443	4,960		12,438		26,701		9,255	7,549		
Economic Development and Culture	100,447	18,675	20,419	20,938	20,016	20,399				7,127		24,764	68,556		
Long Term Care Homes Services	42,122	8,690	9,328	7,977	7,977	8,150				8,888			33,234		
Parks, Forestry & Recreation	857,757	137,390	216,226	198,640	170,203	135,298	225	243,644	19,333	143,559	145	123,320	327,531		
Shelter, Support & Housing Administration	538,706	283,932	155,134	81,640	9,000	9,000				8,134			530,572		
Toronto Employment & Social Services	9,823	2,313	3,623	2,675	1,212				3,275	6,548					
Toronto Paramedic Services	26,772	3,032	2,890	7,630	7,598	5,622		6,332	6,310				14,130		
Total Citizen Centred Services "A"	1,631,570	472,599	422,441	329,652	223,449	183,429	225	262,414	28,918	200,957	145	157,339	981,572		
Citizen Centred Services "B"															
City Planning	32,104	6,781	6,708	6,534	6,263	5,818		11,743					20,361		
Fire Services	21,488	6,138	9,573	2,816	2,530	431		8,661	6,339		516		5,972		
Transportation Services	2,561,409	372,045	532,984	546,876	552,078	557,426		141,136	236,216	21,815	9,942	46,799	2,098,504		6,997
Waterfront Revitalization Initiative	520,471	162,001	179,458	127,948	32,471	18,593	7,500	47,082	28,775	17,691	15,000	23,755	64,168		316,500
Total Citizen Centred Services "B"	3,135,472	546,965	728,723	684,174	593,342	582,268	7,500	208,622	271,330	39,506	25,458	70,554	2,189,005		323,497
Internal Corporate Services															
311 Toronto	21,041	3,996	6,003	5,152	4,744	1,146							21,041		
Facilities Management, Real Estate & Environment	774,131	220,587	169,885	135,373	116,049	132,237	3,135	5,000	41,325	22,129	150	20,915	481,574		199,903
Fleet Services	363,430	74,406	71,707	82,675	67,066	67,576			343,274	20,000		156			
Information & Technology	228,876	58,518	57,318	47,360	32,980	32,700			111,893	4,433			112,550		
Total Internal Corporate Services	1,387,478	357,507	304,913	270,560	220,839	233,659	3,135	5,000	496,492	46,562	150	21,071	615,165		199,903
Office of CFO															
Financial Services	37,711	20,582	7,979	7,214	1,486	450		663	500	5,057		1,198	30,293		
Total Office of CFO	37,711	20,582	7,979	7,214	1,486	450		663	500	5,057		1,198	30,293		
Other City Programs															
Accountability Offices															
City Clerk's Office	20,457	5,512	4,975	4,450	3,470	2,050			540	7,322			12,595		
Corporate Initiatives	113,860	90,060	7,600	5,400	5,400	5,400	44,550			4,400	26,537	6,158	32,215		
IT Related Projects	(7,092)	(3,546)	(3,546)										(7,092)		
Total Other City Programs	127,225	92,026	9,029	9,850	8,870	7,450	44,550		540	11,722	26,537	6,158	37,718		
Total City Operations	6,319,457	1,489,679	1,473,086	1,301,450	1,047,985	1,007,256	55,410	476,699	797,780	303,804	52,290	256,320	3,853,753		523,400



2018 Budget Committee Capital Budget and 2019 to 2022 Capital Plan – Excluding 2017 Carry Forward  
- by Program & Funding Source

Appendix 3.4.2

	Total 2018 to 2022	2018 Budget	Plan				Funding Sources								
			2019	2020	2021	2022	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)															
Agencies															
Exhibition Place	46,233	4,465	5,595	11,930	11,628	12,615						1,650	44,583		
Sony Centre (Hummingbird)	7,476	3,251	1,825	1,200	1,200								7,476		
Toronto & Region Conservation Authority	93,017	19,830	21,064	17,228	17,373	17,522				3,500		69,617	19,900		
Toronto Police Service	296,245	44,143	75,386	73,153	51,166	52,397		26,040	126,486				143,719		
Toronto Public Health	16,417	3,182	3,889	3,846	3,000	2,500	164						16,253		
Toronto Public Library	152,588	28,838	36,217	33,223	30,306	24,004		37,537		1,100	65	9,601	104,285		
Toronto Zoo	38,720	8,020	6,700	8,000	8,000	8,000						7,320	30,000	1,400	
Yonge-Dundas Square	200		50	50	50	50							200		
Total Agencies	650,896	111,729	150,726	148,630	122,723	117,088	164	63,577	126,486	4,600	65	88,188	366,416	1,400	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	6,970,353	1,601,408	1,623,812	1,450,080	1,170,708	1,124,344	55,574	540,276	924,266	308,404	52,355	344,508	4,220,169	1,400	523,400
Toronto Transit Commission (TTC)															
Toronto Transit Commission	4,426,123	1,162,451	1,227,132	867,672	704,893	463,975	950,964	393,500	269,371		1,143,461	84,325	1,584,502		
Scarborough Subway Extension	1,082,478	58,434	119,768	179,602	252,844	471,830	569,332				499,892		13,254		
Spadina Subway Extension	160,255	160,255					47,205		99,124				13,926		
Transit Studies	11,824	11,824									5,912		5,912		
Total TTC	5,680,680	1,392,964	1,346,900	1,047,274	957,737	935,805	1,567,501	393,500	368,495		1,649,265	84,325	1,617,594		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	12,651,033	2,994,372	2,970,712	2,497,354	2,128,445	2,060,149	1,623,075	933,776	1,292,761	308,404	1,701,620	428,833	5,837,763	1,400	523,400





**2023 to 2027 Budget Committee Capital Plan – Excluding 2017 Carry Forward**  
**- by Program & Funding Source**

**Appendix 3.4.3**

	Total	Plan					Funding Sources								
	2023 to 2027	2023	2024	2025	2026	2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(5000s)															
Citizen Centred Services "A"															
Children's Services	11,673	2,547	3,037	3,097	1,496	1,496		4,193					7,480		
Economic Development and Culture	97,521	20,875	16,122	17,881	21,789	20,854				11,600		22,000	63,921		
Long Term Care Homes Services	40,442	8,150	8,073	8,073	8,073	8,073				5,942			34,500		
Parks, Forestry & Recreation	453,417	86,807	111,735	82,470	88,950	83,455		4,898	16,650	49,165		3,160	379,544		
Shelter, Support & Housing Administration	479,208	469,326	4,182	1,900	1,900	1,900							479,208		
Toronto Employment & Social Services															
Toronto Paramedic Services	36,325	5,090	3,430	7,620	11,585	8,600		8,388	12,515				15,422		
Total Citizen Centred Services "A"	1,118,586	592,795	146,579	121,041	133,793	124,378		17,479	29,165	66,707		25,160	980,075		
Citizen Centred Services "B"															
City Planning	30,810	5,818	6,266	6,266	6,230	6,230		11,195					19,615		
Fire Services	28,224	8,269	9,302	4,703	3,800	2,150		8,308	10,191				9,725		
Transportation Services	2,597,243	540,058	1,265,167	259,376	265,418	267,224		50,196	496,087	18,500		27,333	2,005,127		
Waterfront Revitalization Initiative	3,081	1,576	1,505									2,481	600		
Total Citizen Centred Services "B"	2,659,358	555,721	1,282,240	270,345	275,448	275,604		69,699	506,278	18,500		29,814	2,035,067		
Internal Corporate Services															
311 Toronto	8,480	1,696	1,696	1,696	1,696	1,696							8,480		
Facilities Management, Real Estate & Environment	555,807	144,833	121,009	97,692	97,876	94,397	6,635		23,698				400,975		124,500
Fleet Services	345,649	69,327	69,738	68,551	63,291	74,742			345,649						
Information & Technology	192,101	38,337	34,181	46,203	37,950	35,430			108,101				84,000		
Total Internal Corporate Services	1,102,037	254,193	226,624	214,142	200,813	206,265	6,635		477,448				493,455		124,500
Office of CFO															
Financial Services	13,309	500	2,275	5,564	3,252	1,718		600	600	4,575			7,534		
Total Office of CFO	13,309	500	2,275	5,564	3,252	1,718		600	600	4,575			7,534		
Other City Programs															
Accountability Offices	1,400	1,400											1,400		
City Clerk's Office	16,235	3,777	1,967	4,439	3,172	2,880			125	6,011			10,099		
Corporate Initiatives	3,691,600	5,400	5,000	1,273,900	2,407,300		324,038				1,216,400	461,900	1,397,262		292,000
IT Related Projects															
Total Other City Programs	3,709,235	10,577	6,967	1,278,339	2,410,472	2,880	324,038		125	6,011	1,216,400	461,900	1,408,761		292,000
Total City Operations	8,602,525	1,413,786	1,664,685	1,889,431	3,023,778	610,845	330,673	87,778	1,013,616	95,793	1,216,400	516,874	4,924,892		416,500



**2023 to 2027 Budget Committee Capital Plan – Excluding 2017 Carry Forward**  
**- by Program & Funding Source**

**Appendix 3.4.3**

	Total	Plan					Funding Sources								
	2023 to 2027	2023	2024	2025	2026	2027	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)															
Agencies															
Exhibition Place	61,525	11,985	13,435	12,235	11,935	11,935						1,300	60,225		
Sony Centre (Hummingbird)	1,239		239	450	550								1,239		
Toronto & Region Conservation Authority	106,061	20,958	21,082	21,209	21,339	21,473						81,061	25,000		
Toronto Police Service	227,038	45,338	54,176	42,482	40,403	44,639		12,934	137,381				76,723		
Toronto Public Health	9,000	2,200	1,700	1,700	1,700	1,700							9,000		
Toronto Public Library	113,742	21,757	20,955	22,785	24,572	23,673		27,857				9,915	75,970		
Toronto Zoo	42,000	8,000	8,500	8,500	8,500	8,500						12,000	30,000		
Yonge-Dundas Square	250	50	50	50	50	50							250		
Total Agencies	560,855	110,288	120,137	109,411	109,049	111,970		40,791	137,381			104,276	278,407		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	9,163,380	1,524,074	1,784,822	1,998,842	3,132,827	722,815	330,673	128,569	1,150,997	95,793	1,216,400	621,150	5,203,299		416,500
Toronto Transit Commission (TTC)															
Toronto Transit Commission	1,869,050	400,212	360,995	360,407	374,357	373,079	609,336	122,904			837,105	69,150	230,555		
Scarborough Subway Extension	2,282,455	1,022,350	633,625	301,910	140,900	183,670	1,567,735	158,934			121,990	161,323	272,473		
Spadina Subway Extension															
Transit Studies															
Total TTC	4,151,505	1,422,562	994,620	662,317	515,257	556,749	2,177,071	281,838			959,095	230,473	503,028		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	13,314,885	2,946,636	2,779,442	2,661,159	3,648,084	1,279,564	2,507,744	410,407	1,150,997	95,793	2,175,495	851,623	5,706,327		416,500

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	1,170	1,170	(0)	(0.0%)		1,170	(0)	(0.0%)
Children's Services	80,683	80,584	(99)	(0.1%)	2,107	82,691	2,008	2.5%
Court Services	8,077	3,997	(4,080)	(50.5%)	(11)	3,987	(4,090)	(50.6%)
Economic Development & Culture	66,450	66,496	46	0.1%	3,082	69,578	3,128	4.7%
Toronto Paramedic Services	78,285	73,298	(4,987)	(6.4%)	575	73,873	(4,412)	(5.6%)
Long-Term Care Homes & Services	47,376	47,376	0	0.0%	(0)	47,376	0	0.0%
Parks, Forestry & Recreation	320,341	320,341	(0)	(0.0%)	1,775	322,116	1,775	0.6%
Shelter, Support & Housing Administration	165,437	194,017	28,580	17.3%	14,535	208,553	43,115	26.1%
Social Development, Finance & Administration	32,199	32,745	546	1.7%	6,786	39,531	7,332	22.8%
Toronto Employment & Social Services	110,536	90,516	(20,020)	(18.1%)		90,516	(20,020)	(18.1%)
<b>Sub-Total Citizen Centred Services "A"</b>	<b>910,556</b>	<b>910,541</b>	<b>(14)</b>	<b>(0.0%)</b>	<b>28,849</b>	<b>939,391</b>	<b>28,835</b>	<b>3.2%</b>
<b>Citizen Centred Services "B"</b>								
City Planning	15,287	15,287	0	0.0%		15,287	0	0.0%
Fire Services	452,568	460,761	8,192	1.8%	92	460,853	8,285	1.8%
Municipal Licensing & Standards	19,382	19,381	(1)	(0.0%)	683	20,064	682	3.5%
Policy, Planning, Finance & Administration	9,099	9,099	0	0.0%		9,099	0	0.0%
Engineering & Construction Services	4,081	4,081	0	0.0%	0	4,081	0	0.0%
Toronto Building	(10,694)	(10,694)	0	(0.0%)		(10,694)	0	(0.0%)
Transportation Services	221,732	219,389	(2,343)	(1.1%)	3,085	222,474	742	0.3%
<b>Sub-Total Citizen Centred Services "B"</b>	<b>711,456</b>	<b>717,304</b>	<b>5,848</b>	<b>0.8%</b>	<b>3,861</b>	<b>721,165</b>	<b>9,709</b>	<b>1.4%</b>
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	69,603	69,602	(1)	(0.0%)	2,098	71,699	2,097	3.0%
Fleet Services	(10)	(302)	(293)	3078.2%	172	(130)	(120)	1264.4%
Information & Technology	75,310	76,423	1,114	1.5%		76,423	1,114	1.5%
311 Toronto	9,826	9,825	(0)	(0.0%)	95	9,920	95	1.0%
<b>Sub-Total Internal Corporate Services</b>	<b>154,728</b>	<b>155,548</b>	<b>820</b>	<b>0.5%</b>	<b>2,365</b>	<b>157,914</b>	<b>3,185</b>	<b>2.1%</b>
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	9,783	9,783	0	0.0%	419	10,202	419	4.3%
Office of the Treasurer	28,067	28,146	79	0.3%	(79)	28,067	(0)	(0.0%)
<b>Sub-Total Office of the Chief Financial Officer</b>	<b>37,850</b>	<b>37,929</b>	<b>79</b>	<b>0.2%</b>	<b>340</b>	<b>38,269</b>	<b>419</b>	<b>1.1%</b>
<b>City Manager</b>								
City Manager's Office	47,342	47,256	(86)	(0.2%)	1,394	48,650	1,308	2.8%
<b>Sub-Total City Manager</b>	<b>47,342</b>	<b>47,256</b>	<b>(86)</b>	<b>(0.2%)</b>	<b>1,394</b>	<b>48,650</b>	<b>1,308</b>	<b>2.8%</b>
<b>Other City Programs</b>								
City Clerk's Office	32,446	32,446	(0)	(0.0%)	400	32,846	400	1.2%
Legal Services	19,304	19,209	(95)	(0.5%)		19,209	(95)	(0.5%)
Mayor's Office	2,251	2,251	(0)	(0.0%)		2,251	(0)	(0.0%)
City Council	20,359	20,471	112	0.6%		20,471	112	0.6%
<b>Sub-Total Other City Programs</b>	<b>74,360</b>	<b>74,378</b>	<b>18</b>	<b>0.0%</b>	<b>400</b>	<b>74,778</b>	<b>418</b>	<b>0.6%</b>
<b>Accountability Offices</b>								
Auditor General's Office	5,903	6,445	542	9.2%		6,445	542	9.2%
Integrity Commissioner's Office	507	512	5	1.0%		512	5	1.0%
Office of the Lobbyist Registrar	1,154	1,190	35	3.1%		1,190	35	3.1%
Office of the Ombudsman	1,810	1,912	102	5.6%		1,912	102	5.6%
<b>Sub-Total Accountability Offices</b>	<b>9,374</b>	<b>10,058</b>	<b>684</b>	<b>7.3%</b>		<b>10,058</b>	<b>684</b>	<b>7.3%</b>
<b>TOTAL - CITY OPERATIONS</b>	<b>1,945,667</b>	<b>1,953,016</b>	<b>7,348</b>	<b>0.4%</b>	<b>37,209</b>	<b>1,990,225</b>	<b>44,557</b>	<b>2.3%</b>
<b>Agencies</b>								
Toronto Public Health	60,827	60,806	(21)	(0.0%)	2,379	63,185	2,358	3.9%
Toronto Public Library	179,108	180,769	1,661	0.9%	1,514	182,283	3,175	1.8%
Association of Community Centres	7,810	7,869	59	0.8%	103	7,972	162	2.1%
Exhibition Place	(124)	(150)	(26)	20.6%		(150)	(26)	20.6%
Heritage Toronto	298	383	85	28.4%	40	423	125	41.7%
Theatres	5,907	5,274	(633)	(10.7%)		5,274	(633)	(10.7%)
Toronto Zoo	12,034	12,181	147	1.2%	(99)	12,083	48	0.4%
Arena Boards of Management	(20)	31	50	(255.3%)		31	50	(255.3%)
Yonge-Dundas Square	377	(0)	(377)	(100.0%)		(0)	(377)	(100.0%)
Toronto Realty Agency	0	0	0	n/a		0	0	n/a
Toronto & Region Conservation Authority	3,561	3,650	89	2.5%		3,650	89	2.5%
Toronto Transit Commission - Conventional	546,846	569,742	22,896	4.2%	7,100	576,842	29,996	5.3%
Toronto Transit Commission - Wheel Trans	142,678	143,424	746	0.5%		143,424	746	0.5%
Toronto Police Service	996,325	996,326	0	0.0%		996,326	0	0.0%
Toronto Police Services Board	2,309	2,309				2,309		
Toronto Community Housing Corporation	241,700	243,795	2,095	0.9%	3,019	246,814	5,114	2.1%
<b>TOTAL - AGENCIES</b>	<b>2,199,638</b>	<b>2,226,411</b>	<b>26,773</b>	<b>1.2%</b>	<b>14,056</b>	<b>2,240,466</b>	<b>40,829</b>	<b>1.9%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>4,145,305</b>	<b>4,179,426</b>	<b>34,121</b>	<b>0.8%</b>	<b>51,265</b>	<b>4,230,691</b>	<b>85,386</b>	<b>2.1%</b>

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Corporate Accounts</b>								
<u>Capital &amp; Corporate Financing</u>								
Capital from Current	293,902	353,462	59,560	20.3%		353,462	59,560	20.3%
Technology Sustainment	17,912	19,912	2,000	11.2%		19,912	2,000	11.2%
Debt Charges	505,349	556,041	50,692	10.0%		556,041	50,692	10.0%
Capital & Corporate Financing	817,163	929,415	112,252	13.7%		929,415	112,252	13.7%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	56,477	82,607	26,131	46.3%		82,607	26,131	46.3%
Tax Increment Equivalent Grants (TIEG)	20,373	37,019	16,646	81.7%		37,019	16,646	81.7%
Assessment Function (MPAC)	42,270	44,040	1,770	4.2%		44,040	1,770	4.2%
Funding of Employee Related Liabilities	70,829	70,829				70,829		
Tax Rebates for Registered Charities				n/a				n/a
Programs Funded from Reserve Funds				n/a				n/a
Other Corporate Expenditures	12,535	43,510	30,975	247.1%		43,510	30,975	247.1%
Office of the Chief Transformation Officer	1,471	1,596	126	8.6%	855	2,451	981	66.7%
Insurance Premiums & Claims	300	300				300		
Parking Tag Enforcement & Operations Exp	69,375	72,204	2,829	4.1%		72,204	2,829	4.1%
Vacancy Rebate Program	17,500	6,000	(11,500)	(65.7%)		6,000	(11,500)	(65.7%)
Heritage Property Taxes Rebate	1,750	1,750				1,750		
Pandemic Influenza Stockpiling	500		(500)	(100.0%)			(500)	(100.0%)
Solid Waste Management Services Rebate	144,302	144,302	0	0.0%		144,302	0	0.0%
Non-Program Expenditures	437,681	504,157	66,476	15.2%	855	505,012	67,331	15.4%
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	(100,523)	(95,480)	5,043	(5.0%)		(95,480)	5,043	(5.0%)
Supplementary Taxes	(35,000)	(45,000)	(10,000)	28.6%		(45,000)	(10,000)	28.6%
Tax Penalty Revenue	(29,000)	(29,800)	(800)	2.8%		(29,800)	(800)	2.8%
Municipal Land Transfer Tax	(668,000)	(770,000)	(102,000)	15.3%		(770,000)	(102,000)	15.3%
Third Party Sign Tax	(11,036)	(10,742)	293	(2.7%)		(10,742)	293	(2.7%)
Interest/Investment Earnings	(100,406)	(104,279)	(3,873)	3.9%		(104,279)	(3,873)	3.9%
Other Corporate Revenues	(8,340)	(8,197)	143	(1.7%)		(8,197)	143	(1.7%)
Dividend Income	(75,000)	(85,000)	(10,000)	13.3%		(85,000)	(10,000)	13.3%
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(49,034)	(55,182)	(6,148)	12.5%		(55,182)	(6,148)	12.5%
Administrative Support Recoveries - Water	(18,973)	(18,973)				(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	(16,327)				(16,327)		
Parking Tag Enforcement & Operations Rev	(112,567)	(109,218)	3,349	(3.0%)		(109,218)	3,349	(3.0%)
Other Tax Revenues	(13,095)	(13,221)	(127)	1.0%		(13,221)	(127)	1.0%
Woodbine Slots Revenues	(16,000)	(16,000)				(16,000)		
Gaming & Registry Revenues	(3,822)	(3,822)				(3,822)		
Hotel and Lodging Tax	(5,000)	(16,100)	(11,100)	222.0%		(16,100)	(11,100)	222.0%
Non-Program Revenues	(1,353,723)	(1,488,942)	(135,219)	10.0%		(1,488,942)	(135,219)	10.0%
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>(98,879)</b>	<b>(55,370)</b>	<b>43,509</b>	<b>(44.0%)</b>	<b>855</b>	<b>(54,515)</b>	<b>44,364</b>	<b>(44.9%)</b>
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>	<b>4,046,426</b>	<b>4,124,057</b>	<b>77,630</b>	<b>1.9%</b>	<b>52,120</b>	<b>4,176,177</b>	<b>129,750</b>	<b>3.2%</b>
Assessment Growth						(68,291)	(68,291)	
Property Tax Rate Increase						(61,459)	(61,459)	
<b>TOTAL LEVY OPERATING BUDGET</b>	<b>4,046,426</b>	<b>4,124,057</b>	<b>77,630</b>	<b>1.9%</b>	<b>52,120</b>	<b>4,046,426</b>	<b>0</b>	<b>0.0%</b>
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	14,046	28,678	14,632	104.2%		28,678	14,632	104.2%
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	<b>4,101,171</b>	<b>4,193,434</b>	<b>92,263</b>	<b>2.2%</b>	<b>52,120</b>	<b>4,245,553</b>	<b>144,383</b>	<b>3.5%</b>
<b>NON LEVY OPERATION</b>								
Solid Waste Management Services	(11,957)	(22,948)	(10,991)	91.9%		(22,948)	(10,991)	n/a
Toronto Parking Authority	(63,414)	(66,538)	(3,124)	4.9%		(66,538)	(3,124)	4.9%
Toronto Water	(788,137)	(842,717)	(54,580)	6.9%	123	(842,594)	(54,457)	6.9%
<b>TOTAL NON LEVY OPERATING BUDGET</b>	<b>(863,508)</b>	<b>(932,203)</b>	<b>(68,695)</b>	<b>8.0%</b>	<b>123</b>	<b>(932,080)</b>	<b>(68,572)</b>	<b>7.9%</b>

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	3,496	3,671	175	5.0%		3,671	175	5.0%
Children's Services	537,902	551,561	13,659	2.5%	48,040	599,601	61,699	11.5%
Court Services	52,706	50,488	(2,218)	(4.2%)		50,488	(2,218)	(4.2%)
Economic Development & Culture	83,076	75,834	(7,242)	(8.7%)	4,378	80,212	(2,864)	(3.4%)
Toronto Paramedic Services	212,137	214,874	2,737	1.3%	575	215,449	3,312	1.6%
Long-Term Care Homes & Services	257,034	258,088	1,054	0.4%	2,069	260,156	3,122	1.2%
Parks, Forestry & Recreation	460,137	458,549	(1,588)	(0.3%)	8,931	467,480	7,343	1.6%
Shelter, Support & Housing Administration	602,045	581,301	(20,744)	(3.4%)	32,715	614,016	11,971	2.0%
Social Development, Finance & Administration	50,944	48,099	(2,845)	(5.6%)	7,136	55,234	4,290	8.4%
Toronto Employment & Social Services	1,083,491	1,096,476	12,985	1.2%	421	1,096,897	13,406	1.2%
Sub-Total Citizen Centred Services "A"	3,342,969	3,338,941	(4,028)	(0.1%)	104,264	3,443,205	100,236	3.0%
<b>Citizen Centred Services "B"</b>								
City Planning	48,528	50,691	2,162	4.5%	491	51,181	2,653	5.5%
Fire Services	469,670	478,780	9,111	1.9%	292	479,073	9,403	2.0%
Municipal Licensing & Standards	53,128	55,546	2,418	4.6%	1,455	57,001	3,872	7.3%
Policy, Planning, Finance & Administration	23,345	22,808	(537)	(2.3%)	373	23,181	(164)	(0.7%)
Engineering & Construction Services	73,273	73,543	270	0.4%	1,677	75,220	1,948	2.7%
Toronto Building	56,098	55,886	(211)	(0.4%)	460	56,346	248	0.4%
Transportation Services	410,138	404,618	(5,520)	(1.3%)	4,585	409,203	(936)	(0.2%)
Sub-Total Citizen Centred Services "B"	1,134,179	1,141,872	7,692	0.7%	9,333	1,151,205	17,025	1.5%
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	195,315	195,027	(288)	(0.1%)	2,595	197,621	2,306	1.2%
Fleet Services	54,207	57,541	3,334	6.2%	172	57,714	3,506	6.5%
Information & Technology	128,435	130,365	1,930	1.5%		130,365	1,930	1.5%
311 Toronto	17,997	18,334	337	1.9%	385	18,719	722	4.0%
Sub-Total Internal Corporate Services	395,955	401,267	5,312	1.3%	3,152	404,419	8,464	2.1%
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	16,969	17,079	109	0.6%	549	17,627	658	3.9%
Office of the Treasurer	72,214	75,268	3,053	4.2%	309	75,577	3,363	4.7%
Sub-Total Office of the Chief Financial Officer	89,183	92,346	3,163	3.5%	858	93,204	4,021	4.5%
<b>City Manager</b>								
City Manager's Office	55,926	55,965	39	0.1%	2,086	58,051	2,125	3.8%
Sub-Total City Manager	55,926	55,965	39	0.1%	2,086	58,051	2,125	3.8%
<b>Other City Programs</b>								
City Clerk's Office	50,722	61,679	10,957	21.6%	400	62,079	11,357	22.4%
Legal Services	58,447	60,933	2,486	4.3%	1,543	62,476	4,029	6.9%
Mayor's Office	2,251	2,251	(0)	(0.0%)		2,251	(0)	(0.0%)
City Council	20,631	23,076	2,445	11.9%		23,076	2,445	11.9%
Sub-Total Other City Programs	132,051	147,940	15,888	12.0%	1,943	149,883	17,831	13.5%
<b>Accountability Offices</b>								
Auditor General's Office	5,903	6,445	542	9.2%		6,445	542	9.2%
Integrity Commissioner's Office	507	512	5	1.0%		512	5	1.0%
Office of the Lobbyist Registrar	1,154	1,190	35	3.1%		1,190	35	3.1%
Office of the Ombudsman	1,810	1,912	102	5.6%		1,912	102	5.6%
Sub-Total Accountability Offices	9,374	10,058	684	7.3%		10,058	684	7.3%
<b>TOTAL - CITY OPERATIONS</b>	<b>5,159,638</b>	<b>5,188,389</b>	<b>28,751</b>	<b>0.6%</b>	<b>121,636</b>	<b>5,310,025</b>	<b>150,387</b>	<b>2.9%</b>
<b>Agencies</b>								
Toronto Public Health	246,524	247,019	495	0.2%	4,273	251,292	4,768	1.9%
Toronto Public Library	199,103	200,093	990	0.5%	1,514	201,607	2,504	1.3%
Association of Community Centres	8,136	8,172	36	0.4%	103	8,275	139	1.7%
Exhibition Place	50,542	55,111	4,569	9.0%		55,111	4,569	9.0%
Heritage Toronto	795	880	85	10.7%	67	946	152	19.1%
Theatres	29,404	32,359	2,955	10.1%		32,359	2,955	10.1%
Toronto Zoo	52,546	52,054	(493)	(0.9%)	38	52,092	(454)	(0.9%)
Arena Boards of Management	9,013	9,045	32	0.4%		9,045	32	0.4%
Yonge-Dundas Square	2,353	3,106	754	32.0%		3,106	754	32.0%
Toronto Realty Agency	11,446	8,602	(2,844)	(24.8%)	2,832	11,434	(12)	(0.1%)
Toronto & Region Conservation Authority	44,819	45,631	812	1.8%		45,631	812	1.8%
Toronto Transit Commission - Conventional	1,804,282	1,822,421	18,139	1.0%	2,000	1,824,421	20,139	1.1%
Toronto Transit Commission - Wheel Trans	151,169	152,055	886	0.6%		152,055	886	0.6%
Toronto Police Service	1,130,907	1,136,249	5,343	0.5%		1,136,249	5,343	0.5%
Toronto Police Services Board	2,809	2,809				2,809		
Toronto Community Housing Corporation	241,700	243,795	2,095	0.9%	3,019	246,814	5,114	2.1%
<b>TOTAL - AGENCIES</b>	<b>3,985,549</b>	<b>4,019,402</b>	<b>33,853</b>	<b>0.8%</b>	<b>13,846</b>	<b>4,033,248</b>	<b>47,699</b>	<b>1.2%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>9,145,187</b>	<b>9,207,791</b>	<b>62,604</b>	<b>0.7%</b>	<b>135,482</b>	<b>9,343,273</b>	<b>198,086</b>	<b>2.2%</b>

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Corporate Accounts</b>								
<u>Capital &amp; Corporate Financing</u>								
Capital from Current	293,902	353,462	59,560	20.3%		353,462	59,560	20.3%
Technology Sustainment	17,912	19,912	2,000	11.2%		19,912	2,000	11.2%
Debt Charges	566,377	603,871	37,494	6.6%		603,871	37,494	6.6%
Capital & Corporate Financing	878,191	977,245	99,054	11.3%		977,245	99,054	11.3%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	85,372	90,304	4,932	5.8%		90,304	4,932	5.8%
Tax Increment Equivalent Grants (TIEG)	20,373	37,019	16,646	81.7%		37,019	16,646	81.7%
Assessment Function (MPAC)	42,270	44,040	1,770	4.2%		44,040	1,770	4.2%
Funding of Employee Related Liabilities	70,829	70,829				70,829		
Tax Rebates for Registered Charities	5,918	5,918				5,918		
Programs Funded from Reserve Funds	140,881	146,005	5,124	3.6%		146,005	5,124	3.6%
Other Corporate Expenditures	22,807	63,724	40,918	179.4%		63,724	40,918	179.4%
Office of the Chief Transformation Officer	1,775	1,721	(53)	(3.0%)	855	2,576	802	45.2%
Insurance Premiums & Claims	300	300				300		
Parking Tag Enforcement & Operations Exp	69,375	72,204	2,829	4.1%		72,204	2,829	4.1%
Vacancy Rebate Program	17,500	6,000	(11,500)	(65.7%)		6,000	(11,500)	(65.7%)
Heritage Property Taxes Rebate	1,750	1,750				1,750		
Pandemic Influenza Stockpiling	500		(500)	(100.0%)			(500)	(100.0%)
Solid Waste Management Services Rebate	144,302	144,302	0	0.0%		144,302	0	0.0%
Non-Program Expenditures	623,951	684,115	60,164	9.6%	855	684,970	61,019	9.8%
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	47,810	47,721	(88)	(0.2%)		47,721	(88)	(0.2%)
Third Party Sign Tax	1,116	1,154	38	3.4%		1,154	38	3.4%
Interest/Investment Earnings	1,709	6,939	5,230	306.1%		6,939	5,230	306.1%
Other Corporate Revenues	581	615	34	5.8%		615	34	5.8%
Dividend Income		5,000	5,000	n/a		5,000	5,000	n/a
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues				n/a				n/a
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Woodbine Slots Revenues				n/a				n/a
Gaming & Registry Revenues	709	709				709		
Hotel and Lodging Tax		20,900	20,900	n/a		20,900	20,900	n/a
Non-Program Revenues	51,924	83,037	31,113	59.9%		83,037	31,113	59.9%
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>1,554,066</b>	<b>1,744,397</b>	<b>190,331</b>	<b>12.2%</b>	<b>855</b>	<b>1,745,252</b>	<b>191,186</b>	<b>12.3%</b>
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>	<b>10,699,253</b>	<b>10,952,188</b>	<b>252,935</b>	<b>2.4%</b>	<b>136,337</b>	<b>11,088,525</b>	<b>389,272</b>	<b>3.6%</b>
Assessment Growth								
<b>TOTAL LEVY OPERATING BUDGET</b>	<b>10,699,253</b>	<b>10,952,188</b>	<b>252,935</b>	<b>2.4%</b>	<b>136,337</b>	<b>11,088,525</b>	<b>389,272</b>	<b>3.6%</b>
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	14,046	28,678	14,632	104.2%		28,678	14,632	104.2%
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	<b>10,753,998</b>	<b>11,021,565</b>	<b>267,568</b>	<b>2.5%</b>	<b>136,337</b>	<b>11,157,902</b>	<b>403,904</b>	<b>3.8%</b>
<b>NON LEVY OPERATION</b>								
Solid Waste Management Services	381,741	382,241	500	0.1%		382,241	500	0.1%
Toronto Parking Authority	96,010	99,662	3,653	3.8%		99,662	3,653	3.8%
Toronto Water	443,792	446,260	2,469	0.6%	123	446,383	2,592	0.6%
<b>TOTAL NON LEVY OPERATING BUDGET</b>	<b>921,542</b>	<b>928,163</b>	<b>6,622</b>	<b>0.7%</b>	<b>123</b>	<b>928,286</b>	<b>6,744</b>	<b>0.7%</b>



(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	2,326	2,500	175	7.5%		2,500	175	7.5%
Children's Services	457,219	470,978	13,758	3.0%	45,933	516,910	59,691	13.1%
Court Services	44,629	46,491	1,862	4.2%	11	46,501	1,872	4.2%
Economic Development & Culture	16,625	9,338	(7,288)	(43.8%)	1,296	10,634	(5,992)	(36.0%)
Toronto Paramedic Services	133,852	141,576	7,725	5.8%		141,576	7,725	5.8%
Long-Term Care Homes & Services	209,658	210,712	1,054	0.5%	2,069	212,780	3,122	1.5%
Parks, Forestry & Recreation	139,796	138,208	(1,588)	(1.1%)	7,156	145,364	5,568	4.0%
Shelter, Support & Housing Administration	436,608	387,284	(49,324)	(11.3%)	18,179	405,463	(31,145)	(7.1%)
Social Development, Finance & Administration	18,745	15,353	(3,391)	(18.1%)	350	15,703	(3,041)	(16.2%)
Toronto Employment & Social Services	972,955	1,005,960	33,004	3.4%	421	1,006,381	33,426	3.4%
Sub-Total Citizen Centred Services "A"	2,432,413	2,428,400	(4,013)	(0.2%)	75,414	2,503,814	71,401	2.9%
<b>Citizen Centred Services "B"</b>								
City Planning	33,241	35,403	2,162	6.5%	491	35,894	2,653	8.0%
Fire Services	17,101	18,020	918	5.4%	200	18,220	1,118	6.5%
Municipal Licensing & Standards	33,746	36,165	2,419	7.2%	771	36,936	3,190	9.5%
Policy, Planning, Finance & Administration	14,246	13,709	(537)	(3.8%)	373	14,082	(164)	(1.2%)
Engineering & Construction Services	69,191	69,461	270	0.4%	1,677	71,139	1,948	2.8%
Toronto Building	66,791	66,580	(211)	(0.3%)	460	67,040	248	0.4%
Transportation Services	188,406	185,229	(3,177)	(1.7%)	1,500	186,729	(1,677)	(0.9%)
Sub-Total Citizen Centred Services "B"	422,723	424,567	1,845	0.4%	5,472	430,039	7,317	1.7%
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	125,713	125,425	(288)	(0.2%)	497	125,922	209	0.2%
Fleet Services	54,217	57,843	3,627	6.7%		57,843	3,627	6.7%
Information & Technology	53,126	53,942	816	1.5%		53,942	816	1.5%
311 Toronto	8,172	8,508	337	4.1%	290	8,799	627	7.7%
Sub-Total Internal Corporate Services	241,227	245,718	4,491	1.9%	787	246,506	5,279	2.2%
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	7,186	7,295	109	1.5%	130	7,425	239	3.3%
Office of the Treasurer	44,147	47,122	2,974	6.7%	388	47,510	3,363	7.6%
Sub-Total Office of the Chief Financial Officer	51,333	54,417	3,084	6.0%	518	54,935	3,602	7.0%
<b>City Manager</b>								
City Manager's Office	8,584	8,709	125	1.5%	692	9,401	817	9.5%
Sub-Total City Manager	8,584	8,709	125	1.5%	692	9,401	817	9.5%
<b>Other City Programs</b>								
City Clerk's Office	18,276	29,233	10,957	60.0%		29,233	10,957	60.0%
Legal Services	39,143	41,724	2,581	6.6%	1,543	43,267	4,124	10.5%
Mayor's Office				n/a				n/a
City Council	272	2,605	2,333	857.7%		2,605	2,333	857.7%
Sub-Total Other City Programs	57,691	73,562	15,871	27.5%	1,543	75,105	17,414	30.2%
<b>Accountability Offices</b>								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Accountability Offices				n/a				n/a
<b>TOTAL - CITY OPERATIONS</b>	<b>3,213,971</b>	<b>3,235,373</b>	<b>21,402</b>	<b>0.7%</b>	<b>84,427</b>	<b>3,319,800</b>	<b>105,829</b>	<b>3.3%</b>
<b>Agencies</b>								
Toronto Public Health	185,697	186,213	516	0.3%	1,894	188,107	2,410	1.3%
Toronto Public Library	19,995	19,324	(672)	(3.4%)		19,324	(672)	(3.4%)
Association of Community Centres	326	303	(24)	(7.2%)		303	(24)	(7.2%)
Exhibition Place	50,666	55,261	4,594	9.1%		55,261	4,594	9.1%
Heritage Toronto	497	497			27	524	27	5.4%
Theatres	23,496	27,085	3,588	15.3%		27,085	3,588	15.3%
Toronto Zoo	40,512	39,872	(640)	(1.6%)	137	40,009	(503)	(1.2%)
Arena Boards of Management	9,033	9,014	(19)	(0.2%)		9,014	(19)	(0.2%)
Yonge-Dundas Square	1,975	3,106	1,131	57.3%		3,106	1,131	57.3%
Toronto Realty Agency	11,446	8,602	(2,844)	(24.8%)	2,832	11,434	(12)	(0.1%)
Toronto & Region Conservation Authority	41,258	41,981	723	1.8%		41,981	723	1.8%
Toronto Transit Commission - Conventional	1,257,436	1,252,680	(4,757)	(0.4%)	(5,100)	1,247,580	(9,857)	(0.8%)
Toronto Transit Commission - Wheel Trans	8,492	8,631	140	1.6%		8,631	140	1.6%
Toronto Police Service	134,581	139,924	5,342	4.0%		139,924	5,342	4.0%
Toronto Police Services Board	500	500				500		
Toronto Community Housing Corporation				n/a				n/a
<b>TOTAL - AGENCIES</b>	<b>1,785,911</b>	<b>1,792,992</b>	<b>7,081</b>	<b>0.4%</b>	<b>(210)</b>	<b>1,792,781</b>	<b>6,870</b>	<b>0.4%</b>
<b>TOTAL - CITY OPERATIONS AND AGENCIES</b>	<b>4,999,882</b>	<b>5,028,365</b>	<b>28,483</b>	<b>0.6%</b>	<b>84,217</b>	<b>5,112,582</b>	<b>112,700</b>	<b>2.3%</b>

(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
<b>Corporate Accounts</b>								
Capital & Corporate Financing								
Capital from Current				n/a				n/a
Technology Sustainment				n/a				n/a
Debt Charges	61,028	47,829	(13,198)	(21.6%)		47,829	(13,198)	(21.6%)
Capital & Corporate Financing	61,028	47,829	(13,198)	(21.6%)		47,829	(13,198)	(21.6%)
<b>Non Program Expenditures</b>								
Tax Deficiencies/Write offs	28,895	7,696	(21,199)	(73.4%)		7,696	(21,199)	(73.4%)
Tax Increment Equivalent Grants (TIEG)				n/a				n/a
Assessment Function (MPAC)				n/a				n/a
Funding of Employee Related Liabilities				n/a				n/a
Tax Rebates for Registered Charities	5,918	5,918				5,918		
Programs Funded from Reserve Funds	140,881	146,005	5,124	3.6%		146,005	5,124	3.6%
Other Corporate Expenditures	10,271	20,214	9,943	96.8%		20,214	9,943	96.8%
Office of the Chief Transformation Officer	304	125	(179)	(58.9%)		125	(179)	(58.9%)
Insurance Premiums & Claims				n/a				n/a
Parking Tag Enforcement & Operations Exp				n/a				n/a
Vacancy Rebate Program				n/a				n/a
Heritage Property Taxes Rebate				n/a				n/a
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate				n/a				n/a
Non-Program Expenditures	186,270	179,958	(6,312)	(3.4%)		179,958	(6,312)	(3.4%)
<b>Non Program Revenues</b>								
Payments in Lieu of Taxes	100,523	95,480	(5,043)	(5.0%)		95,480	(5,043)	(5.0%)
Supplementary Taxes	35,000	45,000	10,000	28.6%		45,000	10,000	28.6%
Tax Penalty Revenue	29,000	29,800	800	2.8%		29,800	800	2.8%
Municipal Land Transfer Tax	715,810	817,721	101,912	14.2%		817,721	101,912	14.2%
Third Party Sign Tax	12,152	11,896	(256)	(2.1%)		11,896	(256)	(2.1%)
Interest/Investment Earnings	102,114	111,218	9,103	8.9%		111,218	9,103	8.9%
Other Corporate Revenues	8,921	8,812	(109)	(1.2%)		8,812	(109)	(1.2%)
Dividend Income	75,000	90,000	15,000	20.0%		90,000	15,000	20.0%
Provincial Gas Tax	91,600	91,600				91,600		
Parking Authority Revenues	49,034	55,182	6,148	12.5%		55,182	6,148	12.5%
Administrative Support Recoveries - Water	18,973	18,973				18,973		
Administrative Support Recoveries - Health & EMS	16,327	16,327				16,327		
Parking Tag Enforcement & Operations Rev	112,567	109,218	(3,349)	(3.0%)		109,218	(3,349)	(3.0%)
Other Tax Revenues	13,095	13,221	127	1.0%		13,221	127	1.0%
Woodbine Slots Revenues	16,000	16,000				16,000		
Gaming & Registry Revenues	4,530	4,530				4,530		
Hotel and Lodging Tax	5,000	37,000	32,000	640.0%		37,000	32,000	640.0%
Non-Program Revenues	1,405,647	1,571,979	166,332	11.8%		1,571,979	166,332	11.8%
<b>TOTAL - CORPORATE ACCOUNTS</b>	1,652,945	1,799,767	146,822	8.9%		1,799,767	146,822	8.9%
<b>TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%
Assessment Growth								
<b>TOTAL LEVY OPERATING BUDGET</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%
Special Levy for Scarborough Subway								
City Building Fund								
<b>TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY</b>	6,652,827	6,828,132	175,305	2.6%	84,217	6,912,349	259,522	3.9%
<b>NON LEVY OPERATION</b>								
Solid Waste Management Services	393,698	405,189	11,491	2.9%		405,189	11,491	2.9%
Toronto Parking Authority	159,424	166,200	6,776	4.3%		166,200	6,776	4.3%
Toronto Water	1,231,928	1,288,977	57,049	4.6%		1,288,977	57,049	4.6%
<b>TOTAL NON LEVY OPERATING BUDGET</b>	1,785,050	1,860,366	75,316	4.2%		1,860,366	75,316	4.2%



(In \$000's)	2017 Budget	2018 Base Budget	Change from 2017 Approved Budget		2018 New / Enh. Budget	2018 BC Rec'd Operating Budget	Change from 2017 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
<b>Citizen Centred Services "A"</b>								
Affordable Housing Office	25.0	25.0	(0.0)	(0.0%)		25.0	(0.0)	(0.0%)
Children's Services	1,007.5	1,032.2	24.8	2.5%	48.4	1,080.6	73.2	7.3%
Court Services	258.0	229.0	(29.0)	(11.2%)		229.0	(29.0)	(11.2%)
Economic Development & Culture	300.5	300.5	(0.0)	(0.0%)		300.5	(0.0)	(0.0%)
Toronto Paramedic Services	1,453.3	1,467.3	14.0	1.0%	5.0	1,472.3	19.0	1.3%
Long-Term Care Homes & Services	2,373.9	2,372.1	(1.7)	(0.1%)	17.8	2,389.9	16.1	0.7%
Parks, Forestry & Recreation	4,443.1	4,451.8	8.7	0.2%	63.4	4,515.2	72.1	1.6%
Shelter, Support & Housing Administration	809.4	826.3	17.0	2.1%	42.0	868.3	59.0	7.3%
Social Development, Finance & Administration	150.0	148.0	(2.0)	(1.3%)	10.0	158.0	8.0	5.3%
Toronto Employment & Social Services	2,011.0	1,979.0	(32.0)	(1.6%)	6.0	1,985.0	(26.0)	(1.3%)
Sub-Total Citizen Centred Services "A"	12,831.6	12,831.3	(0.3)	(0.0%)	192.6	13,023.9	192.3	1.5%
<b>Citizen Centred Services "B"</b>								
City Planning	392.0	406.0	14.0	3.6%	5.0	411.0	19.0	4.8%
Fire Services	3,174.3	3,194.3	20.0	0.6%	(1.0)	3,193.3	19.0	0.6%
Municipal Licensing & Standards	479.5	479.5	(0.0)	(0.0%)	13.0	492.5	13.0	2.7%
Policy, Planning, Finance & Administration	190.4	190.1	(0.4)	(0.2%)	3.0	193.1	2.6	1.4%
Engineering & Construction Services	574.1	574.1	(0.0)	(0.0%)	11.0	585.1	11.0	1.9%
Toronto Building	468.0	468.0	(0.0)	(0.0%)		468.0	(0.0)	(0.0%)
Transportation Services	1,119.5	1,129.3	9.9	0.9%	37.0	1,166.3	46.9	4.2%
Sub-Total Citizen Centred Services "B"	6,397.8	6,441.3	43.5	0.7%	68.0	6,509.3	111.5	1.7%
<b>Internal Corporate Services</b>								
Facilities, Real Estate, Environment & Energy	1,011.0	1,007.6	(3.4)	(0.3%)	25.0	1,032.6	21.6	2.1%
Fleet Services	186.0	185.0	(1.0)	(0.5%)	2.0	187.0	1.0	0.5%
Information & Technology	851.0	850.0	(1.0)	(0.1%)		850.0	(1.0)	(0.1%)
311 Toronto	178.0	180.5	2.5	1.4%		180.5	2.5	1.4%
Sub-Total Internal Corporate Services	2,226.0	2,223.1	(2.9)	(0.1%)	27.0	2,250.1	24.1	1.1%
<b>Chief Financial Officer</b>								
Office of the Chief Financial Officer	118.0	118.0	(0.0)	(0.0%)	4.0	122.0	4.0	3.4%
Office of the Treasurer	645.2	653.2	8.0	1.2%	4.0	657.2	12.0	1.9%
Sub-Total Office of the Chief Financial Officer	763.2	771.2	8.0	1.0%	8.0	779.2	16.0	2.1%
<b>City Manager</b>								
City Manager's Office	438.0	436.0	(2.0)	(0.5%)	14.0	450.0	12.0	2.7%
Sub-Total City Manager	438.0	436.0	(2.0)	(0.5%)	14.0	450.0	12.0	2.7%
<b>Other City Programs</b>								
City Clerk's Office	404.6	418.8	14.2	3.5%		418.8	14.2	3.5%
Legal Services	368.9	354.3	(14.6)	(4.0%)	10.0	364.3	(4.6)	(1.2%)
Mayor's Office	20.0	19.0	(1.0)	(5.0%)		19.0	(1.0)	(5.0%)
City Council	180.0	188.0	8.0	4.4%		188.0	8.0	4.4%
Sub-Total Other City Programs	973.4	980.1	6.7	0.7%	10.0	990.1	16.7	1.7%
<b>Accountability Offices</b>								
Auditor General's Office	32.0	36.0	4.0	12.5%		36.0	4.0	12.5%
Integrity Commissioner's Office	3.0	3.0				3.0		
Office of the Lobbyist Registrar	8.3	8.3				8.3		
Office of the Ombudsman	12.0	12.0				12.0		
Sub-Total Accountability Offices	55.2	59.2	4.0	7.2%		59.2	4.0	7.2%
<b>TOTAL - CITY OPERATIONS</b>	<b>23,685.4</b>	<b>23,742.3</b>	<b>56.9</b>	<b>0.2%</b>	<b>319.6</b>	<b>24,061.9</b>	<b>376.5</b>	<b>1.6%</b>
<b>Agencies</b>								
Toronto Public Health	1,855.9	1,854.8	(1.0)	(0.1%)	14.0	1,868.8	13.0	0.7%
Toronto Public Library	1,734.3	1,729.8	(4.5)	(0.3%)	5.0	1,734.8	0.5	0.0%
Association of Community Centres	77.9	77.9			2.8	80.6	2.8	3.5%
Exhibition Place	359.0	356.0	(3.0)	(0.8%)		356.0	(3.0)	(0.8%)
Heritage Toronto	7.0	7.3	0.3	3.6%	0.3	7.5	0.5	7.1%
Theatres	187.7	232.5	44.8	23.8%		232.5	44.8	23.8%
Toronto Zoo	394.0	394.0			2.0	396.0	2.0	0.5%
Arena Boards of Management	67.7	65.6	(2.1)	(3.1%)		65.6	(2.1)	(3.1%)
Yonge-Dundas Square	6.5	8.0	1.5	23.1%		8.0	1.5	23.1%
Toronto Realty Agency	55.0	41.0	(14.0)	(25.5%)	10.0	51.0	(4.0)	(7.3%)
Toronto & Region Conservation Authority	441.0	441.0				441.0		
Toronto Transit Commission - Conventional	14,425.0	14,396.0	(29.0)	(0.2%)		14,396.0	(29.0)	(0.2%)
Toronto Transit Commission - Wheel Trans	571.0	588.0	17.0	3.0%		588.0	17.0	3.0%
Toronto Police Service	7,881.0	7,881.0				7,881.0		
Toronto Police Services Board	7.0	7.0				7.0		
TOTAL - AGENCIES	28,070.0	28,079.8	9.9	0.0%	34.0	28,113.8	43.9	0.2%
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>400.0</b>	<b>400.0</b>	<b>(0.0)</b>	<b>(0.0%)</b>	<b>6.0</b>	<b>406.0</b>	<b>6.0</b>	<b>1.5%</b>
<b>TOTAL LEVY POSITIONS</b>	<b>52,155.3</b>	<b>52,222.1</b>	<b>66.8</b>	<b>0.1%</b>	<b>359.6</b>	<b>52,581.7</b>	<b>426.4</b>	<b>0.8%</b>
<b>NON LEVY OPERATION</b>								
Solid Waste Management Services	1,113.7	1,116.7	3.0	0.3%		1,116.7	3.0	0.3%
Toronto Parking Authority	323.5	328.5	5.0	1.5%		328.5	5.0	1.5%
Toronto Water	1,752.7	1,761.6	9.0	0.5%		1,761.6	9.0	0.5%
<b>TOTAL NON LEVY OPERATING BUDGET</b>	<b>3,189.9</b>	<b>3,206.9</b>	<b>17.0</b>	<b>0.5%</b>		<b>3,206.9</b>	<b>17.0</b>	<b>0.5%</b>
<b>TOTAL POSITIONS</b>	<b>55,345.2</b>	<b>55,429.0</b>	<b>83.8</b>	<b>0.2%</b>	<b>359.6</b>	<b>55,788.6</b>	<b>443.3</b>	<b>0.8%</b>

**City of Toronto**  
**2018 Budget Committee Recommended Operating Budget**  
**Summary of New & Enhanced Services**

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
<b>Investing in Poverty Reduction</b>							
<b>Children's Services</b>							
Additional 825 Spaces to Support Growth	12,000.0						
Child & Family Centres (CFC) Administration Program Support	2,698.9	0.0	14.0	(0.0)		0.0	
Child and Family Centres (CFC) Program Delivery	23,825.2						
Child Care Expansion (Firgrove / Ancaster) increased spaces	534.0	106.8	6.4	(6.0)		2.7	
City 20% Share of Prov/ Federal Growth Subsidy	2,000.0	2,000.0		7,600.0		1,600.0	
Increased Provincial Support for Programming	4,313.0						
Increased staffing to manage growth	2,668.4	(0.0)	28.0	0.0	(0.0)	0.0	
<b>City Manager's Office</b>							
Funding to Support Poverty Reduction Strategy in HR	92.4	92.4	1.0	43.4	(0.0)	(78.1)	(1.0)
<b>Shelter, Support &amp; Housing Administration</b>							
Add 35 Positions due to Increased Shelter Capacity	1,750.0	1,750.0	35.0	1,755.0		91.8	
Extension of Winter Respite Sites from Apr 16 to Dec 31, 2018	14,026.0	14,026.0		13,999.0			
Funding for TCHC's Tenants First implementation project	3,019.0						
Operating Impact of 11 New Shelter Sites - 3 to open in 2018	1,658.0	1,658.0		10,907.5		12,696.0	
Providing Beds/Spaces for \$10.600 million gross and \$0 net	10,600.0						
<b>Social Development, Finance &amp; Administration</b>							
Closing Service Gap and Addressing Poverty in Downtown East	84.0	84.0	1.0	(41.9)	(1.0)	(42.1)	
Community Services Partnership Funding Increase	450.0	450.0					
Community Space Tenancy Policy	75.0	75.0					
Poverty Reduction Strategy - Equity Responsive Budgeting	105.0	105.0	1.0	29.9	(0.0)	3.4	
Poverty Reduction Strategy - Poverty Reduction Evaluation	150.0	150.0		(150.0)			
Toronto Strong Neighbourhoods Strategy	226.1	226.1	3.0	525.4	2.0	14.4	
Transit Fare Equity Program - Phase 1	4,800.0	4,600.0		3,400.0		100.0	
<b>Toronto Employment &amp; Social Services</b>							
Add. Positions to Administer Transit Fare Equity Program	421.4		6.0				
<b>Toronto Paramedic Services</b>							
Community Paramedicine @ Home Program Expansion	355.2	355.2	5.0	524.1	5.0	4.0	
<b>Toronto Public Health</b>							
Adult Ontario Works Dental	100.5		1.0				
Student Nutrition Program (SNP) - Expansion	442.8	442.8					
Student Nutrition Program (SNP) - Strengthen Current Program	1,681.4	1,681.4					
Toronto Urban Health Fund - 15% Budget Enhancement	339.1	84.8					
Toronto Urban Health Fund Enhancement (Year 4)	150.0	37.5		37.5			
<b>Toronto Public Library</b>							
Additional Youth Hub locations, staff and programming costs	390.0	390.0	3.0	260.0	2.1	260.0	1.9
Sunday service enhancement	574.0	574.0		416.0		416.0	
Wi-Fi Hotspot Lending	300.0	300.0					
<b>Investing in Poverty Reduction Total</b>	<b>89,829.5</b>	<b>29,189.0</b>	<b>104.4</b>	<b>39,299.9</b>	<b>8.1</b>	<b>15,068.2</b>	<b>0.9</b>
<b>Advancing Environmental Sustainability</b>							
<b>Facilities, Real Estate, Environment &amp; Energy</b>							
TransformTO - Acc. Work Plan - Leading by Example	330.0	96.2	4.0	100.3	3.0	4.3	(0.0)
TransformTO - Better Buildings Programs	1,136.2	1,093.2	10.0	1,652.2	6.0	661.4	(0.0)
TransformTO - Community Energy Planning & Low-Carbon Thermal	555.0	555.0	8.0	510.9	1.0	122.9	(0.0)
TransformTO Coordination	353.3	353.3	3.0	431.6	(0.0)	(70.6)	
<b>Fleet Services</b>							
TransformTO - Improve Fleet Fuel Efficiency	172.4	172.4	2.0	96.2	(0.0)	6.9	
<b>Parks, Forestry &amp; Recreation</b>							
Achieve Tree Canopy Goal - Expand Tree Care & Maintenance	5,030.0	(0.0)	1.0	1,440.0	(0.0)	1,450.0	
Increase Tree Planting in Hard Surfaces	1,500.0						
Tree Protection Enforcement-Convert from Temp to Permanent	197.3	0.0	1.0	0.0	(0.0)	0.0	
<b>Advancing Environmental Sustainability Total</b>	<b>9,274.2</b>	<b>2,270.2</b>	<b>29.0</b>	<b>4,231.1</b>	<b>10.0</b>	<b>2,174.8</b>	<b>(0.0)</b>
<b>Improving Transit &amp; Safe Mobility</b>							
<b>Engineering &amp; Construction Services</b>							
Metrolinx Transit Projects	885.0	(0.0)	8.0	0.0			
<b>Toronto Transit Commission - Conventional</b>							
Relieve Overcrowding	1,000.0	1,000.0		3,000.0			
Time Based Transfers	1,000.0	6,100.0		14,400.0		400.0	
<b>Transportation Services</b>							
Construction Coordination and Traffic Mitigation	2.3	2.3	(1.0)	1.7		2.0	
Cycling Network Plan Delivery	227.4		2.0				
Incident Management Response on Expressways	477.8	477.8	5.0	9.2		5.0	

City of Toronto  
2018 Budget Committee Recommended Operating Budget  
Summary of New & Enhanced Services

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
Road Safety Plan - Vision Zero	208.9	(0.0)	2.0	0.0		(0.0)	
School Crossing Guard Program	775.5	775.5	3.0	1,050.6	2.0	1,033.2	
Traffic Enforcement Officers	1,318.8	1,318.8	19.0	1,318.8		(0.0)	
Transit Shelter Installation	100.0						
<b>Improving Transit &amp; Safe Mobility Total</b>	<b>5,995.6</b>	<b>9,674.3</b>	<b>38.0</b>	<b>19,780.2</b>	<b>2.0</b>	<b>1,440.3</b>	
<b>Investing in Arts &amp; Culture</b>							
<b>Economic Development &amp; Culture</b>							
Increase Grants to Specialized Collections Museums	106.0	106.0					
Indigenous Culture	300.0	300.0					
Major Cultural Organizations - Harbourfront Centre	250.0	250.0					
Museums Marketing Expansion	200.0	200.0					
Music Strategy Roll-Out	200.0	200.0					
New Year's Eve	425.0	225.0					
Public Art Operations and Maintenance	219.0	219.0					
Toronto Arts Council - Grant Program	500.0	500.0					
Toronto Significant Events Investment Program	1,050.0						
<b>Investing in Arts &amp; Culture Total</b>	<b>3,250.0</b>	<b>2,000.0</b>					
<b>Enhancing Access to Parks &amp; Recreation</b>							
<b>City Planning</b>							
Hal Jackman Foundation Grant to fund Bentway Park	20.0						
<b>Parks, Forestry &amp; Recreation</b>							
Address Unmet Demand - Additional 10,000	482.3	386.3	11.1	6.3			
Address Unmet Demand for Recreation Programs (Phase 1)	482.3	386.3	11.1	6.3			
Bluffer's Park - Traffic Management Plan	270.0	270.0					
Centennial West Pool Programming Reinstatement	329.3	158.8	3.6	59.6	0.9	2.9	
SH Armstrong Pool Programming Reinstatement	139.6	133.5	0.8	45.5	0.3	(1.0)	
Swim to Survive (Phase 3)	155.9	155.9	3.2	1.8			
Waterfront Lifeguard (Transfer from Police)	344.0	284.0	31.6	26.6		3.2	
<b>Enhancing Access to Parks &amp; Recreation Total</b>	<b>2,223.5</b>	<b>1,774.8</b>	<b>61.4</b>	<b>146.1</b>	<b>1.1</b>	<b>5.1</b>	
<b>Improving Access, Equity &amp; Diversity</b>							
<b>City Clerk's Office</b>							
Real-time & Archived Video Captioning of Council & Ctee Mtg	400.0	400.0		200.0			
<b>City Manager's Office</b>							
Establishment of an Indigenous Affairs Office	519.7	519.7	4.0	(27.9)		12.2	
one-time Indigenous Cultural Competency Training	14.0	14.0		(14.0)			
Support for AODA Accountability & Compliance in EDHR	263.2	263.2	2.0	6.9		6.9	
Support for Toronto for All and AODA in HR	504.6	504.6	2.0	339.0	2.0	13.8	
<b>Social Development, Finance &amp; Administration</b>							
Action Plan to Confront Anti-Black Racism	995.4	995.4	5.0	458.2	2.0	(174.9)	(0.0)
<b>Improving Access, Equity &amp; Diversity Total</b>	<b>2,696.9</b>	<b>2,696.9</b>	<b>13.0</b>	<b>962.2</b>	<b>4.0</b>	<b>(141.9)</b>	<b>(0.0)</b>
<b>Supporting Business &amp; Distressed Retail</b>							
<b>Economic Development &amp; Culture</b>							
Construction Mitigation Best Practices, Options & Support	300.0	300.0		(300.0)			
IDC with Transportation to Provide Locate Services for BIAs	165.9	165.9		165.9			
Local Capacity Building Program - Retail Areas	262.0	262.0		30.0		20.0	
Study of the Current State and Future of the City's Retail	200.0	200.0		(200.0)			
<b>Transportation Services</b>							
Utility Locate Services for BIAs	331.7						
<b>Supporting Business &amp; Distressed Retail Total</b>	<b>1,259.6</b>	<b>927.9</b>		<b>(304.1)</b>		<b>20.0</b>	
<b>Improving Service Delivery, Management &amp; Oversight</b>							
<b>311 Toronto</b>							
CSR Training on Tax & Utility Calls	290.5						
Day 2 Support Required for UCCE Technology Infrastructure	95.0	95.0					
<b>Association of Community Centres</b>							
Central Eglinton Additional Staff due to Increased Space	29.6	29.6	0.8	7.9		0.7	
The 519 Additional Cleaning Staff due to Increased Space	73.4	73.4	2.0	36.7			
<b>City Manager's Office</b>							
Permanent HR Support for City Planning	99.3		1.0				
Permanent HR Support for Toronto Building	124.8		1.0				
Provide Comm Digital Expertise to Eng & Const Services	122.7		1.0				
Resource to Provide Digital Expertise to Toronto Water	122.7		1.0				
Review of Communication Function	100.0						
Secure Permanent Client-Funding for Fire Services	122.8		1.0				

**City of Toronto**  
**2018 Budget Committee Recommended Operating Budget**  
**Summary of New & Enhanced Services**

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
<b>City Planning</b>							
Committee of Adjustment Service Improvements	286.5		3.0				
Permanent HR Support							
Website Management	184.4		2.0				(2.0)
<b>Court Services</b>							
Provincial Offences Act (POA) - Photocopying User Fees		(10.5)					
<b>Economic Development &amp; Culture</b>							
New User Fees for the Market Gallery		(45.9)					
Toronto Business Development Centre	200.0	200.0					
<b>Engineering &amp; Construction Services</b>							
Communication Coordinators (Basement Flooding & Local Roads)	227.4	0.0	2.0	(0.0)		(0.0)	
Digital Comm Expertise (Water & Transportation projects)	122.7						
Legal Advice for Properties related to Gardiner Rehab	301.3						
Review/ Project Mgmt for Lawrence Heights Revitalization	140.9		1.0				
<b>Facilities, Real Estate, Environment &amp; Energy</b>							
New Paramedics Custodial & Op. Maintenance-1300 Wilson Ave	220.0						
<b>Fire Services</b>							
Create Permanent IDC/IDR with HR for training			(1.0)	(0.0)		(0.0)	
Market Segmentation for Public Education Pilot Program	150.0			20.0		130.0	
Professional Serv-Public Information Review & Training	50.0						
Road to Mental Readiness Training	92.4	92.4		62.5		(154.9)	
<b>Heritage Toronto</b>							
Website Redevelopment	23.5	6.5	0.3	(13.1)	(0.3)	(7.5)	
Heritage Enhanced Services - Manager of Philanthropy	23.2	23.2		(53.2)		(52.3)	
Heritage Status of Heritage Report Card	20.0	10.0		(7.0)			
<b>Legal Services</b>							
Accounting Clerk to Support Insurance Claims	64.3		1.0	0.0	(0.0)	(0.0)	
Legal Services Organizational Review	120.0						
Legal Support for Gardiner Expressway Rehabilitation	301.3		2.0				
Legal Support for Toronto Water Infrastructure Projects	528.0		4.0	0.0		(0.0)	(4.0)
Legal Support for TTC Real Estate Division Expropriation	310.1		2.0	7.1		5.8	
Legal Support for Waterfront Revitalization Initiatives	219.4		1.0	0.0		(0.0)	(1.0)
<b>Long-Term Care Homes &amp; Services</b>							
Resident Acuity and Service Level Standards	2,068.8	(0.0)	17.8	0.0	25.0	(0.0)	25.0
<b>Municipal Licensing &amp; Standards</b>							
Enforcement of Holistic Centres and Body Rub Parlours	682.0	682.0	5.0	9.4		3.9	
Short-term Rentals Regulations	772.7	1.4	8.0	(106.7)	(2.0)	(15.7)	
<b>Non-Program Expenditures</b>							
Change Management Office	855.1	855.1	6.0	134.0		24.2	
<b>Office of the Chief Financial Officer</b>							
3 Positions in FPD as recommended by BC	419.0	419.0	3.0	7.2		11.1	
Sr. Investment Analyst to support Investment Board	129.6	(0.0)	1.0	0.6		3.4	
<b>Office of the Treasurer</b>							
Property Tax Reinstate Fee & o/s Utility Notification Fee		(79.2)		(24.2)			
Merger of the City's five pension plans with OMERS	209.3		3.0		(0.0)		(3.0)
Support to the Investment Board	100.0	0.0	1.0	0.0		(0.0)	
<b>Policy, Planning, Finance &amp; Administration</b>							
Consultation Coordinators (Basement Flooding/Local Roads)	373.1		3.0				
<b>Shelter, Support &amp; Housing Administration</b>							
Provincial SHAIIP funding for Program Admin and Building Cond	2,326.0		3.0		(0.0)		(3.0)
Supports and Housing for Survivors of Human Trafficking	2,068.0						
Transformative Data Analytics for Div. Perf. Measurement	286.5	120.4	4.0	101.0	(0.0)	5.9	
<b>Social Development, Finance &amp; Administration</b>							
Black Youth Leadership Grant to Confront Anti-Black Racism	150.0						
Extension of Toronto For All Campaign	100.0	100.0		240.0			
<b>Toronto Building</b>							
Toronto Building HR Strategy Permanent Support	124.8						
Toronto Building Inspection Service Internship Program	335.0						
<b>Toronto Paramedic Services</b>							
Facilities Maint, Custodial & Security IDC -1300 Wilson	220.0	220.0		(110.0)			
<b>Toronto Public Health</b>							
Additional one-time provincial funding for program delivery	1,029.0		4.0		(2.0)		(2.0)
ISPA (Immunization of School Pupils Act)	530.3	132.6	9.0	65.5			

City of Toronto  
2018 Budget Committee Recommended Operating Budget  
Summary of New & Enhanced Services

In \$ Thousands	2018			2019		2020	
	Gross	Net	Positions	Net	Positions	Net	Positions
<b>Toronto Public Library</b>							
e-Learning Initiatives	250.0	250.0	2.0	50.0			
<b>Toronto Realty Agency</b>							
Toronto Realty Agency New Services 2018 Operating Budget	2,831.6		10.0		(10.0)		
<b>Toronto Zoo</b>							
Toronto Zoo - Winter Zoomobile Operations	38.3	(98.7)	2.0	(214.1)		1.8	
Toronto Zoo - Winter Zoomobile Operations							
City-Wide Permit Parking Feasibility Assessment	200.0	200.0		(200.0)			
Customer Service and Issues Management	64.6	64.6	(0.0)	2.5		3.3	
Development Application Review Compliance	95.2		1.0				(1.0)
Enterprise Work Management System (EWMS) Implementation	264.6		2.0		(2.0)		
Neighbourhood Improvements Program	130.9		1.0				
Port Lands Acceleration Initiative	140.9		1.0				(1.0)
Project Oversight and Inspection Compliance	246.0	246.0	2.0	8.1		7.0	
<b>Improving Service Delivery, Management &amp; Oversight Total</b>	<b>21,807.4</b>	<b>3,586.9</b>	<b>113.8</b>	<b>24.3</b>	<b>8.7</b>	<b>(33.1)</b>	<b>8.0</b>
<b>Grand Total</b>	<b>136,336.7</b>	<b>52,119.9</b>	<b>359.6</b>	<b>64,139.7</b>	<b>34.0</b>	<b>18,533.3</b>	<b>8.9</b>