

Plan for the Future

Comprehensive Plan Review

July 3, 2018



REMINDER – WHY THE REVIEW?

- We have still not recovered fully from the 2008 market crash
 - Current funded status "inflated" by an aggressive discount rate
 - Negative cash flows and a challenging market
- We are facing significant headwinds that are beyond anyone's control
 - Maturity, longevity, membership trends, economics, enhanced CPP
- Sponsors requested a broader review as part of the MI² consultation
- Limited tolerance for contribution increases (member & employer)
 - Enhancements to CPP benefit will increase retirement costs
- We are late to the game (many plans have made strategic choices)

RECENT IMPROVEMENT - IN CONTEXT



Per Side Contribution Rates and Funded Status

Sponsors Corporation

THE UPSHOT – PRELIMINARY BOARD DECISION

- Significantly improves plan sustainability
- Reflects the introduction of enhanced CPP addresses affordability
- Takes steps to address longevity
- Provides meaningful DB coverage to more people

- Changes, if any, will have no impact on current retirees
- Benefits earned prior to the effective date are preserved



Provision	Current Plan	Draft Plan
Accrual rate	 1.325% / 2% integrated with Year's Maximum Pensionable Earnings (YMPE) 	 1.325% / 2% integrated with new Year's Additional Maximum Pensionable Earnings (YAMPE)
Contributions	• Integrated with current YMPE	• Integrated with new YAMPE
Service limit	• 35 years	• None

- Recognizes the enhanced CPP, both benefits and costs
- Allow members to accrue a larger, but delayed pension



Provision	Current Plan	Draft Plan
Early retirement	 30 years of service or 90 (85) points Age/ points based on "eligible" service 5% reduction per year or point prior to above 	 30 years of service or 90 (85) points plus age 60 (55) Age/points based on "contributory" service Actuarial equivalent to NRA

- Partially reflect the impact of longer lifespans and enhanced vitality
- Acknowledge that people are joining the plan at later ages than in the past and won't benefit (but pay for) early retirement subsidies



Provision	Current Plan	Draft Plan
Non-full-time members	 Optional for non-full-time who work 700 hours or earn 35% of YMPE (2 consecutive calendar years) 	 Mandatory Member opt out if earning less than 35% of YAMPE
NRA 60 for paramedics	 Optional for police and fire 	 Optional for police, fire and paramedics

- Recognizes emerging workforce trends and broader DB coverage
- Helps to address Plan maturity (additional active membership)
- NRA 60 for paramedics ensures equitable treatment of affected members



Provision	Current Plan	Draft Plan
Indexing	Guaranteed	Conditional
		Provided for until 2025

- Addresses plan maturity / enhances risk management capacity
- Provides a lever to manage intergenerational equity
- Transition plan gives greater certainty for retirees in the short term

CONDITIONAL INDEXING RESTORATION PLAN



The SC agrees to provide 100% indexing from Jan. 1, 2021 to Jan. 1, 2025 as per the current inflation provisions





Clarity and Transparency

- 1. Communication and Engagement June to October
 - Forums: Sponsor, stakeholder, employer, union
 - Additional information provided (e.g., web)
 - Member outreach and focus groups
 - Other
- 2. Final decision November
- 3. Implementation November 2018 to 2021 (or later)



Plan for the Future

Open discussion

