

# budget

—2019—



## BUDGET NOTES

# Toronto Parking Authority

## What We Do

Toronto Parking Authority (TPA) provides safe, attractive, self-sustaining, conveniently located and competitively priced on-street and off-street public parking and bike share services as integral components of Toronto's transportation and mobility systems. The TPA is the largest supplier of municipal parking in North America and delivers the following services:

- On-Street Parking
- Off-Street Parking
- Bike Share Program

TPA manages approximately 19,000 on-street parking spaces and 21,000 off-street parking spaces; and provides access to 3,750 bicycles across the City of Toronto.

## Why We Do It

The TPA contributes significant revenues to the City while successfully meeting its mandate to provide on and off street public parking. Parking services support commercial strips and residential areas so that local businesses can continue to grow and neighbourhoods remain vibrant. TPA is recognized as a world leader in parking technology services and continues to provide innovation and customer service to create an exceptional experience for residents and visitors.

### Our Experience & Success

- TPA continues to be a key partner in ensuring the success of the City's transportation and mobility systems. In 2018, TPA offered two hours of free parking in the area surrounding the King Street Transit Pilot, as well as the community affected by the ongoing construction of the Eglinton Crosstown LRT, to support local businesses
- TPA encompasses a responsible community and environmentally-friendly approach through their 'Green P Plus' capital program which includes refurbishing surface lots with low-energy consumption LED lighting and enhanced landscaping
- TPA has expanded and improved the Bike Share Toronto program including the 2018 expansion of 1,000 bicycles at 90 new stations, with the system now spanning 75km<sup>2</sup>

### Key Challenges

- Satisfy short-term parking demands and increasing parking supply given escalating land and development costs
- Various City initiatives and transportation needs including shelters, construction work, special events, and the installation of bike lanes often result in the loss of available on-street and off-street parking spaces, leading to reduced parking revenue
- Keeping pace with new technologies to improve the customer parking experience; sustain the innovative and efficient expansion of parking services; and to lower operating costs

### Priority Actions

- TPA continues to actively pursue joint development opportunities with the private sector and other City divisions in alignment with the City's Real Estate Strategy in order to increase parking supply
- TPA collaborates with other City divisions to minimize the negative impacts on parking revenues. The Staff Recommended 10-Year Capital Plan includes \$53.8 million for the replacement of parking due to City initiatives and bike lanes
- The Staff Recommended 2019 Capital Budget includes new funding of \$1.0 million for the development of the pay-by-plate project and \$2.0 million to upgrade parking equipment software and introduce contactless credit card processing at an additional 16 carparks

## Budget At A Glance

STAFF RECOMMENDED OPERATING BUDGET			
\$Million	2019	2020	2021
Gross Expenditures	\$100.6	\$103.7	\$105.9
Revenues	\$167.1	\$170.5	\$173.4
Net Expenditures	(\$66.5)	(\$66.9)	(\$67.5)
Approved Positions	328.5	328.5	328.5

STAFF RECOMMENDED 10-YEAR CAPITAL PLAN			
\$Million	2019	2020-2028	Total
Gross Expenditures	\$27.7	\$318.2	\$346.0
Debt	\$0.0	\$0.0	\$0.0

*Note: Excluding 2018 carry forward funding to 2019*

## Our Key Service Levels



Total occupancy of available on-street parking spaces of **80%**



Total occupancy of available off-street parking spaces of **85%**



Bicycle fleet availability of **70% - 75%**

Source of images: [www.icons8.com](http://www.icons8.com)

## Key Service Deliverables

Continue to manage an estimated **19,000** on-street parking spaces controlled by solar-powered environmentally friendly pay-and-display technology or single-space meters

Maintain over **21,000** off-street parking spaces in **183** surface lots and **31** municipal garages

Operate, on behalf of the Toronto Transit Commission, **12,000** spaces at their park-and-ride facilities and commuter parking lots

Manage **4,800** spaces for Exhibition Place; **2,000** spaces for Parks, Forestry & Recreation; **1,200** spaces for the Toronto Community Housing Corporation; and seasonal parking facilities along the waterfront

Manage the Bike Share Program with over **3,750** bicycles at **360** stations throughout the City, with **1,000** bicycles and **90** stations being added in 2018

## Who We Serve

### On-Street Parking

- Local Business Customers
- Residents
- Visitors / Tourists

#### Beneficiaries

- City & Agency Staff

### Off-Street Parking

- Residents
- Visitors / Tourists

#### Beneficiaries

- City & Agency Staff

### Bike Share

- Residents
- Visitors / Tourists

#### Beneficiaries

- City & Agency Staff

## How Well We Are Doing

### Performance Measures

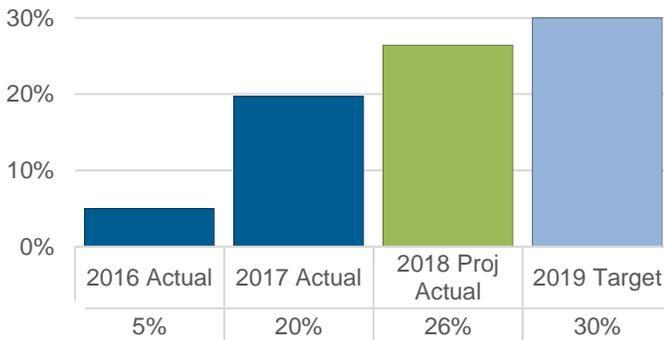
#### Annual Revenue per Parking Space



### Behind the Numbers

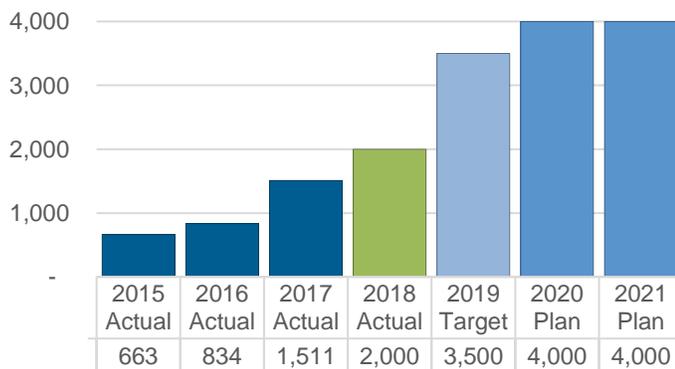
- Annual revenue per parking space continues to increase for on-street and off-street parking services, demonstrating the sustained demand for parking supply in the City of Toronto.
- In 2018 it is projected that annual revenue per parking space increased by 8.5% for on-street and by 2.6% for off-street parking. While revenue per space is expected to rise again in 2019 and future years, it is anticipated to be lower than the growth experienced in 2018
- Revenue per space is highly responsive to rate changes which can impact the number of transactions and the average transaction value the TPA experiences each year.
- While revenue per space is increasing, overall parking revenue is also dependent on the number of spaces which can fluctuate due to construction, special events, the installation of bike lanes, as well as scheduled carpark closures or reductions.

#### Mobile Payments as a Percentage of Parking Revenue



- Introduced in 2015, the Green P Parking App is a free mobile application which allows customers to locate and conveniently pay for parking at all on-street locations and at non-gated (pay-and-display) facilities.
- The Green P app has become an increasingly popular, with 26% of all parking revenue now coming from mobile payments, an increase of 6% over 2017. Within the On-Street Parking service mobile payments now account for approximately 45% of all on-street parking revenue.
- The 2019 Staff Recommended Operating Budget includes savings of \$0.508 million due to the reduced need for ticket paper as a result of the mobile app adoption, however, TPA is also challenged with increasing mobile and credit card transactional fees.

#### Annual Bike Share Ridership (000s)



- Since TPA took over responsibility for Bike Share Toronto the system has seen significant ridership growth, including the number of annual memberships and casual riders.
- 2017 experienced an 81% increase in total rides over 2016 with more than 1.5 million rides taken. In 2018, Bike Share ridership reached a new record of 2 million, representing a 32% increase over 2017.
- With additional expansions planned for 2019 and 2020 it is anticipated the Bike Share Program will reach an annual ridership of 4 million by 2020.

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2. 2019 Operating Budget by Service
3. 2019 Service Levels
4. Summary of 2019 Recommended Service Changes
5. Summary of 2019 Recommended New & Enhanced Service Priorities
6. 2019 User Fee Rate Changes
7. 2019 Capital Budget; 2020 - 2028 Capital Plan
8. 2019 Cash Flow & Future Year Commitments
9. 2019 Capital Budget with Financing Detail
10. Reserve and Reserve Fund Review

#### Program / Agency:

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## RECOMMENDATIONS

## RECOMMENDATIONS

The City Manager and Chief Financial Officer & Treasurer recommend that:

1. City Council approve the 2019 Staff Recommended Operating Budget for Toronto Parking Authority of \$100.599 million gross, (\$66.538 million) net for the following services:

Service:	Gross (\$000s)	Net (\$000s)
On-Street Parking	12,091.6	(45,500.4)
Off-Street Parking	82,362.8	(21,062.8)
Bike Share Program	6,145.0	25.0
<b>Total Program Budget</b>	<b>100,599.4</b>	<b>(66,538.2)</b>

2. City Council approve the 2019 service levels for Toronto Parking Authority as outlined in Appendix 3 of this report, and associated staff complement of 328.5 operating positions.

3. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Parking Authority with a total project cost of \$102.902 million, and 2019 cash flow of \$68.640 million and future year commitments of \$100.448 million comprised of the following:

a. New Cash Flow Funds for:

1. 22 new / change in scope sub-projects with a 2019 total project cost of \$102.902 million that requires cash flow of \$6.454 million in 2019 and future year cash flow commitments of \$17.400 million for 2020; \$18.168 million for 2021; \$5.500 million for 2022; \$19.180 million for 2023; \$14.200 million for 2024; \$5.500 million for 2025; \$5.500 million for 2026; \$5.500 million for 2027; and \$5.500 million for 2028.

2. Four previously approved sub-projects with a 2019 cash flow of \$21.260 million and future year cash flow commitments of \$4.000 million for 2020; and

b. 2018 approved cash flow for 46 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$40.926 million.

4. City Council approve the 2020 - 2028 Staff Recommended Capital Plan for Toronto Parking Authority of \$217.800 million in project estimates, comprised of \$7.300 million for 2020; \$12.500 million for 2021; \$36.000 million for 2022; \$38.000 million for 2023; \$45.800 million for 2024; \$46.900 million for 2025; \$27.300 million for 2026; \$2.000 million for 2027, and \$2.000 million for 2028.

5. City Council consider the operating revenues of \$0.766 million net in 2019; \$1.516 million net in 2020; \$1.565 million net in 2021; \$1.538 million net in 2022; \$2.075 million net in 2023; \$2.675 million net in 2024; \$3.158 million net in 2025; \$2.620 million net in 2026; \$1.640 million in 2027; and \$0.375 million net resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.

6. City Council direct the President, Toronto Parking Authority to report back to Council in 2019 once they have identified and secured a long-term sponsor for the Bike Share Program.



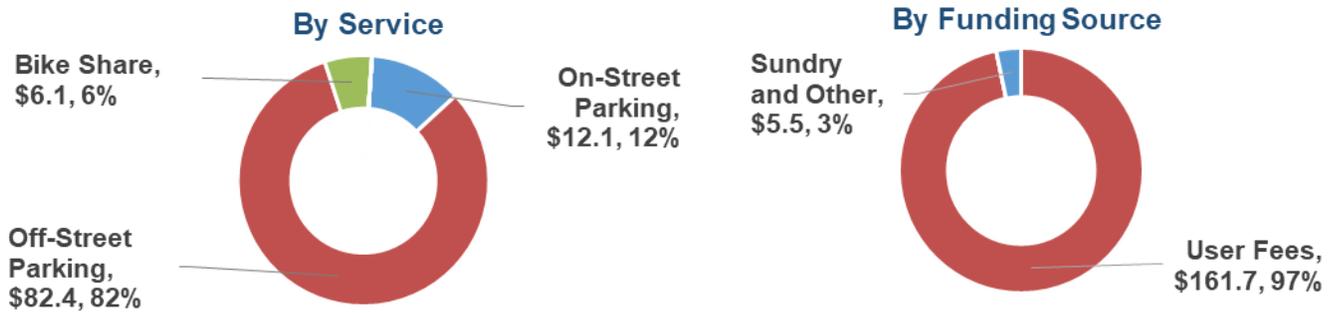
# 2019 STAFF RECOMMENDED OPERATING BUDGET

**PROGRAM MAP**



**2019 OPERATING BUDGET HIGHLIGHTS**

**2019 Staff Recommended Operating Budget: \$100.6M gross, (\$66.5M) net**



- Budget increase of **0%** over the 2018 Approved Net Operating Budget to maintain existing service levels and meet service demands
- Budget pressures of **\$7.334M** driven by municipal property tax increases of **\$4.361M** as a result of reassessments by the Municipal Property Assessment Corporation (MPAC)
- Line-by-line review savings of **\$1.008M** to be realized; **\$0.507M** in reduced ticket paper usage due to the adoption of mobile pay technology and **\$0.501M** to reflect lower ongoing maintenance and repair costs
- Additional revenues of **\$6.326M** as a result of changes to on-street and off-street parking rates and increased ridership in the Bike Share Program
- No changes to 2018 approved complement of **328.5** positions
- Anticipated net revenue increases of **\$0.318M** in 2020 and an incremental **\$0.662M** in 2021 due to sustained revenue growth across all services

## 2019 OPERATING BUDGET OVERVIEW

Table 1: 2019 Staff Recommended Operating Budget and Plan by Service

(In \$000s)	2018		2019			Changes		Incremental Change	
	Budget	Projected Actual*	Base	New / Enhanced	Total Staff Recommended Budget			2020 Plan	2021 Plan
By Service	\$	\$	\$	\$	\$	\$	%	\$	\$
<b>On-Street Parking</b>									
Gross Expenditures	12,446.0	11,193.0	12,091.6		12,091.6	(354.4)	(2.8%)	234.0	243.5
Revenue	58,733.3	57,210.3	57,592.0		57,592.0	(1,141.3)	(1.9%)	864.0	877.0
<b>Net Expenditures</b>	<b>(46,287.3)</b>	<b>(46,017.3)</b>	<b>(45,500.4)</b>		<b>(45,500.4)</b>	<b>786.8</b>	<b>1.7%</b>	<b>(630.0)</b>	<b>(633.5)</b>
<b>Off-Street Parking</b>									
Gross Expenditures	81,695.6	79,771.5	82,362.8		82,362.8	667.2	0.8%	1,657.0	1,714.3
Revenue	102,357.0	98,337.0	103,425.6		103,425.6	1,068.5	1.0%	1,519.4	1,543.3
<b>Net Expenditures</b>	<b>(20,661.4)</b>	<b>(18,565.5)</b>	<b>(21,062.8)</b>		<b>(21,062.8)</b>	<b>(401.4)</b>	<b>(1.9%)</b>	<b>137.6</b>	<b>171.0</b>
<b>Bike Share</b>									
Gross Expenditures	5,520.4	5,665.4	6,145.0		6,145.0	624.6	11.3%	1,179.0	301.0
Revenue	5,110.0	3,386.2	6,120.0		6,120.0	1,010.0	19.8%	1,005.0	500.0
<b>Net Expenditures</b>	<b>410.4</b>	<b>2,279.2</b>	<b>25.0</b>		<b>25.0</b>	<b>(385.4)</b>	<b>(93.9%)</b>	<b>174.0</b>	<b>(199.0)</b>
<b>Total</b>									
Gross Expenditures	99,662.1	96,630.0	100,599.4		100,599.4	937.3	0.9%	3,070.0	2,258.7
Revenue	166,200.3	158,933.5	167,137.6		167,137.6	937.3	0.6%	3,388.4	2,920.3
<b>Total Net Expenditures</b>	<b>(66,538.2)</b>	<b>(62,303.5)</b>	<b>(66,538.2)</b>		<b>(66,538.2)</b>	<b>0.0</b>		<b>(318.4)</b>	<b>(661.5)</b>
<b>Approved Positions</b>	<b>328.5</b>	<b>315.0</b>	<b>328.5</b>	<b>0.0</b>	<b>328.5</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>

\* Year-End Projection Based on Q3 2018 Variance Report

**Base Changes**

(\$0.937M gross, \$0 net)

- The opening of Carpark 262 is expected to generate an additional \$0.999M in operating revenue in 2019
- Significant increases in economic factors include an additional \$4.361M in municipal taxes and \$0.326M in inflationary increases to utility costs
- Salary and benefit increases of \$0.327M are mainly attributable to cost-of-living adjustments
- Scheduled carpark closures of Carparks 15, 270, 272, 289 and 299, and reductions in the number of parking spaces due to construction/upgrades at Carparks 36 and 52 will result in net decreases to rental costs and municipal taxes (\$4.870M), partially offset by reduced user fee revenue (\$3.370M)
- Other base expenditure changes include increases for transactional payment processing (\$0.612M), depreciation costs (\$0.694M), and Bike Share expenses related to marketing initiatives and increases to their operating contract with Shift Transit (\$0.496M)
- Base revenue changes account for a loss of \$3.018M in revenue due to reduced transaction volume experienced in the downtown core, the end of Car2Go operations in Toronto who previously leased out parking spaces from TPA, and reduced investment income
- Above budget pressures fully offset by line-by-line savings for supplies and equipment repairs (\$1.008M), additional Bike Share revenue (\$1.010M) and rate increases at on-street and off-street parking facilities (\$5.316M)

**Future Year Plan**

- Inflationary increases in salaries and benefits, utility costs and miscellaneous supplies
- Increased usage of mobile pay technology will result in increased credit card processing fees
- Carpark openings will result in additional costs for municipal taxes and rent, fully offset by new user fee revenue
- Bike Share Toronto ridership is anticipated to continue to increase, resulting in additional revenue
- TPA is expecting to experience sustained revenue growth from the implementation and realization of increased parking rates
- Overall anticipated net revenue increases of \$0.318 million in 2020 and an incremental \$0.662 million in 2021.

**EQUITY IMPACTS OF BUDGET CHANGES**

**No significant equity impacts:** the changes in Toronto Parking Authority's 2019 Staff Recommended Operating Budget do not have any significant equity impacts.

## 2019 Staff Recommended Operating Budget Changes by Service

The 2019 Staff Recommended Operating Budget for Toronto Parking Authority is \$66.538 million in net revenue, representing a 0% increase over the 2018 Council Approved Net Operating Budget. Table 2 below summarizes the key cost drivers to maintain current service levels, recommended service changes to achieve budget target as well as recommended revenue adjustments.

**Table 2: 2019 Staff Recommended Operating Budget Changes by Service**

(In \$000s)	Services			Total	
	On-Street Parking	Off-Street Parking	Bike Share	\$	Positions
	\$	\$	\$	\$	
<b>2018 Council Approved Operating Budget (Net)</b>	<b>(46,287.3)</b>	<b>(20,661.4)</b>	<b>410.4</b>	<b>(66,538.2)</b>	<b>328.5</b>
<b>Base Expenditure Changes</b>					
<b>Operating Impacts of Capital</b>					
Carpark Opening - New Revenue (CP 262)		(999.2)		(999.2)	
<b>Economic Factors</b>					
Realty Taxes & MPAC Reassessments		4,360.8		4,360.8	
Inflationary Adjustments to Utility Costs (CPI)		325.9		325.9	
<b>Salaries and Benefits</b>					
COLA	26.3	240.0	2.3	268.7	
Salary and Step Adjustments	(34.8)	101.9	29.1	96.2	
Benefits Adjustments	(17.2)	(28.5)	7.4	(38.3)	
<b>Other Base Expenditure Changes</b>					
Transactional Payment Processing Costs	305.2	217.0	90.0	612.2	
Depreciation Changes (Property Acquisition & IFRS16 Req.)	94.0	600.0		694.0	
Changes to Rental Costs due to Carpark Closures		(3,021.0)		(3,021.0)	
Changes to Municipal Taxes due to Carpark Openings / Closures		(1,849.0)		(1,849.0)	
Bike Share Expenditures (Marketing Initiatives & Service Agreement)			495.7	495.7	
<b>Sub-Total Base Expenditure Changes</b>	<b>373.6</b>	<b>(52.0)</b>	<b>624.6</b>	<b>946.1</b>	
<b>Base Revenue Changes</b>					
Revenue Loss due to Carpark Closures / Reduction in Spaces		3,370.0		3,370.0	
Revenue Loss due to Reduced Transaction Volume	2,000.0			2,000.0	
Revenue Loss due to End of Car2Go Operations in Toronto		650.0		650.0	
Reduced Investment Income		368.2		368.2	
<b>Sub-Total Base Revenue Changes</b>	<b>2,000.0</b>	<b>4,388.2</b>		<b>6,388.2</b>	
<b>Service Changes</b>					
<b>Base Savings to Achieve Target</b>					
Reduced Equipment Repairs	(501.0)			(501.0)	
Reduced Ticket Paper and Miscellaneous Supplies	(227.0)	(280.0)		(507.0)	
<b>Base Revenue Changes</b>					
Revenue Growth due to Rate Increases	(858.7)	(1,419.0)		(2,277.7)	
Bike Share Toronto Revenue Growth			(1,010.0)	(1,010.0)	
<b>Revenue Adjustments<sup>1</sup></b>					
Additional Rate Increases at 8 Core Carparks (Above Inflation)		(3,038.6)		(3,038.6)	
<b>Sub-Total Service Changes</b>	<b>(1,586.7)</b>	<b>(4,737.6)</b>	<b>(1,010.0)</b>	<b>(7,334.3)</b>	
<b>Total Base Changes</b>	<b>786.8</b>	<b>(401.4)</b>	<b>(385.4)</b>	<b>0</b>	
<b>Total 2019 Staff Recommended Operating Budget (Net)</b>	<b>(45,500.4)</b>	<b>(21,062.8)</b>	<b>25.0</b>	<b>(66,538.2)</b>	<b>328.5</b>

**Note:**

- For additional information regarding the revenue adjustments, refer to [Appendix 4](#) (page 40) for a more detailed description of the 2019 Staff Recommended Service Change.

**On-Street Parking Service** provides safe, attractive, clean, convenient, well-maintained and affordable on-street parking in support of the continued prosperity of the City’s communities and local merchants. TPA manages an estimated 19,000 on-street spaces controlled by solar-powered pay-and-display technology or single space meters. The innovative Green P mobile app continues to simplify parking for the City of Toronto with increasing adoption rates and transactions.

**2019 Staff Recommended Operating Budget: \$12.1M gross, (\$45.5M) net**



Refer to [Appendix 2](#) (page 38) for the 2019 Staff Recommended Operating Budget by Service.

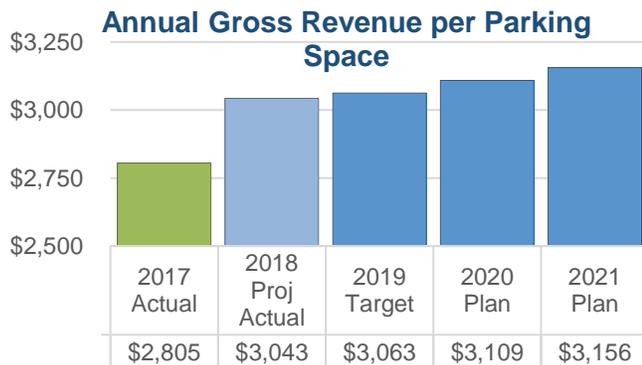
**Key Service Levels**

**P** Total occupancy of available on-street parking spaces of **80%**

Source of image: [www.icons8.com](http://www.icons8.com)

Refer to [Appendix 3](#) (page 39) for a complete list of the 2019 Staff Recommended Service Levels for this Service.

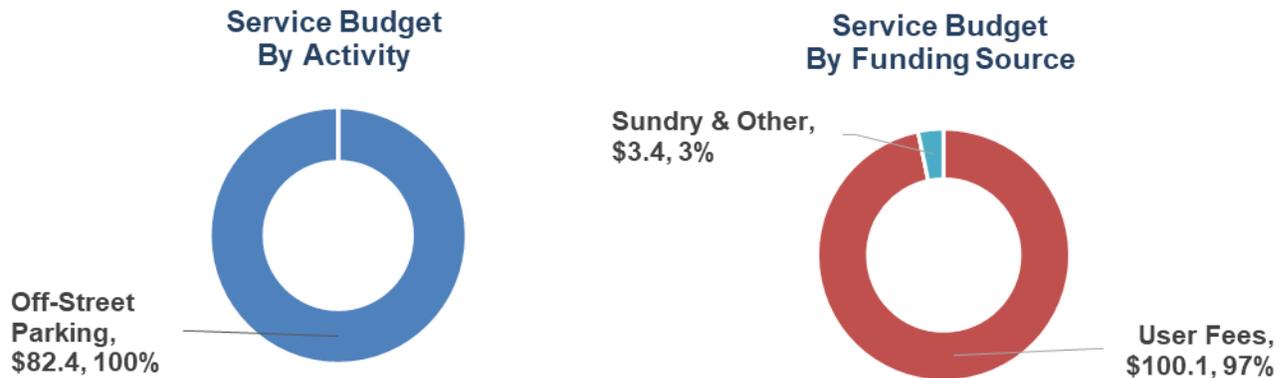
**Service Performance Measures**



- It is projected that gross revenue per parking space increased by 8.5% in 2018 due to sustained demand for parking and increased parking rates.
- The 2019 Staff Recommended Net Operating Budget for On-Street Parking is a \$0.787 million increase over 2018. While the positive revenue trend per space is expected to continue, it is anticipated that parking supply will decrease by approximately 500 spaces due to construction, installation of bike lanes, or other special events initiated by the City.
- In 2018, the On-Street Parking service experienced a decline of 4.2% in total transaction volume over 2017. The decrease in parking transactions was experienced throughout each quarter in 2018.
- Transaction volume can be impacted by parking rates, parking space availability, ease of parking, local market conditions, and other factors.
- Should this trend continue into 2019 and future years there may be a negative impact on parking revenue.

**Off-Street Parking Service** provides safe, attractive, clean, convenient, well-maintained and affordable off-street parking in support of the City’s communities. TPA manages approximately 21,000 off-street parking spaces located at automated and partially automated lots and garages, including 183 lots operated by the Green P mobile app or Pay-and-Display machines. TPA also manages 12,000 spaces for the TTC; 4,800 spaces for Exhibition Place; 2,000 spaces for Parks, Forestry & Recreation; 1,200 spaces for TCHC; and additional seasonal facilities along the waterfront.

**2019 Staff Recommended Operating Budget: \$82.4M gross, (\$21.1M) net**



Refer to [Appendix 2](#) (page 38) for the 2019 Staff Recommended Operating Budget by Service.

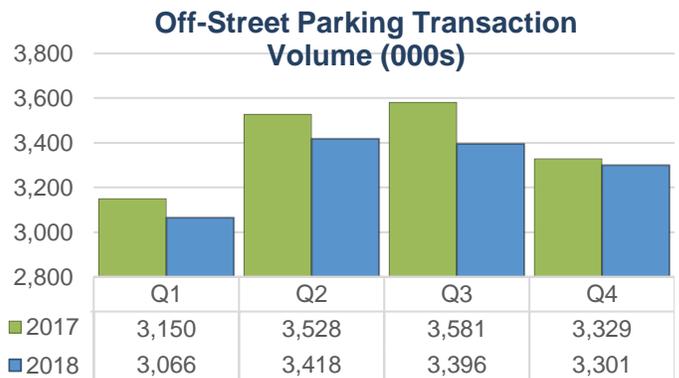
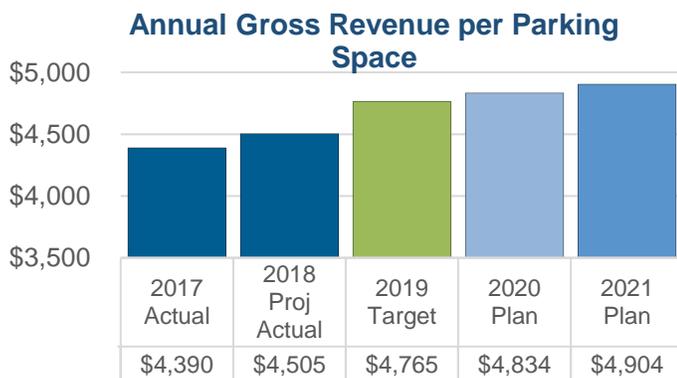
**Key Service Levels**



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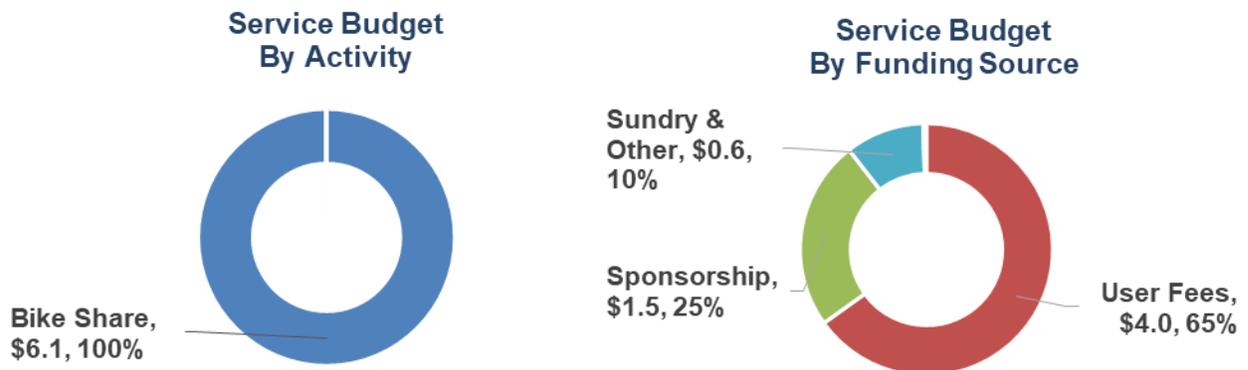
**Service Performance Measures**



- Gross revenue per off-street parking space is projected to have increased by 2.6% in 2018. While revenue per space is continuing to rise, it is at a slower pace than previous years such as the 7.5% and 5.3% growth experienced in 2016 and 2017 respectively.
- In 2018, the Off-Street Parking service experienced a decline of 3.0% in total transaction volume over 2017. The decrease in parking transactions was experienced throughout each quarter in 2018.
- Should this trend continue into 2019 and future years there may be a negative impact on parking revenue.

**Bike Share Toronto** provides convenient access to high-quality, well maintained bicycle rentals and urban cycling on a short-term basis. TPA manages 3,750 bicycles located at 360 docking stations across the City of Toronto.

**2019 Staff Recommended Operating Budget: \$6.1M gross, \$0.025M net**



Refer to [Appendix 2](#) (page 38) for the 2019 Staff Recommended Operating Budget by Service.

**Key Service Levels**

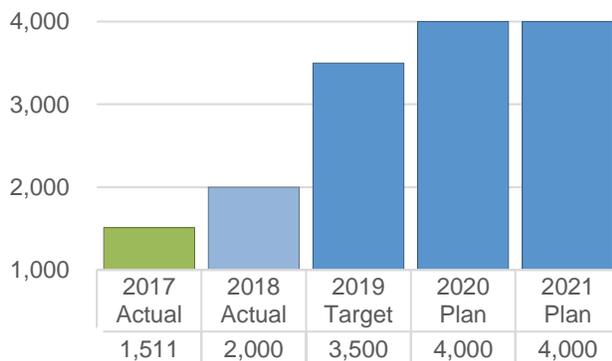
Bicycle fleet availability of **70% - 75%**

Source of image: [www.icons8.com](http://www.icons8.com)

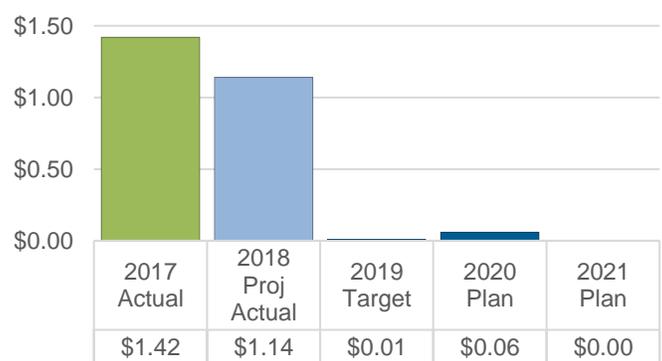
Refer to [Appendix 3](#) (page 39) for a complete list of the 2019 Staff Recommended Service Levels for this Service.

**Service Performance Measures**

**Annual Bike Share Ridership (000s)**



**Bike Share Subsidy per Ride**



- Adoption of the Bike Share Program continues to grow with system expansion, improved operational management and ridership promotions. TPA added an additional 1,000 bikes to the system in 2018, expanding into new neighbourhoods in Toronto.
- Bike Share ridership reached a new record of 2 million in 2018, a 32% increase over 2017. Ridership is expected to continue to grow, with a plan to reach 4 million rides by 2020.
- While the system has experienced operating deficits since 2014 TPA is projecting that the Bike Share program will no longer require any operating subsidies by 2021.
- The subsidy per ride in 2018 was an estimated \$1.14, a decrease of 20% over 2017. While subject to securing a long-term sponsor, Bike Share Toronto is projecting to only require a subsidy of just 1 cent per ride in 2019.

## 2018 OPERATING PERFORMANCE

### 2018 Service Performance

#### Key Service Accomplishments:

- Successfully operated the largest municipal parking supply in North America including approximately 19,000 on-street and 21,000 off-street parking spaces.
- Increased Bike Share Toronto's annual ridership by 32%, reaching a record-breaking 2 million rides in 2018. Bike Share Toronto continued to promote healthy active living while remaining engaged with the community with the return of "Free Ride Wednesdays" in June in partnership with CAA, as well as offering free rides on October 22 to encourage voting in the municipal election.
- Continued to increase the adoption rates of the Green P mobile payment app, which currently accounts for over 25% of all parking transactions
- Supported the King Street Transit Pilot and the area affected by the ongoing construction of the Eglinton Crosstown LRT, offering customers the equivalent of two free hours of parking, demonstrating their commitment to the City's transportation and mobility systems.
- Renewed an agreement with the Toronto Transit Commission for a ten-year period to provide parking revenue management services including the operation and maintenance of their commuter parking facilities.
- Continued the partnership with the City of Toronto's StARToronto (street art) program in supporting murals that invigorate communities and engage local artists
- Continued to support the Toronto Association of Business Improvement Areas (TABIA) with an annual contribution. In 2018, TPA partnered with numerous BIAs to help support initiatives in their communities by way of sponsorship, providing them with locations for their events and promoting them through social and digital channels.

### 2018 Financial Performance

**Table 3: Budget vs. Actual by Category of Expenditures and Revenues**

Category (In \$000s)	2016	2017	2018	2018	2019 Staff	2019 Change from	
	Actual	Actual	Budget	Projected Actual*	Recommended Budget	2018 Approved Budget	
	\$	\$	\$	\$	\$	\$	%
Salaries and Benefits	24,604.7	25,330.1	28,186.4	27,297.6	28,513.1	326.6	1.2%
Materials & Supplies	8,107.8	7,600.4	8,532.9	5,987.6	7,584.9	(948.0)	(11.1%)
Equipment	6,338.0	6,669.4	6,781.3	6,763.0	7,475.3	694.0	10.2%
Service and Rent	26,599.2	31,980.5	34,239.1	32,832.7	57,026.0	22,786.9	66.6%
Other Expenditures	22,532.1	22,465.2	21,922.2	23,749.1		(21,922.2)	(100.0%)
<b>Total Gross Expenditures</b>	<b>88,181.8</b>	<b>94,045.6</b>	<b>99,662.1</b>	<b>96,630.0</b>	<b>100,599.4</b>	<b>937.3</b>	<b>0.9%</b>
User Fees & Donations	142,216.6	147,959.2	160,854.1	155,413.2	161,650.6	796.5	0.5%
Contribution From Reserves/Reserve Funds	3,056.6	927.4					
Sundry and Other Revenues	2,082.6	3,888.0	5,346.2	3,520.3	5,487.0	140.8	2.6%
<b>Total Revenues</b>	<b>147,355.8</b>	<b>152,774.6</b>	<b>166,200.3</b>	<b>158,933.5</b>	<b>167,137.6</b>	<b>937.3</b>	<b>0.6%</b>
<b>Total Net Expenditures</b>	<b>(59,174.0)</b>	<b>(58,729.0)</b>	<b>(66,538.2)</b>	<b>(62,303.5)</b>	<b>(66,538.2)</b>	<b>(0.0)</b>	<b>0.0%</b>
<b>Approved Positions</b>	<b>303.0</b>	<b>323.5</b>	<b>328.5</b>	<b>315.0</b>	<b>328.5</b>		

\* Year-End Projection Based on Q3 2018 Variance Report

Toronto Parking Authority is projecting to be underspent by \$3.032 million at year-end, primarily due to lower than anticipated utility costs, reduced repair and maintenance fees, and lower rent expenses at managed carparks. However, TPA is also projecting lower than anticipated revenues of \$7.267 million, resulting in a net over-expenditure of \$4.235 million by year-end.

Revenue loss can be attributed to lower transaction volume experienced in the downtown core than expected, earlier than planned closures of surface parking lots in the Distillery District, ongoing construction at carparks, and discounts provided to customers in support of the King Street Transit Pilot and Eglinton Crosstown LRT. Additionally, the identification of a new sponsor for Bike Share Toronto will not be completed by year-end, resulting in a reduction of \$1.500 million in sponsorship revenue.

Based on Toronto Parking Authority's Net Income Sharing Agreement, the projected contribution to the City for 2018 will be \$52.958 million (85% of projected net revenue of \$62.304 million), resulting in \$3.599 million less than the budgeted contribution of \$56.557 million (85% of budgeted net revenue of \$66.538 million) and will have a negative impact on the 2018 Revenue Budget for Non-Program.

For additional information regarding the 2018 Q3 operating variances and year-end projections, please refer to the attached link for the report entitled "Operating Variance Report for the Nine-Month Period Ended September 30, 2018", adopted by City Council at its meeting on December 13, 2018.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2019.CC1.7>

### **Impact of 2018 Operating Variance on the 2019 Staff Recommended Operating Budget**

- The favourable 2018 year-end gross expenditure variance has been accounted for in the 2019 Staff Recommended Operating Budget, with a budget reduction of \$3.021 million in reduced rental costs, and savings of \$1.008 million due to lower equipment repair costs and reduced miscellaneous supplies.
- The revenue trends experienced in 2018 have also been reflected in the 2019 Staff Recommended Operating Budget. The 2019 Revenue Budget has been reduced by \$2.000 million for the On-Street Parking service to reflect lower transaction volume experienced in the downtown core. The 2019 Staff Recommended Operating Budget also includes a reduction of \$3.370 million in revenue due to scheduled carpark closures and parking space reductions for the Off-Street Parking service.

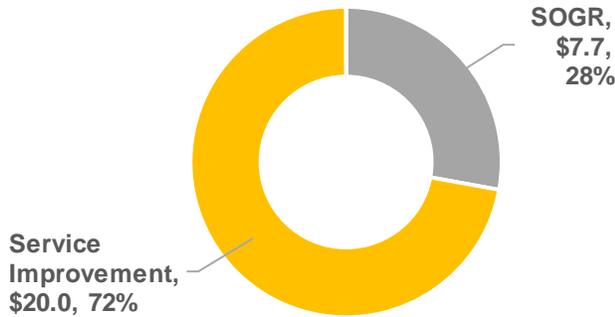


# 2019 – 2028 STAFF RECOMMENDED CAPITAL BUDGET AND PLAN

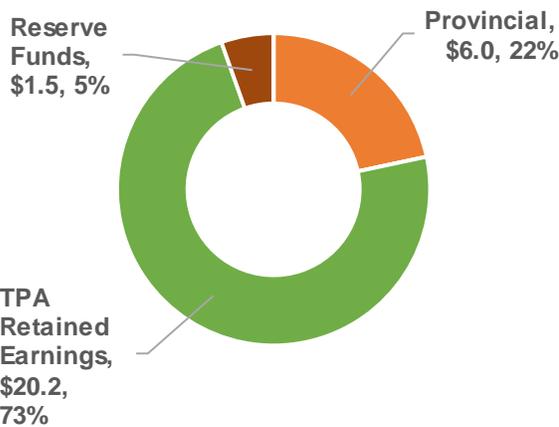
**10 YEAR CAPITAL PLAN HIGHLIGHTS**

**2019 Staff Recommended Capital Budget \$27.7M**

**By Project Category**

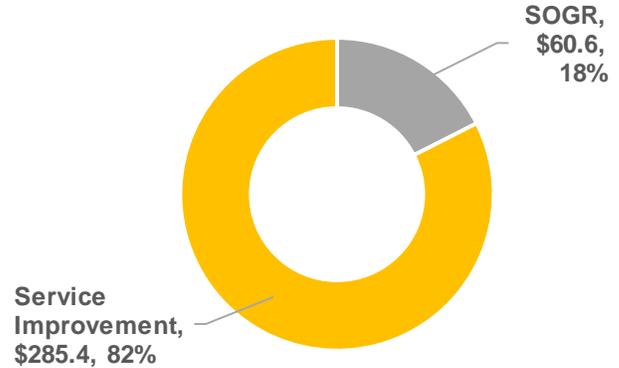


**By Funding Source**

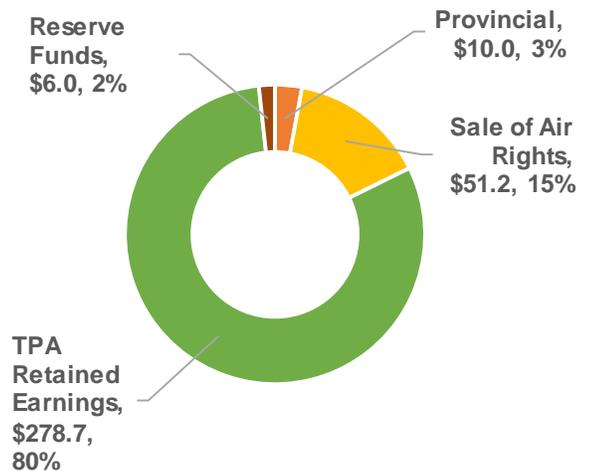


**2019-2028 Staff Recommended Capital Budget and Plan \$346.0M**

**By Project Category**



**By Funding Source**



**1 YEAR**

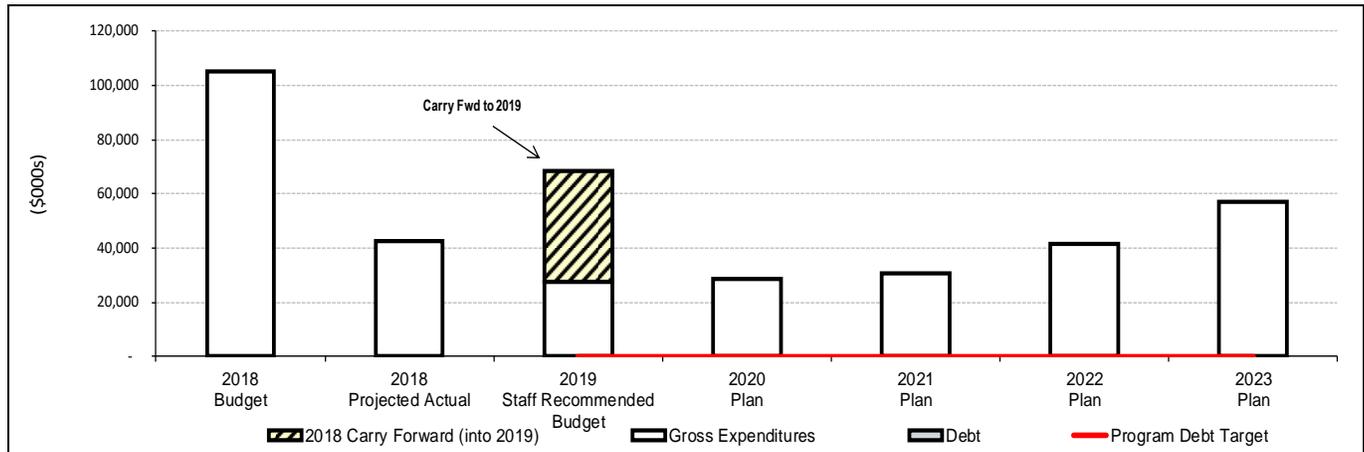
- **\$7.722M** for State of Good Repair projects including *Green P Plus*, TPA's environmentally-focused approach to refurbishment of surface parking lots including the installation of low-energy lighting and permeable paving.
- **\$7.500M** for *Bike Share Expansion*, primarily funded by the Ontario Municipal Commuter Cycling (OMCC) Program to expand the system by an additional 2,250 bikes across the City.
- **\$3.250M** for modernization initiatives including *Upgrading Revenue Control Equipment* at 16 carparks to allow for contactless credit card processing, developing the *Pay-By-Plate* project, and continuing the *Parking Guidance System* project.

**10 YEARS**

- **\$60.572M** for State of Good Repair projects to maintain parking facilities and associated infrastructure in a state of good repair.
- **\$285.390M** for Service Improvement projects including the expansion and redevelopment of parking facilities and capital expansion of Bike Share Toronto.
- **\$278.722M** of the Staff Recommended 10 Year Capital Plan is funded by TPA's current and future retained earnings.

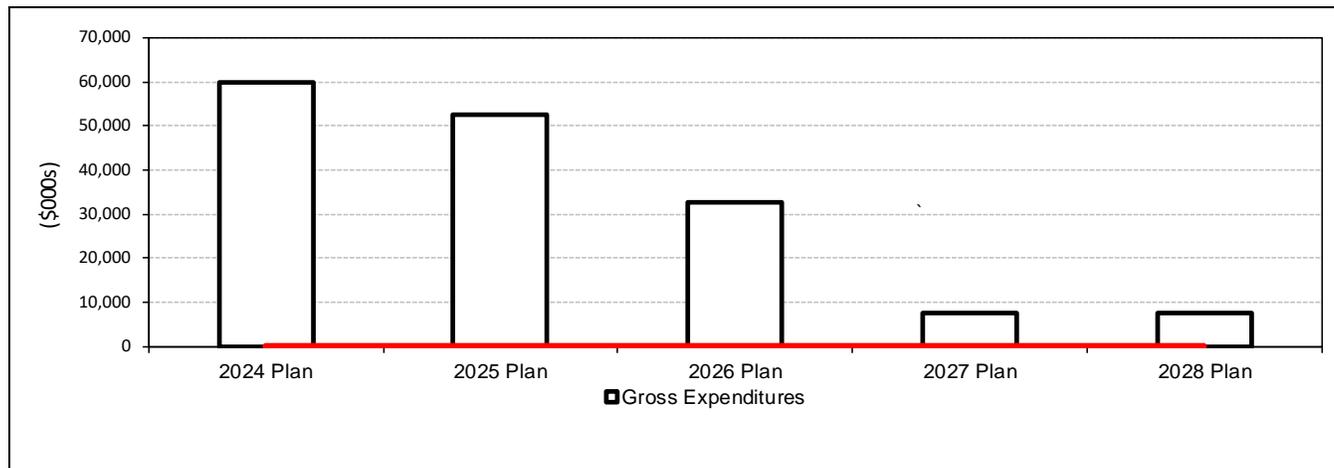
**2019 2028 CAPITAL BUDGET & PLAN OVERVIEW**

**Chart 1: 10-Year Capital Plan Overview**



		2019 Staff Recommended Capital Budget and 2020 - 2023 Capital Plan								
		2018		2019	2020	2021	2022	2023	2019 - 2023	5-Year Total Percent
		Budget	Projected Actual							
<b>Gross Expenditures by Project Category:</b>										
Health & Safety										
Legislated										
SOGR										
		24,938	7,858	7,722	6,350	5,500	8,000	5,500	33,072	17.8%
Service Improvement										
		80,358	34,928	19,992	22,350	25,168	33,500	51,680	152,690	82.2%
Growth Related										
<b>Total by Project Category</b>		<b>105,297</b>	<b>42,786</b>	<b>27,714</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>185,762</b>	<b>100.0%</b>
<b>Program Debt Target</b>				-	-	-	-	-	-	
<b>Financing:</b>										
<b>Debt</b>										
Reserves/Reserve Funds										
		4,005	4,005	1,500					1,500	0.8%
Provincial/Federal										
		2,138	2,138	6,000	4,000				10,000	5.4%
TPA Current & Future Retained Earnings										
		86,038	33,763	20,214	24,700	23,468	41,500	35,500	145,382	78.3%
Sale of Air Rights										
		12,135	1,900			7,200		21,680	28,880	15.5%
Other Revenue										
		980	980							
<b>Total Financing</b>		<b>105,297</b>	<b>42,786</b>	<b>27,714</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>185,762</b>	<b>100.0%</b>
<b>By Status:</b>										
2018 Capital Budget & Approved Future Year (FY) Commitments		105,297	42,786	21,260					21,260	11.4%
Changes to Approved FY Commitments					4,000				4,000	2.2%
2019 New/Change in Scope & FY Commitments				6,454	17,400	18,168	5,500	19,180	66,702	35.9%
2020 - 2023 Capital Plan Estimates					7,300	12,500	36,000	38,000	93,800	50.5%
2-Year Carry Forward for Reapproval										
1-Year Carry Forward to 2019			40,926							
<b>Total Gross Annual Expenditures &amp; Plan</b>		<b>105,297</b>	<b>83,712</b>	<b>27,714</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>185,762</b>	<b>100.0%</b>
<b>Asset Value (\$) at year-end</b>				-	-	-	-	-	-	
Yearly SOGR Backlog Estimate (not addressed by current plan)										
Accumulated Backlog Estimate (end of year)										
<b>Backlog: Percentage of Asset Value (%)</b>										
Debt Service Costs										
Operating Impact on Program Costs				(766)	(1,516)	(1,565)	(1,538)	(2,075)	(7,460)	
New Positions				-	-	-	-	-	-	

Chart 2: 10-Year Capital Plan Overview (Continued)



	2024 - 2028 Staff Recommended Capital Plan							10-Year Total Percent
	2024	2025	2026	2027	2028	2019 - 2028		
<b>Gross Expenditures by Project Category:</b>								
Health & Safety								
Legislated SOGR	5,500	5,500	5,500	5,500	5,500	60,572	17.5%	
Service Improvement Growth Related	54,500	46,900	27,300	2,000	2,000	285,390	82.5%	
<b>Total by Project Category</b>	<b>60,000</b>	<b>52,400</b>	<b>32,800</b>	<b>7,500</b>	<b>7,500</b>	<b>345,962</b>	<b>100.0%</b>	
<b>Program Debt Target</b>	-	-	-	-	-	-		
<b>Financing:</b>								
<b>Debt</b>								
Reserves/Reserve Funds	2,500		2,000			6,000	1.7%	
Provincial/Federal						10,000	2.9%	
TPA Current & Future Retained Earnings	39,500	48,040	30,800	7,500	7,500	278,722	80.6%	
Sale of Air Rights	18,000	4,360				51,240	14.8%	
Other Revenue								
<b>Total Financing</b>	<b>60,000</b>	<b>52,400</b>	<b>32,800</b>	<b>7,500</b>	<b>7,500</b>	<b>345,962</b>	<b>100.0%</b>	
<b>By Status:</b>								
2018 Capital Budget & Approved Future Year (FY) Commitments						21,260	6.1%	
Changes to Approved FY Commitments						4,000	1.2%	
2019 New/Change in Scope & FY Commitments	14,200	5,500	5,500	5,500	5,500	102,902	29.7%	
2024 - 2028 Capital Plan Estimates	45,800	46,900	27,300	2,000	2,000	217,800	63.0%	
2-Year Carry Forward for Reapproval								
<b>Total Gross Annual Expenditures &amp; Plan</b>	<b>60,000</b>	<b>52,400</b>	<b>32,800</b>	<b>7,500</b>	<b>7,500</b>	<b>345,962</b>	<b>100.0%</b>	
<b>Asset Value(\$)</b> at year-end	-	-	-	-	-	-		
Yearly SOGR Backlog Estimate (not addressed by current plan)								
Accumulated Backlog Estimate (end of year)								
<b>Backlog: Percentage of Asset Value (%)</b>								
Debt Service Costs								
Operating Impact on Program Costs	(2,675)	(3,158)	(2,620)	(1,640)	(375)	(17,928)		
New Positions	-	-	-	-	-	-		

**Staff Recommended 10-Year Capital Plan by Project Category**

**Table 4: Summary of Capital Projects by Project Category**

(In \$000s)	Total App'd Cash Flows to Date*	2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	2019 - 2028 Total	Total Project Cost
<b>Total Expenditures by Category</b>													
<b>State of Good Repair</b>													
Carpark Provision - 2019		433										433	433
CP 171 - New Elevators					1,000							1,000	1,000
CP 404 - New Elevators					1,500							1,500	1,500
Fire Alarm and Sprinkler Upgrades			850									850	850
Greening Plus (2019) - Various Carparks		1,900										1,900	1,900
Greening Plus (Prior Year)		939										939	939
Painting Upgrades - CP 11	250	250										250	500
Painting Upgrades - CP 34	400	200										200	600
Painting Upgrades - CP 36	495	400										400	895
Painting Upgrades - CP 52	200	200										200	400
Restoration / Waterproof Parking Structure CP 58	200	800										800	1,000
Structural Maint & Tech. Green Plus 2018-2026		2,600	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	52,100	52,100
<b>Sub-Total</b>	<b>1,545</b>	<b>7,722</b>	<b>6,350</b>	<b>5,500</b>	<b>8,000</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>60,572</b>	<b>62,117</b>
<b>Service Improvement</b>													
592 and 598 Gerrard East	2,458		500									500	2,958
Avenue Rd. & Davenport							2,500					2,500	2,500
Bathurst / Queens Quay								5,000				5,000	5,000
Bay / Lakeshore (Downtown Fringe South)						10,000						10,000	10,000
Bessarion Community Centre			4,000									4,000	4,000
Bike Share Expansion	14,767	7,500	5,000									12,500	27,267
Bloor / Bathurst									8,500			8,500	8,500
Bloor / Dundas									2,900			2,900	2,900
Cabbagetown									2,400			2,400	2,400
Carpark Provision - 2019		4,567					5,000					9,567	9,567
College / Dovercourt									2,000			2,000	2,000
CP 15 Redevelopment (JV)	1,000			7,200								7,200	8,200
CP 212 / 227 Adelaide and Spadina Redevelopment	100	50					6,200					6,250	6,350
CP 39 Castletfield Redevelopment	100					10,000						10,000	10,100
CP Provision due to City Initiatives		3,600	2,200	5,000	5,000	5,000	5,000	2,500				25,800	25,800
Expanded Facilities - Bloor St. W (Glendonwynne / Durie)												2,500	2,500
Financial District East of University								10,000				10,000	10,000
Harbord - Spadina To Major					2,000							2,000	2,000
Harbourfront								10,000				10,000	10,000
King E. of Spadina - Revitalization						6,000						6,000	6,000
King, West of Spadina (Reinvestment Area)							12,500					12,500	12,500
Leslieville (Queen E of Carlaw/ Coxwell)									4,000			4,000	4,000
Little Italy			3,500									3,500	3,500
LPR / Pay-by-Plate Project		1,000										1,000	1,000
North York - Finch to Steeles								2,000				2,000	2,000
North York Center - South (Sheppard to Finch)					4,000							4,000	4,000
Office Computers and Equipment Upgrade		25										25	25
Parking Guidance System	500	250	250	250								750	1,250
Queen East (Kippendavie to Lee)					3,000							3,000	3,000
Queen St. West (Spadina to Bellwoods)				2,250								2,250	2,250
Redevelopment of 1113-1117 Dundas / Dovercourt			6,900									6,900	6,900
Redevelopment of CP 12 - 30 Alvin (JV)							9,300					9,300	9,300
Redevelopment of CP 224 - 34 Hannah Ave.						8,000						8,000	8,000
Redevelopment of CP 411 - Roe Avenue		1,000					2,500					3,500	3,500
Redevelopment of CP 412 (JV)						4,000						4,000	4,000
Redevelopment of CP 5 - 15 Wellesley (JV)	100					3,680						3,680	3,780
Replacement for Bike Lanes				5,000	5,000	5,000	5,000	2,000	2,000	2,000	2,000	28,000	28,000
Roncesvalles									2,000			2,000	2,000
Spadina / Bloor (Redevelopment of CP 23)							4,000					4,000	4,000
St Lawrence Market North					14,500							14,500	14,500
St. Clair West BIA (Dufferin to Christie)									3,500			3,500	3,500
St. Clair West CP 41 (Corso Italia)								10,900				10,900	10,900
St. Patrick CP 221	100			5,468								5,468	5,568
Upgrade Revenue Control Equipment		2,000										2,000	2,000
Yonge, S. of Eglinton								7,000				7,000	7,000
<b>Sub-Total</b>	<b>19,125</b>	<b>19,992</b>	<b>22,350</b>	<b>25,168</b>	<b>33,500</b>	<b>51,680</b>	<b>54,500</b>	<b>46,900</b>	<b>27,300</b>	<b>2,000</b>	<b>2,000</b>	<b>285,390</b>	<b>304,515</b>
<b>Total Expenditures by Category (excluding carry forward from 2018)</b>	<b>20,670</b>	<b>27,714</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>60,000</b>	<b>52,400</b>	<b>32,800</b>	<b>7,500</b>	<b>7,500</b>	<b>345,962</b>	<b>366,632</b>

\*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2018, excluding ongoing capital projects (i.e. Civic Improvement projects)

**2019 - 2028 Key Capital Projects**

Capital projects funded in the 10-Year Staff Recommended Capital Plan are critical to maintaining the supply of both on-street and off-street parking. The delivery of these capital projects will help achieve service objectives and maintain Toronto Parking Authority's annual revenue contributions to the City of Toronto.

### State of Good Repair (SOGR)

- State of Good Repair (SOGR) projects account for \$60.572 million or 18% of the total 10 Year Capital Plan's recommended expenditures. SOGR projects are driven by renewal and maintenance needs and are designed to extend the useful life of assets and ensure service reliability. Toronto Parking Authority's SOGR program is fully funded by current and future retained earnings and includes the following projects:
  - *Green P Plus Program* - The Staff Recommended 10-Year Capital Plan includes an annual allocation of approximately \$5.500 million for the ten year period for TPA's *Green P Plus* project which encompasses a responsible community and environmentally focused approach to refurbishing surface parking lots. In collaboration with local Councillors, community representatives and other City divisions/agencies, TPA implement advanced environmental features such as low-energy consumption LED lighting, enhanced landscaping and permeable paving.
  - The *New Elevators* projects totalling \$2.500 million in 2022 will result in the replacement of elevators at *Carpark 171* (730 Mt. Pleasant Road) and *Carpark 404* (95 Beecroft Road).
  - Upgrades to *Carpark 58* (9 Bedford Road) at a cost of \$0.800 million in 2019 for the *Restoration/Waterproofing of the Parking Structure* and \$0.850 million in 2020 for *Fire Alarm and Sprinkler Upgrades*.
  - *Painting Upgrades* for a total of \$1.050 million at four carparks including *Carpark 11* (21 Pleasant Blvd), *Carpark 34* (20 Dundas Square), *Carpark 36* (Nathan Phillips Square), and *Carpark 52* (40 York Street).
  - *Vehicle Replacement* project of \$0.333 million in 2019 for the replacement of old vehicles used by facilities maintenance, enforcement and I&T staff.
  - *Roof Anchor and Column Repairs* at *Carpark 43* (St. Lawrence) at a cost of \$0.100 million in 2019.

### Service Improvement

- Service improvement projects account for \$285.390 million or 82% of the total 10-Year Capital Plan's spending. These projects expand and/or redevelop parking facilities to ensure that businesses in areas served throughout the City continue to grow and their neighbourhoods remain vibrant. TPA's service improvement projects are primarily funded by current and future retained earnings of \$218.150 million (76%) and the sale of air rights of \$51.240 million (18%), although provincial funding provides \$10.000 million (4%) and contributions from reserve funds total \$6.000 million (3%). The 10-Year Capital Plan includes the following projects:
  - *Replacement for Bike Lanes* (\$28.000 million) and *Carpark Provision due to City Initiatives* (\$25.800 million). These projects focus on increasing the parking supply to account for the loss of parking due to City initiatives, special events, construction and the installation of bike lanes. These projects are vital to maintaining TPA's revenue growth and annual contributions to the City.
  - *Bike Share Expansion* project (\$12.500 million) will further expand the Bike Share Toronto system from its existing size of 3,750 bikes to 6,000 bikes by the end of 2020.
    - In a feasibility study for the expansion of Bike Share Toronto consultants advised that the ideal size for a bike sharing program in the City of Toronto is upwards of 5,000 bicycles and identified suitable locations for expansion.
    - This project is primarily funded by the Ontario Municipal Commuter Cycling (OMCC) Program, providing \$6.000 million in 2019 and \$4.000 million in 2020. The 20% matching municipal contribution as required by the OMCC Program will be funded by eligible Section 37 & Section 45 Planning Act Reserve Funds in 2019 (\$1.500 million) and is budgeted to be funded by TPA retained earnings in 2020 (\$1.000 million).
  - Previously approved projects including \$10.0 million for the *Redevelopment of Carpark 39 – Castlefield*, \$6.200 million for the *Redevelopment of Carpark 212 and 227 – Adelaide & Spadina*, \$5.468 million for the *Redevelopment of Carpark 221 – St. Patrick*, and \$4.000 million for the development of a new carpark at the *Bessarion Community Centre*.

- A number of joint-development projects including the *Redevelopment of Carpark 12 – 30 Alvin* (\$9.300 million), the *Redevelopment of Carpark 15 – 37 Yorkville Ave* (\$7.200 million) and the *Redevelopment of Carpark 5 – 15 Wellesley* (\$3.680 million). These projects are funded by the sale of air rights.
- *St. Lawrence Market* (\$14.500 million) to address the demand for parking in the St. Lawrence Market neighbourhood. This project will be in coordination with other City Divisions who are completing the redevelopment of St. Lawrence Market North.
- Provisions for future parking facilities – the Staff Recommended 10-Year Capital Plan includes funding for future purchasing and/or redevelopment of parking facilities. These areas have been identified as having a current or future parking shortfall. These projects are subject to land availability and are challenged by escalating development costs. Examples include: *King West of Spadina* (\$12.500 million), *Bay & Lakeshore* (\$10.000 million), *Financial District – East of University* (\$10.000 million), and *Harbourfront* (\$10.000 million) among others.
- Technology investments of \$2.000 million for *Upgrading Revenue Control Equipment* to replace legacy parking equipment to allow for contactless credit card processing at 16 additional carparks, \$1.000 million to procure *License Plate Recognition (LPR)* and *Pay-by-Plate* parking meters for the Off-Street Parking service, and \$0.750 million to continue the *Parking Guidance System* project.

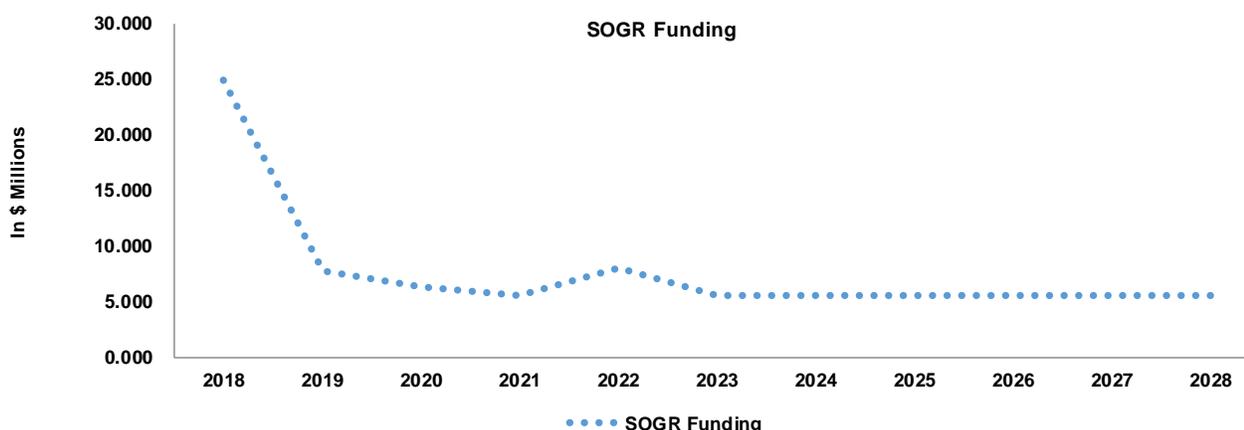
**State of Good Repair (SOGR) Funding & Backlog**

The 2019 – 2028 Staff Recommended Capital Budget and Plan allocates \$60.572 million for state of good repair projects to fund new elevators, fire alarm and sprinkler upgrades, painting, structural maintenance and technology upgrades and various greening initiatives.

TPA has implemented a comprehensive SOGR program for the maintenance of off-street and on-street parking facilities and related infrastructure, and does not currently have any SOGR backlog. All SOGR funding expended ensures assets are maintained in a steady state.

An amount of \$7.722 million in 2019, \$6.350 million in 2020 and \$5.500 million annually thereafter, with the exception of \$8.000 million in 2022 has been allocated over the 10-Year Plan to maintain assets in a state of good repair, including structural maintenance and greening initiatives. 2024 includes an additional \$2.500 million for *new elevators* at Carparks 171 and 404.

**Chart 3: Total SOGR Funding & Backlog**



In \$ Millions	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
SOGR Funding	24.938	7.722	6.350	5.500	8.000	5.500	5.500	5.500	5.500	5.500	5.500

Operating Impact of Completed Capital Projects

Table 5: Net Operating Impact Summary

Projects	2019 Budget		2020 Plan		2021 Plan		2022 Plan		2023 Plan		2019 - 2023		2019 - 2028	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
<b>Previously Approved</b>														
11 Wellesley	(144)										(144)	-	(144)	-
242 Danforth, E. of Broadview (CP 277 Expansion)	(14)										(14)	-	(14)	-
50 Wellesley	(53)										(53)	-	(53)	-
Avenue, N. of Lawrence (Caribou)	(14)										(14)	-	(14)	-
Bessarion Community Centre					(200)						(200)	-	(200)	-
Carpark Provision 2018	(192)										(192)	-	(192)	-
CP 1 - Additional of 2 Levels	(29)										(29)	-	(29)	-
CP 39 Castlefield Redevelopment	(2)										(2)	-	(502)	-
CP 505 Cliveden Redevelopment	(10)										(10)	-	(10)	-
CP212 / 227 Adelaide and Spadina Redevelopment											-	-	(313)	-
ERP/Financial System - PICK Replacement	(58)										(58)	-	(58)	-
Exhaust Fan, Drain, Concrete CP 36			(100)								(100)	-	(100)	-
Painting CP 52			(10)								(10)	-	(10)	-
Parking Guidance System	(5)	(5)			(5)		(5)				(19)	-	(19)	-
Redevelopment of CP 217 (JV)	(39)										(39)	-	(39)	-
St. Patrick CP 221							(273)				(273)	-	(273)	-
Work & Asset Mgmt. SAAS Solution	(3)										(3)	-	(3)	-
<b>Sub-Total: Previously Approved</b>	<b>(563)</b>	<b>-</b>	<b>(115)</b>	<b>-</b>	<b>(205)</b>	<b>-</b>	<b>(278)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,160)</b>	<b>-</b>	<b>(1,973)</b>	<b>-</b>
<b>New Projects - 2019</b>														
Bike Share Expansion			(375)		(375)						(750)	-	(750)	-
Carpark Provision - 2019			(94)								(94)	-	(94)	-
CP 15 Redevelopment (JV)							(360)				(360)	-	(360)	-
CP 262 - 302 Queen St W./ Soho	(202)										(202)	-	(202)	-
Greening Plus (2019) - Various Carparks			(95)								(95)	-	(95)	-
Greening Plus (Prior Year)			(47)								(47)	-	(47)	-
LPR / Pay-by-Plate Project			(50)								(50)	-	(50)	-
Monthly Payments Solution	(1)										(1)	-	(1)	-
Office Computers and Equipment Upgrade			(1)								(1)	-	(1)	-
Painting CP 11			(13)								(13)	-	(13)	-
Painting CP 34			(10)								(10)	-	(10)	-
Painting CP 36			(20)								(20)	-	(20)	-
Redevelopment of 1113-1117 Dundas / Dovercourt					(345)						(345)	-	(345)	-
Redevelopment of CP 411 - Roe Avenue			(50)								(50)	-	(175)	-
Redevelopment of CP 5 - 15 Wellesley (JV)			(184)								(184)	-	(184)	-
Restoration / Waterproof Parking Structure CP 58			(40)								(40)	-	(40)	-
Upgrade Revenue Control Equipment			(100)								(100)	-	(100)	-
<b>Sub-Total: New Projects - 2019</b>	<b>(204)</b>	<b>-</b>	<b>(1,079)</b>	<b>-</b>	<b>(720)</b>	<b>-</b>	<b>(360)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,363)</b>	<b>-</b>	<b>(2,488)</b>	<b>-</b>
<b>New Projects - Future Years</b>														
592 and 598 Gerrard East					(25)						(25)	-	(25)	-
Avenue Rd. & Davenport											-	-	(125)	-
Bathurst / Queens Quay											-	-	(250)	-
Bay / Lakeshore (Downtown Fringe South)											-	-	(500)	-
Bloor / Bathurst											-	-	(425)	-
Bloor / Dundas											-	-	(145)	-
Cabbagetown											-	-	(120)	-
Carpark Provision - 2019											-	-	(406)	-
College / Dovercourt											-	-	(100)	-
CP 171 New Elevators									(50)		(50)	-	(50)	-
CP 404 New Elevators									(75)		(75)	-	(75)	-
CP Provision due to City Initiatives			(180)		(110)		(250)		(250)		(790)	-	(1,290)	-
Expanded Facilities - Bloor St. W (Glendonwyne / Durie)											-	-	(125)	-
Financial District East of University											-	-	(500)	-
Fire Alarm and Sprinkler Upgrades					(43)						(43)	-	(43)	-
Harbord - Spadina To Major									(100)		(100)	-	(100)	-
Harbourfront											-	-	(500)	-
King E. of Spadina - Revitalization											-	-	(300)	-
King, West of Spadina (Reinvestment Area)											-	-	(625)	-
Leslieville (Queen E of Carlaw / Coxwell)											-	-	(200)	-
Little Italy					(175)						(175)	-	(175)	-
North York - Finch to Steeles											-	-	(100)	-
North York Center - South (Sheppard to Finch)									(200)		(200)	-	(200)	-
Parking Guidance System		(13)		(13)			(13)				(38)	-	(38)	-
Queen East (Kippendavie to Lee)									(150)		(150)	-	(150)	-
Queen St. West (Spadina to Bellwoods)							(113)				(113)	-	(113)	-
Redevelopment of CP 12 (30 Alvin) JV											-	-	(465)	-
Redevelopment of CP 224 (34 Hannah Ave.)											-	-	(400)	-
Redevelopment of CP 412 (JV)											-	-	(200)	-
Replacement for Bike Lanes							(250)		(250)		(500)	-	(1,300)	-
Roncesvalles											-	-	(100)	-
Spadina / Bloor (Redevelopment of CP 231)											-	-	(200)	-
St Lawrence Market North									(725)		(725)	-	(725)	-
St. Clair West BIA (Dufferin to Christie)											-	-	(175)	-
St. Clair West CP 41 (Corso Italia)											-	-	(545)	-
Structural Maint & Tech. Green Plus 2018-2026			(130)		(275)		(275)		(275)		(955)	-	(2,330)	-
Yonge, S. of Eglinton											-	-	(350)	-
<b>Sub-Total: New Projects - Future Years</b>	<b>-</b>	<b>-</b>	<b>(323)</b>	<b>-</b>	<b>(640)</b>	<b>-</b>	<b>(900)</b>	<b>-</b>	<b>(2,075)</b>	<b>-</b>	<b>(3,938)</b>	<b>-</b>	<b>(13,468)</b>	<b>-</b>
<b>Total (Net)</b>	<b>(766)</b>	<b>-</b>	<b>(1,516)</b>	<b>-</b>	<b>(1,565)</b>	<b>-</b>	<b>(1,538)</b>	<b>-</b>	<b>(2,075)</b>	<b>-</b>	<b>(7,460)</b>	<b>-</b>	<b>(17,928)</b>	<b>-</b>

As a result of completed parking facility projects, Toronto Parking Authority generates incremental operating revenue from user fees. Usually, realization of this revenue is projected for the year following completion of the parking facilities, assuming that construction was completed by December 31<sup>st</sup> of the respective budget year. In assessing the financial viability of new carparks and surface lots, Toronto Parking Authority uses an annual 5% net rate of return based on the past net profit history.

In total, TPA is projecting to increase net revenue by \$17.929 million as a result of additional revenue from new or expanded carparks and on-street parking. This revenue will mainly be realized in 2023 – 2026 following project completion.

No new positions will be required to deliver the 10-Year Plan. New parking facilities will not require additional parking attendants and will primarily be served by pay-and-display machines. Automation allows carparks to operate on a 24-hour basis and maintenance of new facilities will be provided by existing Toronto Parking Authority staff.

Future operating impacts will be reviewed each year as part of the annual budget process.

## 2018 CAPITAL PERFORMANCE

### 2018 Project Delivery

During 2018, Toronto Parking Authority accomplished the following capital projects and activities:

- Increased the size of the bike share program by approximately 1,000 bicycles at 90 new stations resulting in a system now spanning over 75km<sup>2</sup>
- Announced the opening of a number of carparks including Carpark 289, a surface lot at 373 Front Street East, Carpark 302, an 110-space surface carpark at 545 Lake Shore Boulevard West, and Carpark 533, a surface lot at 2300 Lake Shore Boulevard West
- Entered into agreements for the sale of development rights at Carpark 15 (37 Yorkville Avenue) and the sale of Carpark 221 (St. Patrick Street). As a result, the Staff Recommended Capital Budget & Plan includes \$7.200 million to purchase CP 15 (800 spaces) and \$5.468 million to purchase CP 221 (81 spaces) in 2021.
- In collaboration with the City's Real Estate Services and Legal Services, negotiated major terms of a new agreement of purchase and sale of 1113 and 1117 Dundas St. West (Carpark 204). The 2019-2028 Staff Recommended Capital Plan includes \$6.900 million in 2020 for the completion of this project.
- Awarded a contract for the construction of Carpark 279 located at 287 Rushton Road
- Completed fire alarm and sprinkler upgrades at Carpark 42 (91 Via Italia) and Carpark 111 (74 Clinton St)
- Replaced a total of eight mini vans under TPA's ongoing Fleet Vehicle and Maintenance Plan

### Status Update on Council Approved New Capital Projects in the 2018 Capital Budget

During the 2018 Budget process, City Council approved new and change in scope capital projects totalling \$57.241 million with cash flow funding in 2018, of which \$50.170 million was for new projects to the Capital Plan. The implementation status is detailed below.

- State of Good Repair (SOGR) projects totalling \$9.450 million including:
  - \$4.500 million for *new elevators at Carparks 29, 34, and 68* – these projects have experienced delays with the RFQ/RFP processes. The remaining unspent funds have been carried forward in the 2019 Staff Recommended Capital Budget for their completion.
  - \$1.200 million for *upgrades at Carpark 58* including *localized waterproofing and retaining walls* which have experienced delays due to coordination with other projects. These projects are scheduled to be complete in 2019.
  - \$1.800 million for *Greening Plus* which has experienced coordination challenges in 2018. Funding has not been carried forward into the 2019 Capital Budget as any outstanding requirements from 2018 can be completed as part of the new *2019 Green P Plus* project.
  - \$0.550 million for *upgrades to Carpark 404* including painting and signage upgrades which are scheduled to be complete in 2019.
  - \$1.400 million for other projects such as *painting upgrades, stairwell upgrades at Carparks 68, 43, and 150* and *localized waterproofing at Carpark 150* have experienced delays mainly due to coordination with other projects. Most are scheduled to be complete in 2019. \$0.920 million in carry forward funding has been included in the 2019 Staff Recommended Capital Budget for these projects.

- *Carpark 262 - Queen / Soho* (\$10.500 million). This project is scheduled to be complete by the end of 2018 with the carpark opening in early 2019. \$0.999 million in new parking revenue to be generated from this carpark has been included as part of the 2019 Staff Recommended Operating Budget.
- *Bike Share Expansion Project* (\$4.980 million). The project involved the expansion of the bike share system by 1,000 bicycles at 90 new docking stations and the second and final phase was completed during summer 2018. The project was funded as part of the Public Transit Infrastructure Fund (PTIF) Program of \$2.000 million with a matching contribution of \$2.000 million from the Public Realm Reserve Fund, as well as \$0.980 million in funding from Metrolinx.
- *11 Wellesley* (\$7.475 million). In 2017, City Council approved a report authorizing TPA to complete a purchase and sale agreement with Lanterra Developments, agreeing to purchase a 132 parking space municipal garage upon project completion. TPA has experienced slight delays with the project which is expected to be complete by 2019/2020. The full project cost has been included in TPA's carry forward funding.
- *50 Wellesley* (\$2.760 million). There is currently no firm agreement in place at this time for this project. Funds have been carried forward into 2019.
- *PICK Replacement / ERP Project* (\$3.000 million) - \$2.800 million has been carried forward into the 2019 Capital Budget due to significant delays with the RFQ/RFP process. This project is to replace TPA's legacy general ledger system to improve reporting processes and better integrate with other external systems used by TPA.
- *CP 505 – Cliveden* (\$0.500 million). This project to redevelop Carpark 505 (934 Royal York Road) has been temporarily placed on hold and will be resumed in 2019.
- Legal costs totalling \$0.300 million for the transactions relating to *Carpark 39, Carpark 212/227* and *Carpark 221* were included in the 2018 Capital Budget with future year commitments for the redevelopment work. Legal work was completed in 2018 for Carpark 212/227 and Carpark 221, however funds have been carried forward into 2019 for Carpark 39.
- *2018 Carpark Provision* (\$10.000 million). This project represents TPA's annual provisional budget for additional carpark service improvements, modifications to parking operations, or other capital improvements. This provision was not required in 2018 and the annual amount budgeted for *2019 Carpark Provisions* has been reduced to \$5.000 million to reflect actual spending experiences.
- Other projects (\$1.205 million) focused on technological advances including the *Pay-by-Plate Development* project, *Website Mapping Upgrades* and *Hub Lane Equipment Refresh*. All experienced various delays including coordination challenges and the unspent funds have been carried forward to 2019.

## 2018 Financial Performance

**Table 6: Budget vs. Actual by Project Category**

Project Category (In \$ Millions)	2017			2018			2019	
	Budget	Actual	Spending Rate %	Budget	Projected Actual *	Spending Rate %	Staff Recommended Capital Budget (excl. 1 Yr Carry Forward)	Staff Recommended Capital Budget (incl. 1 Yr Carry Forward)
SOGR	19.008	3.557	<b>18.7%</b>	24.938	7.858	<b>31.5%</b>	7.722	20.758
Service Improvement	145.327	52.367	<b>36.0%</b>	80.358	34.928	<b>43.5%</b>	19.992	47.882
Total	164.335	55.924	<b>34.0%</b>	105.296	42.786	<b>40.6%</b>	27.714	68.640

Note - 2018 projection based on the Q3 capital variance submission

The year-end spending for Toronto Parking Authority is projected to be \$42.786 million or 40.6%. As discussed in the above section, a number of projects experienced coordination challenges and significant delays. Historically, TPA has experienced significant issues with their capacity to spend mainly due to:

- Delays resulting from availability of appropriate sites;
- Delays due to ongoing negotiations for identified sites;
- Projects that have been cancelled due to low probability of finding an appropriate site; and
- Anticipated time lags implicit in joint venture agreements.

For additional information regarding the 2018 Q3 capital variances and year-end projections for Toronto Fire Services, please refer to the attached link for the report entitled "Capital Variance Report for the Nine-Month Period Ended September 30, 2018" adopted by City Council at its meeting on December 13, 2018.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2019.CC1.8>

### **Impact of the 2018 Capital Variance on the 2019 Staff Recommended Capital Budget**

- As a result of the delays in the capital projects described in the 2018 Q3 Capital Variance Report, funding of \$40.926 million is being carried forward from 2018 for inclusion in the 2019 Staff Recommended Capital Budget to continue the capital work.
- Additionally, as a result of the 2018 projected capital performance, TPA has significantly reduced their 2018-2027 Approved Capital Plan's estimate of \$96.579 million for 2019 down to \$27.714 million to more appropriately reflect their capacity to spend and readiness to proceed.



## ISSUES FOR DISCUSSION

## ISSUES IMPACTING THE 2019 BUDGET

### 2019 Budget Overview

#### Operating:

- Guided by Toronto Parking Authority's 21-Year Strategic Outlook, TPA strives to improve the City's transportation and mobility systems to increase prosperity for residents and businesses. The On-Street Parking service is characterized by a low cost of capital, low operating costs, and high marginal rates of return. It provides short-term parking options in support of the City's communities and local merchants. The Off-Street Parking service has higher initial capital costs as well as higher operating costs, but opportunity for increased parking capacity.
- The 2018 Approved Operating Budget for Toronto Parking Authority was \$99.662 million gross and \$66.538 million in net revenue. As of the 2018 Q3 Variance Report, TPA are projecting to spend a total of \$96.630 million in expenditures, a favourable variance of \$3.032 million mainly attributable to lower repair and maintenance fees; reduced utility costs; and lower rent expenses at managed carparks. Projected under-expenditures are anticipated to be fully offset by lower than budgeted revenues of \$7.267 million, resulting in a net over-expenditure of \$4.325 million by year-end.
  - Both On-Street and Off-Street Parking services have experienced reduced revenue in the downtown area due to ongoing construction in core carparks; earlier than planned closures of surface lots in the Distillery District; increased discounts provided in support of the King Street Transit Pilot; and lower than anticipated customer transaction volume. Additionally, the identification of a new sponsor for the Bike Share Program will not be completed by year-end, resulting in a reduction of \$1.500 million in sponsorship revenue.
  - The favourable 2018 year-end gross expenditure variance has been accounted for in the 2019 Staff Recommended Operating Budget with savings opportunities identified in rental costs, equipment repair costs, and miscellaneous supplies. The revenue trends experienced in 2018 have also been reflected in the 2019 Staff Recommended Operating Budget to reflect the lower transaction volume trends experienced in the downtown core as well as scheduled carpark closures and construction work.
- The 2019 Staff Recommended Operating Budget for Toronto Parking Authority is \$100.599 million in gross expenditures and \$66.538 million in net revenue, representing a 0% increase over the 2018 Net Operating Budget. TPA faced budget pressures of \$7.334 million over the 2018 Operating Budget primarily driven by increased realty taxes of \$4.361 million as a result of property reassessments.
- Across all three services TPA is experiencing increased transactional payment processing costs due to the adoption of the Green P mobile app for parking services and the use of credit card payments for the Bike Share Program (\$0.612 million). However, line-by-line savings have resulted in the reduction of \$1.008 million in costs for equipment repairs and reduced ticket paper and required miscellaneous supplies.
- Additional base expenditure changes include inflationary adjustments to utility costs (\$0.326 million), salary and benefits adjustments (\$0.327 million), and changes to depreciation costs due to property acquisition and IFRS16 requirements (\$0.694 million). The 2019 Staff Recommended Operating Budget for the Bike Share Program also includes additional expenditures of \$0.496 million for marketing initiatives and activation fees (\$0.173 million) and costs associated with their service agreement with Shift, the operator of Bike Share Toronto (\$0.323 million).
- Closed carparks and parking space reductions for construction work at Carpark 36 (Nathan Phillips Square) and Carpark 52 (40 York Street) will result in reduced revenue of \$3.370 million in 2019.
  - Scheduled carpark closures include Carpark 15 (37 Yorkville Ave), Carpark 270 (180 Spadina Ave), Carpark 272 (775 King Street W), Carpark 289 (373 Front Street E) and Carpark 299 (155 Queens Quay E).
  - Toronto Parking Authority will experience savings of \$2.201 million in reduced municipal taxes as a result of closing Carpark 15. These savings will be partially offset by increased taxes of \$0.252 million due to the opening of Carpark 262, resulting in total savings of \$1.849 million. Carpark closures will also result in reduced rental costs of \$3.021 million.
  - The opening of Carpark 262 is expected to generate new user fee revenue of \$0.999 million in 2019.

- The 2019 Staff Recommended Operating Budget includes a loss of \$2.000 million in on-street parking revenue to account for the reduced transaction volume experienced in 2018 due to the installation of new bike lanes, the permanent removal of on-street spaces, and temporary removal for pilot projects, art installations, or construction.
- Additional revenue reductions include \$0.650 million as a result of the recent announcement that Car2Go, a car-sharing company, will no longer be operating in Toronto. Car2Go previously leased parking spaces from TPA for dedicated customer use.
- The 2019 Staff Recommended Operating Budget includes \$2.278 million in revenue growth due to rate increases in the On-Street and Off-Street Parking services. It also includes additional Bike Share revenue of \$1.010 million due to anticipated ridership growth.
- To fully offset budget pressures, the 2019 Staff Recommended Operating Budget also includes revenue adjustments to further increase rates at eight select carparks, the details of which are provided on page 32. This is anticipated to generate additional user fee revenue of \$3.039 million in 2019.
- The 2019 Staff Recommended Operating Budget for Toronto Parking Authority does not include any new or enhanced service requests.
- There are no changes to complement in the 2019 Staff Recommended Operating Budget. TPA has experienced an average strength of 315 positions in 2018.
- Toronto Parking Authority is anticipating net revenue increases of \$0.318 million in 2020 and an incremental \$0.662 million in 2021, with inflationary adjustments to salaries and benefits and transactional payment processing offset by sustained revenue across all three services. Toronto Parking Authority will continue to review their parking rates to ensure transaction volume and revenues are maintained and identify further savings opportunities associated with the adoption of mobile pay technology.

### 10-Year Capital Plan:

- The 2018 Council Approved Capital Budget for Toronto Parking Authority was \$105.296 million, dedicated to state of good repair work, the redevelopment of carparks and technological improvements. During 2018, TPA experienced significant delays due to coordination challenges. Additionally, TPA had an Interim Board of Directors, undergoing a governance structure review, and transitioned to the new Council mandated City-Wide Real Estate model which will support capital project delivery. As a result of their underspending in 2018, TPA have participated in smoothing exercises and realigned their 10-Year Capital Plan to reflect readiness to process and historic spend.
- \$40.926 million has been carried forward into 2019 to continue the capital work, resulting in a total Capital Budget of \$68.640 in 2019.
- The Staff Recommended 2019 – 2028 Capital Plan of \$345.962 million provides investments of \$60.572 million for State of Good Repair projects to ensure the City's parking facilities are maintained. It also includes \$285.390 million for Service Improvement projects, primarily dedicated to increasing or replacing the City's parking supply so that parking demands can be met and parking revenue can be sustained. The 10-Year Capital Plan is funded primarily by TPA current and future retained earnings which represent 81% or \$278.722 million.
- The Staff Recommended 10-Year Capital Plan reflects a decrease of \$166.408 million or 32.5% in capital funding when compared to the 2018 – 2027 Approved Capital Plan of \$512.370 million. Key changes over the nine common years (2019-2027) for a total of \$119.667 million are summarized below. In addition to the project cost changes that follow, a number of projects have been deferred to future years to align with readiness to proceed, spending capacity, and development plans including:
  - *Carpark 15 Redevelopment (Cumberland Yorkville)* – \$7.200 million has been deferred from 2020 to 2021 based on the estimated project completion date. Toronto Parking Authority plans to repurchase Carpark 15 from the developer who is completing an 800 space parking garage. In 2017 the City of Toronto authorized the consent and assumption agreement assigning the construction obligations for the 800-space municipal parking garage to Cresford Capital Corporation. A report associated with the project was presented to the Board of Directors of the Toronto Parking Authority in June, 2018.

Item PA12.7: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2018.PA12.7>

- *St. Lawrence Market* – \$14.500 million has been deferred from 2020 to 2022 based on project timelines and coordination with other City Divisions who are completing the redevelopment of St. Lawrence Market North. This project aims to address the anticipated parking shortages in the St. Lawrence Market area.
- *Redevelopment of Carpark 224 (34 Hanna Ave)* – TPA is currently exploring a joint venture redevelopment of the existing parking facility in the Liberty Village area. \$8.000 million has been deferred from 2019 to 2023 due to challenges with negotiations.
- *Harbourfront* – deferral of \$10.000 million from 2021 to 2025 to reflect project readiness to proceed. TPA is currently facing challenges finding suitable locations for new long-term parking solutions in the Harbourfront area.
- *Carpark 39 - Castlefield Redevelopment* – \$10.000 million has been deferred from 2019 to 2023 for the redevelopment of Carpark 39, a 163-space surface lot, to reflect appropriate project timelines and readiness to proceed.

#### **Changes to Previously Approved Future Year Commitments (increase of \$0.458 million):**

- *St. Patrick CP 221* – \$5.060 million has been deferred from 2019 to 2021. An additional \$0.408 million has been recommended based on the current development plans for the site. As outlined in a recent report to the Toronto Parking Authority Board of Directors, TPA plans to purchase approximately 81 parking spaces at a cost of \$5.468 million.  
Item PA8.3: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2018.PA8.3>
- *CP 212 / 227 Adelaide and Spadina* – \$6.200 million has been deferred from 2019 to 2024 for the redevelopment of Carparks 212 and 227. An additional \$0.050 million has been requested in 2019 for legal costs so that the project plans can commence.

#### **Changes to Previously Approved Planned Estimates (decrease of \$124.700 million):**

- Project Cost Decreases (\$35.100 million) – TPA has revised a number of project estimates based on a review of project needs, planned project activities and historic spending. The majority of project cost decreases can be attributed to the following two projects:
  - *Carpark Provision due to City Initiatives* – total reduction of \$10.200 million over 2020 – 2024 due to the likelihood of viable projects ready to proceed. This project allocates provisional funding so that TPA may respond to new parking opportunities to address emerging parking shortages across the City.
  - *Replacement for Bike Lanes* – total reduction of \$19.500 million over 2019 – 2024 based on a review of project needs and suitable parking opportunities available. This project develops new parking options to offset losses of on-street parking as a result of City-installed bike lanes. Decreasing the replacement rate of parking will negatively impact TPA's future year operating budgets as parking options create opportunities to replace lost revenues.
- Removal of Projects (\$89.600 million) – A number of projects have been removed from the 10-Year Capital Plan as there are currently no project plans or viable locations for them to proceed. These projects may be reconsidered in future year Budget processes. Significant projects that have been removed include:
  - *Yonge & Bloor Provision* (\$21.000 million) - this provisional project had previously been planned as a placeholder for any parking opportunities in the Yonge & Bloor area. No suitable locations have been identified for this project.
  - *Distillery / West Donlands* (\$20.000 million) for new parking options in the Distillery / West Donlands area. The project is not currently viable.
  - *Metropolitan Church* (\$15.000 million) for parking at Queen Street East / Bond Street. This project has been cancelled.
  - *Smart Track* (\$15.000 million) previously entered as a placeholder for potential parking opportunities at SmartTrack locations but is not currently feasible
  - *Eglinton Crosstown* (\$15.000 million) previously entered as provisional funding for parking facility opportunities along Eglinton Avenue.

**New to 10-Year Capital Plan (increase of \$7.575 million):**

- A total of \$7.575 million to fund new projects has been recommended in the 2019 – 2028 Capital Budget and Plan for new priorities that are ready to proceed. Significant additions include the following:
  - *Fire Alarm and Sprinkler Upgrades* - \$0.900 million in 2020 for upgrades to Carpark 58 (Bedford Road)
  - *Greening Plus 2019 Various Carparks* - \$1.900 million in 2019 for greening initiatives to various carparks, as part of the annual *Green P Plus Program* initiated in 2014. The plan for 2019 includes work at up to 6 carparks.
  - Technology investments including the *LPR / Pay-by-Plate Project* (\$1.000 million) in 2019 and the *Upgrade Revenue Control Equipment* project (\$2.000 million) in 2020 which will help to improve the customer parking experience. These projects are discussed in further detail below in the Modernization, Transformation and Innovation Initiatives section.

In summary, Toronto Parking Authority faces service challenges and budget pressures in 2019. Both the Staff Recommended 2019 Operating Budget and 2019 – 2028 Capital Budget and Plan will continue to support TPA's mandate to provide on-street and off-street parking services as part of the City's transportation and mobility systems. TPA is focused on improving the customer experience by providing innovative technologies including modernized payment options, parking guidance systems, and electronic information signage.

## OTHER ISSUES IMPACTING THE 2019 BUDGET

### Modernization, Transformation and Innovation Initiatives

- Toronto Parking Authority continues to modernize and innovate in support of an exceptional experience for customers including residents and visitors. As part of the 2019 Staff Recommended Operating Budget and 2019 – 2028 Capital Budget and Plan TPA continues to promote the adoption of the Green P mobile app as well as the modernization of other payment methods such as contactless credit card processing, with the goal to improve the customer parking experience and reduce operating costs.
- The Green P Mobile App has improved customer service by providing residents and tourists with up-to-date parking location information. It has also enabled the provision of parking discounts at specific parking locations in support of the King Street Transit Pilot and the area impacted by the construction of the Eglinton Crosstown LRT. Additionally, improving contactless payment options at municipal garages has helped to alleviate delays in entering and exiting carpark facilities.
- The 2019-2028 Staff Recommended Capital Budget and Plan includes \$2.000 million in 2020 to replace Zeag legacy parking equipment with the current Hub version that supports EMV Chip and PIN and EMV contactless credit card processing at 16 additional carparks. This project will also involve upgrading parking equipment software.
- The 2019 Staff Recommended Capital Budget includes \$1.000 million to procure license plate recognition (LPR) systems to support parking enforcement, and Pay-by-Plate technology for off-street parking to improve parking services.
- Other technology investments include \$0.750 million to develop TPA's *Parking Guidance System* to improve customer parking experiences. Parking guidance systems present drivers with dynamic information on parking within controlled areas and may combine traffic monitoring, communication, processing and variable message sign technologies.

### King St. Transit Pilot & Eglinton Crosstown LRT Discounted Parking

- Initiated in December 2017, Toronto Parking Authority offers the equivalent of two free hours of parking in support of the King Street Transit Pilot to encourage visits to local businesses, restaurants and theatres in the King Street area. Drivers may use a discount code when parking at any of the designated on-street and off-street parking locations when paying with the Green P mobile app.
- Since April 2018, TPA also offered the same level of support to the neighbourhood affected by the ongoing construction of the Eglinton Crosstown LRT for municipal parking within 200 metres of Eglinton Avenue from Jane Street to Don Mills road.

- As of October 31, 2018, these parking discounts cost TPA a total of \$0.623 million, with use of the discount and the average dollar value of each discount use increasing through the year. After omitting the first month of data for each discount as outliers, on average, the King Street Transit Pilot discount code was used 6,948 times each month costing TPA an average \$44,053 (average of \$6.34 per use). The Eglinton Crosstown discount was used 9,143 times each month on average at a cost of \$36,643 (average of \$4.01 per use).
- The financial impact of the discounts in the two areas are expected to increase in 2019 as visitors have been increasingly made aware of the discount availability. The estimated annual impact in 2019 for the provision of the two discounts is approximately \$1.000 million, which has been included in the 2019 Staff Recommended Operating Budget.
- The discount for the King Street Transit Pilot was scheduled to end on January 2, 2019. The discount for the area of the Eglinton Crosstown does not have a defined end date at this time.
  - On December 4, 2018, Council adopted Item CC1.5 to extend the King Street Transit Pilot to July 31, 2019. There were no recommendations regarding the parking discounts offered in support of the pilot. Item CC1.5: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2019.CC1.5>
  - Toronto Parking Authority has decided to continue to offer the parking promotion to support local businesses until 2019 Q2 with a final date yet to be determined.
  - Should the Pilot and subsequently the parking promotion be extended further there will be a negative impact on the 2019 Operating Budget for Toronto Parking Authority and potentially future year operating budgets.

## Municipal Taxes

- The Staff Recommended 2019 Operating Budget for TPA includes an increase of \$4.361 million in municipal taxes due to escalated property assessments by MPAC and municipal tax rate increases, and represents the main budget pressure for TPA.
- Municipal taxes comprise a significant portion of Toronto Parking Authority's operating expenses. In 2019, realty taxes will cost the TPA \$24.434 million, representing 24.3% of their total Operating Budget of \$100.599 million. Within the Off-Street Parking service, realty taxes are the largest expenditure category comprising 30% of the 2019 Operating Budget's expenses.
- Realty taxes are expected to increase incrementally by \$0.488 million in 2020 and \$0.498 million in 2021.

## Off-Street Parking Rate Increases at 8 Carparks

- The 2019 Staff Recommended Operating Budget for Toronto Parking Authority includes a rate increase of \$0.50 to the half-hourly rate at 8 carparks outlined in Table 7 below. These rate increases are subject to the approval of the Board of Directors of Toronto Parking Authority.
- Toronto Parking Authority's Policy Resolution 2-1 'Parking Rates – Off-Street Facilities' sets out that the objective of parking rates in Toronto are to provide low cost short-term parking, especially in commercial areas. The policy provides benchmarks which are intended to reflect the objectives of TPA and to provide guidance in the evaluation and setting of parking rates in any given carpark.
  - The guidelines note that the half-hourly rate should normally be less than 75 percent of the average of nearby competitor rates.
  - Actual rates may vary from these benchmarks but variances and their reasons should be clearly identified.
- In October 2018, the Board of Directors of the Toronto Parking Authority adopted Item PA15.5 'Rate Review 2018 – Off-Street Municipal Parking Facilities'. As part of the report, Attachment 3 outlines a comprehensive analysis of local competitor rates located within a 600 ft. radius of each carpark. Item PA15.5: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2018.PA15.5>
- Based on this analysis, there are 2 carparks identified with proposed half-hourly rates that will exceed the 75 percent threshold (Carpark 11 at 21 Pleasant Blvd. and Carpark 52 at 40 York St).
  - The proposed half-hourly rate at Carpark 52 exceeds the 75% guideline by under \$0.10. For customer convenience and clear communication it is appropriate that this amount be rounded.

- Carpark 11 was selected for a rate increase due to its high peak demand and utilization. Based on Attachment 1 of Item PA15.5, CP 11 experiences peak usage of 96% and is therefore an appropriate candidate for increased half-hourly rates.
- Future parking rate increases will need to be considered in the context of current market conditions to ensure alignment with City policies.

**Table 7: Proposed Half-Hourly Rate Increases to 8 Carparks**

Carpark # and Location		Current 1/2 Hour Rate	Proposed Rate Increase (\$)	Proposed Rate Increase (%)	Proposed 1/2 Hour Rate	Average Competitor Rate	Proposed Rate as a % of Local Competitors	Incremental Annual Revenue Impact
11	21 Pleasant Blvd.	\$ 2.50	\$ 0.50	20%	\$ 3.00	\$ 3.50	86%	\$ 278,638
12	30 Alvin Avenue	\$ 3.00	\$ 0.50	17%	\$ 3.50	N/A	N/A	\$ 162,844
26	37 Queen Street East	\$ 3.00	\$ 0.50	17%	\$ 3.50	\$ 5.00	70%	\$ 605,173
36	110 Queen Street West (Nathan Phillips Square)	\$ 3.00	\$ 0.50	17%	\$ 3.50	\$ 5.21	67%	\$ 1,192,884
39	20 Castlefield Avenue	\$ 2.50	\$ 0.50	20%	\$ 3.00	\$ 4.00	75%	\$ 126,134
49	30 Roehampton Avenue	\$ 2.00	\$ 0.50	25%	\$ 2.50	\$ 3.50	71%	\$ 138,934
52	40 York Street	\$ 3.50	\$ 0.50	14%	\$ 4.00	\$ 5.23	76%	\$ 246,832
68	20 St. Andrew Street (Kensington)	\$ 2.00	\$ 0.50	25%	\$ 2.50	N/A	N/A	\$ 287,137
<b>Total Revenue Impact for the 2019 Operating Budget:</b>								<b>\$3,038,575</b>

## ISSUES REFERRED TO THE 2019 BUDGET PROCESS

### Bike Share Toronto Financial Considerations

#### Toronto Parking Authority Board Report PA16.3:

- In November 2018, the Board of Directors of the Toronto Parking Authority adopted Item PA16.3 'Bike Share Program Financial Considerations', forwarding the report to City Council, through the Budget and Executive Committees, for consideration in the 2019 and future years' Budget processes.  
Item PA16.3: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2018.PA16.3>
- This report will be directed to City Council through the Budget and Executive Committees during the 2019 Budget process for their deliberation.
- It includes recommendations that City Council approve the principle that Bike Share, as a municipal service, is an integral component of the City's transportation, transit and mobility network, and therefore continued investment in the program is warranted. It also requests Council to acknowledge that user/operating revenues will not be sufficient to fully fund ongoing expenses of the Bike Share Program and that municipal subsidies will likely be required to offset capital requirements and net operating deficits.
- The report recommends a framework of financial sustainability principles intended to guide the decisions on capital and operating funding in the ongoing provision and operation of the bike share system including efficiency in operations; securing system sponsorship and advertising; commitment to municipal funding subsidies; that subsidy funding will not rely on property tax sources or debt financing; and that future years' net surplus operating funds, if experienced, be deposited to the Bike Share Reserve.
- The report proposes specific funding actions to address current outstanding deficits including:

- i. Outstanding 2016 capital requirements in the amount of \$301,000 be funded from interest accruing on Metrolinx funds retained by Toronto Parking Authority (\$123,500); and from the Bike Share Reserve XQ0013 (\$177,500);
  - ii. Remaining 2013-2016 cumulative operating cash deficit which has not been covered by existing Bike Share Reserve funds, in the amount of \$1,054,000, be funded by the Public Realm Reserve Fund XR1410;
  - iii. 2017 Operating cash deficit of \$2,148,000 be funded by the Public Realm Reserve Fund XR1410;
  - iv. 2018 Operating final cash deficit amount, currently projected to be \$2,279,000, be funded by the Public Realm Reserve Fund XR1410; and
  - v. Proposed 2019 capital expansion, municipal share under the Ontario Municipal Computer Cycling Program, in the amount of \$1.5 million be funded by received Section 37 and 45 funds.
- The report also directs that the Chief Planner and Executive Director, City Planning and the General Manager, Transportation Services report back on a review of Toronto's parking standards for new multi-unit residential and commercial developments with the objective to consider the expansion of public bike sharing programs at net zero costs to the City.
  - The report was prepared in consultation with Transportation Services and Financial Planning staff.

### Bike Share Toronto Operating Budget:

- Historically, the Bike Share Program has experienced funding shortfalls resulting in year-end deficits. The cumulative operating deficit to 2016 totalled \$1.054 million, with an additional deficit of \$2.148 million in 2017 and projected year-end deficit of \$2.279 million in 2018.
- TPA has sought to secure sponsorship funds of \$1.500 million since 2017, however this has not yet materialized due to challenges in securing a long-term sponsor. A concerted effort is underway to secure sponsorship / naming opportunities for Bike Share Toronto. TPA is currently engaged with several organizations and anticipate to be in a position to secure a sponsor in 2019. It is recommended that TPA report back to City Council in 2019 upon securing sponsorship.

**Table 8: Bike Share Toronto Life-to-Date Operating Deficits**

In \$000s	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Projected	2019 Budget	2020 Plan	2021 Plan
<b>Gross Expenditures:</b>								
Direct Operating Expenses	965	907	778	3,694	5,187	5,350	6,420	6,643
Management Fees		100	100	100	100	100	100	100
Marketing and Promotion		52	175	162	30	315	390	465
Miscellaneous Costs				316	352	380	414	417
<b>Total Operating Expenditures:</b>	<b>965</b>	<b>1,059</b>	<b>1,053</b>	<b>4,272</b>	<b>5,669</b>	<b>6,145</b>	<b>7,324</b>	<b>7,625</b>
<b>Revenues:</b>								
Sponsorship	125	750	625			1,500	2,000	2,500
User Fee Revenue				2,124	3,185	4,000	4,500	4,500
Other Revenue					205	620	625	625
<b>Total Revenue:</b>	<b>125</b>	<b>750</b>	<b>625</b>	<b>2,124</b>	<b>3,390</b>	<b>6,120</b>	<b>7,125</b>	<b>7,625</b>
<b>Net Operating Deficit:</b>	<b>(840)</b>	<b>(309)</b>	<b>(428)</b>	<b>(2,148)</b>	<b>(2,279)</b>	<b>(25)</b>	<b>(199)</b>	<b>-</b>
<b>Additional Revenue Applied:</b>								
Contribution from the Bike Share Reserve (XQ0013)	214	309						
<b>Current Outstanding Deficit:</b>	<b>(626)</b>		<b>(428)</b>	<b>(2,148)</b>	<b>(2,279)</b>	<b>(25)</b>	<b>(199)</b>	<b>-</b>
<b>Recommended Funding Sources per Item PA16.3:</b>								
Public Realm Reserve Fund (XR1410)	626		428	2,148	2,279			
<b>Remaining Operating Deficit:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(25)</b>	<b>(199)</b>	<b>-</b>

- The 2019 Staff Recommended Operating Budget for Bike Share includes \$0.025 million in net expenditures for Bike Share. The plan for 2020 increases this net expenditure to \$0.199 million. There is no projected operating deficit in 2021. Given the sponsorship for Bike Share Toronto has not yet been secured the projected net operating losses experienced may be higher.

### Bike Share Toronto Capital Budget:

- The 2019 Staff Recommended Capital Budget includes \$12.500 million for the Bike Share Toronto Expansion project, with cash flow funding of \$7.500 million in 2019 and \$5.000 million in 2020. This project will be primarily funded by the Ontario Municipal Commuter Cycling (OMCC) Program for a total of \$10.000 million (\$6.000 million in 2019; \$4.000 million in 2020) and requires a municipal contribution of 20% per the provincial funding program's requirements.

- A total of \$1.500 million has been identified in Section 37 and Section 45 Planning Act Reserve Funds which are available and eligible to be used for Bike Share funding based on the approved zoning by-laws.
- The funding source for the \$1.000 million in 2020 is currently budgeted as financed by TPA current and future retained earnings. This will be re-evaluated during the 2020 budget process pending funding availability.

## ISSUES IMPACTING FUTURE YEARS

### Sustainability of Funding for the 2019 – 2028 Capital Budget and Plan

- The 10-Year Staff Recommended Capital Plan is funded primarily from Toronto Parking Authority's current and future retained earnings which account for 81% or \$278.722 million of the total funding of \$345.962 million.
- The Net Income Sharing Agreement between Toronto Parking Authority and the City was revised in 2017 to increase TPA's net income contributions to the City from 75% to 85%. In addition, TPA has provided the City with \$22.756 million in one-time dividends from 2015 to 2018.
- As a result, Toronto Parking Authority's year-end closing cash balance available for investment in their Capital Program is declining, impacting their ability to fund their capital program.

**Table 9: Toronto Parking Authority's 10-Year Funding Sustainability**

\$000s	2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan
<b>Opening Cash Balance</b>	<b>26,606</b>	<b>8,725</b>	<b>15,179</b>	<b>19,289</b>	<b>22,044</b>	<b>32,928</b>	<b>29,726</b>	<b>30,563</b>	<b>35,870</b>	<b>47,775</b>
<b>TPA Projected Annual Net Revenue:</b>	66,538	66,857	67,518	68,868	70,246	71,651	73,084	74,545	76,036	77,557
City's Share of Net Revenue (85%)	(56,558)	(56,828)	(57,390)	(58,538)	(59,709)	(60,903)	(62,121)	(63,364)	(64,631)	(65,924)
TPA's Share of Net Revenue (15%)	9,981	10,028	10,128	10,330	10,537	10,748	10,963	11,182	11,405	11,634
<b>Adjustments:</b>										
Add Back Depreciation Costs	6,875	6,875	6,875	6,875	6,875	6,875	6,875	6,875	6,875	6,875
<b>Amount Available for Investment</b>	<b>43,462</b>	<b>25,629</b>	<b>32,182</b>	<b>36,494</b>	<b>39,456</b>	<b>50,551</b>	<b>47,563</b>	<b>48,620</b>	<b>54,150</b>	<b>66,284</b>
<b>Capital Budget &amp; Plan:</b>										
2018 Carry Forward Funding	(40,926)									
2019 - 2028 Capital Budget & Plan	(27,714)	(28,700)	(30,668)	(41,500)	(57,180)	(60,000)	(52,400)	(32,800)	(7,500)	(7,500)
Removal of Provisional Projects in Plan <sup>1</sup>	10,156	11,700	15,500	24,500	49,500	35,500	32,400	17,800		
Funding Sources (Confirmed Non-TPA) <sup>2</sup>	14,975	4,000								
Adjustment for 85% Spend Rate <sup>3</sup>	8,773	2,550	2,275	2,550	1,152	3,675	3,000	2,250	1,125	1,125
<b>Year-End Closing Cash Balance</b>	<b>8,725</b>	<b>15,179</b>	<b>19,289</b>	<b>22,044</b>	<b>32,928</b>	<b>29,726</b>	<b>30,563</b>	<b>35,870</b>	<b>47,775</b>	<b>59,909</b>

<sup>1</sup> Provisional projects refer to those that are still subject to negotiations, agreements, or confirmed project plans

<sup>2</sup> Net funding sources reflect non-provisional projects only

<sup>3</sup> Adjustment to assume an 85% spend rate of all confirmed projects including confirmed funding sources

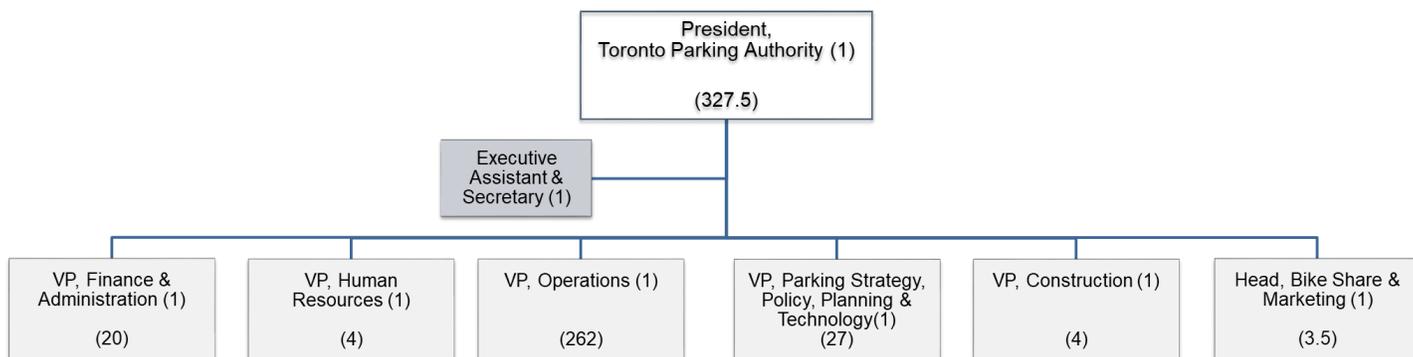
- Table 9 above demonstrates the challenges Toronto Parking Authority faces in the following ten years. The table includes TPA's projected net revenue over the next 10 years. Following 2021, they assume a 2% annual increase to net revenue. The table also assumes the City continues to receive 85% of annual net income.
- The table reflects the 2019 – 2028 Staff Recommended Capital Budget & Plan, including the funds carried forward from 2018 to 2019.
- Net funding sources represent non-TPA funding sources for confirmed projects only. In 2019, this includes \$6.000 million in provincial funding, \$1.500 million in Section 37 & 45 Reserve Funds, and \$7.475 million from the sale of development rights from *11 Wellesley*, a project carried forward into 2019.
- The table removes all provisional projects in the 10-Year Plan, as these do not yet have agreements and are therefore subject to negotiations. Additionally, an adjustment is included to assume an 85% spend rate for all confirmed projects based on historical spending experiences. It is assumed that those projects funded by confirmed non-TPA sources will proceed as planned.
- In order to meet future parking demands TPA will need to be able to continue investing in parking opportunities in order to maintain supply and therefore parking revenues. The availability of funding and timing of capital projects will continue to be reviewed during future year budget processes.



# APPENDICES

## Appendix 1

### 2019 Organization Chart



The 2019 total staff complement includes the President and staff for a total of 328.5 operating positions as summarized in the table below.

### 2019 Total Complement

	Category	Senior Management	Management with Direct Reports	Management without Direct Reports/ Exempt Professional & Clerical	Union	Total
Operating	Permanent	7.0	13.0	73.5	184.0	277.5
	Temporary	-	-	-	51.0	51.0
<b>Grand Total</b>		<b>7.0</b>	<b>13.0</b>	<b>73.5</b>	<b>235.0</b>	<b>328.5</b>

## Appendix 2

## 2019 Operating Budget by Service

## On-Street Parking

(In \$000s)	2018	2019			Changes		Incremental Change	
	Approved Budget	Base	New / Enhanced	Total Staff Recommended Budget			2020 Plan	2021 Plan
By Service	\$	\$	\$	\$	\$	%	\$	\$
<b>On-Street Parking</b>								
Gross Expenditures	12,446.0	12,091.6	0.0	12,091.6	(354.4)	(2.8%)	234.0	243.5
Revenue	58,733.3	57,592.0	0.0	57,592.0	(1,141.3)	(1.9%)	864.0	877.0
<b>Net Expenditures</b>	<b>(46,287.3)</b>	<b>(45,500.4)</b>	<b>0.0</b>	<b>(45,500.4)</b>	<b>786.8</b>	<b>1.7%</b>	<b>(630.0)</b>	<b>(633.5)</b>
<b>Total</b>								
Gross Expenditures	12,446.0	12,091.6	0.0	12,091.6	(354.4)	(2.8%)	234.0	243.5
Revenue	58,733.3	57,592.0	0.0	57,592.0	(1,141.3)	(1.9%)	864.0	877.0
<b>Total Net Expenditures</b>	<b>(46,287.3)</b>	<b>(45,500.4)</b>	<b>0.0</b>	<b>(45,500.4)</b>	<b>786.8</b>	<b>1.7%</b>	<b>(630.0)</b>	<b>(633.5)</b>
<b>Approved Positions</b>	<b>32.5</b>	<b>33.0</b>	<b>0.0</b>	<b>33.0</b>	<b>0.5</b>	<b>1.5%</b>	<b>0.0</b>	<b>0.0</b>

## Off-Street Parking

(In \$000s)	2018	2019			Changes		Incremental Change	
	Approved Budget	Base	New / Enhanced	Total Staff Recommended Budget			2020 Plan	2021 Plan
By Service	\$	\$	\$	\$	\$	%	\$	\$
<b>Off-Street Parking</b>								
Gross Expenditures	81,695.6	82,362.8	0.0	82,362.8	667.2	0.8%	1,657.0	1,714.3
Revenue	102,357.0	103,425.6	0.0	103,425.6	1,068.5	1.0%	1,519.4	1,543.3
<b>Net Expenditures</b>	<b>(20,661.4)</b>	<b>(21,062.8)</b>	<b>0.0</b>	<b>(21,062.8)</b>	<b>(401.4)</b>	<b>(1.9%)</b>	<b>137.6</b>	<b>171.0</b>
<b>Total</b>								
Gross Expenditures	81,695.6	82,362.8	0.0	82,362.8	667.2	0.8%	1,657.0	1,714.3
Revenue	102,357.0	103,425.6	0.0	103,425.6	1,068.5	1.0%	1,519.4	1,543.3
<b>Total Net Expenditures</b>	<b>(20,661.4)</b>	<b>(21,062.8)</b>	<b>0.0</b>	<b>(21,062.8)</b>	<b>(401.4)</b>	<b>(1.9%)</b>	<b>137.6</b>	<b>171.0</b>
<b>Approved Positions</b>	<b>293.5</b>	<b>293.0</b>	<b>0.0</b>	<b>293.0</b>	<b>(0.5)</b>	<b>(0.2%)</b>	<b>0.0</b>	<b>0.0</b>

## Bike Share Program

(In \$000s)	2018	2019			Changes		Incremental Change	
	Approved Budget	Base	New / Enhanced	Total Staff Recommended Budget			2020 Plan	2021 Plan
By Service	\$	\$	\$	\$	\$	%	\$	\$
<b>Bike Share</b>								
Gross Expenditures	5,520.4	6,145.0	0.0	6,145.0	624.6	11.3%	1,179.0	301.0
Revenue	5,110.0	6,120.0	0.0	6,120.0	1,010.0	19.8%	1,005.0	500.0
<b>Net Expenditures</b>	<b>410.4</b>	<b>25.0</b>	<b>0.0</b>	<b>25.0</b>	<b>(385.4)</b>	<b>(93.9%)</b>	<b>174.0</b>	<b>(199.0)</b>
<b>Total</b>								
Gross Expenditures	5,520.4	6,145.0	0.0	6,145.0	624.6	11.3%	1,179.0	301.0
Revenue	5,110.0	6,120.0	0.0	6,120.0	1,010.0	19.8%	1,005.0	500.0
<b>Total Net Expenditures</b>	<b>410.4</b>	<b>25.0</b>	<b>0.0</b>	<b>25.0</b>	<b>(385.4)</b>	<b>(93.9%)</b>	<b>174.0</b>	<b>(199.0)</b>
<b>Approved Positions</b>	<b>2.5</b>	<b>2.5</b>	<b>0.0</b>	<b>2.5</b>	<b>0.0</b>		<b>0.0</b>	<b>0.0</b>

## Appendix 3

### 2019 Service Levels

#### On-Street Parking

Activity	Service Level Description	Status	2016	2017	2018	2019
On-Street Parking	Occupancy of available spaces in established areas	Approved	80%	80%	80%	80%

#### Off-Street Parking

Activity	Type	Service Level Description	Status	2016	2017	2018	2019
Off-Street Parking	Surface Car Parks	Occupancy of available spaces in established areas	Approved	85%	85%	85%	85%
	Parking Garages	Occupancy of available spaces in established areas	Approved	85%	85%	85%	85%

#### Bike Share Program

Activity	Service Level Description	Status	2016	2017	2018	2019
Bike Share Program	<b>Bicycle fleet availability</b>	Approved	70-75%	70-75%	70-75%	70-75%
		Actual	61%	78%	80%	

The 2019 Service Levels have been adjusted (bolded in the charts) from the approved 2018 Service Levels for the Bike Share Program in order to more appropriately reflect the goals of Bike Share Toronto.

- Previously the service level description for the Bike Share Program referenced 'occupancy'. However, given the intent of the Bike Share Program is to promote short-term rides for commuting and leisure purposes the service level description has been revised to focus on fleet availability. Availability of bicycles will encourage and promote a higher volume of rides. Service levels will continue to be reviewed during future year budget processes.

## Appendix 4

## Summary of 2019 Service Changes

Description (\$000s)	Service Changes						Total Service Changes			Incremental Change			
	On-Street Parking		Off-Street Parking		Bike Share		\$	\$	#	2020 Plan		2021 Plan	
	Gross	Net	Gross	Net	Gross	Net	Gross	Net	Pos.	Net	Pos.	Net	Pos.
<b>Base Changes</b>													
<b>Base Savings to Achieve Target:</b>													
Reduced Equipment Repairs	(501.0)	(501.0)					(501.0)	(501.0)		77.1		78.7	
Reduced Ticket Paper and Miscellaneous Supplies	(227.0)	(227.0)	(280.0)	(280.0)			(507.0)	(507.0)		84.0		88.4	
<b>Base Revenue Changes:</b>													
Base User Fee Changes: Revenue Growth due to Rate Increases		(858.7)		(1,419.0)				(2,277.7)		(864.0)		(877.0)	
Bike Share Toronto Revenue Changes						(1,010.0)		(1,010.0)		(1,005.0)		(500.0)	
<b>Sub-Total</b>	(728.0)	(1,586.7)	(280.0)	(1,699.0)		(1,010.0)	(1,008.0)	(4,295.7)		(1,707.9)		(1,209.9)	
<b>Revenue Adjustments</b>													
Additional Rate Increases at 8 Core Carparks (Above Inflation)				(3,038.6)				(3,038.6)					
<b>Sub-Total</b>				(3,038.6)				(3,038.6)					
<b>Total 2019 Service Changes</b>	(728.0)	(1,586.7)	(280.0)	(4,737.6)		(1,010.0)	(1,008.0)	(7,334.3)		(1,707.9)		(1,209.9)	

## 2019 Operating Budget - Staff Recommended Service Changes Summary by Service (\$000's)

Form ID		Agencies - Cluster  Program - Toronto Parking Authority	Adjustments				2020 Plan Net Change	2021 Plan Net Change
Category	Equity Impact		Gross Expenditure	Revenue	Net	Approved Positions		
			100,599.4	164,099.0	(63,499.7)	328.50	(318.4)	(661.5)

18756	
52	NA

Additional Rate Increases at 8 Carparks

**Description:**

The 2019 Operating Budget includes revenue to be generated from additional rate increases of \$0.50 to the half hourly rate at eight off-street carparks: CP 11, CP 12, CP 26, CP 36, CP 39, CP 49, CP 52, and CP 68. These locations were assessed based on transaction volume and demand, in consideration of nearby competitor rates. This analysis can be found in Item PA15.5, adopted by the Toronto Parking Authority Board of Directors in October 2018. The total additional revenue to be realized in 2019 is \$3.039 million.

**Service Level Impact:**

There are no service level impacts as a result of this revenue change.

**Equity Statement:**

The changes in Toronto Parking Authority's 2019 Staff Recommended Operating Budget do not have any equity impacts.

**Service:** Off-Street Parking

Total Staff Recommended Changes:	0.0	3,038.6	(3,038.6)	0.00	0.0	0.0
<b>Staff Recommended Service Changes:</b>	<b>0.0</b>	<b>3,038.6</b>	<b>(3,038.6)</b>	<b>0.00</b>	<b>0.0</b>	<b>0.0</b>

**Summary:**

<b>Staff Recommended Service Changes:</b>	<b>0.0</b>	<b>3,038.6</b>	<b>(3,038.6)</b>	<b>0.00</b>	<b>0.0</b>	<b>0.0</b>
<b>Staff Recommended Base Budget:</b>	<b>100,599.4</b>	<b>167,137.6</b>	<b>(66,538.2)</b>	<b>328.50</b>	<b>(318.4)</b>	<b>(661.5)</b>

## Appendix 7

### 2019 Capital Budget; 2020 - 2028 Capital Plan Including Carry Forward Funding

(In \$000s)	Total App'd Cash Flows to Date*	2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	2019 - 2028 Total	Total Project Cost
<b>Total Expenditures by Category</b>													
<b>State of Good Repair</b>													
Carpark Provision - 2019		433										433	433
Concrete Repairs CP 52		70										70	70
CP 150 - Localized Waterproofing & Drains	10	190										190	200
CP 171 - New Elevators					1,000							1,000	1,000
CP 29 - New Elevators		1,500										1,500	1,500
CP 404 - New Elevators					1,500							1,500	1,500
CP 404 - New Roof of Office Space	20	230										230	250
CP 43, CP 68, CP 150 - Stairwell Upgrades	120	380										380	500
CP 58 - Complete Waterproof/repairs		200										200	200
CP 58 - Modification to operations	200	200										200	400
CP 58 - Resurfacing		250										250	250
CP 58 - Retaining wall and fence	30	970										970	1,000
CP 68 - New Elevators		1,500										1,500	1,500
CP 68 - Painting Upgrades		350										350	350
Elevator Modernization CP 34	10	1,490										1,490	1,500
Exhaust Fan, Drain, Concrete CP 36	200	1,800										1,800	2,000
Fire Alarm and Sprinkler Upgrades			850									850	850
Green Plus 2016		939										939	939
Greening Plus 2017 Various CP's		666										666	666
Greening Plus 2019 Various Carparks		1,900										1,900	1,900
HVAC Lighting Upgrade CP 404		100										100	100
Lighting Upgrade CP 11	4	838										838	842
Painting and Signage Upgrade CP 111		80										80	80
Painting CP 11	250	250										250	500
Painting CP 34		400										400	600
Painting CP 36		495										495	1,007
Painting CP 43		1,000										1,000	1,000
Painting CP 52	200	200										200	400
Restoration / Waterproof Parking Structure CP 58	200	800										800	1,000
Signage Illuminated CP 404		100										100	100
Signage Upgrade CP 11		100										100	100
Signage Upgrade CP 26		100										100	100
Signage Upgrade CP 29		100										100	100
Signage Upgrade Illuminated CP 43	20	180										180	200
Structural Maint & Tech, Green Plus 2018-2026		2,600	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	52,100	52,100
Sub Station Replacement CP 26		113										113	113
Sub Station Replacement CP 43		188										188	188
Ventilation Modification CP 34		230										230	230
<b>Sub-Total</b>	<b>2,159</b>	<b>20,758</b>	<b>6,350</b>	<b>5,500</b>	<b>8,000</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>73,608</b>	<b>75,767</b>
<b>Service Improvement</b>													
11 Wellesley		7,475										7,475	7,475
1220-1222 Wilson	75	2,075										2,075	2,150
2204, 2212 Eglinton W. (CP 673)	50	998										998	1,047
437 Rogers Road	50	165										165	215
50 Wellesley	190	2,570										2,570	2,760
592 and 598 Gerrard East Avenue Rd. & Davenport	2,458		500									500	2,958
Bathurst / Queens Quay							2,500	5,000				2,500	2,500
Bay / Lakeshore (Downtown Fringe South)												5,000	5,000
Bessarion Community Centre			4,000			10,000						10,000	10,000
Bike Share Expansion	14,767	7,500	5,000									12,500	27,267
Bloor / Bathurst								8,500				8,500	8,500
Bloor / Dundas								2,900				2,900	2,900
Cabbagetown								2,400				2,400	2,400
Carpark Provision - 2019		4,567						5,000				9,567	9,567
Carpark Provision 2017	500	1,100										1,100	1,600
Chinahouse (CP 655)		6,488										6,488	6,488
College / Dovercourt									2,000			2,000	2,000
CP 1 - Addition of 2 Levels	701	799										799	1,500
CP 15 Redevelopment (JV)	1,000			7,200								7,200	8,200
CP 212 / 227 Adelaide and Spadina Redevelopment	100	50						6,200				6,250	6,350
CP 39 Castletown Redevelopment	100	100					10,000					10,100	10,200
CP 505 Cliveden Redevelopment		500										500	500
CP Provision due to City Initiatives		3,600	2,200	5,000	5,000	5,000	5,000	5,000				25,800	25,800
ERP / Financial System - P/ICK Replacement	200	2,800										2,800	3,000
Expanded Facilities - Bloor St. W (Glendonwynne / Durie)							2,500					2,500	2,500
Financial District East of University									10,000			10,000	10,000
Harbord - Spadina To Major					2,000							2,000	2,000
Harbourfront									10,000			10,000	10,000
Hub Lane Equipment Refresh - 10 CPs	150	550										550	700
King E. of Spadina - Revitalization						6,000						6,000	6,000
King, West of Spadina (Reinvestment Area)							12,500					12,500	12,500
Leslieville (Queen E. of Carlaw / Coxwell)			3,500						4,000			4,000	4,000
Little Italy												3,500	3,500
LPR / Pay-by-Plate Project		1,000										1,000	1,000
Maintenance Facility	50	935										935	985
North York - Finch to Steeles								2,000				2,000	2,000
North York Center - South (Sheppard to Finch)					4,000							4,000	4,000
Oakwood, 1607 Eglinton Ave. W.	15	735										735	750
Office computers and equipment upgrade		25										25	25
Parking Guidance System	500	500	250	250								1,000	1,500
Pay by Plate Development and Pilot	50	40										40	90
Phone Support System / Dispatch		80										80	80
Queen East (Kippendavie to Lee)					3,000							3,000	3,000
Queen St. West (Spadina to Bellwoods)				2,250								2,250	2,250
Redevelopment of 1113-1117 Dundas / Dovercourt			6,900									6,900	6,900
Redevelopment of CP 12 - 30 Alvin (JV)								9,300				9,300	9,300
Redevelopment of CP 224 - 34 Hannah Ave.							8,000					8,000	8,000
Redevelopment of CP 411 - Roe Avenue		1,000						2,500				3,500	3,500
Redevelopment of CP 412 (JV)								4,000				4,000	4,000
Redevelopment of CP 5 - 15 Wellesley (JV)	100							3,680				3,680	3,780
Replacement for Bike Lanes				5,000	5,000	5,000	5,000	5,000	2,000	2,000	2,000	28,000	28,000
Roncesvalles									2,000			2,000	2,000
Spadina / Bloor (Redevelopment of CP 231)									2,000			4,000	4,000
St Lawrence Market North					14,500			4,000				14,500	14,500
St. Clair West BIA (Dufferin to Christie)									3,500			3,500	3,500
St. Clair West CP 41 (Corso Italia)									10,900			10,900	10,900
St. Patrick CP 221	100			5,468								5,468	5,568
Upgrade Revenue Control Equipment		2,000										2,000	2,000
Website Mapping Upgrade	30	70										70	100
Work & Asset Mgmt. SAAS Solution		160										160	160
Yonge, S. of Eglinton								7,000				7,000	7,000
<b>Sub-Total</b>	<b>21,186</b>	<b>47,882</b>	<b>22,350</b>	<b>25,168</b>	<b>33,500</b>	<b>51,680</b>	<b>54,500</b>	<b>46,900</b>	<b>27,300</b>	<b>2,000</b>	<b>2,000</b>	<b>313,280</b>	<b>334,465</b>
<b>Total Expenditures by Category (including carry forward from 2018)</b>	<b>23,345</b>	<b>68,640</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>60,000</b>	<b>52,400</b>	<b>32,800</b>	<b>7,500</b>	<b>7,500</b>	<b>386,888</b>	<b>410,232</b>





**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>TPA907611 CP 15 Redevelopment (JV)</u>																									
3	2	CP 15 Redevelopment (JV)	11	S4	04	0	0	7,200	0	0	7,200	0	7,200	0	0	0	0	0	0	0	0	7,200	0	7,200	
Sub-total						0	0	7,200	0	0	7,200	0	7,200	0	0	0	0	0	0	0	0	7,200	0	7,200	
<u>TPA907702 Chinahouse (CP 655)</u>																									
3	1	Chinahouse (CP 655)	12	S2	04	6,488	0	0	0	0	6,488	0	6,488	0	0	0	0	0	0	0	6,488	0	6,488		
Sub-total						6,488	0	0	0	0	6,488	0	6,488	0	0	0	0	0	0	0	0	6,488	0	6,488	
<u>TPA907703 Redevelopment of CP 5 (15 Wellesley) JV</u>																									
3	1	Redevelopment of CP 5 (15 Wellesley) JV	13	S4	04	0	0	0	0	3,680	3,680	0	3,680	0	0	0	0	0	0	0	0	3,680	0	3,680	
Sub-total						0	0	0	0	3,680	3,680	0	3,680	0	0	0	0	0	0	0	0	0	3,680	0	3,680
<u>TPA907704 Redevelopment of CP 412 (JV)</u>																									
3	1	Redevelopment of CP 412 - JV	18	S6	04	0	0	0	0	4,000	4,000	0	4,000	0	0	0	0	0	0	0	4,000	0	4,000		
Sub-total						0	0	0	0	4,000	4,000	0	4,000	0	0	0	0	0	0	0	0	4,000	0	4,000	
<u>TPA907705 Redevelopment of CP 224 (34 Hannah Ave)</u>																									
0	1	Redevelopment of CP 224 - 34 Hannah Ave	10	S6	04	0	0	0	0	8,000	8,000	0	8,000	0	0	0	0	0	0	0	0	8,000	0	8,000	
Sub-total						0	0	0	0	8,000	8,000	0	8,000	0	0	0	0	0	0	0	0	0	8,000	0	8,000
<u>TPA907710 Little Italy</u>																									
3	1	Little Italy	11	S6	04	0	3,500	0	0	0	3,500	0	3,500	0	0	0	0	0	0	0	3,500	0	3,500		
Sub-total						0	3,500	0	0	0	3,500	0	3,500	0	0	0	0	0	0	0	0	3,500	0	3,500	
<u>TPA907713 Redevelopment 1113-1117 Dundas/Dovercourt</u>																									
0	3	Redevelopment 1113/1117 Dundas/Dovercourt	18	S4	04	0	6,900	0	0	0	6,900	0	6,900	0	0	0	0	0	0	0	6,900	0	6,900		
Sub-total						0	6,900	0	0	0	6,900	0	6,900	0	0	0	0	0	0	0	0	6,900	0	6,900	
<u>TPA907715 Yonge S. of Eglinton</u>																									
3	3	Yonge S. of Eglinton	12	S6	04	0	0	0	0	0	0	7,000	7,000	0	0	0	0	0	0	0	7,000	0	7,000		
Sub-total						0	0	0	0	0	0	7,000	7,000	0	0	0	0	0	0	0	0	7,000	0	7,000	
<u>TPA907959 Redevelopment of CP 411 (Roe Avenue)</u>																									
3	2	Redevelopment of CP 411 (Roe Avenue)	16	S4	04	0	0	0	0	0	0	2,500	2,500	0	0	0	0	0	0	0	2,500	0	2,500		



**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
<b>TPA907979 CP 58 Modification to operation</b>																								
0	2	CP 58 Modification to operation	11	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
Sub-total						200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
<b>TPA907990 Signage Illuminated CP 404 S2</b>																								
1	1	Signage Illuminated CP 404 S2	18	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
<b>TPA908089 2204, 2212 Eglinton W. (CP 673)</b>																								
3	1	2204, 2212 Eglinton W. (CP 673) S2	21	S2	04	998	0	0	0	0	998	0	998	0	0	0	0	0	0	998	0	0	0	998
Sub-total						998	0	0	0	0	998	0	998	0	0	0	0	0	0	998	0	0	0	998
<b>TPA908091 Bloor/ Dundas</b>																								
3	2	Bloor/ Dundas	14	S6	04	0	0	0	0	0	0	2,900	2,900	0	0	0	0	0	0	2,900	0	0	0	2,900
Sub-total						0	0	0	0	0	0	2,900	2,900	0	0	0	0	0	0	2,900	0	0	0	2,900
<b>TPA908092 St.Clair West BIA (Dufferin to Christie)</b>																								
0	1	St. Clair West BIA (Dufferin to Christie)	21	S6	04	0	0	0	0	0	0	3,500	3,500	0	0	0	0	0	0	3,500	0	0	0	3,500
Sub-total						0	0	0	0	0	0	3,500	3,500	0	0	0	0	0	0	3,500	0	0	0	3,500
<b>TPA908094 Bloor/ Bathurst</b>																								
3	1	Bloor/ Bathurst	11	S6	04	0	0	0	0	0	0	8,500	8,500	0	0	0	0	0	0	8,500	0	0	0	8,500
Sub-total						0	0	0	0	0	0	8,500	8,500	0	0	0	0	0	0	8,500	0	0	0	8,500
<b>TPA908096 Structural Maint &amp; Tech. Green Plus 2018-2026</b>																								
0	2	Structural Maint. & Tech. Green Plus 2018-2026	CW	S5	03	2,600	5,500	5,500	5,500	5,500	24,600	27,500	52,100	0	0	0	0	0	0	52,100	0	0	0	52,100
Sub-total						2,600	5,500	5,500	5,500	5,500	24,600	27,500	52,100	0	0	0	0	0	0	52,100	0	0	0	52,100
<b>TPA908098 Elevator Modernization CP 34 S1</b>																								
0	2	CP 34 New 2nd Elevator	11	S2	03	1,490	0	0	0	0	1,490	0	1,490	0	0	0	0	0	0	1,490	0	0	0	1,490
Sub-total						1,490	0	0	0	0	1,490	0	1,490	0	0	0	0	0	0	1,490	0	0	0	1,490
<b>TPA908109 Hvac Lighting Upgrade CP 404 S1</b>																								
2	1	Hvac Lighting Upgrade CP 404 S1	18	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
<b>TPA908110 Painting Upgrade CP 11 S2</b>																								



**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>TPA908210 Concrete Repairs CP 52 S2</u>																									
2	2	Concrete Repairs CP 52 S2	10	S2	03	70	0	0	0	0	70	0	70	0	0	0	0	0	0	0	70	0	0	0	70
Sub-total						70	0	0	0	0	70	0	70	0	0	0	0	0	0	0	70	0	0	0	70
<u>TPA908211 Lighting Upgrade CP 11 S2</u>																									
2	1	Lighting Upgrade CP 11 S2	12	S2	03	838	0	0	0	0	838	0	838	0	0	0	0	0	0	838	0	0	0	838	
Sub-total						838	0	0	0	0	838	0	838	0	0	0	0	0	0	838	0	0	0	838	
<u>TPA908223 Signage Upgrade CP 26 S2</u>																									
2	1	Signage Upgrade CP 26 S2	13	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100	
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100	
<u>TPA908226 50 Wellesley</u>																									
3	1	50 Wellesley	13	S2	04	2,570	0	0	0	0	2,570	0	2,570	0	0	0	0	0	0	0	2,570	0	0	2,570	
Sub-total						2,570	0	0	0	0	2,570	0	2,570	0	0	0	0	0	0	0	2,570	0	0	0	2,570
<u>TPA908361 Maintenance Facility</u>																									
3	1	Maintenance Facility	CW	S2	04	935	0	0	0	0	935	0	935	0	0	0	0	0	0	935	0	0	0	935	
Sub-total						935	0	0	0	0	935	0	935	0	0	0	0	0	0	935	0	0	0	935	
<u>TPA908363 Carpark Provision 2017</u>																									
3	1	Carpark Provision 2017 (50 Richmond)	13	S2	04	1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100	
Sub-total						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100	
<u>TPA908364 Sub Station Replacement CP 26</u>																									
3	1	Sub Station Replacement CP 26	13	S2	03	113	0	0	0	0	113	0	113	0	0	0	0	0	0	113	0	0	0	113	
Sub-total						113	0	0	0	0	113	0	113	0	0	0	0	0	0	113	0	0	0	113	
<u>TPA908366 Painting CP 52</u>																									
0	2	Painting CP 52 - 2019	10	S4	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200	
Sub-total						200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200	
<u>TPA908367 Ventilation Modification CP 34</u>																									
3	1	Ventilation Modification CP 34	11	S2	03	230	0	0	0	0	230	0	230	0	0	0	0	0	0	230	0	0	0	230	
Sub-total						230	0	0	0	0	230	0	230	0	0	0	0	0	0	230	0	0	0	230	
<u>TPA908368 Substation Replacement CP 43 (C1)</u>																									

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>TPA908368 Substation Replacement CP 43 (C1)</u>																									
3	1	Substation Replacement CP 43 (C1)	10	S2	03	188	0	0	0	0	188	0	188	0	0	0	0	0	0	188	0	0	0	188	
Sub-total						188	0	0	0	0	188	0	188	0	0	0	0	0	0	188	0	0	0	188	
<u>TPA908370 Painting CP 43</u>																									
3	1	Painting CP 43	10	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
Sub-total						1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
<u>TPA908371 Parking Guidance System</u>																									
3	1	Parking Guidance System	CW	S5	04	250	250	250	0	0	750	0	750	0	0	0	0	0	0	750	0	0	0	750	
0	2	Parking Guidance System	CW	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250	
Sub-total						500	250	250	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
<u>TPA908373 Greening Plus 2017 Various CP's</u>																									
3	1	Greening Plus 2017 Various CP's	CW	S2	03	666	0	0	0	0	666	0	666	0	0	0	0	0	0	666	0	0	0	666	
Sub-total						666	0	0	0	0	666	0	666	0	0	0	0	0	0	666	0	0	0	666	
<u>TPA908374 Exhaust Fan, Drain, Concrete CP 36</u>																									
3	1	Exhaust Fan, Drain, Concrete CP 36	10	S2	03	1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	0	0	1,800	0	0	0	1,800	
Sub-total						1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	0	0	1,800	0	0	0	1,800	
<u>TPA908376 Replacement for Bikelanes</u>																									
3	1	Replacement for Bikelanes	CW	S6	04	0	0	5,000	5,000	5,000	15,000	13,000	28,000	0	0	0	0	0	0	28,000	0	0	0	28,000	
Sub-total						0	0	5,000	5,000	5,000	15,000	13,000	28,000	0	0	0	0	0	0	28,000	0	0	0	28,000	
<u>TPA908377 Bathurst/ Queens Quay</u>																									
3	1	Bathurst/ Queens Quay	10	S6	04	0	0	0	0	0	0	5,000	5,000	0	0	0	0	0	0	5,000	0	0	0	5,000	
Sub-total						0	0	0	0	0	0	5,000	5,000	0	0	0	0	0	0	5,000	0	0	0	5,000	
<u>TPA908378 592 and 598 Gerrard East</u>																									
3	1	592 and 598 Gerrard East	14	S6	04	0	500	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500	
Sub-total						0	500	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500	
<u>TPA908380 St. Patrick CP 221</u>																									
3	1	St. Patrick CP 221	11	S2	04	5,060	0	0	0	0	5,060	0	5,060	0	0	0	0	0	0	5,060	0	0	0	5,060	



**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908499 CP 150 - Localized waterproofing &amp; drains</u>																								
0	1	CP 150 - Localized waterproofing & drains	10	S2	03	190	0	0	0	0	190	0	190	0	0	0	0	0	0	190	0	0	0	190
Sub-total						190	0	0	0	0	190	0	190	0	0	0	0	0	0	190	0	0	0	190
<u>TPA908500 CP 404 - New roof of office space</u>																								
0	1	CP 404 - New roof of office space	18	S2	03	230	0	0	0	0	230	0	230	0	0	0	0	0	230	0	0	0	230	
Sub-total						230	0	0	0	0	230	0	230	0	0	0	0	0	230	0	0	0	230	
<u>TPA908501 CP 29 New Elevators</u>																								
0	1	CP 29 New Elevators	12	S2	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
Sub-total						1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
<u>TPA908502 CP 404 New Elevators</u>																								
0	1	CP 404 New Elevators	18	S6	03	0	0	0	1,500	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
Sub-total						0	0	0	1,500	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
<u>TPA908504 CP 68 New Elevators</u>																								
0	1	CP 68 New Elevators	11	S2	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
Sub-total						1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	1,500	0	0	0	1,500	
<u>TPA908505 CP 171 New Elevators</u>																								
0	1	CP 171 New Elevators	12	S6	03	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
Sub-total						0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
<u>TPA908507 CP 68 Painting Upgrades</u>																								
0	1	CP 68 Painting Upgrades	11	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	0	350	0	0	0	350	
Sub-total						350	0	0	0	0	350	0	350	0	0	0	0	0	350	0	0	0	350	
<u>TPA908510 CP 39 Castelfield Redevelopment</u>																								
0	1	CP 39 Castelfield Redevelopment	08	S2	04	10,100	0	0	0	0	10,100	0	10,100	0	0	0	0	0	100	10,000	0	0	10,100	
0	2	CP 39 Castelfield Redevelopment	08	S3	04	-10,000	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sub-total						100	0	0	0	10,000	10,100	0	10,100	0	0	0	0	0	100	10,000	0	0	10,100	
<u>TPA908511 CP212 / 227 Adelaide and Spadina Re-developm</u>																								
0	1	CP212 / 227 Adelaide and Spadina Re-development	10	S2	04	6,200	0	0	0	0	6,200	0	6,200	0	0	0	0	0	0	6,200	0	0	6,200	





**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908657 Fire Alarm and Sprinkler Upgrades</u>																								
0	1	Fire Alarm and Sprinkler Upgrades			10 S6 03	0	850	0	0	0	850	0	850	0	0	0	0	0	0	850	0	0	0	850
Sub-total						0	850	0	0	0	850	0	850	0	0	0	0	0	0	850	0	0	0	850
<b>Total Program Expenditure</b>						68,640	28,700	30,668	41,500	57,180	226,688	160,200	386,888	10,000	0	0	0	4,500	0	304,615	67,773	0	0	386,888

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 7: 2019 Capital Budget; 2020-2028 Capital Plan Including Carry Forward Funding**

**Toronto Parking Authority**

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
Provincial Grants & Subsidies						6,000	4,000	0	0	0	10,000	0	10,000	10,000	0	0	0	0	0	0	10,000			
Reserve Funds (Ind."XR" Ref.)						0	0	0	0	0	0	4,500	4,500	0	0	0	4,500	0	0	0	4,500			
Other1 (Internal)						46,107	24,700	23,468	41,500	35,500	171,275	133,340	304,615	0	0	0	0	304,615	0	0	304,615			
Other2 (External)						16,533	0	7,200	0	21,680	45,413	22,360	67,773	0	0	0	0	0	67,773	0	0	67,773		
<b>Total Program Financing</b>						<b>68,640</b>	<b>28,700</b>	<b>30,668</b>	<b>41,500</b>	<b>57,180</b>	<b>226,688</b>	<b>160,200</b>	<b>386,888</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>	<b>0</b>	<b>304,615</b>	<b>67,773</b>	<b>0</b>	<b>0</b>	<b>386,888</b>

Status Code	Description
S2	S2 Prior Year (With 2019 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2019 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2020 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 8

### 2019 Cash Flow and Future Year Commitments including Carry Forward Funding

(In \$000s)	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total 2019 Cash Flow & FY Commits
<b>Expenditures:</b>											
<b>Previously Approved</b>											
11 Wellesley	7,475										7,475
1220-1222 Wilson	2,075										2,075
2204, 22 12 Eglinton W. (CP 673)	998										998
437 Rogers Road	165										165
50 Wellesley	2,570										2,570
Bessarion Community Centre		4,000									4,000
Carpark Provision 2017	1,100										1,100
Chinahouse (CP 655)	6,488										6,488
Concrete Repairs CP 52	70										70
CP 1 - Addition of 2 Levels	799										799
CP 150 - Localized Waterproofing & Drains	190										190
CP 212 / 227 Adelaide and Spadina Redevelopment	6,200										6,200
CP 29 New Elevators	1,500										1,500
CP 39 Castlefield Redevelopment	10,100										10,100
CP 404 - New Roof of Office Space	230										230
CP 43, CP 68, CP 150 Stairwell Upgrades	380										380
CP 505 Cliveden Redevelopment	500										500
CP 58 - Complete Waterproof/Repairs	200										200
CP 58 - Retaining Wall and Fence	970										970
CP 58 Modification to Operations	200										200
CP 58 Resurfacing	250										250
CP 68 New Elevators	1,500										1,500
CP 68 Painting Upgrades	350										350
Elevator Modernization CP 34	1,490										1,490
ERP / Financial System - PICK Replacement	2,800										2,800
Exhaust Fan, Drain, Concrete CP 36	1,800										1,800
Greening Plus (2017) Various CP's	666										666
Hub Lane Equipment Refresh - 10 CP's	550										550
HVAC Lighting Upgrade CP 404	100										100
Lighting Upgrade CP 11	838										838
Maintenance Facility	935										935
Oakwood, 1607 Eglinton Ave. W.	735										735
Painting and Signage Upgrade CP 111	80										80
Painting CP 36	112										112
Painting CP 43	1,000										1,000
Parking Guidance System	250										250
Pay-by-Plate Development and Pilot	40										40
Phone Support System / Dispatch	80										80
Signage Illuminated CP 404	100										100
Signage Upgrade CP 11	100										100
Signage Upgrade CP 26	100										100
Signage Upgrade CP 29	100										100
Signage Upgrade Illuminated CP 43	180										180
St. Patrick CP 221	5,060										5,060
Sub Station Replacement CP 26	113										113
Sub Station Replacement CP 43	188										188
Ventilation Modification CP 34	230										230
Website Mapping Upgrade	70										70
Work & Asset Mgmt SAAS Solution	160										160
<b>Subtotal</b>	<b>62,186</b>	<b>4,000</b>	-	-	-	-	-	-	-	-	<b>66,186</b>
<b>Change in Scope</b>											
CP 212 / 227 Adelaide and Spadina Redevelopment	(6,150)					6,200					50
CP 39 Castlefield Redevelopment	(10,000)				10,000						-
St. Patrick CP 221	(5,060)		5,468								408
<b>Subtotal</b>	<b>(21,210)</b>	-	<b>5,468</b>	-	<b>10,000</b>	<b>6,200</b>	-	-	-	-	<b>458</b>
<b>New w/ Future Year</b>											
Bike Share Expansion	7,500	5,000									12,500
Carpark Provision - 2019	5,000										5,000
CP 15 Redevelopment (JV)			7,200								7,200
CP Provision due to City Initiatives	3,600										3,600
Greening Plus (2019) - Various Carparks	1,900										1,900
Greening Plus (Prior Year)	939										939
LPR / Pay-by-Plate Project	1,000										1,000
Office Computers and Equipment Upgrade	25										25
Painting CP 11	250										250
Painting CP 34	200										200
Painting CP 36	400										400
Painting CP 52	200										200
Parking Guidance System	250										250
Redevelopment of 1113-1117 Dundas / Dovercourt		6,900									6,900
Redevelopment of CP 411 - Roe Avenue	1,000					2,500					3,500
Redevelopment of CP 5 - 15 Wellesley (JV)					3,680						3,680
Restoration / Waterproof Parking Structure CP 58	800										800
Structural Maint & Tech. Green Plus 2018-2026	2,600	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	52,100
Upgrade Revenue Control Equipment	2,000										2,000
<b>Subtotal</b>	<b>27,664</b>	<b>17,400</b>	<b>12,700</b>	<b>5,500</b>	<b>9,180</b>	<b>8,000</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>102,444</b>
<b>Total Expenditure</b>	<b>68,640</b>	<b>21,400</b>	<b>18,168</b>	<b>5,500</b>	<b>19,180</b>	<b>14,200</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>169,088</b>
<b>Financing:</b>											
Reserve Funds	1,500										1,500
Provincial Funding	6,000	4,000									10,000
TPA Current & Future Retained Earnings	44,607	17,400	10,968	5,500	5,500	5,500	5,500	5,500	5,500	5,500	111,475
Sale of Air Rights	16,533		7,200		13,680	8,700					46,113
<b>Total Financing</b>	<b>68,640</b>	<b>21,400</b>	<b>18,168</b>	<b>5,500</b>	<b>19,180</b>	<b>14,200</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>169,088</b>

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing		
<b>TPA907469 CP 1 - Additional of 2 Levels</b>																								
2	7	CP1-Additional of 2 Levels 2014 Cwfd	13	S2	04	799	0	0	0	0	799	0	799	0	0	0	0	0	0	799	0	0	0	799
Sub-total						799	0	0	0	0	799	0	799	0	0	0	0	0	0	799	0	0	0	799
<b>TPA907611 CP 15 Redevelopment (JV)</b>																								
3	2	CP 15 Redevelopment (JV)	11	S4	04	0	0	7,200	0	0	7,200	0	7,200	0	0	0	0	0	0	7,200	0	0	7,200	
Sub-total						0	0	7,200	0	0	7,200	0	7,200	0	0	0	0	0	0	7,200	0	0	7,200	
<b>TPA907702 Chinahouse (CP 655)</b>																								
3	1	Chinahouse (CP 655)	12	S2	04	6,488	0	0	0	0	6,488	0	6,488	0	0	0	0	0	0	6,488	0	0	6,488	
Sub-total						6,488	0	0	0	0	6,488	0	6,488	0	0	0	0	0	0	6,488	0	0	6,488	
<b>TPA907703 Redevelopment of CP 5 (15 Wellesley) JV</b>																								
3	1	Redevelopment of CP 5 (15 Wellesley) JV	13	S4	04	0	0	0	0	3,680	3,680	0	3,680	0	0	0	0	0	0	3,680	0	0	3,680	
Sub-total						0	0	0	0	3,680	3,680	0	3,680	0	0	0	0	0	0	3,680	0	0	3,680	
<b>TPA907713 Redevelopmen 1113-1117 Dundas/Dovercourt</b>																								
0	3	Redevelopment 1113/1117 Dundas/Dovercourt	18	S4	04	0	6,900	0	0	0	6,900	0	6,900	0	0	0	0	0	6,900	0	0	0	6,900	
Sub-total						0	6,900	0	0	0	6,900	0	6,900	0	0	0	0	0	6,900	0	0	0	6,900	
<b>TPA907959 Redevelopment of CP 411 (Roe Avenue)</b>																								
3	2	Redevelopment of CP 411 (Roe Avenue)	16	S4	04	0	0	0	0	0	2,500	2,500	0	0	0	0	0	0	0	2,500	0	0	2,500	
0	3	Redevelopment of CP 411 - Roe Ave Legal Exp	16	S4	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
Sub-total						1,000	0	0	0	0	1,000	2,500	3,500	0	0	0	0	0	1,000	2,500	0	0	3,500	
<b>TPA907961 Oakwood, 1607 Eglinton Ave. W.</b>																								
3	1	Oakwood, 1607 Eglinton Ave W	21	S2	04	735	0	0	0	0	735	0	735	0	0	0	0	0	735	0	0	0	735	
Sub-total						735	0	0	0	0	735	0	735	0	0	0	0	0	735	0	0	0	735	
<b>TPA907970 Painting CP 34 S1</b>																								
1	1	Painting CP 34	11	S4	03	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	200	
Sub-total						200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	200	
<b>TPA907973 Painting Stage 2 CP 36</b>																								
1	1	Painting Stage 2 CP 36	10	S4	03	400	0	0	0	0	400	0	400	0	0	0	0	0	400	0	0	0	400	



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908110 Painting Upgrade CP 11 S2</u>																								
2	1	Painting Upgrade CP 11 S2	12	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250
		Sub-total				250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250
<u>TPA908111 Signage Upgrade CP 11 S2</u>																								
2	1	Signage Upgrade CP 11 S2	12	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
<u>TPA908112 Signage Upgrade CP 29 S2</u>																								
2	1	Signage Upgrade CP 29 S2	12	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
<u>TPA908114 Painting and Signage Upgrade CP 111 S1</u>																								
2	1	Painting and Signage Upgrade CP 111	11	S2	03	80	0	0	0	0	80	0	80	0	0	0	0	0	0	80	0	0	0	80
		Sub-total				80	0	0	0	0	80	0	80	0	0	0	0	0	0	80	0	0	0	80
<u>TPA908123 11 Wellesley</u>																								
3	1	11 Wellesley	13	S2	04	7,475	0	0	0	0	7,475	0	7,475	0	0	0	0	0	0	0	7,475	0	0	7,475
		Sub-total				7,475	0	0	0	0	7,475	0	7,475	0	0	0	0	0	0	0	7,475	0	0	7,475
<u>TPA908204 Bessarion Community Centre</u>																								
3	1	Bessarion Community Centre	15	S2	04	0	4,000	0	0	0	4,000	0	4,000	0	0	0	0	0	0	4,000	0	0	0	4,000
		Sub-total				0	4,000	0	0	0	4,000	0	4,000	0	0	0	0	0	0	4,000	0	0	0	4,000
<u>TPA908205 Green Plus 2016 S1</u>																								
0	2	Green Plus 2016 Budget (CP 3, 47, 78, 85, 93, 226)	CW	S4	03	939	0	0	0	0	939	0	939	0	0	0	0	0	0	939	0	0	0	939
		Sub-total				939	0	0	0	0	939	0	939	0	0	0	0	0	0	939	0	0	0	939
<u>TPA908206 1220-1222 Wilson</u>																								
2	1	1220-1222 Wilson	09	S2	04	2,075	0	0	0	0	2,075	0	2,075	0	0	0	0	0	0	2,075	0	0	0	2,075
		Sub-total				2,075	0	0	0	0	2,075	0	2,075	0	0	0	0	0	0	2,075	0	0	0	2,075
<u>TPA908209 CP 505 Cliveden Redevelopment</u>																								
2	1	CP 505 Cliveden Redevelopment	05	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
		Sub-total				500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
<u>TPA908210 Concrete Repairs CP 52 S2</u>																								



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908368 Substation Replacement CP 43 (C1)</u>																								
3	1	Substation Replacement CP 43 (C1)	10	S2	03	188	0	0	0	0	188	0	188	0	0	0	0	0	0	188	0	0	0	188
		Sub-total				188	0	0	0	0	188	0	188	0	0	0	0	0	0	188	0	0	0	188
<u>TPA908370 Painting CP 43</u>																								
3	1	Painting CP 43	10	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
		Sub-total				1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
<u>TPA908371 Parking Guidance System</u>																								
3	1	Parking Guidance System	CW	S5	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250
0	2	Parking Guidance System	CW	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	250	0	0	0	250
		Sub-total				500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
<u>TPA908373 Greening Plus 2017 Various CP's</u>																								
3	1	Greening Plus 2017 Various CP's	CW	S2	03	666	0	0	0	0	666	0	666	0	0	0	0	0	0	666	0	0	0	666
		Sub-total				666	0	0	0	0	666	0	666	0	0	0	0	0	0	666	0	0	0	666
<u>TPA908374 Exhaust Fan, Drain, Concrete CP 36</u>																								
3	1	Exhaust Fan, Drain, Concrete CP 36	10	S2	03	1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	0	0	1,800	0	0	0	1,800
		Sub-total				1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	0	0	1,800	0	0	0	1,800
<u>TPA908380 St. Patrick CP 221</u>																								
3	1	St. Patrick CP 221	11	S2	04	5,060	0	0	0	0	5,060	0	5,060	0	0	0	0	0	0	5,060	0	0	0	5,060
0	2	St. Patrick CP 221	11	S3	04	-5,060	0	5,060	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	3	St. Patrick CP 221	11	S3	04	0	0	408	0	0	408	0	408	0	0	0	0	0	0	408	0	0	0	408
		Sub-total				0	0	5,468	0	0	5,468	0	5,468	0	0	0	0	0	0	5,468	0	0	0	5,468
<u>TPA908381 437 Rogers Road</u>																								
3	1	437 Rogers Road	17	S2	04	165	0	0	0	0	165	0	165	0	0	0	0	0	0	165	0	0	0	165
		Sub-total				165	0	0	0	0	165	0	165	0	0	0	0	0	0	165	0	0	0	165
<u>TPA908382 CP Provision due to City Initiatives</u>																								
3	1	CP Provision due to City Initiatives	CW	S5	04	3,600	0	0	0	0	3,600	0	3,600	0	0	0	0	0	0	3,600	0	0	0	3,600
		Sub-total				3,600	0	0	0	0	3,600	0	3,600	0	0	0	0	0	0	3,600	0	0	0	3,600



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908504 CP 68 New Elevators</u>																								
0	1	CP 68 New Elevators	11	S2	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	0	1,500	0	0	0	1,500
Sub-total						1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	0	1,500	0	0	0	1,500
<u>TPA908507 CP 68 Painting Upgrades</u>																								
0	1	CP 68 Painting Upgrades	11	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	350	0	0	0	350
Sub-total						350	0	0	0	0	350	0	350	0	0	0	0	0	0	350	0	0	0	350
<u>TPA908510 CP 39 Castelfield Redevelopment</u>																								
0	1	CP 39 Castelfield Redevelopment	08	S2	04	10,100	0	0	0	0	10,100	0	10,100	0	0	0	0	0	0	100	10,000	0	0	10,100
0	2	CP 39 Castelfield Redevelopment	08	S3	04	-10,000	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub-total						100	0	0	0	10,000	10,100	0	10,100	0	0	0	0	0	0	100	10,000	0	0	10,100
<u>TPA908511 CP212 / 227 Adelaide and Spadina Re-developm</u>																								
0	1	CP212 / 227 Adelaide and Spadina Re-development	10	S2	04	6,200	0	0	0	0	6,200	0	6,200	0	0	0	0	0	0	0	6,200	0	0	6,200
0	2	CP212 / 227 Adelaide and Spadina Re-development	10	S3	04	-6,200	0	0	0	0	-6,200	6,200	0	0	0	0	0	0	0	0	0	0	0	0
0	3	CP212 / 227 Adelaide and Spadina Re-development	10	S3	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
Sub-total						50	0	0	0	0	50	6,200	6,250	0	0	0	0	0	0	50	6,200	0	0	6,250
<u>TPA908535 Work &amp; Asset Mnmt SAAS Solution</u>																								
0	1	Work & Asset Mgmt SAAS Solution	CW	S2	04	160	0	0	0	0	160	0	160	0	0	0	0	0	0	160	0	0	0	160
Sub-total						160	0	0	0	0	160	0	160	0	0	0	0	0	0	160	0	0	0	160
<u>TPA908537 Pay by Plate Development and Pilot</u>																								
0	1	Pay by Plate Development and Pilot	CW	S2	04	40	0	0	0	0	40	0	40	0	0	0	0	0	0	40	0	0	0	40
Sub-total						40	0	0	0	0	40	0	40	0	0	0	0	0	0	40	0	0	0	40
<u>TPA908538 Phone Support System/Dispatch</u>																								
0	1	Phone Support System/Dispatch	CW	S2	04	80	0	0	0	0	80	0	80	0	0	0	0	0	0	80	0	0	0	80
Sub-total						80	0	0	0	0	80	0	80	0	0	0	0	0	0	80	0	0	0	80
<u>TPA908539 Hub Lane Equipment Refresh - 10 CPs</u>																								
0	1	Hub Lane Equipment Refresh - 10 CPs	CW	S2	04	550	0	0	0	0	550	0	550	0	0	0	0	0	0	550	0	0	0	550
Sub-total						550	0	0	0	0	550	0	550	0	0	0	0	0	0	550	0	0	0	550

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<b>TPA908540 Website Mapping Upgrade</b>																								
0 1	Website mapping upgrades	CW	S2	04		70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	0	70
	Sub-total					70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	0	70
<b>TPA908541 ERP/Financial System - PICK Replacement</b>																								
0 1	ERP/Financial System - PICK Replacement	CW	S2	04		2,800	0	0	0	0	2,800	0	2,800	0	0	0	0	0	0	2,800	0	0	0	2,800
	Sub-total					2,800	0	0	0	0	2,800	0	2,800	0	0	0	0	0	0	2,800	0	0	0	2,800
<b>TPA908546 CP 68 CP 43 CP 150 Stairwell Upgrades</b>																								
0 1	Stairwell upgrades for CP 68 CP 43 and CP 150	CW	S2	03		380	0	0	0	0	380	0	380	0	0	0	0	0	0	380	0	0	0	380
	Sub-total					380	0	0	0	0	380	0	380	0	0	0	0	0	0	380	0	0	0	380
<b>TPA908548 Bikeshare Expansion</b>																								
0 2	Bike Share Expansion - OMCC Funding Application	CW	S4	04		7,500	5,000	0	0	0	12,500	0	12,500	10,000	0	0	0	0	0	2,500	0	0	0	12,500
	Sub-total					7,500	5,000	0	0	0	12,500	0	12,500	10,000	0	0	0	0	0	2,500	0	0	0	12,500
<b>TPA908557 CP 58 - Complete Waterproof/repairs</b>																								
0 1	CP 58 - Complete Waterproof/repairs	11	S2	03		200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
	Sub-total					200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
<b>TPA908612 Office computers and equipment upgrade</b>																								
0 1	Office computers and equipment	10	S4	04		25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	0	25
	Sub-total					25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	0	25
<b>TPA908615 LPR/Pay-by-Plate Project</b>																								
0 1	LPR/Pay-by-Plate Project	CW	S4	04		1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
	Sub-total					1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
<b>TPA908654 Greening Plus 2019 Various Carparks</b>																								
0 1	Greening Plus 2019 Various Carparks	CW	S4	03		1,900	0	0	0	0	1,900	0	1,900	0	0	0	0	0	0	1,900	0	0	0	1,900
	Sub-total					1,900	0	0	0	0	1,900	0	1,900	0	0	0	0	0	0	1,900	0	0	0	1,900
<b>TPA908655 Restoration/waterproof Parking Structure CP58</b>																								
0 1	Restoration/waterproof parking structure CP58	10	S4	03		800	0	0	0	0	800	0	800	0	0	0	0	0	0	800	0	0	0	800
	Sub-total					800	0	0	0	0	800	0	800	0	0	0	0	0	0	800	0	0	0	800
<b>TPA908656 Upgrade Revenue Control Equipment</b>																								

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

**Toronto Parking Authority**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2019	2020	2021	2022	2023	Total 2019-2023	Total 2024-2028	Total 2019-2028	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>TPA908656 Upgrade Revenue Control Equipment</u>																								
0	1	Upgrade Revenue Control Equipment			CW S4 04	2,000	0	0	0	0	2,000	0	2,000	0	0	0	0	0	2,000	0	0	0	2,000	
Sub-total						2,000	0	0	0	0	2,000	0	2,000	0	0	0	0	0	2,000	0	0	0	2,000	
<b>Total Program Expenditure</b>						68,640	21,400	18,168	5,500	19,180	132,888	36,200	169,088	10,000	0	0	0	0	0	112,975	46,113	0	0	169,088

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 8: 2019 Cash Flow and Future Year Commitments**

Toronto Parking Authority						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By						
Sub-Project No.	Project Name	Ward	Stat.	Cat.		Total	Total	Total	Provincial	Federal	Development	Reserve	Capital	Debt -		Total		
Priority	SubProj No.	Sub-project Name				2019-2023	2024-2028	2019-2028	Grants and Subsidies	Subsidy	Charges	Funds	from Current	Other 1	Other2	Recoverable Debt	Financing	
Financed By:																		
		Provincial Grants & Subsidies				6,000	4,000	0	0	0	10,000	0	10,000	10,000	0	0	0	10,000
		Other1 (Internal)				46,107	17,400	10,968	5,500	5,500	85,475	27,500	112,975	0	0	0	0	112,975
		Other2 (External)				16,533	0	7,200	0	13,680	37,413	8,700	46,113	0	0	46,113	0	46,113
<b>Total Program Financing</b>						<b>68,640</b>	<b>21,400</b>	<b>18,168</b>	<b>5,500</b>	<b>19,180</b>	<b>132,888</b>	<b>36,200</b>	<b>169,088</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,088</b>

<b>Status Code</b>	<b>Description</b>
S2	S2 Prior Year (With 2019 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2019 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

<b>Category Code</b>	<b>Description</b>
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## **Appendix 9**

### **2019 Capital Budget with Financing Detail**

(Phase 2) 09-Toronto Parking Authority

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**  
**Appendix 9: 2019 Capital Budget with Financing Detail**  
**Toronto Parking Authority**  
**Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2019	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>0</b>	<b><u>TPA908098 Elevator Modernization CP 34 S1</u></b>													
0	2 CP 34 New 2nd Elevator	01/01/2018	12/31/2018	1,490	0	0	0	0	0	0	1,490	0	0	0
	<b>Project Sub-total:</b>			1,490	0	0	0	0	0	0	1,490	0	0	0
<b>0</b>	<b><u>TPA908498 CP 58 - Retaining wall and fence</u></b>													
0	1 CP 58 - Retaining wall and fence	01/01/2018	12/31/2018	970	0	0	0	0	0	0	970	0	0	0
	<b>Project Sub-total:</b>			970	0	0	0	0	0	0	970	0	0	0
<b>0</b>	<b><u>TPA908499 CP 150 - Localized waterproofing &amp; drains</u></b>													
0	1 CP 150 - Localized waterproofing & drains	01/01/2018	12/31/2018	190	0	0	0	0	0	0	190	0	0	0
	<b>Project Sub-total:</b>			190	0	0	0	0	0	0	190	0	0	0
<b>0</b>	<b><u>TPA908500 CP 404 - New roof of office space</u></b>													
0	1 CP 404 - New roof of office space	01/01/2018	12/31/2018	230	0	0	0	0	0	0	230	0	0	0
	<b>Project Sub-total:</b>			230	0	0	0	0	0	0	230	0	0	0
<b>0</b>	<b><u>TPA908501 CP 29 New Elevators</u></b>													
0	1 CP 29 New Elevators	07/13/2017	07/13/2017	1,500	0	0	0	0	0	0	1,500	0	0	0
	<b>Project Sub-total:</b>			1,500	0	0	0	0	0	0	1,500	0	0	0
<b>0</b>	<b><u>TPA908504 CP 68 New Elevators</u></b>													
0	1 CP 68 New Elevators	01/01/2018	12/31/2018	1,500	0	0	0	0	0	0	1,500	0	0	0
	<b>Project Sub-total:</b>			1,500	0	0	0	0	0	0	1,500	0	0	0
<b>0</b>	<b><u>TPA908507 CP 68 Painting Upgrades</u></b>													
0	1 CP 68 Painting Upgrades	01/01/2018	12/31/2018	350	0	0	0	0	0	0	350	0	0	0
	<b>Project Sub-total:</b>			350	0	0	0	0	0	0	350	0	0	0
<b>0</b>	<b><u>TPA908510 CP 39 Castlefield Redevelopment</u></b>													
0	1 CP 39 Castlefield Redevelopment	01/01/2018	12/31/2023	10,100	0	0	0	0	0	0	100	10,000	0	0
0	2 CP 39 Castlefield Redevelopment	01/01/2023	12/31/2023	-10,000	0	0	0	0	0	0	0	-10,000	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0
<b>0</b>	<b><u>TPA908511 CP212 / 227 Adelaide and Spadina Re-development</u></b>													
0	1 CP212 / 227 Adelaide and Spadina Re-development	01/01/2018	12/31/2024	6,200	0	0	0	0	0	0	0	6,200	0	0
0	2 CP212 / 227 Adelaide and Spadina Re-development	01/01/2024	12/31/2024	-6,200	0	0	0	0	0	0	0	-6,200	0	0
0	3 CP212 / 227 Adelaide and Spadina Re-development	01/01/2019	12/31/2019	50	0	0	0	0	0	0	50	0	0	0
	<b>Project Sub-total:</b>			50	0	0	0	0	0	0	50	0	0	0





**CITY OF TORONTO**  
**Appendix 9: 2019 Capital Budget with Financing Detail**  
**Toronto Parking Authority**  
**Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2019 Cash Flow	Financing												
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
<u>0</u>	<u>TPA908615</u>	<u>LPR/Pay-by-Plate Project</u>															
0	1 LPR/Pay-by-Plate Project	01/01/2019	12/31/2019	1,000	0	0	0	0	0	0	1,000	0	0	0	0	0	0
	<b>Project Sub-total:</b>			1,000	0	0	0	0	0	0	1,000	0	0	0	0	0	0
<u>0</u>	<u>TPA908654</u>	<u>Greening Plus 2019 Various Carparks</u>															
0	1 Greening Plus 2019 Various Carparks	01/01/2019	12/31/2019	1,900	0	0	0	0	0	0	1,900	0	0	0	0	0	0
	<b>Project Sub-total:</b>			1,900	0	0	0	0	0	0	1,900	0	0	0	0	0	0
<u>0</u>	<u>TPA908655</u>	<u>Restoration/waterproof Parking Structure CP58</u>															
0	1 Restoration/waterproof parking structure CP58	01/01/2019	12/31/2019	800	0	0	0	0	0	0	800	0	0	0	0	0	0
	<b>Project Sub-total:</b>			800	0	0	0	0	0	0	800	0	0	0	0	0	0
<u>0</u>	<u>TPA908656</u>	<u>Upgrade Revenue Control Equipment</u>															
0	1 Upgrade Revenue Control Equipment	01/01/2019	12/31/2019	2,000	0	0	0	0	0	0	2,000	0	0	0	0	0	0
	<b>Project Sub-total:</b>			2,000	0	0	0	0	0	0	2,000	0	0	0	0	0	0
<u>1</u>	<u>TPA907970</u>	<u>Painting CP 34 S1</u>															
1	1 Painting CP 34	01/01/2014	12/31/2016	200	0	0	0	0	0	0	200	0	0	0	0	0	0
	<b>Project Sub-total:</b>			200	0	0	0	0	0	0	200	0	0	0	0	0	0
<u>1</u>	<u>TPA907973</u>	<u>Painting Stage 2 CP 36</u>															
0	2 Painting Stage 2 CP 36	01/01/2017	12/31/2017	112	0	0	0	0	0	0	112	0	0	0	0	0	0
1	1 Painting Stage 2 CP 36	01/01/2014	12/31/2017	400	0	0	0	0	0	0	400	0	0	0	0	0	0
	<b>Project Sub-total:</b>			512	0	0	0	0	0	0	512	0	0	0	0	0	0
<u>1</u>	<u>TPA907974</u>	<u>Signage Upgrade Illuminated CP 43 S2</u>															
1	1 Signage Upgrade Illuminated CP 43 S2	01/01/2014	07/31/2010	180	0	0	0	0	0	0	180	0	0	0	0	0	0
	<b>Project Sub-total:</b>			180	0	0	0	0	0	0	180	0	0	0	0	0	0
<u>1</u>	<u>TPA907978</u>	<u>CP 58 Resurfacing S2</u>															
1	1 CP 58 Resurfacing S2	01/01/2014	12/31/2016	250	0	0	0	0	0	0	250	0	0	0	0	0	0
	<b>Project Sub-total:</b>			250	0	0	0	0	0	0	250	0	0	0	0	0	0
<u>1</u>	<u>TPA907979</u>	<u>CP 58 Modification to operation</u>															
0	2 CP 58 Modification to operation	01/01/2018	12/31/2018	200	0	0	0	0	0	0	200	0	0	0	0	0	0
	<b>Project Sub-total:</b>			200	0	0	0	0	0	0	200	0	0	0	0	0	0
<u>1</u>	<u>TPA907990</u>	<u>Signage Illuminated CP 404 S2</u>															
1	1 Signage Illuminated CP 404 S2	01/01/2014	12/31/2017	100	0	0	0	0	0	0	100	0	0	0	0	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0	0	0	0



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**Toronto Parking Authority**  
**Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2019 Cash Flow	Financing										
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
<u>2</u> <u>TPA907959</u>	<u>Redevelopment of CP 411 (Roe Avenue)</u>														
0	3 Redevelopment of CP 411 - Roe Ave Legal Exp	01/01/2019	12/31/2019	1,000	0	0	0	0	0	0	1,000	0	0	0	0
	<b>Project Sub-total:</b>			1,000	0	0	0	0	0	0	1,000	0	0	0	0
<u>2</u> <u>TPA908109</u>	<u>Hvac Lighting Upgrade CP 404 S1</u>														
2	1 Hvac Lighting Upgrade CP 404 S1	01/01/2015	12/31/2016	100	0	0	0	0	0	0	100	0	0	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0	0
<u>2</u> <u>TPA908110</u>	<u>Painting Upgrade CP 11 S2</u>														
2	1 Painting Upgrade CP 11 S2	01/01/2019	12/31/2019	250	0	0	0	0	0	0	250	0	0	0	0
	<b>Project Sub-total:</b>			250	0	0	0	0	0	0	250	0	0	0	0
<u>2</u> <u>TPA908111</u>	<u>Signage Upgrade CP 11 S2</u>														
2	1 Signage Upgrade CP 11 S2	01/01/2015	12/31/2017	100	0	0	0	0	0	0	100	0	0	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0	0
<u>2</u> <u>TPA908112</u>	<u>Signage Upgrade CP 29 S2</u>														
2	1 Signage Upgrade CP 29 S2	01/01/2015	12/31/2017	100	0	0	0	0	0	0	100	0	0	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0	0
<u>2</u> <u>TPA908114</u>	<u>Painting and Signage Upgrade CP 111 S1</u>														
2	1 Painting and Signage Upgrade CP 111	01/01/2015	12/31/2016	80	0	0	0	0	0	0	80	0	0	0	0
	<b>Project Sub-total:</b>			80	0	0	0	0	0	0	80	0	0	0	0
<u>2</u> <u>TPA908205</u>	<u>Green Plus 2016 S1</u>														
0	2 Green Plus 2016 Budget (CP 3, 47, 78, 85, 93, 226)	08/31/2017	08/31/2018	939	0	0	0	0	0	0	939	0	0	0	0
	<b>Project Sub-total:</b>			939	0	0	0	0	0	0	939	0	0	0	0
<u>2</u> <u>TPA908206</u>	<u>1220-1222 Wilson</u>														
2	1 1220-1222 Wilson	01/01/2016	12/31/2016	2,075	0	0	0	0	0	0	2,075	0	0	0	0
	<b>Project Sub-total:</b>			2,075	0	0	0	0	0	0	2,075	0	0	0	0
<u>2</u> <u>TPA908210</u>	<u>Concrete Repairs CP 52 S2</u>														
2	2 Concrete Repairs CP 52 S2	01/01/2016	12/31/2016	70	0	0	0	0	0	0	70	0	0	0	0
	<b>Project Sub-total:</b>			70	0	0	0	0	0	0	70	0	0	0	0
<u>2</u> <u>TPA908211</u>	<u>Lighting Upgrade CP 11 S2</u>														
2	1 Lighting Upgrade CP 11 S2	07/03/2015	12/31/2017	838	0	0	0	0	0	0	838	0	0	0	0
	<b>Project Sub-total:</b>			838	0	0	0	0	0	0	838	0	0	0	0



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**Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2019	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>2</b>	<b><u>TPA908223</u></b> <b><u>Signage Upgrade CP 26 S2</u></b>													
2	1 Signage Upgrade CP 26 S2	01/01/2016	12/31/2017	100	0	0	0	0	0	0	100	0	0	0
	<b>Project Sub-total:</b>			100	0	0	0	0	0	0	100	0	0	0
<b>3</b>	<b><u>TPA907469</u></b> <b><u>CP 1 - Additional of 2 Levels</u></b>													
2	7 CP1-Additional of 2 Levels 2014 Cwfd	01/01/2018	12/31/2018	799	0	0	0	0	0	0	799	0	0	0
	<b>Project Sub-total:</b>			799	0	0	0	0	0	0	799	0	0	0
<b>3</b>	<b><u>TPA907702</u></b> <b><u>Chinahouse (CP 655)</u></b>													
3	1 Chinahouse (CP 655)	01/01/2014	12/31/2017	6,488	0	0	0	0	0	0	0	6,488	0	0
	<b>Project Sub-total:</b>			6,488	0	0	0	0	0	0	0	6,488	0	0
<b>3</b>	<b><u>TPA907961</u></b> <b><u>Oakwood, 1607 Eglinton Ave. W.</u></b>													
3	1 Oakwood, 1607 Eglinton Ave W	01/01/2017	12/31/2017	735	0	0	0	0	0	0	735	0	0	0
	<b>Project Sub-total:</b>			735	0	0	0	0	0	0	735	0	0	0
<b>3</b>	<b><u>TPA908089</u></b> <b><u>2204, 2212 Eglinton W. (CP 673)</u></b>													
3	1 2204, 2212 Eglinton W. (CP 673) S2	01/01/2015	12/31/2016	998	0	0	0	0	0	0	998	0	0	0
	<b>Project Sub-total:</b>			998	0	0	0	0	0	0	998	0	0	0
<b>3</b>	<b><u>TPA908096</u></b> <b><u>Structural Maint &amp; Tech. Green Plus 2018-2026</u></b>													
0	2 Structural Maint. & Tech. Green Plus 2018-2026	01/01/2019	12/31/2028	2,600	0	0	0	0	0	0	2,600	0	0	0
	<b>Project Sub-total:</b>			2,600	0	0	0	0	0	0	2,600	0	0	0
<b>3</b>	<b><u>TPA908123</u></b> <b><u>11 Wellesley</u></b>													
3	1 11 Wellesley	01/01/2018	12/31/2018	7,475	0	0	0	0	0	0	0	7,475	0	0
	<b>Project Sub-total:</b>			7,475	0	0	0	0	0	0	0	7,475	0	0
<b>3</b>	<b><u>TPA908209</u></b> <b><u>CP 505 Cliveden Redevelopment</u></b>													
2	1 CP 505 Cliveden Redevelopment	01/01/2016	12/31/2016	500	0	0	0	0	0	0	500	0	0	0
	<b>Project Sub-total:</b>			500	0	0	0	0	0	0	500	0	0	0
<b>3</b>	<b><u>TPA908226</u></b> <b><u>50 Wellesley</u></b>													
3	1 50 Wellesley	01/01/2018	12/31/2019	2,570	0	0	0	0	0	0	0	2,570	0	0
	<b>Project Sub-total:</b>			2,570	0	0	0	0	0	0	0	2,570	0	0
<b>3</b>	<b><u>TPA908361</u></b> <b><u>Maintenance Facility</u></b>													
3	1 Maintenance Facility	01/01/2017	12/31/2017	935	0	0	0	0	0	0	935	0	0	0
	<b>Project Sub-total:</b>			935	0	0	0	0	0	0	935	0	0	0





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**Toronto Parking Authority**  
**Sub-Project Summary**

Project/Financing		Start Date	Completion Date	2019 Cash Flow	Financing									
Priority	Project Name				Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>3</b>	<b><u>TPA908381</u> 437 Rogers Road</b>													
3	1 437 Rogers Road	01/01/2015	12/31/2017	165	0	0	0	0	0	0	165	0	0	0
	<b>Project Sub-total:</b>			165	0	0	0	0	0	0	165	0	0	0
<b>3</b>	<b><u>TPA908382</u> CP Provision due to City Initiatives</b>													
3	1 CP Provision due to City Initiatives	01/01/2017	12/31/2024	3,600	0	0	0	0	0	0	3,600	0	0	0
	<b>Project Sub-total:</b>			3,600	0	0	0	0	0	0	3,600	0	0	0
<b>3</b>	<b><u>TPA908406</u> Carpark Provision - 2019</b>													
0	2 All keys replaced to FOB access - Various CPs	01/01/2019	12/31/2019	150	0	0	0	0	0	0	150	0	0	0
0	3 Vehicles - Facilities Maintenance, Enforcement	01/01/2019	12/31/2019	333	0	0	0	0	0	0	333	0	0	0
0	4 Modifications to Operations - CP 26	01/01/2019	12/31/2019	250	0	0	0	0	0	0	250	0	0	0
0	5 Modifications to Operations - CP36	01/01/2019	12/31/2019	250	0	0	0	0	0	0	250	0	0	0
0	6 Modifications to Operations - CP 125	08/13/2018	08/13/2018	250	0	0	0	0	0	0	250	0	0	0
0	7 Entrance Ramp Upgrade and Trench Drain CP 178	01/01/2019	12/31/2019	250	0	0	0	0	0	0	250	0	0	0
0	8 Lighting Upgrade - CP 286	01/01/2019	12/31/2019	350	0	0	0	0	0	0	350	0	0	0
0	9 Modifications to Operations - CP 286	01/01/2019	12/31/2019	50	0	0	0	0	0	0	50	0	0	0
0	10 Roof Anchor & Column Repairs CP 43 Old TPA907725	01/01/2019	12/31/2019	100	0	0	0	0	0	0	100	0	0	0
3	1 Carpark Provision - 2019	01/01/2018	12/31/2019	3,017	0	0	0	0	0	0	3,017	0	0	0
	<b>Project Sub-total:</b>			5,000	0	0	0	0	0	0	5,000	0	0	0
<b>Program Total:</b>				68,640	6,000	0	0	0	0	0	46,107	16,533	0	0

<b>Status Code</b>	<b>Description</b>
S2	S2 Prior Year (With 2019 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2019 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

<b>Category Code</b>	<b>Description</b>
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 10

### Inflows and Outflows to/from Reserves and Reserve Funds 2019 – 2028 Capital Budget and Plan

#### Program Specific Reserve / Reserve Funds

Reserve / Reserve Fund Name (In \$000s)	Project / Sub Project Name and Number	Projected Balance as at Dec 31, 2018 *	Contributions / (Withdrawals)										Total
			2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	
XR1016 Parking Payment in Lieu Reserve Fund	Beginning Balance	2,590	2,590	2,640	2,690	2,741	2,793	2,847	2,901	2,956	1,013	1,031	
	<i>Withdrawals (-)</i>												
	<i>College / Dovercourt</i>									(2,000)			(2,000)
	<b>Total Withdrawals</b>		-	-	-	-	-	-	-	(2,000)	-	-	(2,000)
	<i>Contributions (+)</i>												
<i>Projected Profits and Interest</i>		49	50	51	52	53	54	55	57	18	18	458	
<b>Total Contributions</b>		49	50	51	52	53	54	55	57	18	18	458	
<b>Balance at Year-End</b>		2,590	2,640	2,690	2,741	2,793	2,847	2,901	2,956	1,013	1,031	1,049	

\* Based on 9-month 2018 Reserve Fund Variance Report

Reserve / Reserve Fund Name (In \$000s)	Project / Sub Project Name and Number	Projected Balance as at Dec 31, 2018 *	Contributions / (Withdrawals)										Total
			2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	
XR6002 Toronto Parking Authority Capital Expenditure Reserve Fund	Beginning Balance	1,533	1,533	1,726	1,923	2,124	2,329	2,538	251	468	690	916	
	<i>Withdrawals (-)</i>												
	<i>Expanded Facilities - Bloor St. W (Glendonwyne / Durie)</i>							(2,500)					(2,500)
	<b>Total Withdrawals</b>		-	-	-	-	-	(2,500)	-	-	-	-	(2,500)
	<i>Contributions (+)</i>												
<i>Projected Profits and Interest</i>		193	197	201	205	209	213	217	222	226	231	2,113	
<b>Total Contributions</b>		193	197	201	205	209	213	217	222	226	231	2,113	
<b>Balance at Year-End</b>		1,533	1,726	1,923	2,124	2,329	2,538	251	468	690	916	1,146	

\* Based on 9-month 2018 Reserve Fund Variance Report

#### Corporate Reserve / Reserve Funds

Reserve / Reserve Fund Name (In \$000s)	Project / Sub Project Name and Number	Projected Balance as at Dec 31, 2018 *	Contributions / (Withdrawals)										Total
			2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	
XR3026 Section 37 - Planning Act Reserve Fund	Beginning Balance	167,940	167,940	135,591	107,159	87,016	78,353	71,740	67,201	64,940	62,372	62,372	
	<i>Withdrawals (-)</i>												
	<i>Bike Share Expansion</i>		(1,352)										(1,352)
<b>Total Withdrawals</b>		(1,352)	-	-	-	-	-	-	-	-	-	-	(1,352)
<b>Other Program/Agency Net Withdrawals and Contributions</b>		(30,997)	(28,432)	(20,142)	(8,663)	(6,613)	(4,539)	(2,261)	(2,568)				(104,216)
<b>Balance at Year-End</b>		167,940	135,591	107,159	87,016	78,353	71,740	67,201	64,940	62,372	62,372	62,372	

\* Based on 9-month 2018 Reserve Fund Variance Report

Reserve / Reserve Fund Name (In \$000s)	Project / Sub Project Name and Number	Projected Balance as at Dec 31, 2018 *	Contributions / (Withdrawals)										Total
			2019 Budget	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2028 Plan	
XR3028 Section 45 - Planning Act Reserve Fund	Beginning Balance	17,559	17,559	16,460	15,309	14,748	14,671	14,671	14,671	14,364	14,364	14,364	
	<i>Withdrawals (-)</i>												
	<i>Bike Share Expansion</i>		(148)										(148)
<b>Total Withdrawals</b>		(148)	-	-	-	-	-	-	-	-	-	-	(148)
<b>Other Program/Agency Net Withdrawals and Contributions</b>		(951)	(1,151)	(561)	(77)	-	-	(307)	-	-	-	-	(3,047)
<b>Balance at Year-End</b>		17,559	16,460	15,309	14,748	14,671	14,671	14,671	14,364	14,364	14,364	14,364	(3,195)

\* Based on 9-month 2018 Reserve Fund Variance Report