WRAP-UP NOTES TO CITY COUNCIL (March 7, 2019) 2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



RE: EX2.5, EX2.6

| PART I: RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | | |
|--|---|--------------|--------------------|-----------------------|-----------|-----------|
| | 2019 Operating Budget Approved (\$000s) | | get | Incremental (\$000 | | |
| | Positions | | (φουος) | | 2020 | 2021 |
| | | Gross | Revenue | Net | Net | Net |
| 2010 Gt MD | 74.004.4 | 44 554 005 4 | 7.000.007.0 | 4.242.070.7 | 204 770 7 | 107.000.0 |
| 2019 Staff Recommended Tax Operating Budget: January 28, 2019 | 54,081.4 | 11,551,895.4 | 7,238,925.8 | 4,312,969.6 | 294,779.7 | 186,829.9 |
| Budget Committee Program/Agency Budget Briefing: February 4-6, 2019 - No Changes | | | | | | |
| 2019 Staff Recommended Tax Operating Budget: February 6, 2019 | 54,081.4 | 11,551,895.4 | 7,238,925.8 | 4,312,969.6 | 294,779.7 | 186,829.9 |
| Budget Committee Program/Agency Budget Briefing: February 13, 2019 - No Changes | | | | | | |
| 2019 Staff Recommended Tax Operating Budget: February 13, 2019 | 54,081.4 | 11,551,895.4 | 7,238,925.8 | 4,312,969.6 | 294,779.7 | 186,829.9 |
| | | | | | | |

^{*}Net excludes Assessment Growth of \$61.1 million



| | | 2010 Operating Pudget | | | Incrementa | ıl Increase |
|---|-----------------------|---------------------------------------|---------|------------------|---------------------------------------|-------------|
| | Approved Positions | 2019 Operating Budget (\$000s) | | 2020 (\$000s) | 2021 (\$000s) | |
| | | Gross | Revenue | Net | Net | Net |
| udget Committee – February 20, 2019 | | | | <u>.</u> | | |
| inancial Impact related to Motions | | | | | | |
| Economic Development & Culture (Motion 4j) | | | | | | |
| Toronto Arts Council | | 421.0 | | 421.0 | | |
| Local Arts Service Organizations | | 112.0 | | 112.0 | | |
| Youth Arts Incubation Program | | 300.0 | | 300.0 | | |
| Museum Maintenance Services | | 112.0 | | 112.0 | | |
| Film Sector Development | | 55.0 | | 55.0 | | |
| StreetARToronto | | 150.0 | | 150.0 | | |
| Shelter, Support & Housing Administration (BN21) | | | | | | |
| Installation of Menstrual Hygiene Product Dispensers in Shelters, 24-hour Respite Sites and Community Centres | | 119.8 | | 119.8 | | |
| Social Development, Finance & Administration (Motion 4j) | | | | | | |
| Scarborough Works Youth Employment Plan | | 300.0 | | 300.0 | (300.0) | |
| City Council (Motion 4j) | | | | | | |
| Muslim Fellowship Program Grant | | 17.3 | | 17.3 | | |
| Integrity Commissioner's Office (Motion 4j) | | | | | | |
| Enhancement to Legal and Investigative Services Budget | | (190.0) | | (190.0) | (4.1) | (4 |
| Office of the Ombudsman (Motion 4j) | | · · · · · · · · · · · · · · · · · · · | | · · · · · · | · · · · · | , |
| Enhancement to Intake, Complaints Analysis & Investigative Capacity | (2.0) | (167.2) | | (167.2) | (61.3) | (4 |
| Office of the Lobbyist Registrar (Motion 4j) | . , | , , | | . , | · · · · · · · · · · · · · · · · · · · | |
| Enhanced Statutory Education & Outreach Requirements | (1.0) | (95.5) | | (95.5) | (29.6) | (|
| Enhanced Statutory Investigation & Legal Requirements | (1.0) | (159.6) | | (159.6) | (35.6) | (|



| PART I : FINANCIAL ADJUSTMENTS | | | | 1 | | |
|---|--------------------|-----------------------|----------|------------|------------------|------------------|
| | | 2019 Operating Budget | | Incrementa | l Increase | |
| | Approved Positions | 2019 | (\$000s) | et | 2020 (\$000s) | 2021 (\$000s) |
| | | Gross | Revenue | Net | Net | Net |
| Budget Committee - February 20, 2019 | | | • | | | |
| Financial Impact related to Motions (cont'd) | | | | | | |
| Toronto Public Health (Motion 4j) | | | | | | |
| Student Nutrition Plan Expansion in Independent Schools | | 300.0 | | 300.0 | 303.0 | |
| Toronto Police Services Board (Motion 4j) | | | | | | |
| Additional Positions to Support the Board's Governance Role | 1.5 | 149.2 | | 149.2 | 97.0 | |
| Non-Program Expenditures (Motion 4j) | 1.5 | 117.2 | | 117.2 | 77.0 | |
| Adjustment to Capital From Current to Offset New Investment Costs | | (1,424.0) | | (1,424.0) | | |
| Financial Impact related to Motions Sub-Total | (2.5) | (1,424.0) 0 | 0 | (1,424.0) | (30.6) | (16.3 |
| I mancial impact related to 1/10tions bus Total | (2.0) | U | U . | U . | (20.0) | (10.5 |
| Financial Impact of Referrals and Reports for Consideration | | | | | | |
| Affordable Housing Office (BU4.4t) | | | | | | |
| Salaries and benefits for three (3) temporary positions for a duration of 4 years and | 2.0 | 252.5 | 252.5 | 0 | | |
| equipment required to manage the implementation of the Housing Now Initiative | 3.0 | 352.5 | 352.5 | 0 | | |
| fully funded from Capital Revolving Reserve Funded for Affordable Housing (XR1058). | | | | | | |
| (AK1030). | | | | | | |
| Increase the 2019 Staff Recommended Operating Budget for the Affordable | | | | | | |
| Housing Office by \$.500 million \$0 net fully funded from the Non-Profit Capacity | | 500.0 | 500.0 | 0 | | |
| fund established to support the participation of non-profit organizations in | | | | | | |
| developing the program of mixed-income communities through the Housing Now | | | | | | |
| Initiative. | | | | | | |
| Increase the 2019 Staff Recommended Operating Budget for the Affordable | | 5,660.0 | 5,660.0 | 0 | | |
| Housing Office by \$5.660 million, \$0 net fully funded from the Capital Revolving | | 3,000.0 | 3,000.0 | U | | |
| Reserve for Affordable Housing (XR1058) to undertake environmental and | | | | | | |
| remedial studies, market analysis and other consultant studies required to expedite | | | | | | |
| the delivery of the 11 properties slated for redevelopment under the "Housing Now" | | | | | | |
| Initiative. | | | | | | |



| PART I : FINANCIAL ADJUSTMENTS | | Incremental In | | | | l Increase |
|--|-----------------------|-----------------------------------|-------------|------------------|------------------|------------|
| | Approved Positions | 2019 Operating Budget (\$000s) | | 2020 (\$000s) | 2021 (\$000s) | |
| | | Gross | Revenue | Net | Net | Net |
| Budget Committee - February 20, 2019 | | | | | • | |
| Financial Impact of Referrals and Reports for Consideration (cont'd) | | | | | | |
| Affordable Housing Office (cont'd) (BU4.4t) To transfer the funding for "Implementing the Housing Now" initiative to City Planning and CreateTO | | 487.5 | 487.5 | 0.0 | | |
| City Planning (<u>BU4.4t</u>) | | | | | | |
| Salaries and benefits for two (2) temporary positions for a duration of 4 years and equipment required to support the expedited delivery of the 11 properties to be activated under the plan for the development of approximately new residential units in Toronto. | 2.0 | 500.0 | 500.0 | 0.0 | | |
| CreateTO (BU4.4t) Salaries and benefits for two (2) temporary positions for a duration of 4 years and equipment required to support the expedited delivery of the 11 properties to be activated under the plan for the development of approximately new residential units in Toronto. | 2.0 | 5,660.0 | 5,660.0 | 0.0 | | |
| Financial Impact of Referrals and Reports for Consideration Sub-Total | 7.0 | 7,000.0 | 7,000.0 | 0 | 0 | 0 |
| Total Impact | 4.5 | 7,000.0 | 7,000.0 | 0 | (30.6) | (16.3) |
| 2019 Budget Committee Recommended Tax Operating Budget: Feb 20, 2019 | 54,085.9 | 11,559,382.9 | 7,246,413.3 | 4,312,969.6 | 294,749.1 | 186,813.6 |



| PART I : POTENTIAL FINANCIAL IMPACTS | | | | | | |
|--------------------------------------|----------------------------------|----------------------|---|--|---|--|
| | 2019 Operating Budget (\$000s) 2 | | Incrementa | l Increase | | |
| Approved Positions | | | 2020 (\$000s) | 2021 (\$000s) | | |
| | Gross | Revenue | Net | Net | Net | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | (150.0) | | (150.0) | | | |
| | | | | | | |
| | 102.6 | | 102.6 | | | |
| | | | | | | |
| | 150.0 | 150.0 | 0 | | | |
| | | | | | | |
| | (102.6) | | (102.6) | | | |
| | 150.0 | | 150.0 | | | |
| 0 | 150.0 | 150.0 | 0 | 0 | 0 | |
| 0 | 150.0 | 150.0 | 0 | Λ | 0 | |
| | | | ~ | - | 186,813.6 | |
| | Positions | Approved Positions | Approved Positions (\$000s) Gross Revenue (150.0) 102.6 150.0 150.0 0 150.0 150.0 0 150.0 150.0 | Approved Positions (\$000s) (\$000s) Gross Revenue Net 102.6 102.6 150.0 150.0 0 150.0 150.0 0 0 150.0 150.0 0 | Approved Positions (\$000s) (\$000s) (\$000s) Gross Revenue Net Net (150.0) (150.0) 102.6 102.6 150.0 150.0 0 0 150.0 150.0 0 0 0 150.0 150.0 0 0 | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED RE | PORTS AND BRIEFING NOTES | PART II: REQUESTED REPORTS AND BRIEFING NOTES | | | | | | |
|---------------------------------------|---|---|---|--|--|--|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | | | | |
| Corporate | | | | | | | | |
| Briefing Note #1 | A briefing note entitled "Changes to Existing User Fees and New User Fees in the 2019 Staff Recommended Operating Budget" | | Deferred to the | | | | | |
| Appendices A - C | was distributed at February 4, 2019 Budget Committee meeting which details all changes to existing user fees and new user fees that are incorporated in the 2019 Staff Recommended Operating Budget, and provides a summary of the 2019 incremental revenues that will be generated from these fees. | | February 13, 2019 Budget Committee Meeting | | | | | |
| Briefing Note #2 | A briefing note entitled "Contributions to and Withdrawals from Reserves/Reserve Funds" was distributed at February 4, 2019 | | Deferred to the | | | | | |
| Appendices 1 - 2 | Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds. | | February 13, 2019 Budget Committee Meeting | | | | | |
| Briefing Note #3 | A briefing note entitled "New / Enhanced Service Requests not included in the 2019 Staff Recommended Operating Budget" was distributed at February 4, 2019 Budget Committee meeting which details New / Enhanced service requests that were not included in the 2019 Staff Recommended Operating Budget but have been referred to the 2019 Budget process for Budget Committee's review and consideration. | | Deferred to the February 13, 2019 Budget Committee Meeting | | | | | |
| Briefing Note #4 Appendices: A B C D | A briefing note entitled "Equity Impacts of Changes in the 2019 Operating Budget" was distributed at February 4, 2019 Budget Committee meeting which details the equity impacts of the efficiencies, service level changes, revenue changes and new/enhanced services included in the 2019 Staff Recommended Operating Budget, with particular focus on the gender equity impacts of these budget change proposals and the impact on persons with low-income. | | Deferred to the February 13, 2019 Budget Committee Meeting | | | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee Pro | ogram/Agency Budget Briefing: February 4-6, 2019 | | |
|------------------------------------|--|-------------------|---|
| PART II: REQUESTED R | EPORTS AND BRIEFING NOTES | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Briefing Note #5 Appendices: 1 2 3 | A briefing note entitled " <i>Toronto Youth Equity Strategy Implementation Status</i> " was distributed at February 4, 2019 Budget Committee meeting which details the implementation status of the Toronto Youth Equity Strategy's 110 recommended actions and the funding required to fully deliver the program. | | Deferred to the February 13, 2019 Budget Committee Meeting |
| Briefing Note #6 | A briefing note entitled " <i>Toronto Poverty Reduction Strategy</i> " was distributed at February 4, 2019 Budget Committee meeting which details the implementation status of the Toronto Poverty Reduction Strategy (PRS) based on the first 2015-2018 Action Plan, and provides the detailed list of New and Enhanced Staff Recommended Priorities related to Poverty Reduction in the 2019 Operating Budget. | | Deferred to the February 13, 2019 Budget Committee Meeting |
| Community and Social | l Services | | |
| Briefing Note #7 | A briefing note entitled " <i>Refugee Claimant Flows to Toronto and Associated Pressures on the Shelter System</i> " was distributed at February 4, 2019 Budget Committee meeting which details the pressures associated with the increase of refugee claimants in Toronto and the impact on the City's permanent shelter system. | | Deferred to the February 13, 2019 Budget Committee Meeting |
| Corporate Services | | | |
| Briefing Note #10 | A briefing note entitled " <i>TransformTO 2019 Budget Request''</i> was distributed at February 4, 2019 Budget Committee meeting which details current, and recommended investment towards the next phase of implementing TransformTO Short-term Strategies. | | Deferred to the February 13, 2019 Budget Committee Meeting |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee Program/Agency Budget Briefing: February 4-6, 2019 **PART III: MOTIONS** Agenda Item / Action **Requested Action** Status / Response **Report Name** Taken Corporate **Financial Planning** That the Executive Director, Financial Planning provide a budget Adopted briefing note on following: **Motion – Briefing Note** Request "The estimated Unmet Capital Need of the City of Toronto over 10 vears, net of the Toronto Transit Commission's stated \$33b in unmet needs." **Community and Social Services Economic Development** City Council request the General Manager, Economic Development Referred to and Culture to report to the Budget Committee on the following for and Culture the consideration prior to the 2020 Budget Process: February 13, 2019 Budget Motion "The metrics and tools that can be used to measure the impact on Committee reducing vacant storefronts of the elimination of the vacant Meeting commercial and industrial tax rebate program." That the General Manager, Economic Development and Culture **Economic Development** Adopted provide a budget briefing note on the following: and Culture **Motion – Briefing Note** 1. The specific areas that cuts are anticipated to be made in 2019 as part of the base expenditure review; Request 2. The specific Economic Development and Culture services being examined for efficiencies in 2019; 3. How savings were achieved in the area of Cost of Living Adjustment Expenditures in 2018; 4. The specific funding that was reversed in 2018 to achieve onetime funding savings;



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART III: MOTIONS | | | |
|---|--|-------------------|---|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| (cont'd) Economic Development and Culture Motion – Briefing Note Request | What studies, if any, were originally planned to be initiated in 2019 that are being delayed to 2020 or later; Whether delays to Building Condition Audits in the 2019 budget will risk increased costs or irreparable damage to heritage properties in the Economic Development and Culture portfolio; When the Major Special Events Reserve Fund would be exhausted, based on proposed and projected spending levels; and What groups are currently renting museum spaces and which among them represent equity-seeking or low-income groups. | | |
| Parks, Forestry and Recreation Motion | City Council request the General Manager, Parks, Forestry and Recreation, in consultation with the General Manager, Toronto Water and the Chief Planner and Executive Director, City Planning to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: "Budget allocated for implementation of Toronto's Ravine Strategy." | | Referred to the February 13, 2019 Budget Committee Meeting |
| Shelter, Support and Housing Administration Motion – Briefing Note Request | That the General Manager, Shelter, Support, and Housing Administration provide a briefing note on the following: 1. The number of Supportive Housing units scheduled to be built in Toronto in 2019, 2020, and 2021, along with details on their funding source, partnership agreements, and other resource information; | | Adopted |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART III: MOTIONS | | | |
|---|--|-------------------|-----------------|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| (cont'd) Shelter, Support and Housing Administration Motion – Briefing Note Request | A list of City funding requests submitted to the National Housing Strategy; A list of all funding by year as a result of the National Housing Strategy; Report on outcomes of the discussion with the provincial government and operators of 24 hour drop in centres about the resources needed for operations and what the cost would be to increase resources. The cost for an additional 2.5 FTE from the Tenant Defence Fund for tenant hotline and Outreach work | | |
| Shelter, Support and Housing Administration Motion – Briefing Note Request | That the General Manager, Shelter, Support, and Housing Administration provide a briefing note on the following: Any possible budget impacts on Neighbourhood Information Post's trusteeship or rent bank programs in 2019; Any opportunities to expand Neighbourhood Information Post's trusteeship or rent bank programs in 2019; The current status and estimated cost of funding Regent Park phases 4 and 5, including the Social Development Plan and the new Community Safety Plan; and In consultation with the Executive Director, Social Development, Finance & Administration, and the General Manager, Parks, Forestry and Recreation, on the estimated costs to install and continuously stock free menstrual hygiene product dispensers at all City-funded shelters, drop-in centres, | | Adopted |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|---|--|-------------------|-----------------|
| (cont'd) | Strong Neighbourhood Community Centres and other centres | | |
| Chaltan Cunnant and | working with homeless, street-involved, and low-income women, girls, and trans individuals, as directed in Member | | |
| Shelter, Support and Housing Administration | Motion 43.15 headed "Access to Menstrual Hygiene Products | | |
| Housing Aummistration | in Shelters - by Councillor Kristyn Wong-Tam, seconded by | | |
| Motion – Briefing Note | Councillor Neethan Shan". | | |
| Request | | | |
| Social Development | That the Executive Director, Social Development, Finance and | | Adopted |
| Finance and | Administration provide budget briefing notes on the following: | | |
| Administration | | | |
| | "List of actions/steps from the July 2018 Immediate Steps to Reduce | | |
| Motion – Briefing Note | Gun Violence report that are unfunded." | | |
| Request | | | |
| Social Development | That the Executive Director, Social Development, Finance and | | Adopted |
| Finance and | Administration provide budget briefing notes on the following: | | |
| Administration | | | |
| Madian Duiadha Nata | In consultation with the City Librarian, provide a budget briefing | | |
| Motion – Briefing Note Request | note regarding the implementation of 20 additional supportive youth spaces, which includes: | | |
| Request | youth spaces, which includes. | | |
| | a. Identification of 20 appropriate sites for either Enhanced | | |
| | Youth Spaces (operated by Parks, Forestry and | | |
| | Recreation) or Youth Hubs (operated by Toronto Public | | |
| | Library); and | | |
| | b Pudaet impact in 2010 of implementing the sites identified | | |
| | b. Budget impact in 2019 of implementing the sites identified in Part a above. | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee Program/Agency Budget Briefing: February 4-6, 2019 **PART III: MOTIONS** Agenda Item / Action **Requested Action** Status / Response **Report Name** Taken City Council request the Executive Director, Social Development, **Social Development** Referred to Finance and Finance and Administration consider the following in the Poverty the Reduction Strategy 2.0: Administration February 13, 2019 Budget 1. An evaluation of additional youth spaces and/or youth hubs; **Motion** Committee Meeting 2. An evaluation of the current Toronto Public Library Open House program; and 3. The amount of the base budget as a result of the strategy by 2035. **Infrastructure and Development Services City Planning** City Council request the Chief Planner and Executive Director, Referred to City Planning to report to the Budget Committee on the following the for consideration prior to the 2020 Budget Process: February 13, Motion 2019 Budget "The amount of Section 37 funds (cash contributions) secured for Committee affordable housing and affordable housing initiatives city-wide Meeting over the past 5 years (2014-2018)."

That the Executive Director, Policy, Planning, Finance and

Briefing Notes, and a list of what those levels are."

Administration provide budget briefing notes on the following:

"Why there is no declaration of Actual Levels to compare with the Approved Service Levels referenced on pages 25 and 26 of the

Policy, Planning,

Motion – Briefing Note

Finance and Administration

Request

Adopted



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|--|--|-------------------|--|
| Toronto Building Motion – Briefing Note Request | That the Chief Building Officer and Executive Director, Toronto Building provide budget briefing notes on the following: A more detailed explanation of the "one-time CPI adjustment" referred to on page 10 of the Briefing Notes; What has led to the "Service and Rent" expenditures increases from 2017-2019; and Why there are no achieved Service Levels for 2018 in Appendix 3 of the Briefing Notes, and a list of what those Service Levels are. | | Adopted |
| Transportation Services Motion | City Council request the General Manager, Transportation Services include following items be included in the review of winter maintenance requested by Mayor Tory: 1. Cost and considerations for the delivery of enhanced snow clearing on a. sidewalks on residential streets in every neighbourhood in Toronto; b. pathways in Parks; and c. enforcement of parking that obstructs Toronto Transit Commission and bike lanes; and 2. Cost of increasing the amount of snow removal city-wide | | Referred to the February 1: 2019 Budg Committee Meeting |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART III: MOTIONS | | | | | |
|--|--|-------------------|-----------------|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | |
| Corporate Services | | | | | |
| Facilities, Real Estate, Environment & Energy | That the General Manager, Facilities Management provide budget briefing note on the following: | | Adopted | | |
| Motion – Briefing Note Request | "What the delays are in implementing TransformTO and how any delays might impact our ongoing CO2 reduction goals." | | | | |
| Facilities, Real Estate, Environment & Energy | That the General Manager, Facilities Management provide budget briefing note on the following: | | Adopted | | |
| Motion – Briefing Note Request | "Whether the deferral of payment towards the Accessibility for Ontarians with Disabilities Act put the City at risk of being out of compliance with the province mandated deadline." | | | | |
| Facilities, Real Estate, Environment & Energy | That the General Manager, Facilities Management provide budget briefing note on the following: | | Adopted | | |
| Motion-Briefing Note Request | "An explanation for why there are missing Service Level targets, and an estimated date for when we might receive the information currently listed as "under development"." | | | | |
| Facilities, Real Estate, Environment & Energy | That the General Manager, Facilities Management provide budget briefing notes on the following: | | Adopted | | |
| Motion – Briefing Note Request | "A list of all security cost changes, operating and capital." | | | | |
| | | | | | |
| | | | | | |



| Budget Committee Progra | am/Agency Budget Briefing: February 4-6, 2019 | | |
|--|---|-------------------|---|
| PART III: MOTIONS | | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Finance and Treasury Ser | vices | | |
| Office of the Chief Financial Officer Motion | City Council request the Chief Financial Officer and Treasurer to: "Work with City Divisions and Agencies to identify and include in future annual budget process documents the cost, cost reductions and revenue increases resulting from the Auditor General's reports and recommendations." | | Referred to the February 13, 2019 Budget Committee Meeting |
| Other City Programs | | | |
| City Clerk's Office | That the City Clerk provide a budget briefing note on the following: | | Adopted |
| Motion – Briefing Note Request | "The expected costs in the coming years to remain compliant with the Municipal Elections Act." | | |
| Accountability Offices | | | |
| Auditor General's Office | City Council request the Auditor General to: | | Referred to the |
| Motion | "Include in future Auditor General's Annual Report, beginning in 2020, savings achieved by City Divisions and Agencies resulting from the implementation of the Auditor General's reports and recommendations." | | February 13, 2019 Budget Committee Meeting |
| Agencies | | | |
| Toronto and Region Conservation Authority Motion – Briefing Note | That the Chief Executive Officer, Toronto and Region Conservation Authority provide a budget briefing note on the following: | | Adopted |
| Request | "Outlining the cost of addressing the funding imbalance between municipalities over three years." | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee Program/Agency Budget Briefing: February 4-6, 2019

| PART III: MOTIONS | | | | | |
|---|--|-------------------|---|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | |
| Toronto Transit Commission Motion | City Council request the City Manager, in consultation with the Chief Executive Officer, Toronto Transit Commission to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: 1. Request the Toronto Transit Commission and the City of Toronto have made to the Provincial and Federal Governments for operating and capital investment into Toronto's transit system; and 2. The current and projected funds available from other levels of government in the 10-year capital budget, the time-periods for which the funding is available, and any additional funding requests that should be made to the Provincial and Federal Governments. | | Referred to the February 13, 2019 Budget Committee Meeting | | |

| PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | | | |
|--|---|-------------------|---|--|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | | |
| Corporate | | | | | | |
| Item 2.4i Report Appendices: 1 2 3 | The report dated Jan 31, 2019 from the City Manager entitled "Toronto's Participatory Budgeting Pilot Evaluation", recommends that: 1. City Council request the City Manager to post online a toolkit of participatory budgeting (PB) resources and information developed during the Pilot to support City divisions and | | Deferred to the February 13, 2019 Budget Committee Meeting | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| 3 | am/Agency Dudget Drieting: February 4-0, 2019 | | |
|--|--|-------------------|---|
| PART IV: REFERRALS AN | ND REPORTS FOR CONSIDERATION | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| (cont'd) Item 2.4i Report Appendices: 1 2 3 | Members of Council in their use of PB for their ward and divisional decision-making. 2. City Council request the City Manager to include participatory budgeting information in the City's civic engagement training courses to enhance public participation in municipal decision-making, including input on capital infrastructure investments. | | |
| Community and Social So | ervices | | |
| Item 2.4r Economic Development and Culture Report Attachment | The report dated Feb 1, 2019 from the General Manager, Economic Development and Culture entitled "Investments in Culture", recommends that: "City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 budget process." | | Deferred to the February 13, 2019 Budget Committee Meeting |
| Item 2.4s Economic Development and Culture Report | The report dated Feb 1, 2019 from the General Manager, Economic Development and Culture entitled " Strengthening Toronto's ability to attract and host major events through the Toronto Significant Events Investment Program (TSEIP)", recommends that: 1. City Council award total funding of \$750,000 over 2019, 2020 and 2021, fully funded by the Major Special Events Reserve Fund, to the significant special events listed below, who have applied to the Toronto Significant Events Investment Program and been deemed eligible, subject to the applicants' compliance with Toronto Significant Events Investment Program requirements: | | Deferred to the February 13, 2019 Budget Committee Meeting |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | <mark>ID REPORTS FO</mark> | R CONSIDER | RATION | | | | |
|--|--|--|---|---|---|-------------------|---|
| Agenda Item / Report Name | Requested Act | tion | | | | Status / Response | Action Taken |
| (cont'd) | | 2010 | | | | | |
| Item 2.4s | Event | 2019 Allocation | 2020 Allocation | 2021 Allocation | Total | | |
| Economic Development and Culture Report | 2020 World Masters Athletic Champions | \$0.125M | \$0.125M | \$0 | \$0.250M | | |
| | hips 2021 JUNO Awards 50th Anniversary | \$0.150M | \$0.150M | \$0.200M | \$0.500M | | |
| | Total | \$0.275M | \$0.275M | \$0.200M | \$0.750M | | |
| Infrastructure and Develo | ongoing to Events Inv | ent and Cultu ux-supported l estment Prog | re to submit a pase budget fo | plan to estab or the Toronto | lish an Significant | | |
| Item 2.4f Transportation Services Letter PW30.5 | At its meeting amended, item Designation of Schools, and dithe implementa Toronto, include 2019 Budget P | on Jun 26-29, PW30.5 - Vis Community Sirected the Bu tion of Comm ling high school | sion Zero Roa Safety Zones dget Commit nunity Safety | nd Safety Plan around Eleme tee to conside Zones at ever | : ntary r funding ry school in | | Deferred to the February 13, 2019 Budget Committee Meeting |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | D REPORTS FOR CONSIDERATION | | |
|--|---|-------------------|---|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Item 2.4g Transportation Services Letter MM1.11 | At its meeting on Dec 4-13, 2018 City Council adopted item MM1.11 - Implementation of Additional Road Safety Measures and Accelerating the Vision Zero Road Safety Plan, with the direction to the Budget Committee to consider additional financial support from operating and capital budgets for Vision Zero in order to facilitate the accelerated rollout of vital elements of the Vision Zero Project as part of the 2019 Budget process. | | Deferred to the February 13, 2019 Budget Committee Meeting |
| Accountability Offices | | | |
| Item 2.4a | The letter dated Jan 21, 2019 from the Audit Committee entitled "Auditor General's Office 2019 Operating Budget", recommends | | Deferred to the |
| Auditor General's Office | that: | | February 13, 2019 Budget |
| Letter Attachment 1 Attachment 2 | "Budget Committee approve the Auditor General's Office 2019 Operating Budget of \$6.639 million gross and net and the associated staff complement of 36.0 permanent positions." | | Committee Meeting |
| Item 2.4b | The report dated Jan 21, 2019 from the Integrity Commissioner entitled "Office of the Integrity Commissioner – 2019 Operating | | Deferred to the |
| Office of the Integrity Commissioner | Budget", recommends that: "Budget Committee approve the 2019 operating budget of | | February 13, 2019 Budget Committee |
| Report Attachment | \$0.766 million gross and net for the Office of the Integrity Commissioner." | | Meeting |
| Item 2.4c | The report dated Jan 18, 2019 from the Lobbyist Registrar entitled "2019 Operating Budget Request and 2019-2028 Capital Budget | | Deferred to the |
| Office of Lobbyist Registrar | and Plan", recommends that: "Budget Committee approve the Lobbyist Registrar's 2019 | | February 13, 2019 Budget Committee |
| Report Attachment | Operating Budget Request of \$1.490 million gross and net and associated staff complement of 10.3 positions." | | Meeting |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | | |
|--|--|-------------------|---|--|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | | |
| Item 2.4d Ombudsman Toronto Report Attachment | The report dated Jan 21, 2019 from the Ombudsman entitled "Budget Recommendation and 2019-2028 Capital Budget and Plan", recommends that: "Budget Committee approve the 2019 Ombudsman-Recommended Base Operating Budget for Ombudsman Toronto of \$2.158 million gross and net and associated staff complement of 14 positions." | | Deferred to the February 13, 2019 Budget Committee Meeting | | | |
| Agencies | | | | | | |
| Item 2.4k Toronto Public Health | The letter dated Dec 3, 2018 from the Board of Health entitled "Toronto Public Health 2018 Operating Budget Request", recommends that: | | Deferred to the February 13, 2019 Budget | | | |
| Letter Report Attachment | 1. City Council approve a \$55.0 thousand gross, \$13.75 thousand net increase to the Toronto Public Health 2019 Operating Budget Request to support project management of the Creating Health Plus partnership, which provides nutritious food to 29 drop-ins across the City of Toronto as part of the 2019 Budget process. | | Committee Meeting | | | |
| | 2. City Council approve a \$30.0 thousand gross, \$7.5 thousand net increase to the Toronto Public Health 2019 Operating Budget Request for the Toronto Food Policy Council to support food champions across the City of Toronto and to address emerging issues as part of the 2019 Budget process. | | | | | |
| | 3. City Council not approve the 2019 Minor Service Reductions of \$230.2 thousand gross and \$229.3 thousand net, as summarized in Confidential Attachment 3 to the report (November 8, 2018) from the Medical Officer of Health, to meet the City's zero percent target. | | | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | | |
|------------------------------|--|-------------------|-----------------|--|--|--|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken | | | |
| (cont'd) Item 2.4k | 4. City Council approve the Toronto Public Health 2019 Operating Budget Request of \$256,696.8 thousand gross and \$65,114.3 thousand net, as summarized in Table 3 to the report | | | | | |
| Toronto Public Health | (November 8, 2018) from the Medical Officer of Health, as amended by Recommendations 1, 2, and 3 above. | | | | | |
| Letter Report Attachment | 5. City Council approve the list of base budget adjustments, as summarized in Table 3 to the report (November 8, 2018) from the Medical Officer of Health, totaling a decrease of \$370.8 thousand gross, an increase of \$267.4 thousand net, and a decrease of six positions. | | | | | |
| | 6. City Council approve the 2019 Recommended Efficiencies of \$152.5 thousand gross and \$38.1 thousand net, as summarized in Confidential Attachment 2 to the report (November 8, 2018) from the Medical Officer of Health, to meet the City's zero percent target. | | | | | |
| | 7. City Council approve the 2019 Council Directed New and Enhanced Requests of \$1,510.5thousand gross, \$377.6 thousand net, and increase of 14 positions, as outlined in Table 3 to the report (November 8, 2018) from the Medical Officer of Health. | | | | | |
| | 8. City Council approve the 2019 increase of new and enhanced request of \$150.0 thousand gross, \$37.5 thousand net, and 0 net positions for the Toronto Urban Health Fund Enhancement- Year 5, as outlined in Table 3 to the report (November 8, 2018) from the Medical Officer of Health. | | | | | |
| | 9. City Council approve the 2019 increase of new and enhanced request of \$300.0 thousand gross, \$300.0 thousand net, and 0 | | | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS A | ND REPORTS FOR CONSIDERATION | | |
|------------------------------|---|-------------------|-------------------------|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| (cont'd) | net positions for the Student Nutrition Program to Maintain Municipal Contribution at 20 percent of Total Program Costs. | | |
| Item 2.4k | | | |
| 7D (7D 11) 77 1/1 | 10. City Council approve the 2019 increase of new and enhanced | | |
| Toronto Public Health | request of \$625.0 thousand gross, \$602.5 thousand net, and 0 net positions for the Student Nutrition Program Expansion to | | |
| <u>Letter</u> | Independent Schools. | | |
| Report | 11 City Committee and by Comfidential Association and 2 and 2 de | | |
| <u>Attachment</u> | 11. City Council direct that Confidential Attachments 2 and 3 to the report (November 8, 2018) from the Medical Officer of | | |
| | Health remain confidential in their entirety, as they relate to | | |
| | personal matters about identifiable persons and labour | | |
| | relations or employee negotiations. | | |
| | 12. City Council direct that Confidential Attachment 1 to the | | |
| | presentation (November 19, 2018) from the Medical Officer of | | |
| | Health remain confidential in its entirety, as it relates to personal matters about identifiable persons and labour | | |
| | relations or employee negotiations. | | |
| Item 2.4h | The letter dated Dec 10, 2018 from the Board of Directors of | | Deferred to |
| | CreateTO entitled "CreateTO 2019 Budget Request", recommends | | the |
| CreateTO | that: | | February 1: |
| Letter | 1. City Council approve CreateTO's 2019 Budget request of | | 2019 Budge Committee |
| Attachment | \$13.005 million gross, and \$0 net. | | Meeting |
| | 2. City Council direct that Confidential Attachment 1 to the | | |
| | revised report (November 27, 2018) from the Chief Financial | | |
| | Officer, CreateTO remain confidential as it deals with | | |
| | personal matters about identifiable persons and contains | | |
| | financial information that belongs to the Board of Directors of | | |
| | CreateTO and has monetary value or potential monetary value. | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS A | ND REPORTS FOR CONSIDERATION | | |
|--------------------------------|---|-------------------|--------------------------|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Item 2.4m | The letter dated Jan 30, 2019 from the Head of Commission | | Deferred to |
| T . T . 1 | Services, Toronto Transit Commission entitled "2019 Toronto | | the |
| Toronto Transit | Transit Commission and Wheel-Trans Operating Budgets", | | February 13, |
| Commission | recommends that: | | 2019 Budget Committee |
| Lotton | 1. City Council approve the recommended 2019 TTC | | Meeting |
| Letter Attachment | 1. City Council approve the recommended 2019 TTC Conventional Operating Budget as detailed in this report, with | | Meeting |
| Attachment | gross expenditures of \$1.911 billion, revenues of \$1.289 billion | | |
| | and net subsidy requirement of \$621.9 million, reflecting an | | |
| | additional \$25.3 million operating subsidy over the 2018 | | |
| | budgeted level; | | |
| | | | |
| | 2. City Council approve the recommended 2019 Wheel-Trans | | |
| | Budget as detailed in this report, with gross expenditures of | | |
| | \$149.0 million, revenues of \$8.1 million and net subsidy | | |
| | requirement of \$140.9 million, reflecting a reduction of \$3.3 | | |
| | million from the 2018 budgeted level; | | |
| | | | |
| | 3. City Council approve a variable increase to the Transportation | | |
| | Services managed Lane Occupancy fee to recover incremental costs of required additional service hours to maintain service | | |
| | standards resulting from lane occupancy permits; | | |
| | siduadras resulting from tane occupancy permits, | | |
| | 4. City Council approve a 2019 year-end workforce complement | | |
| | of 15,951 positions. | | |
| | | | |
| Item 2.4n | The letter dated Jan 30, 2019 from the Toronto Police Services | | Deferred to |
| | Board entitled "Toronto Police Services Board - 2019 Operating | | the |
| Toronto Police Services | Budget Request", recommends that: | | February 13, |
| Board | | | 2019 Budget |
| | "Budget Committee approve a 2019 net Operating Budget of | | Committee |
| <u>Letter</u> | \$2,458,300, over a 2018 adjusted budget of \$2,309,100." | | Meeting |



2019 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

Budget Committee Program/Agency Budget Briefing: February 4-6, 2019

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION Agenda Item / Action **Requested Action** Status / Response **Report Name** Taken **Item 2.40** The letter dated Jan 30, 2019 from the Toronto Police Services Deferred to Board entitled "Toronto Police Services Board - 2019 Operating the **Toronto Police Services** Budget Request", recommends that: February 13, 2019 Budget Committee "Budget Committee approve the Service's revised 2019 net Letter operating budget request of \$1,026.8 Million (M), a 3.0% increase Meeting over the 2018 approved budget." Item 2.4p The letter dated Jan 30, 2019 from the Toronto Police Services Deferred to Board entitled "Parking Enforcement Unit - 2019 Operating the **Toronto Police Services -Budget Request**", recommends that: February 13, **Parking Enforcement** 2019 Budget Unit "Budget Committee approve a 2019 net Operating Budget request Committee of \$46.7 Million (M), a zero increase from the 2018 net budget." Meeting Letter At its meeting on Jun 26-29, 2018 City Council adopted item **Item 2.4e** Deferred to MM43.48 - Development Charges for the Leslie Nymark Toronto the Community Housing Corporation Redevelopment, with the **Toronto Community** February 13, 2019 Budget direction to the Budget Committee to consider a one-time increase **Housing Corporation** in funding to Toronto Community Housing to fully compensate Committee them for any reduction in Toronto Community Housing profit from Meeting Letter the Leslie Nymark revitalization project due to development charge increases related to construction delays, as part of the 2019 Budget process.



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED I | REPORTS AND BRIEFING NOTES | | |
|-----------------------------------|---|---|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Corporate | | | |
| Briefing Note #1 Appendices A - C | A briefing note entitled "Changes to Existing User Fees and New User Fees in the 2019 Staff Recommended Operating Budget" was distributed for the February 4, 2019 Budget Committee meeting which details all changes to existing user fees and new user fees that are incorporated in the 2019 Staff Recommended Operating Budget, and provides a summary of the 2019 incremental revenues that will be generated from these fees. | This briefing note details all recommended changes to existing user fees and new user fees that are incorporated in the 2019 Staff Recommended Operating Budget; and provides a summary of the 2019 incremental revenues that will be generated from these fees and other user fee revenue adjustments. • These changes will generate total incremental revenues of \$37.556 million in 2019. > In accordance with the City's User Fee Policy, fees approved for automatic inflationary increase are adjusted annually to reflect the inflationary costs unique to each service provided. Inflationary adjustments to base fees will generate incremental revenue of \$31.641 million in 2019. > Other fees are adjusted to reflect market prices and/or to recover an incremental amount of the full cost of providing the related user fee service. Other adjustments to base fees will generate incremental revenue of \$5.750 million in 2019. | Received for Information |
| | | The remaining \$0.164 million in incremental revenue will be generated through new user fees. The new user fees are being introduced within the following | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | |
|--|--|---|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Briefing Note #1 Appendices A - C | | programs: Economic Development and Culture, and Toronto Paramedic Services. Notice of intention to change these user fees and add new fees as part of the 2019 budget process was posted on the City of Toronto website. The Budget Committee heard deputations on February 7, and 11, 2019 from stakeholders groups and the general public. | |
| Briefing Note #2 Appendices 1 - 2 | A briefing note entitled "Contributions to and Withdrawals from Reserves/Reserve Funds" was distributed for the February 4, 2019 Budget Committee meeting which consolidates the recommended Corporate and Program Specific contribution to and withdrawals from City reserve and reserve funds which are detailed in the Budget Notes for each City Program and Agency. | This briefing note summarizes budgeted and planned contributions to and withdrawals from program specific and corporate reserves and reserve funds. Includes contributions to and withdrawals from the 2019 Staff Recommended Operating Budget and 2019-2028 Capital Budget and Plan. Provides a summary on reserves and reserve funds adequacy. Provides projected year-end balances for 2019-2021 based on the 2019 Staff Recommended Operating Budget and 2019-2028 Capital Budget and Plan, indicating an overall declining reserve balances over years based on current assumptions. Historically, the City has been relying on one-time reserve and reserve fund withdrawals to balance its operating budget in funding its ongoing operations. The City is working towards eliminating one-time bridging strategies and continues to seek sustainable funding sources instead. For 2019, the Toronto Transit Commission (TTC) Recommended Operating Budget | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | |
|----------------------------|---|---|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Briefing Note #2 | | reflects the use of TTC Stabilization Reserve (\$15.4M) as a one-time funding source to help mitigate its operating budget pressures. | |
| Appendices 1 - 2 | | Also, a number of program specific reserve and reserve funds are being depleted as a result of continued budget pressures. Financial Planning in conjunction with Accounting Services and Corporates Finance are continuing to monitor and report on the health of the City's reserve and reserve funds throughout each fiscal year. | |
| Briefing Note #3 | A briefing note entitled "New / Enhanced Service Requests not included in the 2019 Staff Recommended Operating Budget" was distributed for the February 4, 2019 Budget Committee meeting which details New / Enhanced service requests that were not included in the 2019 Staff Recommended Operating Budget but have been referred to the 2019 Budget process for Budget Committee's review and consideration. | The briefing note provides a summary of New / Enhanced service requests that were not included in the 2019 Staff Recommended Operating Budget but referred to the 2019 Budget process for consideration. • Given the City's need to address Municipal Land Transfer Tax revenue loss as well as key program pressures, priority was placed on: o preserving current service levels; and o funding new/enhanced service requests that: > Advance Council approved strategies and plans underway > Are fully funded by third parties; and > New investments that will transform, modernize or innovate City services, processes or delivery with realizable benefits | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---------------------------------------|--|--|----------------------------|
| (cont'd) Briefing Note #3 | | In total, those service requests for which funding was not included in the 2019 Staff Recommended Operating Budget total \$6.9 million gross and \$6.0 million net. 2019 | |
| | | In \$ Thousands Gross Net Postions | |
| | | Council Directed 655.4 655.4 6.8 Referred to the Budget Process 1,213.6 1,213.6 8.0 | |
| | | Referred to the Budget Process - Board 5,042.5 4,098.4 50.5 Recommended | |
| | | Grand Total 6,911.5 5,967.3 65.3 | |
| Briefing Note #4 Appendices: A B C D | A briefing note entitled "Equity Impacts of Changes in the 2019 Operating Budget" was distributed for the February 4, 2019 Budget Committee meeting which details the equity impacts of the efficiencies, service level changes, revenue changes and new/enhanced services included in the 2019 Staff Recommended Operating Budget, with particular focus on the gender equity impacts of these budget change proposals and the impact on persons with low-income. | Provides an explanation of equity budgeting Outlines the process City staff used to identify the potential equity impacts of efficiencies, service level changes, revenue changes and new/enhanced services included in the 2019 Staff Recommended Operating Budget; Summarizes the equity impact analysis of the proposals in the 2019 Staff Recommended Operating Budget that may have significant positive or negative impacts on equity-seeking groups Highlights key feedback from the External Review Panel convened to contribute to the equity impact analysis. | Received fo Information |



| Budget Committee: Feb | ruary 13, 2019 | | |
|------------------------------------|--|--|--------------------------|
| PART II: REQUESTED RE | PORTS AND BRIEFING NOTES | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Briefing Note #5 Appendices: 1 2 3 | A briefing note entitled "Toronto Youth Equity Strategy Implementation Status" was distributed for the February 4, 2019 Budget Committee meeting which details the implementation status of the Toronto Youth Equity Strategy's 110 recommended actions and the funding required to fully deliver the program. | This briefing note provides a status update on the implementation of Toronto Youth Equity Strategy's recommended actions and the funding required to fully deliver the program: TYES will be fully implemented in 2019, contingent on Council approval of \$2.578 million (gross and net) in the 2019 Staff Recommended Operating Budget. Between 2015 and 2019, the City of Toronto will have invested \$103.285 million to implement TYES, including the \$2.578 million in the 2019 Staff Recommended Operating Budget. Out of the 110 recommended actions in TYES: 84 actions are fully funded, implemented, or in progress; 9 actions will be implemented in 2019 within existing resources; 13 actions will be implemented in 2019 contingent on Council approval of \$2.578 million in the Staff Recommended Operating Budget; and 4 actions are no longer required, due to other system or programs changes. | Received for Information |
| Briefing Note #6 | A briefing note entitled "Toronto Poverty Reduction Strategy" was distributed for the February 4, 2019 Budget Committee meeting which details the implementation status of the Toronto Poverty Reduction Strategy (PRS) based on the first 2015-2018 Action Plan, and provides the detailed list of New and Enhanced Staff | This briefing note on the Toronto Poverty Reduction Strategy provides a status update on the implementation of the 2015-2018 Action Plan and provides a list of the New and Enhanced Staff Recommended Priorities in the 2019 Operating Budget: | Received for Information |



| Budget Committee: 1 | February 13, 2019 | |
|----------------------------|---|---|
| PART II: REQUESTED | REPORTS AND BRIEFING NOTES | |
| Agenda Item | Requested Action | Status / Response Action Taken |
| (cont'd) Briefing Note #6 | Recommended Priorities related to Poverty Reduction in the 2019 Operating Budget. | Progress on the major objectives of the 2015-2018 Action Plan has been made. The Action Plan contains over 300 discrete work plan items, the majority of which have been implemented. The Poverty Reduction Strategy Office is in the process of conducting a final status update, which will be reported on as part of the 2019-2022 Action Plan. Between 2015 and 2019, there has been an increase of \$181M (net) in the operating budget for PRS- related initiatives, including the 2019 Staff Recommended New and Enhanced Priorities and not including additional capital investments and programs that are funded through existing or other revenue sources. |
| | | • The focus of the investments in the 2019 Operating Budget are to sustain the investments made in the previous 3 years of the strategy, as well as invest in the implementation of new initiatives already approved by Council. |
| | | The 2019 Staff Recommended Operating Budget includes an increase of \$30.0M (net) in the base operating budget to sustain poverty reduction-related investments approved in 2017 and 2018. |
| | | 2019 Staff Recommended New and Enhanced Priorities related to Poverty Reduction include 14 initiatives that have a combined financial impact of \$9.5M (net). This includes additional child care subsidies (\$3.7M net), expansion of the Fair Pass |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee: February 13, 2019 PART II: REQUESTED REPORTS AND BRIEFING NOTES Action Agenda Item **Requested Action** Status / Response Taken (cont'd) transit discount program for those receiving childcare subsidies (\$2.4M net); funding for Toronto Youth Equity Strategy initiatives (\$2.6M **Briefing Note #6** net); the expansion of 2 additional youth hubs (\$0.260M net) and Sunday library hours for additional 8 branches (\$0.208M net). **Community and Social Services** Shelter, Support & A briefing note entitled "Refugee Claimant Flows to Toronto and The briefing note provides a summary of trends in the Received for **Housing Administration** Associated Pressures on the Shelter System" was distributed for number of newcomers/refugee claimants to Toronto and Information the February 4, 2019 Budget Committee meeting which details the the occupancy pressures resulting from the influx. pressures associated with the increase of refugee claimants in **Briefing Note #7** Toronto and the impact on the City's permanent shelter system. Starting late in 2016, the number of refugee claimants in the City's emergency shelter system has increased from 450 or 10% of the shelter population to 2,541 or 40% of Toronto's shelter population as of December 2018. • This briefing note also details the City's efforts to cope with the financial and occupancy pressures resulting from the surge. These measures include: Additional funding of \$45.4 million (\$18M in 2018 and \$27M in 2019) to SSHA's base operating budget to sustain the addition of 2,500 beds to the shelter system; and

Requests to the federal and provincial

governments for financial assistance as well as the development of a regional response to the surge to reduce the pressures on the City.



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---|---|--|-----------------------------|
| (cont'd) Shelter, Support & Housing Administration Briefing Note #7 | | The City has so far received a total of \$29M in financial assistance from the federal and provincial governments in 2018 (\$26M from the federal government and \$3M from the provincial government). The federal government has also indicated its willingness to support a regional response to the surge in partnership with the Ontario government. Recognizing that the surge of refugee claimants to Toronto will continue for the foreseeable future, SSHA's 2019 Staff Recommended Operating Budget and future year outlooks includes a request of \$45.4M in annual federal financial assistance to sustain the Human Services Response. | |
| Economic Development and Culture Briefing Note #15 | That the General Manager, Economic Development and Culture provide a budget briefing note on the following: 1. The specific areas that cuts are anticipated to be made in 2019 | A briefing note entitled "Economic Development and Culture Division's 2019 Staff Recommended Operating Budget" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that details concerning the development of EDC's 2019 Operating Budget • A base expenditure review was conducted as part of | Received for Information |
| | as part of the base expenditure review; | the budget preparation process, aligning requirements with efficiencies achieved from the On-Line Film Permitting System, resulting in savings of \$0.052 million, with no impact to service. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee: February 13, 2019

| PART II: REQUESTED REPORTS AND BRIEFING NOTES | | | | |
|---|--|--|-----------------|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| (cont'd) Economic Development and Culture Briefing Note #15 | 2. The specific Economic Development and Culture services being examined for efficiencies in 2019; | The 2019 Staff Recommended Operating Budget includes setting up an Office for Creative Spaces with funds reallocated from the Culture Build Investment Program, to better assist the acts sector with space needs through a broader, planned approach working with outside partners. Savings will also be realized through shifting EDC marketing to digital media, reaching a larger audience and with a positive impact on service delivery. | | |
| | 3. How savings were achieved in the area of Cost of Living Adjustment Expenditures in 2018; | The transfer of the 2018 one-time Non- union COLA provision has no impact as funding is included in the planned salary and benefits budget. | | |
| | 4. The specific funding that was reversed in 2018 to achieve one-time funding savings; | Due to decreased travel related to trade missions during the election year in 2018, a one-time adjustment was taken which has been restored to historical levels in 2019. | | |
| | 5. What studies, if any, were originally planned to be initiated in 2019 that are being delayed to 2020 or later; | Studies to be deferred until 2020 include the Nighttime Economy Impact Study, the Comprehensive Music Economic Study, and Planning for Creative Hubs outside the downtown core. | | |
| | 6. When the Major Special Events Reserve Fund would be exhausted, based on proposed and projected spending levels; and | The current balance of the MSERF would be exhausted after 2021 at projected spending levels with no replenishment. A report entitled "Strengthening Toronto's Ability to Attract and | | |

Hold Major Events through the Toronto Significant Events Investment Program" (BU3.4s) requests a



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REPO | RT II: REQUESTED REPORTS AND BRIEFING NOTES | | |
|--|--|---|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Economic Development and Culture Briefing Note #15 | 7. What groups are currently renting museum spaces and which among them represent equity-seeking or low-income groups. | report on a plan to establish an ongoing tax-supported base for the TSEIP program. A list of groups currently renting Museum spaces is provided, however, there is no formally collected data on the usage by equity seeking groups, although development of a process to gather this information is planned. | |
| Shelter, Support and Housing Administration Briefing Note #16 | That the General Manager, Shelter, Support, and Housing Administration provide a briefing note on the following: "Report on outcomes of the discussion with the provincial government and operators of 24 hour drop in centres about the resources needed for operations and what the cost would be to increase resources." | A briefing note entitled "24-Hour Drop-in Centers – Outcome of Discussions with the Province to Resource Operations" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that provides information on the work done to date with the Toronto Central Local Heath Integration Network (TC- LHIN) to improve operations and access to health services for clients using the 24-hour drop-ins. • In ongoing discussions with TC-LHIN, SSHA has requested increased funding to support the following priority areas: o Implementation support the shelter health services framework for new shelter pilot sites and funding for a lead health services provider for each site; o Funding for specialized health services for shelter replacement programs as part of the George Street Revitalization project; and | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action |
|--|--|--|--------------|
| | Requested Retion | - | Taken |
| (cont'd) Shelter, Support and Housing Administration | | Increasing health services in shelters, respite sites and drop-ins to respond to increasingly complex needs. | |
| Briefing Note #16 | | While discussions remain ongoing, efforts have so far yielded the following outcomes for increased TC- LHIN funding directly made to the partners: | |
| | | Additional funding for personal support workers through a community partner at Seaton House; and | |
| | | One-time funding of \$300,000 ending March 31, 2019 for health services to support 24-hour respite sites. | |
| Shelter, Support and | That the General Manager, Shelter, Support, and Housing | A briefing note entitled ''National Housing Strategy - | Received for |
| Housing Administration | Administration provide a briefing note on the following: | Funding Requests and Commitments" was distributed | Information |
| Briefing Note #17 | A list of City funding requests submitted to the National Housing Strategy; A list of all funding by year as a result of the National Housing Strategy; | on February 12, 2019 for the February 13, 2019 Budget Committee meeting that details funding requests made by the City to the CMHC under various National Housing Strategy (NHS) programs as well as commitments so far received in respect of these applications. | |
| | | The City is yet to receive any funding through the NHS. Outlined below are the funding requests submitted through the NHS as well as funding commitments to date from Canada Mortgage Housing Corporation (CMHC): | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|------------------|--|-----------------|
| (cont'd) Shelter, Support and Housing Administration | | O Request to CMHC under the National Housing Co-investment Fund for \$1.34 billion through a combination of \$864 million in grants and \$476 million in repayable loans for the repair and renewal of all 58,000 TCHC housing units. | Tuicii |
| Briefing Note #17 | | Request for Rental Construction financing to support 3 affordable and market rental housing development projects (Mirvish Village, Grenville/Grosvenor and West Don Lands) for a total of 2,956 rental housing units which includes 685 affordable rental units. | |
| | | Support for St. Hilda's request to CMHC under the Co-investment fund for \$19 million to repair and modernize 301 units of affordable and social housing for seniors at 800 Vaughan Road and 2339 Dufferin Street. | |
| | | o Request for the reinvestment of expiring Federal Social Housing funding (anticipated loss of \$8.6 M in 2019) through the Canada Community Housing Initiative (CCHI) to protect, regenerate and expand Toronto's social Housing stock. | |
| | | Decisions on the aforementioned funding requests is anticipated shortly. | |
| | | The WoodGreen Community Services project at 1117-1119 Gerrard Street has however been | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|-------------------------------|--|---|-----------------|
| (cont'd) | | awarded funding of \$2.811 million through a combination of grants and loans. | Tuncii |
| Shelter, Support and | | | |
| Housing Administration | | As part of the implementation plan for the "Housing | |
| Briefing Note #17 | | Now" Initiative, applications for funding to support the redevelopment of each of the 11 properties to be | |
| Differing 11000 HZ7 | | activated under phase 1 of the initiative will be made to | |
| | | the CMHC through appropriate programs under the | |
| | | National Housing Strategy by proponents selected to develop the 11 sites. | |
| Shelter, Support and | That the General Manager, Shelter, Support, and Housing | A briefing note entitled "Neighbourhood Information | Received fo |
| Housing Administration | Administration provide a briefing note on the following: | Post – Budget Impacts and Opportunities to Expand | Information |
| Briefing Note #18 | 1. Any possible budget impacts on Neighbourhood Information | Rent Bank and Trusteeship Programs " was distributed on February 12, 2019 for the February 13, 2019 Budget | |
| Drieting Note #16 | Post's trusteeship or rent bank programs in 2019; | Committee meeting. | |
| | 2. Any opportunities to expand Neighbourhood Information Post's trusteeship or rent bank programs in 2019; | The Toronto Rent Bank Program, currently administered by Neighbourhood Information Post (NIP), provides interest-free loans to low-income households at imminent danger of losing their homes due to rental arrears or who need financial assistance to move to more affordable and/or safer housing. | |
| | | The 2019 Staff Recommended Operating Budget for SSHA includes funding of \$2.230 million to support the operations of NIP and Trusteeship programs. | |
| | | • Since this level of funding is consistent with 2018 funding levels, there are no incremental impacts to SSHA's 2019 Staff Recommended Operating Budget for the Rent Bank and Trusteeship programs. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken | |
|--|--|---|--------------------------|--|
| (cont'd) Shelter, Support and Housing Administration Briefing Note #18 | | • In addition, the Rent Bank and Trusteeship programs are fully funded by the federal Homelessness Partnering Strategy (HPS) and the provincial Community Homelessness Prevention Initiative (CHPI) which are fully budgeted in 2019 resulting in limited opportunities to expand these programs in 2019. | | |
| | | • An expansion of the program in 2019 to support the cost of an additional trusteeship worker and enable NIP serve 50 new clients in 2019 would require new funding of \$0.070 million, which is not included in the 2019 Staff Recommended Operating budget for SSHA. | | |
| Shelter, Support and Housing Administration | That the General Manager, Shelter, Support, and Housing Administration provide a briefing note on the following: | A briefing note entitled "Supportive Housing Units scheduled to be built in Toronto" was distributed on February 12, 2019 for the February 13, 2019 Budget | Received for Information | |
| Briefing Note #19 | "The number of Supportive Housing units scheduled to be built in Toronto in 2019, 2020, and 2021, along with details on their funding source, partnership agreements, and other resource information." | Committee meeting that provides the number of Supportive Housing Units scheduled to be built in Toronto between 2019 and 2021 together with details on their funding source, partnership agreements and other resource information. | | |
| | | • Initiatives currently underway will result in the creation of a total of 1,278 units over a 3-year period as outlined in the chart below: | | |
| | | New construction of | | |
| | | New construction of supportive housing 61 22 83 | | |
| | | of existing stock Funding for existing rental housing 690 690 | | |
| | | Total 787 190 301 1,278 | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|---|--|----------------------|
| (cont'd) Shelter, Support and Housing Administration Briefing Note #19 | | Further, initiatives are ongoing to provide additional supports to residents in existing rental stock. These include: 2,000 housing allowances and rent supplements for residents in non-profit housing units and private market housing; Conversion of 204 rooming house units to supportive housing through the Tenants First Initiative; and Operating funding allocated to Habitat Services for 130 rooming house units to support the relocation of clients from Seaton House as part of the George Street Revitalization Project. | Taken |
| Shelter, Support and Housing Administration Briefing Note #20 | That the General Manager, Shelter, Support, and Housing Administration provide a briefing note on the following: "The cost for an additional 2.5 FTE from the Tenant Defence Fund for tenant hotline and Outreach work." | A briefing note entitled "Tenant Defence Fund – Cost for Additional Staff" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting. • The Tenants Defence Fund (TDF) supports private rental market tenants through the Tenant Support Grant Program administered by SSHA and the Outreach and Organizing Program funded by the City through SSHA with a total budget of \$0.300 million. In addition, SSHA also provides funding of \$0.205 million to Federation of Metro Tenant's Associations (FMTA) to provide a Tenant Hotline Program. | Received Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|--|--|-----------------|
| (cont'd) Shelter, Support and Housing Administration | | SSHA is undertaking a review of the Tenant Hotline program in 2019, including a review of business processes, reporting templates, use of collected data and an analysis of trends. | Tuncii |
| Briefing Note #20 | | • FMTA has confirmed that they have received funding from the Maytree Foundation for 2.1 FTE in 2019 for tenant association development work (1 FTE), tenant school workshops (.6 FTE) and civic engagement (.5 FTE). | |
| | | Providing funding to FMTA to fund an additional 2.5 FTE for the Outreach and Organizing and Tenant Hotline Programs would require an additional \$137,500 gross and net in 2019 which is not included in the 2019 Staff Recommended Operating Budget for Shelter, Support and Housing Administration. | |
| Shelter, Support and | That the General Manager, Shelter, Support, and Housing | A briefing note entitled "Provision of menstrual | Received for |
| Housing Administration | Administration provide a briefing note on the following: | hygiene product dispensers in shelters, 24-hour respite sites and community centres" was distributed on | Information |
| Briefing Note #21 | "In consultation with the Executive Director, Social Development, Finance & Administration, and the General Manager, Parks, Forestry and Recreation, on the estimated costs to install and continuously stock free menstrual hygiene product dispensers at all City-funded shelters, drop-in centres, Strong Neighbourhood Community Centres and other centres working with homeless, street-involved, and low-income women, girls, and trans individuals, as directed in Member Motion 43.15 headed "Access to Menstrual Hygiene Products in Shelters - by Councillor Kristyn | February 12, 2019 for the February 13, 2018 Budget Committee meeting that provides information about the current provision of menstrual hygiene products in shelters, 24-hour respites sites, and drop-ins as well as the cost of the purchase and installation of menstrual hygiene product dispensers in these sites and in 'Strong Neighbourhoods' Community centres across the City. • In compliance with Toronto Shelter and Respite | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: Febru | • / | | |
|--|---|--|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Shelter, Support and Housing Administration Briefing Note #21 | | in operators currently provide free menstrual hygiene products to clients and participants who require them. To date, SSHA has not received any complaints from clients that they are unable to access these products. | |
| Drieffing Note #21 | | The acquisition and installation of menstrual hygiene product dispensers in all shelters, respite sites, women's drop-ins as well as the 39 Strong Neighbourhood Community centers across the City would require additional funding of \$0.120 million which is not included in the 2019 Staff Recommended Operating Budget. | |
| Social Development Finance and Administration | That the Executive Director, Social Development, Finance and Administration provide budget briefing notes on the following: | A briefing note entitled "Implementation of Additional Supportive Youth Spaces, Toronto Public Library & Parks Forestry and Recreation" was distributed on | Received for Information |
| Briefing Note #23 | In consultation with the City Librarian, provide a budget briefing note regarding the implementation of 20 additional supportive youth spaces, which includes: a. Identification of 20 appropriate sites for either Enhanced Youth Spaces (operated by Parks, Forestry and | February 12, 2019 for the February 13, 2019 Budget Committee meeting, which identifies 20 appropriate sites for Youth Hubs and Enhanced Youth Spaces, as well as the budget impact in 2019 of implementing the sites identified. | |
| | Recreation) or Youth Hubs (operated by Toronto Public Library); and Budget impact in 2019 of implementing the sites identified in Part a above. | While TPL and PFR provide excellent youth programming, the City's overall approach to the expansion of youth spaces remains largely uncoordinated. | |
| | | Toronto Public Library (TPL) has drafted a vision for 20 additional Youth Hub locations to be implemented with four new locations per year over five years (2021-2025). With increased funding, TPL could expedite the implementation of 5 | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---|------------------|---|-----------------|
| (cont'd) | | additional Youth Hubs in 2019 and another 5 sites in 2020 as outlined in the table below. | |
| Social Development Finance and Administration Briefing Note #23 | | • For Parks, Forestry and Recreation (PFR), any increased funding for youth spaces would be used to turn existing non-enhanced youth spaces currently in community centres into enhanced yout spaces with additional staff support, with 5 spaces converted in 2019 and an additional 5 in 2020 as outlined in the table below. PFR would use selection criteria including but not limited to: Neighbourhood Improvement Areas, high youth population, recreation base service gap and geographic need. | h |
| | | • The budget impact of additional 20 additional Youth Hubs and Enhanced Youth Spaces would require new funding of \$1.445 million in 2019 and an additional \$1.540 million in 2020, as outlined in the table below. The 2019 Staff Recommended Operating Budget for TPL includes funding of \$0.260 million gross and net for 2 new Youth Hubs | |
| | | Division/ # of Youth Financial Financial | 1 |
| | | Agency Space Impact Impact Hubs/Spaces 2019 2020 | |
| | | TPL 2 Hubs included in 2019 Staff (2 hubs) Recommended | |
| | | Budget Process 8 additional \$390,000 \$650,000 | |
| | | Hubs (3 hubs) (5 hubs) |] [|



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action Status / Response | | | | | Action Taken | |
|---|--|--|--------------------------|--|-------------------------------|---------------------------|--|
| (cont'd) Social Development | | | PFR | 5 Enhanced Youth Spaces in 2019 | \$1,005,000 (5 spaces) | | |
| Finance and Administration | | | | 5 Enhanced Youth Spaces in 2020 | - | \$840,000 (5 spaces) | |
| Briefing Note #23 | | | | One-time start- up costs for 5 Enhanced Youth Spaces | \$50,000 | \$50,000 | |
| | | | | The state of the s | \$1,705,000 | \$1,540,000 | |
| Social Development Finance and Administration Briefing Note #24 | That the Executive Director, Social Development, Finance and Administration provide budget briefing notes on the following: "List of actions/steps from the July 2018 Immediate Steps to Reduce Gun Violence report that are unfunded." | A briefing note entitled "Immediate Steps to Reduce Gun Violence – Unfunded Actions" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting, which provides a list of actions/steps from the 2018 Immediate Steps to Reduce Gun Violence report that are unfunded. • To address the actions/steps in the report, Social Development and Administration (SDFA) submitted grant applications to the National Crime Prevention Strategy (NCPS) for \$32.6 million, the Toronto Police Service (TPS) applied for an additional \$22.7 million in NCPS funding and \$5.0 million was requested for TCHC from the Provincial Government. | | stributed on D Budget of S to Reduce ort, Social A) onal Crime million, the or an ng and \$5.0 | Received Information | | |
| | | | million of funded for | from SDFA's appl f the \$32.6 million or City prevention s gun violence. Th | n requested h and interven | as not been ation actions | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|--|--|-------------------------|
| (cont'd) Social Development Finance and Administration Briefing Note #24 | | million over 5 years for the Community Healing initiative. Funding of \$5.0 million for enforcement initiatives required by TCHC can be funded from the corporation's base budget, subject to the TCHC's Board Approval. To date, from TPS' applications, a total of \$22.3 million has not been funded to implement a youth gang intervention and intelligence strategy, enhancing the Neighbourhood Officer program, a cyber-bullying reduction program, expansion of the CCTV program and ShotSpotter technology. | |
| Infrastructure and Development Policy, Planning, Finance and Administration Briefing Note #25 | That the Executive Director, Policy, Planning, Finance and Administration provide a budget briefing note on the following: "Why there is no declaration of Actual Levels to compare with the Approved Service Levels referenced on pages 25 and 26 of the Briefing Notes, and a list of what those levels are." | A budget briefing note entitled "Policy, Planning, Finance & Administration – Service Levels", was distributed on February 12, 2019 for the February 13, 2019 Budget Committee Meeting that provides PPF&A's actual service levels from 2016-2018 alongside their approved and proposed 2019 service levels. • PPF&A will undergo a comprehensive review of its service levels in 2019 and changes will be submitted to Council through the 2020 Budget process. | Received Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED RE | PORTS AND BRIEFING NOTES | | |
|-------------------------------------|--|--|-----------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Toronto Building Briefing Note #26 | That the Chief Building Officer and Executive Director, Toronto Building provide a budget briefing note on the following: "Why there are no achieved Service Levels for 2018 in Appendix 3 of the Briefing Notes, and a list of what those Service Levels are." | A briefing note entitled "Service Levels" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that provides Toronto Building's 2018 achieved service levels and list of the service levels. • Upon completion of the Program Review, any required adjustments to service levels will be | Received for Information |
| Toronto Building Briefing Note #27 | That the Chief Building Officer and Executive Director, Toronto Building provide budget briefing notes on the following: "A more detailed explanation of the "one-time CPI adjustment" referred to on page 10 of the 2019 Staff Recommended Operating Budget Notes - Toronto Building." | brought forward through the budget process. A budget briefing note entitled "Indexation of Indirect Support Costs" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that provides a more detailed explanation of the one-time CPI adjustment to indirect support costs. Toronto Building's Operating Budget reflects the direct costs of service delivery and the revenue to recover both the direct and indirect costs, thereby resulting in a net revenue budget. The net revenue portion of the Toronto Building operating budget has remained relatively constant at approximately \$11.0 million on average each year since 2005. The indirect support costs have not been indexed for inflation nor adjusted to correspond with increased demand for these services. Toronto Building's 2019 Staff Recommended Operating Budget includes a one-time, interim | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response Action Taken |
|---|--|--|
| (cont'd) Toronto Building Briefing Note #27 | | percent per annum on average from 2005, amounting to a total of \$5.2 million (as shown in Table 1) while the Division undertakes a comprehensive Program Review. |
| Differing Note #27 | | (in \$000's) |
| | | Gross Expenditures 50,445.3 53,825.4 56,097.6 57,113.7 59,801.1 Revenues 61,199.9 64,579.9 66,791.4 67,807.9 75,695.3 Net (contribution for indirect support) (10,754.6) (10,754.5) (10,693.8) (10,694.2) (15,894.2) |
| Toronto Building Briefing Note #28 | That the Chief Building Officer and Executive Director, Toronto Building provide a budget briefing note on the following: "What has led to the "Service and Rent" expenditures increases from 2017-2019." | A briefing note entitled "Service and Rent Expenditures" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that details the "Service and Rent" expenditures increases from 2017 to 2019. To 2017 Paproved Paproved Paproved Projected P |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|--|--|-----------------|
| (cont'd) Toronto Building Briefing Note #28 | | Electronic Service Delivery (ESD) initiative \$0.141 million in "Consulting" for an IT Road Map, \$0.101 million for "Wireless devices and telecom services". The 2019 Staff Recommend Budget increase of \$0.903 million is primarily attributed to \$0.670 million for consulting services required for the proposed Program Review. The cost are offset by reduction budgeted contribution to the Building Code Serve Improvement reserve. | |
| Corporate Services Facilities, Real Estate, Environment & Energy Briefing Note #10 | A briefing note entitled "TransformTO 2019 Budget Request" was distributed for the February 4, 2019 Budget Committee meeting which details current, and recommended investment towards the next phase of implementing TransformTO Short-term Strategies. | As part of the 2018 budget process, City Council committed to funding all of the TransformTO Short-term Strategies and approved the long-term TransformTO strategy to reduce carbon emissions by 80% by 2050 through a phased implementation approach. • The 2019 Staff Recommended Operating Budget includes funding for new and enhanced service priorities that of \$1.133 million gross in 2019 (\$0.989 million net with recoveries from capital of \$0.144 million) which will fund 5 new positions starting July 2019 to continue the implementation of TransformTO's short term strategies. • If approved by City Council, total funding for gross TransformTO implementation will increase to \$4.953 million, cumulatively, in 2019. | Received : |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | | |
|--|--|--|----------------------------|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| (cont'd) Facilities, Real Estate, Environment & Energy Briefing Note #10 | | The new and enhanced recommended funding will be allocated as follows: Leading by Example (\$0.169 million gross, \$0.025 net, 2 positions) New Community Energy Projects (\$0.889 million gross and net, 3 positions) Community Energy Plan & Low Carbon Thermal Networks (\$0.075 million gross and net) TransformTO Planning (\$0 net) The Environment & Energy Division will be bringing a status report on progress to date to Council in Q2 of this year, and an implementation plan for the next 4 years in Q3. | | |
| Facilities, Real Estate, Environment & Energy Briefing Note #33 | That the General Manager, Facilities Management provide budget briefing note on the following: "An explanation for why there are missing Service Level targets, and an estimated date for when we might receive the information currently listed as "under development"." | A briefing note entitled "Facilities, Real Estate, Environment & Energy Service Level Targets Under Development" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting. The Service Level targets under development are in the Environment & Energy Division, within the Facilities, Real Estate, Energy and Environment Program. The Environment & Energy Division will be bringing a status report on progress-to-date to Council in Q2 2019, and service level targets listed as Under Development will be provided in this report. | Received fo Information | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee: February 13, 2019

PART II: REQUESTED REPORTS AND BRIFFING NOTES

| A 1.70 | Action | | | | | |
|---|--|--|--------------------------|--|--|--|
| Agenda Item | Requested Action | Status / Response | Taken | | | |
| Facilities, Real Estate, Environment & Energy Briefing Note #34 | That the General Manager, Facilities Management provide budget briefing notes on the following: "A list of all security cost changes, operating and capital." | A briefing note entitled "Corporate Security 2019 Operating Budget and 2019-2028 Capital Budget & Plan Changes" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting. The Facilities, Real Estate, Environment & Energy (FREEE) 2019 Staff Recommended Operating Budget includes funding for the following changes for Corporate Security: • \$1.096 million gross, \$0.228 million net (4.5 positions) in base funding for additional security services and inflationary increases in internal and external labour, funded by interdivisional recoveries. • \$0.365 million gross and net (4.6 positions) for City Hall Entrance Patron Baggage Security and Council Chamber Patron Screenings • \$0.405 million gross, \$0 net for additional security resources to patrol and secure new areas of Union Station, funded by Union Station retail leasing revenues. • \$1.618 million gross, \$0 net (14.0 positions) for | Received for Information | | | |
| | | addition security at various locations such as 277 Victoria Street and 129 Peter Street, funded by TPH, SSHA, PF&R and TESS. | | | | |
| Facilities, Real Estate, | That the Director, Environment and Energy provide a budget | A briefing note entitled "TransformTO Implementation | Received for | | | |
| Environment & Energy | briefing note on the following: | <i>Status</i> " was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting. | Information | | | |
| Briefing Note #35 | "What the delays are in implementing TransformTO and how any delays might impact our ongoing CO2 reduction goals." | 2 column, 20, 2017 Budget Committee meeting. | | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: February III. REQUESTED REP | ORTS AND BRIEFING NOTES | | |
|--|--|---|----------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Facilities, Real Estate, Environment & Energy Briefing Note #35 | | TransformTO is not delayed, as the program is well on track, and in some areas ahead of the goals outlined in TransformTO. On February 6, 2019 the City of Toronto released its updated greenhouse gas emissions inventory demonstrating that Toronto has achieved a 33% reduction in greenhouse gases in 2016 relative to 1990 levels. This is ahead of the City's 2020 target of 30% and more than half-way to our 2030 target of 65%. Staff are recommending that the hiring of 5 of 10 positions for TransformTO originally planned for 2019, be deferred until 2020 and delaying hiring the remaining 5 positions from April to July of 2019. The 5 positions being retained in 2019 were identified on the basis of having immediate impact and on building upon other programs like the deep retrofit program based on Council approval to use sustainable energy financing in July 2018. | |
| City Clerk's Office Briefing Note #36 | That the City Clerk provide a budget briefing note on the following: "The expected costs in the coming years to remain compliant with the Municipal Elections Act." | A briefing note entitled "2022 Projected Election Costs" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that outlines the projected Operating costs related to future elections and to remain compliant with the Municipal Elections Act. | Received fo Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: Febr PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | |
|---|---|---|---|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) City Clerk's Office Briefing Note #36 | | The administration of the 2022 election is currently projected at \$10.8 million based on 2018 preliminary actuals adjusted for inflation at an annual rate of 2%. This projection does not contemplate potential costs of new election programs and initiatives that may be implemented in future years. | |
| | | • Election costs are fully recovered from the Election Reserve, funded by non-program contributions at \$11 million annually including \$1.2 for contribution rebates. Forecasts of the Election Reserve Fund appear sufficient to cover projected costs of the 2022 municipal election. | |
| | | In the event there are costs which cannot be known or made certain, the Clerk will notify the Chief Financial Officer and Treasurer or Council of required changes to election funding. | |
| Agencies | | | |
| Toronto and Region Conservation Authority Briefing Note | That the Chief Executive Officer, Toronto and Region Conservation Authority provide a budget briefing note on the following: "Outlining the cost of addressing the funding imbalance between municipalities over three years." | A briefing note entitled "Proposed Resolution to Augment City of Toronto Operating Levy Funding of TRCA" will be distributed at the final wrap-up meeting on February 20, 2019. | Referred to Final Wrap- up Meeting on February 20, 2019 |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---|---|-------------------|--|
| Community and Social Se | rvices | | |
| Economic Development and Culture Motion | City Council request the General Manager, Economic Development and Culture to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: "The metrics and tools that can be used to measure the impact on | | Referred to Final Wrap up Meeting on February 20, 2019 |
| | reducing vacant storefronts of the elimination of the vacant commercial and industrial tax rebate program." | | |
| Parks, Forestry and Recreation | City Council request the General Manager, Parks, Forestry and Recreation, in consultation with the General Manager, Toronto Water and the Chief Planner and Executive Director, City Planning | | Referred to Final Wrap- up Meeting |
| Motion | to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: "Budget allocated for implementation of Toronto's Ravine | | on February 20, 2019 |
| | Strategy." | | |
| Social Development Finance and Administration | City Council request the Executive Director, Social Development, Finance and Administration consider the following in the Poverty Reduction Strategy 2.0: | | Referred to Final Wrap- up Meeting |
| Motion | 1. An evaluation of additional youth spaces and/or youth hubs; | | on February 20, 2019 |
| | 2. An evaluation of the current Toronto Public Library Open House program; and | | |
| | 3. The amount of the base budget as a result of the strategy by 2035. | | |



| Budget Committee: Febru | nary 13, 2019 | | |
|--|--|-------------------|---|
| PART III: MOTIONS | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Infrastructure and Develo | ppment Services | | |
| City Planning | City Council request the Chief Planner and Executive Director, City Planning to report to the Budget Committee on the following | | Referred to Final Wrap- |
| Motion | for consideration prior to the 2020 Budget Process: "The amount of Section 37 funds (cash contributions) secured for affordable housing and affordable housing initiatives city-wide over the past 5 years (2014-2018)." | | up Meeting on February 20, 2019 |
| Transportation Services | City Council request the General Manager, Transportation Services to include the following items in the review of winter maintenance | | Referred to Final Wrap- |
| Motion | requested by Mayor Tory: 1. Cost and considerations for the delivery of enhanced snow clearing on | | up Meeting on February 20, 2019 |
| | a. sidewalks on residential streets in every neighbourhood in Toronto; b. pathways in Parks; and c. enforcement of parking that obstructs Toronto Transit Commission and bike lanes; and | | |
| | 2. Cost of increasing the amount of snow removal city-wide | | |
| Finance and Treasury Ser | vices | | |
| Office of the Chief Financial Officer Motion | City Council request the Chief Financial Officer and Treasurer to: "Work with City Divisions and Agencies to identify and include in future annual budget process documents the cost, cost reductions | | Referred to Final Wrap- up Meeting on February |
| | and revenue increases resulting from the Auditor General's reports and recommendations." | | 20, 2019 |



| Budget Committee: Febru | pary 13, 2019 | | |
|--|---|--|---|
| PART III: MOTIONS | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Accountability Offices | | | |
| Auditor General's Office Motion | City Council request the Auditor General to: "Include in future Auditor General's Annual Report, beginning in 2020, savings achieved by City Divisions and Agencies resulting from the implementation of the Auditor General's reports and recommendations." | | Referred to Final Wrap- up Meeting on February 20, 2019 |
| Agencies | | | |
| Toronto and Region Conservation Authority <u>Member Motion</u> (<u>MM2.4</u>) | At its meeting on Jan 30, 2019 City Council adopted item MM2.4 Tommy Thompson Park Shuttle Service with the following recommendation: "City Council forward to the Chief Financial Officer and Treasurer and the Deputy City Manager, Community and Social Services the request from the Toronto and Region Conservation Authority for \$130,000 from the City on an annual basis to operate a public shuttle service in Tommy Thompson Park for consideration as part of the 2019 Budget Process." | TRCA would require estimated funding of \$0.130 million gross and net annually (including capital recovery) to operate a public shuttle service in Tommy Thompson Park. This new service was not included in the TRCA 2019 Operating budget submission. As the Park has not entirely been assumed into TRCA ownership it is premature to initiate such a service. | Referred to Final Wrap- up Meeting on February 20, 2019 |
| Toronto Transit Commission Motion | City Council request the City Manager, in consultation with the Chief Executive Officer, Toronto Transit Commission to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: 1. Request the Toronto Transit Commission and the City of Toronto have made to the Provincial and Federal Governments for operating and capital investment into Toronto's transit system; and 2. The current and projected funds available from other levels of government in the 10-year capital budget, the time-periods for | | Referred to Final Wrap- up Meeting on February 20, 2019 |



| Budget Committee: Fe | bruary 13, 2019 | | |
|--------------------------------------|--|-------------------|-----------------|
| PART III: MOTIONS | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto Transit Commission | which the funding is available, and any addition requests that should be made to the Provincial a Governments. | | |
| Motion | | | |

| Budget Committee: Feb | ruary 13, 2019 | | |
|-------------------------------------|--|--|---|
| PART IV: REFERRALS A | AND REPORTS FOR CONSIDERATION | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Corporate | | | |
| Item 3.4i Report Appendices: 1 2 3 | The report dated Jan 31, 2019 from the City Manager entitled "Toronto's Participatory Budgeting Pilot Evaluation", recommends that: City Council request the City Manager to post online a toolkit of participatory budgeting (PB) resources and information developed during the Pilot to support City divisions and Members of Council in their use of PB for their ward and divisional decision-making. City Council request the City Manager to include participatory budgeting information in the City's civic engagement training courses to enhance public participation in municipal decision-making, including input on capital infrastructure investments. | This report outlines the findings from the participatory budgeting (PB) pilot in the former Wards 12, 33 and 35. PB may be an appropriate method of public participation under certain conditions but has limitations and should be understood within the City's broader objectives and civic engagement strategy. The Pilot evaluation, along with research on PB in other jurisdictions, found that: Residents seek and value clear information and ongoing opportunities to be more involved in decisions which affect their neighbourhoods; The public would like more opportunities to speak directly with City staff on a wide range of issues that are important to them, and appreciate | Referred to Final Wrap- up Meeting on February 20, 2019 |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS A | ND REPORTS FOR CONSIDERATION | | |
|--|--|--|---|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Item 3.4i | | engagement processes which include ways for them to meet their neighbours, local groups and their Councillor; and | |
| Report Appendices: 1 2 3 | | PB supports specific types of decisions and can benefit communities, but has limited reach, is resource-intensive and can result in frustration, divisions within communities and a mismatch of investments against broader community needs. Significant capital and operating investments would be required to extend PB to additional, or all, City wards or neighbourhoods. Implementing a new pilot, or extending the current pilot is not recommended based on the findings from the three-year pilot, and extensive feedback from staff, experts and residents. | |
| Community and Social S | ervices | | |
| Item 3.4r Economic Development and Culture Report Attachment | The report dated February 1, 2019 from the General Manager, Economic Development and Culture entitled "Investments in Culture", recommends that: "City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 budget process." | As part of the 2018 Operating Budget deliberations, City Council directed the General Manager, Economic Development and Culture to report back in time for the 2019 Budget process on a multi-year plan based on the results of research and analysis benchmarking the City of Toronto's investment in culture relative to other comparable jurisdictions and on assessing the likely impacts of future increases of \$2 million per year to culture funding beginning in 2019. | Referred to Final Wrap- up Meeting on February 20, 2019 |
| | | • Cultural investment in grants, programs, and capital has increased through the 2014 – 2018 operating | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | | |
|---|--|---|---|--|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| (cont'd) Item 3.4r Economic Development and Culture Report Attachment | | budget by \$17.5 million. The City's target of \$25 per capita was reached in 2018. City Council set its target for cultural investment based on benchmarking its investment against that of Montreal, however, there are various benchmarking methodologies to be considered and overall Toronto is still below comparable cities. Some of the challenges in the culture and heritage sector include disparities in cultural access and participation for Torontonians. Some changes have been made to increase the distribution of investment in culture outside the core, but more effort is required to ensure all Torontonians have an equitable access to cultural resources no matter where they may live in the city. This report recommends that City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 Budget process. | | | |
| Item 3.4s Economic Development and Culture Report | The report dated February 1, 2019 from the General Manager, Economic Development and Culture entitled "Strengthening Toronto's ability to attract and host major events through the Toronto Significant Events Investment Program (TSEIP)", recommends that: | | Referred to Final Wra up Meeting on Februa 20, 2019 | | |



| Budget Committee: Febr | uary 13, 2019 | | | | | |
|--|--|--|---|---|-----------------------------------|---|
| PART IV: REFERRALS A | ND REPORTS FO | R CONSIDER | RATION | | | |
| Agenda Item | Requested Ac | tion | | | | Status / Response Action Taken |
| (cont'd) Item 3.4s Economic Development and Culture Report | Fund, to the applied to and been compliance | fully funded ble he significant the Toronto S deemed eligib | by the Major S special events Significant Eve le, subject to t | \$750,000 over Special Events s listed below, ents Investme the applicants Events Invest | Reserve who have nt Program | This report recommends the award of \$0.750 million to t the 2019 successful Toronto Significant Events Investment Program (TSEIP) applicant organizations. \$0.750 million, funded from a one-time contribution from the Major Special Events Reserve Fund (MSERF) is included in Economic |
| | Event | 2019 Allocation | 2020 Allocation | 2021 Allocation | Total | Development and Culture's 2019 Staff Recommended Operating Budget for this award. |
| | 2020 World Masters Athletic Champions hips | \$0.125M | \$0.125M | \$0 | \$0.250M | |
| | 2021 JUNO Awards 50th Anniversary | \$0.150M | \$0.150M | \$0.200M | \$0.500M | |
| | Total | \$0.275M | \$0.275M | \$0.200M | \$0.750M | |
| | Developm ongoing to | ent and Cultu ux-supported l | re to submit a base budget fo | ager, Econom I plan to estab or the Toronto 20 Budget pro | lish an Significant | As the Toronto Significant Events Investment Program is not established as a funded program in the tax supported base budget for Economic Development and Culture, but has been supported on a year-to-year basis by one-time reserve funds added to each Budget, the report recommends that the General Manager of Economic Development and Culture submit a plan as part of the 2020 Budget process, to establish this program as part of the ongoing tax-supported base budget, though a phased-in approach. |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|--|---|---|
| Affordable Housing Office Letter Report | At its meeting on January 30 and 31, 2019 City Council adopted the recommendations in report EX1.1 Implementing the "Housing Now" Initiative which sought approval for the funding arrangements required to give effect to the implementation Action Plan of the "Housing Now" Initiative. Consequently, the following amendments to the 2019 Staff Recommended Operating Budgets for the Affordable Housing Office, City Planning and CreateTO are required: 1. An initial allocation of \$20 million from the City Building Reserve Fund (XR1730) to the Capital Revolving Reserve Fund for Affordable Housing (XR1058) to be overseen and used by the Director, Affordable Housing Office in consultation with the Executive Director, Housing Secretariat to prepare the 11 Properties for marketing, including adding temporary staff complement and undertaking necessary environmental studies and remediation, market analyses, planning and other consultant studies. 2. \$1 million, out of the \$20 million referred to in 1 above, to develop a Non-profit Housing Capacity Fund to support the participation of non-profit organizations in the Housing Now Initiative. 3. A budget of \$7 million gross, \$0 net, for the Housing Secretariat through the Affordable Housing Office, funded from the Capital Revolving Reserve Fund for Affordable Housing Office (XR1058), subject, to be utilized as detailed below: | At its meeting on December 13, 2018, City Council adopted the recommendations in CC1.3 Housing Now which sought approval to activate 11 City-owned sites for the development of affordable housing within mixed-income, mixed-use and transit-oriented communities. A link to the report can be found here: http://www.toronto.ca/legdocs/mmis/2019/cc/bgrd/back groundfile-122383.pdf • CC1.3 also requested the City Manager to report to the Executive Committee in January, 2019 with an action plan to deliver the initiative and identify the resources necessary to expedite implementation of the plan. • In response to this request, the report EX1.1-Implementing the "Housing Now" Initiative was recommended for adoption by Executive Committee at its meeting on January 23, 2019 with the necessary funding arrangements referred to the 2019 Budget Process for City Council consideration. • EX1.1 sought Council approval for a transfer of \$20 million from the City Building Reserve Fund (XR1730) to the Capital Revolving Reserve Fund for Affordable Housing (XR1058) to be overseen and used by the Director, Affordable Housing Office in consultation with a new Executive Director, Housing Secretariat. | Referred to Final Wrap- up Meeting on February 20, 2019 |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS | AND REPORTS FOR CONSIDERATION | | |
|--|---|---|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Agenda Item (cont'd) Item 3.4t Affordable Housing Office Letter Report | a. Funding of \$352,500 for three (3) temporary positions including salary, benefits and equipment for the Housing Secretariat Office to manage the overall implementation of the Housing Now Initiative; b. Increase the 2019 Staff Recommended Operating Budget for City Planning by \$195,000 gross, \$0 net, for two (2) new temporary positions for four years, including salary, benefits and equipment to support expedited delivery of the 11 Properties; c. Increase the 2019 Staff Recommended Operating Budget for CreateTO by \$292,500 gross, \$0 net, for two (2) temporary positions for four years, including salary, benefits and equipment, to support expedited delivery of the 11 Properties; d. Increase the 2019 Staff Recommended Operating Budget for the Affordable Housing Office by \$500,000 gross, \$0 net, funded from the Non-Profit Capacity Fund; and e. Increase the 2019 Staff Recommended Operating | The approved funding will support the creation of a Housing Secretariat as well as the establishment of a Non-profit Housing Capacity Fund to support the participation of non-profit organizations in the development of mixed-income communities through the Housing Now Initiative. Further, implementation of the plan will require the addition of 7 new temporary positions for a duration of 4 years, commencing in 2019, 3 of which will be situated within the Housing Secretariat at an estimated total cost of \$0.353 million in 2019 and 2 positions each within City Planning and CreateTO for a total cost of \$0.487 million. A motion is required to transfer the approved funding of \$20 million from the City Building Reserve Fund to the Capital Revolving Fund for Affordable Housing as well as amend the 2019 Staff Recommended Operating Budgets for the Affordable Housing Office, City Planning and CreateTO as outlined above. | Action Taken |
| | Budget for the Affordable Housing Office by the balance of the \$7,000,000 budgeted above in 2019, or \$5,660,000 whichever is higher, to undertake environmental studies and remediation, market analyses, planning and other consultant studies to support expedited delivery of the 11 Properties. | | |
| | 4. City Council direct the City Manager to review the staffing in Part 19 of the report for the Housing Secretariat to determine | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| | DARTHA DEFENDANCIAND DEPONTS FOR GOVERNDATION | | | | |
|---|---|---|----------------------------|--|--|
| PART IV: REFERRALS AN | D REPORTS FOR CONSIDERATION | | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| (cont'd) Item 3.4t | if positions can be filled using existing staff resources from the Affordable Housing Office, CreateTO and City Planning and report the results of this review to the Budget Committee as | | | | |
| | part of the 2019 Budget Process. | | | | |
| Affordable Housing Office | | | | | |
| <u>Letter</u> | | | | | |
| Report | | | | | |
| Accountability Offices | | | | | |
| Item 3.4a | The report dated Jan 21, 2019 from the Audit Committee entitled "Auditor General's Office 2019 Operating Budget", recommends | The 2019 Operating Budget of \$6.639 million gross and net, is \$0.135 million or 2.1% higher than the 2018 | Referred to Final Wrap- | | |
| Auditor General's Office | that: | Approved Operating Budget. | up Meeting on February | | |
| Report | "Budget Committee approve the Auditor General's Office | • The 2.1% increase relates to cost of living | 20, 2019 | | |
| Attachment 1 | 2019 Operating Budget of \$6.639 million gross and net and the | adjustments and progression pay increase for | | | |
| Attachment 2 | associated staff complement of 36.0 permanent positions." | existing staff, along with economic factor adjustments for non-payroll items. | | | |
| | | There are no new requests in 2019 for the Auditor | | | |
| | | General's Office. | | | |
| Item 3.4b | The report dated Jan 21, 2019 from the Integrity Commissioner | The 2019 Operating Budget of \$0.766 million gross and | Referred to | | |
| Office of the Integrity | entitled "Office of the Integrity Commissioner – 2019 Operating Budget", recommends that: | net, is \$0.248 million or 47.9% higher than the 2018 Approved Operating Budget. | Final Wrap- up Meeting | | |
| Office of the Integrity Commissioner | buger, recommends that. | Approved Operating Budget. | on February | | |
| | "Budget Committee approve the 2019 operating budget of | New and enhanced funding of \$0.190 million is | 20, 2019 | | |
| Report | \$0.766 million gross and net for the Office of the Integrity | requested in the Integrity Commissioner's 2019 | | | |
| <u>Attachment</u> | Commissioner." | Operating Budget submission to enhance the Legal | | | |
| | | and Investigative budget to enable the Office to respond on an as-needed basis to high case volumes | | | |
| | | and complex cases. | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS A | ND REPORTS FOR CONSIDERATION | | |
|---|---|--|---|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Item 3.4c Office of Lobbyist Registrar | The report dated Jan 18, 2019 from the Lobbyist Registrar entitled "2019 Operating Budget Request and 2019-2028 Capital Budget and Plan", recommends that: | The 2019 Operating Budget of \$1.490 million gross and net, is \$0.288 million or 23.9% higher than the 2018 Approved Operating Budget. | Referred to Final Wrap- up Meeting on February |
| Report Attachment | "Budget Committee approve the Lobbyist Registrar's 2019 Operating Budget Request of \$1.490 million gross and net and associated staff complement of 10.3 positions." | New and enhanced funding of \$0.255 million for 2.0 permanent positions for Statutory Education & Outreach, and Investigative & Legal requirements is requested in the Lobbyist Registrar's 2019 Operating Budget submission. | 20, 2019 |
| Item 3.4d Ombudsman Toronto | The report dated Jan 21, 2019 from the Ombudsman entitled "Budget Recommendation and 2019-2028 Capital Budget and Plan", recommends that: | The 2019 Operating Budget of \$2.158 million gross and net, is \$0.226 million or 11.7% higher than the 2018 Approved Operating Budget. | Referred to Final Wrap- up Meeting on February |
| Report Attachment | "Budget Committee approve the 2019 Ombudsman-Recommended Base Operating Budget for Ombudsman Toronto of \$2.158 million gross and net and associated staff complement of 14 positions." | New and enhanced funding of \$0.167 million for 2.0 permanent positions to support Intake, Complaints Analysis, Investigative and Consultation capacity for the Office is requested in the Ombudsman's 2019 Operating Budget submission. | 20, 2019 |
| Agencies | | | |
| Item 3.4k Toronto Public Health Letter Report Attachment | The letter dated Nov 19, 2018 from the Board of Health entitled "Toronto Public Health 2018 Operating Budget Request", recommends that: | The BOH at its meeting on November 19, 2018 considered TPH's 2019 Operating Budget to City Council and in the same meeting, the BOH requested City Council to consider as part of the 2019 Operating Budget process 2 additional enhancements (Recommendations 1 and 2), totaling to \$0.085 million gross and \$0.021 million net), that were not part of the MOH;s 2019 Operating Budget request as follows: | Referred to Final Wrap- up Meeting on February 20, 2019 |
| | 1. City Council approve a \$55.0 thousand gross, \$13.75 thousand net increase to the Toronto Public Health 2019 Operating | \$0.055 million gross and \$0.014 net to support project management for Creating Health Plus, a | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| | ND REPORTS FOR CONSIDERATION | Action |
|-----------------------|---|---|
| Agenda Item | Requested Action | Status / Response Taken |
| (cont'd) | Budget Request to support project management of the Creating Health Plus partnership, which provides nutritious food to 29 | partnership program which provides nutritious foods on a weekly basis at 29 drop-ins across the |
| Item 3.4k | drop-ins across the City of Toronto as part of the 2019 Budget process. | City. |
| Toronto Public Health | 2 City Council approve a \$20.0 thousand areas \$7.5 thousand | \$0.020 million areas and \$0.000 million and for the |
| <u>Letter</u> | 2. City Council approve a \$30.0 thousand gross, \$7.5 thousand net increase to the Toronto Public Health 2019 Operating | \$0.030 million gross and \$0.008 million net for the Toronto Food Policy Council which provides |
| Report Attachment | Budget Request for the Toronto Food Policy Council to support food champions across the City of Toronto and to | support to a network of food champions in diverse neighbourhoods across the City. |
| | address emerging issues as part of the 2019 Budget process. | The 2019 Staff Recommended Operating Budget does |
| | | not include funding for the above 2 enhancements. |
| | 3. City Council not approve the 2019 Minor Service Reductions of \$230.2 thousand gross and \$229.3 thousand net, as | The 2019 Staff Recommended Operating Budget for TPH is \$254.979 million gross and \$64.199 |
| | summarized in Confidential Attachment 3 to the report (November 8, 2018) from the Medical Officer of Health, to | million net, which is lower by \$1.145 million net than the BOH recommended Budget (BOH |
| | meet the City's zero percent target. | Recommendations 3 & 4). |
| | 4. City Council approve the Toronto Public Health 2019 | 2019 Operating Budget BOH Staff Budget Budget** |
| | Operating Budget Request of \$256,696.8 thousand gross and \$65,114.3 thousand net, as summarized in Table 3 to the report | (In \$Millions)* Gross Net Gross Net Gross Net |
| | (November 8, 2018) from the Medical Officer of Health, as | New & Enhanced \$2.586 \$1.318 \$1.961 \$0.665 \$0.625 \$0.653 |
| | amended by Recommendations 1, 2, and 3 above. | Recommended \$256.927 \$65.344 \$254.979 \$64.199 \$1.948 \$1.145 |
| | 5. City Council approve the list of base budget adjustments, as | Operating Budget |
| | summarized in Table 3 to the report (November 8, 2018) from | |
| | the Medical Officer of Health, totaling a decrease of \$370.8 thousand gross, an increase of \$267.4 thousand net, and a | Recommended Base Budget: The 2019 Staff Recommended Operating Base Budget of \$253.019 |
| | decrease of six positions. | million gross and \$63.534 million net is lower by |
| | | \$0.492 million net than the BOH Recommended |
| | | Base Operating Budget of \$254.342 million gross |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|-----------------------|---|---|-----------------|
| (cont'd) | 6. City Council approve the 2019 Recommended Efficiencies of \$152.5 thousand gross and \$38.1 thousand net, as summarized | and \$64.026 million net due to adjustments made to salaries and benefit projections following a detailed | |
| tem 3.4k | in Confidential Attachment 2 to the report (November 8, 2018) | review of budgeted expenditures, increased | |
| 1011 3.4K | from the Medical Officer of Health, to meet the City's zero | operating hours for the Supervised Injection Service | |
| Toronto Public Health | percent target. | location and a minor service change not | |
| | | recommended by the BOH. | |
| <u>Letter</u> | 7. City Council approve the 2019 Council Directed New and | | |
| Report | Enhanced Requests of \$1,510.5thousand gross, \$377.6 | New & Enhanced: The 2019 Staff Recommended | |
| <u>Attachment</u> | thousand net, and increase of 14 positions, as outlined in Table 3 to the report (November 8, 2018) from the Medical Officer of | Budget does not include funding for 1 enhanced priority (noted below) that was recommended by | |
| | Health. | the BOH. However, the Staff Recommended | |
| | Treative. | Operating Budget includes non-program funding | |
| | 8. City Council approve the 2019 increase of new and enhanced | (\$0.056 million) directed towards the service | |
| | request of \$150.0 thousand gross, \$37.5 thousand net, and 0 | delivery improvement strategy which was not | |
| | net positions for the Toronto Urban Health Fund | included in the BOH Recommended Budget. | |
| | Enhancement- Year 5, as outlined in Table 3 to the report | | |
| | (November 8, 2018) from the Medical Officer of Health. | Student Nutrition Program expansion to Independent Schools of \$0.625 million gross | |
| | 9. City Council approve the 2019 increase of new and enhanced | Independent Schools of \$0.625 million gross and \$0.603 million net. | |
| | request of \$300.0 thousand gross, \$300.0 thousand net, and 0 | and \$0.005 million net. | |
| | net positions for the Student Nutrition Program to Maintain | ➤ Due to financial constraints, the 2019 | |
| | Municipal Contribution at 20 percent of Total Program Costs. | Staff Recommended Operating | |
| | | Budget does not include funding for | |
| | 10. City Council approve the 2019 increase of new and enhanced | this enhanced priority. | |
| | request of \$625.0 thousand gross, \$602.5 thousand net, and 0 net positions for the Student Nutrition Program Expansion to | | |
| | Independent Schools. | | |
| | | | |
| | 11. City Council direct that Confidential Attachments 2 and 3 to | | |
| | the report (November 8, 2018) from the Medical Officer of | | |
| | Health remain confidential in their entirety, as they relate to | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | |
|--|--|--|---|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| (cont'd) Item 3.4k Toronto Public Health Letter Report Attachment | personal matters about identifiable persons and labour relations or employee negotiations. 12. City Council direct that Confidential Attachment 1 to the presentation (November 19, 2018) from the Medical Officer of Health remain confidential in its entirety, as it relates to personal matters about identifiable persons and labour relations or employee negotiations. | | | |
| Item 3.4h CreateTO Letter Report | The letter dated Dec 10, 2018 from the Board of Directors of CreateTO entitled "CreateTO 2019 Budget Request", recommends that: City Council approve CreateTO's 2019 Budget request of \$13.005 million gross, and \$0 net. City Council direct that Confidential Attachment 1 to the revised report (November 27, 2018) from the Chief Financial Officer, CreateTO remain confidential as it deals with personal matters about identifiable persons and contains financial information that belongs to the Board of Directors of CreateTO and has monetary value or potential monetary value. | The Board Recommended 2019 Operating Budget for CreateTO of \$13.005 million gross is \$0.456 million higher than the 2019 Staff Recommended Operating Budget of \$12.549 million gross, due to differences in new and enhanced funding. The difference is primarily attributable to the following: • Rationalization of positions and changes to start dates from January 1 to April 1, which results in a reduction of \$0.396 million gross and 3.0 positions including: • 1.0 Development Executive Assistant, • 1.0 Rail Deck Park Resource, and • 1.0 TPA Resource, • Reduction of recruitment costs of \$0.060 million gross. Additional details are included in Briefing Note 3 entitled '2019 Operating Budget – New / Enhanced Service Requests not including in the 2019 Staff Recommended Operating Budget' which was distributed | Referred to Final Wrap- up Meeting on February 20, 2019 | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS | PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | |
|--|--|--|---|--|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| Item 3.4m Toronto Transit Commission | The letter dated Jan 30, 2019 from the Head of Commission Services, Toronto Transit Commission entitled "2019 Toronto Transit Commission and Wheel-Trans Operating Budgets", recommends that: | This report transmits the Board Recommended 2019 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee. | Referred to Final Wrap- up Meeting on February | | |
| Letter Attachment | 1. City Council approve the recommended 2019 TTC Conventional Operating Budget as detailed in this report, with gross expenditures of \$1.911 billion, revenues of \$1.289 billion and net subsidy requirement of \$621.9 million, reflecting an additional \$25.3 million operating subsidy over the 2018 budgeted level; | The 2019 Staff Recommended Operating Budget for TTC of \$1,911 million gross and \$621.958 million net is consistent with the TTC Board approved budget. | 20, 2019 | | |
| | 2. City Council approve the recommended 2019 Wheel-Trans Budget as detailed in this report, with gross expenditures of \$149.0 million, revenues of \$8.1 million and net subsidy requirement of \$140.9 million, reflecting a reduction of \$3.3 million from the 2018 budgeted level; | The 2019 Operating Budget for Wheel-Trans of \$149.019 million gross and \$140.908 million net reflected in the TTC's Jan 30, 2019 letter is consistent with the 2019 Staff Recommended Operating Budget for Wheel-Trans. | | | |
| | 3. City Council approve a variable increase to the Transportation Services managed Lane Occupancy fee to recover incremental costs of required additional service hours to maintain service standards resulting from lane occupancy permits; | Recommendation #3 was revised in the City's Budget Notes given direction to Transportation Services to collect the fees on behalf of TTC thereby recommending that: | | | |
| | | City Council approve a new TTC Variable Lane Occupancy fee to recover the incremental costs of required additional service hours to maintain standards resulting from the temporary occupation of the roadway and that Transportation Services collect this fee on behalf of the TTC at the time of collection for the Temporary Street Occupation Permit Fee. | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|---|---|---|
| (cont'd) Item 3.4m Toronto Transit Commission | 4. City Council approve a 2019 year-end workforce complement of 15,951 positions. | The TTC-Conventional complement of 15,314 positions and the Wheel Trans complement of 637 positions are consistent with the recommended staff complement reflected in the 2019 Staff Recommended Operating Budget for the TTC. | |
| Letter Attachment | | | |
| Toronto Police Service Board Letter | The letter dated Jan 30, 2019 from the Toronto Police Services Board entitled "Toronto Police Services Board - 2019 Operating Budget Request", recommends that: "Budget Committee approve a 2019 net Operating Budget of \$2,458,300, over a 2018 adjusted budget of \$2,309,100." | The 2019 Board Recommended Operating Budget Request for Toronto Police Services Board (TPSB) is higher than the 2019 Staff Recommended Operating Budget by \$0.149 million gross and net due to a new and enhanced request to add 1.5 new staff and reclassify an existing position to better support the Board's governance role and meet new demands. This new request for additional staff also would require additional funding of \$0.097 million in 2020 and is included in the New/Enhanced Service Requests list referred to Budget Committee for its consideration as part of the 2019 Budget process. This request was approved by the TPSB at its January 24, 2019 meeting subsequent to the finalization of the 2019 Staff Recommended Operating Budget for TPSB. | Referred to Final Wra up Meetin on Februal 20, 2019 |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | |
|---|--|--|---|--|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| Item 3.40 Toronto Police Service Letter | The letter dated Jan 30, 2019 from the Toronto Police Services Board entitled "Toronto Police Services Board - 2019 Operating Budget Request", recommends that: "Budget Committee approve the Service's revised 2019 net operating budget request of \$1,026.8 Million (M), a 3.0% increase over the 2018 approved budget." | The 2019 Board Recommended Toronto Police Service Operating Budget Request of \$1,172.8 million gross and \$1,026.8 million net is consistent with the 2019 Staff Recommended Operating for Toronto Police Service, representing a 3% increase over the 2018 Council Approved Net Operating Budget. | Referred to Final Wrap- up Meeting on February 20, 2019 | | |
| Item 3.4p Toronto Police Services - Parking Enforcement Unit Letter BU3.5 | The letter dated Jan 30, 2019 from the Toronto Police Services Board entitled "Parking Enforcement Unit - 2019 Operating Budget Request", recommends that: "Budget Committee approve a 2019 net Operating Budget request of \$46.7 Million (M), a zero increase from the 2018 net budget." | The 2019 Staff Recommended Budget of \$48.262 million gross and \$46.723 million net (a 0 percent increase over the 2018 Budget) for the Toronto Police Parking Enforcement Unit is consistent with the Board Recommended budget for the Parking Enforcement Unit. | Referred to Final Wrap- up Meeting on February 20, 2019 | | |
| Report . | The report dated Jan 30, 2019 from the Chief Financial Officer and Treasurer entitled "Additional City of Toronto Reporting Requirement as a Result of Ontario Regulation 286/09, Budget Matters - Expenses", recommends that: "City Council receive this report for information." | This report discusses the impact of excluding amortization expenses, post-employment benefits expenses, and Solid Waste landfill closure and post-closure expenses from the 2019 Operating Budget. The Regulation requires that this report be adopted by City Council prior to the adoption of its annual budget. There are no financial implications as a result of this report. | Referred to Final Wrap- up Meeting on February 20, 2019 | | |



| Budget Committee: Febru | nary 20, 2019 | | |
|--|---|--|--------------------------|
| PART II: REQUESTED REPO | ORTS AND BRIEFING NOTES | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Community and Social Se | rvices | | |
| Shelter, Support and Housing Administration Revised Briefing Note #17 | A briefing note entitled "National Housing Strategy – Funding Requests and Commitments" was distributed on February 12, 2019 for the February 13, 2019 Budget Committee meeting that details funding requests made by the City to the CMHC under various National Housing Strategy (NHS) programs as well as commitments so far received in respect of these applications. Subsequently, this briefing note has been revised and redistributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting that includes Appendix A. | The updated briefing note includes Appendix A which provides a summary of federal Housing and Homelessness funding received by the City between 2016 and January, 2019. Briefly, these include: \$453 million in social housing subsidies under various operating agreements; \$88 million over four years under the Homelessness Partnering Strategy program to support community based initiatives to address homelessness; \$26 million between 2018 and January2019 to address the impact of the surge of refugee/asylum claimants to the City of Toronto; \$76 million in 2018 for the renovation and retrofit of social housing units across the city; \$59.153 million over 3 years under the Investment in Affordable Housing (IAH) program to support new affordable housing construction, provide housing allowances, down payment assistance for first time homebuyers and fund necessary home repairs/modifications for seniors and persons with disabilities. Further, the Federal contributions to the IAH program have increased by approximately \$48.780 million between 2016 and 2018. | Received for Information |



| | Budget Committee: February 20, 2019 PART II: REQUESTED REPORTS AND BRIEFING NOTES | | | | |
|--|--|--|-----------------------------|--|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| Shelter, Support, and Housing Administration Briefing Note #37 | That the General Manager, Shelter, Support, and Housing Administration provide a budget briefing note on the following: | A budget briefing note entitled: "Additional Information on Shelters and 24-hour Respite Sites" was distributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting that provides the information requested by Budget Committee at its February 13, 2019 wrap-up meeting. | Received for Information | | |
| | 1. The number of shelter and respite beds added to the system in the last 4 years and projected to be constructed in the next 4 years and the associated costs and ability to fund these beds; | • A total of 2,825 beds have been added to the City's emergency shelter system since 2015. In compliance with City Council's priority to add 1,000 new beds to the system between 2018 and 2020, 371 new beds will be added in 2019 with the balance of 576 planned for 2020. | | | |
| | 2. Shelter and respite system improvements over the last year to prepare for the 2018-2019 winter season; | Service improvements in preparation for the 2018-2019 winter season include: The launch of an enhanced Homeless App to provide up-to-date centralized information about available City services for the homeless. Implementation of all 18 recommendations in the Ombudsman Toronto Enquiry into Winter Respite Services report. The modernization of the Centralized Intake function which was also part of the recommendations in the Ombudsman's enquiry report has resulted in a significant drop in the call abandonment rate (from 55.8% in 2018 to 4.2% in January 2019) and a decrease in call times from 22 minutes per call in 2018 to 8.15 minutes per call in January 2019. | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REPORTS AND BRIEFING NOTES | |
|---|--|
|---|--|

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---|---|---|-----------------|
| (cont'd) Shelter, Support, and Housing Administration Briefing Note #37 | | Use of Sprung structures which offer an accessible and climate controlled environment to deliver Respite Services as well as the creation of a new System Oversight unit to provide operational reporting and act a first point of contact for service partners. | |
| | 3. The total number of people moved from shelter to permanent housing over the last 5 years; 4. The refugee inflows and outflow to permanent housing over the last 18 months. 5. The improvements to the central intake to ensure access to shelter beds; and | Since 2014, SSHA and its community partners have supported the transition of over 25,800 people out of the shelter system into permanent housing. This number includes over 6,300 refugee/asylum claimants. Further, SSHA now provides weekly reports to the Federal government on refugee/asylum seekers in the City's shelter system to support the City's request for ongoing federal financial assistance to sustain the Human Services Response initiative. | |
| | 6. Shelter capacity in Toronto compared to local and international jurisdictions. | Finally, the briefing note identifies increasing homelessness as an issue in many large urban centres in Canada and across North America with corresponding statistics. Jurisdictions that have seen a reduction in homelessness have achieved this through investments to increase the availability of supportive housing for people with complex mental health issues. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|------------------------|---|---|--------------------------|
| Finance and Treasury S | ervices | | |
| Briefing Note #45 | That the Executive Director, Financial Planning provide a budget briefing note on: "The increase in subsidy to the Toronto Transit Commission over the last four years." | A budget briefing note entitled: "TTC Subsidy Period 2016-2019" was distributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting. The briefing note provides a summary of revenue sources and annual operating subsidy for the TTC for the 2016 to 2019 Operating Budget period. Key revenue and operating subsidy funding over this period include: Between 2016 and 2019 TTC operating expenditures increased by \$199.137M or 11%, funded in large part by increased property tax funding of \$152.527M or 25%, contributions from TTC non-fare revenue of \$24.953M or 37% and fare revenue of \$21.657M or 2%. The 2019 TTC Gross expense of \$2.060B is funded primarily through the TTC fare box \$1.204 B. \$92.782M for TTC Non-Fare revenue brining the TTC total revenue contribution to \$1.297B. City funding contribution is \$762.866M comprised of \$671.266 from the property tax and \$91.6 from the Provincial gas tax. The table below identifies the TTC Budgeted Operating funding sources as a % of the total funding by year. | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | | | | | |
|------------------------|--|--|-------------|-----------------|--------------|------------|-------------|
| Agenda Item | Requested Action | Status / Response | | Action Taken | | | |
| (cont'd) | | TTC Operating Funding | 2016 | 2017 | 2018 | 2019 | |
| | | Fares | 64% | 60% | 59% | 58% | |
| Financial Planning | | City Tax Levy | 28% | 31% | 33% | 33% | |
| r manetar r tammig | | Provincial Gas Tax | 5% | 5% | 5% | 4% | |
| | | Other TTC Revenue | 4% | 4% | 3% | 3% | |
| Briefing Note #45 | | Reserves | 0% | 1% | 1% | 1% | |
| | | Total | 100% | 100% | 100% | 100% | |
| Agencies | | | | | | | |
| Toronto Public Library | That the City Librarian provide a budget briefing note on: | A budget briefing r | note entit | led: "Cos | st and Fui | nding of | Received |
| | | Additional Toronto | | | | | Information |
| Driofing Note #42 | "The cost and funding details on the Conday library hours added in | | | | | | Imormati |
| Briefing Note #42 | "The cost and funding details on the Sunday library hours added in | Added in the Period 2015-2018" was distributed on February 19, 2019 for the February 20, 2019 Budget | | | | | |
| | the last four year." | | | | | | |
| | | Committee meeting | g that pro | vides an | overview | and | |
| | | impact of Sunday l | | | | | |
| | | | | | | | |
| | | new/enhanced fund | | | | | |
| | | budget process bet | ween 201 | โ5-2018, ส | as part of | the | |
| | | Poverty Reduction | | | | | |
| | | Toverty Reduction | Budicegy | • | | | |
| | | • A total of 2,47 | 4 4 Sund | av library | thours ha | ve been | |
| | | added at 34 br | | | | | |
| | | | | | | , | |
| | | representing a | 71% inc | rease in S | unday lib | rary hours | |
| | | over the past f | our vears | l. | · | • | |
| | | over the past r | our jours | | | | |
| | | | 1.0 | 11 0.4 | | | |
| | | Total new/enh | | | | | |
| | | gross and net v | vas appro | oved duri | ng the 201 | 15-2018 | |
| | | Budget proces | | | | | |
| | | | | | | | |
| | | service at 19 b | | | | ay service | |
| | | at 15 branches | , for a tot | tal of 34 b | oranches. | | |
| | | | | | | | |
| | | o 2015: Noi | 16 | | | | |
| | | | | , | . (101 | 1) | |
| | | 0 2016: \$0.5 | ose milli | on gross/i | net (12 bra | anches) | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | |
|----------------------------------|--|---|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto Public Library | | 2017: \$0.139 million gross/net (6 branches) 2018: \$0.574 million gross/net (16 branches) | |
| Briefing Note #42 | | The 2019 Staff Recommended Operating Budget includes funding of \$0.208 million gross and net for additional seasonal Sunday library hours at 8 branches. | |
| | | • Approval will bring the number of branches to 42 and 3,510.4 hours. | |
| Toronto Public Library | That the City Librarian provide a budget briefing note on: | A budget briefing note entitled: "Cost and Funding of Additional Toronto Public Library Youth Hubs Added | Received f |
| Briefing Note #43 | "The cost and funding details of the youth hubs added in the last four years". | in the Period 2015-2018" was distributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting that provides a summary of Youth Hub Expansion and associated new/enhanced funding approved during the annual budget process between 2015-2018, as part of the Poverty Reduction Strategy. | |
| | | • Toronto Public Library has added 9 new Youth Hubs over the past four years, bringing the total number of Youth Hubs to 11. | |
| | | Total new/enhanced funding of \$1.177 million gross and net was approved during the 2015-2018 Budget processes, guided by the multi-year plan for Youth Hubs Expansion. | |
| | | 2015: \$0.200 million gross/net (2 hubs) 2016: \$0.200 million gross/net (2 hubs) 2017: \$0.387 million gross/net (2 hubs) and | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: February Resources Res | | | |
|--|---|--|-----------------|
| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | 1 |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) | | increased base funding for all existing Youth Hubs | |
| Toronto Public Library | | o 2018: \$0.390 million gross/net (3 hubs) | |
| Briefing Note #43 | | The funding also includes the addition and cost of a full-time Youth Hub Librarian position as well as programming equipment and support at each hub. | |
| | | The 2019 Staff Recommended Operating Budget includes new/enhanced funding of \$0.260 million | |
| Toronto Transit | That the Chief Executive Officer, Toronto Transit Commission | gross and net for an additional 2 Youth Hubs. A budget briefing note entitled: " <i>Proposed TTC</i> | Received for |
| Commission | provide a budget briefing notes on the following: | Variable Lane Occupancy Fee" was distributed on February 19, 2019 for the February 20, 2019 Budget | Information |
| Briefing Note #44 | "The methodology used to calculate the proposed lane occupancy recovery fee." | Committee meeting. | |
| | | The City (Transportation Services) charges a Temporary Street Occupation Permit Fee for the use of the City's right-of-way. The fee is based on street parking rates and does not currently include any recovery for incremental transit costs. | |
| | | In order to maintain TTC service standards additional service hours are required when lanes of traffic are closed for private development work on TTC routes. | |
| | | The TTC is requesting that when applications for a lane occupancy permits are assessed for expected traffic delays and potential service delay impacts and they result in the TTC's crowding standard being exceeded, additional service will be added | |



2019 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

| Budget Committee: Febr | uary 20, 2019 | | |
|---|--|---|--------------------------|
| PART II: REQUESTED REP | ORTS AND BRIEFING NOTES | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto Transit Commission Briefing Note #44 | | and the resulting incremental costs will be charged. This recovery fee is consistent with the City's User Fee By. The methodology to calculate the fee includes: Determination of the incremental service hours required to maintain service standard and; Application of the direct incremental hourly cost rate that includes hourly wage rate for an operator, diesel and vehicle servicing and incremental maintenance. | |
| Toronto Transit Commission Briefing Note #49 | That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing notes on the following: "Greater Toronto Area transit system fares as compared to Toronto Transit Commission fares." | A budget briefing note entitled: "Greater Toronto Area Transit Fare Comparison" was distributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting. • The briefing note provides a comparison of current or 2019 proposed fares to those across the GTA transit between Adult, Senior and Youth rates for the following fare types: • Cash Fares - TTC adult cash fare of \$3.25 is the second lowest in the GTA (Hamilton lowest cash fare). Outside of the TTC, most GTHA agencies have harmonized cash fares for adults, youths and seniors; • PRESTO Single Fares - PRESTO Concession types are the same across the | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART II: REQUESTED R | EPORTS AND BRIEFING NOTES | | |
|---|---|---|--|
| Agenda Item | Item Requested Action Status / Response | | |
| (cont'd) Toronto Transit Commission Briefing Note #49 | | GTHA: Adult, Senior, Youth, Child. Transit agencies define the price and policies. Children under 5 are free across the agencies. TTC is the only agency to provide free travel for children ages 6-12 and that provides a Post-Secondary Monthly pass; • Monthly Passes - TTC Adult Monthly Pass is priced at \$151.15 which is equal to 49 trips using PRESTO singe fare. The average trip multiple for all GTA agencies is equal to 38.4 PRESTO single fare rides. TTC Senior Monthly Pass is priced at \$122.45, equal to 57 trips using PRESTO singe fare and reflects the largest fare variance compared to other GTA transit systems. TTC Youth Monthly Pass is priced consistent with the Senior Pass at \$122.45 and is also equal to 57 trips using PRESTO singe fare and in line with York Region and above the GTA average of \$92.79 or 38 trip multiples (Excluding | |
| | | Mississauga); and o Specific GO fares (Within Toronto) - GO fares are distance based and comparable for GO fares where chosen based on locations within the City of Toronto, factoring shorter and longer distances travelled in the East and West directions | |



2019 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

| Budget Committee: Feb | | | |
|---|---|--|--------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto Transit Commission Briefing Note #49 | | Union to Danforth - \$5/trip vs \$3 TTC). TTC/GO co-fare was implemented in 2018 providing a \$1.50 discount on the second fare charged between TTC and GO services | |
| Toronto Transit Commission Briefing Note #50 | That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing notes on the following: "Recent improvements to capacity on the network." | A budget briefing note entitled: "Recent Improvements to Capacity on the Transit Network" was distributed on February 19, 2019 for the February 20, 2019 Budget Committee meeting. Since 2015, TTC regular service has increased by approximately 10% as a result of investments in initiatives during the 2015-2018 period has resulted in: Reduced crowding on buses, streetcars and subways; Reduced travel times by expanding and enhancing the express bus network; and Increased availability of transit by operating most routes seven days, expanding the overnight network, and starting subway service earlier on Sundays. The table below outlines major strategic initiatives, associated timeline and customer benefits. | Received for Information |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | | | | | | Action Taken | | | | | |
|------------------------|--|-------------------|---|--|-----------------------------|------------------------------|----------|---|--------------|--------------------------|---|---|---------|
| cont'd) | | Yea | r Initiative | Description | Number of Routes | Less- crowded vehicles | wait t | aster More ravel reliabl time service | le access to | | Additional Annual Hours of Transit Service | Net Annual Cost at Implementation | |
| Toronto Transit | | 201: | Implementation of 10-Minute Network | ten minutes, all day, every day, from 6:00 a.m. (9:00 a.m. on Sundays) to 1:00 a.m. | 42 routes | √ | √ | 1 | | 48 million | 158,000 | \$12.5M | |
| | | 201: | Expansion of All-Day Every Day Network | Sundays) to 1:00 a.m. | 47 routes | | 1 | | ✓ | 1.3 million | 69,000 | \$5.9M | |
| Sriefing Note #50 | | 201: | Network | Expansion of the Blue Night Network which is the TTC's overnight bus and streetcar service that operates between 2:00 and 5:00 a.m. | 21 routes | | / | | 1 | 0.5 million | 36,000 | \$2.9M | |
| | | 201: | Standard Early Sunday | standard to reduce wait times and increase comfort. Rapid Transit service starts 1 | 34 routes | 1 | √ | | | 55 million | 154,000 | \$11M | |
| | | 2014 | Subway Service Early Sunday Morning Subway Service - connecting | | 4 lines 98 routes | | | | 1 | 6 million | 10,000 | \$0.4M \$1.4M | |
| | | 2016 | New Express Routes | The introduction of 5 new express services including Don Mills, Victoria Park, Wilson, Kipling South and extension of the Finch service to | 5 routes | 1 | 1 | 1 | | 1.1 million | 61,000 | \$4.5M | |
| | | 2010 | Reduce Peak Crowding | York University Reduce peak crowding on bus routes | 13 routes | √ | √ | | | 66 million | 26,000 | \$5M | |
| | | 2016 | Reliability | Streetcar service reliability improvements | 2 routes | | | 1 | | 29 million | 40,000 | \$2.6M | |
| | | 201 | Service 504 King | Introduce new subway service to Vaughan Metropolitan Centre Increase service on | 1 line | | | √ | 1 | 26 million* | 113,000 | \$30.6M | |
| | | 2011 | Improvements Improve Subway Service | 504 King during "King Pilot" | 1 route 1 subway line | 1 | 1 | 1 | | 26 million 40 million | 4,000 30,000 | \$0 \$2.5M | |
| | | 2013 | Reliability Relieve Peak Crowding | Reduce peak crowding on bus routes | 20 routes | 1 | 1 | | | 24 million | 41,000 | \$3.5M | |
| | | 2013 | Paliama Off | Reduce off-peak crowding on | 14 routes | 1 | 1 | | | 14 million | 22,000 | \$2M | |
| | | 2013 | Implement Express Bus Network | Implement 7 new express routes or Dufferin, Markham, Weston, Islington, Lawrence West, Sheppard West and Sheppard Eas | 7 routes | 1 | 1 | 1 | | 11 million | 69,000 | \$5.5M | |
| | | L | TOTAL of 2015 | -2018 Customer Service Enhancer | nents | | | | | | 837,000 | \$90.3M | |
| Toronto Police Service | That the Toronto Police Services Board, and the Chief, Toronto | A | hudge | et briefing n | ote (| entit | led: | '' <i>To</i> r | ronto | . Poli | ice | | Receive |
| Briefing Note #41 | Police Service, provide a budget briefing note on: | Se | rvice | – <i>Planned</i> y 19, 2019 : | Hire | es fo | r 20. | <i>19</i> '' v | was c | distril | outed | | Informa |
| Dicing Now #41 | "The total new hires planned for 2019 for the Toronto Police | Co | ommit | tee meeting | g tha | t sui | nma | rizes | Toro | onto l | Police | 2 | |
| | Service." | | | (TPS)'s hiri | | | | | | | g serv | vice | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| BARTHA REQUESTED DEPO | • / | | |
|---|---|---|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto Police Service Briefing Note #41 | | Significant hiring is planned for 2019 to address the historical declining level of deployed uniform officers due to higher than expected separations in 2018 and through 2019, as well hiring for increased civilianized positions for the transformation initiatives. | |
| | | • TPS will recruit 321 uniform officers and 514 civilians including 122 special constables, 186 part-time retirees, and 206 other civilian jobs, for a total of 835 hires for 2019. | |
| | | • The hiring plan is based on the assumption of 350 separations (250 uniform officers and 100 civilian positions) in 2019. | |
| | | The 2019 Staff Recommended Operating Budget for TPS reflects \$13.6 million in civilian gapping reductions taking into consideration of the length of time required to fill the civilian positions. | |
| Toronto and Region | That the Chief Executive Officer, Toronto and Region | A briefing note entitled "Proposed Resolution to | Received for |
| Conservation Authority | Conservation Authority provide a budget briefing note on the following: | Augment City of Toronto Operating Levy Funding of TRCA" was distributed on February 19, 2019 for the | Information |
| Briefing Note #40 | Tollowing. | February 20, 2019 Budget Committee that outlines the | |
| | "Outlining the cost of addressing the funding imbalance between municipalities over three years." | cost of addressing the funding imbalance among partner municipalities over three years, starting in 2020. | |
| | | Due to budgetary constraints in past years, the City of Toronto's TRCA operating budget funding has not been in proportion to the other partner municipalities within TRCA's jurisdiction, as Peel, | |



2019 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

| Budget Committee: Febru | uary 20, 2019 | | |
|--|-------------------------|---|-----------------|
| PART II: REQUESTED REPO | ORTS AND BRIEFING NOTES | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Toronto and Region Conservation Authority Briefing Note #40 | | York & Durham have made contributions in excess of the formal levy. An ongoing imbalance of support has resulted. The cost of addressing the funding imbalance among partner municipalities would require the City of Toronto to contribute at least an additional \$2 million by 2022 based on projected annual Current Value Assessment (CVA) growth. To address this funding imbalance in a phased-in manner over three years, the City of Toronto's CVA levy would need to increase by an additional funding of \$683,7632 in 2020, with an incremental increase of \$673,522 in 2021 and \$679,762 in 2022, respectively. To avoid this differential in the future, TRCA intends to work with all its partner municipalities to develop a strategy to bring about a common operating levy increase percentage. The City's 2019 Staff Recommended Operating Budget for TRCA includes an increase of \$0.306 million or 3.6% over the 2018 budget, comprising of \$0.183 million from the tax levy and \$0.124 million additional contribution from Toronto Water. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART III: MOTIONS | | | | | |
|---|---|-------------------|-----------------|--|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | | |
| Community and Social Se | rvices | | | | |
| Economic Development and Culture Motion | City Council request the General Manager, Economic Development and Culture to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: "The metrics and tools that can be used to measure the impact on reducing vacant storefronts of the elimination of the vacant commercial and industrial tax rebate program." | | Adopted | | |
| Parks, Forestry and Recreation Motion | City Council request the General Manager, Parks, Forestry and Recreation, in consultation with the General Manager, Toronto Water and the Chief Planner and Executive Director, City Planning to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: "Budget allocated for implementation of Toronto's Ravine Strategy." | | Adopted | | |
| Shelter Support and Housing Administration Motion | That City Council request the General Manager, Shelter Support and Housing Administration to report prior to the 2020 Budget Process, on: "Options for the expansion of the Rent Bank and Trusteeship programs." | | Adopted | | |
| Shelter Support and Housing Administration | That City Council request the General Manager, Shelter, Support, and Housing Administration to: | | Adopted | | |
| Motion | "Conduct consultation with operators of city-funded shelters, respite and drop-in centres, program participants, community stakeholders and menstrual equity advocates such as the Period | | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee: February 20, 2019 PART III: MOTIONS Action Agenda Item **Requested Action** Status / Response Taken Purse, on the access, distribution, the real costs of menstrual (cont'd) products and the feasibility of providing such products free of charge to low-income menstruators and to report back to the **Shelter Support and** Economic and Community Development Committee at their **Housing Administration** meeting on May 27, 2019." **Motion** City Council request the Executive Director, Social Development, **Social Development** Adopted Finance and Finance and Administration consider the following in the Poverty Administration Reduction Strategy 2.0: 1. An evaluation of additional youth spaces and/or youth hubs; Motion 2. An evaluation of the current Toronto Public Library Open House program; and 3. The amount of the base budget as a result of the strategy by 2035. **Infrastructure and Development Services** City Council request the Chief Planner and Executive Director, Adopted **City Planning** City Planning to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process: Motion "The amount of Section 37 funds (cash contributions) secured for affordable housing and affordable housing initiatives city-wide over the past 5 years (2014-2018)." City Council request the General Manager, Transportation Services **Transportation Services** Adopted to include the following items in the review of winter maintenance Motion requested by Mayor Tory:



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART III: MOTIONS | | | |
|---|--|-------------------|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Transportation Services Motion | Cost and considerations for the delivery of enhanced snow clearing on a. sidewalks on residential streets in every neighbourhood in Toronto; b. pathways in Parks; and c. enforcement of parking that obstructs Toronto Transit Commission and bike lanes; and Cost of increasing the amount of snow removal city-wide | | |
| Transportation Services Motion | City Council request the General Manager, Transportation Services, in consultation with the City Solicitor, to report to Budget Committee for consideration as part of the 2020 Budget Process on the following: "Lane Occupancy Permit Fees, in all areas, with a focus on rates better reflecting market rates, the potential for above market rates and use of rates as an incentive to limit the term of lane occupancy." | | Adopted |
| Corporate Services Facilities, Real Estate, Environment & Energy Motion | That City Council request the Director, Environment and Energy to: "Consider, as part of the next implementation plan for TransformTO, how to reflect the updated Intergovernmental Panel on Climate Change carbon reduction targets and ensure future budget requests are consistent with those targets." | | Adopted |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: Febr | uary 20, 2019 | | |
|--|---|-------------------|-----------------|
| PART III: MOTIONS | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Finance and Treasury Se | rvices | | |
| Office of the Chief Financial Officer Motion | City Council request the Chief Financial Officer and Treasurer to: "Work with City Divisions and Agencies to identify and include in future annual budget process documents the cost, cost reductions and revenue increases resulting from the Auditor General's reports and recommendations." | | Adopted |
| City Manager | una recommendations. | | |
| City Manager's Office | That City Council request the City Manager to: | | Adopted |
| Motion | "Present to the Budget Committee in 2019 on the Participatory Budgeting Pilot Evaluation." | | |
| City Manager's Office | City Council authorize the Mayor and the City Manager to: | | Adopted |
| Motion | Enter into intergovernmental agreements, including any amendments to existing and future agreements, as may be required: In order for the City to receive funding to address the financial impacts of increased migrant arrivals, including refugee/asylum claimants and to allocate any such funding, and such agreements to be on terms and conditions satisfactory to the City Manager and in a form acceptable to the City Solicitor; and To share information related to the impacts of increased migrant arrivals, including refugee/asylum claimants, such agreements to be on terms and conditions satisfactory to the City Manager and in a form acceptable to the City Solicitor. | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee: February 20, 2019 PART III: MOTIONS Action Status / Response Agenda Item **Requested Action** Taken **Accountability Offices Auditor General's Office** City Council request the Auditor General to: Adopted Motion "Include in future Auditor General's Annual Report, beginning in 2020, savings achieved by City Divisions and Agencies resulting from the implementation of the Auditor General's reports and recommendations." Agencies City Council request the City Manager, in consultation with the Adopted **Toronto Transit** Chief Executive Officer, Toronto Transit Commission to report to **Commission** the Budget Committee on the following for consideration prior to the 2020 Budget Process: **Motion** 1. Request the Toronto Transit Commission and the City of Toronto have made to the Provincial and Federal Governments for operating and capital investment into Toronto's transit system; and 2. The current and projected funds available from other levels of government in the 10-year capital budget, the time-periods for which the funding is available, and any additional funding requests that should be made to the Provincial and Federal Governments.



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: Febru | uary 20, 2019 | | |
|--|--|---|-----------------|
| PART IV: REFERRALS AN | ND REPORTS FOR CONSIDERATION | | |
| Agenda Item | Requested Action | Status / Response | Action Taken |
| Community and Social Se | ervices | | |
| Item 4.4r Economic Development and Culture Report Attachment | The report dated February 1, 2019 from the General Manager, Economic Development and Culture entitled "Investments in Culture", recommends that: "City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 budget process." | As part of the 2018 Operating Budget deliberations, City Council directed the General Manager, Economic Development and Culture to report back in time for the 2019 Budget process on a multi-year plan based on the results of research and analysis benchmarking the City of Toronto's investment in culture relative to other comparable jurisdictions and on assessing the likely impacts of future increases of \$2 million per year to culture funding beginning in 2019. • Cultural investment in grants, programs, and capital has increased through the 2014 – 2018 operating budget by \$17.5 million. The City's target of \$25 per capita was reached in 2018. • City Council set its target for cultural investment based on benchmarking its investment against that of Montreal, however, there are various benchmarking methodologies to be considered and overall Toronto is still below comparable cities. • Some of the challenges in the culture and heritage sector include disparities in cultural access and participation for Torontonians. Some changes have been made to increase the distribution of investment in culture outside the core, but more effort is required to ensure all Torontonians have an equitable access to cultural resources no matter where they may live in the city. | None |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | | | Status / Response | Action Taken |
|--|--|-------------------------|--|--|-----------------|
| (cont'd) Item 4.4r Economic Development and Culture Report Attachment | | 2010 5 4 6 114 | | This report recommends that City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 Budget process. | |
| Item 4.4s Economic Development and Culture Report | | | | This report recommends the award of \$0.750 million to t the 2019 successful Toronto Significant Events Investment Program (TSEIP) applicant organizations. \$0.750 million, funded from a one-time contribution from the Major Special Events Reserve Fund (MSERF) is included in Economic | None |
| | Event 2019 Allocation 2020 World \$0.125M Masters Athletic Championships | Allocation \$0.125M \$0 | ************************************** | Development and Culture's 2019 Staff Recommended Operating Budget for this award. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AN | | K CONSIDER | ATION | | | | A -4: |
|-----------------------------|---|--|--|---------------------------------|-------------------|--|-----------------|
| Agenda Item | Requested Act | ion | | | | Status / Response | Action Taken |
| (cont'd) | 2021 JUNO Awards 50th | \$0.150M | \$0.150M | \$0.200M | \$0.500M | | |
| Item 4.4s | Anniversary | 40.0000 | 4 | 4 | 40 | | |
| Economic Development | Total | \$0.275M | \$0.275M | \$0.200M | \$0.750M | _ | |
| and Culture | 2. City Counc | il direct the C | General Mana | iger, Economi | ic . | As the Toronto Significant Events Investment | |
| Report | 2. City Council direct the General Manager, Economic Development and Culture to submit a plan to establish an ongoing tax-supported base budget for the Toronto Significant Events Investment Program to the 2020 Budget process. | | Program is not established as a funded program in the tax supported base budget for Economic Development and Culture, but has been supported on a year-to-year basis by one-time reserve funds added to each Budget, the report recommends that the General Manager of Economic Development and Culture submit a plan as part of the 2020 Budget process, to establish this program as part of the ongoing tax-supported base budget, though a phased-in approach. | | | | |
| Item 4.4t | At its meeting of the recommend | | | | | At its meeting on December 13, 2018, City Council adopted the recommendations in CC1.3 Housing Now | Adopted |
| Affordable Housing | Now" Initiative | | | | Housing | which sought approval to activate 11 City-owned sites | |
| Office | arrangements re | equired to give | e effect to the | | ion Action | for the development of affordable housing within | |
| Latton | Plan of the "Ho | using Now" I | nitiative. | | | mixed-income, mixed-use and transit-oriented communities. A link to the report can be found here: | |
| Letter Report | Consequently, t Recommended Office, City Pla | Operating Bu | dgets for the | Affordable H | | http://www.toronto.ca/legdocs/mmis/2019/cc/bgrd/backgroundfile-122383.pdf | |
| | Fund for Aj used by the | ind (XR1730) ffordable Hoi Director, Aff | to the Capita using (XR1058 ordable Hous | l Revolving R 8) to be overs | eserve een and | CC1.3 also requested the City Manager to report to the Executive Committee in January, 2019 with an action plan to deliver the initiative and identify the resources necessary to expedite implementation of the plan. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---|--|---|-----------------|
| (cont'd) Item 4.4t Affordable Housing Office Letter Report | to prepare the 11 Properties for marketing, including adding temporary staff complement and undertaking necessary environmental studies and remediation, market analyses, planning and other consultant studies. 18. \$1 million, out of the \$20 million referred to in 1 above, to develop a Non-profit Housing Capacity Fund to support the participation of non-profit organizations in the Housing Now Initiative. 19. A budget of \$7 million gross, \$0 net, for the Housing Secretariat through the Affordable Housing Office, funded from the Capital Revolving Reserve Fund for Affordable Housing Office (XR1058), subject, to be utilized as detailed below: | In response to this request, the report EX1.1- Implementing the "Housing Now" Initiative was recommended for adoption by Executive Committee at its meeting on January 23, 2019 with the necessary funding arrangements referred to the 2019 Budget Process for City Council consideration. EX1.1 sought Council approval for a transfer of \$20 million from the City Building Reserve Fund (XR1730) to the Capital Revolving Reserve Fund for Affordable Housing (XR1058) to be overseen and used by the Director, Affordable Housing Office in consultation with a new Executive Director, Housing Secretariat. | |
| | a. Funding of \$352,500 for three (3) temporary positions including salary, benefits and equipment for the Housing Secretariat Office to manage the overall implementation of the Housing Now Initiative; b. Increase the 2019 Staff Recommended Operating Budget for City Planning by \$195,000 gross, \$0 net, for two (2) new temporary positions for four years, including salary, benefits and equipment to support expedited delivery of the 11 Properties; c. Increase the 2019 Staff Recommended Operating Budget for CreateTO by \$292,500 gross, \$0 net, for two (2) temporary positions for four years, | The approved funding will support the creation of a Housing Secretariat as well as the establishment of a Non-profit Housing Capacity Fund to support the participation of non-profit organizations in the development of mixed-income communities through the Housing Now Initiative. Further, implementation of the plan will require the addition of 7 new temporary positions for a duration of 4 years, commencing in 2019, 3 of which will be situated within the Housing Secretariat at an estimated total cost of \$0.353 million in 2019 and 2 positions each within City Planning and CreateTO for a total cost of \$0.487 million. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | |
|--|---|---|-----------------|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| Item 4.4w Report | including salary, benefits and equipment, to support expedited delivery of the 11 Properties; d. Increase the 2019 Staff Recommended Operating Budget for the Affordable Housing Office by \$500,000 gross, \$0 net, funded from the Non-Profit Capacity Fund; and e. Increase the 2019 Staff Recommended Operating Budget for the Affordable Housing Office by the balance of the \$7,000,000 budgeted above in 2019, or \$5,660,000 whichever is higher, to undertake environmental studies and remediation, market analyses, planning and other consultant studies to support expedited delivery of the 11 Properties. | A motion is required to transfer the approved funding of \$20 million from the City Building Reserve Fund to the Capital Revolving Fund for Affordable Housing as well as amend the 2019 Staff Recommended Operating Budgets for the Affordable Housing Office, City Planning and CreateTO as outlined above. | | |
| | 20. City Council direct the City Manager to review the staffing in Part 19 of the report for the Housing Secretariat to determine if positions can be filled using existing staff resources from the Affordable Housing Office, CreateTO and City Planning and report the results of this review to the Budget Committee as part of the 2019 Budget Process. | Consequently, the amendments to the 2019 Staff Recommended Operating Budgets for the Affordable Housing Office, City Planning and CreateTO are required as mentioned in recommendations #17-19. | | |
| Other City Program | | The mamage of this general is to get homeon!! | A dont- | |
| Item 4.4x City Clerk's Office | The report dated February 19, 2019 from the City Clerk entitled "Rates of Remuneration for Public Members of City Tribunals" recommends that: | The purpose of this report is to set harmonized remuneration rates for members of the City's nine Adjudicative Boards ("tribunals"). | Adopted | |
| Report | 1. City Council adopt the following remuneration rates for Adjudicative Boards effective April 1, 2019 as follows: | The adoption of these rates as of April 1, 2019 will be absorbed by the budgets of the respective divisions that support the operation of the tribunals: | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|---------------------|---|--|-----------------|
| (cont'd) | a. Full-day per diem of \$600 and half-day remuneration (3.5 hours or less) of \$400 for members of the Compliance Audit | City Clerk's Office,Court Services, | |
| Item 4.4x | Committee and the Toronto Local Appeal Body, such rates to apply equally to hearings, business meetings and training | City Planning, | |
| City Clerk's Office | sessions. | Toronto Building andMunicipal Licensing and Standards. | |
| <u>Report</u> | b. Full-day per diem of \$460 and half-day remuneration (3.5 hours or less) of \$275 for members of the Administrative Penalty Tribunal, Committee of Adjustment, Dangerous Dogs Review Tribunal, Property Standards Committee, Rooming House Licensing Commissioner and Deputy Commissioner, Sign Variance Committee, and Toronto Licensing Tribunal, such rates to apply equally to hearings, business meetings or training sessions. | The applicable divisions will review the 2019 experience against the sufficiency of their appeal/applications fees in time to make any fee adjustments for inclusion with the 2020 Budget process. | |
| | c. A stipend of \$1,500 per year for each public member who is not a chair of a tribunal or tribunal panel, pro-rated on an annual basis from the time of appointment | | |
| | d. Stipends for chairs, pro-rated on an annual basis from the time of appointment, as follows: | | |
| | Administrative Penalty Tribunal – \$25,000 Committee of Adjustment – \$2,500 for each panel chair Compliance Audit Committee – \$2,500 Dangerous Dogs Review Tribunal \$2,500 Property Standards Committee – \$2,500 for each panel chair Rooming House Licensing Commissioner – \$2,500 Sign Variance Committee – \$2,500 Toronto Licensing Tribunal – \$25,000 | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Budget Committee: Febru | iary 20, 2019 | | | |
|--|---|---|-----------------|--|
| PART IV: REFERRALS AND REPORTS FOR CONSIDERATION | | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| (cont'd) | e. Members will receive a full-day per diem rate for any hearing cancelled by the City with less than 48 hours' notice | | | |
| Item 4.4x | of the hearing date. | | | |
| City Clerk's Office | 2. City Council remove the annual limit on remuneration for the Rooming House Licensing Commissioner and Deputy | | | |
| Report | Commissioner. | | | |
| Accountability Offices | | | | |
| Item 4.4a | The report dated January 21, 2019 from the Audit Committee | The 2019 Operating Budget of \$6.639 million gross and | Received | |
| Auditor General's Office | entitled "Auditor General's Office 2019 Operating Budget", recommends that: | net, is \$0.135 million or 2.1% higher than the 2018 Approved Operating Budget. | | |
| Report Attachment 1 Attachment 2 | "Budget Committee approve the Auditor General's Office 2019 Operating Budget of \$6.639 million gross and net and the associated staff complement of 36.0 permanent positions." | The 2.1% increase relates to cost of living adjustments and progression pay increase for existing staff, along with economic factor adjustments for non-payroll items. | | |
| | | There are no new requests in 2019 for the Auditor General's Office. | | |
| Item 4.4b | The report dated January 21, 2019 from the Integrity Commissioner entitled "Office of the Integrity Commissioner – 2019 Operating | The 2019 Operating Budget of \$0.766 million gross and net, is \$0.248 million or 47.9% higher than the 2018 | Received | |
| Office of the Integrity Commissioner | Budget", recommends that: | Approved Operating Budget. | | |
| Report Attachment | "Budget Committee approve the 2019 operating budget of \$0.766 million gross and net for the Office of the Integrity Commissioner." | New and enhanced funding of \$0.190 million is requested in the Integrity Commissioner's 2019 Operating Budget submission to enhance the Legal and Investigative budget to enable the Office to respond on an as-needed basis to high case volumes and complex cases. | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | ND REPORTS FOR CONSIDERATION Requested Action | Status / Response | Action Taken |
|--|--|--|-----------------|
| Item 4.4c Office of Lobbyist Registrar Report Attachment | The report dated January 18, 2019 from the Lobbyist Registrar entitled "2019 Operating Budget Request and 2019-2028 Capital Budget and Plan", recommends that: "Budget Committee approve the Lobbyist Registrar's 2019 Operating Budget Request of \$1.490 million gross and net and associated staff complement of 10.3 positions." | The 2019 Operating Budget of \$1.490 million gross and net, is \$0.288 million or 23.9% higher than the 2018 Approved Operating Budget. New and enhanced funding of \$0.255 million for 2.0 permanent positions for Statutory Education & Outreach, and Investigative & Legal requirements is requested in the Lobbyist Registrar's 2019 Operating Budget submission. | Received |
| Item 4.4d Ombudsman Toronto Report Attachment | The report dated January 21, 2019 from the Ombudsman entitled "Budget Recommendation and 2019-2028 Capital Budget and Plan", recommends that: "Budget Committee approve the 2019 Ombudsman-Recommended Base Operating Budget for Ombudsman Toronto of \$2.158 million gross and net and associated staff complement of 14 positions." | The 2019 Operating Budget of \$2.158 million gross and net, is \$0.226 million or 11.7% higher than the 2018 Approved Operating Budget. New and enhanced funding of \$0.167 million for 2.0 permanent positions to support Intake, Complaints Analysis, Investigative and Consultation capacity for the Office is requested in the Ombudsman's 2019 Operating Budget submission. | Received |
| Agencies Item 4.4k Toronto Public Health Letter Report Attachment | The letter dated November 19, 2018 from the Board of Health entitled "Toronto Public Health 2018 Operating Budget Request", recommends that: | The BOH at its meeting on November 19, 2018 considered TPH's 2019 Operating Budget to City Council and in the same meeting, the BOH requested City Council to consider as part of the 2019 Operating Budget process 2 additional enhancements (Recommendations 1 and 2), totaling to \$0.085 million gross and \$0.021 million net), that were not part of the MOH's 2019 Operating Budget request as follows: | Received |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response Action Take |
|-----------------------|--|---|
| (cont'd) Item 4.4k | 13. City Council approve a \$55.0 thousand gross, \$13.75 thousand net increase to the Toronto Public Health 2019 Operating Budget Request to support project management of the Creating | \$0.055 million gross and \$0.014 net to support project management for Creating Health Plus, a partnership program which provides nutritious |
| Toronto Public Health | Health Plus partnership, which provides nutritious food to 29 drop-ins across the City of Toronto as part of the 2019 Budget process. | foods on a weekly basis at 29 drop-ins across the City. |
| <u>Letter</u> | p.cccss. | |
| Report Attachment | 14. City Council approve a \$30.0 thousand gross, \$7.5 thousand net increase to the Toronto Public Health 2019 Operating Budget Request for the Toronto Food Policy Council to support food champions across the City of Toronto and to address emerging issues as part of the 2019 Budget process. | \$0.030 million gross and \$0.008 million net for the Toronto Food Policy Council which provides support to a network of food champions in diverse neighbourhoods across the City. |
| | dadress emerging issues as part of the 2017 Budget process. | The 2019 Staff Recommended Operating Budget does |
| | | not include funding for the above 2 enhancements. |
| | 15. City Council not approve the 2019 Minor Service Reductions of \$230.2 thousand gross and \$229.3 thousand net, as summarized in Confidential Attachment 3 to the report (November 8, 2018) from the Medical Officer of Health, to meet the City's zero percent target. | The 2019 Staff Recommended Operating Budget for TPH is \$254.979 million gross and \$64.199 million net, which is lower by \$1.145 million net than the BOH recommended Budget (BOH Recommendations 3 and 4). |
| | 16. City Council approve the Toronto Public Health 2019 | 2019 Operating BOH Staff Budget BOH ws Staff Budget** |
| | Operating Budget Request of \$256,696.8 thousand gross and | (In \$Millions)* Gross Net Gross Net Gross Net |
| | \$65,114.3 thousand net, as summarized in Table 3 to the report | Recommended Base \$254.342 \$64.026 \$253.019 \$63.534 \$1.323 \$0.492 |
| | (November 8, 2018) from the Medical Officer of Health, as amended by Recommendations 1, 2, and 3 above. | New & Enhanced \$2.586 \$1.318 \$1.961 \$0.665 \$0.625 \$0.653 |
| | amenaea by Recommendations 1, 2, and 3 above. | Recommended Operating Budget \$256.927 \$65.344 \$254.979 \$64.199 \$1.948 \$1.145 |
| | 17. City Council approve the list of base budget adjustments, as summarized in Table 3 to the report (November 8, 2018) from | *Rounded **Over (Under) |
| | the Medical Officer of Health, totaling a decrease of \$370.8 thousand gross, an increase of \$267.4 thousand net, and a | Recommended Base Budget: The 2019 Staff Recommended Base Budget: The 201 |
| | decrease of six positions. | Recommended Operating Base Budget of \$253.019 million gross and \$63.534 million net is lower by |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|--|---|--|-----------------|
| (cont'd) Item 4.4k Toronto Public Health Letter Report Attachment | City Council approve the 2019 Recommended Efficiencies of \$152.5 thousand gross and \$38.1 thousand net, as summarized in Confidential Attachment 2 to the report (November 8, 2018) from the Medical Officer of Health, to meet the City's zero percent target. City Council approve the 2019 Council Directed New and Enhanced Requests of \$1,510.5thousand gross, \$377.6 thousand net, and increase of 14 positions, as outlined in Table 3 to the report (November 8, 2018) from the Medical Officer of Health. City Council approve the 2019 increase of new and enhanced request of \$150.0 thousand gross, \$37.5 thousand net, and 0 net positions for the Toronto Urban Health Fund Enhancement- Year 5, as outlined in Table 3 to the report (November 8, 2018) from the Medical Officer of Health. City Council approve the 2019 increase of new and enhanced request of \$300.0 thousand gross, \$300.0 thousand net, and 0 net positions for the Student Nutrition Program to Maintain Municipal Contribution at 20 percent of Total Program Costs. City Council approve the 2019 increase of new and enhanced request of \$625.0 thousand gross, \$602.5 thousand net, and 0 net positions for the Student Nutrition Program Expansion to Independent Schools. City Council direct that Confidential Attachments 2 and 3 to the report (November 8, 2018) from the Medical Officer of Health remain confidential in their entirety, as they relate to | \$0.492 million net than the BOH Recommended Base Operating Budget of \$254.342 million gross and \$64.026 million net due to adjustments made to salaries and benefit projections following a detailed review of budgeted expenditures, increased operating hours for the Supervised Injection Service location and a minor service change not recommended by the BOH. New & Enhanced: The 2019 Staff Recommended Budget does not include funding for 1 enhanced priority (noted below) that was recommended by the BOH. However, the Staff Recommended Operating Budget includes non-program funding (\$0.056 million) directed towards the service delivery improvement strategy which was not included in the BOH Recommended Budget. Student Nutrition Program expansion to Independent Schools of \$0.625 million gross and \$0.603 million net. Due to financial constraints, the 2019 Staff Recommended Operating Budget does not include funding for this enhanced priority. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| | ND REPORTS FOR CONSIDERATION | | A adian |
|-----------------------|--|--|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| cont'd) | personal matters about identifiable persons and labour relations or employee negotiations. | | |
| Item 4.4k | retations or employee negotiations. | | |
| | 24. City Council direct that Confidential Attachment 1 to the | | |
| Toronto Public Health | presentation (November 19, 2018) from the Medical Officer of | | |
| | Health remain confidential in its entirety, as it relates to | | |
| Letter | personal matters about identifiable persons and labour | | |
| Report | relations or employee negotiations. | | |
| Attachment | | | |
| Item 4.4h | The letter dated December 10, 2018 from the Board of Directors of | The Board Recommended 2019 Operating Budget for | Received |
| | CreateTO entitled "CreateTO 2019 Budget Request", recommends | CreateTO of \$13.005 million gross is \$0.456 million | |
| CreateTO | that: | higher than the 2019 Staff Recommended Operating | |
| | | Budget of \$12.549 million gross, due to differences in | |
| <u>Letter</u> | 1. City Council approve CreateTO's 2019 Budget request of | new and enhanced funding. | |
| <u>Report</u> | \$13.005 million gross, and \$0 net. | | |
| | | The difference is primarily attributable to the following: | |
| | 2. City Council direct that Confidential Attachment 1 to the | | |
| | revised report (November 27, 2018) from the Chief Financial | Rationalization of positions and changes to start | |
| | Officer, CreateTO remain confidential as it deals with | dates from January 1 to April 1, which results in a | |
| | personal matters about identifiable persons and contains | reduction of \$0.396 million gross and 3.0 positions | |
| | financial information that belongs to the Board of Directors of | including: | |
| | CreateTO and has monetary value or potential monetary value. | o 1.0 Development Executive Assistant, | |
| | vaiue. | o 1.0 Rail Deck Park Resource, and | |
| | | o 1.0 TPA Resource, | |
| | | Reduction of recruitment costs of \$0.060 million | |
| | | gross. | |
| | | Additional details are included in Briefing Note 3 | |
| | | entitled '2019 Operating Budget – New / Enhanced | |
| | | Service Requests not including in the 2019 Staff | |
| | | Recommended Operating Budget' which was distributed | |
| | | for the February 4, 2019 Budget Committee meeting. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken |
|----------------------------|--|--|-----------------|
| Item 4.4m Toronto Transit | The letter dated January 30, 2019 from the Head of Commission Services, Toronto Transit Commission entitled "2019 Toronto Transit Commission and Wheel-Trans Operating Budgets", | This report transmits the Board Recommended 2019 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee. | Adopted |
| Commission | recommends that: | wheel-Trains) to Budget Committee. | |
| Letter Attachment | 1. City Council approve the recommended 2019 TTC Conventional Operating Budget as detailed in this report, with gross expenditures of \$1.911 billion, revenues of \$1.289 billion and net subsidy requirement of \$621.9 million, reflecting an additional \$25.3 million operating subsidy over the 2018 budgeted level; | The 2019 Staff Recommended Operating Budget for TTC of \$1,911 million gross and \$621.958 million net is consistent with the TTC Board approved budget. | |
| | 2. City Council approve the recommended 2019 Wheel-Trans Budget as detailed in this report, with gross expenditures of \$149.0 million, revenues of \$8.1 million and net subsidy requirement of \$140.9 million, reflecting a reduction of \$3.3 million from the 2018 budgeted level; | The 2019 Operating Budget for Wheel-Trans of \$149.019 million gross and \$140.908 million net reflected in the TTC's Jan 30, 2019 letter is consistent with the 2019 Staff Recommended Operating Budget for Wheel-Trans. | |
| | 3. City Council approve a variable increase to the Transportation Services managed Lane Occupancy fee to recover incremental costs of required additional service hours to maintain service standards resulting from lane occupancy permits; | Recommendation #3 was revised in the City's Budget Notes given direction to Transportation Services to collect the fees on behalf of TTC thereby recommending that: | |
| | | City Council approve a new TTC Variable Lane Occupancy fee to recover the incremental costs of required additional service hours to maintain standards resulting from the temporary occupation of the roadway and that Transportation Services collect this fee on behalf of the TTC at the time of collection for the Temporary Street Occupation Permit Fee. | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | | |
|---|---|---|---------|--|
| (cont'd) Item 4.4m Toronto Transit Commission Letter Attachment | 4. City Council approve a 2019 year-end workforce complement of 15,951 positions. | The TTC-Conventional complement of 15,314 positions and the Wheel Trans complement of 637 positions are consistent with the recommended staff complement reflected in the 2019 Staff Recommended Operating Budget for the TTC. | Taken | |
| Item 4.4n Toronto Police Service Board Letter | The letter dated January 30, 2019 from the Toronto Police Services Board entitled "Toronto Police Services Board - 2019 Operating Budget Request", recommends that: "Budget Committee approve a 2019 net Operating Budget of \$2,458,300, over a 2018 adjusted budget of \$2,309,100." | The 2019 Board Recommended Operating Budget Request for Toronto Police Services Board (TPSB) is higher than the 2019 Staff Recommended Operating Budget by \$0.149 million gross and net due to a new and enhanced request to add 1.5 new staff and reclassify an existing position to better support the Board's governance role and meet new demands. • This new request for additional staff also would require additional funding of \$0.097 million in 2020 and is included in the New/Enhanced Service Requests list referred to Budget Committee for its consideration as part of the 2019 Budget process. • This request was approved by the TPSB at its January 24, 2019 meeting subsequent to the finalization of the 2019 Staff Recommended Operating Budget for TPSB. | Receive | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken Adopted | |
|---|--|--|----------------------------|--|
| Item 4.40 Toronto Police Service <u>Letter</u> | The letter dated January 30, 2019 from the Toronto Police Services Board entitled "Toronto Police Services Board - 2019 Operating Budget Request", recommends that: "Budget Committee approve the Service's revised 2019 net operating budget request of \$1,026.8 Million (M), a 3.0% increase over the 2018 approved budget." | The 2019 Board Recommended Toronto Police Service Operating Budget Request of \$1,172.8 million gross and \$1,026.8 million net is consistent with the 2019 Staff Recommended Operating for Toronto Police Service, representing a 3% increase over the 2018 Council Approved Net Operating Budget. | | |
| Item 4.4p Toronto Police Services - Parking Enforcement Unit Letter | The letter dated January 30, 2019 from the Toronto Police Services Board entitled "Parking Enforcement Unit - 2019 Operating Budget Request", recommends that: "Budget Committee approve a 2019 net Operating Budget request of \$46.7 Million (M), a zero increase from the 2018 net budget." | The 2019 Staff Recommended Budget of \$48.262 million gross and \$46.723 million net (a 0 percent increase over the 2018 Budget) for the Toronto Police Parking Enforcement Unit is consistent with the Board Recommended budget for the Parking Enforcement Unit. | | |
| Toronto and Region Conservation Authority Member Motion (MM2.4) | At its meeting on January 30, 2019 City Council adopted item MM2.4 Tommy Thompson Park Shuttle Service with the following recommendation: "City Council forward to the Chief Financial Officer and Treasurer and the Deputy City Manager, Community and Social Services the request from the Toronto and Region Conservation Authority for \$130,000 from the City on an annual basis to operate a public shuttle service in Tommy Thompson Park for consideration as part of the 2019 Budget Process." | TRCA would require estimated funding of \$0.130 million gross and net annually (including capital recovery) to operate a public shuttle service in Tommy Thompson Park. This new service was not included in the TRCA 2019 Operating budget submission. As the Park has not entirely been assumed into TRCA ownership it is premature to initiate such a service. | Received | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| Agenda Item | Requested Action | Status / Response | Action Taken | |
|--------------------------|--|--|-----------------|--|
| Corporate | | | | |
| Report Appendices: 1 2 3 | The report dated January 31, 2019 from the City Manager entitled "Toronto's Participatory Budgeting Pilot Evaluation", recommends that: City Council request the City Manager to post online a toolkit of participatory budgeting (PB) resources and information developed during the Pilot to support City divisions and Members of Council in their use of PB for their ward and divisional decision-making. City Council request the City Manager to include participatory budgeting information in the City's civic engagement training courses to enhance public participation in municipal decision-making, including input on capital infrastructure investments. | This report outlines the findings from the participatory budgeting (PB) pilot in the former Wards 12, 33 and 35. PB may be an appropriate method of public participation under certain conditions but has limitations and should be understood within the City's broader objectives and civic engagement strategy. The Pilot evaluation, along with research on PB in other jurisdictions, found that: Residents seek and value clear information and ongoing opportunities to be more involved in decisions which affect their neighbourhoods; The public would like more opportunities to speak directly with City staff on a wide range of issues that are important to them, and appreciate engagement processes which include ways for them to meet their neighbours, local groups and their Councillor; and PB supports specific types of decisions and can benefit communities, but has limited reach, is resource-intensive and can result in frustration, divisions within communities and a mismatch of investments against broader community needs. Significant capital and operating investments would be required to extend PB to additional, or all, City | Adopted | |



2019 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

| Budget Committee: February | | | | |
|---|---|---|--------------------------|--|
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| (cont'd) Item 4.4i Report Appendices: 1 2 3 | | pilot, or extending the current pilot is not recommended based on the findings from the three-year pilot, and extensive feedback from staff, experts and residents. | | |
| Item 4.4u Letter(s) from Budget Subcommittee | The letters dated February 11, 2019 from Budget Subcommittee for City Hall and North York Civic Centres Consultation entitled "Report from the Budget Subcommittee - City Hall and North York Civic Centre Consultations", provide the summary on: "The information received from the public presentations and the communications submitted by members of the public, at its meetings of: February 7, 2019 (City Hall) Meeting 1 - 9:30 a.m. to 5:00 p.m. Meeting 2 - 6:00 p.m. onwards and February 11, 2019 (North York Civic Centre) Meeting 3 - 3:00 p.m. to 5:00 p.m. Meeting 4 - 6:00 p.m. onwards" | It is recommended that these letters be received for information. | Received for information | |
| Item 4.4v Letter(s) from Budget Subcommittee | The letters dated February 11, 2019 from Budget Subcommittee for Scarborough and Etobicoke Civic Centre Consultations entitled "Report from the Budget Subcommittee - Scarborough and Etobicoke Civic Centre Consultations", provide the summary on: | It is recommended that these letters be received for information. | Received for information | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS A | ND REPORTS FOR CONSIDERATION | | |
|--|--|---|-------------------------------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| (cont'd) Item 4.4v | "The information received from the public presentations and the communications submitted by members of the public, at its meetings of: | | |
| Letter(s) from Budget Subcommittee | February 7, 2019 (Scarborough Civic Centre) Meeting 1 - 3:00 p.m. to 5:00 p.m. Meeting 2 - 6:00 p.m. onwards and February 11, 2019 (Etobicoke Civic Centre) Meeting 3 - 3:00 p.m. to 5:00 p.m. Meeting 4 - 6:00 p.m. onwards | | |
| Corporate Motion 2019 Tax Supported Budget | That the staff recommendations in the Budget Notes for Tax Supported Programs be adopted as amended by the foregoing. | The Budget Notes for Tax Supported Program and Agencies present the 2019 Staff Recommended Operating Budget and Staff Recommended 2019-2028 Capital Budget and Plan. Approval of the recommendations in the Budget Notes will establish the Budget Committee Recommended 2019 Operating and 2019-2028 Capital Budget and Plan, subject to any amendments to be made at the final Wrap-up meeting on February 20, 2019. | Adopted as amended by the foregoing |
| Corporate Motion 2019 Corporate Report | That the Chief Financial Officer and Treasurer submit to Executive Committee as its meeting of March 4, 2019 a corporate report outlining the 2019 Operating Budget and 2019-2028 Capital Budget and Plan, as recommended by the Budget Committee. | | Adopted |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

| PART IV: REFERRALS | AND REPORTS FOR CONSIDERATION | | |
|--------------------|---|--|-----------------|
| Agenda Item | Requested Action | Status / Response | Action Taken |
| BU4.5 Report | The report dated January 30, 2019 from the Chief Financial Officer and Treasurer entitled "Additional City of Toronto Reporting Requirement as a Result of Ontario Regulation 286/09, Budget Matters - Expenses", recommends that: "City Council receive this report for information." | This report discusses the impact of excluding amortization expenses, post-employment benefits expenses, and Solid Waste landfill closure and post-closure expenses from the 2019 Operating Budget. The Regulation requires that this report be adopted by City Council prior to the adoption of its annual budget. There are no financial implications as a result of this report. | Adopted |

| Executive Committee: Ma | rch 4, 2019 | | | |
|--|--|-------------------|-----------------|--|
| PART III: MOTIONS | | | | |
| Agenda Item | Requested Action | Status / Response | Action Taken | |
| Community and Social Se | rvices | | | |
| Economic Development and Culture & Transportation Services | The 2019 Budget Committee Recommended Operating Budget for Economic Development and Culture be decreased by \$0.150 million gross and net; and | | Adopted | |
| Motion | 2. The 2019 Budget Committee Recommended Operating Budget for Transportation Services be increased by \$0.150 million gross and \$0 net to be fully funded by the Public Realm Reserve Fund in order to transfer Budget Committee recommended increased funding for the StreetARToronto initiative to the appropriate Program Operating Budget and to adjust for the appropriate funding source. | | | |



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Executive Committee: March 4, 2019 PART III: MOTIONS Action Agenda Item **Requested Action** Status / Response Taken "That City Council direct the Chief, Paramedic Services to report **Toronto Paramedic** Adopted back in 2019, prior to the 2020 budget process, on a multi-year Services hiring and systems plan to address the approximate 4 percent **Motion** growth in emergency call demand." Shelter, Support and "City Council increase the 2019 Budget Committee Recommended Adopted Operating Budget for Shelter, Support and Housing Administration **Housing Administration** by \$102,600 gross and net to provide the 76 City-funded shelters, Motion drop-ins and respite centres with funding to purchase menstrual products for their clients and program users and that this budget increase be offset by a decrease in the 2019 Capital From Current Contribution of \$102,600." **Infrastructure and Development Services Transportation Services** "That City Council direct the General Manager, Transportation Adopted Services and the Deputy City Manager, Infrastructure and Motion Development Services, in consultation with the City Manager, to include as part of its review of winter maintenance requested by Mayor Tory, on an expedited basis, Transportation Services operations, including but not limited to sidewalk snow clearing and salting, and road maintenance (pot hole repair) in consultation with CUPE Local 416 regarding opportunities to improve efficiency and quality of service through insourcing where appropriate, and include these findings in the report to the Executive Committee on this review in 2019."



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Executive Committee: March 4, 2019 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION Action Agenda Item **Requested Action** Status / Response Taken **Community and Social Services** As part of the 2018 Operating Budget deliberations, City Item 2.5r The report dated February 1, 2019 from the General Manager, Adopted Economic Development and Culture entitled "Investments in Council directed the General Manager, Economic Development and Culture to report back in time for the **Economic Development** *Culture*", recommends that: 2019 Budget process on a multi-year plan based on the and Culture results of research and analysis benchmarking the City "City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further of Toronto's investment in culture relative to other Report investment in the arts, heritage and creative industries outside the comparable jurisdictions and on assessing the likely Attachment impacts of future increases of \$2 million per year to core, and report back through the 2020 budget process." culture funding beginning in 2019. Cultural investment in grants, programs, and capital has increased through the 2014 - 2018 operating budget by \$17.5 million. The City's target of \$25 per capita was reached in 2018. City Council set its target for cultural investment based on benchmarking its investment against that of Montreal, however, there are various benchmarking methodologies to be considered and overall Toronto is still below comparable cities. Some of the challenges in the culture and heritage sector include disparities in cultural access and participation for Torontonians. Some changes have been made to increase the distribution of investment in culture outside the core, but more effort is required to ensure all Torontonians have an equitable access to cultural resources no matter where they may live in the city.



2019 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Executive Committee: March 4, 2019

| PART IV: REFERRALS AN | ND REPORTS FOR CONSIDERA | ATION | | | 1 |
|--|--|--|--|--|-----------------|
| Agenda Item | Requested Action | | | Status / Response | Action Taken |
| (cont'd) Item 2.5r Economic Development and Culture Report Attachment | | | | This report recommends that City Council direct the General Manager, Economic Development and Culture, to consult with the community on priorities for further investment in the arts, heritage and creative industries outside the core, and report back through the 2020 Budget process. | |
| Item 2.5s Economic Development and Culture Report | The report dated February 1, 2019 from the General Manager, Economic Development and Culture entitled "Strengthening Toronto's ability to attract and host major events through the Toronto Significant Events Investment Program (TSEIP)", recommends that: 1. City Council award total funding of \$750,000 over 2019, 2020 and 2021, fully funded by the Major Special Events Reserve Fund, to the significant special events listed below, who have applied to the Toronto Significant Events Investment Program and been deemed eligible, subject to the applicants' compliance with Toronto Significant Events Investment Program requirements: | | This report recommends the award of \$0.750 million to t the 2019 successful Toronto Significant Events Investment Program (TSEIP) applicant organizations. \$0.750 million, funded from a one-time contribution from the Major Special Events Reserve Fund (MSERF) is included in Economic | Adopted | |
| | Event 2019 Allocation 2020 World \$0.125M Masters | 2020 2021 Allocation Allocation \$0.125M \$0 | Total \$0.250M | Development and Culture's 2019 Staff Recommended Operating Budget for this award. | |
| | Athletic Championships | | | | |



2019 Executive Committee Recommended Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)

Executive Committee: March 4, 2019

| Agenda Item | Requested Action | | | | | Status / Response | Action Taken |
|--|---|--------------------------------|--------------------------------|--|-----------------------|---|-----------------|
| (cont'd) Item 2.5s | 2021 JUNO Awards 50th Anniversary | \$0.150M | \$0.150M | \$0.200M | \$0.500M | | |
| Economic Development and Culture Report | Developme ongoing tax | nt and Cultur x-supported b | e to submit a ase budget fo | ger, Economi plan to establ r the Toronto O Budget prod | ish an Significant | As the Toronto Significant Events Investment Program is not established as a funded program in the tax supported base budget for Economic Development and Culture, but has been supported on a year-to-year basis by one-time reserve funds added to each Budget, the report recommends that the General Manager of Economic Development and Culture submit a plan as part of the 2020 Budget process, to establish this program as part of the ongoing tax-supported base budget, though a phased-in approach. | |