### WRAP-UP NOTES TO CITY COUNCIL (March 7, 2019) 2019 – 2028 Executive Committee Recommended Capital Budget and Plan Rate Supported Programs Summary of Budget Review Process (\$000s)



RE: EX2.2, EX2.3, EX2.4

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS			
	2019	2020 - 2028	2019 - 2028
	Gross Exp.	Gross Exp.	Gross Exp.
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Water	797,080	12,654,077	13,451,157
2019 - 2028 Staff Rec'd Capital Budget & Plan Solid Waste Management	39,611	601,669	641,280
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Parking Authority	27,714	318,248	345,962
2019 -2028 Staff Recommended Rate Capital Budget and Plan: January 28, 2019	864,405	13,573,994	14,438,399
Budget Committee Program/Agency Budget Briefing: February 4-6, 2019 - No Changes			
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Water	797,080	12,654,077	13,451,157
2019 - 2028 Staff Rec'd Capital Budget & Plan Solid Waste Management	39,611	601,669	641,280
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Parking Authority	27,714	318,248	345,962
2019 -2028 Staff Recommended Rate Capital Budget and Plan: February 6, 2019	864,405	13,573,994	14,438,399
Budget Committee Wrap-up Meeting: February 13, 2019 - No Changes			
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Water	797,080	12,654,077	13,451,157
2019 - 2028 Staff Rec'd Capital Budget & Plan Solid Waste Management	39,611	601,669	641,280
2019 - 2028 Staff Rec'd Capital Budget & Plan Toronto Parking Authority	27,714	318,248	345,962
2019 -2028 Staff Recommended Rate Capital Budget and Plan: February 13, 2019	864,405	13,573,994	14,438,399



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

**Summary of Budget Review Process** 

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS			
	2019	2020 - 2028	2019 - 2028
	Gross Exp.	Gross Exp.	Gross Exp.
Budget Committee Wrap-up Meeting: February 20, 2019 - No Changes			
2019 - 2028 BC Recommended Capital Budget & Plan Toronto Water	797,080	12,654,077	13,451,157
2019 - 2028 BC Recommended Capital Budget & Plan Solid Waste Management	39,611	601,669	641,280
2019 - 2028 BC Recommended Capital Budget & Plan Toronto Parking Authority	27,714	318,248	345,962
2019 -2028 BC Recommended Rate Capital Budget and Plan: February 20, 2019	864,405	13,573,994	14,438,399
Executive Committee Meeting: March 4, 2019 - No Changes			
2019 - 2028 BC Recommended Capital Budget & Plan Toronto Water	797,080	12,654,077	13,451,157
2019 - 2028 BC Recommended Capital Budget & Plan Solid Waste Management	39,611	601,669	641,280
2019 - 2028 BC Recommended Capital Budget & Plan Toronto Parking Authority	27,714	318,248	345,962
2019 -2028 EC Recommended Rate Capital Budget and Plan: March 4, 2019	864,405	13,573,994	14,438,399



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

Budget Committee – February 4 -	6, 2019				
PART II: REQUESTED REPORT	<mark>(S AND BRIEFING NO</mark>	DTES			
Agenda Item /Report Name		Issues/Action		Status / Response	Action Taken
BU2.1		1 "Basement Flooding Protection Pro e" was distributed for the Budget Cor			
Toronto Water	February 4, 2019.	C C			
Capital Briefing Note #8					
Attachment					
BU2.1	U	d "Basement <i>Flooding Protection </i>	0		
Toronto Water	on February 4, 2019.	was distributed for the Dudget	commutee		
Capital Briefing Note #9					

Budget Committee – February 4 -	5, 2019		
PART III: MOTIONS			
Agenda Item /Report Name	Issues/Action	Status / Response	e Action Taken
None			



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

(\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
BU2.1 2019 – 2028 Toronto Water Capital Budget and Plan Budget Notes	<ul> <li>The City Manager and Chief Financial Officer &amp; Treasurer recommend that:</li> <li>4. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Water with a total project cost of \$1.730 billion, and 2019 cash flow of \$960.506 million and future year commitments of \$6.256 billion comprised of the following: <ul> <li>a. New Cash Flow Funds for:</li> <li>1. 328 new / change in scope sub-projects with a 2019 total project cost of \$1.730 billion that requires cash flow reduction of \$555.857 million in 2019 and future year cash flow commitments of \$430.279 million for 2020; \$665.437 million for 2021; \$497.822 million for 2022; \$262.318 million for 2023; \$132.326 million for 2024; \$81.788 million for 2025; \$47.459 million for 2026; \$69.666 million for 2027; and \$98.634 million for 2028;</li> <li>2. 297 previously approved sub-projects with a 2019 cash flow of \$1.516 billion; and future year cash flow commitments of \$1.091 billion for 2020; \$831.283 million for 2021; \$617.081 million for 2022; \$503.592 million for 2023; \$369.285 million for 2024; \$285.160 million for 2027; million for 2026; and \$71.985 million for 2027;</li> </ul> </li> </ul>		Deferred to the February 13, 2019 meeting of the Budget Committee		



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

(\$000s)

PART IV: REFERRALS AND RE	PORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
(cont.)	b. 2018 approved cash flow for 183 previously approved sub- projects with carry forward funding from 2018 into 2019		
BU2.1	totalling \$163.426 million.		
2019 – 2028 Toronto Water Capital Budget and Plan <u>Budget Notes</u>	<ul> <li>5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Water totalling \$6.398 billion in project estimates, comprised of \$69.251 million for 2020; \$206.698 million for 2021; \$501.865 million for 2022; \$625.437 million for 2023; \$748.820 million for 2024; \$864.797 million for 2025; \$1.016 billion for 2026; \$1.216 billion for 2027, and \$1.150 billion for 2028.</li> <li>6. City Council consider the operating costs of \$0.738 million net in 2019; \$1.049 million net in 2020; \$0.775 million net in 2021; \$2.174 million net in 2022, \$0.150 million net in 2023, \$0.580 million net in 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.</li> </ul>		
BU2.2 2019 – 2028 Solid Waste Management Services Capital Budget and Plan <u>Budget Notes</u>	The City Manager and Chief Financial Officer & Treasurer recommend that: 4. City Council approve the 2019 Staff Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$9.451 million, and 2019 cash flow of \$84.626 million and future year commitments of \$114.739 million comprised of the following: a. New Cash Flow Funds for: 1. Forty-six new / change in scope sub-projects with a 2019 total project cost of \$9.451 million that requires cash flow of \$(19.155) million in 2019 and		Deferred to the February 13, 2019 meeting of the Budget Committee



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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PART IV: REFERRALS AND RE	PORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
(cont.)	future year cash flow commitments of \$17.227 million for 2020; \$7.139 million for 2021; \$0.887		
BU2.2	million for 2022, \$2.133 million for 2023; \$0.470 million for 2024 and \$0.250 million annually for 2025 to 2027;		
2019 – 2028 Solid Waste			
Management Services Capital Budget and Plan	2. Twenty-three previously approved sub-projects with a 2019 cash flow of \$58.766 million; and future		
Budget Notes	year cash flow commitments of \$33.096 million for 2020; \$16.405 million for 2021; \$17.568 million for 2022; \$6.464 million for 2023; \$3.300 million for 2024; \$3.300 million for 2025; \$3.000 million for 2026; and, \$3.000 million for 2027;		
	b. 2018 approved cash flow for 32 previously approved sub- projects with carry forward funding from 2018 into 2019 totalling \$45.015 million.		
	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Solid Waste Management Services totalling \$486.930 million in project estimates, comprised of \$33.047 million for 2020; \$52.056 million for 2021; \$48.012 million for 2022; \$63.224 million for 2023; \$56.904 million for 2024; \$45.722 million for 2025; \$58.130 million for 2026; \$29.984 million for 2027, and \$99.851 million for 2028.		
BU2.3	The City Manager and Chief Financial Officer & Treasurer recommend that:		Deferred to the February 13,
2019 – 2028 Toronto Parking Authority Capital Budget and Plan Budget Notes	3. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Parking Authority with a total project cost of \$102.902 million, and 2019 cash flow of \$68.640 million and future year commitments of \$100.448 million comprised of the following:		2019 meeting of the Budget Committee
<u>2005011000</u>	a. New Cash Flow Funds for:		

WRAP-UP NOTES TO City Council 2019 – 2028 Executive Committee Recommended Capital Budget and Plan



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

(\$000s)

PART IV: REFERRALS AND RE	PORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
(cont.)	1. 22 new / change in scope sub-projects with a 2019		
BU2.3	total project cost of \$102.902 million that requires cash flow of \$6.454 million in 2019 and future year		
2019 – 2028 Toronto Parking Authority Capital Budget and Plan <u>Budget Notes</u>	cash flow commitments of \$17.400 million for 2020; \$18.168 million for 2021; \$5.500 million for 2022; \$19.180 million for 2023; \$14.200 million for 2024; \$5.500 million for 2025; \$5.500 million for 2026; \$5.500 million for 2027; and \$5.500 million for 2028.		
	2. Four previously approved sub-projects with a 2019 cash flow of \$21.260 million and future year cash flow commitments of \$4.000 million for 2020; and		
	b. 2018 approved cash flow for 46 previously approved sub- projects with carry forward funding from 2018 into 2019 totalling \$40.926 million.		
	4. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Parking Authority of \$217.800 million in project estimates, comprised of \$7.300 million for 2020; \$12.500 million for 2021; \$36.000 million for 2022; \$38.000 million for 2023; \$45.800 million for 2024; \$46.900 million for 2025; \$27.300 million for 2026; \$2.000 million for 2027, and \$2.000 million for 2028.		
BU2.3a	The letter dated November 26, 2018, from the Board of Directors of the Toronto Parking Authority entitled " <i>Bike Share Program Financial Considerations</i> " recommends that:		Deferred to the February 13, 2019 meeting of
Toronto Parking Authority Letter Report	1. Forwarded the report (November 20, 2018) from the Acting President, Toronto Parking Authority including the following recommendations of the Acting President, to City Council, through the		the Budget Committee



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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Budget Committee -	February	4 - 6, 2019
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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken	
(con't)	Budget and Executive Committees, for consideration in the 2019 and future years' Budget processes:			
BU2.3a Toronto Parking Authority	a. City Council approve the principle that Bike Share as a municipal service is an integral component in the City's transportation, transit and mobility network, and as such, there is considerable merit in continuing City investment and support in the program.			
Letter	b. City Council acknowledges that user/operating revenues			
<u>Report</u>	alone will not completely cover ongoing operating expenses of Bike Share, and municipal subsidy will likely be required to offset capital requirements (State of Good Repair and expansion) and net operating deficits.			
	c. City Council approve the "Financial Sustainability Principles" set out in this report, and that funding current outstanding, as well as future Bike Share capital programs and operating deficits, as necessary, be considered as part of the annual budget cycle in accordance with these principles, namely.			
	i. Efficiency in operations - the need to continually optimize the expense side of operating the Bike Share system;			
	<ul> <li>ii. Securing system sponsorship and advertising - as key elements to offset operating deficits and ensure the long-term financial sustainability of Bike Share;</li> </ul>			
	iii. Commitment to municipal funding subsidies – to address any system shortfalls as well as capital programs, recognizing the value of the municipality continuing to invest in a Bike Share program;			



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

Budget Committee – February 4 - 6,	2019			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken	
(con't) BU2.3a	iv. Subsidy funding would not rely sources, debt financing or impact op and			
Toronto Parking Authority	v. Future years' net surplus operating be deposited to the Bike Share Rese			
<u>Letter</u> <u>Report</u>	d. City Council authorize that, in accordance principles set out in Recommendation c abov outstanding unallocated Capital and Operatin for Bike Share be funded as follows:	ve, current		
	i. Outstanding 2016 capital requirer amount of \$301,000: from interest a Metrolinx funds and retained by Tor Authority (\$123,500); and from the Reserve XQ-0013 (\$177,500);	accruing on pronto Parking		
	ii. Remaining 2013-2016 cumulativ deficit which has not been covered b Share Reserve funds, in the amount from the Public Realm Reserve Fund	by existing Bike t of \$1,054,000		
	<ul><li>iii. 2017 Operating cash deficit of \$ the Public Realm Reserve;</li></ul>	\$2,148,000 from		
	iv. 2018 Operating final cash defici currently projected to be \$2,279,000 Realm Reserve Fund XR-1410;			
	v. Proposed 2019 capital expansion, under the Ontario Municipal Compu Program, in the amount of \$1.5 mill received Section 37 and 45 funds.	uter Cycling		



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

### **Summary of Budget Review Process**

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Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
(con't) BU2.3a	e. City Council direct that its previous request, namely that the Chief Planner and Executive Director, City Planning and the General Manager, Transportation Services report back on		
Toronto Parking Authority	a review of Toronto's parking standards for new multi-unit residential and commercial developments with the objective to consider the expansion of public bike sharing programs at net zero costs to the City, be revisited.		
Letter			
Report			

Budget Committee – Fe	bruary 13, 2019				
PART II: TAKEN REPORTS AND BRIEFING NOTES					
Agenda Item	Issues/Action	Status / Response	Action Taken		
BU3.1 - Toronto Water Briefing Note #8 Attachment	A briefing note entitled "Basement Flooding Protection Program - Program Status Update" was distributed for the Budget Committee on February 4, 2019 to provide an update on Toronto Water's efforts to reduce the risk of basement flooding in the City.	This briefing note provides ward by ward progress updates to summarize the progress to date on Environmental Assessment Studies, infrastructure upgrades and private property flood protection device subsidies	Received for Information		
Briefing Note #9	A briefing note entitled <i>"Basement Flooding Protection Program - Project List</i> - 2019 to 2023" was distributed for the Budget Committee on February 4, 2019 to provide an updated five year list of Basement Flooding Protection Program capital projects through the annual Capital Budget process.	This briefing notes is prepared in response to City Council's direction to the General Manager of Toronto Water to submit and updated five	Received for Information		



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

### **Rate Supported Programs**

## Summary of Budget Review Process

Budget Committee – Feb	ruary 13, 2019			
PART II: TAKEN REPORTS AND BRIEFING NOTES				
Agenda Item		Issues/Action	Status / Response	Action Taken
			year list of Basement Flooding Protection Program capital projects through the annual Capital Budget process.	

Budget Committee – February 13, 2019				
PART III: MOTIONS				
Agenda Item		Issues/Action	Status / Response	Action Taken
None				



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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Agenda Item			Action Taken
BU3.1 - Toronto Water Budget Notes	The City Manager and Chief Financial Officer & Treasurer recommend that: 4. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Water with a total project cost of \$1.730 billion, and 2019 cash flow of \$960.506 million and future year commitments of \$6.256 billion comprised of the following: a. New Cash Flow Funds for:	These Capital Budget Notes present the 2019 Staff Recommended Capital Budget and 2020-2028 Staff Recommended Capital Plan for Toronto Water and reflect Budget Committee's decisions up to and including its meeting of February 4- 6, 2019	Referred to Final Wrap-uj Meeting on February 20, 2019
	1. 328 new / change in scope sub-projects with a 2019 total project cost of \$1.730 billion that requires cash flow reduction of \$555.857 million in 2019 and future year cash flow commitments of \$430.279 million for 2020; \$665.437 million for 2021; \$497.822 million for 2022; \$262.318 million for 2023; \$132.326 million for 2024; \$81.788 million for 2025; \$47.459 million for 2026; \$69.666 million for 2027; and \$98.634 million for 2028;		
	2. 297 previously approved sub-projects with a 2019 cash flow of \$1.516 billion; and future year cash flow commitments of \$1.091 billion for 2020; \$831.283 million for 2021; \$617.081 million for 2022; \$503.592 million for 2023; \$369.285 million for 2024; \$285.160 million for 2025; \$201.051 million for 2026; and \$71.985 million for 2027;		
	b. 2018 approved cash flow for 183 previously approved sub- projects with carry forward funding from 2018 into 2019 totalling \$163.426 million.		

Budget Committee – February 13, 2019



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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Budget Committee – February 13, 2019

Agenda Item	Issues/Action	Status / Response	Action Taken	
(cont'd) <u>Budget Notes</u>	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Water totalling \$6.398 billion in project estimates, comprised of \$69.251 million for 2020; \$206.698 million for 2021; \$501.865 million for 2022; \$625.437 million for 2023; \$748.820 million for 2024; \$864.797 million for 2025; \$1.016 billion for 2026; \$1.216 billion for 2027, and \$1.150 billion for 2028.			
	6. City Council consider the operating costs of \$0.738 million net in 2019; \$1.049 million net in 2020; \$0.775 million net in 2021; \$2.174 million net in 2022, \$0.150 million net in 2023, \$0.580 million net in 2024, and \$1.915 million net in 2026 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.			
	7. City Council approve 2 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.			
	8. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.			
	9. This report be considered concurrently with the 2019 Water and Wastewater Consumption Rates and Service Fees Report from the Chief Financial Officer & Treasurer and the Acting General Manager for Toronto Water.			



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken		
U3.2 – Solid Waste M	lanagement Services				
<u>Budget Notes</u>	<ul> <li>The City Manager and Chief Financial Officer &amp; Treasurer recommend that:</li> <li>4. City Council approve the 2019 Staff Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$9.451 million, and 2019 cash flow of \$84.626 million and future year commitments of \$114.739 million comprised of the following: <ul> <li>a. New Cash Flow Funds for:</li> <li>1. Forty-six new / change in scope sub-projects with a 2019 total project cost of \$9.451 million that requires cash flow of \$(19.155) million in 2019 and future year cash flow commitments of \$17.227 million for 2020; \$7.139 million for 2021; \$0.887 million for 2022, \$2.133 million for 2023; \$0.470 million for 2024 and \$0.250 million annually for 2025 to 2027;</li> <li>2. Twenty-three previously approved sub-projects with a 2019 cash flow of \$58.766 million; and future year cash flow commitments of \$33.096 million for 2022; \$6.464 million for 2023; \$3.300 million for 2024; \$3.300 million for 2027;</li> <li>b. 2018 approved cash flow for 32 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$45.015 million.</li> </ul> </li> <li>5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Solid Waste Management Services totalling \$486.930 million in project estimates, comprised of \$33.047 million for 2020; \$52.056 million for 2021; \$48.012 million for 2022; \$58.130 million for 2023; \$52.984 million for 2021; \$47.722 million for 2022; \$58.130 million for 2023; \$52.9984 million for 2024; \$45.722 million for 2022; \$58.130 million for 2026; \$29.984 million for 2027; \$20.58</li> </ul>	The Capital Budget Notes for Solid Waste Management Services present the 2019-2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of February 6, 2019.	Referred to Final Wrap-up Meeting on February 20, 2019		

Budget Committee – February 13, 2019



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

**Summary of Budget Review Process** 

Budget Committee – Fel	bruary 13, 2019				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item		Issues/Action	Status / Response	Action Taken	
BU3.3 - Toronto Parking	g Authority				
Item 3.3a Letter Report	Parking Authority entitled " <b>Bike</b> recommends that: d. City Council authoriz in Recommendation c ab and Operating cash define i. Outstanding \$301,000: from retained by Tor the Bike Share in v. Proposed 202 Ontario Munici	<ul> <li>18, from the Board of Directors of the Toronto Share Program Financial Considerations"</li> <li>e that, in accordance with the principles set out ove, current outstanding unallocated Capital cits, for Bike Share be funded as follows:</li> <li>2016 capital requirements in the amount of interest accruing on Metrolinx funds and onto Parking Authority (\$123,500); and from Reserve XQ-0013 (\$177,500);</li> <li>19 capital expansion, municipal share under the pal Computer Cycling Program, in the amount from received Section 37 and 45 funds.</li> </ul>	<ul> <li>This report entitled 'Bike Share Program Financial Considerations' recommends financial principles for the operation of the Bike Share Toronto Program and actions to fund the outstanding and 2019 capital requirement</li> <li>Outstanding capital requirements from 2016 in the amount of \$301,000;</li> <li>2019 funding of \$1.5 million in Section 37 &amp; Section 45 Planning Act Reserve Funds for the purpose of Bike Share expansion</li> <li>This is included in the Staff Recommending Capital Budget as reflected in Budget Notes for Toronto Parking Authority.</li> <li>For the full report see Operating Wrap-Up Notes for Toronto Parking Authority.</li> </ul>	Referred to Final Wrap-up Meeting on February 20, 2019	



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

(\$000s)

Budget Committee – February 13, 2019

Agenda Item	Issues/Action	Status / Response	Action Taken
Budget Notes	The City Manager and Chief Financial Officer & Treasurer recommend that: 3. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Parking Authority with a total project cost of \$102.902 million, and 2019 cash flow of \$68.640 million and future year commitments of \$100.448 million comprised of the following: a. New Cash Flow Funds for:	The Capital Budget Notes for Toronto Parking Authority present the 2019-2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of February 6, 2019.	Referred to Final Wrap-up Meeting on February 20, 2019
	1. 22 new / change in scope sub-projects with a 2019 total project cost of \$102.902 million that requires cash flow of \$6.454 million in 2019 and future year cash flow commitments of \$17.400 million for 2020; \$18.168 million for 2021; \$5.500 million for 2022; \$19.180 million for 2023; \$14.200 million for 2024; \$5.500 million for 2025; \$5.500 million for 2026; \$5.500 million for 2027; and \$5.500 million for 2028.		
	2. Four previously approved sub-projects with a 2019 cash flow of \$21.260 million and future year cash flow commitments of \$4.000 million for 2020; and		
	b. 2018 approved cash flow for 46 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$40.926 million.		
	4. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Parking Authority of \$217.800 million in project estimates, comprised of \$7.300 million for 2020; \$12.500 million for 2021; \$36.000 million for 2022; \$38.000 million for 2023; \$45.800 million for 2024; \$46.900 million for 2025; \$27.300 million for 2026; \$2.000 million for 2027, and \$2.000 million for 2028.		
	5. City Council consider the operating revenues of \$0.766 million net in 2019; \$1.516 million net in 2020; \$1.565 million net in 2021; \$1.538 million net in 2022; \$2.075 million net in 2023; \$2.675 million net in 2024; \$3.158 million net in 2025; \$2.620 million net in 2026; \$1.640 million in 2027; and \$0.375 million		



### 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

### **Rate Supported Programs**

## Summary of Budget Review Process

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Budget Committee – February 13, 2019

Agenda Item	Issues/Action	Status / Response	Action Taken
(cont'd)	net resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.		
Budget Notes			

Budget Committee – Feb	ruary 20, 2019			
PART II: REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item		Issues/Action	Status / Response	Action Taken
None				

Budget Committee – Feb	oruary 20, 2019		
PART III: MOTIONS			
Agenda Item	Issues/Action	Status / Response	Action Taken
None			

## WRAP-UP NOTES TO CITY COUNCIL (March 7, 2019) 2019 – 2028 Executive Committee Recommended Capital Budget and Plan Rate Supported Programs Summary of Budget Review Process (\$000s)



Budget Committee – Fe	bruary 20, 2019			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item	Issues/Action	Status / Response	Action Taken	
BU4.1 - Toronto Water				
Budget Notes	<ul> <li>The City Manager and Chief Financial Officer &amp; Treasurer recommend that:</li> <li>4. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Water with a total project cost of \$1.730 billion, and 2019 cash flow of \$960.506 million and future year commitments of \$6.256 billion comprised of the following:</li> <li>a. New Cash Flow Funds for: <ol> <li>1.328 new / change in scope sub-projects with a 2019 total project cost of \$1.730 billion that requires cash flow reduction of \$555.857 million in 2019 and future year cash flow commitments of \$430.279 million for 2020; \$665.437 million for 2021; \$497.822 million for 2022; \$262.318 million for 2025; \$47.459 million for 2026; \$69.666 million for 2027; and \$98.634 million for 2028;</li> <li>2.297 previously approved sub-projects with a 2019 cash flow of \$1.516 billion; and future year cash flow commitments of \$1.091 billion for 2020; \$831.283 million for 2021; \$617.081 million for 2022; \$503.592 million for 2023; \$369.285 million</li> </ol> </li> </ul>	These Budget Notes present the 2019 Staff Recommended Capital Budget and 2020-2028 Staff Recommended Capital Plan for Toronto Water and reflect Budget Committee's decisions up to and including its meeting of February 4- 6, 2019	Adopted as Amended	



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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PART IV: REFERRA	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken			
	for 2024; \$285.160 million for 2025; \$201.051 million for 2026; and \$71.985 million for 2027;					
(cont'd)	b. 2018 approved cash flow for 183 previously approved sub- projects with carry forward funding from 2018 into 2019 totalling \$163.426 million.					
<u>Budget Notes</u>	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Water totalling \$6.398 billion in project estimates, comprised of \$69.251 million for 2020; \$206.698 million for 2021; \$501.865 million for 2022; \$625.437 million for 2023; \$748.820 million for 2024; \$864.797 million for 2025; \$1.016 billion for 2026; \$1.216 billion for 2027, and \$1.150 billion for 2028.					
	6. City Council consider the operating costs of \$0.738 million net in 2019; \$1.049 million net in 2020; \$0.775 million net in 2021; \$2.174 million net in 2022, \$0.150 million net in 2023, \$0.580 million net in 2024, and \$1.915 million net in 2026 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.					
	7. City Council approve 2 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.					
	8. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City- financed priorities and needs.					

Budget Committee – February 20, 2019



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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Agenda Item	Issues/Action	Status / Response	Action Taken
	9. This report be considered concurrently with the 2019 Water and Wastewater Consumption Rates and Service Fees Report from the Chief Financial Officer & Treasurer and the Acting General Manager for Toronto Water.		
	Management Services		
<u>Budget Notes</u>	<ul> <li>The City Manager and Chief Financial Officer &amp; Treasurer recommend that:</li> <li>4. City Council approve the 2019 Staff Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$9.451 million, and 2019 cash flow of \$84.626 million and future year commitments of \$114.739 million comprised of the following: <ul> <li>a. New Cash Flow Funds for:</li> <li>1. Forty-six new / change in scope sub-projects with a 2019 total project cost of \$9.451 million that requires cash flow of \$(19.155) million in 2019 and future year cash flow commitments of \$17.227 million for 2020; \$7.139 million for 2021; \$0.887 million for 2022, \$2.133 million for 2025 to 2027;</li> </ul> </li> </ul>	The Budget Notes for Solid Waste Management Services present the 2019-2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of February 6, 2019.	Adopted as Amended



Action Taken

2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

**Summary of Budget Review Process** 

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Agenda Item	Issues/Action	Status / Response
	2. Twenty-three previously approved sub-projects with a 2019 cash flow of \$58.766 million; and future year cash flow commitments of \$33.096 million for 2020; \$16.405 million for 2021; \$17.568 million for 2022; \$6.464 million for 2023; \$3.300 million for 2024; \$3.300 million for 2025; \$3.000 million for 2026; and, \$3.000 million for 2027;	
	b. 2018 approved cash flow for 32 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$45.015 million.	
	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Solid Waste Management Services totalling \$486.930 million in project estimates, comprised of \$33.047 million for 2020; \$52.056 million for 2021; \$48.012 million for 2022; \$63.224 million for 2023; \$56.904 million for 2024; \$45.722 million for 2025; \$58.130 million for 2026; \$29.984 million for 2027, and \$99.851 million for 2028.	
BU4.3 - Toronto Parki	ng Authority	
Item 4.3a <u>Letter</u> <u>Report</u>	The letter dated November 26, 2018, from the Board of Directors of the Toronto Parking Authority entitled " <i>Bike Share Program Financial Considerations</i> " recommends that: <i>d. City Council authorize that, in accordance with the principles set out</i> <i>in Recommendation c above, current outstanding unallocated Capital</i> <i>and Operating cash deficits, for Bike Share be funded as follows:</i> <i>i. Outstanding 2016 capital requirements in the amount of</i> <i>\$301,000: from interest accruing on Metrolinx funds and</i> <i>retained by Toronto Parking Authority (\$123,500); and from</i> <i>the Bike Share Reserve XQ-0013 (\$177,500);</i>	This report entitled 'Bike Share Program Financial Considerations' recommends financial principles for the operation of the Bike Share Toronto Program and actions to fund the outstanding and 2019 capital requirement For the full report see Operating Wrap-Up Notes for Toronto Parking Authority.

**Budget Committee – February 20, 2019** 

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION

Received



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

**Summary of Budget Review Process** 

Budget Committee – F	ebruary 20, 2019				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken		
	v. Proposed 2019 capital expansion, municipal shar Ontario Municipal Computer Cycling Program, in th of \$1.5 million from received Section 37 and 45 fund	he amount			
Budget Notes	<ul> <li>The City Manager and Chief Financial Officer &amp; Treasurer recomment</li> <li>3. City Council approve the 2019 Staff Recommended Capital Budget</li> <li>Parking Authority with a total project cost of \$102.902 million, and 20</li> <li>flow of \$68.640 million and future year commitments of \$100.448 mill</li> <li>comprised of the following:</li> <li>a. New Cash Flow Funds for:</li> <li>1. 22 new / change in scope sub-projects with a 2019</li> <li>project cost of \$102.902 million that requires cash f</li> <li>\$6.454 million in 2019 and future year cash flow con</li> <li>of \$17.400 million for 2020; \$18.168 million for 2022</li> <li>million for 2022; \$19.180 million for 2023; \$14.200</li> <li>2024; \$5.500 million for 2025; \$5.500 million for 2028.</li> <li>2. Four previously approved sub-projects with a 2019</li> <li>flow of \$21.260 million and future year cash flow con</li> <li>of \$4.000 million for 2020; and</li> <li>b. 2018 approved cash flow for 46 previously approved sub-proved funding from 2018 into 2019 totalling \$40</li> <li>million.</li> <li>4. City Council approve the 2020 -2028 Staff Recommended Capital P</li> <li>Toronto Parking Authority of \$217.800 million in project estimates, co</li> <li>\$7.300 million for 2020; \$12.500 million for 2021; \$36.000 million for</li> </ul>	for Toronto 019 cash lionParking Authority present the 2019- 2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of February 6, 2019.9 total flow of mmitments 	Adopted as Amended		



### 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

#### **Rate Supported Programs**

#### **Summary of Budget Review Process**

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Budget Committee – February 20, 2019

Agenda Item	Issues/Action	Status / Response	Action Taken
(cont'd)	\$38.000 million for 2023; \$45.800 million for 2024; \$46.900 million for 2025; \$27.300 million for 2026; \$2.000 million for 2027, and \$2.000 million for 2028.		
<u>Budget Notes</u>	5. City Council consider the operating revenues of \$0.766 million net in 2019; \$1.516 million net in 2020; \$1.565 million net in 2021; \$1.538 million net in 2022; \$2.075 million net in 2023; \$2.675 million net in 2024; \$3.158 million net in 2025; \$2.620 million net in 2026; \$1.640 million in 2027; and \$0.375 million net resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.		



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

Executive Committee –	March 4, 2019		
PART III: MOTIONS			
Agenda Item	Issues/Action	Status / Response	Action Taken
None			

Executive Committee -	- March 4, 2019			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item	Issues/Action	Status / Response	Action Taken	
EX2.2 - Toronto Water				
<u>Budget Notes</u>	The City Manager and Chief Financial Officer & Treasurer recommend that: 4. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Water with a total project cost of \$1.730 billion, and 2019 cash flow of \$960.506 million and future year commitments of \$6.256 billion comprised of the following: a. New Cash Flow Funds for:	These Budget Notes present the 2019 Staff Recommended Capital Budget and 2020-2028 Staff Recommended Capital Plan for Toronto Water and reflect Budget Committee's decisions up to and including its meeting of February 4- 6, 2019	Adopted	
	<ol> <li>328 new / change in scope sub-projects with a 2019 total project cost of \$1.730 billion that requires cash flow reduction of \$555.857 million in 2019 and future year cash flow commitments of \$430.279 million for 2020; \$665.437 million for 2021; \$497.822 million for 2022; \$262.318 million for 2023; \$132.326 million for 2024; \$81.788 million for 2025; \$47.459 million for 2026; \$69.666 million for 2027; and \$98.634 million for 2028;</li> <li>297 previously approved sub-projects with a 2019 cash flow of \$1.516 billion; and future year cash flow commitments of</li> </ol>			



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

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PART IV: REFERRA	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken			
(cont'd)	\$1.091 billion for 2020; \$831.283 million for 2021; \$617.081 million for 2022; \$503.592 million for 2023; \$369.285 million					
Budget Notes	for 2024; \$285.160 million for 2025; \$201.051 million for 2026; and \$71.985 million for 2027;					
	b. 2018 approved cash flow for 183 previously approved sub- projects with carry forward funding from 2018 into 2019 totalling \$163.426 million.					
	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Water totalling \$6.398 billion in project estimates, comprised of \$69.251 million for 2020; \$206.698 million for 2021; \$501.865 million for 2022; \$625.437 million for 2023; \$748.820 million for 2024; \$864.797 million for 2025; \$1.016 billion for 2026; \$1.216 billion for 2027, and \$1.150 billion for 2028.					
	6. City Council consider the operating costs of \$0.738 million net in 2019; \$1.049 million net in 2020; \$0.775 million net in 2021; \$2.174 million net in 2022, \$0.150 million net in 2023, \$0.580 million net in 2024, and \$1.915 million net in 2026 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.					
	7. City Council approve 2 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.					
	8. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City- financed priorities and needs.					

**Executive Committee – March 4, 2019** 



# 2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

Executive Committee -	- March 4, 2019					
PART IV: REFERRA	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken			
(cont'd) <u>Budget Notes</u> EX2.3 – Solid Waste M	9. This report be considered concurrently with the 2019 Water and Wastewater Consumption Rates and Service Fees Report from the Chief Financial Officer & Treasurer and the Acting General Manager for Toronto Water.					
Budget Notes	The City Manager and Chief Financial Officer & Treasurer recommend that: 4. City Council approve the 2019 Staff Recommended Capital Budget for Solid	The Budget Notes for Solid Waste Management Services present the	Adopted as Amended			
	<i>Waste Management Services with a total project cost of \$9.451 million, and 2019 cash flow of \$84.626 million and future year commitments of \$114.739 million comprised of the following:</i>	2019-2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of				
	a. New Cash Flow Funds for:	February 6, 2019.				
	1. Forty-six new / change in scope sub-projects with a 2019 total project cost of \$9.451 million that requires cash flow of \$(19.155) million in 2019 and future year cash flow commitments of \$17.227 million for 2020; \$7.139 million for 2021; \$0.887 million for 2022, \$2.133 million for 2023; \$0.470 million for 2024 and \$0.250 million annually for 2025 to 2027;					
	2. Twenty-three previously approved sub-projects with a 2019 cash flow of \$58.766 million; and future year cash flow commitments of \$33.096 million for 2020; \$16.405 million for 2021; \$17.568 million for 2022; \$6.464 million for 2023; \$3.300 million for 2024; \$3.300 million for 2025; \$3.000 million for 2026; and, \$3.000 million for 2027;					
	b. 2018 approved cash flow for 32 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$45.015 million.					



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

Summary of Budget Review Process

Executive Committee -	- March 4, 2019				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item	Issues/Action	Status / Response	Action Taken		
Budget Notes	5. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Solid Waste Management Services totalling \$486.930 million in project estimates, comprised of \$33.047 million for 2020; \$52.056 million for 2021; \$48.012 million for 2022; \$63.224 million for 2023; \$56.904 million for 2024; \$45.722 million for 2025; \$58.130 million for 2026; \$29.984 million for 2027, and \$99.851 million for 2028.				
EX2.4 - Toronto Parki	ng Authority				
Item 2.4a Letter Report	<ul> <li>The letter dated November 26, 2018, from the Board of Directors of the Toronto Parking Authority entitled " <i>Bike Share Program Financial Considerations</i>" recommends that:</li> <li>d. City Council authorize that, in accordance with the principles set out in Recommendation c above, current outstanding unallocated Capital and Operating cash deficits, for Bike Share be funded as follows: <ol> <li>Outstanding 2016 capital requirements in the amount of \$301,000: from interest accruing on Metrolinx funds and retained by Toronto Parking Authority (\$123,500); and from the Bike Share Reserve XQ-0013 (\$177,500);</li> <li>Proposed 2019 capital expansion, municipal share under the Ontario Municipal Computer Cycling Program, in the amount of \$1.5 million from received Section 37 and 45 funds.</li> </ol> </li> </ul>	This report entitled 'Bike Share Program Financial Considerations' recommends financial principles for the operation of the Bike Share Toronto Program and actions to fund the outstanding and 2019 capital requirement For the full report see Operating Wrap-Up Notes for Toronto Parking Authority.	Received		
Budget Notes	The City Manager and Chief Financial Officer & Treasurer recommend that: 3. City Council approve the 2019 Staff Recommended Capital Budget for Toronto Parking Authority with a total project cost of \$102.902 million, and 2019 cash flow of \$68.640 million and future year commitments of \$100.448 million comprised of the following:	The Budget Notes for Toronto Parking Authority present the 2019- 2028 Staff Recommended Capital Budget and Plan and reflect Budget Committee's decisions up to and	Adopted as Amended		



2019 – 2028 Executive Committee Recommended Capital Budget and Plan

**Rate Supported Programs** 

**Summary of Budget Review Process** 

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**Executive Committee – March 4, 2019** 

Agenda Item	Issues/Action	Status / Response	Action Taken
(cont'd)	a. New Cash Flow Funds for:	including its meeting of February 6, 2019.	
Budget Notes	1. 22 new / change in scope sub-projects with a 2019 total project cost of \$102.902 million that requires cash flow of \$6.454 million in 2019 and future year cash flow commitments of \$17.400 million for 2020; \$18.168 million for 2021; \$5.500 million for 2022; \$19.180 million for 2023; \$14.200 million for 2024; \$5.500 million for 2025; \$5.500 million for 2026; \$5.500 million for 2027; and \$5.500 million for 2028.		
	2. Four previously approved sub-projects with a 2019 cash flow of \$21.260 million and future year cash flow commitments of \$4.000 million for 2020; and		
	b. 2018 approved cash flow for 46 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$40.926 million.		
	4. City Council approve the 2020 -2028 Staff Recommended Capital Plan for Toronto Parking Authority of \$217.800 million in project estimates, comprised of \$7.300 million for 2020; \$12.500 million for 2021; \$36.000 million for 2022; \$38.000 million for 2023; \$45.800 million for 2024; \$46.900 million for 2025; \$27.300 million for 2026; \$2.000 million for 2027, and \$2.000 million for 2028.		
	5. City Council consider the operating revenues of \$0.766 million net in 2019; \$1.516 million net in 2020; \$1.565 million net in 2021; \$1.538 million net in 2022; \$2.075 million net in 2023; \$2.675 million net in 2024; \$3.158 million net in 2025; \$2.620 million net in 2026; \$1.640 million in 2027; and \$0.375 million net resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.		