

WRAP-UP NOTES FOR THE BUDGET COMMITTEE (February 20, 2019)
2019 – 2028 Staff Recommended Capital Budget and Plan
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)



RE: BU4.4

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
	2019		2020 to 2028		2019 to 2028	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
2019 - 2028 Staff Recommended Capital Budget & Plan (excluding carry forward funding): January 28, 2019	2,980,332	1,256,429	23,247,243	8,913,596	26,227,575	10,170,025
Budget Committee – February 4 - 6, 2019 - No Change						
2019 - 2028 Staff Recommended Capital Budget & Plan: February 6, 2019	2,980,332	1,256,429	23,247,243	8,913,596	26,227,575	10,170,025
Budget Committee – February 13, 2019						
2019 - 2028 Staff Recommended Capital Budget & Plan: February 13, 2019	2,980,332	1,256,429	23,247,243	8,913,596	26,227,575	10,170,025
Budget Committee – February 20, 2019						
Staff Motions:						
That the 2019-2028 Staff Recommended Capital Budget and Plan for TO Live (Civic Theatres Toronto) be amended by adding a new capital project known as the 2019 Signage Replacement Project, with total project cost of \$1.900 million and cash flow of \$1.900 million in 2019, fully funded from the Facility Fee Reserve Fund (XR3030) through sponsorship proceeds.	1,900				1,900	0
Staff Motions – Sub-Total	1,900	0	0	0	1,900	0
2019 - 2028 Council Approved Capital Budget & Plan: February 20, 2019	2,982,232	1,256,429	23,247,243	8,913,596	26,229,475	10,170,025

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PART II: REQUESTED REPORTS AND BRIEFING NOTES

Agenda Item	Issues/Action	Status / Response	Action Requested
Corporate			
Briefing Note #46 Appendix	<p>That the Executive Director, Financial Planning provide a budget briefing note on the following: <i>"Estimated Unmet Capital Needs for the City of Toronto over 10 years, net of the Toronto Transit Commission's stated \$33b in unmet needs."</i></p>	<p>A briefing note entitled "<i>Unmet Capital Needs</i>" was distributed to the Budget Committee on February 19, 2019 for Budget Committee's meeting of February 20, 2019.</p> <p>This briefing note provides an estimate of the City's unmet capital needs excluding what has been identified in TTC's Capital Investment Plan. The estimates provided extend to 15 years for a more fulsome view to include some major capital projects that begin in the 10-year capital planning period but are to be completed within the next 15 years.</p> <ul style="list-style-type: none"> • It is estimated that between 2019 and 2028, the City's total unmet capital needs, as identified in the 2019 Budget process, totals approximately \$11.9 billion, requiring additional debt funding of \$8.4 billion. • As some of these projects beginning during this 10 year period extend into the next 5 year period, funding the total unmet capital needs up to year 2033 will be approximately \$13.6 billion, with \$8.6 billion required from debt issuance • Among the \$13.6 billion unmet capital needs over the next 15 years, approximately \$8.2 billion are SOGR projects to maintain the City's assets in good working condition, \$3.6 billion are growth related projects, and \$1 billion are for service improvement. 	<p>Receive for Information</p>

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<p>(cont'd)</p> <p>Briefing Note #46 Appendix</p>		<p>Note: These estimates does not include:</p> <ul style="list-style-type: none"> • Transit expansion initiatives that will be reported in early Q2, 2019 on recommended priorities and updated estimates • Secondary, Master and Service Plans • Emerging City-wide or Local Priorities • New Capital Projects Forecasted Beyond the 10-year period 	
<p>Briefing Note #47</p>	<p>That the Executive Director, Financial Planning provide a budget briefing note on:</p> <p><i>b. the 10-year historical State of Good Repair budget and amount unspent in both dollars and percentage.</i></p>	<p>A briefing note entitled "10 Year Historical State of Good Repair Spending" was distributed to the Budget Committee on February 19, 2019 for Budget Committee's meeting of February 20, 2019.</p> <p>This briefing note provides the budget and actual spending comparison for the 10 years from 2008 to 2017. In addition, the 2018 budget and projected actual expenditures are also provided for reference purposes.</p> <ul style="list-style-type: none"> • From 2008-2017, the annual budget for SOGR including carry forward funding from prior years ranges from \$1.416 billion to \$2.504 billion, with an average annual budget of \$1.946 billion over the 10 year period. • Comparatively, the annual actual spending for SOGR ranges from \$1.090 billion to \$1.804 billion, with average annual spending of \$1.393 billion over the same time frame. 	<p>Receive for Information</p>

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(cont'd) Briefing Note #47		<ul style="list-style-type: none"> As a result, the annual unspent budget for SOGR ranges between \$325 million and \$700 million, or an average of \$553 million, equivalent to approximately 28% of the SOGR budget. Consequently, the average spending rate is 72%, ranging from 67% to 77% over the 10 year period. It is worth noting that the actual spending rate for SOGR projects is significantly higher than for other types of capital projects (such as Service Improvement and Growth projects). From 2008-2017, the 10 year average spending rate overall for the City is 64%. 	
Community and Social Services			
Shelter, Support and Housing Administration Briefing Note #38	<p>That the General Manager, Shelter, Support, and Housing Administration provide 2 budget briefing notes on:</p> <p>2.Toronto Community Housing Corporation:</p> <p><i>a. in consultation with the Executive Director, Social Development, Finance and Administration, the budgeted and actual spend on State of Good Repair over the last 10 years for Toronto Community Housing Corporation</i></p>	<p>A briefing note entitled "TCHC State of Good Repair Spend" was distributed to the Budget Committee on February 19, 2019 for Budget Committee’s meeting of February 20, 2019, which provides the budgeted and actual spend on State of Good Repair for TCHC from 2013 to 2018.</p> <ul style="list-style-type: none"> TCHC, in partnership with the City, has increased their State of Good Repair spending from \$60 million in 2013 to \$300 million in 2018, as outlined in the table below. Through the Interim Funding Model, the City began to fund TCHC's capital program directly in 2018, 	Receive for Information

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PART II: REQUESTED REPORTS AND BRIEFING NOTES

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<p>(cont'd)</p> <p>Briefing Note #38</p>		<p>resulting in a \$160 million dollar subsidy in 2018 funded from City debt and a \$173 million subsidy in 2019 funded from \$40 million City debt and \$133 million from the Provincial Social Housing Apartment Improvement Program (SHAIP).</p> <ul style="list-style-type: none"> TCHC's budget for State of Good repair in 2019 is \$313.1M. <table border="1" style="margin-left: 20px;"> <thead> <tr> <th>Year</th> <th>Budget</th> <th>Capital repairs completed</th> </tr> </thead> <tbody> <tr> <td>2013</td> <td>\$60M</td> <td>\$60M</td> </tr> <tr> <td>2014</td> <td>\$128M</td> <td>\$128M</td> </tr> <tr> <td>2015</td> <td>\$175M</td> <td>\$175M</td> </tr> <tr> <td>2016</td> <td>\$250M</td> <td>\$238M* deferral of two major capital projects; design and engineering vacancies</td> </tr> <tr> <td>2017</td> <td>\$250M</td> <td>\$250M</td> </tr> <tr> <td>2018</td> <td>\$300M</td> <td>\$300M</td> </tr> </tbody> </table>	Year	Budget	Capital repairs completed	2013	\$60M	\$60M	2014	\$128M	\$128M	2015	\$175M	\$175M	2016	\$250M	\$238M* deferral of two major capital projects; design and engineering vacancies	2017	\$250M	\$250M	2018	\$300M	\$300M	
Year	Budget	Capital repairs completed																						
2013	\$60M	\$60M																						
2014	\$128M	\$128M																						
2015	\$175M	\$175M																						
2016	\$250M	\$238M* deferral of two major capital projects; design and engineering vacancies																						
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Budget Committee – February 20, 2019

PART III: MOTIONS

Agenda Item /Report Name	Issues/Action	Status / Response	Action Requested
City Planning Motion	<p>City Council request the Chief Planner and Executive Director, City Planning to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process:</p> <p><i>1. The amount of Section 37 funds (cash contributions) secured for affordable housing and affordable housing initiatives city-wide over the past 5 years (2014-2018).</i></p>		Consider
Toronto Transit Commission Motion	<p>City Council request the City Manager, in consultation with the Chief Executive Officer, Toronto Transit Commission to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process:</p> <p><i>1. request the Toronto Transit Commission and the City of Toronto have made to the Provincial and Federal Governments for operating and capital investment into Toronto's transit system; and</i></p> <p><i>2. the current and projected funds available from other levels of government in the 10-year capital budget, the time-periods for which the funding is available, and any additional funding requests that should be made to the Provincial and Federal Governments.</i></p>		Consider

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PART III: MOTIONS

Agenda Item /Report Name	Issues/Action	Status / Response	Action Requested
<p>TO Live</p> <p>Motion</p>	<p>On January 21, 2019, TO Live (Civic Theatres Toronto) announced a new strategic partnership with Meridian Credit Union for a naming sponsorship for 2 locations, as of September 15, 2019.</p> <p>A \$1.900 million capital project, funded from sponsorship proceeds for Signage Replacement, is required urgently to proceed with design and installation of signage for the Sony Centre to be re-named as Meridian Hall and Toronto Centre for the Arts to be re-named as Meridian Arts Centre.</p>	<p>The following motion is required to amend the 2019-2028 Staff Recommended Capital Budget and Plan for TO Live:</p> <p><i>"That the 2019-2028 Staff Recommended Capital Budget and Plan for TO Live (Civic Theatres Toronto) be amended by adding a new capital project known as the 2019 Signage Replacement Project, with total project cost of \$1.900 million and cash flow of \$1.900 million in 2019, fully funded from the Facility Fee Reserve Fund (XR3030) through sponsorship proceeds."</i></p>	<p>Adopt</p>

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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION

Agenda Item	Issues/Action	Status / Response	Action Requested
Infrastructure and Development Services			
Item 4.4f Transportation Services Letter	The letter dated July 10, 2018, from City Council entitled " <i>Vision Zero Road Safety Plan: Implementation of Community Safety Zones</i> " directed the Budget Committee to consider funding the implementation of Community Safety Zones at every school in Toronto, including high schools and private schools, as part of the 2019 Budget Process.	Funding of \$1.250 million is included in the 2019 - 2028 Staff Recommended Capital Budget & Plan to further supplement the implementation of Community Safety Zones at every school, including high schools and private schools, in Toronto.	Receive
Item 4.4g Transportation Services Letter	The letter dated December 19, 2018, from City Council entitled " <i>Implementation of Additional Road Safety Measures and Accelerating the Vision Zero Road Safety Plan</i> " directed the Budget Committee to consider as part of the 2019 Budget Process the allocation of additional funds to Vision Zero in order to facilitate the accelerated rollout of vital elements of the Vision Zero Project	<p>The Vision Zero Road Safety Plan (RSP) is a comprehensive, five year (2017-2021) action plan focused on reducing traffic-related fatalities and serious injuries on Toronto's streets.</p> <p>Since being adopted in 2016, Council has supported acceleration of the Vision Zero RSP multiple times:</p> <ul style="list-style-type: none"> • During the 2018 Budget process, Council approved additional capital funding of \$6.303 million to implement the RSP over the next three years (\$2.521 million in 2018; \$2.101 million in 2019; \$1.681 million in 2020). • In June 2018 (EX35.26), Council approved an increase of \$22.0 million to the Transportation Services Capital Budget for RSP initiatives, funded from the Capital Financing Reserve, to further accelerate the delivery of the Road Safety Plan. <ul style="list-style-type: none"> ○ Multiple road safety initiatives funded through this increase were delivered in 2018, while others 	Receive

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Agenda Item	Issues/Action	Status / Response	Action Requested
(cont'd) Item 4.4g Transportation Services Letter		were started in 2018 and will be completed in 2019. <ul style="list-style-type: none"> The 2019 to 2028 Staff Recommended Capital Budget & Plan includes capital funding of \$57.387 million over 2019 to 2021 to complete the first phase of the Road Safety Plan. Staff will report in 2019 providing a formal update of the Vision Zero RSP program. This will highlight the accomplishments of the plan to date, and provide an overview of the next 5 year plan, including initiatives and funding requirements. 	
Other City Services			
Item 4.4c Office of the Lobbyist Registrar Report	The report dated January 18, 2019, from the Lobbyist Registrar entitled " <i>Office of Lobbyist Registrar – 2019 Operating Budget Request and 2018-2027 Capital Budget and Plan</i> " recommends that: 2. <i>City Council approve the Capital Budget for the Office of the Lobbyist Registrar with 2019 cash flow of \$0.215 million.</i> 3. <i>City Council approve the 2020-2028 Capital Plan for the Office of the Lobbyist Registrar with a total project estimate of \$0.950 million, comprising of \$0.350 million for 2024, \$0.350 million for 2025, and \$0.250 million for 2026.</i>	This report requests that Budget Committee recommend and that City Council approve the 2019-2028 Capital Budget and Plan for the Office of the Lobbyist Registrar of \$1.165 million. <ul style="list-style-type: none"> The 2019 Capital Budget includes \$0.215 million to begin a new Legislated project to replace the Investigation Case Management System to ensure that the investigations staff can operate with an appropriate technological tool to support business processes, workflows and documentations. The 2020-2028 Capital Plan includes funding of \$0.950 million, of which \$0.700 million is for the Lobbyist Registry State of Good Repair (SOGR) in 2024 and 2025, and \$0.250 million is for the 	Consider

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Agenda Item	Issues/Action	Status / Response	Action Requested
(cont'd) Item 4.4c Office of the Lobbyist Registrar Report		replacement and upgrade of the Investigation Case Management System. This 10-Year Capital Budget and Plan enables the Office of the Lobbyist Registrar (OLR) to continue to provide and maintain an accessible, publicly available online lobbyist registry as required by the City of Toronto Act, 2006, s. 165.	
Item 4.4d Office of the Ombudsman Report	The report dated January 21, 2019, from the Ombudsman entitled " <i>Office of Ombudsman – 2019 Operating Budget Request and 2018-2027 Capital Budget and Plan</i> " recommends that: 2. <i>\$0.700 million in the City of Toronto's 2019-2028 10-year Capital Budget and Plan, fully funded from debt.</i>	This report requests that Budget Committee recommend that City Council approve the 2019 - 2028 Capital Budget and Plan for the Office of the Ombudsman. The 2019 – 2028 Capital Budget and Plan includes a total requirement of \$0.700 million for the replacement and upgrade of the Ombudsman Toronto Case Management System in 2024 and 2025 to meet corporate and industry standards and allow for added functionality using new technology.	Consider
Agencies			
Item 4.4j Toronto Public Health Letter Report	The letter dated November 19, 2018, from the Board of Health entitled " <i>Toronto Public Health 2019-2028 Capital Budget and Plan Request</i> " recommends that: 1. <i>City Council approve a 2019 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$2.648 million for a 2019 cash flow of \$3.889 million and future year commitments of \$2.039 million.</i>	The Board of Health recommended 2019-2028 Capital Plan for Toronto Public Health is not consistent with the 2019-2028 Staff Recommended Capital Budget and Plan for the following reasons: <ul style="list-style-type: none"> • The 2019-2028 Staff Recommended Capital Budget and Plan includes funding of \$0.660 million which has been carried forward from 2018 for 5 projects: <ul style="list-style-type: none"> ○ The <i>Community Health Information System</i> project, due to delays resulting from staff 	Receive

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<p>(cont'd)</p> <p>Item 4.4j</p> <p>Toronto Public Health</p> <p>Letter Report</p>	<p>2. <i>City Council approve the 2020-2028 Capital Plan for Toronto Public Health totalling \$18.007 million in project estimates, comprised of \$2.218 million in 2020, \$2.589 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023, \$1.700 million in 2024, \$1.700 million in 2025, \$1.700 million in 2026, \$1.700 million in 2027, and \$1.700 million in 2028.</i></p> <p><i>City Council approve additional debt funding of \$2.090 million to implement two additional projects to improve service delivery and enhance systems</i></p>	<p>turnover and acquiring project staff resources some project activities will be deferred to 2019 necessitating the carry-forward of \$0.185 million into 2019 to complete planned deliverables.</p> <ul style="list-style-type: none"> ○ The <i>Dental & Oral Health Information Systems</i> project, due to delays experienced from the issuance of a Request for Proposal, awarded in September of 2018, will necessitate the carry-forward of \$0.159 million into 2019 to complete planned deliverables. ○ The <i>Early Abilities Information System Phase 1</i> project, due to delays experienced from more complex processes employed by external agencies will necessitate the carry-forward of \$0.133 million into 2019 to complete planned deliverables. ○ The <i>Electronic Medical Records Phase 3</i> project due to delays in hiring project staff will necessitate the carry-forward of \$0.089 million into 2019 to complete planned deliverables. ○ The <i>Inspection Management Phase 1</i> project due to delays experienced from the added requirement of Cold Chain inspections to the project will necessitate the carry-forward of \$0.094 million into 2019 to complete these inspections. 	

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(cont'd) Item 4.4j Toronto Public Health Letter Report		<ul style="list-style-type: none"> The 2019-2028 Staff Recommended Capital Budget and Plan also includes 2-year carry-forward funding of \$0.165 million for the <i>Expansion of Scarborough Dental</i> project, which is behind schedule due to design issues discovered during equipment installation which stalled project timelines. The BOH Recommended 2019-2028 Capital Budget and Plan submission included a request for additional funding of \$1.737 million for 1 capital project, the <i>Document and Records Management System - Implementation</i>. <p>This project has been placed in the “unmet needs” as it is not ready to proceed.</p>	
Item 4.4i Toronto Transit Commission Letter Attachment	<p>The letter dated January 30, 2019, from the Head of Commission Services entitled "<i>Toronto Transit Commission 15-Year Capital Investment Plan and 2019-2028 Capital Budget and Plan</i>" recommends that:</p> <ol style="list-style-type: none"> <i>City council approve the recommended Toronto Transit Commission 2019-2028 Base Capital Budget and Plan of \$6.453 billion as outlined in Appendix A of this report.</i> <p><i>City Council approve the recommended Toronto Transit Commission 2019-2028 Capital Budget and Plan of \$3.832 billion for transit expansion projects including the Line 2 Subway Extension (formerly Scarborough Subway Extension), Relief Line South, Waterfront Transit and Toronto-York Spadina Subway Extension as outlined in Appendix A of this report.</i></p>	<p>A report entitled "<i>Toronto Transit Commission 15-Year Capital Investment Plan and 2019-2028 Capital Budget and Plan</i>" prepared by the Toronto Transit Commission was submitted on January 30, 2019 to Budget Committee.</p> <ul style="list-style-type: none"> The 10-Year Capital Budget and Plan recommended by the TTC Commission reflected in the January 24, 2019 report is not consistent with the 2019- 2028 Staff Recommended Capital Budget and Plan totalling \$10.261 billion, which includes: <ul style="list-style-type: none"> TTC – 10-Year Staff Recommended Capital Budget and Plan of \$6.453 billion is consistent with the Commission’s recommended Capital Plan. 	Receive

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<p>(cont'd)</p> <p>Item 4.4I</p> <p>Toronto Transit Commission</p> <p>Letter</p> <p>Attachment</p>		<p>SSE - 10-Year Staff Recommended Capital Budget and Plan of \$3.360 billion is consistent with the Commission’s recommended Capital Plan.</p> <ul style="list-style-type: none"> ○ TYSSSE – 10-Year Staff Recommended Capital Budget and Plan of \$60 million is consistent with the Commission’s recommended Capital Plan.. ○ Transit Studies – 10 Year Staff Recommended Capital Budget and Plan of \$387.8 million is not consistent with the Commission’s recommended funding of \$412.1 million. An additional \$24.2 million has been included in 2021 for incremental costs for work on the Dufferin Bridge. ○ There are issues regarding the timing of the required cash flow funding related to the electrification of the Dufferin Bridge pending completion of agreements between Metrolinx and the City and further review and coordination is required with Transportation Services on the timing of payments to Metrolinx that will be addressed in the 2020 Capital budget process. 	

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Item 4.4q Toronto Police Services Letter	<p>The letter dated January 30, 2019, from the Toronto Police Services Board entitled "<i>Toronto Police Service - 2019-2028 Capital Program Request</i>" recommends that:</p> <p><i>The Budget Committee approve the Service's 2019-2028 Capital Program with a 2019 net request of \$29.6 Million (excluding cash flow carry forwards from 2018), and a net total of \$218.0 Million for the 10 year period 2019-2028, as detailed in Attachment A contained in Appendix A of the report from Chief Saunders to the Board.</i></p>	<p>The 2019 – 2028 Staff Recommended Capital Budget and Plan of \$575.1 million gross and \$218.0 million net (excluding carry forward funding from 2018) is consistent with the TPS's 2019 – 2028 Capital Program as recommended by the Toronto Police Services Board.</p>	<p>Adopt</p>
Toronto Community Housing Corporation Member Motion (43.48)	<p>At its meeting on Jun 26-29, 2018 City Council adopted item MM43.48 Development Charges for the Leslie Nymark Toronto Community Housing Corporation Redevelopment with the direction to the Budget Committee to consider a one-time increase in funding to Toronto Community Housing to fully compensate them for any reduction in Toronto Community Housing profit from the Leslie Nymark revitalization project due to development charge increases related to construction delays, as part of the 2019 Budget process.</p>	<p>City debt funding of \$21.912 million included in the 2019 Staff Recommended Capital Budget of Shelter, Support & Housing Administration towards TCHC's in-flight revitalization projects will enable TCHC to complete the revitalization at Leslie Nymark. The recommended funding is considered to fulfill all of TCHC's funding requirements for in-flight revitalization projects. There is no further capacity to compensate TCHC for any loss in profit from the Leslie Nymark revitalization project.</p>	<p>Receive</p>
Item 4.4 2019-2028 Tax Supported Capital Budget and Plan	<p>Consideration of the recommendations regarding 2019 – 2028 Staff Recommended Capital Budget and Plan will be moved at the conclusion of Operating Budget Wrap-Up Notes.</p>		