

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
Corporate							
	XQ0003	Vehicle & Equip Replacement Fleet Services Capital	Beginning Balance	6,892	6,892	2,880	2,669
			Total Contributions	-	1,245	1,245	1,245
			Total Withdrawals	-	(5,257)	(1,456)	(1,051)
			Balance at Year-End	6,892	2,880	2,669	2,864
	XQ0009	Council Furniture and Equipment City Council Operating	Beginning Balance	181	181	116	51
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(65)	(65)	(65)
			Balance at Year-End	181	116	51	(14)
	XQ0010	Council Transition City Council Operating	Beginning Balance	1,748	1,748	1,273	1,273
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(475)	-	-
			Balance at Year-End	1,748	1,273	1,273	1,273
	XQ0011	Capital Financing	Beginning Balance	434,550	434,550	387,698	389,054
		Facilities, Real Estate, Environment & Energy Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(4,969)	(7,500)	(2,531)
		Financial Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(500)	-
		Fire Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(16)	(951)	-
		Information & Technology Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,316)	(1,600)	-
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(300)	(300)	(300)
		Non-Program Revenues Operating	Total Contributions	-	40,000	40,000	40,000
			Total Withdrawals	-	-	-	-
		Parks, Forestry & Recreation Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(3,336)	(465)	(400)
		Toronto Transit Commission Capital	Total Contributions	-	115,000	75,000	75,000
			Total Withdrawals	-	(146,805)	(37,580)	-
		Transportation Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(44,110)	(43,448)	(44,576)
		Waterfront Revitalization Initiative Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(21,300)	-
			Balance at Year-End	434,550	387,698	389,054	456,247
	XQ0012	Corporate Conference	Beginning Balance	1,347	1,347	664	652
		City Manager's Office Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(834)	(162)	-
		Non-Program Expenditures Operating	Total Contributions	-	150	150	150
			Total Withdrawals	-	-	-	-
			Balance at Year-End	1,347	664	652	802

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	XQ1014	Vehicle Reserve - Solid Waste					
			Beginning Balance	28,706	28,706	18,002	29,841
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(26,262)	(9,140)	(15,243)
		Solid Waste Management Services					
		Operating	Total Contributions	-	15,558	20,979	20,979
			Total Withdrawals	-	-	-	-
			Balance at Year-End	28,706	18,002	29,841	35,578
	XQ1015	Vehicle Reserve - Transportation					
			Beginning Balance	14,088	14,088	17,354	25,264
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(6,293)	(20,372)	(16,187)
		Transportation Services					
		Operating	Total Contributions	-	9,559	28,282	13,907
			Total Withdrawals	-	-	-	-
			Balance at Year-End	14,088	17,354	25,264	22,983
	XQ1016	Vehicle Reserve - Technical Services					
			Beginning Balance	1,558	1,558	1,584	903
		Engineering & Construction Services					
		Operating	Total Contributions	-	187	187	187
			Total Withdrawals	-	-	-	-
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(161)	(867)	-
			Balance at Year-End	1,558	1,584	903	1,090
	XQ1017	Vehicle Reserve - Fire					
			Beginning Balance	3,133	3,133	296	296
		Fire Services					
		Operating	Total Contributions	-	7,203	7,203	7,203
			Total Withdrawals	-	-	-	-
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(10,040)	(7,203)	(7,203)
			Balance at Year-End	3,133	296	296	296
	XQ1018	Vehicle Reserve - EMS					
			Beginning Balance	1,518	1,518	1,778	2,240
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(4,914)	(5,502)	(7,211)
		Toronto Paramedic Services					
		Operating	Total Contributions	-	5,173	5,964	6,760
			Total Withdrawals	-	-	-	-
			Balance at Year-End	1,518	1,778	2,240	1,789
	XQ1019	Vehicle Reserve - EMS Equipment					
			Beginning Balance	1,597	1,597	2,671	3,955
		Toronto Paramedic Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(500)	(500)	(500)
		Operating	Total Contributions	-	1,574	1,784	1,984
			Total Withdrawals	-	-	-	-
			Balance at Year-End	1,597	2,671	3,955	5,439
	XQ1020	Vehicle Reserve - Fire Equipment					
			Beginning Balance	4,210	4,210	4,380	3,819
		Fire Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,177)	(1,978)	(2,380)
		Operating	Total Contributions	-	1,347	1,417	1,417
			Total Withdrawals	-	-	-	-
			Balance at Year-End	4,210	4,380	3,819	2,856

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	XQ1100	Vehicle Reserve - Shelter Sup & Housing Admin	Beginning Balance	146	146	155	163
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	-
		Shelter, Support & Housing Administration					
		Operating	Total Contributions	-	9	8	9
			Total Withdrawals	-	-	-	-
			Balance at Year-End	146	155	163	172
	XQ1101	Vehicle Reserve - Public Health	Beginning Balance	358	358	406	519
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(65)	-	(133)
		Toronto Public Health					
		Operating	Total Contributions	-	113	113	113
			Total Withdrawals	-	-	-	-
			Balance at Year-End	358	406	519	499
	XQ1200	Vehicle Reserve - EDCT	Beginning Balance	171	171	160	137
		Economic Development & Culture					
		Operating	Total Contributions	-	34	34	34
			Total Withdrawals	-	-	-	-
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(46)	(57)	(64)
			Balance at Year-End	171	160	137	107
	XQ1201	Vehicle Reserve - Parks, Forestry & Rec	Beginning Balance	7,481	7,481	5,328	838
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(8,288)	(10,550)	(11,439)
		Parks, Forestry & Recreation					
		Operating	Total Contributions	-	6,135	6,060	6,135
			Total Withdrawals	-	-	-	-
			Balance at Year-End	7,481	5,328	838	(4,466)
	XQ1202	MLS Vehicle & Equipment Replacement	Beginning Balance	1,444	1,444	1,874	1,948
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(106)	(471)	(430)
		Municipal Licensing & Standards					
		Operating	Total Contributions	-	536	544	544
			Total Withdrawals	-	-	-	-
			Balance at Year-End	1,444	1,874	1,948	2,062
	XQ1204	Vehicle Reserve -Purch & Matl	Beginning Balance	375	375	352	247
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(74)	(155)	-
		Office of the Controller					
		Operating	Total Contributions	-	51	51	51
			Total Withdrawals	-	-	-	-
			Balance at Year-End	375	352	247	298
	XQ1301	Vehicle Reserve - Toronto Building	Beginning Balance	706	706	667	741
		Fleet Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(112)	-	-
		Toronto Building					
		Operating	Total Contributions	-	74	74	74
			Total Withdrawals	-	-	-	-
			Balance at Year-End	706	667	741	815

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	XQ1401	Vehicle Reserve - PPF & A Fleet Services Capital	Beginning Balance	616	616	616	522
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(94)	-
			Balance at Year-End	616	616	522	522
	XQ1406	Emergency Planning Office of the Controller Operating	Beginning Balance	11,669	11,669	11,349	11,029
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(320)	(320)	(320)
			Balance at Year-End	11,669	11,349	11,029	10,709
	XQ1502	Vehicle Reserve - Facilities & Real Estate Facilities, Real Estate, Environment & Energy Operating	Beginning Balance	1,902	1,902	1,686	858
			Total Contributions	-	276	276	276
			Total Withdrawals	-	-	-	-
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(492)	(1,104)	(1,429)
			Balance at Year-End	1,902	1,686	858	(295)
	XQ1504	Vehicle Reserve - Clerks City Clerk's Office Operating	Beginning Balance	135	135	164	194
			Total Contributions	-	29	29	29
			Total Withdrawals	-	-	-	-
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	-
			Balance at Year-End	135	164	194	223
	XQ1507	Vehicle Reserve - Clerks Equipment City Clerk's Office Capital	Beginning Balance	1,242	1,078	1,028	923
			Total Contributions	-	-	-	-
			Total Withdrawals	(164)	(50)	(105)	(100)
			Balance at Year-End	1,078	1,028	923	823
	XQ1508	Vehicle Reserve - IT Sustainment Capital & Corporate Financing Operating	Beginning Balance	12,166	12,166	6,083	(5,816)
			Total Contributions	-	19,912	19,912	19,912
			Total Withdrawals	-	-	-	-
		Information & Technology Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(26,546)	(32,362)	(21,068)
		Legal Services Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(215)	(215)	(215)
		Toronto Public Health Operating	Total Contributions	-	767	767	767
			Total Withdrawals	-	-	-	-
			Balance at Year-End	12,166	6,083	(5,816)	(6,420)
	XQ1509	Vehicle Reserve - IT Vehicles Fleet Services Capital	Beginning Balance	37	37	47	57
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	-
		Information & Technology Operating	Total Contributions	-	10	10	10
			Total Withdrawals	-	-	-	-
			Balance at Year-End	37	47	57	67

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	XQ1601	Vehicle Reserve - Insurance Non-Program Expenditures Operating	Beginning Balance	5,439	5,439	5,739	6,039
			Total Contributions	-	300	300	300
			Total Withdrawals	-	-	-	-
			Balance at Year-End	5,439	5,739	6,039	6,339
	XQ1700	Vehicle Reserve - Library	Beginning Balance	989	989	1,031	579
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(300)	(794)	(322)
		Toronto Public Library Operating	Total Contributions	-	342	342	342
			Total Withdrawals	-	-	-	-
			Balance at Year-End	989	1,031	579	599
	XQ1701	Vehicle & Equipment Reserve - Police	Beginning Balance	17,520	17,520	2,236	737
		Toronto Police Service Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(34,878)	(28,759)	(24,110)
		Operating	Total Contributions	-	22,266	25,266	27,266
			Total Withdrawals	-	(4,666)	-	-
		Parking Tags Enforcement & Operations Operating	Total Contributions	-	1,994	1,994	1,994
			Total Withdrawals	-	-	-	-
			Balance at Year-End	17,520	2,236	737	5,887
	XQ1702	Vehicle Reserve - Exhibition Place	Beginning Balance	783	783	636	(189)
		Exhibition Place Operating	Total Contributions	-	375	375	375
			Total Withdrawals	-	-	-	-
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(522)	(1,200)	(600)
			Balance at Year-End	783	636	(189)	(414)
	XQ1703	Vehicle Reserve - Zoo	Beginning Balance	797	797	688	834
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(605)	(350)	(350)
		Toronto Zoo Operating	Total Contributions	-	496	496	496
			Total Withdrawals	-	-	-	-
			Balance at Year-End	797	688	834	980
	XQ1705	Vehicle Reserve - Arena Boards Of Mgmt	Beginning Balance	257	257	164	(49)
		Arena Boards of Management Operating	Total Contributions	-	114	116	116
			Total Withdrawals	-	-	-	-
		Fleet Services Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(207)	(329)	(229)
			Balance at Year-End	257	164	(49)	(162)
	XQ1707	Vehicle Reserve - TCHC Fleet Services Capital	Beginning Balance	2,023	2,023	1,255	357
			Total Contributions	-	1,100	538	538
			Total Withdrawals	-	(1,868)	(1,436)	(108)
			Balance at Year-End	2,023	1,255	357	787

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	XQ1902	Vehicle Res - Ex Non-Motorized Equipmt					
		Exhibition Place					
		Operating					
			Beginning Balance	398	28	28	28
			Total Contributions	200	200	200	200
			Total Withdrawals	(570)	(200)	(200)	(200)
			Balance at Year-End	28	28	28	28
	XR1010	Insurance					
		311 Toronto					
		Operating					
			Beginning Balance	31,922	31,922	22,686	12,734
			Total Contributions	-	28	28	28
			Total Withdrawals	-	-	-	-
		Arena Boards of Management					
		Operating					
			Total Contributions	-	90	90	90
			Total Withdrawals	-	-	-	-
		Association of Community Centres					
		Operating					
			Total Contributions	-	31	31	31
			Total Withdrawals	-	-	-	-
		Auditor General's Office					
		Operating					
			Total Contributions	-	8	8	8
			Total Withdrawals	-	-	-	-
		Children's Services					
		Operating					
			Total Contributions	-	857	857	857
			Total Withdrawals	-	-	-	-
		City Clerk's Office					
		Operating					
			Total Contributions	-	198	198	198
			Total Withdrawals	-	-	-	-
		City Manager's Office					
		Operating					
			Total Contributions	-	94	94	94
			Total Withdrawals	-	-	-	-
		City Planning					
		Operating					
			Total Contributions	-	91	91	91
			Total Withdrawals	-	-	-	-
		Civic Theatres Toronto					
		Operating					
			Total Contributions	-	100	104	105
			Total Withdrawals	-	-	-	-
		Court Services					
		Operating					
			Total Contributions	-	92	92	92
			Total Withdrawals	-	-	-	-
		Economic Development & Culture					
		Operating					
			Total Contributions	-	142	142	142
			Total Withdrawals	-	-	-	-
		Engineering & Construction Services					
		Operating					
			Total Contributions	-	583	583	583
			Total Withdrawals	-	-	-	-
		Exhibition Place					
		Operating					
			Total Contributions	-	458	458	458
			Total Withdrawals	-	-	-	-
		Facilities, Real Estate, Environment & Energy					
		Operating					
			Total Contributions	-	1,420	1,420	1,420
			Total Withdrawals	-	-	-	-
		Financial Services					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(450)	(275)	-
		Fire Services					
		Operating					
			Total Contributions	-	1,573	1,573	1,573
			Total Withdrawals	-	-	-	-
		Fleet Services					
		Operating					
			Total Contributions	-	124	124	124
			Total Withdrawals	-	-	-	-

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		Heritage Toronto					
		Operating					
			Total Contributions	-	1	1	1
			Total Withdrawals	-	-	-	-
		Information & Technology					
		Operating					
			Total Contributions	-	129	129	129
			Total Withdrawals	-	-	-	-
		Legal Services					
		Operating					
			Total Contributions	-	134	134	134
			Total Withdrawals	-	-	-	-
		Long Term Care Homes & Services					
		Operating					
			Total Contributions	-	415	415	415
			Total Withdrawals	-	-	-	-
		Municipal Licensing & Standards					
		Operating					
			Total Contributions	-	341	344	348
			Total Withdrawals	-	-	-	-
		Non-Program Expenditures					
		Operating					
			Total Contributions	-	5,000	5,000	5,000
			Total Withdrawals	-	(65,525)	(66,829)	(68,161)
		Non-Program Revenues					
		Operating					
			Total Contributions	-	8	9	9
			Total Withdrawals	-	-	-	-
		Office of the Integrity Commissioner					
		Operating					
			Total Contributions	-	5	5	5
			Total Withdrawals	-	-	-	-
		Office of the Lobbyist Registrar					
		Operating					
			Total Contributions	-	2	2	2
			Total Withdrawals	-	-	-	-
		Office of the Ombudsman					
		Operating					
			Total Contributions	-	2	2	2
			Total Withdrawals	-	-	-	-
		Parks, Forestry & Recreation					
		Operating					
			Total Contributions	-	5,201	5,663	5,201
			Total Withdrawals	-	-	-	-
		Policy, Planning, Finance & Administration					
		Operating					
			Total Contributions	-	109	109	109
			Total Withdrawals	-	-	-	-
		Social Development, Finance & Administration					
		Operating					
			Total Contributions	-	60	60	60
			Total Withdrawals	-	-	-	-
		Toronto Building					
		Operating					
			Total Contributions	-	1,476	1,476	1,476
			Total Withdrawals	-	-	-	-
		Toronto Employment & Social Services					
		Operating					
			Total Contributions	-	884	884	884
			Total Withdrawals	-	-	-	-
		Toronto Paramedic Services					
		Operating					
			Total Contributions	-	1,284	1,284	1,284
			Total Withdrawals	-	-	-	-
		Toronto Police Service					
		Operating					
			Total Contributions	-	10,942	10,942	10,942
			Total Withdrawals	-	-	-	-
		Toronto Public Health					
		Operating					
			Total Contributions	-	497	497	497
			Total Withdrawals	-	-	-	-
		Toronto Public Library					
		Operating					
			Total Contributions	-	551	551	551
			Total Withdrawals	-	-	-	-

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		Toronto Water					
		Operating	Total Contributions	-	4,341	4,341	4,341
			Total Withdrawals	-	-	-	-
		Toronto Zoo					
		Operating	Total Contributions	-	250	250	250
			Total Withdrawals	-	-	-	-
		Transportation Services					
		Operating	Total Contributions	-	18,969	18,969	18,969
			Total Withdrawals	-	-	-	-
		Yonge-Dundas Square					
		Operating	Total Contributions	-	3	3	3
			Total Withdrawals	-	-	-	-
		Office of the Chief Financial Officer					
		Operating	Total Contributions	-	80	80	80
			Total Withdrawals	-	(1,975)	(2,031)	(2,066)
		Office of the Controller					
		Operating	Total Contributions	-	88	88	88
			Total Withdrawals	-	-	-	-
		Solid Waste Management Services					
		Operating	Total Contributions	-	2,054	2,054	2,054
			Total Withdrawals	-	-	-	-
			Balance at Year-End	31,922	22,686	12,734	1,233
	XR1012	Land Acquisition	Beginning Balance	92,677	92,677	83,082	82,948
		Facilities, Real Estate, Environment & Energy					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(5,000)	(5,000)
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(595)	(595)	(595)
		Shelter, Support & Housing Administration					
		Operating	Total Contributions	-	-	6,561	-
			Total Withdrawals	-	-	-	-
		Toronto Public Library					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(1,100)	-
		Transportation Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(9,000)	-	-
			Balance at Year-End	92,677	83,082	82,948	77,353
	XR1017	Election	Beginning Balance	6,753	6,753	5,906	7,456
		City Clerk's Office					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(11,846)	(9,451)	(6,370)
		Non-Program Expenditures					
		Operating	Total Contributions	-	11,000	11,000	11,000
			Total Withdrawals	-	-	-	-
			Balance at Year-End	6,753	5,906	7,456	12,086
	XR1214	Land Acquisition- Parks, Forestry & Rec					
		Economic Development & Culture					
		Capital	Beginning Balance	1,051	1,051	1,051	851
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(200)	-
			Balance at Year-End	1,051	1,051	851	851
	XR1713	Innovation	Beginning Balance	7,745	7,745	6,328	5,237
		Non-Program Expenditures					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(125)	-	-

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
		Social Development, Finance & Administration					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(292)	(91)	-
		Office of the Controller					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,000)	(1,000)	(1,000)
			Balance at Year-End	7,745	6,328	5,237	4,237
	XR1714	Strategic Infrastructure Partnership	Beginning Balance	52,085	52,085	60,222	70,026
		Facilities, Real Estate, Environment & Energy					
		Operating	Total Contributions	-	415	415	415
			Total Withdrawals	-	-	-	-
		Non-Program Revenues					
		Operating	Total Contributions	-	7,600	9,267	10,933
			Total Withdrawals	-	-	-	-
		Parks, Forestry & Recreation					
		Operating	Total Contributions	-	122	122	122
			Total Withdrawals	-	-	-	-
			Balance at Year-End	52,085	60,222	70,026	81,496
	XR1722	Transit Infrastructure	Beginning Balance	18,293	18,293	12,993	7,693
		Capital & Corporate Financing					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(5,300)	(5,300)	(5,300)
			Balance at Year-End	18,293	12,993	7,693	2,393
	XR1731	SmartTrack Funding Reserve Fund	Beginning Balance	-	-	935	1,870
		Non-Program Expenditures					
		Operating	Total Contributions	-	935	935	935
			Total Withdrawals	-	-	-	-
			Balance at Year-End	-	935	1,870	2,805
Development Charges							
	XR2109	Dev Charges RF - Transit	Beginning Balance	159,391	159,391	72,097	60,126
		Toronto Transit Commission					
		Capital	Total Contributions	-	137,747	168,454	177,322
			Total Withdrawals	-	(224,975)	(180,337)	(139,382)
		Office of the Chief Financial Officer					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(66)	(88)	(90)
			Balance at Year-End	159,391	72,097	60,126	97,976
	XR2110	Dev Charges RF - Roads & Related	Beginning Balance	56,747	56,747	68,626	52,668
		Transportation Services					
		Capital	Total Contributions	-	60,051	75,944	81,273
			Total Withdrawals	-	(44,851)	(74,974)	(45,376)
		Waterfront Revitalization Initiative					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(3,254)	(16,841)	(9,950)
		Office of the Chief Financial Officer					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(66)	(88)	(90)
			Balance at Year-End	56,747	68,626	52,668	78,525
	XR2111	Dev Charges RF - Water	Beginning Balance	53,136	66,511	65,762	62,515
		Toronto Water					
		Capital	Total Contributions	29,104	28,027	29,372	28,337
			Total Withdrawals	(15,729)	(28,710)	(32,531)	(27,372)
		Office of the Chief Financial Officer					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(66)	(88)	(90)
			Balance at Year-End	66,511	65,762	62,515	63,390

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
	XR2112	Dev Charges RF - Sanitary sewer	Beginning Balance	52,602	58,305	33,349	(13,279)
		Toronto Water Capital	Total Contributions	22,562	34,822	43,914	46,932
			Total Withdrawals	(16,859)	(59,683)	(90,325)	(100,199)
		Waterfront Revitalization Initiative Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(95)	(217)	(512)
			Balance at Year-End	58,305	33,349	(13,279)	(67,058)
	XR2404 & XR2113	Dev Charges RF - Storm Water Mang	Beginning Balance	19,295	19,295	13,386	5,064
		Toronto Water Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,382)	(3,039)	(5,378)
		Operating	Total Contributions	-	1,222	1,571	1,694
			Total Withdrawals	-	(195)	(195)	(195)
		Waterfront Revitalization Initiative Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(4,554)	(6,659)	(11,829)
			Balance at Year-End	19,295	13,386	5,064	(10,644)
	XR2114	Dev Charges RF - Parks & Rec	Beginning Balance	131,981	131,981	166,006	144,006
		Parks, Forestry & Recreation Capital	Total Contributions	-	52,740	61,202	62,485
			Total Withdrawals	-	(18,715)	(83,202)	(109,890)
		Waterfront Revitalization Initiative Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	(2,525)
			Balance at Year-End	131,981	166,006	144,006	94,076
	XR2115	Dev Charges RF - Library	Beginning Balance	25,501	25,501	28,231	16,105
		Toronto Public Library Capital	Total Contributions	-	11,332	11,592	10,970
			Total Withdrawals	-	(4,403)	(19,348)	(18,466)
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(4,199)	(4,370)	(4,370)
			Balance at Year-End	25,501	28,231	16,105	4,238
	XR2116	Dev Charges RF - Subsidized Housing Affordable Housing Office	Beginning Balance	43,942	50,870	30,203	23,437
		Operating	Total Contributions	11,730	-	-	-
			Total Withdrawals	(4,802)	(20,667)	(6,766)	(4,225)
			Balance at Year-End	50,870	30,203	23,437	19,212
	XR2119	Dev Charges RF - Emerg Med Servs Toronto Paramedic Services	Beginning Balance	2,063	2,063	3,724	3
		Capital	Total Contributions	-	2,376	2,969	3,158
			Total Withdrawals	-	(715)	(6,690)	(3,205)
			Balance at Year-End	2,063	3,724	3	(44)
	XR2120	Dev Charges RF - Developmt Studies	Beginning Balance	5,785	5,785	6,763	7,524
		City Planning Capital	Total Contributions	-	2,666	3,122	3,213
			Total Withdrawals	-	(1,377)	(2,051)	(1,787)
		Office of the Chief Financial Officer Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(310)	(311)	(311)
			Balance at Year-End	5,785	6,763	7,524	8,638
	XR2121	Dev Charges RF - Civic Improvements	Beginning Balance	3,275	3,275	3,534	3,814
		City Planning Capital	Total Contributions	-	1,586	1,620	1,536
			Total Withdrawals	-	(1,324)	(1,338)	(1,342)

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
		Office of the Chief Financial Officer					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(3)	(3)	(3)
			Balance at Year-End	3,275	3,534	3,814	4,005
	XR2122	Dev Charges RF - Child care Children's Services Capital	Beginning Balance	14,666	14,666	10,902	9,435
			Total Contributions	-	3,930	4,658	4,824
			Total Withdrawals	-	(7,694)	(6,125)	(5,536)
			Balance at Year-End	14,666	10,902	9,435	8,723
	XR2118	Dev Charges RF - Fire Fire Services Capital	Beginning Balance	12,676	12,676	9,450	4,309
			Total Contributions	-	2,881	2,997	2,897
			Total Withdrawals	-	(6,107)	(8,138)	(1,061)
			Balance at Year-End	12,676	9,450	4,309	6,145
	XR2117	Dev Charges RF - Police Toronto Police Service Capital	Beginning Balance	15,281	15,281	20,229	10,882
			Total Contributions	-	6,290	6,867	6,793
			Total Withdrawals	-	(1,342)	(16,214)	(16,110)
			Balance at Year-End	15,281	20,229	10,882	1,565
	XR2108	Dev Charges RF - Spadina Subwy Ext Capital & Corporate Financing Operating	Beginning Balance	90,889	90,889	70,889	50,889
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(20,000)	(20,000)	(20,000)
			Balance at Year-End	90,889	70,889	50,889	30,889
Employee Benefits							
	XR1001	Worker's Compensation Non-Program Expenditures Operating	Beginning Balance	14,459	14,459	17,839	21,219
			Total Contributions	-	11,000	11,000	11,000
			Total Withdrawals	-	(7,620)	(7,620)	(7,620)
			Balance at Year-End	14,459	17,839	21,219	24,599
	XR1002	Employee Benefits Non-Program Expenditures Operating	Beginning Balance	211,197	211,197	203,968	211,968
			Total Contributions	-	39,000	54,000	54,000
			Total Withdrawals	-	(44,641)	(44,641)	(44,641)
		Office of the Controller Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,588)	(1,360)	(1,368)
			Balance at Year-End	211,197	203,968	211,968	219,959
	XR1007	Sick Leave Arena Boards of Management Operating	Beginning Balance	25,870	25,870	14,450	3,035
			Total Contributions	-	-	5	5
			Total Withdrawals	-	-	-	-
		Children's Services Operating	Total Contributions	-	162	162	162
			Total Withdrawals	-	-	-	-
		Exhibition Place Operating	Total Contributions	-	50	50	50
			Total Withdrawals	-	(130)	(130)	(130)
		Long Term Care Homes & Services Operating	Total Contributions	-	1,545	1,545	1,545
			Total Withdrawals	-	-	-	-
		Non-Program Expenditures Operating	Total Contributions	-	20,683	20,683	20,683
			Total Withdrawals	-	(32,592)	(32,592)	(32,592)
		Social Development, Finance & Administration Operating	Total Contributions	-	67	67	67
			Total Withdrawals	-	-	-	-

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
		Toronto Employment & Social Services					
		Operating					
			Total Contributions	-	264	264	264
			Total Withdrawals	-	-	-	-
		Toronto Paramedic Services					
		Operating					
			Total Contributions	-	280	280	280
			Total Withdrawals	-	-	-	-
		Toronto Police Service					
		Operating					
			Total Contributions	-	12,283	12,283	12,283
			Total Withdrawals	-	(14,030)	(14,030)	(14,030)
		Toronto Zoo					
		Operating					
			Total Contributions	-	250	250	250
			Total Withdrawals	-	(250)	(250)	(250)
		Parking Tags Enforcement & Operations					
		Operating					
			Total Contributions	-	545	545	545
			Total Withdrawals	-	(545)	(545)	(545)
			Balance at Year-End	25,870	14,450	3,035	(8,380)
Planning Act							
	XR3026	Section 37					
		City Planning					
		Operating					
			Beginning Balance	167,941	167,941	157,149	137,472
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(122)	(122)	(122)
		Economic Development & Culture					
		Operating					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(26)	-	-
		Facilities, Real Estate, Environment & Energy					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(1,380)	-
		Parks, Forestry & Recreation					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(7,814)	(6,200)	(12,752)
		Operating					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(78)	(78)	(78)
		Toronto Parking Authority					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,352)	-	-
		Toronto Public Library					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,015)	(832)	(223)
		Transportation Services					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(280)	(10,961)	(2,933)
		Office of the Chief Financial Officer					
		Operating					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(105)	(105)	(105)
			Balance at Year-End	167,941	157,149	137,472	121,259
	XR3028	Section 45					
		City Planning					
		Capital					
			Beginning Balance	17,559	17,559	16,914	15,663
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(100)	-
		Parks, Forestry & Recreation					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(498)	(1,151)	(561)
		Toronto Parking Authority					
		Capital					
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(148)	-	-
			Balance at Year-End	17,559	16,914	15,663	15,102

Appendix 1
Corporate Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Name	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
Stabilization							
	XQ0703	Tax Rate Stabilization					
		311 Toronto	Beginning Balance	19,398	19,398	15,824	14,734
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(291)	(291)	-
		Office of the Controller					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,483)	-	-
		Toronto Police Services Board					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,800)	(800)	-
			Balance at Year-End	19,398	15,824	14,734	14,734
	XQ0706	Assessment Appeal Stabilization					
		Non-Program Expenditures	Beginning Balance	11,638	11,638	1,638	0
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(10,000)	(1,638)	-
			Balance at Year-End	11,638	1,638	0	0
Third Party Agreements							
	XR3036	TransformTo Initiatives					
		Facilities, Real Estate, Environment & Energy	Beginning Balance	934	934	(83)	(83)
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,017)	-	-
			Balance at Year-End	934	(83)	(83)	(83)
Toronto Transit Commission (TTC)							
	XR3018	Prov. Gas Tax Revenues for Public Transit					
		Non-Program Revenues	Beginning Balance	33,240	33,240	33,240	33,240
		Operating	Total Contributions	-	91,600	91,600	91,600
			Total Withdrawals	-	(91,600)	(91,600)	(91,600)
			Balance at Year-End	33,240	33,240	33,240	33,240
Water & Wastewater							
	XQ1012	Vehicle & Equip Repl - Water/Wastewater					
		Fleet Services	Beginning Balance	16,426	16,426	16,418	7,897
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(5,798)	(14,310)	(13,208)
		Toronto Water					
		Operating	Beginning Balance	-	5,789	5,789	5,789
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	-
			Balance at Year-End	16,426	16,418	7,897	478

Appendix 2
Program Specific Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
Community Initiatives							
	XR1019	Heritage Economic Development & Culture Capital	Beginning Balance	25	25	0	0
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(25)	-	(50)
			Balance at Year-End	25	0	0	(50)
	XR1058	Capital Revolving Fund - Affordable Housing Affordable Housing Office Operating	Beginning Balance	8,932	8,932	1,179	(399)
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(7,753)	(1,578)	-
			Balance at Year-End	8,932	1,179	(399)	(399)
	XR1101	Child Care Expansion Children's Services Operating	Beginning Balance	19,572	19,572	12,140	11,524
			Total Contributions	-	368	275	267
			Total Withdrawals	-	(7,800)	(892)	(404)
			Balance at Year-End	19,572	12,140	11,524	11,386
	XR1103	Child Care Capital Cost Capital & Corporate Financing Operating	Beginning Balance	64,253	64,253	55,504	50,241
			Total Contributions	-	1,000	1,000	1,000
			Total Withdrawals	-	-	-	-
		Children's Services Capital	Total Contributions	-	6,929	2,947	886
			Total Withdrawals	-	(16,678)	(9,210)	(6,031)
			Balance at Year-End	64,253	55,504	50,241	46,096
Community Services							
	XR2102	National Child Benefit Support Children's Services Operating	Beginning Balance	25,502	25,502	14,391	7,792
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,200)	-	-
		Toronto Employment & Social Services Operating	Total Contributions	-	255	166	100
			Total Withdrawals	-	(9,166)	(6,766)	(7,632)
			Balance at Year-End	25,502	14,391	7,792	259
	XR2103	Homes For The Aged Long Term Care Homes & Services Capital	Beginning Balance	6,226	6,226	3,735	3,042
			Total Contributions	-	1,355	1,355	1,355
			Total Withdrawals	-	(3,846)	(2,048)	(1,650)
			Balance at Year-End	6,226	3,735	3,042	2,747
	XR2104	Kids @ Computers Scholarship Project Toronto Employment & Social Services Operating	Beginning Balance	3,376	3,376	1,910	429
			Total Contributions	-	34	19	4
			Total Withdrawals	-	(1,500)	(1,500)	(433)
			Balance at Year-End	3,376	1,910	429	0
	XR2105	Social Housing Federal Shelter, Support & Housing Administration Operating	Beginning Balance	18,750	12,080	9,308	8,417
			Total Contributions	500	-	-	-
			Total Withdrawals	(7,170)	(2,772)	(892)	(404)
			Balance at Year-End	12,080	9,308	8,417	8,013
Other							
	XQ1206	Ferry Replacement Parks, Forestry & Recreation Capital	Beginning Balance	4,726	4,726	5,227	4,403
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(175)	(1,500)	(2,057)
		Operating	Total Contributions	-	676	676	676
			Total Withdrawals	-	-	-	-
			Balance at Year-End	4,726	5,227	4,403	3,022

Appendix 2
Program Specific Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
	XQ1709	Arbitration & Legal Awards Legal Services Operating	Beginning Balance	1,799	1,799	1,440	1,081
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(359)	(359)	(359)
			Balance at Year-End	1,799	1,440	1,081	722
	XQ1901	Police Legal Liabilities Toronto Police Service Operating	Beginning Balance	4,348	4,348	2,155	212
			Total Contributions	-	930	1,180	1,430
			Total Withdrawals	-	(3,152)	(3,152)	(3,152)
		Toronto Police Services Board Operating	Total Contributions	-	529	529	529
			Total Withdrawals	-	(500)	(500)	(500)
			Balance at Year-End	4,348	2,155	212	(1,482)
	XQ1903	Toronto Police Servs Modernization Toronto Police Service Operating	Beginning Balance	4,709	3,709	(291)	(291)
			Total Contributions	-	-	-	-
			Total Withdrawals	(1,000)	(4,000)	-	-
			Balance at Year-End	3,709	(291)	(291)	(291)
	XR1052	Better Bldg Partnership Facilities, Real Estate, Environment & Energy Operating	Beginning Balance	8,961	8,961	7,961	6,961
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,000)	(1,000)	(1,000)
			Balance at Year-End	8,961	7,961	6,961	5,961
	XR1108	Public Health Efficiency Toronto Public Health Capital	Beginning Balance	455	455	290	290
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(165)	-	-
			Balance at Year-End	455	290	290	290
	XR1407	Light Emitting Diode (LED) Transportation Services Capital	Beginning Balance	5,503	5,503	3,803	2,103
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,700)	(1,700)	(1,700)
			Balance at Year-End	5,503	3,803	2,103	403
	XR1715	Energy Conservation Facilities, Real Estate, Environment & Energy Capital	Beginning Balance	1,888	1,888	1,618	1,301
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(270)	(317)	-
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1)	(1)	(1)
			Balance at Year-End	1,888	1,617	1,300	1,300
	XR1716	Green Energy Parks, Forestry & Recreation Operating	Beginning Balance	516	516	536	556
			Total Contributions	-	20	20	20
			Total Withdrawals	-	-	-	-
			Balance at Year-End	516	536	556	576
	XR1718	Environment Protection Parks, Forestry & Recreation Operating	Beginning Balance	18,311	18,311	11,611	8,412
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(6,699)	(3,199)	(3,199)
			Balance at Year-End	18,311	11,611	8,412	5,213
	XR1723	Eco-Roof Financial Assistance Facilities, Real Estate, Environment & Energy Operating	Beginning Balance	3,814	3,034	2,105	1,138
			Total Contributions	39	-	-	-
			Total Withdrawals	(819)	(929)	(967)	(864)
			Balance at Year-End	3,034	2,105	1,138	274

Appendix 2
Program Specific Reserves and Reserve Funds Balance Forecast
(in \$000s)

Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
		XR1724 Local Improvement Charge Energy Works					
			Beginning Balance	15,215	10,230	3,798	2,804
		Facilities, Real Estate, Environment & Energy					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,000)	-	-
		Operating	Total Contributions	147	-	-	-
			Total Withdrawals	(5,131)	(239)	(239)	(239)
		Social Development, Finance & Administration					
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(4,194)	(755)	(55)
			Balance at Year-End	10,230	3,798	2,804	2,510
		XR1728 Long Term Liability					
		Toronto Transit Commission					
		Operating	Beginning Balance	33,429	33,429	26,429	18,879
			Total Contributions	-	18,550	18,550	18,550
			Total Withdrawals	-	(25,550)	(26,100)	(26,600)
			Balance at Year-End	33,429	26,429	18,879	10,829
		XR2101 Ontario Works					
		Toronto Employment & Social Services					
		Operating	Beginning Balance	18,116	18,116	14,933	15,082
			Total Contributions	-	181	149	151
			Total Withdrawals	-	(3,365)	-	-
			Balance at Year-End	18,116	14,933	15,082	15,233
		XR1045 Environmental Liabilities					
			Beginning Balance	2,392	2,392	672	224
		Facilities, Real Estate, Environment & Energy					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,720)	-	-
		Waterfront Revitalization Initiative					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(448)	(150)
			Balance at Year-End	2,392	672	224	74
		XR1218 Major Special Event					
		Economic Development & Culture					
		Operating	Beginning Balance	3,082	3,082	1,585	1,585
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,498)	-	-
			Balance at Year-End	3,082	1,585	1,585	1,585
Donations		XQ4205 Fire Services Public Education					
		Fire Services					
		Operating	Beginning Balance	132	132	2	2
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(130)	-	-
			Balance at Year-End	132	2	2	2
		XQ4209 Museum Donation - Spadina					
		Economic Development & Culture					
		Capital	Beginning Balance	319	319	319	319
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	-	(300)
			Balance at Year-End	319	319	319	19
Employee Benefits		XR1701 Police Central Sick Pay					
			Beginning Balance	9,269	8,728	8,188	7,648
		Toronto Police Service					
		Operating	Total Contributions	3,617	3,617	3,617	3,617
			Total Withdrawals	(4,157)	(4,157)	(4,157)	(4,157)
		Parking Tags Enforcement & Operations					
		Operating	Total Contributions	-	180	180	180
			Total Withdrawals	-	(180)	(180)	(180)
			Balance at Year-End	8,728	8,188	7,648	7,107

Appendix 2
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Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
	XR1720	Police Health Care Spending Toronto Police Service Operating	Beginning Balance	4,569	4,221	3,942	3,687
			Total Contributions	51	1,222	1,622	2,022
			Total Withdrawals	(399)	(1,501)	(1,876)	(2,345)
			Balance at Year-End	4,221	3,942	3,687	3,364
Parking Authority							
	XR1016	Parking Payment In Lieu Toronto Parking Authority Capital	Beginning Balance	2,590	2,590	2,640	2,690
			Total Contributions	-	49	50	51
			Total Withdrawals	-	-	-	-
			Balance at Year-End	2,590	2,640	2,690	2,741
	XR6002	Parking Authority Mall Rented Property Toronto Parking Authority Capital	Beginning Balance	1,533	1,533	1,726	1,923
			Total Contributions	-	193	197	201
			Total Withdrawals	-	-	-	-
			Balance at Year-End	1,533	1,726	1,923	2,124
Parkland Acq / New Development (Section 42)							
	XR2005	Park Acq. - TO - pre 99 Parks, Forestry & Recreation Capital	Beginning Balance	135	135	135	50
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(85)	-
			Balance at Year-End	135	135	50	50
	XR2007	Park Acq. - SB - pre 99 Parks, Forestry & Recreation Capital	Beginning Balance	1,472	1,472	1,472	1,413
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(59)	(92)
			Balance at Year-End	1,472	1,472	1,413	1,321
	XR2202	Parkland Acq-West Dist Local Land Parks, Forestry & Recreation Capital	Beginning Balance	11,284	11,284	13,475	15,791
			Total Contributions	-	2,316	2,316	2,316
			Total Withdrawals	-	(125)	-	-
			Balance at Year-End	11,284	13,475	15,791	18,107
	XR2203	Parkland Acq-West Dist Local Dev Parks, Forestry & Recreation Capital	Beginning Balance	6,532	6,532	6,168	6,573
			Total Contributions	-	2,316	2,316	2,316
			Total Withdrawals	-	(2,680)	(1,911)	(2,673)
			Balance at Year-End	6,532	6,168	6,573	6,216
	XR2204	Parkland Acq-East Dist Local Land Parks, Forestry & Recreation Capital	Beginning Balance	6,335	6,335	8,865	11,395
			Total Contributions	-	2,530	2,530	2,530
			Total Withdrawals	-	-	-	(200)
			Balance at Year-End	6,335	8,865	11,395	13,725
	XR2205	Parkland Acq-East Dist Local Dev Parks, Forestry & Recreation Capital	Beginning Balance	2,761	2,761	4,285	6,420
			Total Contributions	-	2,530	2,530	2,530
			Total Withdrawals	-	(1,006)	(395)	(1,176)
			Balance at Year-End	2,761	4,285	6,420	7,774
	XR2206	Parkland Acq-North Dist Local Land Parks, Forestry & Recreation Capital	Beginning Balance	7,341	7,341	9,907	12,553
			Total Contributions	-	2,846	2,846	2,846
			Total Withdrawals	-	(280)	(200)	-
			Balance at Year-End	7,341	9,907	12,553	15,399
	XR2207	Parkland Acq-North Dist Loc Dev Parks, Forestry & Recreation Capital	Beginning Balance	4,694	4,694	6,630	7,571
			Total Contributions	-	2,846	2,846	2,846
			Total Withdrawals	-	(910)	(1,905)	(791)
			Balance at Year-End	4,694	6,630	7,571	9,626

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	XR2208	Parkland Acq-South Dist Local Land Parks, Forestry & Recreation Capital	Beginning Balance	51,120	51,120	64,179	69,044
			Total Contributions	-	13,722	13,722	13,722
			Total Withdrawals	-	(663)	(8,856)	-
			Balance at Year-End	51,120	64,179	69,044	82,766
	XR2209	Parkland Acq-South Dist Local Dev Parks, Forestry & Recreation Capital	Beginning Balance	35,183	35,183	35,968	32,756
			Total Contributions	-	13,722	13,722	13,722
			Total Withdrawals	-	(12,937)	(16,934)	(9,410)
			Balance at Year-End	35,183	35,968	32,756	37,068
	XR2210	Parkland Acq-City Wide Land Acq Parks, Forestry & Recreation Capital	Beginning Balance	77,974	77,974	95,431	112,418
			Total Contributions	-	21,414	21,414	21,414
			Total Withdrawals	-	(3,957)	(4,427)	(2,400)
			Balance at Year-End	77,974	95,431	112,418	131,432
	XR2211	Parkland Acq-City Wide Development Parks, Forestry & Recreation Capital	Beginning Balance	28,799	28,799	33,788	35,802
			Total Contributions	-	21,414	21,414	21,414
			Total Withdrawals	-	(16,425)	(19,400)	(11,845)
			Balance at Year-End	28,799	33,788	35,802	45,371
	XR2213	Alternative Parkland Dedication Parks, Forestry & Recreation Capital	Beginning Balance	163,761	163,761	153,829	147,049
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(9,932)	(6,780)	(3,775)
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(144)	(144)	(144)
			Balance at Year-End	163,761	153,684	146,904	143,129
	XR2214	Edithvale Land Acq Parks, Forestry & Recreation Capital	Beginning Balance	499	499	499	201
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(298)	-
			Balance at Year-End	499	499	201	201
	XR2216	Off site parkland dedication Parks, Forestry & Recreation Capital	Beginning Balance	1,363	1,363	1,363	961
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(402)	-
			Balance at Year-End	1,363	1,363	961	961
Stabilization	XQ0704	Provincial Offences Courts Stabilization Facilities, Real Estate, Environment & Energy Capital	Beginning Balance	5,276	5,276	2,751	2,751
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,525)	-	-
			Balance at Year-End	5,276	2,751	2,751	2,751
	XQ1054	Social Assistance Stabilization Toronto Employment & Social Services Capital	Beginning Balance	15,041	15,041	12,084	9,891
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,579)	(892)	(404)
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,378)	(1,302)	(1,226)
			Balance at Year-End	15,041	12,084	9,891	8,261
	XQ1056	TTC Stabilization Toronto Transit Commission Operating	Beginning Balance	22,291	22,291	6,600	6,300
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(15,691)	(300)	(300)
			Balance at Year-End	22,291	6,600	6,300	6,000

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Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
	XQ2032	Zoo Stabilization Toronto Zoo Operating	Beginning Balance	-	-	21	157
			Total Contributions	-	21	136	136
			Total Withdrawals	-	-	-	-
			Balance at Year-End	-	21	157	293
	XQ1106	Social Housing Stabilization Shelter, Support & Housing Administration Operating	Beginning Balance	18,147	18,876	4,673	1,196
			Total Contributions	20,364	-	-	-
			Total Withdrawals	(19,635)	(14,203)	(3,477)	(29)
			Balance at Year-End	18,876	4,673	1,196	1,166
State of Good Repair							
	XR1013	Solid Waste Management - Perpetual Care Parks, Forestry & Recreation Capital	Beginning Balance	29,653	25,849	21,715	16,756
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(372)	-	-
		Solid Waste Management Services Capital	Total Contributions	8,489	6,686	6,615	6,522
			Total Withdrawals	(12,294)	(10,448)	(11,574)	(6,277)
			Balance at Year-End	25,849	21,715	16,756	17,001
	XR1220	Tree Canopy Parks, Forestry & Recreation Operating	Beginning Balance	10,594	10,594	2,982	(1,773)
			Total Contributions	-	3,600	4,100	3,600
			Total Withdrawals	-	(9,213)	(8,039)	(8,039)
		Toronto and Region Conservation Authority Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(2,000)	(815)	(50)
			Balance at Year-End	10,594	2,982	(1,773)	(6,262)
	XR1305	Building Code Act Service Improvement Legal Services Operating	Beginning Balance	109,358	109,358	99,481	96,557
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(400)	(400)	(400)
		Toronto Building Operating	Total Contributions	-	953	906	894
			Total Withdrawals	-	(10,430)	(3,430)	(3,313)
			Balance at Year-End	109,358	99,481	96,557	93,737
	XR1306	CP Development Technology City Planning Operating	Beginning Balance	6,810	6,810	7,683	8,495
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(164)	(225)	(229)
		Non-Program Expenditures Operating	Total Contributions	-	1,037	1,037	1,037
			Total Withdrawals	-	-	-	-
			Balance at Year-End	6,810	7,683	8,495	9,303
	XR1307	Development Application Review City Clerk's Office Operating	Beginning Balance	20,697	20,697	17,225	13,706
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(303)	(310)	(310)
		City Planning Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,979)	(2,011)	(860)
		Legal Services Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(875)	(875)	(875)
		Parks, Forestry & Recreation Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(315)	(323)	(320)
			Balance at Year-End	20,697	17,225	13,706	11,342

Appendix 2
Program Specific Reserves and Reserve Funds Balance Forecast
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Reserve / Reserve Fund Categories	Reserve Account	Reserve / Reserve Fund Account	Inflow / Outflow/ Balance	Proj. Bal. as at Dec 31, 2018	2019	2020	2021
		XR1404 Waste Management					
			Beginning Balance	85,499	46,825	37,251	26,755
		Financial Services					
		Capital	Total Contributions	26,835	-	-	-
			Total Withdrawals	(65,508)	(483)	(373)	450
		Solid Waste Management Services					
		Capital	Total Contributions	-	21,383	23,499	25,230
			Total Withdrawals	-	(30,473)	(33,623)	(34,180)
			Balance at Year-End	46,825	37,251	26,755	18,254
		XR1408 Green Lane					
		Solid Waste Management Services					
		Capital	Beginning Balance	14,567	14,121	12,870	11,125
			Total Contributions	1,067	1,160	1,137	1,104
			Total Withdrawals	(1,512)	(2,411)	(2,882)	(2,092)
			Balance at Year-End	14,121	12,870	11,125	10,137
		XR1409 Green Lane Perpetual Care					
		Solid Waste Management Services					
		Operating	Beginning Balance	4,751	4,751	5,417	6,185
			Total Contributions	-	666	768	777
			Total Withdrawals	-	-	-	-
			Balance at Year-End	4,751	5,417	6,185	6,962
		XR1410 Public Realm					
		Parks, Forestry & Recreation					
		Capital	Beginning Balance	26,002	26,002	22,236	10,021
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(38)	-	-
		Operating	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,950)	(700)	(700)
		Transportation Services					
		Capital	Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,458)	(2,600)	(2,000)
		Operating	Total Contributions	-	27,542	29,030	30,594
			Total Withdrawals	-	(27,861)	(37,945)	(22,935)
			Balance at Year-End	26,002	22,236	10,021	14,980
		XR1412 Solid Waste Debt					
		Capital & Corporate Financing					
		Operating	Beginning Balance	20,086	20,086	(8,976)	(39,284)
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(29,062)	(30,308)	(34,315)
			Balance at Year-End	20,086	(8,976)	(39,284)	(73,599)
		XR1413 Paver Maintenance					
		Transportation Services					
		Operating	Beginning Balance	195	195	335	475
			Total Contributions	-	140	140	140
			Total Withdrawals	-	-	-	-
			Balance at Year-End	195	335	475	615
		XR1501 Casa Loma Capital Maintenance					
		Economic Development & Culture					
		Capital	Beginning Balance	72	72	1,722	972
			Total Contributions	-	2,000	2,000	2,000
			Total Withdrawals	-	(350)	(2,750)	(2,000)
			Balance at Year-End	72	1,722	972	972
		XR2501 Union Station					
		Facilities, Real Estate, Environment & Energy					
		Capital	Beginning Balance	6,377	6,377	6,377	2,877
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(3,500)	-
		Operating	Total Contributions	-	2,295	2,489	2,516
			Total Withdrawals	-	(2,295)	(2,489)	(2,516)
			Balance at Year-End	6,377	6,377	2,877	2,876
		XR3006 Zoo Endangered Species					
		Toronto Zoo					
		Operating	Beginning Balance	958	958	958	958
			Total Contributions	-	136	136	136
			Total Withdrawals	-	(136)	(136)	(136)
			Balance at Year-End	958	958	958	958

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	XR3009	Racquet Sports- Scarborough Parks, Forestry & Recreation Operating	Beginning Balance	217	217	237	257
			Total Contributions	-	70	70	70
			Total Withdrawals	-	(50)	(50)	(50)
			Balance at Year-End	217	237	257	277
	XR3019	Exhibition Place Conference Centre Exhibition Place Operating	Beginning Balance	5,409	6,909	6,909	6,909
			Total Contributions	2,558	1,058	1,058	1,058
			Total Withdrawals	(1,058)	(1,058)	(1,058)	(1,058)
			Balance at Year-End	6,909	6,909	6,909	6,909
	XR3030	Sony Centre Facility Fee Civic Theatres Toronto Operating	Beginning Balance	1,834	1,834	1,033	1,033
			Total Contributions	-	2,292	1,506	1,536
			Total Withdrawals	-	(3,093)	(1,506)	(1,536)
			Balance at Year-End	1,834	1,033	1,033	1,033
	XR3200	Harbourfront Parkland Parks, Forestry & Recreation Capital	Beginning Balance	7,638	7,638	7,378	7,178
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(260)	(200)	(1,000)
			Balance at Year-End	7,638	7,378	7,178	6,178
	XR3213	16 Ryerson Cap Maint Economic Development & Culture Capital	Beginning Balance	233	233	133	133
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(100)	-	-
			Balance at Year-End	233	133	133	133
	XR2405	Pavement Degradation Fee Transportation Services Capital	Beginning Balance	3,876	3,876	76	76
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(3,800)	-	-
			Balance at Year-End	3,876	76	76	76
	XR3401	Bloor St Transformation Maintenance Transportation Services Capital	Beginning Balance	309	309	309	96
			Total Contributions	-	-	-	-
			Total Withdrawals	-	-	(213)	-
			Balance at Year-End	309	309	96	96
	XR3007	Toronto Centre for the Arts Improvement Civic Theatres Toronto Capital	Beginning Balance	354	354	6	6
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(348)	-	-
			Balance at Year-End	354	6	6	6
Third Party Agreements							
	XR3029	Conservation Management Facilities, Real Estate, Environment & Energy Operating	Beginning Balance	588	595	(606)	(1,808)
			Total Contributions	7	-	-	-
			Total Withdrawals	-	(1,201)	(1,201)	(1,201)
			Balance at Year-End	595	(606)	(1,808)	(3,009)
	XR3034	Gardiner West Public Realm Improvement City Planning Operating	Beginning Balance	4,762	4,762	3,372	2,072
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(1,390)	(1,300)	(1,400)
			Balance at Year-End	4,762	3,372	2,072	672
	XR3404	Management of Contaminated land Transportation Services Operating	Beginning Balance	1,275	1,275	1,020	564
			Total Contributions	-	-	-	-
			Total Withdrawals	-	(254)	(456)	(558)
			Balance at Year-End	1,275	1,020	564	7

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Water & Wastewater							
		XR6003 & XR6004 Water & Waste Water Capital Reserves					
		Toronto Water					
		Operating					
			Beginning Balance	910,629	1,119,150	1,252,946	919,599
			Total Contributions	886,723	872,120	905,505	926,067
			Total Withdrawals	(678,202)	(738,325)	(1,238,852)	(1,328,222)
			Balance at Year-End	1,119,150	1,252,946	919,599	517,444
Water / Wastewater							
		XR6003 Water Capital					
		Financial Services					
		Capital					
			Beginning Balance	678,755	739,823	739,738	739,056
			Total Contributions	365,542	-	-	-
			Total Withdrawals	(304,475)	(85)	(682)	(821)
			Balance at Year-End	739,823	739,738	739,056	738,235
		XR6004 Wastewater Capital					
		Financial Services					
		Capital					
			Beginning Balance	204,688	208,997	208,912	208,230
			Total Contributions	482,346	-	-	-
			Total Withdrawals	(478,037)	(85)	(682)	(821)
			Balance at Year-End	208,997	208,912	208,230	207,409
Other							
		TBD Yonge-Dundas Square					
		Yonge-Dundas Square					
		Operating					
			Beginning Balance	-	-	50	150
			Total Contributions	-	50	100	100
			Total Withdrawals	-	-	-	-
			Balance at Year-End	-	50	150	250
		XR3126 Leaside Memorial Community Gardens Arena Debt Service					
		Arena Boards of Management					
		Operating					
			Beginning Balance	562	562	645	728
			Total Contributions	-	83	83	83
			Total Withdrawals	-	-	-	-
			Balance at Year-End	562	645	728	811
		XT6109 Green Lane Liability Trust					
		Solid Waste Management Services					
		Operating					
			Beginning Balance	114	116	117	119
			Total Contributions	2	2	2	2
			Total Withdrawals	-	-	-	-
			Balance at Year-End	116	117	119	121