

Appendix 3: 2019 Operating Budget and 2019-2028 Capital Budget and Plan – Detailed Schedules

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(In \$000's)	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2018 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	1,170	1,170	(0)	(0.0%)	(0)	1,170	(0)	(0.0%)
Children's Services	83,017	83,017	(0)	(0.0%)	3,738	86,756	3,738	4.5%
Court Services	1,607	(4,330)	(5,937)	(369.5%)	(2,106)	(6,436)	(8,043)	(500.5%)
Economic Development & Culture	69,746	69,746	0	0.0%	1,150	70,896	1,150	1.6%
Toronto Paramedic Services	81,184	85,382	4,199	5.2%	353	85,736	4,552	5.6%
Long-Term Care Homes & Services	49,835	49,429	(407)	(0.8%)		49,429	(407)	(0.8%)
Parks, Forestry & Recreation	323,487	323,487	0	0.0%	1,468	324,955	1,468	0.5%
Shelter, Support & Housing Administration	211,901	218,942	7,040	3.3%	479	219,421	7,520	3.5%
Social Development, Finance & Administration	39,670	43,162	3,492	8.8%	5,256	48,418	8,748	22.1%
Toronto Employment & Social Services	91,003	91,003	(0)	(0.0%)		91,003	(0)	(0.0%)
Sub-Total Community and Social Services	952,621	961,008	8,387	0.9%	10,338	971,347	18,726	2.0%
Infrastructure and Development Services								
City Planning	15,438	15,438	0	0.0%		15,438	0	0.0%
Fire Services	461,791	474,323	12,532	2.7%	1,460	475,783	13,993	3.0%
Municipal Licensing & Standards	20,201	20,056	(145)	(0.7%)	0	20,056	(145)	(0.7%)
Policy, Planning, Finance & Administration	9,207	9,207				9,207		
Engineering & Construction Services	4,103	4,103	0	0.0%		4,103	0	0.0%
Toronto Building	(10,694)	(15,894)	(5,200)	48.6%		(15,894)	(5,200)	48.6%
Transportation Services	225,080	225,219	139	0.1%	201	225,420	341	0.2%
Sub-Total Infrastructure and Development Services	725,124	732,451	7,326	1.0%	1,662	734,113	8,988	1.2%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	72,109	71,194	(915)	(1.3%)	1,354	72,549	439	0.6%
Fleet Services	165	134	(30)	(18.4%)	34	169	4	2.4%
Information & Technology	76,825	78,600	1,775	2.3%	540	79,140	2,315	3.0%
311 Toronto	9,960	10,148	188	1.9%	(0)	10,148	188	1.9%
Sub-Total Internal Corporate Services	159,059	160,077	1,018	0.6%	1,928	162,005	2,946	1.9%
Finance and Treasury Services								
Office of the Chief Financial Officer	11,401	11,383	(18)	(0.2%)		11,383	(18)	(0.2%)
Office of the Controller	28,264	28,214	(50)	(0.2%)		28,214	(50)	(0.2%)
Sub-Total Finance and Treasury Services	39,665	39,597	(68)	(0.2%)		39,597	(68)	(0.2%)
City Manager								
City Manager's Office	48,942	48,942	(0)	(0.0%)	66	49,008	66	0.1%
Sub-Total City Manager	48,942	48,942	(0)	(0.0%)	66	49,008	66	0.1%
Other City Programs								
City Clerk's Office	32,319	32,319	(0)	(0.0%)		32,319	(0)	(0.0%)
Legal Services	19,602	19,602	0	0.0%		19,602	0	0.0%
Mayor's Office	2,275	2,567	292	12.9%		2,567	292	12.9%
City Council	20,620	21,578	958	4.6%	17	21,595	975	4.7%
Sub-Total Other City Programs	74,816	76,066	1,250	1.7%	17	76,084	1,268	1.7%
Accountability Offices								
Auditor General's Office	6,503	6,639	135	2.1%		6,639	135	2.1%
Integrity Commissioner's Office	518	576	58	11.2%		576	58	11.2%
Office of the Lobbyist Registrar	1,203	1,235	33	2.7%		1,235	33	2.7%
Office of the Ombudsman	1,932	1,991	59	3.1%		1,991	59	3.1%
Sub-Total Accountability Offices	10,155	10,440	285	2.8%		10,440	285	2.8%
TOTAL - CITY OPERATIONS	2,010,382	2,028,581	18,199	0.9%	14,012	2,042,593	32,211	1.6%
Agencies								
Toronto Public Health	63,797	63,534	(262)	(0.4%)	965	64,499	702	1.1%
Toronto Public Library	182,393	187,191	4,798	2.6%	468	187,659	5,266	2.9%
Association of Community Centres	8,027	8,281	254	3.2%		8,281	254	3.2%
Exhibition Place	(150)	(160)	(10)	6.7%		(160)	(10)	6.7%
Heritage Toronto	423	401	(22)	(5.1%)		401	(22)	(5.1%)
Theatres	5,274	5,274	(0)	(0.0%)		5,274	(0)	(0.0%)
Toronto Zoo	12,484	12,484	0	0.0%	(29)	12,454	(29)	(0.2%)
Arena Boards of Management	31	(18)	(48)	(157.8%)		(18)	(48)	(157.8%)

(In \$000's)	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2018 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Yonge-Dundas Square		0	0	n/a		0	0	n/a
CreateTO		(0)	(0)	n/a		(0)	(0)	n/a
Toronto & Region Conservation Authority	3,650	3,833	183	5.0%		3,833	183	5.0%
Toronto Transit Commission - Conventional	596,642	621,958	25,316	4.2%		621,958	25,316	4.2%
Toronto Transit Commission - Wheel Trans	144,224	140,908	(3,316)	(2.3%)		140,908	(3,316)	(2.3%)
Toronto Police Service	996,452	1,026,771	30,319	3.0%		1,026,771	30,319	3.0%
Toronto Police Services Board	2,309	2,312	3	0.1%	149	2,461	152	6.6%
Toronto Community Housing Corporation Subsidy	243,795	243,438	(357)	(0.1%)		243,438	(357)	(0.1%)
TOTAL - AGENCIES	2,259,351	2,316,208	56,857	2.5%	1,552	2,317,760	58,409	2.6%
TOTAL - CITY OPERATIONS AND AGENCIES	4,269,734	4,344,789	75,056	1.8%	15,564	4,360,353	90,620	2.1%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	353,462	340,869	(12,594)	(3.6%)		340,869	(12,594)	(3.6%)
Technology Sustainment	19,912	19,912				19,912		
Debt Charges	556,041	571,420	15,378	2.8%		571,420	15,378	2.8%
Capital & Corporate Financing	929,415	932,200	2,785	0.3%		932,200	2,785	0.3%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	82,383	68,529	(13,854)	(16.8%)		68,529	(13,854)	(16.8%)
Tax Increment Equivalent Grants (TIEG)	37,019	31,184	(5,834)	(15.8%)		31,184	(5,834)	(15.8%)
Assessment Function (MPAC)	44,040	44,993	953	2.2%		44,993	953	2.2%
Funding of Employee Related Liabilities	70,829	70,833	4	0.0%		70,833	4	0.0%
Tax Rebates for Registered Charities				n/a				n/a
Other Corporate Expenditures	9,443	42,847	33,404	353.7%		42,847	33,404	353.7%
Tax Increment Funding (TIF)		935	935	n/a		935	935	n/a
Parking Tag Enforcement & Operations Exp	72,204	70,958	(1,245)	(1.7%)		70,958	(1,245)	(1.7%)
Vacancy Rebate Program	5,057	4,114	(943)	(18.6%)		4,114	(943)	(18.6%)
Heritage Property Taxes Rebate	1,750	2,076	326	18.6%		2,076	326	18.6%
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate	144,302	109,680	(34,622)	(24.0%)		109,680	(34,622)	(24.0%)
Non-Program Expenditures	467,026	446,150	(20,876)	(4.5%)		446,150	(20,876)	(4.5%)
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	(95,480)	(93,453)	2,027	2.1%		(93,453)	2,027	2.1%
Supplementary Taxes	(45,000)	(35,000)	10,000	22.2%		(35,000)	10,000	22.2%
Tax Penalty Revenue	(29,800)	(31,000)	(1,200)	(4.0%)		(31,000)	(1,200)	(4.0%)
Municipal Land Transfer Tax	(770,000)	(687,146)	82,854	10.8%		(687,146)	82,854	10.8%
Third Party Sign Tax	(10,742)	(9,758)	985	9.2%		(9,758)	985	9.2%
Interest/Investment Earnings	(104,279)	(110,320)	(6,041)	(5.8%)		(110,320)	(6,041)	(5.8%)
Other Corporate Revenues	(8,197)	(7,954)	243	3.0%		(7,954)	243	3.0%
Dividend Income	(85,000)	(90,200)	(5,200)	(6.1%)		(90,200)	(5,200)	(6.1%)
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(57,182)	(51,712)	5,470	9.6%		(51,712)	5,470	9.6%
Administrative Support Recoveries - Water	(18,973)	(18,973)				(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	(16,327)				(16,327)		
Parking Tag Enforcement & Operations Rev	(109,218)	(113,072)	(3,854)	(3.5%)		(113,072)	(3,854)	(3.5%)
Other Tax Revenues	(13,221)	(10,431)	2,790	21.1%		(10,431)	2,790	21.1%
Casino Woodbine Revenues	(16,000)	(27,442)	(11,442)	(71.5%)		(27,442)	(11,442)	(71.5%)
Gaming & Registry Revenues	(3,822)	(3,969)	(148)	(3.9%)		(3,969)	(148)	(3.9%)
Municipal Accommodation Tax (MAT)	(16,100)	(27,378)	(11,278)	(70.0%)		(27,378)	(11,278)	(70.0%)
Non-Program Revenues	(1,490,942)	(1,425,733)	65,208	4.4%		(1,425,733)	65,208	4.4%
TOTAL - CORPORATE ACCOUNTS	(94,500)	(47,383)	47,117	49.9%		(47,383)	47,117	49.9%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	4,175,233	4,297,406	122,172	2.9%	15,564	4,312,970	137,736	3.3%
Assessment Growth		(60,183)	(60,183)			(60,183)	(60,183)	
Assessment Growth For Tax Increment Funding		(935)	(935)			(935)	(935)	
Property Tax Rate Increase		(76,618)	(76,618)			(76,618)	(76,618)	
TOTAL LEVY OPERATING BUDGET	4,175,233	4,159,670	(15,564)	(0.4%)	15,564	4,175,233	0	0.0%
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	28,678	43,887	15,209	53.0%		43,887	15,209	53.0%

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			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	4,244,610	4,381,992	137,382	3.2%	15,564	4,397,556	152,946	3.6%
NON LEVY OPERATION								
Solid Waste Management Services	(21,747)	(20,313)	1,434	6.6%	313	(20,000)	1,747	8.0%
Toronto Parking Authority	(66,538)	(66,538)	(0)	0.0%		(66,538)	(0)	0.0%
Toronto Water	(842,035)	(873,185)	(31,150)	(3.7%)	5,818	(867,368)	(25,333)	(3.0%)
TOTAL NON LEVY OPERATING BUDGET	(930,320)	(960,037)	(29,717)	(3.2%)	6,131	(953,906)	(23,586)	(2.5%)

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			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	3,687	4,077	390	10.6%	7,000	11,077	7,390	200.4%
Children's Services	663,066	653,163	(9,903)	(1.5%)	4,230	657,394	(5,672)	(0.9%)
Court Services	50,955	49,656	(1,299)	(2.5%)	2,710	52,366	1,412	2.8%
Economic Development & Culture	81,258	79,541	(1,717)	(2.1%)	3,798	83,338	2,081	2.6%
Toronto Paramedic Services	224,452	232,853	8,401	3.7%	703	233,556	9,104	4.1%
Long-Term Care Homes & Services	262,616	266,608	3,992	1.5%	1,892	268,500	5,884	2.2%
Parks, Forestry & Recreation	466,628	472,692	6,065	1.3%	3,853	476,545	9,918	2.1%
Shelter, Support & Housing Administration	624,639	754,991	130,352	20.9%	5,171	760,161	135,523	21.7%
Social Development, Finance & Administration	56,685	59,655	2,970	5.2%	14,669	74,325	17,639	31.1%
Toronto Employment & Social Services	1,101,506	1,147,320	45,814	4.2%	263	1,147,583	46,077	4.2%
Sub-Total Community and Social Services	3,535,492	3,720,556	185,065	5.2%	44,289	3,764,845	229,354	6.5%
Infrastructure and Development Services								
City Planning	52,503	54,061	1,558	3.0%	885	54,947	2,443	4.7%
Fire Services	480,403	492,609	12,206	2.5%	1,460	494,069	13,666	2.8%
Municipal Licensing & Standards	57,140	61,009	3,870	6.8%	1,031	62,041	4,901	8.6%
Policy, Planning, Finance & Administration	23,915	24,547	631	2.6%	718	25,265	1,349	5.6%
Engineering & Construction Services	75,886	76,337	451	0.6%		76,337	451	0.6%
Toronto Building	57,114	57,871	757	1.3%	1,930	59,801	2,687	4.7%
Transportation Services	410,728	395,938	(14,791)	(3.6%)	201	396,139	(14,589)	(3.6%)
Sub-Total Infrastructure and Development Services	1,157,690	1,162,372	4,683	0.4%	6,226	1,168,599	10,909	0.9%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	198,733	201,830	3,097	1.6%	4,965	206,795	8,063	4.1%
Fleet Services	58,483	58,549	66	0.1%	34	58,583	100	0.2%
Information & Technology	130,949	133,169	2,220	1.7%	540	133,708	2,760	2.1%
311 Toronto	18,758	19,128	370	2.0%	200	19,328	570	3.0%
Sub-Total Internal Corporate Services	406,923	412,676	5,753	1.4%	5,739	418,415	11,492	2.8%
Finance and Treasury Services								
Office of the Chief Financial Officer	19,490	20,685	1,195	6.1%	199	20,884	1,394	7.2%
Office of the Controller	76,556	80,549	3,993	5.2%	500	81,049	4,493	5.9%
Sub-Total Finance and Treasury Services	96,045	101,234	5,188	5.4%	699	101,933	5,887	6.1%
City Manager								
City Manager's Office	58,810	57,948	(862)	(1.5%)	966	58,914	104	0.2%
Sub-Total City Manager	58,810	57,948	(862)	(1.5%)	966	58,914	104	0.2%
Other City Programs								
City Clerk's Office	63,620	52,525	(11,095)	(17.4%)	100	52,625	(10,995)	(17.3%)
Legal Services	63,889	64,338	449	0.7%	1,331	65,669	1,780	2.8%
Mayor's Office	2,275	2,567	292	12.9%		2,567	292	12.9%
City Council	23,417	22,163	(1,254)	(5.4%)	17	22,181	(1,237)	(5.3%)
Sub-Total Other City Programs	153,201	141,594	(11,607)	(7.6%)	1,448	143,042	(10,159)	(6.6%)
Accountability Offices								
Auditor General's Office	6,503	6,639	135	2.1%		6,639	135	2.1%
Integrity Commissioner's Office	518	576	58	11.2%		576	58	11.2%
Office of the Lobbyist Registrar	1,203	1,235	33	2.7%		1,235	33	2.7%
Office of the Ombudsman	1,932	1,991	59	3.1%		1,991	59	3.1%
Sub-Total Accountability Offices	10,155	10,440	285	2.8%		10,440	285	2.8%
TOTAL - CITY OPERATIONS	5,418,316	5,606,820	188,504	3.5%	59,368	5,666,188	247,872	4.6%
Agencies								
Toronto Public Health	254,862	253,019	(1,843)	(0.7%)	2,261	255,279	417	0.2%
Toronto Public Library	201,717	206,412	4,695	2.3%	468	206,880	5,163	2.6%
Association of Community Centres	8,330	8,597	267	3.2%		8,597	267	3.2%
Exhibition Place	55,593	56,595	1,002	1.8%		56,595	1,002	1.8%
Heritage Toronto	1,094	1,112	18	1.6%		1,112	18	1.6%
Theatres	34,684	37,360	2,676	7.7%		37,360	2,676	7.7%
Toronto Zoo	52,493	52,992	498	0.9%	93	53,085	592	1.1%
Arena Boards of Management	9,045	9,782	738	8.2%		9,782	738	8.2%
Yonge-Dundas Square	3,106	3,442	336	10.8%		3,442	336	10.8%
CreateTO	11,434	11,584	150	1.3%	1,258	12,841	1,407	12.3%
Toronto & Region Conservation Authority	48,088	51,365	3,277	6.8%		51,365	3,277	6.8%
Toronto Transit Commission - Conventional	1,851,121	1,910,540	59,419	3.2%		1,910,540	59,419	3.2%
Toronto Transit Commission - Wheel Trans	152,855	149,019	(3,836)	(2.5%)		149,019	(3,836)	(2.5%)
Toronto Police Service	1,141,876	1,172,748	30,872	2.7%		1,172,748	30,872	2.7%
Toronto Police Services Board	3,434	4,612	1,178	34.3%	149	4,761	1,327	38.6%
Toronto Community Housing Corporation Subsidy	243,795	243,438	(357)	(0.1%)		243,438	(357)	(0.1%)
TOTAL - AGENCIES	4,073,527	4,172,617	99,089	2.4%	4,229	4,176,845	103,318	2.5%
TOTAL - CITY OPERATIONS AND AGENCIES	9,491,843	9,779,437	287,594	3.0%	63,596	9,843,033	351,190	3.7%

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			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	353,462	340,869	(12,594)	(3.6%)		340,869	(12,594)	(3.6%)
Technology Sustainment	19,912	19,912				19,912		
Debt Charges	603,871	638,077	34,206	5.7%		638,077	34,206	5.7%
Capital & Corporate Financing	977,245	998,857	21,612	2.2%		998,857	21,612	2.2%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	90,079	78,529	(11,550)	(12.8%)		78,529	(11,550)	(12.8%)
Tax Increment Equivalent Grants (TIEG)	37,019	31,184	(5,834)	(15.8%)		31,184	(5,834)	(15.8%)
Assessment Function (MPAC)	44,040	44,993	953	2.2%		44,993	953	2.2%
Funding of Employee Related Liabilities	70,829	70,833	4	0.0%		70,833	4	0.0%
Tax Rebates for Registered Charities	5,502	5,502				5,502		
Other Corporate Expenditures	198,595	200,066	1,472	0.7%		200,066	1,472	0.7%
Tax Increment Funding (TIF)		935	935	n/a		935	935	n/a
Parking Tag Enforcement & Operations Exp	72,204	70,958	(1,245)	(1.7%)		70,958	(1,245)	(1.7%)
Vacancy Rebate Program	5,057	4,114	(943)	(18.6%)		4,114	(943)	(18.6%)
Heritage Property Taxes Rebate	1,750	2,076	326	18.6%		2,076	326	18.6%
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate	144,302	109,680	(34,622)	(24.0%)		109,680	(34,622)	(24.0%)
Non-Program Expenditures	669,376	618,872	(50,504)	(7.5%)		618,872	(50,504)	(7.5%)
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	47,721	46,045	(1,676)	(3.5%)		46,045	(1,676)	(3.5%)
Third Party Sign Tax	1,154	1,154				1,154		
Interest/Investment Earnings	6,939	9,898	2,959	42.7%		9,898	2,959	42.7%
Other Corporate Revenues	615	3,290	2,675	435.1%		3,290	2,675	435.1%
Dividend Income	5,000	7,600	2,600	52.0%		7,600	2,600	52.0%
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues				n/a				n/a
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Casino Woodbine Revenues		458	458	n/a		458	458	n/a
Gaming & Registry Revenues	709	754	46	6.4%		754	46	6.4%
Municipal Accommodation Tax (MAT)	18,567	29,422	10,855	58.5%		29,422	10,855	58.5%
Non-Program Revenues	80,704	98,621	17,917	22.2%		98,621	17,917	22.2%
TOTAL - CORPORATE ACCOUNTS	1,727,325	1,716,350	(10,975)	(0.6%)		1,716,350	(10,975)	(0.6%)
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	11,219,168	11,495,787	276,619	2.5%	63,596	11,559,383	340,215	3.0%
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	28,678	43,887	15,209	53.0%		43,887	15,209	53.0%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	11,288,545	11,580,373	291,828	2.6%	63,596	11,643,969	355,424	3.1%
NON LEVY OPERATION								
Solid Waste Management Services	383,442	391,307	7,865	2.1%	313	391,620	8,178	2.1%
Toronto Parking Authority	99,662	100,599	937	0.9%		100,599	937	0.9%
Toronto Water	447,252	455,884	8,632	1.9%	7,985	463,869	16,617	3.7%
TOTAL NON LEVY OPERATING BUDGET	930,356	947,790	17,434	1.9%	8,298	956,088	25,732	2.8%

(In \$000's)	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2019 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	2,517	2,907	390	15.5%	7,000	9,907	7,390	293.6%
Children's Services	580,049	570,146	(9,903)	(1.7%)	492	570,638	(9,411)	(1.6%)
Court Services	49,348	53,987	4,639	9.4%	4,816	58,803	9,455	19.2%
Economic Development & Culture	11,512	9,795	(1,717)	(14.9%)	2,648	12,443	931	8.1%
Toronto Paramedic Services	143,268	147,471	4,202	2.9%	350	147,821	4,552	3.2%
Long-Term Care Homes & Services	212,780	217,179	4,399	2.1%	1,892	219,071	6,290	3.0%
Parks, Forestry & Recreation	143,140	149,205	6,065	4.2%	2,385	151,590	8,450	5.9%
Shelter, Support & Housing Administration	412,737	536,049	123,312	29.9%	4,692	540,740	128,003	31.0%
Social Development, Finance & Administration	17,016	16,493	(522)	(3.1%)	9,414	25,907	8,892	52.3%
Toronto Employment & Social Services	1,010,503	1,056,317	45,814	4.5%	263	1,056,580	46,077	4.6%
Sub-Total Community and Social Services	2,582,871	2,759,548	176,677	6.8%	33,951	2,793,499	210,628	8.2%
Infrastructure and Development Services								
City Planning	37,065	38,624	1,558	4.2%	885	39,509	2,443	6.6%
Fire Services	18,613	18,286	(326)	(1.8%)		18,286	(326)	(1.8%)
Municipal Licensing & Standards	36,939	40,953	4,015	10.9%	1,031	41,985	5,046	13.7%
Policy, Planning, Finance & Administration	14,708	15,340	631	4.3%	718	16,058	1,349	9.2%
Engineering & Construction Services	71,783	72,235	451	0.6%		72,235	451	0.6%
Toronto Building	67,808	73,765	5,957	8.8%	1,930	75,695	7,887	11.6%
Transportation Services	185,648	170,719	(14,930)	(8.0%)		170,719	(14,930)	(8.0%)
Sub-Total Infrastructure and Development Services	432,565	429,921	(2,644)	(0.6%)	4,565	434,486	1,921	0.4%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	126,623	130,636	4,012	3.2%	3,611	134,247	7,623	6.0%
Fleet Services	58,319	58,414	96	0.2%		58,414	96	0.2%
Information & Technology	54,123	54,569	445	0.8%		54,569	445	0.8%
311 Toronto	8,799	8,980	182	2.1%	200	9,181	382	4.3%
Sub-Total Internal Corporate Services	247,864	252,599	4,735	1.9%	3,811	256,410	8,546	3.4%
Finance and Treasury Services								
Office of the Chief Financial Officer	8,089	9,302	1,213	15.0%	199	9,501	1,412	17.5%
Office of the Controller	48,292	52,335	4,043	8.4%	500	52,835	4,543	9.4%
Sub-Total Finance and Treasury Services	56,381	61,637	5,256	9.3%	699	62,336	5,955	10.6%
City Manager								
City Manager's Office	9,868	9,007	(862)	(8.7%)	900	9,906	38	0.4%
Sub-Total City Manager	9,868	9,007	(862)	(8.7%)	900	9,906	38	0.4%
Other City Programs								
City Clerk's Office	31,301	20,206	(11,095)	(35.4%)	100	20,306	(10,995)	(35.1%)
Legal Services	44,287	44,736	449	1.0%	1,331	46,067	1,780	4.0%
Mayor's Office				n/a				n/a
City Council	2,797	585	(2,212)	(79.1%)		585	(2,212)	(79.1%)
Sub-Total Other City Programs	78,385	65,527	(12,858)	(16.4%)	1,431	66,958	(11,427)	(14.6%)
Accountability Offices								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Accountability Offices				n/a				n/a
TOTAL - CITY OPERATIONS	3,407,933	3,578,239	170,306	5.0%	45,356	3,623,595	215,662	6.3%
Agencies								
Toronto Public Health	191,065	189,484	(1,581)	(0.8%)	1,296	190,780	(285)	(0.1%)
Toronto Public Library	19,324	19,221	(103)	(0.5%)		19,221	(103)	(0.5%)
Association of Community Centres	303	316	13	4.4%		316	13	4.4%
Exhibition Place	55,743	56,755	1,012	1.8%		56,755	1,012	1.8%
Heritage Toronto	671	711	39	5.9%		711	39	5.9%
Theatres	29,409	32,086	2,676	9.1%		32,086	2,676	9.1%
Toronto Zoo	40,009	40,508	498	1.2%	123	40,631	621	1.6%
Arena Boards of Management	9,014	9,800	786	8.7%		9,800	786	8.7%
Yonge-Dundas Square	3,106	3,442	336	10.8%		3,442	336	10.8%
CreateTO	11,434	11,584	150	1.3%	1,258	12,841	1,407	12.3%
Toronto & Region Conservation Authority	44,438	47,532	3,094	7.0%		47,532	3,094	7.0%
Toronto Transit Commission - Conventional	1,254,480	1,288,583	34,103	2.7%		1,288,583	34,103	2.7%
Toronto Transit Commission - Wheel Trans	8,631	8,111	(520)	(6.0%)		8,111	(520)	(6.0%)
Toronto Police Service	145,424	145,977	553	0.4%		145,977	553	0.4%
Toronto Police Services Board	1,125	2,300	1,175	104.4%		2,300	1,175	104.4%
Toronto Community Housing Corporation Subsidy				n/a				n/a
TOTAL - AGENCIES	1,814,176	1,856,409	42,233	2.3%	2,676	1,859,085	44,909	2.5%
TOTAL - CITY OPERATIONS AND AGENCIES	5,222,109	5,434,647	212,538	4.1%	48,033	5,482,680	260,571	5.0%

(In \$000's)	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2019 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current				n/a				n/a
Technology Sustainment				n/a				n/a
Debt Charges	47,829	66,657	18,828	39.4%		66,657	18,828	39.4%
Capital & Corporate Financing	47,829	66,657	18,828	39.4%		66,657	18,828	39.4%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	7,696	10,000	2,304	29.9%		10,000	2,304	29.9%
Tax Increment Equivalent Grants (TIEG)				n/a				n/a
Assessment Function (MPAC)				n/a				n/a
Funding of Employee Related Liabilities				n/a				n/a
Tax Rebates for Registered Charities	5,502	5,502				5,502		
Other Corporate Expenditures	189,152	157,219	(31,932)	(16.9%)		157,219	(31,932)	(16.9%)
Tax Increment Funding (TIF)				n/a				n/a
Parking Tag Enforcement & Operations Exp				n/a				n/a
Vacancy Rebate Program				n/a				n/a
Heritage Property Taxes Rebate				n/a				n/a
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate				n/a				n/a
Non-Program Expenditures	202,350	172,722	(29,628)	(14.6%)		172,722	(29,628)	(14.6%)
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	95,480	93,453	(2,027)	(2.1%)		93,453	(2,027)	(2.1%)
Supplementary Taxes	45,000	35,000	(10,000)	(22.2%)		35,000	(10,000)	(22.2%)
Tax Penalty Revenue	29,800	31,000	1,200	4.0%		31,000	1,200	4.0%
Municipal Land Transfer Tax	817,721	733,191	(84,531)	(10.3%)		733,191	(84,531)	(10.3%)
Third Party Sign Tax	11,896	10,911	(985)	(8.3%)		10,911	(985)	(8.3%)
Interest/Investment Earnings	111,218	120,218	9,000	8.1%		120,218	9,000	8.1%
Other Corporate Revenues	8,812	11,244	2,432	27.6%		11,244	2,432	27.6%
Dividend Income	90,000	97,800	7,800	8.7%		97,800	7,800	8.7%
Provincial Gas Tax	91,600	91,600				91,600		
Parking Authority Revenues	57,182	51,712	(5,470)	(9.6%)		51,712	(5,470)	(9.6%)
Administrative Support Recoveries - Water	18,973	18,973				18,973		
Administrative Support Recoveries - Health & EMS	16,327	16,327				16,327		
Parking Tag Enforcement & Operations Rev	109,218	113,072	3,854	3.5%		113,072	3,854	3.5%
Other Tax Revenues	13,221	10,431	(2,790)	(21.1%)		10,431	(2,790)	(21.1%)
Casino Woodbine Revenues	16,000	27,900	11,900	74.4%		27,900	11,900	74.4%
Gaming & Registry Revenues	4,530	4,724	193	4.3%		4,724	193	4.3%
Municipal Accommodation Tax (MAT)	34,667	56,800	22,133	63.8%		56,800	22,133	63.8%
Non-Program Revenues	1,571,646	1,524,355	(47,291)	(3.0%)		1,524,355	(47,291)	(3.0%)
TOTAL - CORPORATE ACCOUNTS	1,821,826	1,763,733	(58,092)	(3.2%)		1,763,733	(58,092)	(3.2%)
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	7,043,935	7,198,381	154,446	2.2%	48,033	7,246,413	202,479	2.9%
Special Levy for Scarborough Subway								
City Building Fund								
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	7,043,935	7,198,381	154,446	2.2%	48,033	7,246,413	202,479	2.9%
NON LEVY OPERATION								
Solid Waste Management Services	405,189	411,620	6,431	1.6%		411,620	6,431	1.6%
Toronto Parking Authority	166,200	167,138	937	0.6%		167,138	937	0.6%
Toronto Water	1,289,287	1,329,069	39,782	3.1%	2,167	1,331,237	41,950	3.3%
TOTAL NON LEVY OPERATING BUDGET	1,860,676	1,907,827	47,151	2.5%	2,167	1,909,994	49,318	2.7%

	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2018 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	25.0	25.0	(0.0)	(0.0%)	3.0	28.0	3.0	12.0%
Children's Services	1,088.6	1,104.7	16.0	1.5%	8.0	1,112.7	24.0	2.2%
Court Services	229.0	230.0	1.0	0.4%	11.0	241.0	12.0	5.2%
Economic Development & Culture	302.5	304.5	2.0	0.7%	2.0	306.5	4.0	1.3%
Toronto Paramedic Services	1,477.3	1,477.3	(0.0)	(0.0%)	7.0	1,484.3	7.0	0.5%
Long-Term Care Homes & Services	2,389.9	2,408.7	18.8	0.8%	17.9	2,426.6	36.7	1.5%
Parks, Forestry & Recreation	4,522.3	4,497.5	(24.8)	(0.5%)	30.5	4,528.0	5.8	0.1%
Shelter, Support & Housing Administration	886.4	899.3	13.0	1.5%	5.0	904.3	18.0	2.0%
Social Development, Finance & Administration	169.0	164.0	(5.0)	(3.0%)	19.0	183.0	14.0	8.3%
Toronto Employment & Social Services	1,985.0	1,909.0	(76.0)	(3.8%)	2.0	1,911.0	(74.0)	(3.7%)
Sub-Total Community and Social Services	13,075.0	13,020.1	(55.0)	(0.4%)	105.4	13,125.4	50.4	0.4%
Infrastructure and Development Services								
City Planning	430.0	430.0			10.0	440.0	10.0	2.3%
Fire Services	3,214.3	3,200.3	(14.0)	(0.4%)	12.0	3,212.3	(2.0)	(0.1%)
Municipal Licensing & Standards	492.5	518.5	26.0	5.3%	8.0	526.5	34.0	6.9%
Policy, Planning, Finance & Administration	200.1	206.1	6.0	3.0%	5.0	211.1	11.0	5.5%
Engineering & Construction Services	592.1	591.1	(1.0)	(0.2%)		591.1	(1.0)	(0.2%)
Toronto Building	468.0	468.0	(0.0)	(0.0%)	4.0	472.0	4.0	0.9%
Transportation Services	1,179.8	1,196.3	16.5	1.4%	2.0	1,198.3	18.5	1.6%
Sub-Total Infrastructure and Development Services	6,576.8	6,610.3	33.5	0.5%	41.0	6,651.3	74.5	1.1%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	1,042.1	1,041.9	(0.2)	(0.0%)	26.6	1,068.5	26.4	2.5%
Fleet Services	187.0	187.0			1.0	188.0	1.0	0.5%
Information & Technology	849.0	857.0	8.0	0.9%	3.0	860.0	11.0	1.3%
311 Toronto	180.5	180.5			2.5	183.0	2.4	1.4%
Sub-Total Internal Corporate Services	2,258.6	2,266.4	7.8	0.3%	33.1	2,299.4	40.8	1.8%
Finance and Treasury Services								
Office of the Chief Financial Officer	133.0	145.0	12.0	9.0%	2.0	147.0	14.0	10.5%
Office of the Controller	664.7	681.2	16.5	2.5%	1.0	682.2	17.5	2.6%
Sub-Total Finance and Treasury Services	797.7	826.2	28.5	3.6%	3.0	829.2	31.5	3.9%
City Manager								
City Manager's Office	456.0	446.0	(10.0)	(2.2%)	2.0	448.0	(8.0)	(1.8%)
Sub-Total City Manager	456.0	446.0	(10.0)	(2.2%)	2.0	448.0	(8.0)	(1.8%)
Other City Programs								
City Clerk's Office	413.8	390.3	(23.5)	(5.7%)		390.3	(23.5)	(5.7%)
Legal Services	377.9	378.9	1.0	0.3%	10.0	388.9	11.0	2.9%
Mayor's Office	1.0	1.0				1.0		
City Council	25.0	25.0				25.0		
Sub-Total Other City Programs	817.7	795.2	(22.5)	(2.8%)	10.0	805.2	(12.5)	(1.5%)
Accountability Offices								
Auditor General's Office	36.0	36.0				36.0		
Integrity Commissioner's Office	3.0	3.0				3.0		
Office of the Lobbyist Registrar	8.3	8.3				8.3		
Office of the Ombudsman	12.0	12.0				12.0		
Sub-Total Accountability Offices	59.2	59.2				59.2		
TOTAL - CITY OPERATIONS	24,041.1	24,023.4	(17.7)	(0.1%)	194.4	24,217.8	176.7	0.7%
Agencies								
Toronto Public Health	1,881.4	1,867.1	(14.2)	(0.8%)	14.0	1,881.1	(0.2)	(0.0%)
Toronto Public Library	1,734.8	1,730.3	(4.5)	(0.3%)	2.0	1,732.3	(2.5)	(0.1%)
Association of Community Centres	80.6	80.6				80.6		
Exhibition Place	356.0	356.0				356.0		
Heritage Toronto	7.5	8.5	0.9	12.7%		8.5	0.9	12.7%
Theatres	232.5	222.7	(9.8)	(4.2%)		222.7	(9.8)	(4.2%)
Toronto Zoo	396.0	396.0			1.0	397.0	1.0	0.3%
Arena Boards of Management	65.6	65.5	(0.1)	(0.1%)		65.5	(0.1)	(0.1%)
Yonge-Dundas Square	8.0	8.0				8.0		
CreateTO	51.0	50.0	(1.0)	(2.0%)	7.0	57.0	6.0	11.8%
Toronto & Region Conservation Authority	812.9	812.9				812.9		
Toronto Transit Commission - Conventional	15,185.0	15,314.0	129.0	0.8%		15,314.0	129.0	0.8%
Toronto Transit Commission - Wheel Trans	620.0	637.0	17.0	2.7%		637.0	17.0	2.7%
Toronto Police Service	7,881.0	7,881.0				7,881.0		
Toronto Police Services Board	7.0	7.0			1.5	8.5	1.5	21.4%
TOTAL - AGENCIES	29,319.2	29,436.6	117.4	0.4%	25.5	29,462.1	142.9	0.5%

	2018 Budget	2019 Base Budget	Change from 2018 Approved Budget		2019 New / Enh. Budget	2019 BC Rec'd Operating Budget	Change from 2018 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
TOTAL - CORPORATE ACCOUNTS	407.0	407.0				407.0		
TOTAL LEVY PPOSITIONS	53,767.3	53,867.0	99.7	0.2%	219.9	54,086.9	319.6	0.6%
NON LEVY OPERATION								
Solid Waste Management Services	1,116.3	1,119.0	2.7	0.2%	3.8	1,122.8	6.5	0.6%
Toronto Parking Authority	328.5	328.5				328.5		
Toronto Water	1,764.7	1,774.6	10.0	0.6%	31.0	1,805.6	41.0	2.3%
TOTAL NON LEVY OPERATING BUDGET	3,209.5	3,222.2	12.7	0.4%	34.8	3,256.9	47.5	1.5%

BUDGET COMMITTEE RECOMMENDED PRIORITIES (New & Enhanced)

In \$ Thousands	2019			2020			2021		
	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions
311 Toronto									
New CSR to handle increased volume for Bld & PH inquiries	200.1		2.5	6.7	6.7		6.3	6.3	
311 Toronto Total	200.1		2.5	6.7	6.7		6.3	6.3	
Affordable Housing Office									
Implementing the Housing Now Initiative	7,000.0		3.0	(5,868.3)			28.2		
Affordable Housing Office Total	7,000.0		3.0	(5,868.3)			28.2		
Children's Services									
Saturday Opening of the North District Office	492.1		8.0	266.6			22.6		
Additional City Contribution - 20% of Provincial Expansion	3,738.4	3,738.4		3,738.4	3,738.4		3,738.4	3,738.4	
Children's Services Total	4,230.5	3,738.4	8.0	4,005.0	3,738.4		3,761.0	3,738.4	
City Clerk's Office									
Info Prod Transformation – Options Study for Offset Printing	100.0			(100.0)					
City Clerk's Office Total	100.0			(100.0)					
City Council									
Muslim Fellowship Program Grant	17.3	17.3							
City Council Total	17.3	17.3							
City Manager's Office									
Support Fire Services' Post Traumatic Stress Disorder	131.9	66.0	1.0	5.5	5.5		3.6	3.6	
Conferences - Federation of CDN Municipalities & ICMA, 2020	833.7		1.0	(171.6)		(1.0)	(662.1)		
City Manager's Office Total	965.7	66.0	2.0	(166.1)	5.5	(1.0)	(658.5)	3.6	
City Planning									
City Planning Internship Program									
Implementation of TOCore and Midtown in Focus	440.5		5.0	163.2			18.6		
Exhibition and Ontario Place Master Planning	92.2		1.0	(51.3)		(1.0)	(41.0)		
TDSB/ TCDSB Coordinator of School Projects	92.2		1.0	34.7			(126.9)		(1.0)
Staffing for Sustained Committee of Adjustment Volumes	65.2		1.0	24.4			2.8		
CP- Housing Now Initiative (EX1.1 rec # 16b)	195.0		2.0	62.2			7.2		
City Planning Total	885.3		10.0	233.2		(1.0)	(139.3)		(1.0)
Court Services									
Case Mgt costs related to the implementatn of Distr Driv Law	816.4	(2,047.8)	3.0	98.2	98.2		12.8	12.8	
Court Mgt costs related to the implementatn of Cannabis laws	1,793.8	(158.0)	8.0	223.2	153.6		28.0	(0.2)	
Temp. lease costs to Relocate Courtrooms at 481 University	100.0	100.0		140.0	140.0		(320.0)	(320.0)	
Court Services Total	2,710.1	(2,105.8)	11.0	461.4	391.8		(279.2)	(307.4)	
CreateTO									
Additional Recruitment Costs	30.0			(30.0)					
Project Investigative Costs for Feasibility Studies	500.0			(500.0)					
1.0 Communication & Marketing Spec. for Adtl Volume & Scope	53.1		1.0	1.1			1.1		
1.0 Senior Accounts Payable Admin. for Adtl Volume & Scope	37.0		1.0	(37.0)		(1.0)			
1.0 Asset/Portfolio Manager (Portfolio Strategy)	122.1		1.0	33.4			3.1		
1.0 Analyst Position (Portfolio Strategy)	82.3		1.0	21.5			2.1		
1.0 Lead, Data Analytics / Performance Measurement Position	140.5		1.0	37.8			3.6		
Housing Now Initiative (EX1.1) - 2 Temporary Positions	292.5		2.0	97.5			7.8		
CreateTO Total	1,257.5		7.0	(375.7)		(1.0)	17.6		
Economic Development & Culture									
Indian Residential School Survivors (IRSS) Legacy Structure	250.0			(250.0)					
Capacity Building Program Expansion	197.6		1.0	37.8	37.8		3.6	3.6	
Eglinton Avenue Support	485.0								
Pop-Up Shops Expanded Pilot Program	200.0								
Retail Accelerator Program	200.0								
Strategic Response Fund	200.0								
Ward Based Community Economic Development Profiles	125.0						(125.0)		
Toronto Significant Events Investment Program	750.0			(750.0)					
Expand Digital Mainstreet	240.0								
Increase Grants for the Local Arts Service Organization	112.0	112.0							
Capital Asset Operations, Maintenance and Planning	112.0	112.0							
Additional Resource for Film Development	55.1	55.1	1.0	59.8	(55.1)		3.0		
Toronto Arts Council (TAC) Funding	421.0	421.0							
Youth Arts Incubator	300.0	300.0							
StreetARToronto	150.0	150.0							
Economic Development & Culture Total	3,797.7	1,150.1	2.0	(902.3)	(17.2)	(0.0)	(118.3)	3.6	
Facilities, Real Estate, Environment & Energy									
Enhanced Security at City Hall	365.2	365.2	4.6	35.2	35.2		10.5	10.5	
Maintenance & Custodial services for Police New Data Center	226.0								
Mgmt Consultant Positions to support OMP/Strgy Policy Plan'g	217.9		2.0	81.4	81.4		7.9	7.9	
TransformTO - CEP & Low Carbon Thermal Networks	75.0	75.0		140.4	140.4	1.0	(125.6)	(125.6)	
TransformTO - Leading by Example	169.2	25.0	2.0	265.3		1.0	(282.5)	(25.0)	(2.0)
TransformTO - New Community Energy Projects Planning	889.2	889.2	3.0	863.0	863.0	3.0	(1,418.5)	(1,418.5)	(3.0)
Resource requirement for review of Green Roof Bylaw	99.6		1.0	37.8			(103.0)		(1.0)
Security Guards for Parks, Forestry & Recreation	371.1								
Security Guards for Toronto Public Health	626.2		7.0	16.5	16.5		16.9	16.9	
Security Guards for Shelter, Support & Housing Admin	359.5		4.0	9.4	9.4		9.6	9.6	
Security Guards for Toronto Employment & Social Services	260.7		3.0	6.9	6.9		7.1	7.1	
Custodial & Security for Union Stn Loading Dock & Food Crt	1,305.9			193.8			27.4		
Facilities, Real Estate, Environment & Energy Total	4,965.4	1,354.4	26.6	1,649.7	1,152.8	5.0	(1,850.3)	(1,517.2)	(6.0)

BUDGET COMMITTEE RECOMMENDED PRIORITIES (New & Enhanced)

In \$ Thousands	2019			2020			2021		
	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions
Fire Services									
New Firefighter-Technician for CAD/RMS (emergency response)	84.5	84.5	1.0	44.4	44.4		0.3	0.3	
Employee Asst Program Counsellor	66.0	66.0							
Solicitor to Address Enforcement provided by Legal Services	174.3	174.3		40.2	40.2		5.6	5.6	
Fire Safety Quality Assurance Inspection Audits (AG)	1,135.5	1,135.5	11.0	134.7	134.7		91.9	91.9	
Fire Services Total	1,460.3	1,460.3	12.0	219.3	219.3		97.9	97.9	
Fleet Services									
Manufacturer Direct Purchase of Light Duty Vehicles	34.3	34.3	1.0	71.0	71.0		(34.6)	(34.6)	(1.0)
Fleet Services Total	34.3	34.3	1.0	71.0	71.0		(34.6)	(34.6)	(1.0)
Information & Technology									
Risk Management Cyber Security & Compliance	230.3	230.3	2.0	82.2	82.2		8.0	8.0	
Cyber Security Awareness (AG)	309.2	309.2	1.0	38.4	38.4		13.7	13.7	
Information & Technology Total	539.5	539.5	3.0	120.7	120.7		21.7	21.7	
Legal Services									
Legal Support for Affordable Housing	184.1		1.0	43.3			6.0		
Legal Support for Fire Services	174.3		1.0	40.2			5.6		
Legal Support for Insurance Claims	123.2		1.0	28.4			3.9		
Legal Services Organizational Review	120.0			(120.0)					
Legal to ML&S for enforcement litigation & prosecution chrgs	246.8		2.0	57.6			8.4		
Legal to Court Services for distracted driving charges	367.7		4.0	83.7			13.6		
Legal Support for Toronto Water	114.7		1.0	26.4			3.6		
Legal Services Total	1,330.7		10.0	159.6			41.1		
Long-Term Care Homes & Services									
Provincial LTC Program Accountability Requirements	1,891.6		17.9	4.6	4.6		(3.7)	(3.7)	
Long-Term Care Homes & Services Total	1,891.6		17.9	4.6	4.6		(3.7)	(3.7)	
Municipal Licensing & Standards									
Illegal Cannabis Storefront Enforcement Legal Support	246.8			57.6			8.4		
Illegal Cannabis Storefront Enforcement MLS	784.4		8.0	234.7			25.1		
Municipal Licensing & Standards Total	1,031.2		8.0	292.2			33.4		
Office of the Chief Financial Officer									
Additional Staff to Support Development Charge Services	199.0		2.0	63.7			7.7		
Office of the Chief Financial Officer Total	199.0		2.0	63.7			7.7		
Office of the Controller									
Conversion from 1 Materials Mgmt Clerk to 2 Couriers			1.0	66.7	66.7		(0.4)	(0.4)	
Review of Accounts Receivable processes within the City(AG)	500.0			(500.0)					
Office of the Controller Total	500.0		1.0	(433.3)	66.7		(0.4)	(0.4)	
Parks, Forestry & Recreation									
Community Recreation Growth Plan & Waitlist Mngmt - Phase 2	539.0	417.2	10.9						
Jack Layton Ferry Terminal - Additional Security	371.1	371.1							
Urban Forestry - Extend Advancement of Tree Maintenance Yr 3	1,704.0		5.0	(1,704.0)		(5.0)			
Downtown East Service Improvement	679.4	679.4	7.6	1.7	1.7		1.8	1.8	
Tree by-law Oversight & Administration Improvement	559.5		7.0	168.6			(59.6)		(1.0)
Parks, Forestry & Recreation Total	3,853.0	1,467.7	30.5	(1,533.7)	1.7	(5.0)	(57.8)	1.8	(1.0)
Policy, Planning, Finance & Administration									
Public Consultation Services for Transportation Initiatives	149.6		2.0	52.0			0.4		
Creation of the Transit Expansion Office	568.3		3.0	248.0		1.0	128.2		
Policy, Planning, Finance & Administration Total	717.9		5.0	300.1		1.0	128.6		
Shelter, Support & Housing Administration									
Expansion of Security Services for 129 Peter Street	359.5	359.5							
Enhanced Case Management Pilot	1,691.5		5.0	435.0			6.5	6.5	
One-time costs for a leased facility	3,000.0			(3,000.0)					
Acquire and Install Menstrual Hygiene Product Dispensers	119.8	119.8							
Shelter, Support & Housing Administration Total	5,170.7	479.2	5.0	(2,565.0)	0.0		6.5	6.5	
Social Development, Finance & Administration									
National Crime Prevention Grant - Community Healing	1,161.3			(7.1)			0.5		
National Crime Prevention Grant - Crisis Response Expansion	293.7		1.0	36.1			6.5		
National Crime Prevention Grant - More Life Skills YVP	719.4		1.0	(11.4)			3.6		
National Crime Prevention Grant - Support Vulnerable Youth	963.1		5.0	139.0			17.2		
National Crime Prevention Grant - TO Wards Peace	1,042.4		2.0	66.1			6.5		
Woodbine Expanded Gaming - Community Benefits Agreement	95.1		1.0	53.0			(98.5)		(1.0)
Woodbine Expanded Gaming - Tracking & Reporting System	100.0			(100.0)					
Provincial Funding for TCHC Violence Reduction Strategy	5,039.0								
TYES - Identify & Impact (INI) Grants	45.0	45.0							
TYES - Youth Violence Intervention	444.4	444.4	3.0	3.9	3.9		9.5	9.5	
TYES - TCHC Youth Development Programs	192.4	192.4							
TYES - Toronto Youth Partnership & Employment Expansion	467.0	467.0	5.0	98.6	98.6		14.4	14.4	
TYES - Support for Parents & Caregivers of Vulnerable Youth	200.0	200.0							
TYES - Alternatives to Criminalization	1,229.7	1,229.7	1.0	33.0	33.0		3.2	3.2	
Transit Fare Equity Program - Phase 2 (Child Care Only)	2,377.0	2,377.0		2,088.0	2,088.0				
Scarborough Works Youth Employment Plan	300.0	300.0		(300.0)	(300.0)				
Social Development, Finance & Administration Total	14,669.5	5,255.5	19.0	2,099.1	1,923.5		(37.2)	27.0	(1.0)
Toronto Building									
Additional Capacity for Modernization & Continuous Improve	174.3		2.0	66.6			6.6		
Issue Management & Administrative Support for CBO's Office	167.9		2.0	63.8			6.3		
Toronto Building Program Review	1,588.1			(1,588.1)					
Toronto Building Total	1,930.3		4.0	(1,457.7)			12.9		
Toronto Employment & Social Services									
IDC / IDR - Tess - Facilities (New Security Guards)									
Add Program Supervisors for Implementation of Woodbine CBA	262.9		2.0	6.9			(269.8)		(2.0)
Toronto Employment & Social Services Total	262.9		2.0	6.9			(269.8)		(2.0)
Toronto Paramedic Services									
Resources for PCP Program Delivered to Low-Income Residents	350.0		2.0	(300.0)		(2.0)	(50.0)		
Add Community Paramedics to Focus on 911 Call Mitigation	353.2	353.2	5.0	419.2	242.6		70.2	(139.3)	
Toronto Paramedic Services Total	703.2	353.2	7.0	119.2	242.6	(2.0)	20.2	(139.3)	
Toronto Police Services Board									
Additional Positions to Support the Board's Governance Role	149.2	149.2	1.5	97.0	97.0				
Toronto Police Services Board Total	149.2	149.2	1.5	97.0	97.0				

City of Toronto

2019 Operating Budget Submission

BUDGET COMMITTEE RECOMMENDED PRIORITIES (New & Enhanced)

In \$ Thousands	2019			2020			2021		
	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions
Toronto Public Health									
Collection of Health Data in Homeless Population	260.0	65.0	2.0						
Communications Strategy	100.0	25.0	1.0						
Community Outreach for TPH Harm Reduction Clients	710.0	177.5	7.0						
Infection Prevention & Control-Shelter & Respite	238.0	59.5	2.0						
Toronto Urban Health Fund (TUHF) Enhancement (Year 5)	150.0	37.5							
Service Delivery Review	202.5		2.0		50.6				
Maintain Municipal Contribution @20% for SNP	300.0	300.0							
SNP Expansion in Independent Schools	300.0	300.0		303.0	303.0				
Toronto Public Health Total	2,260.5	964.5	14.0	303.0	353.6				
Toronto Public Library									
2019 Sunday Service Enhancement - additional locations	208.0	208.0		208.0	208.0				
2019 Additional Youth Hubs	260.0	260.0	2.0						
Toronto Public Library Total	468.0	468.0	2.0	208.0	208.0				
Toronto Zoo									
Educational Programming Update	93.4	(29.5)	1.0	17.6	(53.5)	1.0	1.8	1.8	
Toronto Zoo Total	93.4	(29.5)	1.0	17.6	(53.5)	1.0	1.8	1.8	
Transportation Services									
Red Light Camera Expansion Feasibility & Planning	201.4	201.4	2.0	76.5	76.5		7.4	7.4	
Transportation Services Total	201.4	201.4	2.0	76.5	76.5		7.4	7.4	
Grand Total	63,596.4	15,563.9	219.9	(2,887.6)	8,609.7	(3.0)	743.2	1,913.4	(12.0)



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.1

	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	64,923	25,187	17,219	12,589	8,143	1,785			20,077		33,439		9,864	1,543		
Economic Development and Culture	39,618	27,549	10,390	100	1,579					142	4,431		17,249	17,795		
Long Term Care Homes and Services	14,874	11,676	3,198								6,204			8,670		
Parks, Forestry & Recreation	609,413	207,157	219,590	126,066	24,922	1,172	30,506		132,485	5,876	152,905		112,215	205,932		
Shelter, Support & Housing Administration	931,953	349,273	92,021	10,313	9,965	467,354	3,027	133,111		1,486	12,292		418	784,646		
Toronto Employment & Social Services	8,623	4,736	2,675	1,212						2,875	5,748					
Toronto Paramedic Services	29,136	4,431	5,396	5,854	8,974	4,481			11,280	500				17,356		
Total Citizen Centred Services "A"	1,698,540	630,009	350,489	156,134	53,583	474,792	33,533	133,111	163,842	10,879	215,019		139,746	1,035,942		
Citizen Centred Services "B"																
City Planning	11,408	7,519	3,267	622					4,807					6,601		
Fire Services	39,059	12,379	13,959	4,771	200	2,700	5,050		15,306	11,957		1,200	129	10,467		
Transportation Services	2,624,194	602,692	598,861	479,835	355,535	396,049	191,222	11,336	230,510	400,404	23,890	20,200	115,242	1,821,545		1,067
Waterfront Revitalization Initiative	427,493	89,831	171,639	89,384	39,735	35,731	1,173	4,910	40,499	21,300	598	9,200	24,109	61,617		265,260
Total Citizen Centred Services "B"	3,102,154	712,421	787,726	574,612	395,470	434,480	197,445	16,246	291,122	433,661	24,488	30,600	139,480	1,900,230		266,327
Internal Corporate Services																
311 Toronto	16,381	6,217	6,392	2,765	707	300							1,689	14,692		
Facilities Management, Real Estate & Environment	539,950	271,012	152,112	87,359	16,782	3,085	9,600	5,398		18,327	39,920		44,119	332,177		100,010
Fleet Services	134,011	74,580	41,044	10,487	7,900					114,011	20,000					
Information & Technology	147,447	91,280	28,889	20,044	3,959	1,850	1,425	259		33,672	4,327		5,636	103,553		
Total Internal Corporate Services	837,789	443,089	228,437	120,655	29,348	5,235	11,025	5,657		166,010	64,247		51,444	450,422		100,010
Office of CFO																
Financial Services	32,407	17,931	9,609	4,867							5,206		6,380	20,821		
Total Office of CFO	32,407	17,931	9,609	4,867							5,206		6,380	20,821		
Other City Programs																
Accountability Offices	215	215												215		
City Clerk's Office	10,951	4,071	4,130	1,225	870	655				155	6,405		781	3,610		
Corporate Initiatives	3,197,342	12,551	10,626	7,965	5,400	5,400	3,155,400	344,038		5,600	2,200	1,216,400		9,142		1,619,962
IT Related Projects	(3,546)	(3,546)												(3,546)		
Total Other City Programs	3,204,962	13,291	14,756	9,190	6,270	6,055	3,155,400	344,038		5,755	8,605	1,216,400	781	9,421		1,619,962
Total City Operations	8,875,852	1,816,741	1,391,017	865,458	484,671	920,562	3,397,403	499,052	454,964	616,305	317,566	1,247,000	337,831	3,416,836		1,986,299



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.1

(\$000s)	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies																
Exhibition Place	10,339	7,079	2,530	730									235	10,104		
Civic Theatres Toronto	17,296	13,500	3,796								2,248			15,048		
Toronto & Region Conservation Authority	22,081	22,081									2,000		13,992	6,089		
Toronto Police Service	123,095	81,173	23,572	15,850	2,500				10,070	39,544			1,330	72,151		
Toronto Public Health	6,516	4,477	1,628	411					88		76		660	5,691		
Toronto Public Library	119,282	37,446	41,147	30,191	6,840	3,658			44,075				15,473	59,734		
Toronto Zoo	15,455	15,455						50					7,442	7,963		
Yonge-Dundas Square	100	50	50											100		
Total Agencies	314,164	181,261	72,723	47,182	9,340	3,658		50	54,233	39,544	4,324		39,132	176,880		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	9,190,016	1,998,002	1,463,740	912,640	494,011	924,220	3,397,403	499,102	509,198	655,849	321,890	1,247,000	376,963	3,593,716		1,986,299
Toronto Transit Commission (TTC)																
Toronto Transit Commission	4,652,887	1,490,008	1,151,344	637,440	332,886	239,145	802,064	881,166	627,411	182,171		1,249,418	66,246	1,646,475		
Scarborough Subway Extension	370,774	117,076	243,898	7,116	2,684			98,345	12,965		118,115	109,121		32,228		
Spadina Subway Extension	60,000	60,000												60,000		
Transit Studies	387,821	135,200	252,621					162,525				30,100		195,196		
Total TTC	5,471,482	1,802,284	1,647,863	644,556	335,570	239,145	802,064	1,142,036	640,376	182,171	118,115	1,388,639	66,246	1,933,899		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	14,661,499	3,800,287	3,111,603	1,557,196	829,581	1,163,365	4,199,467	1,641,138	1,149,574	838,020	440,005	2,635,639	443,210	5,527,614		1,986,299



2019 Budget Committee Recommended Capital Budget & Future Year Commitments - Excluding 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.2

(\$000s)	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"																
Children's Services	60,892	21,156	17,219	12,589	8,143	1,785			19,932		31,431		7,986	1,543		
Economic Development and Culture	28,271	16,202	10,390	100	1,579						3,225		11,066	13,980		
Long Term Care Homes and Services	14,084	10,886	3,198								5,894			8,190		
Parks, Forestry & Recreation	575,019	172,763	219,590	126,066	24,922	1,172	30,506		124,709	5,876	146,121		96,343	201,970		
Shelter, Support & Housing Administration	886,286	303,606	92,021	10,313	9,965	467,354	3,027	133,111		322	10,862			741,991		
Toronto Employment & Social Services	7,510	3,623	2,675	1,212						2,504	5,006					
Toronto Paramedic Services	28,130	3,425	5,396	5,854	8,974	4,481			11,280	500				16,350		
Total Citizen Centred Services "A"	1,600,192	531,661	350,489	156,134	53,583	474,792	33,533	133,111	155,921	9,202	202,539		115,395	984,024		
Citizen Centred Services "B"																
City Planning	10,208	6,319	3,267	622					4,567					5,641		
Fire Services	33,960	7,280	13,959	4,771	200	2,700	5,050		11,817	10,866		1,200		10,077		
Transportation Services	2,499,228	477,726	598,861	479,835	355,535	396,049	191,222	11,042	217,184	388,686	20,471	1,200	99,970	1,759,844		831
Waterfront Revitalization Initiative	349,858	12,196	171,639	89,384	39,735	35,731	1,173	4,636	40,499	21,300	598	3,655	22,204	53,366		203,600
Total Citizen Centred Services "B"	2,893,254	503,521	787,726	574,612	395,470	434,480	197,445	15,678	274,067	420,852	21,069	6,055	122,174	1,828,928		204,431
Internal Corporate Services																
311 Toronto	14,167	4,003	6,392	2,765	707	300								14,167		
Facilities Management, Real Estate & Environment	429,250	160,312	152,112	87,359	16,782	3,085	9,600	1,793		17,525	18,824		25,142	307,396		58,571
Fleet Services	121,260	61,829	41,044	10,487	7,900					101,260	20,000					
Information & Technology	123,339	67,172	28,889	20,044	3,959	1,850	1,425			24,862	3,086		1,978	93,413		
Total Internal Corporate Services	688,016	293,316	228,437	120,655	29,348	5,235	11,025	1,793		143,647	41,910		27,120	414,976		58,571
Office of CFO																
Financial Services	23,228	8,752	9,609	4,867							4,621		617	17,990		
Total Office of CFO	23,228	8,752	9,609	4,867							4,621		617	17,990		
Other City Programs																
Accountability Offices	215	215												215		
City Clerk's Office	10,170	3,290	4,130	1,225	870	655				155	6,405			3,610		
Corporate Initiatives	3,197,342	12,551	10,626	7,965	5,400	5,400	3,155,400	344,038		5,600	2,200	1,216,400		9,142		1,619,962
IT Related Projects	(3,546)	(3,546)												(3,546)		
Total Other City Programs	3,204,181	12,510	14,756	9,190	6,270	6,055	3,155,400	344,038		5,755	8,605	1,216,400		9,421		1,619,962
Total City Operations	8,408,871	1,349,760	1,391,017	865,458	484,671	920,562	3,397,403	494,620	429,988	579,456	278,744	1,222,455	265,306	3,255,339		1,882,964



2019 Budget Committee Recommended Capital Budget & Future Year Commitments - Excluding 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.2

	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
(\$000s)																
Agencies																
Exhibition Place	10,339	7,079	2,530	730									235	10,104		
Civic Theatres Toronto	16,148	12,352	3,796								2,248			13,900		
Toronto & Region Conservation Authority	21,581	21,581									1,500		13,992	6,089		
Toronto Police Service	107,718	65,796	23,572	15,850	2,500				4,117	34,878				68,723		
Toronto Public Health	5,856	3,817	1,628	411					88		76			5,691		
Toronto Public Library	110,510	28,674	41,147	30,191	6,840	3,658			41,672				11,493	57,345		
Toronto Zoo	7,763	7,763											500	7,263		
Yonge-Dundas Square	100	50	50											100		
Total Agencies	280,015	147,112	72,723	47,182	9,340	3,658			45,877	34,878	3,824		26,220	169,215		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	8,688,886	1,496,872	1,463,740	912,640	494,011	924,220	3,397,403	494,620	475,866	614,334	282,568	1,222,455	291,526	3,424,554		1,882,964
Toronto Transit Commission (TTC)																
Toronto Transit Commission	4,428,491	1,265,612	1,151,344	637,440	332,886	239,145	802,064	881,166	627,411	182,171		1,249,418	66,246	1,422,078		
Scarborough Subway Extension	338,546	84,848	243,898	7,116	2,684			98,345	12,965		118,115	109,121				
Spadina Subway Extension																
Transit Studies	387,521	134,900	252,621					162,525				29,950		195,046		
Total TTC	5,154,558	1,485,360	1,647,863	644,556	335,570	239,145	802,064	1,142,036	640,376	182,171	118,115	1,388,489	66,246	1,617,124		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	13,843,444	2,982,232	3,111,603	1,557,196	829,581	1,163,365	4,199,467	1,636,656	1,116,242	796,505	400,683	2,610,944	357,772	5,041,678		1,882,964



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - New and Change in Scope
- by Program and Funding Source

Appendix 3.2.3

(\$000s)	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"																
Children's Services	9,085	1,785	3,500	2,500	1,300				7,196		387			1,502		
Economic Development and Culture	13,866	5,026	8,840								3,225		3,973	6,668		
Long Term Care Homes and Services	8,590	5,790	2,800								2,444			6,146		
Parks, Forestry & Recreation	215,071	27,211	71,115	73,727	13,018		30,000		33,520		64,276		8,089	109,186		
Shelter, Support & Housing Administration	497,001	8,549	9,513	7,167	6,819	464,208	745				2,613			494,388		
Toronto Employment & Social Services																
Toronto Paramedic Services	9,450	2,450			6,000	1,000			600	500				8,350		
Total Citizen Centred Services "A"	753,063	50,811	95,768	83,394	27,137	465,208	30,745		41,316	500	72,945		12,062	626,240		
Citizen Centred Services "B"																
City Planning	7,580	4,261	2,697	622					3,465					4,115		
Fire Services	13,638	3,053	6,675	3,710	200				3,018	4,577		1,200		4,843		
Transportation Services	(34,274)	(34,060)	59,642	(17,049)	(135,957)	75,912	17,238	5,898	106,284	(25,797)	18,771	1,200	38,004	(175,308)		(3,326)
Waterfront Revitalization Initiative	22,104	(155,005)	52,499	63,327	24,979	35,131	1,173		513				22,104	(513)		
Total Citizen Centred Services "B"	9,048	(181,751)	121,513	50,610	(110,778)	111,043	18,411	5,898	113,280	(21,220)	18,771	2,400	60,108	(166,863)		(3,326)
Internal Corporate Services																
311 Toronto	8,475	1,365	4,505	2,555	50									8,475		
Facilities Management, Real Estate & Environment	176,784	(1,304)	95,066	67,055	14,282	385	1,300	734			3,017		4,800	154,234		14,000
Fleet Services	45,749	4,318	30,944	10,487						45,749						
Information & Technology	54,814	37,129	10,413	3,006	1,897	1,510	859			16,094				38,720		
Total Internal Corporate Services	285,822	41,508	140,928	83,103	16,229	1,895	2,159	734		61,843	3,017		4,800	201,429		14,000
Office of CFO																
Financial Services	8,624	6,501	2,123											8,624		
Total Office of CFO	8,624	6,501	2,123											8,624		
Other City Programs																
Accountability Offices	215	215												215		
City Clerk's Office	8,100	1,365	4,035	1,175	870	655					6,175			1,925		
Corporate Initiatives	1,726,542	7,551	7,826	7,965	5,400	5,400	1,692,400	344,038				631,400		9,142		741,962
IT Related Projects																
Total Other City Programs	1,734,857	9,131	11,861	9,140	6,270	6,055	1,692,400	344,038			6,175	631,400		11,282		741,962
Total City Operations	2,791,414	(73,800)	372,193	226,247	(61,142)	584,201	1,743,715	350,670	154,596	41,123	100,908	633,800	76,970	680,712		752,636



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - New and Change in Scope
- by Program and Funding Source

Appendix 3.2.3

	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)																
Agencies																
Exhibition Place	7,550	4,820	2,000	730									235	7,315		
Civic Theatres Toronto	15,756	11,960	3,796								2,248			13,508		
Toronto & Region Conservation Authority	21,581	21,581									1,500		13,992	6,089		
Toronto Police Service	104,218	63,296	22,572	15,850	2,500				4,117	34,878				65,223		
Toronto Public Health	2,558	1,024	1,123	411										2,558		
Toronto Public Library	21,275	449	8,951	10,821	1,054				8,639				2,756	9,880		
Toronto Zoo	7,063	7,063											500	6,563		
Yonge-Dundas Square	100	50	50											100		
Total Agencies	180,101	110,243	38,492	27,812	3,554				12,756	34,878	3,748		17,483	111,236		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	2,971,515	36,443	410,685	254,059	(57,588)	584,201	1,743,715	350,670	167,352	76,001	104,656	633,800	94,453	791,948		752,636
Toronto Transit Commission (TTC)																
Toronto Transit Commission	1,328,766	106,127	276,746	179,465	92,621	100,980	572,827	220,797	132,419	6,810		285,966	28,940	653,834		
Scarborough Subway Extension	34,782		34,782								34,782					
Spadina Subway Extension																
Transit Studies	325,050	75,000	250,050					162,525						162,525		
Total TTC	1,688,598	181,127	561,578	179,465	92,621	100,980	572,827	383,322	132,419	6,810	34,782	285,966	28,940	816,359		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	4,660,113	217,570	972,263	433,524	35,033	685,181	2,316,542	733,992	299,771	82,811	139,438	919,766	123,393	1,608,307		752,636



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved

- by Program and Funding Source

(\$000s)	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"																
Children's Services	51,807	19,371	13,719	10,089	6,843	1,785			12,736		31,044		7,986	41		
Economic Development and Culture	14,405	11,176	1,550	100	1,579								7,093	7,312		
Long Term Care Homes and Services	5,494	5,096	398								3,450			2,044		
Parks, Forestry & Recreation	359,948	145,552	148,475	52,339	11,904	1,172	506		91,189	5,876	81,845		88,254	92,784		
Shelter, Support & Housing Administration	389,285	295,057	82,508	3,146	3,146	3,146	2,282	133,111		322	8,249			247,603		
Toronto Employment & Social Services	7,510	3,623	2,675	1,212							2,504	5,006				
Toronto Paramedic Services	18,680	975	5,396	5,854	2,974	3,481			10,680					8,000		
Total Citizen Centred Services "A"	847,129	480,850	254,721	72,740	26,446	9,584	2,788	133,111	114,605	8,702	129,594		103,333	357,784		
Citizen Centred Services "B"																
City Planning	2,628	2,058	570						1,102					1,526		
Fire Services	20,322	4,227	7,284	1,061		2,700	5,050		8,799	6,289				5,234		
Transportation Services	2,533,502	511,786	539,219	496,884	491,492	320,137	173,984	5,144	110,900	414,483	1,700		61,966	1,935,152		4,157
Waterfront Revitalization Initiative	327,754	167,201	119,140	26,057	14,756	600		4,636	39,986	21,300	598	3,655	100	53,879		203,600
Total Citizen Centred Services "B"	2,884,206	685,272	666,213	524,002	506,248	323,437	179,034	9,780	160,787	442,072	2,298	3,655	62,066	1,995,791		207,757
Internal Corporate Services																
311 Toronto	5,692	2,638	1,887	210	657	300								5,692		
Facilities Management, Real Estate & Environment	252,466	161,616	57,046	20,304	2,500	2,700	8,300	1,059		17,525	15,807		20,342	153,162		44,571
Fleet Services	75,511	57,511	10,100		7,900					55,511	20,000					
Information & Technology	68,525	30,043	18,476	17,038	2,062	340	566			8,768	3,086		1,978	54,693		
Total Internal Corporate Services	402,194	251,808	87,509	37,552	13,119	3,340	8,866	1,059		81,804	38,893		22,320	213,547		44,571
Office of CFO																
Financial Services	14,604	2,251	7,486	4,867							4,621		617	9,366		
Total Office of CFO	14,604	2,251	7,486	4,867							4,621		617	9,366		
Other City Programs																
Accountability Offices																
City Clerk's Office	2,070	1,925	95	50						155	230			1,685		
Corporate Initiatives	1,470,800	5,000	2,800				1,463,000			5,600	2,200	585,000				878,000
IT Related Projects	(3,546)	(3,546)												(3,546)		
Total Other City Programs	1,469,324	3,379	2,895	50			1,463,000			5,755	2,430	585,000		(1,861)		878,000
Total City Operations	5,617,457	1,423,560	1,018,824	639,211	545,813	336,361	1,653,688	143,950	275,392	538,333	177,836	588,655	188,336	2,574,627		1,130,328



2019 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved
- by Program and Funding Source

	Total Cash Flow 2019 - 2028	Budget and Commitment						Funding Sources								
		2019	2020	2021	2022	2023	2024 to 2028	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)																
Agencies																
Exhibition Place	2,789	2,259	530											2,789		
Civic Theatres Toronto	392	392												392		
Toronto & Region Conservation Authority																
Toronto Police Service	3,500	2,500	1,000											3,500		
Toronto Public Health	3,298	2,793	505						88		76			3,133		
Toronto Public Library	89,235	28,225	32,196	19,370	5,786	3,658			33,033				8,737	47,465		
Toronto Zoo	700	700												700		
Yonge-Dundas Square																
Total Agencies	99,914	36,869	34,231	19,370	5,786	3,658			33,121		76		8,737	57,979		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	5,717,371	1,460,429	1,053,055	658,581	551,599	340,019	1,653,688	143,950	308,514	538,333	177,912	588,655	197,073	2,632,606		1,130,328
Toronto Transit Commission (TTC)																
Toronto Transit Commission	3,099,725	1,159,485	874,598	457,975	240,265	138,165	229,237	660,369	494,992	175,361		963,452	37,306	768,244		
Scarborough Subway Extension	303,764	84,848	209,116	7,116	2,684			98,345	12,965		83,333	109,121				
Spadina Subway Extension																
Transit Studies	62,471	59,900	2,571									29,950		32,521		
Total TTC	3,465,960	1,304,233	1,086,285	465,091	242,949	138,165	229,237	758,714	507,957	175,361	83,333	1,102,523	37,306	800,765		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	9,183,331	2,764,662	2,139,340	1,123,672	794,548	478,184	1,882,925	902,664	816,471	713,694	261,245	1,691,178	234,379	3,433,371		1,130,328



2019 Budget Committee Recommended Capital Budget – Including 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.5

	2019 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)										
Citizen Centred Services "A"										
Children's Services	25,187		5,139		15,586		3,177	1,285		
Economic Development and Culture	27,549			142	1,681		12,365	13,360		
Long Term Care Homes and Services	11,676				4,156			7,520		
Parks, Forestry & Recreation	207,157		26,491	3,511	39,653		65,270	72,232		
Shelter, Support & Housing Administration	349,273	133,111		1,325	3,118		418	211,301		
Toronto Employment & Social Services	4,736			1,579	3,157					
Toronto Paramedic Services	4,431		715	500				3,216		
Total Citizen Centred Services "A"	630,009	133,111	32,345	7,057	67,351		81,230	308,914		
Citizen Centred Services "B"										
City Planning	7,519		2,941					4,578		
Fire Services	12,379		6,107	1,268		190	129	4,685		
Transportation Services	602,692	5,082	58,177	55,828	19,377	19,000	22,444	421,915		869
Waterfront Revitalization Initiative	89,831	1,524	1,750			8,045	7,065	9,787		61,660
Total Citizen Centred Services "B"	712,421	6,606	68,975	57,096	19,377	27,235	29,638	440,965		62,529
Internal Corporate Services										
311 Toronto	6,217						1,689	4,528		
Facilities Management, Real Estate & Environment	271,012	4,951		8,296	26,103		29,727	137,257		64,678
Fleet Services	74,580			72,580	2,000					
Information & Technology	91,280	259		32,072	1,526		4,461	52,962		
Total Internal Corporate Services	443,089	5,210		112,948	29,629		35,877	194,747		64,678
Office of CFO										
Financial Services	17,931				1,103		6,380	10,448		
Total Office of CFO	17,931				1,103		6,380	10,448		
Other City Programs										
Accountability Offices	215							215		
City Clerk's Office	4,071			50	1,600		781	1,640		
Corporate Initiatives	12,551	5,000		2,800	2,200			2,551		
IT Related Projects	(3,546)							(3,546)		
Total Other City Programs	13,291	5,000		2,850	3,800		781	860		
Total City Operations	1,816,741	149,927	101,320	179,951	121,261	27,235	153,906	955,934		127,207



2019 Budget Committee Recommended Capital Budget – Including 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.5

(\$000s)	2019 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place	7,079						235	6,844		
Civic Theatres Toronto	13,500				2,248			11,252		
Toronto & Region Conservation Authority	22,081				2,000		13,992	6,089		
Toronto Police Service	81,173		7,295	39,544			1,330	33,004		
Toronto Public Health	4,477		88		76		660	3,652		
Toronto Public Library	37,446		6,806				6,391	24,249		
Toronto Zoo	15,455	50					7,442	7,963		
Yonge-Dundas Square	50							50		
Total Agencies	181,261	50	14,189	39,544	4,324		30,050	93,103		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,998,002	149,977	115,510	219,495	125,585	27,235	183,956	1,049,037		127,207
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,490,008	214,972	224,975	146,805		344,018	25,738	533,501		
Scarborough Subway Extension	117,076	13,350	5,081		27,656	38,761		32,228		
Spadina Subway Extension	60,000							60,000		
Transit Studies	135,200	37,500				30,100		67,600		
Total TTC	1,802,284	265,822	230,056	146,805	27,656	412,879	25,738	693,329		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	3,800,287	415,799	345,566	366,300	153,241	440,114	209,694	1,742,366		127,207



2019 Budget Committee Recommended Capital Budget – Excluding 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.6

(\$000s)	2019 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"										
Children's Services	21,156		4,994		13,578		1,299	1,285		
Economic Development and Culture	16,202				475		6,182	9,545		
Long Term Care Homes and Services	10,886				3,846			7,040		
Parks, Forestry & Recreation	172,763		18,715	3,511	32,869		49,398	68,270		
Shelter, Support & Housing Administration	303,606	133,111		161	1,688			168,646		
Toronto Employment & Social Services	3,623			1,208	2,415					
Toronto Paramedic Services	3,425		715	500				2,210		
Total Citizen Centred Services "A"	531,661	133,111	24,424	5,380	54,871		56,879	256,996		
Citizen Centred Services "B"										
City Planning	6,319		2,701					3,618		
Fire Services	7,280		2,618	177		190		4,295		
Transportation Services	477,726	4,788	44,851	44,110	15,958		7,172	360,214		633
Waterfront Revitalization Initiative	12,196	1,250	1,750			2,500	5,160	1,536		
Total Citizen Centred Services "B"	503,521	6,038	51,920	44,287	15,958	2,690	12,332	369,663		633
Internal Corporate Services										
311 Toronto	4,003							4,003		
Facilities Management, Real Estate & Environment	160,312	1,346		7,494	5,007		10,750	112,476		23,239
Fleet Services	61,829			59,829	2,000					
Information & Technology	67,172			23,262	285		803	42,822		
Total Internal Corporate Services	293,316	1,346		90,585	7,292		11,553	159,301		23,239
Office of CFO										
Financial Services	8,752				518		617	7,617		
Total Office of CFO	8,752				518		617	7,617		
Other City Programs										
Accountability Offices	215							215		
City Clerk's Office	3,290			50	1,600			1,640		
Corporate Initiatives	12,551	5,000		2,800	2,200			2,551		
IT Related Projects	(3,546)							(3,546)		
Total Other City Programs	12,510	5,000		2,850	3,800			860		
Total City Operations	1,349,760	145,495	76,344	143,102	82,439	2,690	81,381	794,437		23,872



2019 Budget Committee Recommended Capital Budget – Excluding 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.6

(\$000s)	2019 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place	7,079						235	6,844		
Civic Theatres Toronto	12,352				2,248			10,104		
Toronto & Region Conservation Authority	21,581				1,500		13,992	6,089		
Toronto Police Service	65,796		1,342	34,878				29,576		
Toronto Public Health	3,817		88		76			3,652		
Toronto Public Library	28,674		4,403				2,411	21,860		
Toronto Zoo	7,763						500	7,263		
Yonge-Dundas Square	50							50		
Total Agencies	147,112		5,833	34,878	3,824		17,138	85,438		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,496,872	145,495	82,178	177,980	86,263	2,690	98,519	879,875		23,872
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,265,612	214,972	224,975	146,805		344,018	25,738	309,104		
Scarborough Subway Extension	84,848	13,350	5,081		27,656	38,761				
Spadina Subway Extension										
Transit Studies	134,900	37,500				29,950		67,450		
Total TTC	1,485,360	265,822	230,056	146,805	27,656	412,729	25,738	376,554		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,982,232	411,317	312,234	324,785	113,919	415,419	124,257	1,256,429		23,872



2019 Budget Committee Recommended Capital Budget - 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.7

(\$000s)	2018 Carry-forward	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"										
Children's Services	4,031		145		2,008		1,878			
Economic Development and Culture	11,347			142	1,206		6,183	3,815		
Long Term Care Homes and Services	790				310			480		
Parks, Forestry & Recreation	34,394		7,776		6,784		15,872	3,962		
Shelter, Support & Housing Administration	45,667			1,164	1,430		418	42,655		
Toronto Employment & Social Services	1,113			371	742					
Toronto Paramedic Services	1,006							1,006		
Total Citizen Centred Services "A"	98,348		7,921	1,677	12,480		24,351	51,918		
Citizen Centred Services "B"										
City Planning	1,200		240					960		
Fire Services	5,099		3,489	1,091			129	390		
Transportation Services	124,966	294	13,326	11,718	3,419	19,000	15,272	61,701		236
Waterfront Revitalization Initiative	77,635	274				5,545	1,905	8,251		61,660
Total Citizen Centred Services "B"	208,900	568	17,055	12,809	3,419	24,545	17,306	71,302		61,896
Internal Corporate Services										
311 Toronto	2,214						1,689	525		
Facilities Management, Real Estate & Environment	110,700	3,605		802	21,096		18,977	24,781		41,439
Fleet Services	12,751			12,751						
Information & Technology	24,108	259		8,810	1,241		3,658	10,140		
Total Internal Corporate Services	149,773	3,864		22,363	22,337		24,324	35,446		41,439
Office of CFO										
Financial Services	9,179				585		5,763	2,831		
Total Office of CFO	9,179				585		5,763	2,831		
Other City Programs										
Accountability Offices										
City Clerk's Office	781						781			
Corporate Initiatives										
IT Related Projects										
Total Other City Programs	781						781			
Total City Operations	466,981	4,432	24,976	36,849	38,822	24,545	72,525	161,497		103,335



2019 Budget Committee Recommended Capital Budget - 2018 Carry Forward
- by Program and Funding Source

Appendix 3.2.7

(\$000s)	2018 Carry-forward	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place										
Civic Theatres Toronto	1,148							1,148		
Toronto & Region Conservation Authority	500				500					
Toronto Police Service	15,377		5,953	4,666			1,330	3,428		
Toronto Public Health	660						660			
Toronto Public Library	8,772		2,403				3,980	2,389		
Toronto Zoo	7,692	50					6,942	700		
Yonge-Dundas Square										
Total Agencies	34,149	50	8,356	4,666	500		12,912	7,665		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	501,130	4,482	33,332	41,515	39,322	24,545	85,437	169,162		103,335
Toronto Transit Commission (TTC)										
Toronto Transit Commission	224,397							224,397		
Scarborough Subway Extension	32,228							32,228		
Spadina Subway Extension	60,000							60,000		
Transit Studies	300					150		150		
Total TTC	316,925					150		316,775		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	818,055	4,482	33,332	41,515	39,322	24,695	85,437	485,937		103,335

2019-2028 Budget Committee Recommended Capital Budget and Plan (Tax Supported Programs Excluding CFWD)
- by Category and Funding Source

Capital Budget & Plan (Tax) Expenditures: (\$M)	2019	2020	2021	2022	2023	2019 - 2023 Total	2019 - 2023 %	2024	2025	2026	2027	2028	2024 - 2028 Total	2024 - 2028 %	2019 - 2028 Total	2019 - 2028 %
Health and Safety	77	125	110	29	37	378	2.7%	35	27	26	22	22	132	1.1%	510	1.9%
Legislated	106	151	181	174	168	780	5.6%	135	87	47	11	9	289	2.3%	1,069	4.1%
State of Good Repair	1,670	1,658	1,237	1,073	1,073	6,710	48.5%	1,511	1,470	1,179	972	943	6,074	49.0%	12,785	48.7%
Service Improvement and Enhancement	637	473	286	192	612	2,201	15.9%	115	170	100	92	69	547	4.4%	2,748	10.5%
Growth Related	493	1,037	743	811	679	3,763	27.2%	812	2,179	1,864	352	149	5,355	43.2%	9,119	34.8%
Total Expenditures	2,982	3,444	2,558	2,279	2,569	13,832	100%	2,608	3,934	3,215	1,449	1,192	12,397	100%	26,229	100%
Funded Source (\$M)																
Provincial	411	433	483	676	522	2,525	18.3%	578	396	335	401	128	1,838	14.8%	4,363	16.6%
Federal	415	240	247	259	286	1,448	10.5%	299	875	888	184	182	2,429	19.6%	3,877	14.8%
Reserves	325	245	170	168	339	1,247	9.0%	323	159	174	118	152	925	7.5%	2,172	8.3%
Reserve Funds	114	210	92	53	33	501	3.6%	56	35	42	41	30	203	1.6%	704	2.7%
Development Charges	312	418	358	256	210	1,553	11.2%	167	118	105	102	75	568	4.6%	2,121	8.1%
Debt - Recoverable	24	151	116	45	29	365	2.6%	25	903	766	27	27	1,746	14.1%	2,111	8.0%
Capital from Current	339	426	468	515	567	2,315	16.7%	623	686	754	534	557	3,154	25.4%	5,468	20.8%
Debt	917	1,178	527	244	522	3,388	24.5%	487	721	105	-	-	1,314	10.6%	4,702	17.9%
Other	124	144	97	64	62	492	3.6%	50	41	45	43	42	220	1.8%	712	2.7%
Total Funding	2,982	3,444	2,558	2,279	2,569	13,832	100%	2,608	3,934	3,215	1,449	1,192	12,397	100%	26,229	100%



2019-2028 Budget Committee Recommended Capital Budget and Plan - Excluding 2018 Carry Forward
- by Program & Category

Appendix 3.3.2

(\$000s)	2019 - 2028 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
Citizen Centred Services "A"						
Children's Services	79,001			14,394	60,221	4,386
Economic Development and Culture	174,901	20,570	5,079	117,163	31,989	100
Long Term Care Homes and Services	83,903	30,922		50,387	2,594	
Parks, Forestry & Recreation	1,889,001		3,162	670,981	438,724	776,134
Shelter, Support & Housing Administration	901,216		7,947	188,611	704,658	
Toronto Employment & Social Services	7,510				7,510	
Toronto Paramedic Services	95,890	17,140		12,800	280	65,670
Total Citizen Centred Services "A"	3,231,422	68,632	16,188	1,054,336	1,245,976	846,290
Citizen Centred Services "B"						
City Planning	67,110		5,720			61,390
Fire Services	46,512	23,030	500	8,754	2,078	12,150
Transportation Services	5,354,512	259,294		4,372,096	292,149	430,973
Waterfront Revitalization Initiative	366,949					366,949
Total Citizen Centred Services "B"	5,835,083	282,324	6,220	4,380,850	294,227	871,462
Internal Corporate Services						
311 Toronto	27,221			16,743	10,478	
Facilities Management, Real Estate & Environment	1,324,304	37,980	212,512	587,473	476,339	10,000
Fleet Services	739,480	1,350	1,870	734,449	1,811	
Information & Technology	428,643		3,113	229,177	63,056	133,297
Total Internal Corporate Services	2,519,648	39,330	217,495	1,567,842	551,684	143,297
Office of CFO						
Financial Services	40,890		1,475	29,290	10,125	
Total Office of CFO	40,890		1,475	29,290	10,125	
Other City Programs						
Accountability Offices	1,865		215	1,650		
City Clerk's Office	33,168	800	25,563	6,685	120	
Corporate Initiatives	3,259,342				62,000	3,197,342
IT Related Projects	(3,546)			(1,773)	(1,773)	
Total Other City Programs	3,290,829	800	25,778	6,562	60,347	3,197,342
Total City Operations	14,917,872	391,086	267,156	7,038,880	2,162,359	5,058,391



2019-2028 Budget Committee Recommended Capital Budget and Plan - Excluding 2018 Carry Forward
- by Program & Category

Appendix 3.3.2

(\$000s)	2019 - 2028 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
Agencies						
Exhibition Place	119,589	1,825		100,805	16,959	
Civic Theatres Toronto	48,827	3,225	13,216	30,271	2,115	
Toronto & Region Conservation Authority	207,184	4,895		187,673	1,350	13,266
Toronto Police Service	575,141		5,000	366,906	202,195	1,040
Toronto Public Health	24,100			7,893	16,207	
Toronto Public Library	309,412		15,000	195,952	1,500	96,960
Toronto Zoo	82,988		1,327	68,228	6,932	6,501
Yonge-Dundas Square	500	100		400		
Total Agencies	1,367,741	10,045	34,543	958,128	247,258	117,767
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	16,285,613	401,131	301,699	7,997,008	2,409,617	5,176,158
Toronto Transit Commission (TTC)						
Toronto Transit Commission	6,228,836	108,504	767,298	4,787,555	338,001	227,478
Scarborough Subway Extension	3,327,505					3,327,505
Spadina Subway Extension						
Transit Studies	387,521					387,521
Total TTC	9,943,862	108,504	767,298	4,787,555	338,001	3,942,504
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,229,475	509,635	1,068,997	12,784,563	2,747,618	9,118,662



2019-2028 Budget Committee Recommended Capital BudgetPlan - Excluding 2018 Carry Forward
- by Program, by Year

Appendix 3.4.1

	Budget & Plan	Budget	Plan								
	2019 -2028	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
(\$000s)											
Citizen Centred Services "A"											
Children's Services	79,001	21,156	18,445	14,456	10,683	4,781	2,496	2,496	1,496	1,496	1,496
Economic Development and Culture	174,901	16,202	20,450	17,330	18,551	18,838	14,200	15,624	18,706	15,100	19,900
Long Term Care Homes and Services	83,903	10,886	8,375	7,977	8,150	8,150	8,073	8,073	8,073	8,073	8,073
Parks, Forestry & Recreation	1,889,001	172,763	234,368	238,951	224,483	180,388	211,736	153,950	155,680	177,281	139,401
Shelter, Support & Housing Administration	901,216	303,606	93,251	11,213	10,865	469,754	4,742	2,085	1,900	1,900	1,900
Toronto Employment & Social Services	7,510	3,623	2,675	1,212							
Toronto Paramedic Services	95,890	3,425	10,346	8,454	14,189	10,551	8,405	9,154	10,446	8,685	12,235
Total Citizen Centred Services "A"	3,231,422	531,661	387,910	299,593	286,921	692,462	249,652	191,382	196,301	212,535	183,005
Citizen Centred Services "B"											
City Planning	67,110	6,319	7,708	7,210	6,288	6,288	6,736	6,736	6,600	6,600	6,625
Fire Services	46,512	7,280	14,187	5,931	1,461	2,933	5,384	2,136	3,800	2,150	1,250
Transportation Services	5,354,512	477,726	601,419	494,705	401,103	537,230	950,740	885,798	520,525	273,339	211,927
Waterfront Revitalization Initiative	366,949	12,196	180,624	94,760	42,465	35,731	1,173				
Total Citizen Centred Services "B"	5,835,083	503,521	803,938	602,606	451,317	582,182	964,033	894,670	530,925	282,089	219,802
Internal Corporate Services											
311 Toronto	27,221	4,003	8,211	3,015	1,896	1,616	1,696	1,696	1,696	1,696	1,696
Facilities Management, Real Estate & Environment	1,324,304	160,312	198,124	174,375	137,237	144,832	121,009	97,692	96,619	95,747	98,357
Fleet Services	739,480	61,829	77,023	75,467	79,115	70,536	68,949	70,958	67,258	64,932	103,413
Information & Technology	428,643	67,172	61,294	38,596	32,821	38,319	34,139	45,983	35,745	35,098	39,476
Total Internal Corporate Services	2,519,648	293,316	344,652	291,453	251,069	255,303	225,793	216,329	201,318	197,473	242,942
Office of CFO											
Financial Services	40,890	8,752	10,109	5,192	2,350	1,900	1,775	3,700	2,625	3,450	1,037
Total Office of CFO	40,890	8,752	10,109	5,192	2,350	1,900	1,775	3,700	2,625	3,450	1,037
Other City Programs											
Accountability Offices	1,865	215					700	700	250		
City Clerk's Office	33,168	3,290	5,890	2,990	3,555	2,625	1,505	5,095	4,205	1,610	2,403
Corporate Initiatives	3,259,342	12,551	10,626	7,965	5,400	5,400	5,000	1,682,019	1,530,381		
IT Related Projects	(3,546)	(3,546)									
Total Other City Programs	3,290,829	12,510	16,516	10,955	8,955	8,025	7,205	1,687,814	1,534,836	1,610	2,403
Total City Operations	14,917,872	1,349,760	1,563,125	1,209,799	1,000,612	1,539,872	1,448,458	2,993,895	2,466,005	697,157	649,189



2019-2028 Budget Committee Recommended Capital BudgetPlan - Excluding 2018 Carry Forward
- by Program, by Year

Appendix 3.4.1

	Budget & Plan	Budget	Plan								
	2019 -2028	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
(\$000s)											
Agencies											
Exhibition Place	119,589	7,079	13,930	12,355	12,615	11,985	13,435	12,235	11,935	12,035	11,985
Civic Theatres Toronto	48,827	12,352	9,170	4,296	3,499	2,175	2,161	2,731	3,689	5,754	3,000
Toronto & Region Conservation Authority	207,184	21,581	21,893	17,408	17,552	21,175	21,287	21,402	21,500	21,628	21,758
Toronto Police Service	575,141	65,796	82,159	67,566	53,617	53,157	69,437	48,725	47,503	53,606	33,575
Toronto Public Health	24,100	3,817	3,997	3,086	2,500	2,200	1,700	1,700	1,700	1,700	1,700
Toronto Public Library	309,412	28,674	46,061	42,188	30,830	31,143	18,627	25,184	29,276	27,202	30,227
Toronto Zoo	82,988	7,763	8,000	8,000	8,000	8,000	8,898	8,827	8,500	8,500	8,500
Yonge-Dundas Square	500	50	50	50	50	50	50	50	50	50	50
Total Agencies	1,367,741	147,112	185,260	154,949	128,663	129,885	135,595	120,854	124,153	130,475	110,795
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	16,285,613	1,496,872	1,748,385	1,364,748	1,129,275	1,669,757	1,584,053	3,114,749	2,590,158	827,632	759,984
Toronto Transit Commission (TTC)											
Toronto Transit Commission	6,228,836	1,265,612	1,199,172	805,104	599,103	411,492	416,070	359,571	397,020	395,607	380,085
Scarborough Subway Extension	3,327,505	84,848	243,898	387,796	550,977	487,460	608,132	459,277	227,527	225,870	51,720
Spadina Subway Extension											
Transit Studies	387,521	134,900	252,621								
Total TTC	9,943,862	1,485,360	1,695,691	1,192,900	1,150,080	898,952	1,024,202	818,848	624,547	621,477	431,805
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,229,475	2,982,232	3,444,076	2,557,648	2,279,355	2,568,709	2,608,255	3,933,597	3,214,705	1,449,109	1,191,789



2019-2028 Budget Committee Recommended Capital Budget and Plan - Excluding 2018 Carry Forward
- by Program, by Funding Source

Appendix 3.4.2

(\$000s)	2019 - 2028 Budget & Plan	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"										
Children's Services	79,001		19,932		31,431		12,986	14,652		
Economic Development and Culture	174,901			300	20,575		50,756	103,270		
Long Term Care Homes and Services	83,903				16,209			67,694		
Parks, Forestry & Recreation	1,889,001		697,206	15,687	328,011		106,006	742,091		
Shelter, Support & Housing Administration	901,216	133,111		322	10,862			756,921		
Toronto Employment & Social Services	7,510			2,504	5,006					
Toronto Paramedic Services	95,890		32,229	22,094				41,567		
Total Citizen Centred Services "A"	3,231,422	133,111	749,367	40,907	412,094		169,748	1,726,195		
Citizen Centred Services "B"										
City Planning	67,110		28,489		100			38,521		
Fire Services	46,512		11,817	17,058		1,200		16,437		
Transportation Services	5,354,512	11,042	283,083	641,346	50,071	14,000	139,770	4,214,369		831
Waterfront Revitalization Initiative	366,949	4,636	40,499	21,300	17,689	3,655	22,204	53,366		203,600
Total Citizen Centred Services "B"	5,835,083	15,678	363,888	679,704	67,860	18,855	161,974	4,322,693		204,431
Internal Corporate Services										
311 Toronto	27,221							27,221		
Facilities Management, Real Estate & Environment	1,324,304	10,485		41,223	18,824		25,142	942,060		286,571
Fleet Services	739,480			719,480	20,000					
Information & Technology	428,643			215,546	3,086		1,978	208,033		
Total Internal Corporate Services	2,519,648	10,485		976,249	41,910		27,120	1,177,314		286,571
Office of CFO										
Financial Services	40,890		1,175	1,100	9,196		617	28,802		
Total Office of CFO	40,890		1,175	1,100	9,196		617	28,802		
Other City Programs										
Accountability Offices	1,865							1,865		
City Clerk's Office	33,168			505	11,780			20,883		
Corporate Initiatives	3,259,342	344,038		5,600	2,200	1,216,400		71,142		1,619,962
IT Related Projects	(3,546)							(3,546)		
Total Other City Programs	3,290,829	344,038		6,105	13,980	1,216,400		90,344		1,619,962
Total City Operations	14,917,872	503,312	1,114,430	1,704,065	545,040	1,235,255	359,459	7,345,348		2,110,964



2019-2028 Budget Committee Recommended Capital Budget and Plan - Excluding 2018 Carry Forward
- by Program, by Funding Source

Appendix 3.4.2

(\$000s)	2019 - 2028 Budget & Plan	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Agencies										
Exhibition Place	119,589						3,085	116,504		
Civic Theatres Toronto	48,827				2,248			46,579		
Toronto & Region Conservation Authority	207,184				2,500		154,323	50,361		
Toronto Police Service	575,141		74,063	283,085				217,993		
Toronto Public Health	24,100		88		76			23,935		
Toronto Public Library	309,412		103,973		1,100		25,469	178,870		
Toronto Zoo	82,988						20,500	62,488		
Yonge-Dundas Square	500							500		
Total Agencies	1,367,741		178,124	283,085	5,924		203,377	697,230		
(Excl.TTC)	16,285,613	503,312	1,292,555	1,987,150	550,964	1,235,255	562,836	8,042,578		2,110,964
Toronto Transit Commission (TTC)										
Toronto Transit Commission	6,228,836	1,543,199	663,700	184,385		1,951,622	149,224	1,736,706		
Scarborough Subway Extension	3,327,505	2,153,677	165,002		153,131	659,999		195,696		
Spadina Subway Extension										
Transit Studies	387,521	162,525				29,950		195,046		
Total TTC	9,943,862	3,859,401	828,702	184,385	153,131	2,641,571	149,224	2,127,448		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,229,475	4,362,713	2,121,256	2,171,535	704,095	3,876,826	712,060	10,170,025		2,110,964