

#### CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET NET EXPENDITURE CITY OF TORONTO

	2018	2019 Base	Change fro		2019 New / Enh.	2019 BC Rec'd Operating	Approveu D	
(In \$000's)	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr /	%
Community and Social Services								
Affordable Housing Office	1,170	1,170	(0)	(0.0%)	(0)	1,170	(0)	(0.0%)
Children's Services	83,017	83,017	(0)	(0.0%)	3,738	86,756	3,738	4.5%
Court Services	1,607	(4,330)	(5,937)	(369.5%)	(2,106)	(6,436)	(8,043)	(500.5%)
Economic Development & Culture	69,746	69,746	0	0.0%	1,150	70,896	1,150	
Toronto Paramedic Services	81,184	85,382	4,199	5.2%	353	85,736	4,552	5.6%
Long-Term Care Homes & Services	49,835	49,429	(407)	(0.8%)		49,429	(407)	(0.8%)
Parks, Forestry & Recreation	323,487	323,487	0	0.0%	1,468	324,955	1,468	0.5%
Shelter, Support & Housing Administration	211,901	218,942	7,040	3.3%	479	219,421	7,520	3.5%
Social Development, Finance & Administration	39,670	,	3,492	8.8%	5,256		8,748	22.1%
Toronto Employment & Social Services	91,003	91,003	(0)	(0.0%)	10 220	91,003	(0)	(0.0%)
Sub-Total Community and Social Services	952,621	961,008	8,387	0.9%	10,338	971,347	18,726	2.0%
Infrastructure and Development Services								
City Planning	15,438	,	0	0.0%		15,438	0	0.0%
Fire Services	461,791	474,323	12,532	2.7%	1,460	475,783	13,993	3.0%
Municipal Licensing & Standards	20,201	20,056	(145)	(0.7%)	0	20,056	(145)	(0.7%)
Policy, Planning, Finance & Administration	9,207	9,207		0.00		9,207	0	0.00
Engineering & Construction Services	4,103	4,103	(5.200)	0.0%		4,103	(5.200)	0.0%
Toronto Building	(10,694)	(15,894)	(5,200)	48.6%	201	(15,894)	(5,200)	48.6%
Transportation Services Sub-Total Infrastructure and Development Services	225,080 725,124	225,219 732,451	7,326	0.1% 1.0%	201 1,662	225,420 734,113	341 8,988	0.2%
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Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	72,109	71,194	(915)	(1.3%)	1,354	72,549	439	0.6%
Fleet Services	165	134	(30)	(18.4%)	34	169	4	2.4%
Information & Technology	76,825	78,600	1,775	2.3%	540	79,140	2,315	3.0%
311 Toronto	9,960	10,148	188	1.9%	(0)	10,148	188	1.9%
Sub-Total Internal Corporate Services	159,059	160,077	1,018	0.6%	1,928	162,005	2,946	1.9%
Finance and Treasury Services								
Office of the Chief Financial Officer	11,401	11,383	(18)	(0.2%)		11,383	(18)	(0.2%)
Office of the Controller	28,264	28,214	(50)	(0.2%)		28,214	(50)	(0.2%)
Sub-Total Finance and Treasury Services	39,665	39,597	(68)	(0.2%)		39,597	(68)	(0.2%)
City Manager								
City Manager's Office	48,942	48,942	(0)	(0.0%)	66	49,008	66	0.1%
Sub-Total City Manager	48,942	48,942	(0)	(0.0%)	66	49,008	66	0.1%
Other City Programs								
City Clerk's Office	32,319	32,319	(0)	(0.0%)		32,319	(0)	(0.0%)
Legal Services	19,602	19,602	0	0.0%		19,602	0	0.0%
Mayor's Office	2,275	2,567	292	12.9%		2,567	292	12.9%
City Council	20,620		958	4.6%	17		975	4.7%
Sub-Total Other City Programs	74,816	76,066	1,250	1.7%	17	76,084	1,268	1.7%
Accountability Offices								
Auditor General's Office	6,503	6,639	135	2.1%		6,639	135	2.1%
Integrity Commissioner's Office	518	576	58	11.2%		576	58	11.2%
Office of the Lobbyist Registrar	1,203	1,235	33	2.7%		1,235	33	2.7%
Office of the Ombudsman	1,932	1,991	59	3.1%		1,991	59	3.1%
Sub-Total Accountability Offices	10,155	10,440	285	2.8%		10,440	285	2.8%
TOTAL - CITY OPERATIONS	2,010,382	2,028,581	18,199	0.9%	14,012	2,042,593	32,211	1.6%
Agencies								
Toronto Public Health	63,797	63,534	(262)	(0.4%)	965	64,499	702	1.1%
Toronto Public Library	182,393	187,191	4,798	2.6%	468	187,659	5,266	2.9%
Association of Community Centres	8,027	8,281	254	3.2%		8,281	254	3.2%
Exhibition Place	(150)	(160)	(10)	6.7%		(160)	(10)	6.7%
Heritage Toronto	423	401	(22)	(5.1%)		401	(22)	(5.1%)
Theatres	5,274	5,274	(0)	(0.0%)		5,274	(0)	(0.0%)
Toronto Zoo	12,484	12,484	0	0.0%	(29)	12,454	(29)	(0.2%)
Arena Boards of Management	31	(18)	(48)	(157.8%)		(18)	(48)	(157.8%)
Yonge-Dundas Square		0	0	n/a		0	0	n/a
CreateTO Toronto & Pagion Conservation Authority	3,650	(0) 2 922	(0) 192	n/a		(0) 2 922	(0) 192	n/a 5.0%
Toronto & Region Conservation Authority Toronto Transit Commission - Conventional	596,642	3,833 621,958	183 25,316	5.0% 4.2%		3,833 621,958	183 25,316	4.2%
Toronto Transit Commission - Conventional Toronto Transit Commission - Wheel Trans	596,642 144,224	621,958 140,908	(3,316)	(2.3%)		621,958 140,908	(3,316)	(2.3%
Toronto Police Service	996,452	1,026,771	30,319	3.0%		1,026,771	30,319	3.0%
10101110 1 Onec Del vice	2,309		30,317	0.1%	149		152	6.6%
Toronto Police Services Board								
Toronto Police Services Board Toronto Community Housing Corporation Subsidy	243,795	243,438	(357)	(0.1%)	1.,	243,438	(357)	(0.1%
			-		1,552			



#### CITY OF TORONTO CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET NET EXPENDITURE NET EXPENDITURE

	2018	2019 Base	Change fro		2019 New / Enh.	2019 BC Rec'd Operating	Change fro	
(In \$000's)	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr /	%
Corporate Accounts								
Capital & Corporate Financing								
Capital from Current	353,462	340,869	(12,594)	(3.6%)		340,869	(12,594)	(3.6%)
Technology Sustainment	19,912	19,912				19,912		
Debt Charges	556,041	571,420	15,378	2.8%		571,420	15,378	2.8%
Capital & Corporate Financing	929,415	932,200	2,785	0.3%		932,200	2,785	0.3%
Non Donas - Franciski diaman								
Non Program Expenditures Tax Deficiencies/Write offs	82,383	68,529	(13,854)	(16.8%)		68,529	(13,854)	(16.8%)
Tax Increment Equivalent Grants (TIEG)	37,019	31,184	(5,834)	(15.8%)		31,184	(5,834)	(15.8%)
Assessment Function (MPAC)	44,040	44,993	953	2.2%		44,993	953	2.2%
Funding of Employee Related Liabilities	70,829	70,833	4	0.0%		70,833	4	0.0%
Tax Rebates for Registered Charities	70,025	70,033	•	n/a		70,033	-	n/a
Other Corporate Expenditures	9,443	42,847	33,404	353.7%		42,847	33,404	353.7%
Tax Increment Funding (TIF)	,,	935	935	n/a		935	935	n/a
Parking Tag Enforcement & Operations Exp	72,204		(1,245)	(1.7%)		70,958	(1,245)	(1.7%)
Vacancy Rebate Program	5,057	4,114	(943)	(18.6%)		4,114	(943)	(18.6%)
Heritage Property Taxes Rebate	1,750		326	18.6%		2,076	326	18.6%
Pandemic Influenza Stockpiling	, , ,	, ,		n/a		,		n/a
Solid Waste Management Services Rebate	144,302	109,680	(34,622)	(24.0%)		109,680	(34,622)	(24.0%)
Non-Program Expenditures	467,026	446,150	(20,876)	(4.5%)		446,150	(20,876)	(4.5%)
Non Program Revenues								
Payments in Lieu of Taxes	(95,480)	(93,453)	2,027	2.1%		(93,453)	2,027	2.1%
Supplementary Taxes	(45,000)		10,000	22.2%		(35,000)	10,000	22.2%
Tax Penalty Revenue	(29,800)	(31,000)	(1,200)	(4.0%)		(31,000)	(1,200)	(4.0%)
Municipal Land Transfer Tax	(770,000)		82,854	10.8%		(687,146)	82,854	10.8%
Third Party Sign Tax	(10,742)		985	9.2%		(9,758)	985	9.2%
Interest/Investment Earnings	(104,279)	(110,320)	(6,041)	(5.8%)		(110,320)	(6,041)	(5.8%)
Other Corporate Revenues	(8,197)	(7,954)	243	3.0%		(7,954)	243	3.0%
Dividend Income	(85,000)	(90,200)	(5,200)	(6.1%)		(90,200)	(5,200)	(6.1%)
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(57,182)		5,470	9.6%		(51,712)	5,470	9.6%
Administrative Support Recoveries - Water	(18,973)					(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	5 7 7	(2.054)	(2.50()		(16,327)	(2.054)	(2.50()
Parking Tag Enforcement & Operations Rev	(109,218)		(3,854)	(3.5%)		(113,072)	(3,854)	(3.5%)
Other Tax Revenues	(13,221)	(10,431)	2,790	21.1%		(10,431)	2,790	21.1%
Casino Woodbine Revenues Gaming & Registry Revenues	(16,000) (3,822)	(27,442) (3,969)	(11,442) (148)	(71.5%) (3.9%)		(27,442) (3,969)	(11,442) (148)	(71.5%) (3.9%)
Municipal Accommodation Tax (MAT)	(3,822) $(16,100)$	(27,378)	(11,278)	(3.9%)		(27,378)	(11,278)	(70.0%)
Non-Program Revenues	(1,490,942)	(1,425,733)	65,208	4.4%		(1,425,733)	65,208	4.4%
TOTAL - CORPORATE ACCOUNTS	(94,500)	(47,383)	47,117	49.9%		(47,383)	47,117	49.9%
	(54,500)	(47,505)	47,117	4717 70		(47,000)	47,117	4717 70
TOTAL LEVY OPERATING BUDGET BEFORE								
ASSESSMENT GROWTH AND TAX INCREASE	4,175,233	4,297,406	122,172	2.9%	15,564	4,312,970	137,736	3.3%
<u></u>								
Assessment Growth		(60,183)	(60,183)			(60,183)	(60,183)	
Assessment Growth For Tax Increment Funding		(935)	(935)			(935)	(935)	
Property Tax Rate Increase TOTAL LEVY OPERATING BUDGET	4,175,233	(76,618) 4,159,670	(76,618) (15,564)	(0.4%)	15,564	(76,618) 4,175,233	(76,618) 0	0.0%
TOTAL LEVI OF EXATENO BUDGET	4,175,233	4,159,070	(15,504)	(0.4%)	15,504	4,175,233	U	0.0%
Special Levy for Scarborough Subway	40,699	40,699				40,699		
City Building Fund	28,678	43,887	15,209	53.0%		43,887	15,209	53.0%
TOTAL LEVY INCLUDING SCARBOROUGH	20,070	75,007	13,407	22.0 /0		73,007	13,209	55.0 /0
SUBWAY EXTENSION LEVY	4,244,610	4,381,992	137,382	3.2%	15,564	4,397,556	152,946	3.6%
NON LEVY OPERATION								
Solid Waste Management Services	(21,747)	(20,313)	1,434	6.6%	313		1,747	8.0%
Toronto Parking Authority	(66,538)		(0)	0.0%		(66,538)	(0)	0.0%
Toronto Water TOTAL NON LEVY OPERATING BUDGET	(842,035) (930,320)	(873,185) (960,037)	(31,150)	(3.7%)	5,818 6,131		(25,333) (23,586)	(3.0%)
TOTAL NON LEVE OF ERATING BUDGET	(930,320)	(900,037)	(29,717)	(3.2%)	0,131	(953,906)	(43,380)	(2.5%)



#### CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET GROSS EXPENDITURE

		2019	Change from	m 2018	2019	2019 BC Rec'd	Change fro	m 2018
	2018	Base	Approved l	Budget	New / Enh.	Operating	Approved	Budget
(In \$000's)	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	3,687	4,077	390	10.6%	7,000	11,077	7,390	200.4%
Children's Services	663,066	653,163	(9,903)	(1.5%)	4,230	657,394	(5,672)	(0.9%
Court Services	50,955	49,656	(1,299)	(2.5%)	2,710	52,366	1,412	2.8%
Economic Development & Culture	81,258	79,541	(1,717)	(2.1%)	3,798	83,338	2,081	2.6%
Toronto Paramedic Services	224,452	232,853	8,401	3.7%	703	233,556	9,104	4.1%
Long-Term Care Homes & Services	262,616	266,608	3,992	1.5%	1,892	268,500	5,884	2.2%
Parks, Forestry & Recreation	466,628	472,692	6,065	1.3%	3,853	476,545	9,918	2.1%
Shelter, Support & Housing Administration	624,639	754,991	130,352	20.9%	5,171	760,161	135,523	21.7%
Social Development, Finance & Administration	56,685	59,655	2,970	5.2%	14,669	74,325	17,639	31.1%
Toronto Employment & Social Services	1,101,506	1,147,320	45,814	4.2%	263	1,147,583	46,077	4.2%
Sub-Total Community and Social Services	3,535,492	3,720,556	185,065	5.2%	44,289	3,764,845	229,354	6.5%
Infrastructure and Development Services								
City Planning	52,503	54,061	1,558	3.0%	885	54,947	2,443	4.7%
Fire Services	480,403	492,609	12,206	2.5%	1,460		13,666	2.8%
Municipal Licensing & Standards	57,140	61,009	3,870	6.8%	1,031	62,041	4,901	8.6%
Policy, Planning, Finance & Administration	23,915	24,547	631	2.6%	718	25,265	1,349	5.6%
Engineering & Construction Services	75,886	76,337	451	0.6%		76,337	451	0.6%
Toronto Building	57,114	57,871	757	1.3%	1,930	59,801	2,687	4.7%
Transportation Services	410,728	395,938	(14,791)	(3.6%)	201	396,139	(14,589)	(3.6%
Sub-Total Infrastructure and Development Services	1,157,690	1,162,372	4,683	0.4%	6,226	1,168,599	10,909	0.9%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	198,733	201,830	3,097	1.6%	4,965	206,795	8,063	4.1%
Fleet Services	58,483	58,549	66	0.1%	34	58,583	100	0.2%
Information & Technology	130,949	133,169	2,220	1.7%	540	133,708	2,760	2.1%
311 Toronto	18,758	19,128	370	2.0%	200	19,328	570	3.0%
Sub-Total Internal Corporate Services	406,923	412,676	5,753	1.4%	5,739	418,415	11,492	2.8%
Finance and Treasury Services								
Office of the Chief Financial Officer	19,490	20,685	1,195	6.1%	199	20,884	1,394	7.2%
Office of the Controller	76,556	80,549	3,993	5.2%	500	81,049	4,493	5.9%
Sub-Total Finance and Treasury Services	96,045	101,234	5,188	5.4%	699	101,933	5,887	6.1%
City Manager								
City Manager's Office	58,810	57,948	(862)	(1.5%)	966	58,914	104	0.2%
Sub-Total City Manager	58,810	57,948	(862)	(1.5%)	966	58,914	104	0.2%
Othon City Programs								
Other City Programs City Clerk's Office	63,620	52,525	(11,095)	(17.4%)	100	52,625	(10,995)	(17.3%
Legal Services	63,889	64,338	(11,095)	0.7%	1,331	65,669	1,780	2.8%
Mayor's Office	2,275	2,567	292	12.9%	1,551	2,567	292	12.9%
City Council	23,417	22,163	(1,254)	(5.4%)	17	22,181	(1,237)	(5.3%)
Sub-Total Other City Programs	153,201	141,594	(11,607)	(7.6%)	1,448	143,042	(10,159)	(6.6%)
	133,201	141,574	(11,007)	(7.0 %)	1,440	143,042	(10,137)	(0.0 %)
Accountability Offices Auditor General's Office	6,503	6,639	135	2.1%		6,639	135	2.1%
Integrity Commissioner's Office	518	576	58	11.2%		576		11.2%
Office of the Lobbyist Registrar	1,203	1,235	33	2.7%		1,235		2.7%
Office of the Ombudsman	1,932	1,991	59	3.1%		1,991	59	3.1%
Sub-Total Accountability Offices	10,155	10,440	285	2.8%		10,440	285	2.8%
TOTAL - CITY OPERATIONS	5,418,316	5,606,820	188,504	3.5%	59,368	5,666,188	247,872	4.6%
Agencies								
Toronto Public Health	254,862	253,019	(1,843)	(0.7%)	2,261	255,279	417	0.2%
Toronto Public Library	254,862 201,717	255,019	(1,843) 4,695	2.3%	2,261 468	206,880	5,163	2.6%
Association of Community Centres	8,330	8,597	267	3.2%	400	8,597	267	3.2%
Exhibition Place	55,593	56,595	1,002	1.8%		56,595		1.8%
Heritage Toronto	1,094	1,112	1,002	1.6%		1,112	1,002	1.6%
Theatres	34,684	37,360	2,676	7.7%		37,360		7.7%
Toronto Zoo	52,493	52,992	498	0.9%	93	53,085	592	1.1%
Arena Boards of Management	9,045	9,782	738	8.2%		9,782		8.2%
Yonge-Dundas Square	3,106	3,442	336	10.8%		3,442	336	10.8%
CreateTO	11,434	11,584	150	1.3%	1,258	12,841	1,407	12.3%
Toronto & Region Conservation Authority	48,088	51,365	3,277	6.8%	.,	51,365		6.8%
Toronto Transit Commission - Conventional	1,851,121	1,910,540	59,419	3.2%		1,910,540	59,419	3.2%
Toronto Transit Commission - Wheel Trans	152,855	149,019	(3,836)	(2.5%)		149,019	(3,836)	(2.5%
Toronto Police Service	1,141,876	1,172,748	30,872	2.7%		1,172,748	30,872	2.7%
Toronto Police Services Board	3,434	4,612	1,178	34.3%	149	4,761	1,327	38.6%
Toronto Community Housing Corporation Subsidy	243,795	243,438	(357)	(0.1%)		243,438	(357)	(0.1%
TOTAL - AGENCIES	4,073,527	4,172,617	99,089	2.4%	4,229	4,176,845	103,318	2.5%
TOTAL - CITY OPERATIONS AND AGENCIES	9,491,843	9,779,437	287,594	3.0%	63,596	9,843,033	351,190	3.7%



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	2018	2019 Base	Change fro		2019 New / Enh.	2019 BC Rec'd Operating	Change fro Approved	
(In \$000's)	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr / (Dcr)	%
Compands Accounts								
Corporate Accounts Capital & Corporate Financing								
Capital & Corporate Financing  Capital from Current	353,462	340,869	(12,594)	(3.6%)		340,869	(12,594)	(3.6%)
Technology Sustainment	19,912	19,912	(12,394)	(3.0%)		19,912	(12,394)	(3.0%)
Debt Charges	603,871	638,077	34,206	5.7%		638,077	34,206	5.7%
Capital & Corporate Financing	977,245	998,857	21,612	2.2%		998,857	21,612	2.2%
Non Program Expenditures	00.050	<b>5</b> 0 <b>5</b> 00	(11.550)	(12.00)		<b>5</b> 0 <b>5</b> 20	(11.550)	(12.00)
Tax Deficiencies/Write offs	90,079	78,529	(11,550)			78,529	1 1 1	(12.8%)
Tax Increment Equivalent Grants (TIEG)	37,019	31,184	(5,834)	(15.8%)		31,184	(5,834)	(15.8%)
Assessment Function (MPAC)	44,040	44,993	953 4	2.2 % 0.0 %		44,993	953 4	2.2% 0.0%
Funding of Employee Related Liabilities	70,829	70,833	4	0.0%		70,833	4	0.0%
Tax Rebates for Registered Charities	5,502	5,502	1 472	0.7%		5,502	1 472	0.7%
Other Corporate Expenditures	198,595	200,066 935	1,472 935	0.7% n/a		200,066 935	1,472 935	0.7% n/a
Tax Increment Funding (TIF)	72 204							
Parking Tag Enforcement & Operations Exp	72,204	70,958	(1,245)	(1.7%)		70,958	(1,245)	(1.7%)
Vacancy Rebate Program Heritage Property Taxes Rebate	5,057 1,750	4,114 2,076	(943) 326	(18.6%) 18.6%		4,114 2,076	(943) 326	(18.6%) 18.6%
Pandemic Influenza Stockpiling	1,750	2,076	320	10.0% n/a		2,070	320	
Solid Waste Management Services Rebate	144,302	109,680	(34,622)	(24.0%)		109,680	(34,622)	n/a (24.0%)
Non-Program Expenditures	669,376	618,872	(50,504)	(7.5%)		618,872	(50,504)	(7.5%)
17011-1 Togram Expenditures	007,570	010,072	(50,504)	(7.5 %)		010,072	(50,504)	(1.5 70)
Non Program Revenues								
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	47,721	46,045	(1,676)	(3.5%)		46,045	(1,676)	(3.5%)
Third Party Sign Tax	1,154	1,154				1,154		
Interest/Investment Earnings	6,939	9,898	2,959	42.7%		9,898		42.7%
Other Corporate Revenues	615	3,290	2,675	435.1%		3,290	2,675	435.1%
Dividend Income	5,000	7,600	2,600	52.0%		7,600	2,600	52.0%
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues				n/a				n/a
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Casino Woodbine Revenues		458	458	n/a		458	458	n/a
Gaming & Registry Revenues	709	754	46	6.4%		754	46	6.4%
Municipal Accommodation Tax (MAT)	18,567	29,422	10,855	58.5%		29,422	10,855	58.5%
Non-Program Revenues TOTAL - CORPORATE ACCOUNTS	80,704 1,727,325	98,621 1,716,350	17,917 (10,975)	(0.6%)		98,621 1,716,350	17,917 (10,975)	(0.6%)
	1,727,323	1,710,330	(10,973)	(0.0%)		1,710,550	(10,973)	(0.0%)
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	11,219,168	11,495,787	276,619	2.5%	63,596	11,559,383	340,215	3.0%
Constall and for Condense 1 C. 1	40.700	40.000		. 1	i	40 700		
Special Levy for Scarborough Subway	40,699	40,699	15 300	52 A#		40,699		F2 0.07
City Building Fund TOTAL LEVY INCLUDING SCARBOROUGH	28,678	43,887	15,209	53.0%		43,887	15,209	53.0%
SUBWAY EXTENSION LEVY	11,288,545	11,580,373	291,828	2.6%	63,596	11,643,969	355,424	3.1%
							,	
NON LEVY OPERATION	202.442	201.20-	= 0.45	2.1~	2	204 (20	0.450	
Solid Waste Management Services	383,442	,	7,865	2.1%	313			2.1%
Toronto Parking Authority	99,662		937	0.9%	<b>5</b> 605	100,599	937	0.9%
Toronto Water TOTAL NON LEVY OPERATING BUDGET	930,356	455,884 947,790	8,632 17,434	1.9%	7,985 8,298	463,869	16,617 25,732	3.7%
TOTAL HOR LETT OF ERATING BUDGET	930,330	947,790	17,434	1.9%	8,298	956,088	25,732	2.8%



#### CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET REVENUE

	2018	2019 Base	Change fro Approved		2019 New / Enh.	2019 BC Rec'd Operating	Change fro Approved	
(In \$000's)	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr / (Dcr)	%
Community and Social Services								
Affordable Housing Office	2,517	2,907	390	15.5%	7,000	9,907	7,390	293.6%
Children's Services	580,049		(9,903)	(1.7%)	492		1.7	(1.6%)
Court Services	49,348		4,639	9.4%	4,816		9,455	19.2%
Economic Development & Culture	11,512	. ,	(1,717)		2,648		931	8.1%
Toronto Paramedic Services	143,268		4,202	2.9%	350		4,552	3.2%
Long-Term Care Homes & Services	212,780		4,399	2.1%	1,892	219,071	6,290	3.0%
Parks, Forestry & Recreation	143,140		6,065		2,385		-,	5.9%
Shelter, Support & Housing Administration	412,737		123,312	29.9%	4,692		128,003	31.0%
Social Development, Finance & Administration Toronto Employment & Social Services	17,016	16,493 1,056,317	(522) 45,814	(3.1%) 4.5%	9,414 263		8,892 46,077	52.3%
Sub-Total Community and Social Services	2,582,871	2,759,548	176,677	6.8%	33,951	1,056,580 2,793,499	210,628	4.6% 8.2%
Infrastructure and Development Services								
City Planning	37,065	38,624	1,558	4.2%	885	39,509	2,443	6.6%
Fire Services	18,613	18,286	(326)	(1.8%)		18,286	(326)	(1.8%)
Municipal Licensing & Standards	36,939	40,953	4,015	10.9%	1,031	41,985	5,046	13.7%
Policy, Planning, Finance & Administration	14,708	15,340	631	4.3%	718	16,058	1,349	9.2%
Engineering & Construction Services	71,783		451	0.6%		72,235	451	0.6%
Toronto Building	67,808		5,957		1,930		7,887	11.6%
Transportation Services	185,648		(14,930)	(8.0%)		170,719	(14,930)	(8.0%)
Sub-Total Infrastructure and Development Services	432,565	429,921	(2,644)	(0.6%)	4,565	434,486	1,921	0.4%
Internal Corporate Services								
Facilities, Real Estate, Environment & Energy	126,623	130,636	4,012	3.2%	3,611	134,247	7,623	6.0%
Fleet Services	58,319	58,414	96	0.2%		58,414	96	0.2%
Information & Technology	54,123	54,569	445	0.8%		54,569	445	0.8%
311 Toronto	8,799		182	2.1%	200	9,181	382	4.3%
Sub-Total Internal Corporate Services	247,864	252,599	4,735	1.9%	3,811	256,410	8,546	3.4%
Finance and Treasury Services								
Office of the Chief Financial Officer	8,089		1,213		199		1,412	17.5%
Office of the Controller Sub-Total Finance and Treasury Services	48,292 56,381	52,335 61,637	4,043 5,256	9.3%	500 699	52,835 62,336	4,543 5,955	9.4%
·		02,000				0.2,000	2,222	
City Manager	0.000	0.007	(9(3)	(0.70)	000	0.006	20	0.467
City Manager's Office Sub-Total City Manager	9,868 9,868	9,007 9,007	(862)	(8.7%)	900 900	9,906 9,906	38	0.4%
, c	3,000	2,007	(002)	(0.7 70)	700	3,500	50	0.4 /6
Other City Programs	24 204	20.206	(44.00%)	(25.467)	400	20.206	(10.005)	(25.46)
City Clerk's Office	31,301		(11,095)		100			(35.1%)
Legal Services Mayor's Office	44,287	44,736	449	1.0%	1,331	46,067	1,780	4.0%
City Council	2,797	585	(2,212)	n/a (79.1%)		585	(2,212)	n/a (79.1%)
Sub-Total Other City Programs	78,385	65,527	(12,858)	(16.4%)	1,431	66,958	(11,427)	(14.6%)
Accountability Offices								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Accountability Offices				n/a				n/a
TOTAL - CITY OPERATIONS	3,407,933	3,578,239	170,306	5.0%	45,356	3,623,595	215,662	6.3%
Agencies								
Toronto Public Health	191,065	189,484	(1,581)	(0.8%)	1,296	190,780	(285)	(0.1%)
Toronto Public Library	19,324	19,221	(103)	(0.5%)		19,221	(103)	(0.5%)
Association of Community Centres	303		13	4.4%		316		4.4%
Exhibition Place	55,743		1,012	1.8%		56,755		1.8%
Heritage Toronto	671	711	39	5.9%		711	39	5.9%
Theatres	29,409		2,676	9.1%		32,086	2,676	9.1%
Toronto Zoo	40,009		498		123		621	1.6%
Arena Boards of Management	9,014		786 336			9,800		8.7%
Yonge-Dundas Square CreateTO	3,106 11,434		336 150	10.8% 1.3%	1,258	3,442 12,841	336 1,407	10.8% 12.3%
Toronto & Region Conservation Authority	11,434 44,438		3,094	7.0%	1,458	47,532	3,094	7.0%
Toronto Transit Commission - Conventional	1,254,480		34,103			1,288,583		2.7%
Toronto Transit Commission - Conventional Toronto Transit Commission - Wheel Trans	8,631	8,111	(520)	(6.0%)		8,111	(520)	(6.0%
Toronto Police Service	145,424		553	0.4%		145,977	553	0.4%
Toronto Police Services Board	1,125		1,175			2,300		104.4%
Toronto Community Housing Corporation Subsidy			Í	n/a				n/a
TOTAL - AGENCIES	1,814,176	1,856,409	42,233	2.3%	2,676	1,859,085	44,909	2.5%
TOTAL - CITY OPERATIONS AND AGENCIES	5,222,109	5,434,647	212,538	4.1%	48,033	5,482,680	260,571	5.0%



## CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET REVENUE

In \$000's)	2018	18 Base Approved Budget New / Enh. Operating Approved Approved				2019 Approved Budget 2019 2019 BC Rec'd Approved			Approved Budget New / Enh.		
	Budget	Budget	\$ Incr /	%	Budget	Budget	\$ Incr / (Dcr)	%			
Corporate Accounts											
Capital & Corporate Financing											
Capital from Current				n/a				n/a			
Technology Sustainment				n/a				n/a			
Debt Charges	47,829	66,657	18,828	39.4%		66,657	18,828	39.4%			
Capital & Corporate Financing	47,829	66,657	18,828	39.4%		66,657	18,828	39.4%			
Non Program Expenditures											
Tax Deficiencies/Write offs	7,696	10,000	2,304	29.9%		10,000	2,304	29.9%			
Tax Increment Equivalent Grants (TIEG)	,	.,	,	n/a		.,	, , ,	n/a			
Assessment Function (MPAC)				n/a				n/a			
Funding of Employee Related Liabilities				n/a				n/a			
Tax Rebates for Registered Charities	5,502	5,502				5,502					
Other Corporate Expenditures	189,152	157,219	(31,932)	(16.9%)		157,219	(31,932)	(16.9%)			
Tax Increment Funding (TIF)		,		n/a		,		n/a			
Parking Tag Enforcement & Operations Exp				n/a				n/a			
Vacancy Rebate Program				n/a				n/a			
Heritage Property Taxes Rebate				n/a				n/a			
Pandemic Influenza Stockpiling				n/a				n/a			
Solid Waste Management Services Rebate				n/a				n/a			
Non-Program Expenditures	202,350	172,722	(29,628)	(14.6%)		172,722	(29,628)	(14.6%)			
Non Program Revenues											
Payments in Lieu of Taxes	95,480	93,453	(2,027)	(2.1%)		93,453	(2,027)	(2.1%)			
Supplementary Taxes	45,000		(10,000)	(22.2%)		35,000	(10,000)	(22.2%)			
Tax Penalty Revenue	29,800		1,200	4.0%		31,000	1,200	4.0%			
Municipal Land Transfer Tax	817,721	733,191	(84,531)			733,191	(84,531)	(10.3%			
Third Party Sign Tax	11,896		(985)	(8.3%)		10,911	(985)	(8.3%			
Interest/Investment Earnings	111,218	,	9,000			120,218	9,000	8.1%			
Other Corporate Revenues	8,812		2,432	27.6%		11,244	2,432	27.6%			
Dividend Income	90,000	,	7,800	8.7%		97,800	7,800	8.7%			
Provincial Gas Tax	91,600		,			91,600	, , , , ,				
Parking Authority Revenues	57,182	-	(5,470)	(9.6%)		51,712	(5,470)	(9.6%)			
Administrative Support Recoveries - Water	18,973	_	(=,::=)	(-10,10)		18,973	(=,:::)	(			
Administrative Support Recoveries - Health & EMS	16,327	,				16,327					
Parking Tag Enforcement & Operations Rev	109,218	_	3,854	3.5%		113,072	3,854	3.5%			
Other Tax Revenues	13,221	10,431		(21.1%)		10,431	(2,790)	(21.1%			
Casino Woodbine Revenues	16,000	,	11,900			27,900	11,900	74.4%			
Gaming & Registry Revenues	4,530		193			4,724	193	4.3%			
Municipal Accommodation Tax (MAT)	34,667	56,800	22,133	63.8%		56,800	22,133	63.8%			
Non-Program Revenues	1,571,646	1,524,355	(47,291)	(3.0%)		1,524,355	(47,291)	(3.0%)			
TOTAL - CORPORATE ACCOUNTS	1,821,826		(58,092)	(3.2%)		1,763,733	(58,092)	(3.2%			
TOTAL LEVY OPERATING BUDGET BEFORE											
ASSESSMENT GROWTH AND TAX INCREASE	7,043,935	7,198,381	154,446	2.2%	48,033	7,246,413	202,479	2.9%			
Special Levy for Scarborough Subway											
City Building Fund											
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	7.043.935	7,198,381	154,446	2.2%	48,033	7,246,413	202,479	2.9%			
	.,,	, 5,001			.0,000	. ,2 .0, 710		2.5 /6			
NON LEVY OPERATION	40 - 45	44.5 -5-									
Solid Waste Management Services	405,189		6,431	1.6%		411,620	6,431	1.6%			
Toronto Parking Authority	166,200		937	0.6%		167,138		0.6%			
Toronto Water	1 780 787	1,329,069	39,782	3.1%	2,167	1,331,237	41,950	3.3%			



### CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET POSITIONS

		2019	Change fi		2019	2019 BC Rec'd	Change fro	
	2018 Budget	Base Budget	Incr / (Dcr)	%	New / Enh. Budget	Operating Budget	Incr / (Dcr)	%
Community and Social Services	25.0	25.0	(0.0)	(0.0%)	3.0	28.0	2.0	12.0%
Affordable Housing Office Children's Services	1,088.6	1,104.7	16.0	1.5%	3.0 8.0	1,112.7	3.0 24.0	2.2%
Court Services	229.0	230.0	1.0	0.4%	11.0	241.0	12.0	5.2%
Economic Development & Culture	302.5	304.5	2.0	0.7%	2.0	306.5	4.0	1.3%
Toronto Paramedic Services	1,477.3	1,477.3	(0.0)	(0.0%)	7.0	1,484.3	7.0	0.5%
Long-Term Care Homes & Services	2,389.9	2,408.7	18.8	0.8%	17.9	2,426.6	36.7	1.5%
Parks, Forestry & Recreation	4,522.3	4,497.5	(24.8)	(0.5%)	30.5	4,528.0	5.8	0.1%
Shelter, Support & Housing Administration	886.4	899.3	13.0	1.5%	5.0	904.3	18.0	2.0%
Social Development, Finance & Administration	169.0	164.0	(5.0)	(3.0%)	19.0	183.0	14.0	8.3%
Toronto Employment & Social Services	1,985.0	1,909.0	(76.0)	(3.8%)	2.0	1,911.0	(74.0)	(3.7%
Sub-Total Community and Social Services	13,075.0	13,020.1	(55.0)	(0.4%)	105.4	13,125.4	50.4	0.4%
Infrastructure and Development Services								
City Planning	430.0	430.0			10.0	440.0	10.0	2.3%
Fire Services	3,214.3	3,200.3	(14.0)	(0.4%)	12.0	3,212.3	(2.0)	(0.1%
Municipal Licensing & Standards	492.5	518.5	26.0	5.3%	8.0	526.5	34.0	6.9%
Policy, Planning, Finance & Administration	200.1	206.1	6.0	3.0%	5.0	211.1	11.0	5.5%
Engineering & Construction Services	592.1	591.1	(1.0)	(0.2%)		591.1	(1.0)	(0.2%
Toronto Building	468.0	468.0	(0.0)	(0.0%)	4.0	472.0	4.0	0.9%
Transportation Services	1,179.8	1,196.3	16.5	1.4%	2.0	1,198.3	18.5	1.6%
Sub-Total Infrastructure and Development Services	6,576.8	6,610.3	33.5	0.5%	41.0	6,651.3	74.5	1.1%
Internal Community Committee								
Internal Corporate Services Facilities, Real Estate, Environment & Energy	1,042.1	1,041.9	(0.2)	(0.0%)	26.6	1,068.5	26.4	2.5%
Fleet Services	1,042.1	1,041.9	(0.2)	(0.0%)	1.0	188.0	1.0	0.5%
Information & Technology	849.0	857.0	8.0	0.9%	3.0	860.0	11.0	1.3%
311 Toronto	180.5	180.5	0.0	0.7 /6	2.5	183.0	2.4	1.4%
Sub-Total Internal Corporate Services	2,258.6	2,266.4	7.8	0.3%	33.1	2,299.4	40.8	1.8%
1		,				,		
Finance and Treasury Services								
Office of the Chief Financial Officer	133.0	145.0	12.0	9.0%	2.0	147.0	14.0	10.5%
Office of the Controller	664.7	681.2	16.5	2.5%	1.0	682.2	17.5	2.6%
Sub-Total Finance and Treasury Services	797.7	826.2	28.5	3.6%	3.0	829.2	31.5	3.9%
City Manager								
City Manager's Office	456.0	446.0	(10.0)	(2.2%)	2.0	448.0	(8.0)	(1.8%)
Sub-Total City Manager	456.0	446.0	(10.0)	(2.2%)	2.0	448.0	(8.0)	(1.8%)
The state stay are also as a second state of the state of	10000		(====)	(=== /+)			(212)	(=10.71
Other City Programs								
City Clerk's Office	413.8	390.3	(23.5)	(5.7%)		390.3	(23.5)	(5.7%
Legal Services	377.9	378.9	1.0	0.3%	10.0	388.9	11.0	2.9%
Mayor's Office	1.0	1.0				1.0		
City Council	25.0	25.0				25.0		
Sub-Total Other City Programs	817.7	795.2	(22.5)	(2.8%)	10.0	805.2	(12.5)	(1.5%)
Accountability Offices								
Auditor General's Office	36.0	36.0				36.0		
Integrity Commissioner's Office	3.0	3.0				3.0		
Office of the Lobbyist Registrar	8.3	8.3				8.3		
Office of the Ombudsman	12.0	12.0				12.0		
Sub-Total Accountability Offices	59.2	59.2				59.2		
TOTAL - CITY OPERATIONS	24,041.1	24,023.4	(17.7)	(0.1%)	194.4	24,217.8	176.7	0.7%
Agencies								
Toronto Public Health	1,881.4	1,867.1	(14.2)	(0.8%)	14.0	1,881.1	(0.2)	(0.0%)
Toronto Public Library	1,734.8	1,730.3	(4.5)	(0.3%)	2.0	1,732.3	(2.5)	(0.1%
Association of Community Centres	80.6	80.6				80.6		
Exhibition Place	356.0	356.0	0.0	10.50		356.0	0.0	10.50
Heritage Toronto Theatres	7.5	8.5	0.9	12.7%		8.5 222.7	0.9	12.7 % (4.2 %
Toronto Zoo	232.5 396.0	222.7 396.0	(9.8)	(4.2%)	1.0	397.0	(9.8) 1.0	0.3%
Arena Boards of Management	65.6	396.0 65.5	(0.1)	(0.1%)	1.0	65.5	(0.1)	(0.1%
Yonge-Dundas Square	8.0	8.0	(0.1)	(0.1 /0)		8.0	(0.1)	(0.1 %
CreateTO	51.0	50.0	(1.0)	(2.0%)	7.0	57.0	6.0	11.8%
Toronto & Region Conservation Authority	812.9	812.9	(1.0)	(2.0 /0)	7.0	812.9	0.0	11.0 /
Toronto Transit Commission - Conventional	15,185.0	15,314.0	129.0	0.8%		15,314.0	129.0	0.8%
Toronto Transit Commission - Wheel Trans	620.0	637.0	17.0	2.7%		637.0	17.0	2.7%
Toronto Police Service	7,881.0	7,881.0				7,881.0	2.30	
	7.0	7.0			1.5		1.5	21 407
Toronto Police Services Board	7.0	7.0			1.5 25.5	8.5	1.5	21.4%



### CITY OF TORONTO 2019 BUDGET COMMITTEE RECOMMENDED OPERATING BUDGET POSITIONS

		2019	Change from 2018 Approved Budget			2019 BC Rec'd	Change from 2018 Approved Budget	
	2018 Budget	Base Budget	Incr / (Dcr)	%	New / Enh. Budget	Operating Budget	Incr / (Dcr)	%
TOTAL - CORPORATE ACCOUNTS	407.0	407.0				407.0		
TOTAL LEVY PPOSITIONS	53,767.3	53,867.0	99.7	0.2%	219.9	54,086.9	319.6	0.6%
NON LEVY OPERATION								
Solid Waste Management Services	1,116.3	1,119.0	2.7	0.2%	3.8	1,122.8	6.5	0.6%
Toronto Parking Authority	328.5	328.5				328.5		
Toronto Water	1,764.7	1,774.6	10.0	0.6%	31.0	1,805.6	41.0	2.3%
TOTAL NON LEVY OPERATING BUDGET	3,209.5	3,222.2	12.7	0.4%	34.8	3,256.9	47.5	1.5%



#### **By Category**

		2019			2020			2021	
In \$ Thousands	Gross	Net	Postions	Gross		ositions	Gross		Positions
Addressing Community Safety									
Parks, Forestry & Recreation							ļ		
Downtown East Service Improvement	679.4	679.4	7.6	1.7	1.7		1.8	1.8	
Social Development, Finance & Administration	1,161.3			(7.1)			0.5		
National Crime Prevention Grant - Community Healing National Crime Prevention Grant - Crisis Response Expansion	293.7		1.0	(7.1) 36.1			6.5		
National Crime Prevention Grant - More Life Skills YVP	719.4		1.0	(11.4)			3.6		
National Crime Prevention Grant - Support Vulnerable Youth	963.1		5.0	139.0			17.2		
National Crime Prevention Grant - TO Wards Peace	1,042.4		2.0	66.1			6.5		
Provincial Funding for TCHC Violence Reduction Strategy	5,039.0						į		
Addressing Community Safety Total	9,898.3	679.4	16.6	224.4	1.7		36.0	1.8	
Investing In Poverty Reduction							<u>.</u>		
Affordable Housing Office Implementing the Housing Now Initiative	7,000.0		3.0	(5,868.3)			28.2		
Children's Services	7,000.0		3.0	(3,000.3)	<u> </u>		20.2		
Saturday Opening of the North District Office	492.1		8.0	266.6			22.6		
Additional City Contribution - 20% of Provincial Expansion	3,738.4	3,738.4		3,738.4	3,738.4		3,738.4	3,738.4	
City Planning							İ		
CP- Housing Now Initiative (EX1.1 rec # 16b)	195.0		2.0	62.2			7.2		
CreateTO									
Housing Now Initiative (EX1.1) - 2 Temporary Positions	292.5		2.0	97.5			7.8		
Shelter, Support & Housing Administration Enhanced Case Management Pilot	1,691.5		5.0	435.0			6.5	6.5	
Ennanced Case Management Pilot Acquire and Install Menstrual Hygiene Product Dispensers	1,691.5	119.8	5.0	435.0			ხ.ე	0.0	
Social Development, Finance & Administration	113.0	113.0		İ	<del></del>		į		
TYES - Identify & Impact (INI) Grants	45.0	45.0					ļ		
TYES - Youth Violence Intervention	444.4	444.4	3.0	3.9	3.9		9.5	9.5	
TYES - TCHC Youth Development Programs	192.4	192.4					-		
TYES - Toronto Youth Partnership & Employment Expansion	467.0	467.0	5.0	98.6	98.6		14.4	14.4	
TYES - Support for Parents & Caregivers of Vulnerable Youth	200.0	200.0					į		
TYES - Alternatives to Criminalization	1,229.7	1,229.7	1.0	33.0	33.0		3.2	3.2	
Transit Fare Equity Program - Phase 2 (Child Care Only)	2,377.0	2,377.0		2,088.0	2,088.0		}		
Scarborough Works Youth Employment Plan	300.0	300.0		(300.0)	(300.0)		į		
Toronto Public Health  Collection of Health Data in Homeless Population	260.0	65.0	2.0				į		
Maintain Municipal Contribution @20% for SNP	300.0	300.0	2.0				:		
SNP Expansion in Independent Schools	300.0	300.0		303.0	303.0		-		
Toronto Public Library	000.0	000.0		000.0	000.0				
2019 Sunday Service Enhancement - additional locations	208.0	208.0		208.0	208.0		į		
2019 Additional Youth Hubs	260.0	260.0	2.0	I					
Investing In Poverty Reduction Total	20,112.8	10,246.7	33.0	1,165.9	6,172.9		3,837.8	3,772.0	
Promoting Community Wellness							ļ		
City Council  Muslim Fellowship Program Grant	17.3	17.3					j		
Long-Term Care Homes & Services	17.5	17.3					i		
Provincial LTC Program Accountability Requirements	1,891.6		17.9	4.6	4.6		(3.7)	(3.7)	
Parks, Forestry & Recreation	1,00110		1710				(0)	(0.1)	
Community Recreation Growth Plan & Waitlist Mngmt - Phase 2	539.0	417.2	10.9				į		
Social Development, Finance & Administration				ļ			ļ		
Woodbine Expanded Gaming - Community Benefits Agreement	95.1		1.0	53.0			(98.5)		(1.0)
Woodbine Expanded Gaming - Tracking & Reporting System	100.0			(100.0)					
Toronto Employment & Social Services	000.0		0.0	0.0			(000.0)		(0.0)
Add Program Supervisors for Implementation of Woodbine CBA  Toronto Paramedic Services	262.9		2.0	6.9			(269.8)		(2.0)
Resources for PCP Program Delivered to Low-Income Residents	350.0		2.0	(300.0)		(2.0)	(50.0)		
Add Community Paramedics to Focus on 911 Call Mitigation	353.2	353.2	5.0	419.2	242.6	(2.0)	70.2	(139.3)	
Toronto Public Health	330.2	330.2	0.0	.10.2			. 0.2	(.55.0)	
Community Outreach for TPH Harm Reduction Clients	710.0	177.5	7.0				ļ		
Infection Prevention & Control-Shelter & Respite	238.0	59.5	2.0	İ			į		
Toronto Urban Health Fund (TUHF) Enhancement (Year 5)	150.0	37.5					ļ		
Toronto Zoo									
Educational Programming Update	93.4	(29.5)	1.0	17.6	(53.5)	1.0	1.8	1.8	(0.0)
Promoting Community Wellness Total Supporting Economic Vitality	4,800.6	1,032.8	48.8	101.2	193.7	(1.0)	(350.0)	(141.2)	(3.0)
Economic Development & Culture				į			į		
Indian Residential School Survivors (IRSS) Legacy Structure	250.0			(250.0)			!		
Capacity Building Program Expansion	197.6		1.0	37.8	37.8		3.6	3.6	
Eglinton Avenue Support	485.0						1		
Pop-Up Shops Expanded Pilot Program	200.0						į		
Retail Accelerator Program	200.0						ļ		
Strategic Response Fund	200.0			į					
Ward Based Community Economic Development Profiles	125.0			/==			(125.0)		
Toronto Significant Events Investment Program	750.0			(750.0)			ļ		
Expand Digital Mainstreet	240.0			ļ			į		



### **By Category**

In \$ Thousands	Gross	2019 Net	Postions	Gross	2020 Net	Positions	Gross	2021 Net	Positions
Increase Grants for the Local Arts Service Organization	112.0	112.0	PUSITOTIS	GIUSS	ivet	PUSITIONS	GIUSS	Net	PUSITIONS
Capital Asset Operations, Maintenance and Planning	112.0	112.0			<u> </u>				
Additional Resource for Film Development	55.1	55.1	1.0	59.8	(55.1)		3.0		
Toronto Arts Council (TAC) Funding	421.0	421.0			ļ				
Youth Arts Incubator	300.0	300.0			i !				
StreetARToronto	150.0	150.0							
Supporting Economic Vitality Total	3,797.7	1,150.1	2.0	(902.3)	(17.2)		(118.3)	3.6	
Advancing Environmental Sustainability							ļ		
Facilities, Real Estate, Environment & Energy									
TransformTO - CEP & Low Carbon Thermal Networks	75.0	75.0		140.4	1	1.0	, ,		
TransformTO - Leading by Example	169.2	25.0	2.0	265.3		1.0			(2.0)
TransformTO - New Community Energy Projects Planning	889.2	889.2	3.0	863.0		3.0			(3.0)
Resource requirement for review of Green Roof Bylaw	99.6		1.0	37.8	<u> </u>		(103.0)		(1.0)
Parks, Forestry & Recreation	4 704 0			(4.704.0)	i !	(= 0)			
Urban Forestry - Extend Advancement of Tree Maintenance Yr 3	1,704.0	202.2	5.0	(1,704.0)		(5.0)	(4.000.0)	(4 500 0)	(0.0)
Advancing Environmental Sustainability Total	2,937.0	989.2	11.0	(397.5)	1,003.4	0.0	(1,929.6)	(1,569.2)	(6.0)
Advancing City Building and Mobility					! !				
City Planning					į				
City Planning Internship Program	440.5		F 0	100.0	} }		10.0		
Implementation of TOCore and Midtown in Focus	440.5		5.0	163.2	i	(4.0)	18.6		
Exhibition and Ontario Place Master Planning	92.2		1.0	(51.3)		(1.0)	(41.0)		(4.6)
TDSB/ TCDSB Coordinator of School Projects	92.2		1.0	34.7	i		(126.9)		(1.0)
Staffing for Sustained Committee of Adjustment Volumes	65.2		1.0	24.4	<u> </u>		2.8		
Policy, Planning, Finance & Administration	140.0		2.2	F0.0	<u> </u>		<u>, , , , , , , , , , , , , , , , , , , </u>		
Public Consultation Services for Transportation Initiatives	149.6		2.0	52.0		1.0	0.4		
Creation of the Transit Expansion Office	568.3		3.0	248.0	!	1.0	128.2		
Toronto Building	107.0		0.0	60.0					
Issue Management & Administrative Support for CBO's Office	167.9		2.0	63.8			6.3		
Transportation Services	001.4	001.4	0.0	70.5	70.5		7.4	7.4	
Red Light Camera Expansion Feasibility & Planning  Advancing City Building and Mobility Total	201.4	201.4 <b>201.4</b>	2.0 <b>17.0</b>	76.5 <b>611.3</b>		<b>E</b>	7.4	7.4 <b>7.4</b>	(4.0)
Enhancing Legislative Oversight	1,777.5	201.4	17.0	011.3	76.5		(4.2)	7.4	(1.0)
Court Services					i !	_			
Case Mgt costs related to the implementatn of Distr Driv Law	816.4	(2,047.8)	3.0	98.2	98.2		12.8	12.8	
Court Mgt costs related to the implementatin of Distribition Law  Court Mgt costs related to the implementatin of Cannabis laws	1,793.8	(158.0)	8.0	223.2			28.0		
Fire Services	1,793.0	(136.0)	0.0	223.2	155.6		20.0	(0.2)	
	174.3	174.3		40.2	40.2		5.6	F. 6	
Solicitor to Address Enforcement provided by Legal Services			11.0		:		91.9		
Fire Safety Quality Assurance Inspection Audits (AG)  Legal Services	1,135.5	1,135.5	11.0	134.7	134.7		91.9	91.9	
Legal to ML&S for enforcement litigation & prosecution chrgs	246.8		2.0	57.6	<u> </u>		8.4		
Municipal Licensing & Standards	240.0		2.0	37.0	<u>;</u> ;		0.4		
Illegal Cannabis Storefront Enforcement Legal Support	246.8			57.6	i !		8.4		
Illegal Cannabis Storefront Enforcement MLS	784.4		8.0	234.7	•		25.1		
Enhancing Legislative Oversight Total	5,197.9	(895.9)	32.0	846.1	426.7		180.1	110.1	
Transforming and Modernizing Government	0,10710	(000.0)	02.0	0.0.1	12011	=	100.1	11011	
City Clerk's Office									
Info Prod Transformation – Options Study for Offset Printing	100.0			(100.0)	i !				
Facilities, Real Estate, Environment & Energy				(100.0)	; !				
Mgmt Consultant Positions to support OMP/Strgy Policy Plan'g	217.9		2.0	81.4	81.4		7.9	7.9	
Fleet Services									
Manufacturer Direct Purchase of Light Duty Vehicles	34.3	34.3	1.0	71.0	71.0		(34.6)	(34.6)	(1.0)
Information & Technology							(= -)	( )	( - /
Risk Management Cyber Security & Compliance	230.3	230.3	2.0	82.2	82.2		8.0	8.0	
Cyber Security Awareness (AG)	309.2	309.2	1.0	38.4	38.4		13.7		
Legal Services		_				_			
Legal Services Organizational Review	120.0			(120.0)					
Office of the Controller		_		,	İ				
Review of Accounts Receivable processes within the City(AG)	500.0			(500.0)	•				
Toronto Building				,					
Additional Capacity for Modernization & Continuous Improveme	174.3		2.0	66.6			6.6		
Toronto Building Program Review	1,588.1			(1,588.1)	<u> </u>				
Toronto Public Health				,					
Communications Strategy	100.0	25.0	1.0		i !				
Service Delivery Review	202.5		2.0		50.6				
Transforming and Modernizing Government Total	3,576.6	598.8	11.0	(1,968.5)	323.7		1.6	(5.0)	(1.0)
Improving Security at City Facilities									
Facilities, Real Estate, Environment & Energy					!				
Enhanced Security at City Hall	365.2	365.2	4.6	35.2	35.2		10.5	10.5	
Security Guards for Parks, Forestry & Recreation	371.1				į				
Security Guards for Toronto Public Health	626.2		7.0	16.5	16.5		16.9	16.9	
Security Guards for Shelter, Support & Housing Admin	359.5		4.0	9.4	9.4		9.6	9.6	
Security Guards for Toronto Employment & Social Services	260.7		3.0	6.9	6.9		7.1	7.1	
Custodial & Security for Union Stn Loading Dock & Food Crt	1,305.9			193.8	ļ		27.4		



### **By Category**

		2019			2020			2021	
In \$ Thousands	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions
Jack Layton Ferry Terminal - Additional Security	371.1	371.1		ļ					
Shelter, Support & Housing Administration									
Expansion of Security Services for 129 Peter Street	359.5	359.5		į					
Toronto Employment & Social Services				İ					
IDC / IDR - Tess - Facilities (New Security Guards)									
Improving Security at City Facilities Total	4,019.2	1,095.8	18.6	261.8	68.0		71.4	44.1	
Strengthening Support, Oversight & Financial Management				İ					
311 Toronto				!			ļ		
New CSR to handle increased volume for Bld & PH inquiries	200.1		2.5	6.7	6.7		6.3	6.3	
City Manager's Office				ŀ			İ		
Support Fire Services' Post Traumatic Stress Disorder	131.9	66.0	1.0	5.5	5.5		3.6	3.6	
Conferences - Federation of CDN Municipalities & ICMA, 2020	833.7		1.0	(171.6)		(1.0)	(662.1)		
Court Services				ŀ					
Temp. lease costs to Relocate Courtrooms at 481 University	100.0	100.0		140.0	140.0		(320.0)	(320.0)	
CreateTO				İ					
Additional Recruitment Costs	30.0			(30.0)			!		
Project Investigative Costs for Feasibility Studies	500.0			(500.0)					
1.0 Communication & Marketing Spec. for Adtl Volume & Scope	53.1		1.0	1.1			1.1		
1.0 Senior Accounts Payable Admin. for Adtl Volume & Scope	37.0		1.0	(37.0)		(1.0)			
1.0 Asset/Portfolio Manager (Portfolio Strategy)	122.1		1.0	33.4		` '	3.1		
1.0 Analyst Position (Portfolio Strategy)	82.3		1.0	21.5			2.1		
1.0 Lead, Data Analytics / Performance Measurement Position	140.5		1.0	37.8			3.6		
Facilities, Real Estate, Environment & Energy				İ					
Maintenance & Custodial services for Police New Data Center	226.0			į					
Fire Services							i		
New Firefighter-Technician for CAD/RMS (emergency response)	84.5	84.5	1.0	44.4	44.4		0.3	0.3	
Employee Asst Program Counsellor	66.0	66.0		ļ					
Legal Services				İ					
Legal Support for Affordable Housing	184.1		1.0	43.3			6.0		
Legal Support for Fire Services	174.3		1.0	40.2			5.6		
Legal Support for Insurance Claims	123.2		1.0	28.4			3.9		
Legal to Court Services for distracted driving charges	367.7		4.0	83.7			13.6		
Legal Support for Toronto Water	114.7		1.0	26.4			3.6		
Office of the Chief Financial Officer									
Additional Staff to Support Development Charge Services	199.0		2.0	63.7			7.7		
Office of the Controller									
Conversion from 1 Materials Mgmnt Clerk to 2 Couriers			1.0	66.7	66.7		(0.4)	(0.4)	
Parks, Forestry & Recreation				1			(=: 1)	(=)	
Tree by-law Oversight & Administration Improvement	559.5		7.0	168.6			(59.6)		(1.0)
Shelter, Support & Housing Administration							(2276)		(110)
One-time costs for a leased facility	3,000.0			(3,000.0)					
Toronto Police Services Board	2,300.0			(=,====)			1		
Additional Positions to Support the Board's Governance Role	149.2	149.2	1.5	97.0	97.0				
Strengthening Support, Oversight & Financial Management Total	7,478.9	465.6	30.0	(2.829.9)	360.4	(2.0)	(981.6)	(310.1)	(1.0)
Grand Total	63,596.4	15,563.9	219.9	(2,887.6)	8,609.7	(3.0)	743.2	1,913.4	(12.0)



### **By Program**

		2019			2020			2021	
In \$ Thousands	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions
311 Toronto	000.1		0.5	0.7	6.7		0.0	0.0	
New CSR to handle increased volume for Bld & PH inquiries 311 Toronto Total	200.1 <b>200.1</b>		2.5 <b>2.5</b>	6.7 <b>6.7</b>	6.7 <b>6.7</b>		6.3 <b>6.3</b>		
Affordable Housing Office	200.1		2.5	0.7	0.7		0.0	0.5	
Implementing the Housing Now Initiative	7,000.0		3.0	(5,868.3)			28.2		
Affordable Housing Office Total	7,000.0		3.0	(5,868.3)			28.2		
Children's Services									
Saturday Opening of the North District Office	492.1		8.0	266.6			22.6		
Additional City Contribution - 20% of Provincial Expansion	3,738.4	3,738.4 <b>3.738.4</b>	0.0	3,738.4	3,738.4		3,738.4		
Children's Services Total City Clerk's Office	4,230.5	3,738.4	8.0	4,005.0	3,738.4		3,761.0	3,738.4	
Info Prod Transformation – Options Study for Offset Printing	100.0			(100.0)					
City Clerk's Office Total	100.0			(100.0)					
City Council									
Muslim Fellowship Program Grant	17.3	17.3							
City Council Total	17.3	17.3							
City Manager's Office	101.0	00.0	1.0	F F.			0.0	0.0	
Support Fire Services' Post Traumatic Stress Disorder Conferences - Federation of CDN Municipalities & ICMA, 2020	131.9 833.7	66.0	1.0 1.0	5.5 (171.6)	5.5	(1.0)	3.6 (662.1)	i	
City Manager's Office Total	965.7	66.0	2.0	(171.0)	5.5	(1.0)	(658.5)	3.6	
City Planning	000	00.0	2.0	(10011)	0.0	(110)	(000.0)	0.0	
City Planning Internship Program									
Implementation of TOCore and Midtown in Focus	440.5		5.0	163.2			18.6		
Exhibition and Ontario Place Master Planning	92.2		1.0	(51.3)		(1.0)	(41.0)		
TDSB/TCDSB Coordinator of School Projects	92.2		1.0	34.7			(126.9)		(1.0)
Staffing for Sustained Committee of Adjustment Volumes CP- Housing Now Initiative (EX1.1 rec # 16b)	65.2 195.0		1.0 2.0	24.4 62.2			2.8 7.2		
City Planning Total	885.3		10.0	233.2		(1.0)	(139.3)		(1.0)
Court Services	555.5		10.0	200.2		(1.0)	(100.0)		(1.0)
Case Mgt costs related to the implementatn of Distr Driv Law	816.4	(2,047.8)	3.0	98.2	98.2		12.8	12.8	
Court Mgt costs related to the implementatn of Cannabis laws	1,793.8	(158.0)	8.0	223.2	153.6		28.0	(0.2)	
Temp. lease costs to Relocate Courtrooms at 481 University	100.0	100.0		140.0	140.0		(320.0)		
Court Services Total	2,710.1	(2,105.8)	11.0	461.4	391.8		(279.2)	(307.4)	
CreateTO	00.0			(00.0)					
Additional Recruitment Costs Project Investigative Costs for Feasibility Studies	30.0 500.0			(30.0) (500.0)					
1.0 Communication & Marketing Spec. for Adtl Volume & Scope	53.1		1.0	(500.0)			1.1		
1.0 Senior Accounts Payable Admin. for Adtl Volume & Scope	37.0		1.0	(37.0)		(1.0)			
1.0 Asset/Portfolio Manager (Portfolio Strategy)	122.1		1.0	33.4		,	3.1		
1.0 Analyst Position (Portfolio Strategy)	82.3		1.0	21.5			2.1		
1.0 Lead, Data Analytics / Performance Measurement Position	140.5		1.0	37.8			3.6		
Housing Now Initiative (EX1.1) - 2 Temporary Positions  CreateTO Total	292.5 <b>1,257.5</b>		2.0 <b>7.0</b>	97.5 (375.7)		(1.0)	7.8 <b>17.6</b>		
Economic Development & Culture	1,257.5		7.0	(3/3./)		(1.0)	17.0		
Indian Residential School Survivors (IRSS) Legacy Structure	250.0			(250.0)					
Capacity Building Program Expansion	197.6		1.0	37.8	37.8		3.6	3.6	
Eglinton Avenue Support	485.0								
Pop-Up Shops Expanded Pilot Program	200.0								
Retail Accelerator Program	200.0								
Strategic Response Fund	200.0			İ			(10E 0)		
Ward Based Community Economic Development Profiles Toronto Significant Events Investment Program	125.0 750.0			(750.0)			(125.0)		
Expand Digital Mainstreet	240.0			(100.0)					
Increase Grants for the Local Arts Service Organization	112.0	112.0							
Capital Asset Operations, Maintenance and Planning	112.0	112.0							
Additional Resource for Film Development	55.1	55.1	1.0	59.8	(55.1)		3.0		
Toronto Arts Council (TAC) Funding	421.0	421.0							
Youth Arts Incubator StreetARToronto	300.0	300.0							
Economic Development & Culture Total	150.0 <b>3,797.7</b>	150.0 <b>1,150.1</b>	2.0	(902.3)	(17.2)	(0.0)	(118.3)	3.6	
Facilities, Real Estate, Environment & Energy	3,.3111	.,		(002.0)	()	(0.0)	(1.0.0)	0.0	
Enhanced Security at City Hall	365.2	365.2	4.6	35.2	35.2		10.5	10.5	
Maintenance & Custodial services for Police New Data Center	226.0								
Mgmt Consultant Positions to support OMP/Strgy Policy Plan'g	217.9		2.0	81.4	81.4		7.9		
TransformTO - CEP & Low Carbon Thermal Networks	75.0	75.0	0.0	140.4	140.4	1.0			(0.5)
TransformTO - Leading by Example TransformTO - New Community Energy Projects Planning	169.2 889.2	25.0 889.2	2.0	265.3 863.0	863.0	1.0	( /		(2.0)
Resource requirement for review of Green Roof Bylaw	99.6	689.2	3.0 1.0	863.0 37.8	ზხა.0	3.0	(1,418.5) (103.0)	V 1	(3.0) (1.0)
Security Guards for Parks, Forestry & Recreation	371.1		1.0	31.0			(100.0)		(1.0)
Security Guards for Toronto Public Health	626.2		7.0	16.5	16.5		16.9	16.9	
Security Guards for Shelter, Support & Housing Admin	359.5		4.0	9.4	9.4		9.6		
Security Guards for Toronto Employment & Social Services	260.7		3.0	6.9	6.9		7.1		
Custodial & Security for Union Stn Loading Dock & Food Crt	1,305.9			193.8			27.4		
Facilities, Real Estate, Environment & Energy Total	4,965.4	1,354.4	26.6	1,649.7	1,152.8	5.0	(1,850.3)	(1,517.2)	(6.0)



### **By Program**

		2019			2020				
In \$ Thousands	Gross	Net	Postions	Gross	Net	Positions	Gross	2021 Net	Positions
Fire Services									
New Firefighter-Technician for CAD/RMS (emergency response)		84.5	1.0	44.4	44.4		0.3	0.3	
Employee Asst Program Counsellor Solicitor to Address Enforcement provided by Legal Services	66.0 174.3	66.0 174.3		40.2	40.2		5.6	5.6	
Fire Safety Quality Assurance Inspection Audits (AG)	1,135.5	1,135.5	11.0	134.7	134.7		91.9	91.9	
Fire Services Total	1,133.3	1,460.3	11.0 12.0	219.3	219.3		97.9	97.9	
Fleet Services	1,400.5	1,400.5	12.0	219.0	213.3		37.5	31.3	
Manufacturer Direct Purchase of Light Duty Vehicles	34.3	34.3	1.0	71.0	71.0		(34.6)	(34.6)	(1.0)
Fleet Services Total	34.3	34.3	1.0	71.0	71.0		(34.6)	(34.6)	(1.0)
Information & Technology									
Risk Management Cyber Security & Compliance	230.3	230.3	2.0	82.2	82.2		8.0	8.0	
Cyber Security Awareness (AG)	309.2	309.2	1.0	38.4	38.4		13.7	13.7	
Information & Technology Total	539.5	539.5	3.0	120.7	120.7		21.7	21.7	
Legal Services									
Legal Support for Affordable Housing	184.1		1.0	43.3			6.0		
Legal Support for Fire Services	174.3		1.0	40.2			5.6		
Legal Support for Insurance Claims	123.2		1.0	28.4			3.9		
Legal Services Organizational Review	120.0			(120.0)					
Legal to ML&S for enforcement litigation & prosecution chrgs	246.8		2.0	57.6			8.4		
Legal to Court Services for distracted driving charges	367.7		4.0	83.7			13.6		
Legal Support for Toronto Water	114.7		1.0	26.4			3.6	:	
Legal Services Total	1,330.7		10.0	159.6			41.1		
Long-Term Care Homes & Services Provincial LTC Program Accountability Requirements	1,891.6		17.9	4.6	4.6		(3.7)	(3.7)	
Long-Term Care Homes & Services Total	1,891.6		17.9 <b>17.9</b>	4.6 <b>4.6</b>	4.6		(3.7)	(3.7) (3.7)	
Municipal Licensing & Standards	1,031.0		17.9	4.0	7.0		(3.1)	(3.1)	
Illegal Cannabis Storefront Enforcement Legal Support	246.8			57.6			8.4		
Illegal Cannabis Storefront Enforcement MLS	784.4		8.0	234.7			25.1		
Municipal Licensing & Standards Total	1,031.2		8.0	292.2			33.4		
Office of the Chief Financial Officer	1,00112		0.0						
Additional Staff to Support Development Charge Services	199.0		2.0	63.7			7.7		
Office of the Chief Financial Officer Total	199.0		2.0	63.7			7.7		
Office of the Controller									
Conversion from 1 Materials Mgmnt Clerk to 2 Couriers			1.0	66.7	66.7		(0.4)	(0.4)	
Review of Accounts Receivable processes within the City(AG)	500.0			(500.0)					
Office of the Controller Total	500.0		1.0	(433.3)	66.7		(0.4)	(0.4)	
Parks, Forestry & Recreation									
Community Recreation Growth Plan & Waitlist Mngmt - Phase 2	539.0	417.2	10.9				, !		
Jack Layton Ferry Terminal - Additional Security	371.1	371.1							
Urban Forestry - Extend Advancement of Tree Maintenance Yr 3			5.0	(1,704.0)		(5.0)			
Downtown East Service Improvement	679.4	679.4	7.6	1.7	1.7		1.8	1.8	(4.6)
Tree by-law Oversight & Administration Improvement	559.5	1 467 7	7.0	168.6	17	(F.O)	(59.6)	1.0	(1.0)
Parks, Forestry & Recreation Total Policy, Planning, Finance & Administration	3,853.0	1,467.7	30.5	(1,533.7)	1.7	(5.0)	(57.8)	1.8	(1.0)
Public Consultation Services for Transportation Initiatives	149.6		2.0	52.0			0.4		
Creation of the Transit Expansion Office	568.3		3.0			1.0	i i		
Policy, Planning, Finance & Administration Total	717.9		5.0	300.1		1.0	128.6		
Shelter, Support & Housing Administration	71110		0.0	555.1		110	120.0	<u> </u>	
Expansion of Security Services for 129 Peter Street	359.5	359.5							
Enhanced Case Management Pilot	1,691.5	000.0	5.0	435.0			6.5	6.5	
One-time costs for a leased facility	3,000.0			(3,000.0)					
Acquire and Install Menstrual Hygiene Product Dispensers	119.8	119.8		, , , ,					
Shelter, Support & Housing Administration Total	5,170.7	479.2	5.0	(2,565.0)	0.0		6.5	6.5	
Social Development, Finance & Administration									
National Crime Prevention Grant - Community Healing	1,161.3			(7.1)			0.5		
National Crime Prevention Grant - Crisis Response Expansion	293.7		1.0	36.1			6.5		
National Crime Prevention Grant - More Life Skills YVP	719.4		1.0	(11.4)			3.6		
National Crime Prevention Grant - Support Vulnerable Youth	963.1		5.0	139.0			17.2		
National Crime Prevention Grant - TO Wards Peace	1,042.4		2.0	66.1			6.5		
Woodbine Expanded Gaming - Community Benefits Agreement	95.1		1.0	53.0			(98.5)		(1.0)
Woodbine Expanded Gaming - Tracking & Reporting System	100.0			(100.0)			,		
Provincial Funding for TCHC Violence Reduction Strategy	5,039.0	45.0					,		
TYES - Identify & Impact (INI) Grants	45.0	45.0	0.0	0.0	0.0		٠, .	0.5	
TYES - Youth Violence Intervention TYES - TCHC Youth Development Programs	444.4	444.4 192.4	3.0	3.9	3.9		9.5	9.5	
	192.4 467.0	192.4 467.0	5.0	98.6	98.6		111	111	
		407.0	5.0	90.0	90.0		14.4	14.4	
TYES - Toronto Youth Partnership & Employment Expansion		ኃሰብ ሳ					į		
TYES - Toronto Youth Partnership & Employment Expansion TYES - Support for Parents & Caregivers of Vulnerable Youth	200.0	200.0 1 229 7	1 0	33.0	33.0		3.0	3.2	
TYES - Toronto Youth Partnership & Employment Expansion TYES - Support for Parents & Caregivers of Vulnerable Youth TYES - Alternatives to Criminalization	200.0 1,229.7	1,229.7	1.0	33.0 2.088.0	33.0 2.088.0		3.2	3.2	
TYES - Toronto Youth Partnership & Employment Expansion TYES - Support for Parents & Caregivers of Vulnerable Youth TYES - Alternatives to Criminalization Transit Fare Equity Program - Phase 2 (Child Care Only)	200.0 1,229.7 2,377.0	1,229.7 2,377.0	1.0	2,088.0	2,088.0		3.2	3.2	
TYES - Toronto Youth Partnership & Employment Expansion TYES - Support for Parents & Caregivers of Vulnerable Youth TYES - Alternatives to Criminalization Transit Fare Equity Program - Phase 2 (Child Care Only) Scarborough Works Youth Employment Plan	200.0 1,229.7 2,377.0 300.0	1,229.7 2,377.0 300.0		2,088.0 (300.0)	2,088.0 (300.0)				(1,0)
TYES - Toronto Youth Partnership & Employment Expansion TYES - Support for Parents & Caregivers of Vulnerable Youth TYES - Alternatives to Criminalization Transit Fare Equity Program - Phase 2 (Child Care Only)	200.0 1,229.7 2,377.0	1,229.7 2,377.0	1.0 <b>19.0</b>	2,088.0	2,088.0		(37.2)	3.2 <b>27.0</b>	(1.0)



### **By Program**

		2019			2020		2021			
In \$ Thousands	Gross	Net	Postions	Gross	Net	Positions	Gross	Net	Positions	
Issue Management & Administrative Support for CBO's Office	167.9		2.0	63.8			6.3			
Toronto Building Program Review	1,588.1			(1,588.1)						
Toronto Building Total	1,930.3		4.0	(1,457.7)			12.9			
Toronto Employment & Social Services				į						
IDC / IDR - Tess - Facilities (New Security Guards)							İ			
Add Program Supervisors for Implementation of Woodbine CBA	262.9		2.0	6.9			(269.8)		(2.0	
Toronto Employment & Social Services Total	262.9		2.0	6.9			(269.8)		(2.0	
Toronto Paramedic Services				İ						
Resources for PCP Program Delivered to Low-Income Residents	350.0		2.0	(300.0)		(2.0)	(50.0)			
Add Community Paramedics to Focus on 911 Call Mitigation	353.2	353.2	5.0	419.2	242.6	, ,	70.2	(139.3)		
Toronto Paramedic Services Total	703.2	353.2	7.0	119.2	242.6	(2.0)	20.2	(139.3)		
Toronto Police Services Board							İ			
Additional Positions to Support the Board's Governance Role	149.2	149.2	1.5	97.0	97.0		İ			
Toronto Police Services Board Total	149.2	149.2	1.5	97.0	97.0					
Toronto Public Health				1			!			
Collection of Health Data in Homeless Population	260.0	65.0	2.0							
Communications Strategy	100.0	25.0	1.0	ļ			į			
Community Outreach for TPH Harm Reduction Clients	710.0	177.5	7.0	ļ			į			
Infection Prevention & Control-Shelter & Respite	238.0	59.5	2.0	į			į			
Toronto Urban Health Fund (TUHF) Enhancement (Year 5)	150.0	37.5								
Service Delivery Review	202.5		2.0		50.6					
Maintain Municipal Contribution @20% for SNP	300.0	300.0					ļ			
SNP Expansion in Independent Schools	300.0	300.0		303.0	303.0					
Toronto Public Health Total	2,260.5	964.5	14.0	303.0	353.6		İ			
Toronto Public Library										
2019 Sunday Service Enhancement - additional locations	208.0	208.0		208.0	208.0		İ			
2019 Additional Youth Hubs	260.0	260.0	2.0	į			į			
Toronto Public Library Total	468.0	468.0	2.0	208.0	208.0					
Toronto Zoo				İ			į			
Educational Programming Update	93.4	(29.5)	1.0	17.6	(53.5)	1.0	1.8	1.8		
Toronto Zoo Total	93.4	(29.5)	1.0	17.6	(53.5)	1.0	1.8	1.8		
Transportation Services										
Red Light Camera Expansion Feasibility & Planning	201.4	201.4	2.0	76.5	76.5		7.4	7.4		
Transportation Services Total	201.4	201.4	2.0	76.5	76.5		7.4	7.4		
Grand Total	63.596.4	15,563.9	219.9	(2,887.6)	8.609.7	(3.0)	743.2	1,913.4	(12.0	

	2019					2019	- 2023		2019 - 2028			
	Cuana	Debt/		Over/	Cross	Debt/		Over/	Cuasa	Debt/		Over/
Programs (in \$000s)	Gross	CFC	Debt Target	(Under)	Gross	CFC	Debt Target	(Under)	Gross	CFC	Debt Target	(Under)
Community and Social Services												
Children's Services	21,156	1,285	1,285		69,521	7,172	7,172		79,001	14,652	14,652	
Economic Development and Culture	16,202	9,545	10,900	(1,355)	91,371	51,330	51,200	130	174,901	103,270	103,100	170
Long Term Care Homes Services	10,886	7,040	7,040		43,538	32,694	32,694		83,903	67,694	67,694	
Parks, Forestry & Recreation	172,763	68,270	63,140	5,130	1,050,953	364,470	339,764	24,706	1,889,001	742,091	717,385	24,706
Shelter, Support & Housing Administration	303,606	168,646	155,000	13,646	888,689	744,394	723,966	20,428	901,216	756,921	735,748	21,173
Toronto Employment & Social Services	3,623								7,510			
Toronto Paramedic Services	3,425	2,210	2,510	(300)	46,965	21,185	14,185	7,000	95,890	41,567	34,567	7,000
Total - Community and Social Services	531,661	256,996	239,875	17,121	2,191,037	1,221,245	1,168,981	52,264	3,231,422	1,726,195	1,673,146	53,049
Infrastructure and Development Services												
City Planning	6,319	3,618	4,276	(658)	33,813	19,333	19,642	(309)	67,110	38,521	39,881	(1,360)
Fire Services	7,280	4,295	3,340	955	31,792	10,225	6,324	3,901	46,512	16,437	15,953	484
Transportation Services	477,726	360,214	455,040	(94,826)	2,512,183	1,736,875	2,077,118	(340,243)	5,354,512	4,214,369	4,095,745	118,624
Waterfront Revitalization Initiative	12,196	1,536	23,396	(21,860)	365,776	53,366	53,879	(513)	366,949	53,366	53,879	(513)
Total - Infrastructure and Development Services	503,521	369,663	486,052	(116,389)	2,943,564	1,819,799	2,156,963	(337,164)	5,835,083	4,322,693	4,205,458	117,235
Corporate Services												
311 Toronto	4,003	4,003	6,003	(2,000)	18,741	18,741	18,741		27,221	27,221	27,221	
Facilities Management, Real Estate & Environment	160,312	112,476	98,231	14,245	814,880	590,516	512,817	77,699	1,324,304	942,060	864,363	77,697
Fleet Services	61,829	,	,		363,970		,-	,,,,,	739,480	, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
Information & Technology	67,172	42,822	31,682	11,140	238,202	124,599	86,657	37,942	428,643	208,033	170,091	37,942
Total - Corporate Services	293,316	159,301	135,916	23,385	1,435,793	733,856	618,215	115,641	2,519,648	1,177,314	1,061,675	115,639
Finance and Treasury Services	233,310	133,301	133,310	23,303	1,433,733	733,830	010,213	113,041	2,313,040	1,177,314	1,001,073	113,033
Financial Services	8,752	7,617	5,792	1,825	28,303	21,990	12,092	9,898	40,890	28,802	26,542	2,260
			-							-		
Total - Finance and Treasury Services	8,752	7,617	5,792	1,825	28,303	21,990	12,092	9,898	40,890	28,802	26,542	2,260
Other City Services	245	245			245	245	4 400	(4.40=)	4.005	4.005	4 400	***
Accountability Offices	215	215			215	215	1,400	(1,185)	1,865	1,865	1,400	465
City Clerk's Office	3,290	1,640	2,775	(1,135)	18,350	10,790	10,628	162	33,168	20,883	20,882	1
Corporate Initiatives	12,551	2,551	400	2,151	41,942	9,142	2,000	7,142	3,259,342	71,142	1,398,862	(1,327,720)
IT Related Projects	(3,546)	(3,546)	(3,546)		(3,546)	(3,546)	(3,546)		(3,546)	(3,546)	(3,546)	
Total - Other City Services	12,510	860	(371)	1,231	56,961	16,601	10,482	6,119	3,290,829	90,344	1,417,598	(1,327,254)
Total - City Operations	1,349,760	794,437	867,264	(72,827)	6,655,658	3,813,491	3,966,733	(153,242)	14,917,872	7,345,348	8,384,419	(1,039,072)
Agencies excl. TTC												
Civic Theatres Toronto	12,352	10,104	5,767	4,337	31,492	29,244	20,825	8,419	48,827	46,579	38,160	8,419
Exhibition Place	7,079	6,844	5,345	1,499	57,964	56,329	52,103	4,226	119,589	116,504	112,278	4,226
Toronto & Region Conservation Authority	21,581	6,089	5,000	1,089	99,609	24,554	19,000	5,554	207,184	50,361	44,000	6,361
Toronto Police Service	65,796	29,576	40,137	(10,561)	322,295	132,910	132,910		575,141	217,993	217,993	
Toronto Public Health	3,817	3,652	3,889	(237)	15,600	15,435	15,435		24,100	23,935	23,935	
Toronto Public Library	28,674	21,860	21,860		178,896	99,900	94,918	4,982	309,412	178,870	173,888	4,982
Toronto Zoo	7,763	7,263	6,700	563	39,763	31,263	30,700	563	82,988	62,488	61,200	1,288
Yonge-Dundas Square	50	50	50		250	250	250		500	500	500	
Total - Agencies excl. TTC	147,112	85,438	88,748	(3,310)	745,869	389,885	366,141	23,744	1,367,741	697,230	671,954	25,276
Tax Supported before TTC	1,496,872	879,875	956,012	(76,137)	7,401,527	4,203,376	4,332,874	(129,498)	16,285,613	8,042,578	9,056,373	(1,013,796)
Toronto Transit Commission												
Toronto Transit Commission	1,265,612	309,104	544,803	(235,699)	4,280,483	1,304,010	1,173,151	130,859	6,228,836	1,736,706	1,628,706	108,000
Scarborough Subway Extension	84,848				1,754,979				3,327,505	195,696	272,473	(76,777)
Transit Studies	134,900	67,450		67,450	387,521	195,046		195,046	387,521	195,046	,	195,046
Toronto Transit Commission	1,485,360	376,554	544,803	(168,249)	6,422,983	1,499,056	1,173,151	325,905	9,943,862	2,127,448	1,901,179	226,269
Total - Tax Supported Programs	2,982,232	1,256,429	1,500,815	(244,386)		5,702,432	5,506,025	196,407	26,229,475	10,170,025	1,901,179	(787,527)
	2,302,232	1,230,429	1,300,815	(244,306)	13,024,310	3,702,432	3,300,025	190,407	20,223,475	10,170,025	10,557,552	(101,321)
Rate Supported Programs	20.011				220.000				644 300			
Solid Waste Management	39,611				336,869				641,280			
Toronto Parking Authority	27,714				185,762				345,962			
Toronto Water	797,080				7,098,699				13,451,157			
Total - Rate Supported Programs	864,405				7,621,330				14,438,399			
Total - All Programs	3,846,637	1,256,429	1,500,815	(244,386)	21,445,840	5,702,432	5,506,025	196,407	40,667,874	10,170,025	10,957,552	(787,527)