

Appendix 4
2019-2028 Capital Budget and Plan
In-Year Budget Adjustment Request
(\$000s)

(000s)	PROJECT PROFILE			COUNCIL APPROVED			ADJUSTMENT REQUEST			FUNDING SOURCE		REVISED			Reason/Comments
Type of Budget Adj.	WBS Code (SAP#)	CAPTOR #	Project/Sub-Project Name	Tot Proj. Cost	2019 Cash Flow	2020-2028 Plan	Total Adj.	2019 Cash Flow	2020-2028 Plan	Type	Details	Tot Proj. Cost	2019 Cash Flow	2020-2028 Plan	
Parks, Forestry and Recreation															
Deferral	CPR127-46-07	PKS907800-66	IT-Registration, Permitting & Licensing	36,479	10,792	17,230		(2,000)	2,000	Debt		36,479	8,792	19,230	To defer \$2.000 million from 2019 to 2020 for the Registration, Permitting and Licensing project. Funds have been deferred to 2020 due to delays in hiring temporary capital positions. This deferral will allow for previously approved debt cash flow to be advanced to 2019 for projected expenditures that exceed the 2019 plan for the CAMP (State of Good Repair) Trails, Pathways & Bridges FY2020-2021 sub-project.
Acceleration	CPR122-49-01	PKS000022-285	CAMP (SGR) Trails, Pathways & Bridges FY2020-2021	9,407		9,407		2,000	(2,000)	Debt		9,407	2,000	7,407	To accelerate \$2.000 million in previously approved debt funding from 2020 to 2019 in order to award tenders for construction that exceed the available budget and plan for the CAMP (SOG) Trails, Pathways & Bridges FY2020-2021 (CPR122-49-01) sub-project, for work to proceed in 2019. This debt funding is available from the deferral of cash flow to 2020 from the IT-Registration, Permitting & Licensing (CPR127-46-07) sub-project.
Deferral	CPR127-48-01	PKS907800-55	IT-Enterprise Work Management System FY2018-2020	9,232	5,486	3,709		(2,251)	2,251	Debt		9,232	3,235	5,960	To defer \$2.251 million from 2019 to 2020 for the Enterprise Work Management project. The implementation of Work Package B, related to the vendor and licensing, has been delayed. This deferral will allow for previously approved debt cash flow to be advanced to 2019 for projected expenditures that exceed the 2019 plan for the CAMP (State of Good Repair) Community Centres FY2018-2020 sub-project.
Acceleration	CPR123-48-01	PKS023-336	CAMP (SGR) Community Centres FY2018-2020	19,633	6,635	6,016		2,251	(2,251)	Debt		19,633	8,886	3,765	To accelerate \$2.251 million in previously approved debt funding from 2020 to 2019 in order to award tenders for construction that exceed the available budget and plan for the CAMP (State of Good Repair) Community Centres FY2018-2020 (CPR123-48-01) sub-project, for work to proceed in 2019. This debt funding is available from the deferral of cash flow to 2020 from the IT-Enterprise Work Management System FY2018-2020 (CPR127-48-01) sub-project.
Parks, Forestry and Recreation Program Total				-	-	-	564	564	-			564	564	-	
Toronto Paramedic Services															
Addition of funding	CAM069-05 (new to be created)		Additional Ambulance (2019 - Sick Kids)				564	564		Prov		564	564		To create new SAP WBS CAM069-05 as new Ministry of Health and Long-Term Care grant funding (\$564,064) were received for 2 fully equipped Ambulance dedicated to Sick Kids Hospital.
Toronto Paramedic Services Program Total				-	-	-	564	564	-			564	564	-	
Economic Development and Culture															
Addition of funding	CAC121-01	ACH000012-216	Casa Loma Exterior Phase 9b	3,100	350	2,750	200	200		Reserves	XR1501	3,300	550	2,750	To increase the funding for Casa Loma Exterior project funded entirely from the Casa Loma Reserve account (XR1501). In response to neighbourhood concerns, EDC is required to erect a privacy fence and pave the area between the Stables at the north campus and the adjacent neighbours. This adjustment has no impact on EDC debt allocation.
Transfer from (other Program/Agency)	CSE014-02	ECT907743-25	Museum & Heritage Services IT Infrastructure	900	885		(700)	(700)		Debt		200	185		To transfer the budget of \$0.885 million for Economic Competitiveness Data Management System project from EDC to IT of which \$0.700 million is debt funding. IT will take over the ownership of this project and will provide the additional funds needed from its capital budget to delivery this project as part of the modernization initiative for EDC.
Transfer from (other Program/Agency)	CSE014-02	ECT907743-25	Museum & Heritage Services IT Infrastructure				(185)	(185)		CFC - PY		(185)	(185)		To transfer the budget of \$0.885 million for Economic Competitiveness Data Management System project from EDC to IT of which \$0.185 million is funded by CFC. IT will take over the ownership of this project and will provide the additional funds needed from its capital budget to delivery this project as part of the modernization initiative for EDC.
Economic Development and Culture Program Total				4,000	1,235	2,750	(685)	(685)	-			3,315	550	2,750	

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City Planning															
Deferral	CUR054-05	URB906188-12	PLACES - CIVIC IMPROVEMENTS	5,077	2,883			(350)	350	Debt		5,077	2,533	350	To defer 2019 cash flows of \$0.350 million in debt funding to 2020 to better align with project delivery schedules as a result of delays from site conditions and the tendering process.
Deferral	CUR054-05	URB906188-12	PLACES - CIVIC IMPROVEMENTS					(525)	525	DC			(525)	525	To defer 2019 cash flows of \$0.525 million in DC funding to 2020 to better align with project delivery schedules as a result of delays from site conditions and the tendering process.
Deferral	CUR028-51	URB906386-64	TRANSPORTATION & TRANSIT STUDIES 2019	500	500			(250)	250	DC		500	250	250	To defer 2019 cash flows of \$0.250 million to 2020 to align with the anticipated schedule of study completion. The studies are delayed as issues with the tendering process are being resolved.
City Planning Program Total				5,577	3,383	-	-	(1,125)	1,125			5,577	2,258	1,125	
Corporate Real Estate Management															
Deferral	CCA193-01	FAC907554-2/3	Additional Ambulance (2019 - Sick Kids)	115,427	14,639	87,701		(7,639)	7,639	Reserves	\$4.8750M from XQ0011 and \$2.7639 from XQ0704.	115,427	7,000	95,340	The project's construction contract was successfully executed in June 2019 with the provision of a revised construction schedule. Adjustment to cash flows is required to align planned spending to the new construction schedule received.
Corporate Real Estate Management Program Total				115,427	14,639	87,701	-	(7,639)	7,639			115,427	7,000	95,340	
Fleet Services															
Reallocation from	CFL041-12	FLT906279-12	FUEL SITE CLOSURE, UPGRADE & REPLACEMENT - 2018	200	200		(200)	(200)		Reserves	XQ0003				As a result of reallocation to project CFL041-13, this project has been flagged for closure. There are no actuals and no commitments otherwise expected against this project.
Reallocation from	CFL041-10	FLT906279-10	FUEL SITE CLOSURE, UPGRADE & REPLACEMENT - 2016	700	237		(237)	(237)		Reserves	XQ0003	463			As a result of reallocation to project CFL041-13, this project has been flagged for closure. There are no actuals and no commitments otherwise expected against this project.
Reallocation to	CFL041-13	FLT906279-13	FUEL SITE CLOSURE, UPGRADE & REPLACEMENT - 2019	500	500		437	437		Reserves	XQ0003	937	937		To reallocate project cost and cash flows from CFL041-12 and CFL041-10 to CFL041-13 for a fuel site upgrade that will start in late 2019 and continue into 2020. No net changes will result to the overall project costs nor to the funding. The new project cost of \$0.94M in CFL041-13 will be used towards construction costs of one of fuel sites. By consolidating these sub-projects, we are able to begin the construction process with a targeted completion date of December 2020.
Reallocation from	CFL053-19	FLT908481-2	FLEET - TOOLS & EQUIPMENT - 2019	268	268		(268)	(268)		Reserves	XQ0003				As a result of reallocation to project CFL055-19, this project will be closed in Q3. There are no actuals and no commitments otherwise expected against this project.
Reallocation to	CFL055-19	FLT908534-2	FLEET - AT-LARGE PURCHASE - 2019	40	40		268	268		Reserves	XQ0003	308	308		To reallocate project cost and cash flow from CFL053-19 to CFL055-19. There is no other financial impact on net project cost, cash flows, or project funding (both projects come from the same reserve). Once the costs have been consolidated into CFL055-19, the new project cost in CFL055-19 will be used to purchase a mobile service truck to better address clients' needs. The project CFL053-19 will be closed.
Fleet Services Program Total				1,708	1,245	-	-	-	-			1,708	1,245	-	
Information & Technology															
Reallocation from (within Program/Agency)	CIT030-04-05	ITP000223-54,57,60,62	Disaster Recovery	44,108	2,133	5,502	(210)	(210)		Reserves		43,898	1,923	5,502	To release funds that is no longer required for Disaster Recovery. The project is currently undergoing strategic alignment within the program.
Reallocation from (within Program/Agency)	CIT030-04-05						(646)	(646)		Debt		(646)	(646)		To release funds that is no longer required for Disaster Recovery. The project is currently undergoing strategic alignment within the program.

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Reallocation from (within Program/Agency)	CIT047-09-01	ITP906883-59	File Services Migration	1,556	382	719	(188)	(188)		Debt		1,368	194	719	To release unspent funds based on the revised scope of activities in File Services Migration.
Reallocation to (within Program/Agency)	CIT045-24-01	ITP906881-116,140,156	Enterprise Collaboration Foundation	7,042	2,218		834	834		Debt		7,876	3,052		To transfer funds to Enterprise Collaboration Foundation to address the funding shortfall based on the scope of activities required to complete the procurement of hardware, and professional services associated with privacy and security assessments, and secure hybrid email environment.
Reallocation to (within Program/Agency)	CIT045-24-01						210	210		Reserves		210	210		To transfer funds to Enterprise Collaboration Foundation to address the funding shortfall based on the scope of activities required to complete the procurement of hardware, and professional services associated with privacy and security assessments, and secure hybrid email environment.
Reallocation from (within Program/Agency)	CIT051-07-01	ITP907951-7	Asset Management Solution - Transportation	2,379	854		(100)	(100)		Debt		2,279	754		The Asset Management Solution - Transportation is confirmed as cancelled and funds are to be reallocated to shortfalls in other projects
Reallocation to (within Program/Agency)	CIT046-09-03	ITP906882-152	Enterprise Architecture 2014	6,457	910	4,547	100	100		Debt		6,557	1,010	4,547	To transfer funds to Enterprise Architecture for the additional funding to cover dedicated resource assignment and accelerate project implementation without impacting IT operations.
Transfer to (other Program/Agency)	CIT???	(New to be created)	ECT907743-25				700	700		Debt		700	700		To transfer the budget for CES014-02 over to IT to complete this project. Project WBS to be set up in I&T
Transfer to (other Program/Agency)	CIT???	(New to be created)					185	185		CFC - PY		185	185		To transfer the budget for CES014-02 over to IT to complete this project. Project WBS to be set up in I&T
Information & Technology Program Total				61,542	6,497	10,768	885	885	-			62,427	7,382	10,768	
Toronto Public Health															
Reallocation from (within Program/Agency)	CPH008-01	TPH908337-1	Relocation and Expansion Scarborough Dental Clinic	1,262	613		(124)	(124)		Debt		1,138	489		To permanently re-allocate cash flows for 2019 from the Relocation of the Scarborough Dental Clinic project (\$0.124M) to the Dental & Oral Health Information Systems project. A substantial portion of the Relocation of the Scarborough Dental Clinic project was completed at the end of April and is currently in a closeout phase. This project has a total project cost of \$1.262M and is projected to have an available remaining balance of \$0.217M in 2019.
Reallocation to (within Program/Agency)	CPH001-24	TPH908165-1	Dental & Oral Health Information Systems	397	218		124	124		Debt		521	342		To re-allocate cash flows for 2019 from the Relocation of the Scarborough Dental Clinic project (\$0.124M) to the Dental & Oral Health Information Systems project, increasing its total project costs from \$0.397M to \$0.521M. This increase is required to fund scope changes related to higher costs of vulnerability and threat risk assessments and an Organizational Change Management resource position necessary to aid in the successful adoption of the in-scope system by end users.
Toronto Public Health Program Total				1,659	830	-	-	-	-			1,659	830	-	
Toronto Transit Commission															
Reallocation from (within Program/Agency)	CTT063	TTC000920	Opportunities to Improve Transit Service - Transit Priority Measures (item 5)	109,645	40,420	56,968	(6,407)	(4,800)	(1,607)	Debt		103,238	35,620	55,361	Permenant savings have been located from advancement of construction contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Elevator Overhaul, McBrien Building Renovation, Bus Rapid Transit and Line 1 Capacity Enhancement Programs

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Reallocation to (within Program/Agency)	CTT110	TTC000390	Line 1 Capacity Enhancement	911,089	162,128	522,648	3,000	2,000	1,000	Debt		914,089	164,128	523,648	Additional funds required to progress the project, which will facilitate the on-going assessment and refinement of the Line 1 Capacity Enhancement implementation strategy. This includes the continuation of next steps, studies, modelling, simulations and pilots. The funding will impact the ability to obtain consultant services required to support program initiatives and progress towards stage gate 1 and business case milestone commitments in 2020.
Reallocation to (within Program/Agency)	CTT015	TTC000330	Bus Rapid Transit (BRT) - Spadina Subway to York University/Steeles Avenue	111,329	882	5,785	500	500		Debt		111,829	1,382	5,785	Additional funds required to complete landscaping. The landscaping work and artwork on this site is a requirement from the City as part of the project. Additional funds also required for the advance design of roadway removal. The work is committed as part of an agreement between York University and TTC where the busway is to be reinstated to field like conditions as it is no longer required as a result of TYSE opening.
Reallocation to (within Program/Agency)	CTT110	TTC000390	McBrien Building Renovations				1,500	1,500		Debt		1,500	1,500		Funds required to award Contract S5-77 4th Floor Upgrades. The contract is required to accommodate mechanical and electrical upgrades to the IT Data centre which is a vital communications and operational link for TTC.
Reallocation to (within Program/Agency)	CTT012	TTC000320	Elevator Overhaul	321,277	28,859	160,105	1,407	800	607	Debt		322,684	29,659	160,712	Funds required to overhaul elevator in Kennedy Station. This is a life safety state of good repair program and the funds are needed in order to undertake the overhaul of the elevator in order to keep it in good operating condition.
Reallocation from (within Program/Agency)	CTT063	TTC000920	Opportunities to Improve Transit Service - Transit Priority Measures (item 5)				(730)	(730)		Debt		(730)	(730)		Permenant savings have been located from advancement of construction contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Resource & Workzone Planning Application Project
Reallocation to (within Program/Agency)	CTT061	TTC000710	Resource & Workzone Planning Application	464,024	91,899	165,539	730	730		Debt		464,754	92,629	165,539	In Year Adj required to implement the safety critical enhancement, as per audit findings, in Subway Track Access Request. New scope has been assigned to re-engineer the application architecture, various modules and improve the overall performance of the application will be implemented to further improve both Operationally and safety critical planning. The additional funds are required to have additional resources (ie: Project Manager, Business Analyst) and aid in collecting further details and conduct analysis on timing with the goal of increasing efficiency by identifying and reducing conflicts across different user groups for using track or sharing workzones.
Reallocation from (within Program/Agency)	CTT062	TTC000910	9.1 Graphic Services Equipment Replacement	4,203	411	2,248	(170)	(170)		Debt		4,033	241	2,248	Permenant savings have been located from advancement of contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Web and Digital Services Development and Hosting Project
Reallocation to (within Program/Agency)	CTT061	TTC000710	Web and Digital Services Development and Hosting				170	170		Debt		170	170		Due to a contract amendment issued in Q1 2019 with the project vendor (FCV), additional scope has been assigned including the coupler and upgrades to Routes and Schedules. In addition, scope has been added to the project regarding useability testing by the business. Additional funds are required to meet the increased project scope.
Reallocation from (within Program/Agency)	CTT063	TTC000920	Opportunities to Improve Transit Service - Transit Priority Measures (item 5)				(503)	(503)		Debt		(503)	(503)		Permenant savings have been located from advancement of construction contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Mobile Inspection Management System Project
Reallocation to (within Program/Agency)	CTT061	TTC000710	Mobile Inspection Management System				503	503		Debt		503	503		In year transfer required to purchase 347 Android Tables for the project roll-out. Subway Infrastructure has requested tablets and training to bring more mobility to Maximo work orders, safety briefing, inspections, and maintain up-to-date communication with crews. The impact will be elimination of manual work order completion, transposition into Maximo and obtain current/live information from crews on tracks.
Reallocation from (within Program/Agency)	CTT141	TTC907744	TTC PRESTO Project	54,490	19,492	2,400	(150)	(150)		Debt		54,340	19,342	2,400	In year transfer required for the proposed development of Subway Wifi Passenger count. The integrated information of Presto data, Wifi passenger count and vehicle location and scheduling will provide an unprecedented opportunity for Ridership, Finance & Operations Management as well as Customer Service Improvements in 2019

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Reallocation to (within Program/Agency)	CTT061	TTC000710	Advancement in Hardware & Software Technology (Enabling Technology)				150	150		Debt		150	150		In year transfer required for the proposed development of Subway Wifi Passenger count. The integrated information of Presto data, Wifi passenger count and vehicle location and scheduling will provide an unprecedented opportunity for Ridership, Finance & Operations Management as well as Customer Service Improvements in 2019
Reallocation from (within Program/Agency)	CTT063	TTC000920	Opportunities to Improve Transit Service - Transit Priority Measures (item 5)				(500)	(500)		Debt		(500)	(500)		Permenant savings have been located from advancement of construction contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Rebuild TTC Cable Chambers Project
Reallocation to (within Program/Agency)	CTT003	TTC000210	Rebuild TTC Cable Chambers - Surface Roadway	287,364	14,380	160,264	500	500		Debt		287,864	14,880	160,264	Two cable chambers have been assessed that the chambers could be in danger of structural Collapse if not dealt with a recommended time frame of 3 to 6 months. There are also some drainage cleanout/repairs which require our attention prior to winter operations. Unfortunately this was not within our 2019 scope to fund this. Since this last minute, urgent initative needs to be dealt with, additional funding is required
Reallocation from (within Program/Agency)	CTT063	TTC000920	Opportunities to Improve Transit Service - Transit Priority Measures (item 5)				(56)	(56)		Debt		(56)	(56)		'Permenant savings have been located from advancement of construction contracts and a realignment of cashflows, resulting in savings available for the reallocation of funds to the Toronto Hydro work at the Distillery Loop
Reallocation to (within Program/Agency)	CTT110	TTC000390	Toronto Hydro work at the Distillery Loop				56	56		Debt		56	56		There is an immediate need for capital funding to support Toronto Hydro work at the Distillery Loop. Streetcar Transportation is currently undertaking work to install a temporary washroom trailer, similar to the one in use at the CNE Loop, that will serve as an interim solution until a permanent structure can be constructed. This permanent solution will use the Hydro connection that is currently being establishing. It will also require a permanent water and waste-water connection from Cherry Street to the north-east end of the TTC property at the Distillery Loop (a distance of approximately 30m), along with the construction of foundation/footings for the prefabricated structure. The estimate for overall purchase and installation cost is in-line with the City of Toronto's cost experience when installing similar units in 2017. This project has been discussed with the Chief Operating Officer, Head of Service Delivery Control and Head of Finance & Treasurer, all of whom are in support of this plan.
Toronto Transit Commission Program Total				2,263,421	358,472	1,075,957	-	-	-			2,263,421	358,472	1,075,957	
All Programs and Agencies Grand Total				2,453,333	386,301	1,177,176	1,328	(7,436)	8,764			2,454,662	378,865	1,185,940	
Subtotals by Adjustment Type															
	Deferral			166,716	34,300	108,640	-	(13,015)	13,015			166,716	21,285	121,655	
	Acceleration			29,040	6,635	15,423	-	4,251	(4,251)			29,040	10,886	11,172	
	Reallocation from (within Program/Agency)			217,642	64,304	67,837	(9,784)	(8,177)	(1,607)			207,858	56,127	66,230	
	Reallocation to (within Program/Agency)			2,108,979	301,494	1,018,888	9,784	8,177	1,607			2,118,763	309,671	1,020,495	
	Transfer from (other Program/Agency)			900	885	-	(885)	(885)	-			15	-	-	
	Transfer to (other Program/Agency)			-	-	-	885	885	-			885	885	-	
	Addition of funding			3,100	350	2,750	764	764	-			3,864	1,114	2,750	
	Reduction of funding			-	-	-	-	-	-			-	-	-	
	Reallocation of Funding Sources			-	-	-	-	-	-			-	-	-	
All Programs and Agencies Grand Total				2,526,377	407,969	1,213,538	764	(8,000)	8,764			2,527,141	399,969	1,222,302	

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Total Adjustment of Funding Sources															
			Provincial Grants and Subsidies				564	564	-						
			Federal Subsidy				-	-	-						
			CFC (Prior Year) - Carry forward				-	-	-						
			Debt				-	(350)	350						
			Debt Recoverable				-	-	-						
			Development Charges				-	(775)	775						
			Reserves				200	(7,439)	7,639						
			Reserve Funds				-	-	-						
			Other				-	-	-						
All Programs and Agencies			Grand Total	-	-	-	764	(8,000)	8,764						