

Appendix A

2018 Consulting Services Expenditure - Operating City Divisions and Agencies and Corporations												
Cluster / Agency / Corporation	Division/Board	Program	Expense Category	Contract / PO / DPO Date (mm-dd-yr)	Contract / PO / DPO No(s)	Consultant's Name	Description of Work	Recoveries by Source	Contract / PO Balance Dec 31/18	2018 Budget	2018 Expenditure	2017 Expenditure
City Manager	Chief Transformation Office	Non Program	Mgmt / R&D	03/30/2018	6046040	Slalom Consulting	Provide recommendations to help implement the City of Toronto's Change Management Framework.		350	-	15,264	-
City Manager	Chief Transformation Office	Non Program	Mgmt / R&D	08/22/2018	3571975	Slalom Consulting	Prepare a strategy report for the Transformation Office		29,700	-	15,976	-
City Manager	City Clerk's Office	Strategic Protocol & External Relations	Creative Comm	03/22/2018	9134267	Mindful Experience	Provided advice on the best options to electronically display City of Toronto proclamations in City Hall Rotunda.		-	-	142	-
City Manager	Equity, Diversity and Human Rights	City Manager	Mgmt / R&D	09/20/2018	6047552	Nbissing Consulting Inc	Provide advice on drafting strategic framework and plans for the Indigenous Affairs Office for the City of Toronto.		-	40,000	39,992	-
City Manager	Equity, Diversity and Human Rights	City Manager	Mgmt / R&D	09/15/2017	6045511	Toronto Aboriginal Support Services	Completed a review on the feasibility of establishing a new Aboriginal office		-	-	-	10,000
City Manager	Human Resources	Human Resources	Mgmt / R&D	11/02/2017	3558629	Alan Lambert	Provided advice on HR Strategic Planning		-	-	-	3,869
City Manager	Human Resources	Human Resources	Mgmt / R&D	11/02/2017	3558629	Alan Lambert	Provided advice on HR Strategic Planning		-	-	-	3,869
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City Manager	Strategic & Corporate Policy	City Manager	Mgmt / R&D	07/11/2014	6039599	Canadian Urban Inst.	Provide a review and recommendations on the Toronto Ward Boundary		-	-	1,000	-
City Manager	Strategic Communication	Strategic Communication	Mgmt / R&D				This line reflects the divisional budget for the consulting category			100,000	-	-
City Manager Total											72,374	33,214
Community and Social Services	Children Services	Purchased Child Care	Mgmt / R&D	05/18/2017	6043314	DELOITTE & TOUCHE LLP	To provide consultation services on the implementation of Enterprise Risk Management Framework	50% Provincial	-	-	-	66,085
Community and Social Services	Children Services	Purchased Child Care	Technical	09/11/2017	6045599	DELOITTE & TOUCHE LLP	To recommend a new risk based model to conduct budget analysis on purchased child care providers	100% Provincial	-	80,000	91,177	-
Community and Social Services	Children Services	Purchased Child Care	Technical	12/11/2018	6048078	BARNES MANAGEMENT GROUP	To provide a study to recommend practices for LGBTQ2S inclusivity in early years settings	100% Provincial	-	45,000	64,753	-
Community and Social Services	Children Services	Purchased Child Care	Technical	01/05/2018	6046304	MNP LLP	To recommend Human Services Integration (HSI) governance model for Cluster A	100% City	-	27,000	33,920	-
Community and Social Services	Children Services	Purchased Child Care	Technical	11/06/2018	6047871	SALMON, CHRISTINA	To provide research on project, conduct concept mapping and develop quality program standards for EarlyON centres	100% Provincial	-	20,000	22,998	-
Community and Social Services	Children Services	Purchased Child Care	Technical	10/11/2018	6047664	LGA ARCHITECTURAL PARTNERS LTD	To research and recommend architectural design guidelines for EarlyON centres	100% Provincial	-	28,000	31,412	-
Community and Social Services	Children Services	Purchased Child Care	Technical	01/26/2017	6044538	SN MANAGEMENT	Child and Family Centres Environmental Scan	100% Provincial	-	-	-	141,227
Community and Social Services	Children Services	Purchased Child Care	Technical	12/10/2015	6042454	CLEVELAND, GORDON	Licensed Child Care Demand & Growth Study	50% Provincial	-	-	-	3,729
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	04/19/2018	3567595	Barker, Keith	Consulting Services - Advisory Panel Member - Indigenous Culture Program		-	-	2,792	-

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Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	05/03/2018	3568214	Bolduc, Denise	Consulting Services - Advisory Panel Member - Indigenous Culture Program		-	-	3,052	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	08/11/2017	6045472	Hemson Consulting Ltd	To provide an Imagination Manufacturing Innovation Technology (IMIT) Property Tax Incentive Program review		33,494	-	9,333	170,595
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	05/23/2018	6046938	Hemson Consulting Ltd	To provide consulting services to assess the impacts of various City initiatives on non-residential development patterns		-	-	7,654	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	06/11/2018	3569588	Hemson Consulting Ltd	To provide consulting services to review 8 Imagination Manufacturing Innovation Technology (IMIT) applications		-	-	25,190	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	02/01/2018	6046418	HR Transformations Inc	To provide consulting services in the development of change management & training plan for EDC, Business Growth Services		-	-	25,701	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	11/28/2018	6048002	John Archer And Associates	To study the current state & future of the City's Retail Main Streets		-	-	2,996	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	04/06/2018	3567171	Loft, Angela	Consulting Services - Advisory Panel Member - Indigenous Culture Program		-	-	1,840	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	09/13/2016	3546381	MDB Insight Inc.	To evaluate the Business Growth Services Section of EDC		-	-	-	32,421
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	03/19/2018	3566594	Morriseau, Andre	Consulting Services - Advisory Panel Member - Indigenous Culture Program		-	-	2,760	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	12/13/2017	3563412	N BARRY LYON CONSULTANTS LTD	To provide consulting services on the economics of securing & expanding Film Studio Infrastructure in the Port Lands & South of Eastern Employment Area		-	-	45,000	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	03/16/2018	6046618	N Barry Lyon Consultings Ltd	To study the film studio infrastructure in the Port Lands & South Eastern Area		-	-	7,500	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	10/31/2018	6047832	NGL Nordicity Group Ltd	To develop a City Wide Equity Plan Report for EDC		-	-	33,047	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	12/06/2018	3575726	Shaftesbury Associates	To provide a background review on the Toronto International Trade & Implementation Plan		-	-	3,053	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D	06/19/2018	3569914	Swanson, Kerry	To provide consulting services & program coordination to support the Indigenous Culture Program		-	-	50,778	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Mgmt / R&D						-	400,000	-	-
Community and Social Services	Economic Development & Culture	Economic Development & Culture	Technical				Reclassification from 4089 to 4078		-	50,000	-	25,440
Community and Social Services	Employment & Social Services	Employment & Social Services	Mgmt / R&D	08/05/2017	DPO #3555248	Overlap Associates Inc.	Provided consulting services for Strategic Program Development	50% Provincial Funding	-	-	-	48,845
Community and Social Services	Employment & Social Services	Employment & Social Services	Mgmt / R&D				Budget only		-	105,000	-	-
Community and Social Services	Long- Term Care Homes & Services	People Services	Mgmt / R&D	09/01/2018		Janes, Nadine	To provide a review on the care plan for labour relations case		-	-	11,321	-
Community and Social Services	Long- Term Care Homes & Services	Resident Care & Services	Mgmt / R&D	09/14/2018	3572720	Faye Clack Communications Inc	To provide consulting services on the Local Food Purchase	100% Green Belt Funded	-	-	25,440	-
Community and Social Services	Parks, Forestry & Recreation	Parks	Mgmt / R&D	04/10/2017	3555530	DCS & Associates	Provided Agronomics site assesement and recommendations on establishing and managing Lisgar Park Turf	100%-City	-	-	-	3,002
Community and Social Services	Parks, Forestry & Recreation	Parks	Mgmt / R&D	05/15/2017	3555594	Vincent Racine	Studied and provided recommendations on Horticulture and Greenhouse operations to help the City on best practices.	100%-City	-	-	-	2,800
Community and Social Services	Parks, Forestry & Recreation	Parks, Forestry & Recreation	Technical				Budget only line			102,073	-	-

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Community and Social Services	Parks, Forestry & Recreation	Policy and Strategic Planning	Mgmt / R&D	03/01/2018	6046461	KPMG LLP	To provide recommendations and implementation plans on improving the effectiveness of the PSP branch.	100%-City	-	-	166,279	-
Community and Social Services	Parks, Forestry & Recreation	Urban Forestry	Mgmt / R&D	12/31/2016	3550703	Beacon Environmental Ltd	Developed and provided a Tree Planting Strategy for the City	100%-City	-	-	-	-
Community and Social Services	Shelter, Support & Housing Administration	Community Engagement	Mgmt / R&D	09/12/2017	6045605	Strategic Retreats Inc.	To provide recommendations on improving community engagement on the homelessness service system.	100% Provincial Subsidy	-		15,188	45,563
Community and Social Services	Shelter, Support & Housing Administration	HFG	Technical	10/03/2018	6047622	Canadian Urban Institute	To assess and provide an updated snapshot of the private market rental listings in Toronto	100% Provincial Subsidy	-		8,760	-
Community and Social Services	Shelter, Support & Housing Administration	HFG - Adiminstration	Mgmt / R&D	09/25/2018	3573017	Joy Connelly	To evaluate and advise on Coordinated Access to Housing Supports pilot program	100% Provincial Subsidy	26,724		10,176	-
Community and Social Services	Shelter, Support & Housing Administration	HHSI Activities & Tenant Supports	Mgmt / R&D	02/28/2017	3552702	CMHA - Canadian Mental Health	Provided recommendations for the Tenants Program Development.		-		-	50,000
Community and Social Services	Shelter, Support & Housing Administration	HHSI Activities & Tenant Supports	Mgmt / R&D	06/16/2017	3556798	Joy Connelly	To evaluate and advise on Tenant Reallocation Support Services		1,502		12,284	15,264
Community and Social Services	Shelter, Support & Housing Administration	Hostel Services Head Office	Technical	06/30/2017	3557425	Straticom Planning Associates	To review and evaluate Tenant Relocation Support Services (TRSS) responses	100% Provincial Subsidy	239		10,734	51,266
Community and Social Services	Shelter, Support & Housing Administration	Hostel Services Head Office	Technical	06/14/2017	3556707	Infrastructure Interior Associates Inc	To review and evaluate Tenant Relocation Support Services (TRSS) responses	100% Provincial Subsidy	4,227		1,425	53,424
Community and Social Services	Shelter, Support & Housing Administration	Hostel Services Head Office	Technical	09/06/2017	6045587	CHU Architects Inc	To review and evaluate Tenant Relocation Support Services (TRSS) responses	100% Provincial Subsidy	18,278		7,174	49,048
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Mgmt / R&D	11/04/2016	3548450	Beverly Wolfs Consulting	Developed project work plan, evaluation framework, interview protocols for Partners for Access and Identification Project (PAID)	100% Federal Subsidy	4,634		-	13,243
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Mgmt / R&D	08/28/2018	6044290	VG Architects, Ventin Group	Performed comprehensive Accessibility for Ontarians with Dissabilities Act (AODA) Compliance Audits and provide a report with problem solutions.	100% Federal Subsidy	5,521		20,352	238,627
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	03/27/2017	6044763	SHS Inc.	To examine the reach and impact of the current housing allowance program	100% Federal Subsidy	-		14,182	33,091
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	03/27/2017	6044764	York University	To study and provide recommendations on households at imminent risk of eviction	100% Federal Subsidy	-	-	10,362	41,448
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	12/15/2016	3550165	Davis, Bruce	Provided research on homeless issues, the City's policies and actions to date and identifying potential scenarios. Developed an implementation plan.	100% Federal Subsidy	-	-	-	3,027
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	03/31/2017	3553991	Davis, Bruce	Developed a communication strategy and consulted with community leaders	100% Federal Subsidy	5,430	-	10,507	10,089
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	03/28/2017	6044773	Prism	Provided findings on housing environmental analysis, challenges related to access, availability, affordability and opportunities to support low income clients seeking market rent housing.	100% Federal Subsidy	-	-	-	24,342
Community and Social Services	Shelter, Support & Housing Administration	HPS 3 Admin	Technical	12/28/2016	3550522	K & L Consulting Inc.	To study and advise on shelter usage trends in Toronto over the past five years, based on analysis of data from Toronto's Shelter Management Information System (SMIS).	100% Federal Subsidy	-	-	-	30,528
Community and Social Services	Shelter, Support & Housing Administration	Seaton House Health Services	Mgmt / R&D	11/02/2017	3561730	Piaskowski Pat	To evaluate and provide a plan of action for restructuring of IPAC (Infection Prevention and Control) program at Seaton House.	Partially funded by Provincial Subsidy	-		35,857	13,936
Community and Social Services	Shelter, Support & Housing Administration	Social Housing Head Office	Mgmt / R&D	06/01/2015	6041371	MNP LLP	To provide a data review and analysis of the Social Housing capital repair financing strategy model.		22,061		-	17,808
Community and Social Services	Social Development, Finance & Administration	All Intimate Partner Gender-Based Violence Campaign	Creative Comm	01/22/2019	Schedule A payment	Family Service Toronto	Provided services on the Toronto For All IPG/BGV campaign	100% City	-	-	27,000	-

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Community and Social Services	Social Development, Finance & Administration	Anti-Black Racism Corporate Learning Program	Mgmt / R&D	12/04/2018	3575602	Daniel, Dr Beverly-Jean	To provide consulting services on curriculum development for an Anti-Black Racism corporate learning program	100% City	-	-	17,299	-
Community and Social Services	Social Development, Finance & Administration	CABR Partnership & Accountability Circle (Confront Anti-Black Racism)	Mgmt / R&D	10/30/2018	3574195	Williams, Rudi Quammie	Provide consultation services: Facilitation - Year End Meeting - Engagement Plan for Partnership and Accountability Circle	100% City	-	-	1,015	-
Community and Social Services	Social Development, Finance & Administration	Discovery Phase for Workforce Development Reporting and Tracking Tool	Mgmt / R&D	11/27/2018	Letter of Agreement Schedule A Payment	Blueprint Ade	To provide a detailed estimate of costs associated with a potential future development and implementation phase.	100% City	-	-	9,515	-
Community and Social Services	Social Development, Finance & Administration	Energy and Greenhouse Gas	Technical	12/07/2016	6044333	Dunskey Energy Consulting	To provide consulting services on the Additional Hi-RIS program assessment in 2018	LIC Energy Works Reserve Fund	-	-	-	22,957
Community and Social Services	Social Development, Finance & Administration	Poverty Reduction Strategy	Mgmt / R&D	10/25/2018	Letter of Agreement Schedule A Payment	Yonge Street Mission	To provide support to individuals and families to access services	100% City	-	-	79,168	15,225
Community and Social Services	Social Development, Finance & Administration	Toronto Caregiver Day	Mgmt / R&D	01/10/2019	Letter of Agreement Schedule A Payment	Alzheimer Society Of Toronto	To deliver the third annual Toronto Caregiver Day on Tuesday, April 2, 2019.	100% City	-	-	10,000	-
Community and Social Services Total											968,993	1,223,030
Corporate Services	Environment & Energy	Environmental Implementation & Support	Technical	10/19/2015	6042134	Lura Consulting	Reviewed the Eco-Roof Incentive Program and propose a strategy to help the City determine ways to increase awareness		-	-	-	1,140
Corporate Services	Environment & Energy	Environmental Implementation & Support	Technical	12/07/2016	6044333	Dunskey Energy Consulting	Evaluated the study for the Home Energy Loan and High-rise Retrofit Improvements		3,750	-	-	9,359
Corporate Services	Environment & Energy	Portfolio Mgmt & Sales	Technical	12/11/2017	ENV0001631	Terrapex Environmental Limited	Provided consulting services on the environmental condition of site (170 Eastern Ave)		-	-	-	1,628
Corporate Services	Environment & Energy	Project Management Office	Technical	04/05/2017	6044818	Deloitte & Touche LLP	Reviewed current project management service delivery regarding with the City Wide Real Estate Review.		15,899	-	-	153,557
Corporate Services	Facilities Management	City Wide Real Estate	Mgmt / R&D			Build Toronto Inc.	Provide strategic direction on management and human resources related matters on the creation of the new centralized real estate agency (CreateTO).		-	-	73,527	-
Corporate Services	Facilities Management	Strategic Policy & Planning	Mgmt / R&D	12/20/2017	3563662	Transition Path Inc.	Provide a strategic tool to evaluate senior positions that will be eligible to be vacant in the short term.		-	-	7,327	-
Corporate Services	Information & Technology	Information & Technology	Information Technology	09/14/2018	6047528	KPMG	To assess how the City maps the best practices and the steps needed to get to the next level of cyber security		-		152,640	-
Corporate Services	Information & Technology	Information & Technology	Mgmt / R&D	07/27/2017	6045378	Deloitte LLP	To provide an assessment service for the City's implementation of the Kronos Scheduling system		-	-	-	115,455
Corporate Services	Real Estate Service	City-Wide Real Estate	Mgmt / R&D	10/30/2015	6042237	Deloitte & Touche LLP	Provide consulting services on the City-Wide Real Estate Review (CWRER) Phase 2 and Transition Program		58,698	-	-	55,856
Corporate Services	Real Estate Service	Strategic Projects	Legal	06/10/2008	6025203	Davies Ward Phillips & Vince Vineburg	Provide legal services in connection with the selection of the qualified potential lessees negotiation with stakeholder-Union Station		469,523	-	166,924	-
Corporate Services Total											400,418	336,995
Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D	02/10/2018	6046435	Aon Hewitt Inc	To provide strategic advice to the Toronto Investment Board.		-	750,000	117,025	-
Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D	12/28/2016	6044460	Morneau Shepell Ltd	Developed a policy using the Prudent Investor Standard.				-	100,234

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Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D	08/25/2017	3559266	N Barry Lyon Consultants Ltd	Provided a study for TOCore/Rail Deck Park				-	33,255
Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D	09/08/2017	3559640	Ernst & Young	Provided advice on the implementation of a Vacant Home Tax in Toronto				-	6,024
Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D	12/28/2016	6044460	Ernst & Young LLP	Reviewed the Legal and Adjusting Invoicing audit				-	20,352
Finance and Treasury Services	Corporate Finance	Non-Program	Mgmt / R&D				This line reflects the divisional budget for the consulting category			500,000	-	-
Finance and Treasury Services	Financial Planning	Non-Program	Mgmt / R&D	10/05/2017	6045756	Ersnt & Young	Provided cost/benefit analysis regarding alternate service delivery in Police Court Services and Parking Tag Enforcement		-	210,000	105,906	95,565
Finance and Treasury Services	Pension, Payroll & Employee Benefits	Non-Program	Legal	07/22/2017	6035311	Osler, Hoskin & Harcourt	To provide in-depth legal advice for 5 non-OMERS pension plans merger with OMERS. Preparing 3rd party merger and acquisition reports.		-	250,000	162,152	150,217
Finance and Treasury Services	Pension, Payroll & Employee Benefits	Non-Program	Legal	07/13/2016	6037517	Dentons Canada LLP	Legal advice regarding Canada Revenue Agency (CRA) Employer audit compliance.		-	-	-	571
Finance and Treasury Services	Pension, Payroll & Employee Benefits	Non-Program	Technical		3568371	Mercer (Canada) Ltd.	To provide actuary assessment of Metropolitan Toronto Police pension for merger with OMERS.		-	168,000	4,591	-
Finance and Treasury Services	Pension, Payroll & Employee Benefits	Non-Program	Technical	05/31/2017	3556125	Mercer (Canada) Ltd.	Provided review and assessment of liabilities to OMERS regarding merger of 3 non-OMERS pension plans.		-	-	-	27,288
Finance and Treasury Services	Purchasing & Materials Management	Purchasing	Technical	07/09/2018	47021585	Ernst & Young	To provide professional services for procurement transformation		1,430,001	3,000,000	412,271	-
Finance and Treasury Services Total											801,945	433,506
Infrastructure and Development	City Planning	City Planning	Technical	01/11/2017	3550916	Balmoral Marketing Inc.	Newcomer Engagement Strategy Consultation		-	-	-	1,984
Infrastructure and Development	City Planning	City Planning	Technical	07/20/2015	6041622	Mass LBP Inc.	Advice and support on the establishment of the Toronto Planning Advisory Committee		-	-	8,519	31,695
Infrastructure and Development	City Planning	City Planning	Technical	05/14/2017	6044979	Watson & Associates Inc.	To provide a review on the Full Costing Model and recommendations for Development Applications		17,788	-	-	31,708
Infrastructure and Development	City Planning	City Planning	Technical	10/30/2017	6045879	Mass LBP Inc.	To establish and administrate the Second Toronto Planning Review Panel		59,168	-	72,038	-
Infrastructure and Development	City Planning	City Planning	Technical				Budget only			325,000	-	-
Infrastructure and Development	City Planning	Community Planning - North York District	Technical	08/18/2016	6043750	RWDI Air Inc.	Provided an Air Quality and Noise Impact Study with recommendations on the Murray Road Regeneration Area.		-	-	-	22,334
Infrastructure and Development	City Planning	Community Planning - Scarborough District	Technical	07/27/2017	3558297	SS Wilson Associates Inc.	To provide a review of Noise Study for 5131 Sheppard Avenue East		1,476	-	-	2,391
Infrastructure and Development	City Planning	Community Planning - Scarborough District	Technical	07/23/2018	3571017	Arcadis Canada Inc.	To study Noise impact & D-6 Compatibility/ Air Quality		5,515	-	7,821	-
Infrastructure and Development	City Planning	Community Planning - Toronto and East York District	Technical	08/18/2017	6045510	John Archer and Associates	To analyze the economic impact for the Queen Street West Restaurant Study		-	-	-	17,172
Infrastructure and Development	City Planning	Community Planning - Toronto and East York District	Technical	10/04/2017	6045751	Dillon Consulting Limited	Unilever Precinct Planning Study		32,213	-	63,314	47,597
Infrastructure and Development	City Planning	Community Planning - Toronto and East York District	Technical	08/15/2017	3558910	Jade Acoustics Inc	To review Noise & Vibration Study, Air Quality & Odour Assessment		-	-	11,194	-
Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical	12/18/2017	3563503	EQ Building Performance	To provide Energy Modelling Guidelines		-	-	-	4,503

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Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical	03/28/2017	6044773	Prism Economics and Analysis	Provided a study of the low end housing rental market in the City of Toronto		-	-	-	23,000
Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical		Sch A.	Paul Bain Planning Consultant	Official Plan Review - OMB Hearings (shared with Legal Division).		-	-	-	8,293
Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical		Sch A.	Downtown Yonge BIA	TOCore Engagement Strategy		-	-	13,021	-
Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical	10/03/2018	6047622	Canadian Urban Institute	To provide consulting services on current private market rental listings in Toronto		-	-	8,760	-
Infrastructure and Development	City Planning	Strategic Initiatives, Policy & Analysis	Technical	10/03/2018	6047623	Lura Consulting	To provide consulting services on the City Planning's Draft Official Plan Amendment: Dwelling Room Protection Policies		12,337	-	37,688	-
Infrastructure and Development	City Planning	Transportation Planning	Technical	04/05/2017	3554155	Zas Architects Inc.	To evaluate the Scarborough Centre Bus Terminal		-	-	-	9,922
Infrastructure and Development	City Planning	Urban Design	Technical	02/01/2018	6046424	Dialog Ontario Inc.	To design pet-friendly Guidelines for New Multi-Unit Housing in High-Density Communities.		1,490	-	90,900	-
Infrastructure and Development	City Planning	Waterfront Renewal	Technical	10/27/2016	6044098	Scott Torrance Landscape Architects	Coordinated Streetscape and Public Realm Plan of Bathurst Quay		-	-	4,579	27,475
Infrastructure and Development	City Planning	Waterfront Renewal	Technical	07/18/2016	6043578	MacIennan Jaunkalns Miller	To provide a Facility Needs Assessment report for the Waterfront Neighbourhood Centre		-	-	17,808	-
Infrastructure and Development	Engineering & Construction Services	Engineering & Construction Services	Technical	08/26/2016	3545892	RV Anderson Associates Ltd	To provide Engineering Review Services.				-	3,123
Infrastructure and Development	Engineering & Construction Services	Engineering & Construction Services	Technical				Budget only			600,000	-	-
Infrastructure and Development	Municipal Licensing & Standards	Municipal Licensing & Standards	Mgmt / R&D	12/05/2018	6048052	SWERHUN INC	To provide consulting services on the Noise by-law review		21,285	-	2,216	-
Infrastructure and Development	Municipal Licensing & Standards	Municipal Licensing & Standards	Technical	07/21/2017 11/06/2018	3558111 6047874	WATSON & ASSOCIATES ECONOMISTS	To review the comprehensive user fee, to establish full cost determination that is consistent with the City's User Fee policy as well as opportunities for new user fees.		\$794.00 (PO 3558111) \$3,000.00 (PO 6047874)	-	24,846	22,489
Infrastructure and Development	Solid Waste Management	Policy, Planning & Support	Mgmt / R&D	05/15/2018	6046899	Kelleher Environment	To study and research Blue Bins and make recommendations	100% City	-	-	48,339	-
Infrastructure and Development	Solid Waste Management	Policy, Planning & Support	Mgmt / R&D	06/08/2018	6047039	Western Management Consultants	To make recommendations on IT organizational structure for SWM; IT operating budget; and provided description of roles and responsibilities	100% City	-	-	45,792	-
Infrastructure and Development	Toronto Building	Toronto Building	Technical							180,000	-	7,632
Infrastructure and Development	Toronto Water	Environment and Administration	Technical	01/11/2018	DPO#3564177	DILLON CONSULTING LTD	Provided consulting services for the assessment/review of existing and emerging pollutants		28,009	-	33,028	-
Infrastructure and Development	Toronto Water	Wastewater Treatment	Technical	03/15/2018	DPO#3566479	LARRY MOORE CONSULTING	Provided consulting services to support the development of a QEMS for Wastewater.		-	-	11,321	-
Infrastructure and Development	Toronto Water	WATER TREATMENT & SUPPLY	Mgmt / R&D	02/28/2018	DPO#3561124	FVB ENERGY INC	Assessed the district energy rate structures and provided a cost-benefit analysis		-	-	17,919	12,440
Infrastructure and Development	Transportation Services	Office of the GM	Legal	09/23/2015	6042019	Stikeman Elliott	To provide legal advice re:Streelighting Services Agreement		-	-	-	13,187
Infrastructure and Development	Transportation Services	Office of the GM	Mgmt / R&D	08/24/2017	6045115	PRICEWATERHOUSE COOPERS LLP	To review and provide improvements		27,241	226,878	667	1,104,096
Infrastructure and Development	Transportation Services	Public Realm	Technical	06/11/2018	3569551	WATERFORD PARTNERS INC	To provide a report for Bike Share Project		-	-	18,437	-
Infrastructure and Development	Transportation Services	Public Realm	Technical	07/11/2018	3570364	HENRY KORTEKAAS & ASSOCIATES I	To provide revisions to existing landscape plans to match revised road layout for Riverside Drive		-	-	3,052	-
Infrastructure and Development	Transportation Services	Transportation Infrastructure Management	Information Technology	02/27/2017	6041713	IAN MARTIN LIMITED	To provide process improvements/re-engineering and related process design documentation.		-	-	-	61,422

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Infrastructure and Development	Transportation Services	Transportation Infrastructure Management	Mgmt / R&D	07/06/2017	3549009	MATSON DRISCOLL & DAMICO LTD	To prepare and finalize a Business Loss Report		-	-	-	10,074
Infrastructure and Development	Transportation Services	Transportation Infrastructure Management	Technical				Budget only		-	100,000	-	-
Infrastructure and Development	Transportation Services	Transportation Services	Technical				Budget only		-	100,000	-	-
Infrastructure and Development Total											541,258	1,462,538
Total City Divisions											2,784,988	3,489,284
Agencies and Corporations	Exhibition Place	Exhibition Place	Technical			HLT Advisory Inc.	Strategic Plan Professional Fees		-	-	-	23,625
Agencies and Corporations	Exhibition Place	Exhibition Place	Technical			Robert Reynolds	Union negotiations		-	-	-	20,487
Agencies and Corporations	Exhibition Place	Operations	Information Technology	Jul. 21/18	15832 & 15881	Dude Solutions	Provide consulting services on Asset Essentials Enterprise software	Internally Funded	-	-	6,328	-
Agencies and Corporations	Exhibition Place	Operations	Technical	Mar. 7/18	4002007	RWDI	LEED Gold re-certification with recommendations to achieve Platinum	Internally Funded	-	-	108,169	-
	Exhibition Place Total										114,497	44,112
Agencies and Corporations	TO Live	TO Live	Creative Comm	As billed		Vollmer Cultural Consultants Inc	Marketing Consulting Fees - CTT Branding		-	7,456	7,456	-
Agencies and Corporations	TO Live	TO Live	Creative Comm			Gordon Strategy	Provide consulting services on communication		-	1,500	1,500	-
Agencies and Corporations	TO Live	TO Live	Legal	As billed		Miller Thomson LLP	Provided registered Charity Advice		-	-	-	20,026
Agencies and Corporations	TO Live	TO Live	Legal	As billed		Hayes e Law LLP	Review and advice regarding a Copyright dispute.		-	-	-	1,017
Agencies and Corporations	TO Live	TO Live	Legal	As billed		Miller Thomson LLP	To review and revise the form of License Agreement		-	-	-	5,001
Agencies and Corporations	TO Live	TO Live	Mgmt / R&D	As billed		LEA Consulting Ltd	To provide consulting services on the Traffic Impact Study		-	13,000	11,216	-
Agencies and Corporations	TO Live	TO Live	Technical			Epiphany Engineering Inc	To provide consulting services on Seating Retrofit		-	888	888	-
Agencies and Corporations	TO Live	TO Live	Technical			Sellery Health + Safety	To provide consultation and advice on development of health and safety program		-	-	-	3,500
Agencies and Corporations	TO Live	TO Live	Technical			Sound Space Design Limited	To provide consulting service on TCA - Sound Isolation Issue		-	7,500	5,414	-
Agencies and Corporations	TO Live	TO Live	Technical				budget line only			17,656	-	-
	TO Live Total										26,474	29,544
Agencies and Corporations	Toronto Police Service	Audio & Data Systems (ADS) process improvemnet	Information Technology	05/07/2018	6046856	Andy Hunter Consultants Inc	Created a report to assist in streamlining the Audio and Data (ADS) 911 Disclosure process.		-	2,000	2,035	-
Agencies and Corporations	Toronto Police Service	Centralized Unit Process Innovation (Labour Relations Unit)	Mgmt / R&D	09/11/2015	47021192; 9125642	Mercer (Canada) Ltd	To provide a review of the existing job evaluation process and recommendations for efficiencies.	15% Toronto Police Association; 40% PEM Grant for Senior Officer evaluation	16,225	41,174	41,766	14,866
Agencies and Corporations	Toronto Police Service	Human Resources Modernization	Creative Comm	10/01/2018	6047554	Deloitte LLP	To develop and design customized individual talent sourcing strategies, marketing strategies, and branding for recruitment initiatives.		115,044	171,974	171,974	-
Agencies and Corporations	Toronto Police Service	Human Resources Modernization	Mgmt / R&D	09/21/2018	6047556	Deloitte LLP	Developed a Human Resources (HR) Professional Services Delivery Model, Organizational Chart and strategies for the next 3-5 years.		-	265,000	269,664	-

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Agencies and Corporations	Toronto Police Service	Human Resources Modernization	Mgmt / R&D	02/16/2017	47020475; 3568807, 9097418, 9132218, 9190080, 9190081	Korn Ferry Hay Group Limited	To develop the framework required to support Human Resources modernization project. The work is funded by Policing Effectiveness and Modernization (PEM) Grant.	PEM Grant 94%	35,200	285,254	285,104	185,865
Agencies and Corporations	Toronto Police Service	Information Technology Strategic and Business Plan	Information Technology	06/13/2017	47020734; 9077813	Gartner Canada J. McGrath	To develop the 2017-2019 Information Technology Strategic and Business Plan		225,000	235,000	239,136	183,168
Agencies and Corporations	Toronto Police Service	Information Technology Strategic and Business Plan	Technical	11/21/2017	6046615	Teramach Technologies	Translated business system requirements into a physical systems design to guide master data management.	PEM Grant 100%	-	46,172	42,839	18,656
Agencies and Corporations	Toronto Police Service	Information Technology Strategic and Business Plan	Technical	03/29/2018	6046700	Environics Analytics Group Ltd	Developed new models and tools to utilize in workload modelling, demographic forecasting, and data planning activities.	PEM Grant 100%	-	66,300	67,467	-
Agencies and Corporations	Toronto Police Service	Information Technology Strategic and Business Plan	Technical	03/19/2018	6046628	Michael Cizmar & Associates	To recommend solutions for architecture and systems planning activities. Establish proof of concept for Global Search Project.	PEM Grant 100%	230,000	120,000	122,112	-
Agencies and Corporations	Toronto Police Service	Organizational Culture Project	Mgmt / R&D	08/02/2018	6047358	Goodwin Consulting Service Inc.	To develop culture change plan and build the road map for the future.	PEM Grant 100%	40,346	39,154	39,843	-
Agencies and Corporations	Toronto Police Service	Process Innovation (Payroll and Benefits Administration)	Mgmt / R&D	06/07/2016	47019970; 9119446	Mercer (Canada) Ltd	Develop employee benefits strategies and recommendations on the employee health program.		100,000	30,400	9,305	36,869
Agencies and Corporations	Toronto Police Service	Strategy Management	Creative Comm	11/21/2016	47020296; 9118749, 9146249, 9151529	Sandra Buckler	Provided consulting advice regarding both internal and public communications		-	219,846	219,846	251,533
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal		3553739 3554773 3552330	Fenton, Smith Barristers	Provided consulting services for legal matters related to solicitor-client privileged materials.		-	-	-	4,529
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	05/15/2017	3555575	Henein, Hutchison LLP	Provided consulting services for legal matters related to a bias motion.		-	-	-	834
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal		3556117 3560391	Mergler, Paul K	Provided consulting services regarding seized property in relation to homicides.		-	-	-	1,445
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal		3556709 3558868 3562583	Johnson & Cowling LLP	Consultation for Detective Services seeking legal advice for Informants.		-	-	-	5,237
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal		3558866 3559892	McLaren, James A, LL B	Provided consulting services for Intelligence Unit seeking legal advice for Informants.		-	-	-	1,422
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal		3559780 6045959	Ceyssens & Bauchman	Provided consulting services to Toronto Police Service (TPS) members regarding Police Service Act issues.		-	-	-	7,632
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	09/12/2017	3559793	Henein, Hutchison LLP	Provided consulting services on third party disclosure.		-	-	-	1,857
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	12/22/2017	3563740	Butt, David	Provided consulting services to Toronto Police Service members regarding a potential criminal investigation.		-	-	-	695
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	12/29/2017	6046266	Markson Law Professional Corp	Provided consulting services to Toronto Police Service members regarding a potential criminal investigation.		-	-	-	2,964
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	07/10/2018	3570589 3573014	Henein, Hutchison LLP	Provided consulting services for a high profile homicide case.		-	7,695	7,742	-

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Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	03/21/2018	3566678 3566851	McLaren, James A, LL B	Provided consulting services for Intelligence Unit seeking legal advice for confidential informants.		-	2,065	2,102	-
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	03/27/2018	3566865	Fenton, Smith Barristers	Provided consulting services for legal matters related to solicitor-client privileged materials.		-	970	987	-
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	08/03/2018	3571446 3571539	McLaren, James A, LL B	Provided consulting services for legal matters related to solicitor-client privileged materials.		-	1,495	1,521	-
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	09/10/2018	3573941 6047483	Johnstone & Cowling LLP	Provided consulting services for Intelligence Unit seeking legal advice for confidential informants.		-	4,250	4,325	-
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Legal	04/10/2018	6046733	Ceyssens & Bauchman	Provided consulting services to TPS members regarding Police Services Act issues.		-	10,000	10,176	-
Agencies and Corporations	Toronto Police Service	Toronto Police Service	Mgmt / R&D	06/05/2017	6045079	Dr. Ashley David Bender	Assisted with the development, evaluation and implementation of a procedure for the application of names on the Memorial Wall.	Legal Reserves	-	-	-	6,798
Agencies and Corporations	Toronto Police Service	Transformational Task Force (TTF) Modernization Initiatives	Creative Comm	10/01/2018	6048023	Edelman PR Worldwide Canada Inc.	Developed a plan for the internal and external release of the Organizational Culture Report.	PEM Grant 100%	-	26,488	26,488	-
Agencies and Corporations	Toronto Police Service	Transformational Task Force (TTF) Modernization Initiatives	Mgmt / R&D	05/09/2018	6046868	Edelman PR Worldwide Canada Inc.	Reviewed existing communication strategy and proposed a new strategy in line with with the principles of the Toronto Police Service Modernization initiatives.		-	86,260	87,778	-
Agencies and Corporations	Toronto Police Service	Transformational Task Force (TTF) Modernization Initiatives	Mgmt / R&D	11/09/2017	6045940	MNP LLP	To assess the current organizational culture and assist the leaders and key stakeholder groups in creating action plans	PEM Grant 100%	-	333,900	334,282	172,992
Agencies and Corporations	Toronto Police Service	Transformational Task Force (TTF) Modernization Initiatives	Mgmt / R&D	11/01/2017	6045886	Lansdowne Technologies Inc.	Assisted in developing, recommending and preparing crime prevention materials.	PEM Grant 100%	-	77,156	78,514	69,038
Agencies and Corporations	Toronto Police Service	Transformational Task Force (TTF) Modernization Initiatives	Technical	03/29/2018	6046699	ESRI Canada Ltd	Conducted an analysis and provided design for the development of a Pushpin/Intel Led Policing Portal.	PEM Grant 100%	-	110,571	112,517	-
	Toronto Police Service Total										2,177,523	966,400
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Legal	10/17/2017	6045794	Diane Whitney	Provided advice with respect to a legal matter. At the request of City of Toronto - Legal Services **CONFIDENTIAL**		-	-	-	2,748
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Legal	11/3/2017	3561788	Johnstone & Cowling LLP	Provided legal services with repect to contract negotiations (Authority contained within Deputy Chief Employment Agreement).		-	-	-	1,526
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Legal	10/30/2017	3561521	Paliare Roland	Provided legal services with respect to contract negotiations (Authority contained within Deputy Chief Employment Agreement).		-	-	-	1,351
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Legal	3/28/2017	Contract 47020535 CRO 9127520	Hicks Morley Hamilton Stewart	To provide advice/legal opinion on general employment and labour relations issues(BMP240/2016 - October 20, 2016)		-	50,000	40,897	59,241
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Mgmt / R&D	02/10/2017	6044582	Anthony Doob	Studied the effectiveness and viability of "carding" or "street check" practices		-	-	-	10,176
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Mgmt / R&D	11/05/2018	3574471	Scott Reid	To provide consulting services on developing corporate messaging.		-	1,526	1,526	-
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Mgmt / R&D	12/29/2017	Contract 47021170 CRO 9166090	Ryan Dyck	To assist in the development of Transgender inclusive policies, procedures, orders and forms		-	3,500	3,500	7,575
Agencies and Corporations	Toronto Police Services Board	Toronto Police Services Board	Mgmt / R&D	01/01/2018	47021249	Jen Finan	To assist in the development of Transgender inclusive policies, procedures, orders and forms		8,337	12,500	4,383	-

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	Toronto Police Services Board Total										50,306	82,617
Agencies and Corporations	Toronto Public Health	F&A	Mgmt / R&D	04/18/2018	6046779	MNP LLP	To provide consulting services on the Phase 1 TPH Organizational Review		-	-	356,160	-
Agencies and Corporations	Toronto Public Health	F&A	Mgmt / R&D	12/12/2018	3575939	MNP LLP	To provide consulting services on the Communication Plan - Organizational Review		-	-	12,720	-
Agencies and Corporations	Toronto Public Health	Healthy Environment	Mgmt / R&D	05/08/2018	6046861	Optimus SBR Inc.	To develop a strategic plan for the Healthy Environment Team		-	-	40,704	-
Agencies and Corporations	Toronto Public Health	Indigenous Health Strategy	Mgmt / R&D	12/21/2018	6048149	Lough Barnes Consulting Group Inc.	To provide consulting services on the Assessment and Community Engagement Framework		-	-	91,584	-
	Toronto Public Health Total										501,168	-
Agencies and Corporations	Toronto Public Library Board	Toronto Public Library	Creative Comm	07/06/2017	PO0027347	Trajectory Brands Inc.	TPL re-branding		11,456	-	88,913	-
Agencies and Corporations	Toronto Public Library Board	Toronto Public Library	Mgmt / R&D	07/19/2018	PO0028314	CYR & Associates Inc.	To review pay equity - Job evaluation		4,900	-	509	-
Agencies and Corporations	Toronto Public Library Board	Toronto Public Library	Mgmt / R&D	01/31/2018	PO0027895	Met-Scan Canada Ltd.	Provide consulting services - Security specialist		-	-	36,181	-
Agencies and Corporations	Toronto Public Library Board	Toronto Public Library	Mgmt / R&D	08/30/2017	PO0027431	Goodman's LLP	To provide legal research and advice on TPL's Community and Event Space Rental Policy and Internet Use Policy				-	60,000
	Toronto Public Library Board Total										125,602	60,000
Agencies and Corporations	Toronto Transit Commission	FOS Program	Technical	01/05/2017	C32PY17728	Stantec Consulting Ltd.	Perform Improvement & Efficiency Review of TTC Service Delivery Group.		3,728	-	-	394,793
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Mgmt / R&D	01/01/2018	PU302092	Portland Analytics	To provide a review of diesel fuel RFP process.		-	100,000	282,666	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Mgmt / R&D	11/07/2017	C08PL17921	Ernst & Young LLP	To provide consulting services on procurement policies and procedures review, as per AG recommendation.		5,993	-	238,743	54,264
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Mgmt / R&D	01/11/2017	PU283890	HDR Corporation	To review the number of Board Periods (Schedule Changes) the TTC conducts in a year.		27,065	-	-	48,576
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Mgmt / R&D	03/27/2014	194640	Imex Systems Inc.	Reviewed business processes and systems and recommend improvements for Rail Cars & Shops Department.		-	-	-	1,978
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	12/08/2017	PU343076	Hay Group Ltd	To provide consulting services for Customer Service Representatives' wage analysis required for Collective Bargaining.		19,808	15,000	10,176	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	12/08/2017	PU343076	Hay Group Ltd	To provide consulting service for job title reviews.		19,808	-	551,844	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	07/22/2015	C32PN15811	STV Canada Consulting Inc.	To provide a review of TTC Service Delivery Group.		38,256	307,209	187,882	195,006
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	04/07/2015	C32PT15786	WSP Canada Inc.	To provide a review of TTC Service Delivery Group.		32,116	11,600	7,131	191,350
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	04/07/2015	C32PT15785	CH2M HILL Canada Limited	To provide a review of TTC Service Delivery Group.		85	681,131	416,565	330,257
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	03/29/2018	C31PA18788	Network Rail Consulting (Canada) Inc.	To provide recommendations relating to effective and efficiency of track inspection, preventive and corrective maintenance		46,098	225,000	203,901	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	07/10/2014	C31PA14813	WSP Canada Inc.	To study the optimized wheel/rail system in order to: issue best practice protocols in maintaining vehicle/track system.		661,545	-	93,412	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	09/15/2015	C31PA15885	Aercoustics Engineering Limited	To evaluate and make recommendations on the change in sound levels and squeal duration from TTC subway trains		17,060	-	7,533	-
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	06/10/2015	C31PZ15736	CH2M Hill Canada Limited	To provide consulting engineering services to provide multi-disciplinary engineering to support for Rail Cars & Shops.		158,311	-	-	44,045
Agencies and Corporations	Toronto Transit Commission	Toronto Transit Commission	Technical	01/05/2017	C32PY17727	KPMG LLP	Perform Improvement & Efficiency Review of TTC Service Delivery Group.		288,587	-	-	66,447
Agencies and Corporations	Toronto Transit Commission	TTC Corporate Plan 2018-2022	Mgmt / R&D	04/05/2017	C01PW17777	Bridgeable - Cooler Solutions Inc.	To provide consulting services on developing a new 5 Year Corporate Plan on strategies that continue to modernize the TTC		-	100,000	128,033	168,397
	Toronto Transit Commission Total										2,127,886	1,495,113

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Agencies and Corporations	Toronto Zoo	Creation of Fundraising Entity	Legal	02/17/2017	PO0066097	Miller Thomson LLP	Provide legal consulting services for the creation of a separate fundraising entity for the Toronto Zoo		1,456	1,456	1,229	11,174
Agencies and Corporations	Toronto Zoo	Creation of Fundraising Entity	Legal	09/28/2018	PO0074451	Miller Thomson LLP	Provide legal consulting services for the creation of a separate fundraising entity for the Toronto Zoo		-	4,020	4,020	-
Agencies and Corporations	Toronto Zoo	Organizational Review	Mgmt / R&D	05/05/2017	PO0065460	Zoo Advisors, LLC	To provide services to recruit and select the Chief Executive Officer for the Toronto Zoo		54,228	54,228	22,163	51,834
Agencies and Corporations	Toronto Zoo	Organizational Review	Mgmt / R&D	10/11/2017	PO0069084	Zoo Advisors, LLC	Provided an organizational review of the Toronto Zoo operations - May 2017		-	-	-	42,884
Agencies and Corporations	Toronto Zoo	Structural Review	Technical	04/23/2018	PO0072087	Stephenson Engineering Ltd	To review and assess the bridge structure and identify how the new banner should be connected.		-	1,200	1,200	-
	Toronto Zoo Total										28,612	105,892
Agencies and Corporations Total											5,152,068	2,783,678
Grand Total											7,937,056	6,272,962