CITY OF TORONTO

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Corporate Real Estate Management

Sub-Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments 2020	2021	2022	2023	2024	Total 2020-2024	Total 2025-2029	Total 2020-2029	Current and Future Year Cash Flow Commitments Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt		Total Financing
FAC906397		Renovations																						
0	345	1401 CASTLEFIELD AVE-Interior Painting	08	S6	03	0	0	0	0	0	0	84	84	0	0	0	0	0	0	0	0	84	0	84
0	347	433 Eastern Ave-Renovate Washrooms	14	S6	03	0	0	0	0	0	0	38	38	0	0	0	0	0	0	0	0	38	0	38
0	348	891 MORNINGSIDE AVE-Interior Painting	25	S6	03	0	0	0	0	0	0	143	143	0	0	0	0	0	0	0	0	143	0	143
0	349	4100 Keele St-Interior Renovation, leak and sprink	07	S6	03	0	0	0	18	15	33	0	33	0	0	0	0	0	0	0	0	33	0	33
0	350	155 The East Wall-Hot Water Tank	03	S2	03	132	0	0	0	0	132	0	132	0	0	0	0	0	0	0	0	132	0	132
0	353	433 Eastern Ave -Block B-Renovate Kitchen	14	S6	03	0	0	0	0	0	0	85	85	0	0	0	0	0	0	0	0	85	0	85
0	354	843 PALMERSTON-Repl Fire Alarm Sys,Sump pumps,Repa	11	S6	03	0	0	0	26	201	227	0	227	0	0	0	0	0	0	0	0	227	0	227
0	356	700 EGLINTON AVE W-Replace interior doors and glaz	08	S6	03	0	0	0	0	0	0	117	117	0	0	0	0	0	0	0	0	117	0	117
0	358	320 BERING AVE-Bldg E-Interior Repainting	03	S6	03	0	0	0	0	0	0	88	88	0	0	0	0	0	0	0	0	88	0	88
0	359	61 TORYORK-Interior Painting	07	S6	03	0	0	0	0	0	0	81	81	0	0	0	0	0	0	0	0	81	0	81
0	364	VarLocs-Management and Audits of Movable Assets at	CW	S6	03	0	0	0	0	0	0	120	120	0	0	0	0	0	0	0	0	120	0	120
0	365	Var Facilities-Feasibility Study on Special projec	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
0	368	Var Locs-Signage for Various Corporate Facilitites	CW	S2	03	274	0	0	0	0	274	0	274	0	0	0	0	0	0	248	0	26	0	274
0	374	Var Facilities-Feasibility Study on Special Projec	CW	S6	03	0	0	0	0	0	0	2,271	2,271	0	0	0	0	0	0	0	0	2,271	0	2,271
0	375	Management and Audits of Movable Assets at Corpora	CW	S6	03	0	0	120	0	0	120	0	120	0	0	0	0	0	0	0	0	120	0	120
0	376	Management and Audits of Movable Assets at Corpora	CW	S6	03	0	0	0	0	0	0	120	120	0	0	0	0	0	0	0	0	120	0	120
0	380	St Lawrence Market - South - Renovations	28	S2	04	247	4,000	0	0	0	4,247	0	4,247	0	0	0	0	0	0	0	0	0	4,247	4,247
0	384	VarLocs-Various SOGR Interior Systems 2018 Group I	CW	S2	03	2,118	0	0	0	0	2,118	0	2,118	27	0	0	0	0	0	278	0	1,813	0	2,118
0	385	VarLocs-Various SOGR Work on Interior Systems 2027	CW	S6	03	0	0	0	0	0	0	2,542	2,542	0	0	0	0	0	0	0	0	2,542	0	2,542
0	386	VarLocs-Various SOGR Work on Interior Systems 2026	CW	S6	03	0	0	0	0	0	0	3,888	3,888	0	0	0	0	0	0	0	0	3,888	0	3,888
0	387	VarLocs-Various SOGR Work on Interior Systems 2025	CW	S6	03	0	0	0	0	0	0	9,108	9,108	0	0	0	0	0	0	0	0	9,108	0	9,108
0	394	5101 Yonge St-Rpl Carpet, Light Fixtures	18	S2	03	-516	543	0	0	0	27	0	27	0	0	0	0	0	0	0	0	27	0	27
0	395	VarLocs-Various SOGR Interior Systems 2018 Group I	CW	S2	03	-500	500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	401	Various SOGR Work on Interior Systems 2018 - Scope	CW	S2	03	1,520	0	0	0	0	1,520	0	1,520	0	0	0	0	0	0	0	0	1,520	0	1,520

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FAC906397		Renovations																						
0	402	VarLocs-Various SOGR Interior Systems 2018 Group I	CW	S2	03	271	0	0	0	0	271	0	271	135	0	0	0	0	0	0	0	135	0	270
0	403	Various SOGR Work on Interior Systems 2027	CW	S6	03	0	0	0	0	0	0	9,958	9,958	463	0	0	0	0	0	0	0	9,495	0	9,958
0	407	VarLocs-SOGR Interior Systems 2020	CW	S4	03	59	567	100	0	0	726	0	726	0	0	0	0	0	0	0	0	726	0	726
0	408	VarLocs-SOGR Interior Systems 2029	CW	S6	03	0	0	0	0	0	0	6,084	6,084	0	0	0	0	0	0	0	0	6,084	0	6,084
0	409	VarLocs-Various SOGR Interior Systems 2018 Group I	CW	S3	03	-2,257	700	1,500	0	0	-57	0	-57	0	0	0	0	0	0	0	0	-57	0	-57
0	410	100 Queen St W- Elevators 15, 16, 17	10	S3	03	-100	-1,200	500	800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	411	5100 Yonge-Repl Ceiling Tiles,Light Fixtures	18	S3	03	0	-543	0	0	0	-543	0	-543	0	0	0	0	0	0	0	0	-543	0	-543
		Sub-total				3,345	7,424	3,427	3,735	6,193	24,124	42,733	66,857	791	0	0	0	0	0	1,149	0	60,670	4,247	66,856
FAC906399		Emergency																						
0	31	Emergency Capital Repairs (FLS)	CW	S2	01	109	0	0	0	0	109	0	109	0	0	0	0	0	0	0	0	109	0	109
0	32	Var Locs -Emergency Capital Repairs-2020	CW	S4	03	609	0	0	0	0	609	0	609	0	0	0	0	0	0	0	0	609	0	609
0	33	Emergency Capital Repairs	CW	S6	03	0	512	0	0	0	512	0	512	0	0	0	0	0	0	0	0	512	0	512
0	34	Emergency Capital Repairs	CW	S6	03	0	0	733	0	0	733	0	733	0	0	0	0	0	0	0	0	733	0	733
0	35	Various Locations-Emergency Capital Repairs	CW	S6	03	0	0	0	695	0	695	0	695	0	0	0	0	0	0	0	0	695	0	695
0	36	Various Locations - Emergency Capital Repairs	CW	S6	03	0	0	0	0	411	411	0	411	0	0	0	0	0	0	0	0	411	0	411
0	37	Various Locations - Emergency Capital Repairs	CW	S6	03	0	0	0	0	0	0	1,548	1,548	0	0	0	0	0	0	0	0	1,548	0	1,548
0	38	Various Locations - Emergency Capital Repairs	CW	S6	03	0	0	0	0	0	0	7,544	7,544	0	0	0	0	0	0	0	0	7,544	0	7,544
0	40	Fire and Life Safety Audits	CW	S4	01	1,500	500	0	0	0	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000
0	41	Fire and Life Safety Audits	CW	S6	01	0	4,000	4,000	3,000	2,000	13,000	10,000	23,000	0	0	0	0	0	0	0	0	23,000	0	23,000
		Sub-total				2,218	5,012	4,733	3,695	2,411	18,069	19,092	37,161	0	0	0	0	0	0	0	0	37,161	0	37,161
FAC907227		Corporate Facilities Refurbishment Program																						
0	11	CFRP Phase II - Project 11 - Various Client & Loc	CW	S2	03	497	0	0	0	0	497	0	497	0	0	0	0	0	0	497	0	0	0	497
0	12	CFRP Phase II - Project 12 - Var Clients&Loc	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500

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FAC907227		Corporate Facilities Refurbishment Program																						
0	13	CFRP Phase II-Future Years-VAR CLIENTS&LOC	CW	S6	03	0	500	500	500	500	2,000	2,500	4,500	0	0	0	0	0	0	0	0	4,500	0	4,500
		Sub-total				997	500	500	500	500	2,997	2,500	5,497	0	0	0	0	0	0	497	0	5,000	0	5,497
FAC907228		Yards Consolidation Study																						
0	6	Yards SOGR - Future Years	CW	S6	03	0	190	0	0	0	190	0	190	0	0	0	0	0	0	0	0	190	0	190
0	7	Portland Yards Consolidation	CW	S2	04	117	0	0	0	0	117	0	117	0	0	0	0	0	0	117	0	0	0	117
		Sub-total				117	190	0	0	0	307	0	307	0	0	0	0	0	0	117	0	190	0	307
FAC907554		St. Lawrence Market North Property																						
0	2	Redevelopment of St. Lawrence Market North	13	S2	04	45,363	41,379	8,598	0	0	95,340	0	95,340	0	0	0	17,670	0	0	1,380	7,094	33,864	35,332	95,340
0	7	Redevelopment of St. Lawrence Market North	10	S3	04	-21,363	15,781	5,582	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub-total				24,000	57,160	14,180	0	0	95,340	0	95,340	0	0	0	17,670	0	0	1,380	7,094	33,864	35,332	95,340
FAC907599		Divisional SOGR																						
0	28	Various EMS Locations - various SOGR projects	CW	S6	03	0	0	0	0	0	0	416	416	208	0	0	0	0	0	0	0	208	0	416
		Sub-total				0	0	0	0	0	0	416	416	208	0	0	0	0	0	0	0	208	0	416
FAC907744		Security																						
0	6	CCTV Infrastructure Enhancement	CW	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250
0	16	Var Locs - Global Corp Security Program	CW	S2	04	222	0	0	0	0	222	0	222	0	0	0	0	0	0	0	0	222	0	222
0	19	Var Locs - Global Corp Security Program	CW	S6	04	0	0	0	1,250	1,250	2,500	6,250	8,750	0	0	0	0	0	0	0	0	8,750	0	8,750
0	30	Access Card Reader Replacements	CW	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
0	33	City-Wide Physical Security Enhancements	CW	S2	04	850	850	0	0	0	1,700	0	1,700	0	0	0	0	0	0	0	0	1,700	0	1,700
0	35	CCTV Infrast Enhancem - Counter Measures	CW	S6	04	0	0	0	750	750	1,500	3,750	5,250	0	0	0	0	0	0	0	0	5,250	0	5,250
0	36	Physical Security Capital Plans - Future Years	CW	S6	04	0	1,414	1,414	1,414	1,414	5,656	7,070	12,726	0	0	0	0	0	0	0	0	12,726	0	12,726
0	37	Var Locs - Global Corp Security Program	CW	S4	04	1,200	1,200	650	0	0	3,050	0	3,050	0	0	0	0	0	0	0	0	3,050	0	3,050
0	38	Physical Security Capital Plans - 2020	CW	S4	04	1,335	0	0	0	0	1,335	0	1,335	0	0	0	0	0	0	0	0	1,335	0	1,335
0	39	CCTV Infrastructure Enhancement	CW	S3	04	500	750	750	0	0	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000

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FAC907744		Security																						
0	40	Var Locs - Global Corp Security Program	CW	S3	04	0	0	850	0	0	850	0	850	0	0	0	0	0	0	0	0	850	0	850
		Sub-total				4,857	4,214	3,664	3,414	3,414	19,563	17,070	36,633	0	0	0	0	0	0	0	0	36,633	0	36,633
FAC908014		Toronto Strong Neighbourhoods Strategy																						
0	1	Toronto Strong Neighbourhoods - POL Funding	CW	S2	04	1,376	0	0	0	0	1,376	0	1,376	0	0	0	0	0	0	0	0	1,376	0	1,376
0	6	Spenvalley Park Splash Pad	09	S2	04	8	0	0	0	0	8	0	8	0	0	0	0	0	0	0	0	8	0	8
0	19	Revitalization of Friends of Angela James Arena Pr	CW	S2	04	59	0	0	0	0	59	0	59	0	0	0	0	0	0	0	0	59	0	59
0	20	1652 Keele Alliance Welcoming Initiative	05	S2	04	62	0	0	0	0	62	0	62	0	0	0	0	0	0	0	0	62	0	62
0	21	Kingston Galloway Partnership Opportunities	CW	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
0	22	Lawrence Galloway Community Project	CW	S2	04	62	0	0	0	0	62	0	62	0	0	0	0	0	0	62	0	0	0	62
0	23	Lawrence Orton Splash Pad&Outdoor Area Revitalizat	CW	S2	04	145	0	0	0	0	145	0	145	0	0	0	0	0	0	145	0	0	0	145
0	27	Gordonridge Community Grow	20	S2	04	127	0	0	0	0	127	0	127	0	0	0	0	0	0	127	0	0	0	127
0	28	Thorncliff Hub	15	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250
0	29	Gaffney Park Improvements	05	S2	04	267	0	0	0	0	267	0	267	0	0	0	0	0	0	0	0	267	0	267
0	33	Toronto Strong Neighbourhoods - Future Scope	CW	S3	04	-1,301	0	0	0	0	-1,301	0	-1,301	0	0	0	0	0	0	0	0	-1,301	0	-1,301
0	41	350 Grandravine-Bring on the Shade at Oakdale Prk	08	S2	04	86	0	0	0	0	86	0	86	0	0	0	0	0	0	0	0	86	0	86
0	42	100 Golfwood Heights-Fairhaven Renewal	02	S2	04	192	0	0	0	0	192	0	192	0	0	0	0	0	0	0	0	192	0	192
0	43	Islington St. Andrews Common Area Revitalization	02	S2	04	154	0	0	0	0	154	0	154	0	0	0	0	0	0	0	0	154	0	154
0	44	21 Panorama Court-Social Super Market Project	01	S2	04	172	0	0	0	0	172	0	172	0	0	0	0	0	0	0	0	172	0	172
0	45	Agnes Macphail Community Kitchens Upgrade Project	19	S2	04	53	0	0	0	0	53	0	53	0	0	0	0	0	0	0	0	53	0	53
0	46	116 Close Ave-Parkette Vibrant Park Space Prj	04	S2	04	30	270	0	0	0	300	0	300	0	0	0	0	0	0	30	0	270	0	300
0	47	80 Thyra Ave-Dentonia Pk Enhancements/Youth Awoken	19	S2	04	15	135	0	0	0	150	0	150	0	0	0	0	0	0	15	0	135	0	150
0	48	Allied Community Kitchen/Friends of Oakridge	20	S2	04	33	293	0	0	0	325	0	325	0	0	0	0	0	0	33	0	293	0	325
0	49	221 Ryding Ave-Runnymede Park Animation Plan	05	S2	04	10	90	0	0	0	100	0	100	0	0	0	0	0	0	10	0	90	0	100
0	50	Community Kitchen&Park Improvement Prj/Pelham Grdn	09	S2	04	90	210	0	0	0	300	0	300	0	0	0	0	0	0	90	0	210	0	300

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FAC908014		Toronto Strong Neighbourhoods Strategy																						
0	51	3847 Lawrence Av E-Project Susan/ Residents of Sus	24	S2	04	63	147	0	0	0	210	0	210	0	0	0	0	0	0	63	0	147	0	210
0	52	Urban Arts Eco-Rejuvenation & Innov Garden Prj	05	S2	04	78	78	0	0	0	156	0	156	0	0	0	0	0	0	78	0	78	0	156
0	53	Urban Arts Eco-Rejuvenation & Innov Garden Prj	05	S3	04	153	0	0	0	0	153	0	153	0	0	0	0	0	0	0	0	153	0	153
		Sub-total				2,383	1,223	0	0	0	3,606	0	3,606	0	0	0	0	0	0	852	0	2,754	0	3,606
FAC908129		Property Acquisitions																						
94	1	Strategic Property Acquisitions	CW	S2	05	250	1,504	0	0	0	1,754	0	1,754	0	0	0	0	1,754	0	0	0	0	0	1,754
0	2	Yonge-Cummer Connection	18	S2	04	1,799	0	0	0	0	1,799	0	1,799	0	0	0	0	0	0	0	1,799	0	0	1,799
0	3	School Lands Properties Acquisition	CW	S2	05	5,500	9,500	0	0	0	15,000	0	15,000	0	0	0	0	15,000	0	0	0	0	0	15,000
0	4	School Lands Properties Acquisition	CW	S3	05	-5,000	-5,000	2,500	2,500	2,500	-2,500	2,500	0	0	0	0	0	0	0	0	0	0	0	0
0	5	8 Cumberland St	CW	S2	04	1,700	0	0	0	0	1,700	0	1,700	0	0	0	0	1,450	0	0	250	0	0	1,700
0	6	9 Huntley Transitional Housing	CW	S2	04	135	0	0	0	0	135	0	135	0	0	0	0	135	0	0	0	0	0	135
0	7	Strategic Property Acquisition 2019	CW	S2	05	95,000	0	0	0	0	95,000	0	95,000	0	0	0	0	0	0	0	0	0	95,000	95,000
		Sub-total				99,384	6,004	2,500	2,500	2,500	112,888	2,500	115,388	0	0	0	0	18,339	0	0	2,049	0	95,000	115,388
FAC908193		Resiliency Program																						
0	1	Electrical Resiliency Program	CW	S2	03	312	0	0	0	0	312	0	312	0	0	0	0	0	0	0	0	312	0	312
		Sub-total				312	0	0	0	0	312	0	312	0	0	0	0	0	0	0	0	312	0	312
FAC908244		Office Modernization Program																						
4	2	OMP - 2018	CW	S2	04	1,527	0	0	0	0	1,527	0	1,527	0	0	0	0	0	0	0	0	1,527	0	1,527
0	4	OMP - 2017	CW	S2	04	488	0	0	0	0	488	0	488	0	0	0	0	0	0	0	0	488	0	488
0	7	OMP - 2019	CW	S2	04	4,109	0	0	0	0	4,109	0	4,109	0	0	0	0	0	0	0	0	4,109	0	4,109
0	8	Office Portfolio Optimization Plan 2020	CW	S4	04	2,200	2,200	0	0	0	4,400	0	4,400	0	0	0	0	0	0	0	0	4,400	0	4,400
0	9	OMP - 2019	CW	S3	04	-2,400	600	0	0	0	-1,800	0	-1,800	0	0	0	0	0	0	0	0	-1,800	0	-1,800
		Sub-total				5,924	2,800	0	0	0	8,724	0	8,724	0	0	0	0	0	0	0	0	8,724	0	8,724
FAC908278		NW PATH - Phase 2																						
0	1	North West PATH - Phase 2	10	S6	04	0	870	19,635	20,170	4,000	44,675	0	44,675	0	0	0	0	0	0	0	0	44,675	0	44,675

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Sub-Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments 2020	2021	2022	2023	2024	Total 2020-2024	Total 2025-2029	Total 2020-2029	Current and Future Year Cash Flow Commitments Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
FAC908278		NW PATH - Phase 2																					
0	2	North West PATH - Phase 2 studies	27	S2	04	102	0	0	0	0	102	0	102	0	0	0	0	0	0	102	0	0	102
0	4	North West PATH - Phase 2	10	S2	04	2,048	885	0	0	0	2,933	0	2,933	0	0	0	0	0	0	0	0	2,933	2,933
0	5	North West PATH - Phase 2	10	S2	04	1,910	0	0	0	0	1,910	0	1,910	0	0	0	0	0	0	0	0	1,910	1,910
0	6	North West PATH - Phase 2	10	S3	04	-3,560	3,560	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub-total				500	5,315	19,635	20,170	4,000	49,620	0	49,620	0	0	0	0	0	0	102	0	49,518	49,620
FAC908346		Real Estate Services																					
0	3	SOGR @ Leased Facilities/Properties	CW	S2	03	177	0	0	0	0	177	0	177	0	0	0	0	0	0	177	0	0	177
0	11	Integrated Workplace Management Software (IWMS)	CW	S2	04	156	0	0	0	0	156	0	156	0	0	0	0	0	0	56	0	100	156
0	13	Tunnel Access and Traffic Management,Union Station	10	S6	04	0	200	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	200
0	16	Signage and Wayfinding - Union Station	10	S6	04	0	165	0	0	0	165	0	165	0	0	0	0	0	0	0	0	165	165
0	18	Security Bollards Study at Union Station-Additonal	CW	S2	03	795	1,000	0	0	0	1,795	0	1,795	0	0	0	0	0	0	0	0	1,795	1,795
0	20	Wellington Incinerator - Additional	10	S2	04	329	0	0	0	0	329	0	329	0	0	0	0	0	0	0	0	329	329
0	21	PTIF - Security Analysis	CW	S2	04	218	0	0	0	0	218	0	218	0	12	0	0	0	0	0	101	105	218
16	30	Future Use of Old City Hall - FY Detailed Design	13	S2	04	2,000	0	0	0	0	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000	2,000
0	31	2740 Lawrence Ave East -Land Acquisition	21	S2	04	292	0	0	0	0	292	0	292	0	0	0	0	292	0	0	0	0	292
0	35	Integrated Workplace Management System	CW	S2	04	0	50	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	50
0	39	Future use of Old City Hall - Final Design & Tende	13	S2	04	6,667	10,000	5,000	0	0	21,667	0	21,667	0	0	0	0	0	0	1,296	0	20,371	21,667
0	42	Strategic Projects - Feasibility 2020	CW	S4	04	750	0	0	0	0	750	0	750	0	0	0	0	0	0	0	0	750	750
0	43	Strategic Projects - Feasibility	CW	S6	04	0	750	750	750	750	3,000	3,750	6,750	0	0	0	0	0	0	0	0	6,750	6,750
0	46	SOGR Leased Facilities/Properties-2020	CW	S4	03	600	600	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	0	1,200	1,200
0	47	Temporary Security Enhancements at US & NPS	10	S2	03	2,400	1,400	0	0	0	3,800	0	3,800	0	0	0	0	0	0	0	0	3,800	3,800
0	49	New ECC Ph3 Detailed Design, Contract & Compliance	02	S2	04	30,001	0	0	0	0	30,001	0	30,001	0	0	0	0	0	0	9,016	0	20,985	30,001
0	50	RE Property Management and Lease Admin	CW	S2	04	529	0	0	0	0	529	0	529	0	0	0	0	0	0	0	0	529	529
0	55	Courts Services Relocation & Fit-Out Costs	CW	S2	03	4,458	0	0	0	0	4,458	0	4,458	0	0	0	0	0	0	0	3,000	1,458	4,458

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Gross Expenditures ($000's)

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Sub-Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments 2020	2021	2022	2023	2024	Total 2020-2024	Total 2025-2029	Total 2020-2029	Current and Future Year Cash Flow Commitments Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
FAC908346		Real Estate Services																						
0	56	Environmental Remediation - 640 Lansdowne	09	S2	01	100	1,159	1,158	0	0	2,417	0	2,417	0	0	0	0	0	0	0	0	2,417	0	2,417
0	57	SOGR Leased Facilities/Properties-Future	CW	S6	03	0	1,200	1,200	1,200	1,200	4,800	6,000	10,800	0	0	0	0	0	0	0	0	10,800	0	10,800
0	58	New ECC Ph3 Detailed Design, Contract & Compliance	02	S3	04	-17,793	13,670	4,123	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	59	Temporary Security Enhancements at US & NPS	10	S3	03	-2,400	1,400	1,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub-total				29,279	31,594	13,231	1,950	1,950	78,004	9,750	87,754	0	12	0	0	292	0	10,545	3,101	73,804	0	87,754
FAC908565		APS - Facilities																						
0	1	APS -Facilities 4 Offices	CW	S2	04	472	0	0	0	0	472	0	472	0	0	0	0	0	0	0	0	472	0	472
		Sub-total				472	0	0	0	0	472	0	472	0	0	0	0	0	0	0	0	472	0	472
FAC908682		Transform TO																						
0	1	Transform TO - ECDM Future Year	CW	S6	04	0	1,000	1,000	1,000	1,000	4,000	5,000	9,000	0	0	0	0	0	0	0	0	0	9,000	9,000
0	2	Transform TO ECDM Prior Years	CW	S2	04	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	0	0	0	0	1,500	1,500
		Sub-total				1,500	1,000	1,000	1,000	1,000	5,500	5,000	10,500	0	0	0	0	0	0	0	0	0	10,500	10,500
FAC908743		Union Station East Wing																						
0	1	Union Station East Wing	10	S2	04	19,000	0	0	0	0	19,000	0	19,000	0	0	0	0	0	0	0	0	0	19,000	19,000
		Sub-total				19,000	0	0	0	0	19,000	0	19,000	0	0	0	0	0	0	0	0	0	19,000	19,000
FAC908744		Customer Experience																						
0	1	CRM Upgrade and Replacement	CW	S2	04	3,528	50	50	0	0	3,628	0	3,628	0	0	0	0	0	0	0	0	3,628	0	3,628
0	2	Channel & Counter Strategy	CW	S2	04	1,980	2,565	2,840	0	0	7,385	0	7,385	0	0	0	0	0	0	0	0	7,385	0	7,385
0	3	Customer Experience Operating Model	CW	S4	04	758	700	0	0	0	1,458	0	1,458	0	0	0	0	0	0	0	0	1,458	0	1,458
0	4	CRM Upgrade and Replacement	CW	S3	04	-2,452	4,763	2,950	0	0	5,261	0	5,261	0	0	0	0	0	0	0	0	5,261	0	5,261
0	5	Channel & Counter Strategy	CW	S3	04	-500	0	500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub-total				3,314	8,078	6,340	0	0	17,732	0	17,732	0	0	0	0	0	0	0	0	17,732	0	17,732
UNS907229		Union Station Revitilization																						
0	27	Additional Funding for North West PATH	10	S2	04	128	0	0	0	0	128	0	128	0	0	0	128	0	0	0	0	0	0	128
		Sub-total				128	0	0	0	0	128	0	128	0	0	0	128	0	0	0	0	0	0	128
UNS907600		Union Station Redevelopment and Revitalization																						

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UNS907600		Union Station Redevelopment and Revitalization																						
0	13	Fees & Permits - Additional 2014	10	S2	04	3,145	0	0	0	0	3,145	0	3,145	0	0	0	0	0	0	0	0	2,799	346	3,145
		Sub-total				3,145	0	0	0	0	3,145	0	3,145	0	0	0	0	0	0	0	0	2,799	346	3,145
UNS907745		USR - Construction Contracts																						
0	3	Phase 3 - Construction	28	S2	04	3,242	0	0	0	0	3,242	0	3,242	0	0	0	0	0	0	0	0	3,242	0	3,242
0	6	Other Construction	10	S2	04	2,488	0	0	0	0	2,488	0	2,488	0	0	0	0	0	0	0	0	1,933	555	2,488
0	12	Third Party Construction	10	S2	04	4,648	0	0	0	0	4,648	0	4,648	4,648	0	0	0	0	0	0	0	0	0	4,648
0	16	Construction Cost Adjustments - 2014	10	S2	04	33,126	0	0	0	0	33,126	0	33,126	0	0	0	0	5,631	0	0	0	0	27,495	33,126
0	21	Construction Cost Adjustments - 2014	10	S2	04	3,500	0	0	0	0	3,500	0	3,500	0	0	0	0	3,500	0	0	0	0	0	3,500
0	22	Phase 2 - Construction	10	S3	04	-3,500	3,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub-total				43,504	3,500	0	0	0	47,004	0	47,004	4,648	0	0	0	9,131	0	0	0	5,175	28,050	47,004
UNS907746		USR - Professional Services																						
0	10	Heritage Interpretation Plan	10	S2	04	176	0	0	0	0	176	0	176	0	0	0	0	176	0	0	0	0	0	176
0	12	UNS - Walks and Garden Trust Commemoration	10	S2	04	275	0	0	0	0	275	0	275	0	0	0	0	275	0	0	0	0	0	275
0	18	Union Station Enhancement Project (USEP) Pkg 3	10	S2	04	1,742	0	0	0	0	1,742	0	1,742	0	0	0	0	0	0	0	1,742	0	0	1,742
		Sub-total				2,193	0	0	0	0	2,193	0	2,193	0	0	0	0	451	0	0	1,742	0	0	2,193
Total Program Expenditure						306,165	240,890	183,527	140,584	101,748	972,914	352,998	1,325,912	13,531	12	0	38,697	30,419	0	20,398	16,996	993,224	212,635	1,325,911

Report Phase 2 - Program 08 Corporate Real Estate Management Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

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Sub-Priority / Project No. SubProj No. / Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments and Estimates								Current and Future Year Cash Flow Commitments and Estimates Financed By										
				2020	2021	2022	2023	2024	Total 2020-2024	Total 2025-2029	Total 2020-2029	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
Financed By:																						
Provincial Grants & Subsidies				5,094	15	167	371	504	6,151	7,380	13,531	13,531	0	0	0	0	0	0	0	0	0	13,531
Federal Subsidy				12	0	0	0	0	12	0	12	0	12	0	0	0	0	0	0	0	0	12
Reserves (Ind. "XQ" Ref.)				7,628	2,531	7,639	0	0	17,798	20,899	38,697	0	0	0	38,697	0	0	0	0	0	0	38,697
Reserve Funds (Ind."XR" Ref.)				10,825	9,594	2,500	2,500	2,500	27,919	2,500	30,419	0	0	0	0	30,419	0	0	0	0	0	30,419
Other1 (Internal)				20,398	0	0	0	0	20,398	0	20,398	0	0	0	0	0	0	20,398	0	0	0	20,398
Other2 (External)				13,986	3,010	0	0	0	16,996	0	16,996	0	0	0	0	0	0	0	16,996	0	0	16,996
Debt				99,429	190,016	166,102	134,713	95,744	686,005	307,220	993,224	0	0	0	0	0	0	0	0	993,224	0	993,224
Debt - Recoverable				148,792	35,724	7,119	3,000	3,000	197,635	15,000	212,635	0	0	0	0	0	0	0	0	0	212,635	212,635
Total Program Financing				306,164	240,890	183,527	140,584	101,748	972,913	352,998	1,325,911	13,531	12	0	38,697	30,419	0	20,398	16,996	993,224	212,635	1,325,911

Status Code	Description
S2	S2 Prior Year (With 2020 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2020 and\or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2021 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07