

APPENDIX 5
Capital Dashboard by Program/Agency
For the Period ended June 30, 2020
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**2020 Capital Spending by Program
Community and Social Services**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Children's Services	5M	18.78	0.84	11.34	60.4%		Ⓢ
	Q2	18.78	1.79	11.34	60.4%	□	Ⓢ
Court Services	5M	0.00	0.00	0.00			Ⓡ
	Q2	0.00	0.00	0.00		□	Ⓡ
EDC	5M	27.08	1.57	17.67	65.3%		Ⓢ
	Q2	27.75	2.55	16.63	59.9%	↓	Ⓢ
Long Term Care	5M	21.39	1.77	9.79	45.8%		Ⓡ
	Q2	21.39	1.91	9.79	45.8%	□	Ⓡ
PFR	5M	201.35	29.33	133.07	66.1%		Ⓢ
	Q2	206.38	41.63	146.76	71.1%	↑	Ⓞ
SSHA	5M	397.17	56.80	367.97	92.6%		Ⓞ
	Q2	397.17	83.06	376.86	94.9%	↑	Ⓞ
TESS	5M	10.93	0.77	3.51	32.2%		Ⓡ
	Q2	10.93	0.94	3.09	28.3%	↓	Ⓡ
Paramedics Services	5M	6.06	0.59	4.54	74.8%		Ⓞ
	Q2	6.06	1.66	4.34	71.5%	↓	Ⓞ
TOTAL	5M	682.74	91.66	547.88	80.2%		Ⓞ
	Q2	688.45	133.56	568.81	82.6%	↑	Ⓞ

Ⓞ >70%
Ⓢ between 50% and 70%
Ⓡ < 50% or > 100%

For the six months ended June 30, 2020, the capital expenditures for Community and Social Services totalled \$133.6 million of their collective 2020 Approved Capital Budget of \$688.4 million. Spending is expected to increase to \$568.8 million (82.6%) by year-end. Four Programs in this service area have projected year-end spending rate of over 70% of their respective 2020 Approved Capital Budgets.

Parks, Recreation & Forestry, Toronto Employment & Social Services and Toronto Paramedic Services have projected year-end spending rates of 77.6%, 82.1% and 78.7% respectively and Children Services, Seniors Services & Long-Term Care, Shelter Support & Housing Administration and Economic Development & Culture have projected year-end spending rate less than 70%.

Chart 1
2020 Approved Budget by Category (\$18.78)

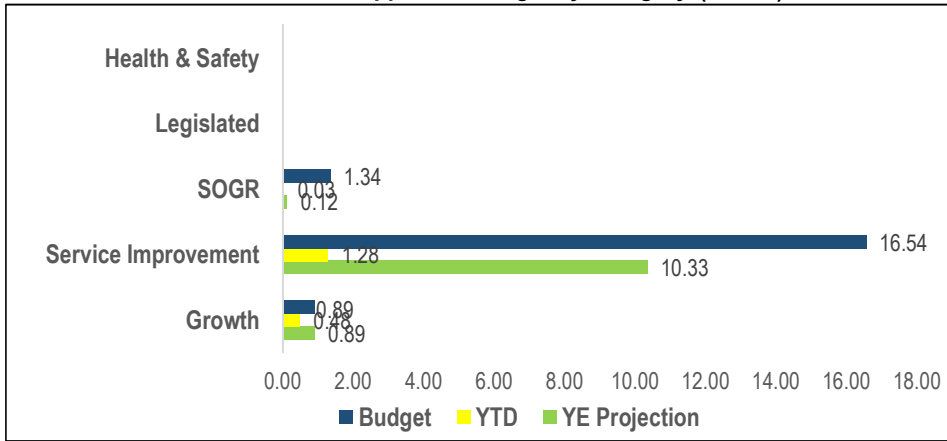


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	18
Growth	1
Total # of Projects	21

Chart 2
Project Status - 21

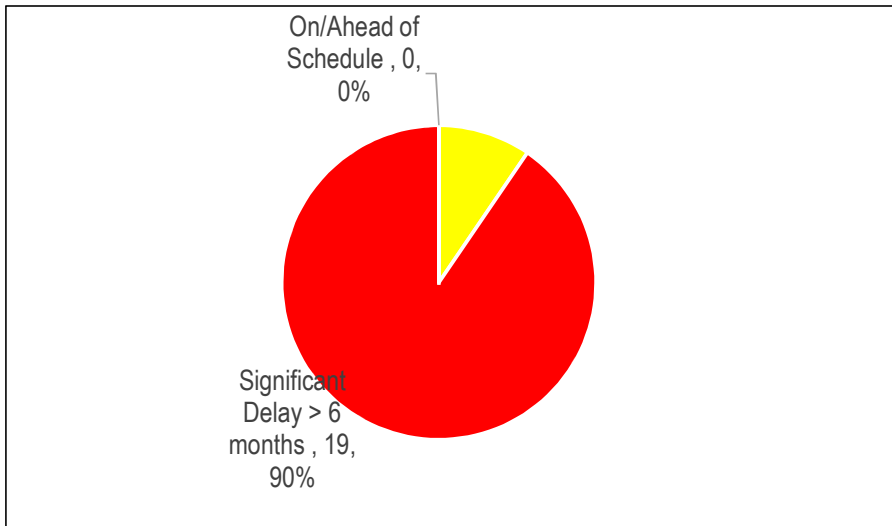


Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	2.28	15.27		1.23

Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	2	1
RFQ/RFP Delayed	4	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	3	
Community Consultation	8	1
COVID - 19 Related	1	
Other*		1
Total # of Projects	18	3

Key Discussion Points:

- Children's Services has limited control over the delivery of child -care projects, as these projects are often part of a larger project involving school boards and other third parties, with planning and design jointly managed by Children's Services and the construction managed by third parties. There are 18 projects included in the plan that are impacted by 3rd party delays. One is on hold pending site review ; 6 are in the planning stage; 4 are in the process of being tendered; 4 are under construction; and 3 have been substantially completed .
- The TELCCS SOGR project 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts .
- The IT project is on target.

Children's Services (CHS)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actuals to Y/E.				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TELCCS SOGR 2019	0.117	0.033	28.2%	0.117	100.0%	Ⓞ	Ⓡ	1	1.285	1.202
TELCCS SOGR 2020	1.226		0.0%		0.0%	Ⓡ	Ⓡ	2	1.226	0.000
Sub-Total	1.343	0.033	2.5%	0.117	8.7%	-	-		2.511	1.202
Service Improvements										
St John the Evangelist Catholic School	1.967		0.0%	0.100	5.1%	Ⓡ	Ⓡ	3	3.900	1.933
Block 31 Child Care Centre	1.546	0.470	30.4%	1.546	100.0%	Ⓞ	Ⓡ	4	4.733	3.715
Bridletown Community Centre	0.350		0.0%	0.000	0.0%	Ⓡ	Ⓡ	5	3.900	0.000
David and Mary Thompson (Centre 7)	0.350		0.0%	0.000	0.0%	Ⓡ	Ⓡ	5	5.000	0.000
Western North York Child Care	0.312		0.0%	0.020	6.4%	Ⓡ	Ⓡ	6	5.000	0.038
North East Scarborough Centre	0.343		0.0%	0.343	100.0%	Ⓞ	Ⓡ	6	5.000	0.018
Stanley Public School	1.000		0.0%	1.000	100.0%	Ⓞ	Ⓡ	7	3.900	0.203
St. Barnabas Catholic School	0.850		0.0%	0.500	58.8%	Ⓜ	Ⓡ	8	3.100	0.177
St Bartholome Catholic School	0.750		0.0%	0.750	100.0%	Ⓞ	Ⓡ	9	3.000	0.117
St. Roch Catholic School	0.715		0.0%	0.715	100.0%	Ⓞ	Ⓡ	10	3.200	0.129
TCH Lawrence Ave Site	1.386	0.804	58.0%	1.386	100.0%	Ⓞ	Ⓜ	7	5.353	4.820
TCH Needle Firway	0.100		0.0%	0.000	0.0%	Ⓡ	Ⓡ	11	3.900	0.075
Mount Dennis Child Care Centre	5.000	0.004	0.1%	2.500	50.0%	Ⓜ	Ⓡ	12	18.000	3.081
Wallace Emerson Child Care Centre	0.259		0.0%	0.259	100.0%	Ⓞ	Ⓡ	13	5.000	0.000
Bendale Child Care Centre	0.462		0.0%	0.462	100.0%	Ⓞ	Ⓡ	14	3.425	3.040
Anishnabe Child Care Centre	0.500		0.0%	0.100	20.0%	Ⓡ	Ⓡ	6	7.809	0.000
Gilder Child Care Centre (Centre 11)	0.600		0.0%	0.600	100.0%	Ⓞ	Ⓡ	7	3.900	1.979
Bayside Child Care	0.050		0.0%	0.050	100.0%	Ⓞ	Ⓡ	15	0.700	0.000
Sub-Total	16.540	1.278	7.7%	10.331	62.5%				88.820	19.325
	18.000									
Growth Related										
TCS Growing Child Care	0.892	0.481	53.9%	0.892	100.0%	Ⓞ	Ⓜ	16	4.764	1.440
Sub-Total	0.892	0.481	9.5%	0.892	100.0%				4.764	1.440
Total	18.775	1.792		11.340					96.095	21.967

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The 2019 carry forward supports capital upgrades, with 2020 cash flow budget on track to be spent by year end

Note # 2:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts

Note # 3:

Construction has been completed, with landscaping and final remediation scheduled for tender completion by year-end; the project will be subsequently closed, with unused funding returned source to support construction of additional centres as required

Note # 4

Project has been substantially completed; centre to be licensed in July, with August opening anticipated

Note # 5:

These projects are in the early planning phase, with third party consultation related to design on-going.

Note # 6:

The planning stage of these projects is nearing completion, with cash flow required for architectural design

Note # 7:

Construction under way with budget on track to be fully spent by year end

Children's Services (CHS)

Note # 8:

The tender for this project is underway, although the process has been delayed due to COVID - 19.

Note #9:

This project will be re-tendered, as additional funding for construction is required; an in-year budget adjustment will be processed once additional funding requirements have been fully identified

Note # 10:

Tender completed in April, 2020

Note # 11:

Project delayed, pending review review of community needs with the anticipation of adding additional spaces

Note # 12:

Construction anticipated to commence in July, 2020

Note # 13:

Construction management agreement has been finalized, with tender expected in October

Note # 14:

Construction and playground retrofit are complete, with final billing pending

Note # 15:

The building permit for this project issued in May, with construction start dependant on co-development with condo unit

Note # 16:

Project well under way, with EarlyOn Child and Family Registration pilot recently launched

Chart 1
2020 Approved Budget by Category (\$27.75)

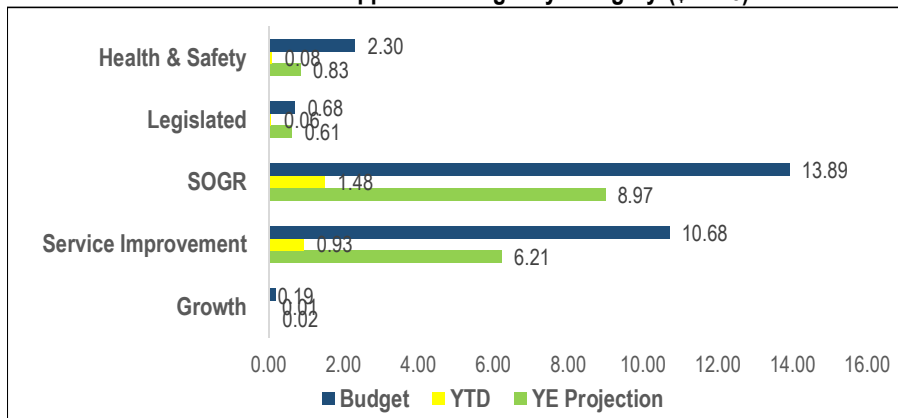


Table 1
2020 Active Projects by Category

Health & Safety	2
Legislated	4
SOGR	8
Service Improvement	8
Growth	1
Total # of Projects	23

Chart 2
Project Status - 23

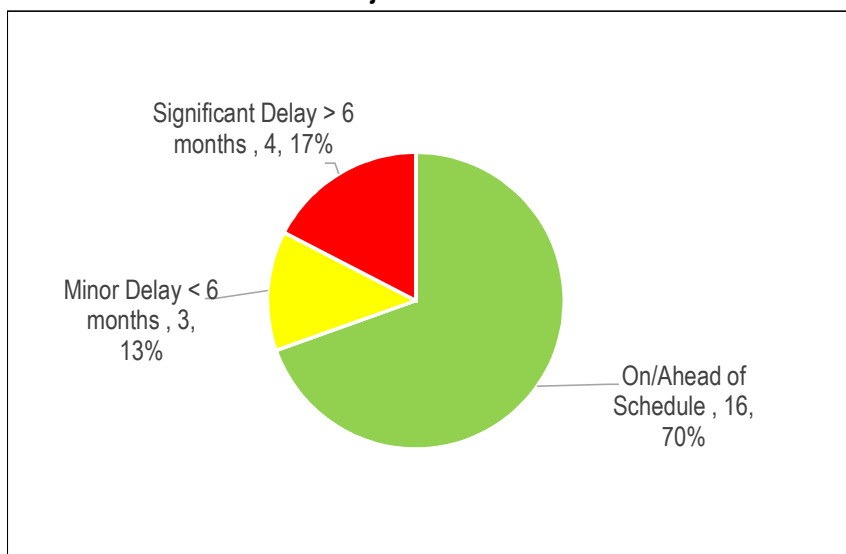


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources	0	0
Procurement Issues	0	0
RFQ/RFP Delayed	0	0
Contractor Issues	0	0
Site Conditions	1	0
Co-ordination with Other Projects	0	0
Community Consultation	0	0
COVID-19 Related	3	1
Other*	0	2
Total # of Projects	4	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
19.60	0.97	7.17	0.00	0.00

Reasons for "Other*" Projects Delay:

Key Discussion Points: (Please provide reason for delay)

Economic Development and Culture spent \$2.552 million or 9.2% of its 2020 cash flow YTD and is projecting to spend \$16.633 million or 59.9% by year-end.

- The *Casa Loma Phase 10* project experienced some internal delays as a result of COVID-19, it is anticipated that construction will begin in September.
- The *Guild Revitalization and Site Work* projects were underspent YTD due to unanticipated site conditions, additional expenses and shut down resulting from COVID-19. The contractor has revised the schedule and the project is on track for substantial completion by year-end.
- The *Indigenous Centre for Innovation and Entrepreneurship* project is experiencing delays in the construction design, governance development and staff hiring. The project is anticipated to be completed by 2021.
- The *BIA Financed Funding - Toronto Entertainment District* project is delayed due to procurement issues. It is expected that the project will be

Economic Development and Culture (ECT)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Major Maintenance	0.059	0.000	0.0%	0.059	100.0%	Ⓞ	Ⓞ		0.466	0.407
Casa Loma Exterior	2.237	0.076	3.4%	0.775	34.6%	Ⓡ	Ⓞ	#1	7.374	2.513
Sub-Total	2.297	0.076	3.3%	0.834	36.3%	-	-		7.840	2.920
Legislated										
Collections Care	0.299	0.000	0.0%	0.299	100.0%	Ⓞ	Ⓞ		0.350	0.051
Cultural Infrastructure Development	0.191	0.004	2.1%	0.141	73.8%	Ⓞ	Ⓞ		3.317	0.304
Major Maintenance	0.129	0.014	10.6%	0.114	88.4%	Ⓞ	Ⓞ		0.204	0.089
Restoration and Preservation of Heritage Elements	0.065	0.039	60.9%	0.055	84.5%	Ⓞ	Ⓞ	#2	0.422	0.397
Sub-Total	0.683	0.057	8.4%	0.608	89.0%	-	-		4.293	0.841
State of Good Repair										
Cultural Infrastructure Development	0.224	0.000	0.0%	0.224	100.0%	Ⓞ	Ⓡ	#3	0.737	0.512
Major Maintenance	2.104	0.530	25.2%	1.896	90.1%	Ⓞ	Ⓞ		6.835	3.411
Refurbishment and Rehabilitation	0.305	0.032	10.6%	0.263	86.5%	Ⓞ	Ⓞ		0.400	0.128
Restoration and Preservation of Heritage Elements	4.862	0.343	7.1%	3.297	67.8%	Ⓞ	Ⓞ	#4	8.989	3.058
BIA Streetscape Master Plan Program	0.038	0.000	0.0%	0.027	71.3%	Ⓞ	Ⓞ		0.260	0.222
BIA Planning Act Revenue	0.955	0.353	37.0%	0.837	87.6%	Ⓞ	Ⓞ		4.406	3.027
BIA Financed Funding	2.778	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#5	6.033	1.905
BIA Equal Share Funding	2.628	0.225	8.6%	2.423	92.2%	Ⓞ	Ⓞ		7.928	5.479
Sub-Total	13.894	1.484	10.7%	8.968	64.5%	-	-		35.588	17.742
Service Improvements										
Cultural Infrastructure Development	4.594	0.672	14.6%	4.483	97.6%	Ⓞ	Ⓞ		9.630	5.509
Economic Competitiveness Data Management	0.723	0.135	18.7%	0.420	58.1%	Ⓞ	Ⓞ	#6	1.900	1.293
Indigenous Centre For Innovation And	3.614	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#7	3.614	0.000
Restoration and Preservation of Heritage Elements	0.550	0.000	0.0%	0.325	59.1%	Ⓞ	Ⓡ	#8	0.550	0.000
Service Enhancement	0.234	0.002	0.9%	0.084	35.8%	Ⓡ	Ⓞ	#9	1.890	1.458
BIA Streetscape Master Plan Program	0.117	0.000	0.0%	0.042	35.8%	Ⓡ	Ⓞ	#9	0.200	0.083
Commercial Façade Improvement Program	0.783	0.110	14.0%	0.783	100.0%	Ⓞ	Ⓞ		2.344	1.372
Mural Program	0.070	0.008	10.7%	0.070	100.0%	Ⓞ	Ⓞ		0.100	0.037
Sub-Total	10.684	0.928	8.7%	6.207	58.1%	-	-		20.228	9.753
Growth Related										
Cultural Infrastructure Development	0.187	0.007	3.7%	0.015	8.0%	Ⓡ	Ⓞ	#9	1.076	0.721
Sub-Total	0.187	0.007	3.7%	0.015	8.0%	-	-		1.076	0.721
Total	27.745	2.552	9.2%	16.633	59.9%				69.025	31.976

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓞ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The Casa Loma Restoration project experienced internal delays due to COVID-19 and the project requires extensive approvals from Forestry, Ravines and Natural Features, as well as Transportation Services. The construction project was tendered in Q2 2020 and it is anticipated that 35% of the 2020 cash flow will be spent.

Note # 2:

The Goulding Massey Estate AODA project is experiencing seasonal delays in completing exterior stone work

Note # 3:

Due to changes in requirements from TRCA revised standards for high water conditions, the Public Art - TTC Leslie Barns project is delayed but is expected to be completed by year-

Note # 4:

Cash flow funding for the Windfields Estate Restoration project has been accelerated from 2021 to 2020 to address the urgent active roof leaking. The contract to replace half the roof was awarded in June 2020 and it is anticipated 100% of the cash flow will be spent by year-end as the construction is completed.

The hydro bunker termite mitigation for the Fort York project is underspent as of Q2. This project will be tendered in Q3 2020 and it is estimated that this project will be fully spent by year-end.

Note # 5:

The BIA Financed Funding project is projected to be underspent primarily due to COVID-19 implications. The tender process for the BIA Financed Funding - Toronto Entertainment District project will take place in late fall 2020 and construction is anticipated to begin in April 2021.

Note # 6:

The Digital Service Delivery project is delayed due to limited business resources as a result of COVID-19.

Note # 7:

The Indigenous Centre for Innovation and Entrepreneurship project is experiencing delays due to changes in construction timelines and delay in hiring of a new project manager as a

Note # 8:

The Toronto Sign project is experiencing delays due to COVID-19 shutdown of non-essential businesses, impacted supply chain for materials. The project is expected to be completed

Note # 9:

The projected underspending of these projects are attributed to COVID-19 implications.

Seniors Services and Long-Term Care (HOM)

Chart 1
2020 Approved Budget by Category (\$21.39)

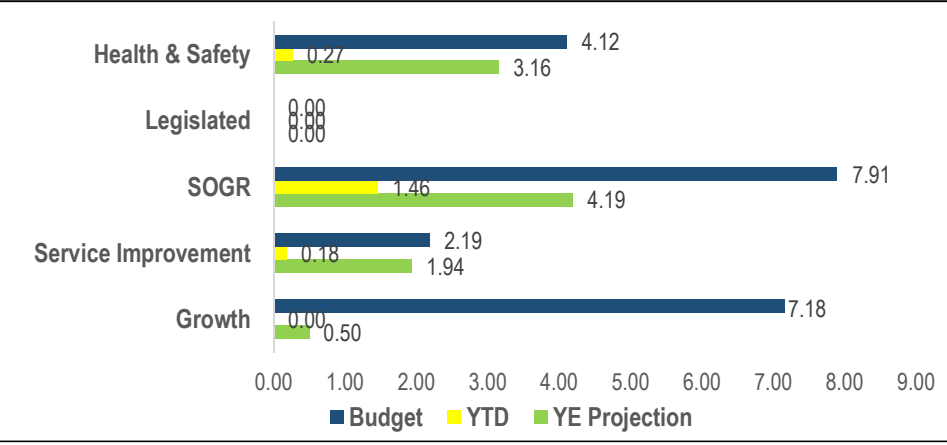


Table 1
2020 Active Projects by Category

Health & Safety	4
Legislated	
SOGR	3
Service Improvement	2
Growth	1
Total # of Projects	10

Chart 2
Project Status - 10

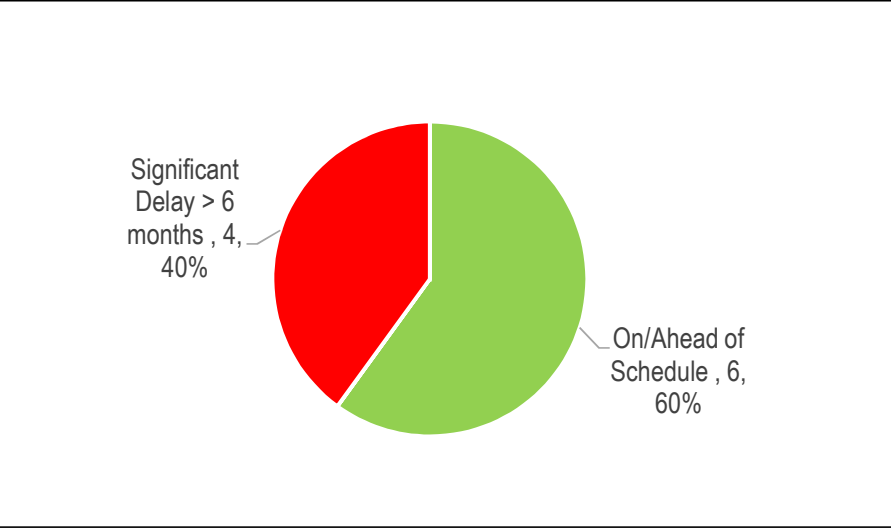


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	4	
Other*		
Total # of Projects	4	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
8.42		12.97		

Key Discussion Points:

- Due to the nature of SSLTC operations some projects have been delayed as a result of COVID-19. Plans for SOGR and H&S projects to conduct repairs/maintenance inside of the 10 LTC homes have been delayed or deferred and will resume pending further direction on public health guidelines. Project and staffing resources are currently being adjusted to enable the division to complete the work safely and to adhere to provincial directives. The procurement process planned for the *Carefree Lodge Redevelopment* project will be delayed as a result of resources temporarily being deferred to COVID-19 related activities. The *Kronos Feasibility Study*, led corporately by I&T, has been temporarily suspended as a result of COVID-19.

Seniors Services and Long-Term Care (HOM)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Electrical - Life Safety Systems	0.920	0.026	2.8%	0.920	100.0%	Ⓞ	Ⓞ		3.950	2.905
Mechanical - HVAC	1.657	0.069	4.1%	1.657	100.0%	Ⓞ	Ⓞ		8.795	5.440
Specialty Systems & Elevator	0.300	0.172	57.5%	0.300	100.0%	Ⓞ	Ⓞ		2.780	2.653
Building Health & Safety - 2020	1.238	0.000	0.0%	0.278	22.4%	Ⓡ	Ⓡ	#1	1.625	0.000
Sub-Total	4.115	0.267	6.5%	3.155	76.7%	-	-		17.150	10.998
Legislated										
Kipling Acres - Redevelopment	0.000	0.000		0.000					4.500	4.330
Kipling Acres - Phase 3	0.000	0.000		0.000					47.500	45.308
Sub-Total	0.000	0.000		0.000		-	-		52.000	49.638
State of Good Repair										
Building Upgrades	2.804	1.277	45.5%	2.804	100.0%	Ⓞ	Ⓞ		13.445	12.498
Specialty Systems	0.799	0.186	23.3%	0.799	100.0%	Ⓞ	Ⓞ		1.635	1.022
Building SOGR - 2020	4.306	0.000	0.0%	0.592	13.7%	Ⓡ	Ⓡ	#1	7.065	0.000
Sub-Total	7.909	1.463	18.5%	4.195	53.0%	-	-		22.145	13.520
Service Improvements										
Electronic Health Care System	1.940	0.184	9.5%	1.940	100.0%	Ⓞ	Ⓞ		3.152	1.427
Kronos Feasibility Study	0.250	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.250	0.000
Sub-Total	2.190	0.184	8.4%	1.940	88.6%	-	-		3.402	1.427
Growth Related										
Carefree Lodge Redevelopment	7.175	0.000	0.0%	0.500	7.0%	Ⓡ	Ⓡ	#1	175.970	0.000
Sub-Total	7.175	0.000	0.0%	0.500	7.0%	-	-		175.970	0.000
Total	21.389	1.914		9.790					270.667	75.583

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Due to the nature of SSLTC operations some projects have been delayed as a result of COVID-19. Plans for SOGR and H&S projects to conduct repairs/maintenance inside of the 10 LTC homes have been delayed or deferred and will resume pending further direction on public health guidelines. Project and staffing resources are currently being adjusted to enable the division to complete the work safely and to adhere to provincial directives. The procurement process planned for the *Carefree Lodge Redevelopment* project will be delayed as a result of resources temporarily being deferred to COVID-19 related activities. The *Kronos Feasibility Study*, led corporately by I&T, has been temporarily suspended as a result of COVID-19.

Chart 1
2020 Approved Budget by Category (\$206.38)

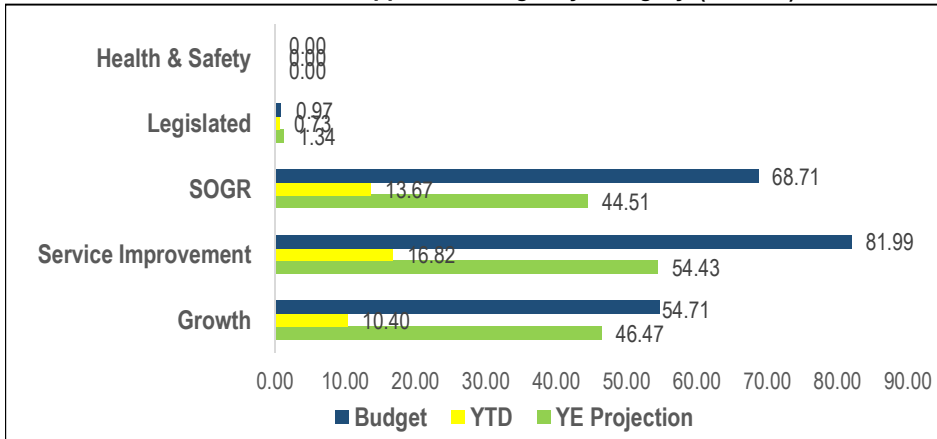


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	40
Service Improvement	171
Growth	29
Total # of Projects	242

Chart 2
Project Status - 242

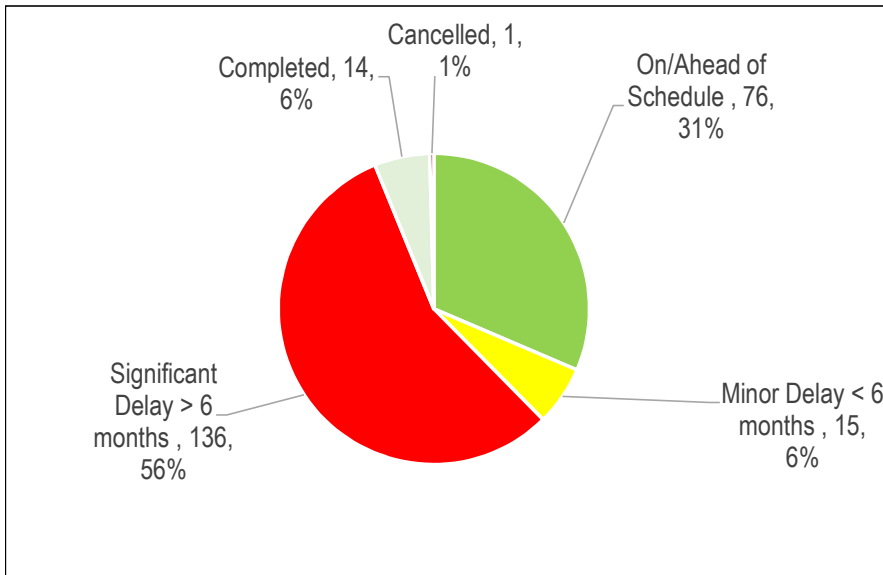


Table 2

Reason for Delay	151	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	3	
RFQ/RFP Delayed	4	1
Contractor Issues	3	
Site Conditions	9	
Co-ordination with Other Projects	46	3
Community Consultation	8	2
COVID-19 Related	23	2
Other*	40	7
Total # of Projects	136	15

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
76.527	4.028	125.516	0.305	

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding;
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.

Key Discussion Points:

- Parks, Forestry and Recreation is currently projecting a 2020 year-end spend of \$146.758 million, or 71.1% of its 2020 Approved Capital Budget of \$206.376 million.
- The lower spending is the result of a reduction/deferral of \$35.166 million due to COVID-19 impacts that are reflected in the projected spending for the year.

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- As of June 30, 2020, Parks, Forestry and Recreation has 76 projects currently on-track (\$76.53million) and 14 completed projects. These projects have been completed slightly over budget (\$13.633 million out of total budget of \$13.522 million)
- 151 projects (\$129.544 million) are currently experiencing delays primarily due to COVID19, RFP/RFQ processes, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, site conditions, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

Projects by Category (Millions)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
LAND ACQUISITION	0.968	0.731	75.6%	1.345	138.9%	Ⓜ	Ⓢ	#13	6.277	4.280
Sub-Total	0.968	0.731	75.6%	1.345	138.9%	-	-		6.277	4.280
State of Good Repair										
ARENA	8.079	1.057	13.1%	4.351	53.9%	Ⓢ	Ⓜ	#1	62.367	33.462
COMMUNITY CENTRES	10.275	3.116	30.3%	5.859	57.0%	Ⓢ	Ⓜ	#2	74.302	41.967
ENVIRONMENTAL INITIATIVES	2.796	0.538	19.3%	1.490	53.3%	Ⓢ	Ⓜ	#3	10.500	7.460
OUTDOOR RECREATION CENTRE	1.824	0.163	8.9%	0.824	45.2%	Ⓜ	Ⓢ	#4	9.806	5.084
PARK DEVELOPMENT	5.508	0.247	4.5%	1.086	19.7%	Ⓜ	Ⓢ	#5	12.929	8.098
PARKING LOTS & TENNIS COURTS	1.669	0.594	35.6%	0.669	40.1%	Ⓜ	Ⓢ	#6	8.876	4.759
PLAYGROUNDS/WATERPLAY	2.609	0.302	11.6%	2.109	80.8%	Ⓢ	Ⓜ	#7	9.107	4.075
POOL	5.320	1.215	22.8%	3.702	69.6%	Ⓢ	Ⓢ	#11	22.170	7.896
SPECIAL FACILITIES	19.609	2.789	14.2%	17.934	91.5%	Ⓢ	Ⓢ		63.927	23.737
FACILITY COMPONENTS	6.616	1.192	18.0%	2.603	39.3%	Ⓜ	Ⓢ	#8	20.678	14.986
TRAILS & PATHWAYS	4.405	2.458	55.8%	3.881	88.1%	Ⓢ	Ⓜ	#9	23.179	15.224
Sub-Total	68.710	13.670	19.9%	44.509	64.8%	-	-		317.841	166.748
Service Improvements										
ARENA	0.812	0.262	32.3%	0.372	45.8%	Ⓜ	Ⓜ	#1	13.775	7.022
COMMUNITY CENTRES	2.267	0.193	8.5%	2.164	95.4%	Ⓢ	Ⓜ	#2	17.011	5.614
ENVIRONMENTAL INITIATIVES	1.819	0.431	23.7%	1.730	95.1%	Ⓢ	Ⓜ	#3	15.050	10.169
INFORMATION TECHNOLOGY	15.557	2.705	17.4%	7.803	50.2%	Ⓢ	Ⓜ	#10	59.025	26.697
OUTDOOR RECREATION CENTRE	7.111	2.364	33.2%	5.871	82.6%	Ⓢ	Ⓜ	#4	28.011	10.226
PARK DEVELOPMENT	31.864	6.182	19.4%	20.695	64.9%	Ⓢ	Ⓜ	#5	192.142	76.449
PARKING LOTS & TENNIS COURTS	0.000	0.000		0.000					1.461	1.367
PLAYGROUNDS/WATERPLAY	7.644	1.263	16.5%	6.671	87.3%	Ⓢ	Ⓜ	#7	31.864	22.498
POOL	3.957	1.962	49.6%	3.493	88.3%	Ⓢ	Ⓜ	#11	21.475	18.669
SPECIAL FACILITIES	8.116	0.601	7.4%	2.801	34.5%	Ⓜ	Ⓜ	#12	36.818	8.168
FACILITY COMPONENTS	1.649	0.240	14.5%	1.564	94.8%	Ⓢ	Ⓜ	#8	10.950	3.717
TRAILS & PATHWAYS	1.192	0.622	52.2%	1.270	106.6%	Ⓜ	Ⓢ	#9	16.919	6.575
Sub-Total	81.990	16.825	20.5%	54.434	66.4%	-	-		444.501	197.171
Growth Related										
COMMUNITY CENTRES	38.800	10.008	25.8%	33.018	85.1%	Ⓢ	Ⓜ	#2	396.034	152.769
LAND ACQUISITION	13.814	0.280	2.0%	11.519	83.4%	Ⓢ	Ⓜ	#13	236.294	14.110
OUTDOOR RECREATION CENTRE	0.000	0.000		0.000					0.400	0.077
PARK DEVELOPMENT	2.094	0.114	5.4%	1.933	92.4%	Ⓢ	Ⓜ	#5	19.128	1.351
Sub-Total	54.708	10.401	19.0%	46.470	84.9%	-	-		651.856	168.307
Total	206.376	41.628	20.2%	146.758	71.1%				1,420.476	536.507

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Arena: under-spending of \$4.168 M is anticipated, including \$3.728 M for the CAMP SOGR Arenas project due to 2019 year-end adjustments and potential reductions to the 2020 Plan as a result of COVID-19; and \$0.400 M for the Don Mills Civitan Facility Design as a result of delays in issuing the Request for Proposal as the City is still awaiting the site.

Note # 2:

Community Centres (CC): under-spending of \$10.302 M is anticipated, \$4.416 M for the CAMP State of Good Repair Community Centres project due to potential reductions to the 2020 Plan as a result of COVID-19; \$3.236 M for the Bessarion Facility due to delays in construction due to COVID-19 and cost-sharing of cash flow; \$1.567 M for the 40 Wabash Parkdale New CC Design and \$0.399 M for the Western North York New CC Design, both due to delays in Community Consultation/Engagement due to COVID-19; and \$0.581 M for York Community Centre that is delayed due to ongoing contractor issues.

Note # 3:

Environmental Initiatives: under-spending of \$1.395 M is expected, \$1.306 M for the City Wide Environmental Initiatives project due to potential reductions to the 2020 Plan as a result of COVID-19; and \$0.089 M for Phase 2 of Wilket Creek Park due to RFP/RFQ delays for the design of Reach 3.

Parks, Forestry & Recreation (PKS)

Note # 4:

Outdoor Recreation Centre (ORC): under-spending of \$2.239 M is expected, \$0.856 M for the Dufferin Grove AIR Building due to the impact of COVID-19 on the process for reviewing drawings for submission to City Planning to obtain a building permit; \$1.000 M for the Sports Field Program due to potential reductions to the 2020 Plan as a result of COVID-19; and \$0.200 M for the York Stadium Turf Improvements as the City is awaiting funds and an agreement with the Toronto Catholic District School Board (TCDSB).

Note # 5:

Park Development: under-spending of \$15.751 M is projected, including \$4.422 M for Parks Rehabilitation and \$0.713 M for Parks Plan due to potential reductions to the 2020 Plan as a result of COVID-19; \$1.005 M as a result of RFP/RFQ delays (St. Andrew Playground Improvements, David Crombie Park Revitalization, Osler Park Improvements); \$2.333 M for delays in Community Consultation/Engagement (\$0.960 M for Corktown Parks, \$0.200 M for Toronto Island Park Implementation); \$3.057 M for Co-ordination with Other Projects (\$0.540 M for Moorevale Park Improvements and \$0.692 M for Lawrence Heights projects, including Baycrest, Greenway and Local Neighbourhood); and over \$4.200 M for various park development projects at risk for not being fully spent by the end of 2020 due to design work spanning over multiple years, other Divisions or partners leading the projects, regulatory approvals or agreements, and delivery of base parks/sites.

Note # 6:

Parking Lot and Tennis Courts: under-spending of \$1.000 M is expected for various Parking Lot, Tennis Courts and Sports Pad State of Good Repair projects due to potential reductions to the 2020 Plan as a result of COVID-19.

Note # 7:

Playground and Water play: under-spending of \$1.473 M is anticipated, including \$0.500 M for CAMP State of Good Repair of Water plays (Wading Pools) as a result of potential reductions to the 2020 Plan due to COVID-19; and \$0.639 M for the Play Equipment Program FY2019-2020 project due to community engagement and the co-ordination of various playground projects.

Note # 8:

Facility Components: under-spending of \$4.098 M is projected, including \$4.013 M for Facility Rehabilitation and \$0.057 M for Accessibility projects due to potential reductions to the 2020 Plan as a result of COVID-19.

Note # 9:

Trail & Pathways: \$5.152 M or 92% of spending is projected, including over expenditures of \$0.218 M for the Upper Highland Creek Trail offset by under-spending in the following: \$0.524 M for various Trails & Pathways and Bridge CAMP State of Good Repair projects as a result of potential reductions to the 2020 Plan due to COVID-19; and \$0.100 M for the Bridge to Mississauga via Etobicoke Valley Park project which is being managed by Toronto Region and Conservation Authority (TRCA), and currently put on hold by the City of Mississauga pending further community consultation and easement agreements.

Note # 10:

Information Technology (IT): under-spending of \$7.755 M is anticipated due to potential reductions to the 2020 Plan as a result of COVID-19, including \$2.501 M for Registration, Permitting & Licensing (CLASS), \$3.545 M for the Enterprise Work Management System, and \$0.110 M for Modernization Roadmap.

Note # 11:

Pool: under-spending of \$2.082 M is expected, \$0.464 M for the design of the Davisville Community Pool due to coordination with the Toronto District School Board (TDSB) who are delivering a new school on the same site; and \$1.618 M for the CAMP SOGR Pools project due to 2019 year-end adjustments and potential reductions to the 2020 Plan as a result of COVID-19.

Note # 12:

Special Facilities: under-spending of \$6.990 M is projected, \$2.847 M for the Ferry Boat Replacement #1 due to RFP/RFQ delays; \$1.000 M for the CAMP SOGR Harbourfront, Marine, Fountains & Seawalls, \$0.500 M for the CAMP SOGR Special Facilities Buildings and Structures, \$0.175 M for the Golf Courses Rehabilitation projects as a result of potential reductions to the 2020 Plan due to COVID-19; and \$2.124 M for the Allan Gardens Washroom Building due to site conditions.

Note # 13:

Land Acquisition: under-spending of \$1.919 M is anticipated, with \$0.796 M for the resolution of an outstanding legal claim related to Edithvale Park; \$1.500 M for Parkland Acquisition due to the timing and protracted process of acquiring land; \$0.223 M due to the timing of remediation of the 100 Ranleigh Park site as a result of legislation from the Ministry of the Environment, Conservation and Parks (MECP) that has changed the previous requirement for a Record of Site Condition; and \$0.600 M in over expenditures for the Grand Manitoba (Mystic Point) Remediation which is being done in coordination with the phase 1 park construction, funds will be advanced to 2020 for this project in the October amendment report.

Chart 1
2020 Approved Budget by Category (\$397.17)

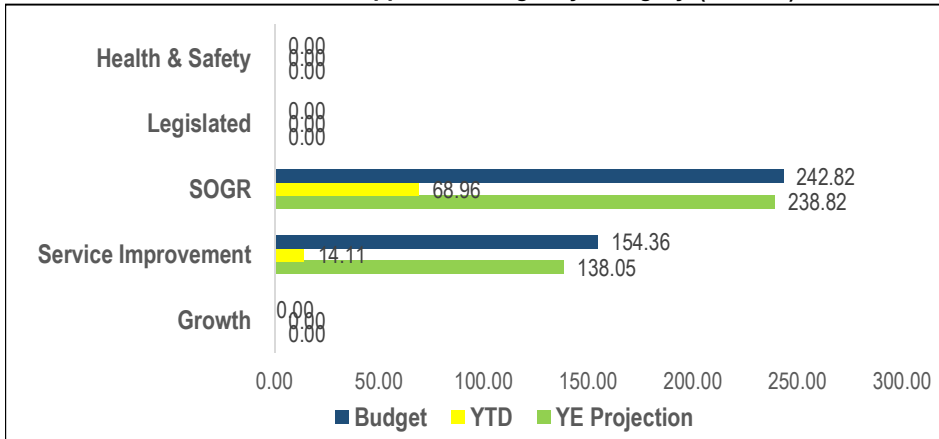


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	3
Service Improvement	10
Growth	
Total # of Projects	13

Chart 2
Project Status - 13

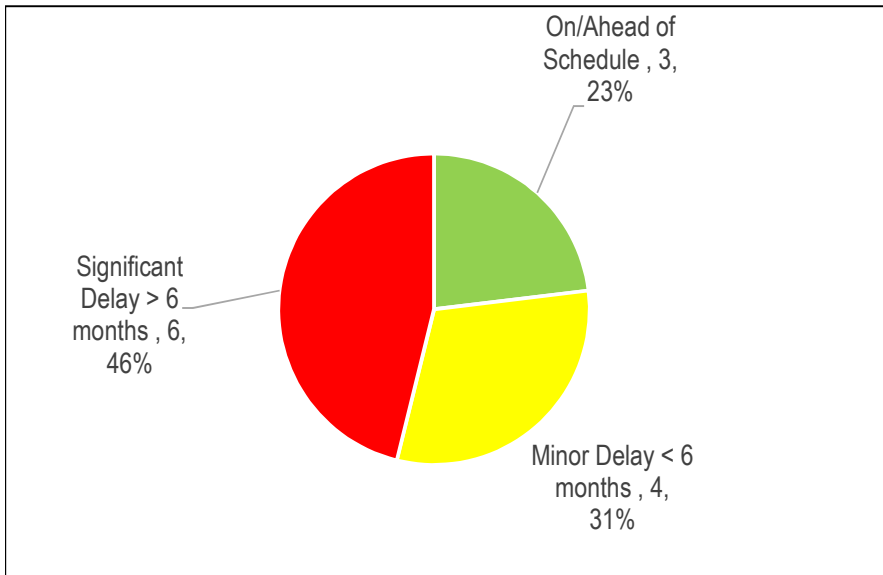


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		1
COVID-19 Related		
Other*	5	1
Total # of Projects	6	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
201.02	34.50	161.64		

Key Discussion Points:

- **George Street Revitalization (GSR):** 'Renovation of 354 George Street is currently on hold as the site is being used as a COVID-19 response site. As well, renovation of 2299 Dundas Street is also delayed due to a pending appeal of a Committee of Adjustment decision which would require a Toronto Local Appeal Body (TLAB) hearing. However, TLAB hearings have been delayed indefinitely due to the COVID-19 pandemic. The completion of the Project Specific Output Specifications (PSOS) which will inform the RFQ / RFP process for GSR Phase 3 is also delayed due to the COVID-19 pandemic. Spending will accelerate in rest of 2020 as resulting of ongoing 2020 construction work at 705 Progress which is planned for completion by the end of 2020.
- **1,000 New Shelter Beds:** 'Project has been delayed because of complexities experienced in the acquisition and renovation of sites. Site development is sometimes dependent on the completion of another or in partnership with another City division which have contributed to project delays. As well, there is a pending appeal of a Committee of Adjustment decision for one of the sites which requires a TLAB hearing before the project can proceed. Unfortunately, TLAB hearings have been indefinitely suspended due to the COVID-19 pandemic. However, spending will accelerate in the rest of 2020 as result of a property acquisition of approximately \$14M which is in the final stages of completion. As well, construction work has resumed on 4 sites, contractor billings will therefore result in a significant increase in spending for the rest of 2020.

Shelter, Support & Housing Administration (SHL)

Key Discussion Points (cont'd):

- **SOGR** : SSHA has had to reprioritize critical work due to the COVID 19 pandemic to prevent further disruption to shelter clients during the COVID-19 response. Non-critical projects and uncommitted funds have been deferred to 2021. The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.
- **625 Church Street - Mordernization**: Spending delays resulting from processing backlog at PMMD due to COVID-19. In addition to site conditions, project requirements are being amended to account for new physical distancing requirements for office space.
- **TCHC SOGR and Revitalization**: Based on current forecasts, TCHC will require the full funding of \$160.000 million for City funded SOGR and \$34.321 million for Revitalization Development. In addition, projects funded through the Provincial Social Housing Apartment Improvement Program (SHAIP) program have a total allocation of \$78.011 million, which is forecasted to be fully spent by year-end.

Shelter, Support & Housing Administration (SHL)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Cap Repairs/Repl-City Operated Hostels and Lease Buildings	6.703	0.040	0.6%	2.703	40.3%	Ⓡ	Ⓢ		6.658	0.040
TCHC SOGR - City Funded	160.000	35.000	21.9%	160.000	100.0%	Ⓢ	Ⓢ	#10	160.000	35.000
TCHC SOGR - SHAIIP Funded	76.112	33.919	44.6%	76.112	100.0%	Ⓢ	Ⓡ	#10	133.111	33.919
Sub-Total	242.815	68.958	28.4%	238.815	98.4%	-	-		299.769	68.958
Service Improvements										
Shelter Land Acquisition 63 & 65 Homewood Avenue	7.279	0.000	0.0%	7.060	97.0%	Ⓢ	Ⓢ	#1	7.800	0.740
George Street Revitalization (GSR)	36.154	4.718	13.0%	26.116	72.2%	Ⓢ	Ⓡ	#2	598.128	50.582
Choice Based Housing Access System	5.082	1.114	21.9%	3.000	59.0%	Ⓢ	Ⓢ	#3	6.970	2.869
Addition of 1,000 New Shelter Beds	41.851	7.829	18.7%	41.851	100.0%	Ⓢ	Ⓡ	#4	166.208	42.488
9 Huntley Street	0.105	0.000	0.0%	0.105	100.0%	Ⓢ	Ⓡ	#5	0.718	0.613
Central Intake Call Centre	1.240	0.141	11.4%	0.400	32.2%	Ⓡ	Ⓢ	#6	1.736	0.513
AODA	2.491	0.203	8.1%	1.364	54.7%	Ⓢ	Ⓡ	#7	7.947	0.562
Modular Supportive Homes Project - Phase 1	20.900	0.098	0.5%	20.900	100.0%	Ⓢ	Ⓢ	#8	47.500	0.098
625 Church Street - Modernization	4.931	0.002	0.0%	2.931	59.4%	Ⓢ	Ⓡ	#9	4.931	0.002
TCHC Revitalization	34.321	0.000	0.0%	34.321	100.0%	Ⓢ	Ⓢ	#10	79.183	0.000
TCHC Building Capital Repair							Ⓡ			
Sub-Total	154.355	14.105	9.1%	138.048	89.4%	-	-		921.120	98.466
Growth Related										
Growth Project							Ⓢ	#3		
Growth Project							Ⓢ	#3		
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	397.170	83.063	20.9%	376.864	94.9%				1,220.890	167.425

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Acquisition of the property initially planned for May, 2020 was delayed to allow the developer to rectify outstanding issues prior to closing which have since been rectified. Closing is firm for July.

Note # 2:

Renovation of 354 George Street is currently on hold as the site is being used as a COVID-19 response site. As well, renovation of 2299 Dundas Street is also delayed due to a pending appeal of a Committee of Adjustment decision which would require a Toronto Local Appeal Body (TLAB) hearing. However, TLAB hearings have been delayed indefinitely due to the COVID-19 pandemic. The completion of the Project Specific Output Specifications (PSOS) which will inform the RFQ / RFP process for GSR Phase 3 is also delayed due to the COVID-19 pandemic. Spending will accelerate in Q4 - 2020 as a result of ongoing 2020 construction work at 705 Progress site which is planned for completion by the end of 2020.

Note # 3:

Project RFP process was delayed for 3 months due to COVID-19. The project team has now been reinstated and work is expected to resume in Q3-2020.

Note # 4:

Project has been delayed because of complexities experienced in the acquisition and renovation of sites. Site development is sometimes dependent on the completion of another or in partnership with another City division which have contributed to project delays. As well, there is a pending appeal of a Committee of Adjustment decision for one of the sites which requires a TLAB hearing before the project can proceed. Unfortunately, TLAB hearings have been indefinitely suspended due to the COVID-19 pandemic. However, spending will accelerate in Q4 - 2020 with a property acquisition of approximately \$14M which is in the final stages of completion. As well, construction work has resumed on 4 sites, contractor billings will therefore result in a significant increase in spending for the rest of 2020.

Note # 5:

The 2020 budget for this project is for additional renovation work at FIFE house. Project close and payment is expected by Sept 2020.

Note # 6:

Project is delayed due to technical issues experienced during implementation. As well, staff resources for this project also had to be reassigned to support the City's COVID-19 response. Project work has now resumed and completion is projected by June 2021.

Shelter, Support & Housing Administration (SHL)

Note # 7:

Project been delayed due to the redeployment of assigned staff to support the City's COVID-19 response. However, elevator modernisation at 674 Dundas St W is on track for completion in 2020, with the remaining scheduled for completion in 2021.

Note # 8:

Project start was delayed to allow time for public engagement. Two sites have so far been acquired and approved for the development of 100 units in Phase 1 of the project. The community engagement process is also in progress.

Note # 9:

Spending delays due to backlog at PMMD due to COVID-19. In addition to site conditions, project requirements are being amended to account for new physical distancing requirements for office space.

Note # 10:

YTD expenditures in the table above reflect the amount of funding that has been reviewed and paid to TCHC by SSHA and does not reflect the actual spending completed by TCHC. TCHC is projecting to spend 100% of the \$34.321 million revitalization budget included in the City's 2020 Approved Capital Plan. From the \$160 million in City funding and \$78.011 million in SHAIIP funding budgeted for TCHC's SOGR backlog as part of the City's 2020 Approved Capital Plan, TCHC is projecting to spend 100% of the City funding and 100% of the SHAIIP funding in 2020.

Chart 1
2020 Approved Budget by Category (\$10.93)

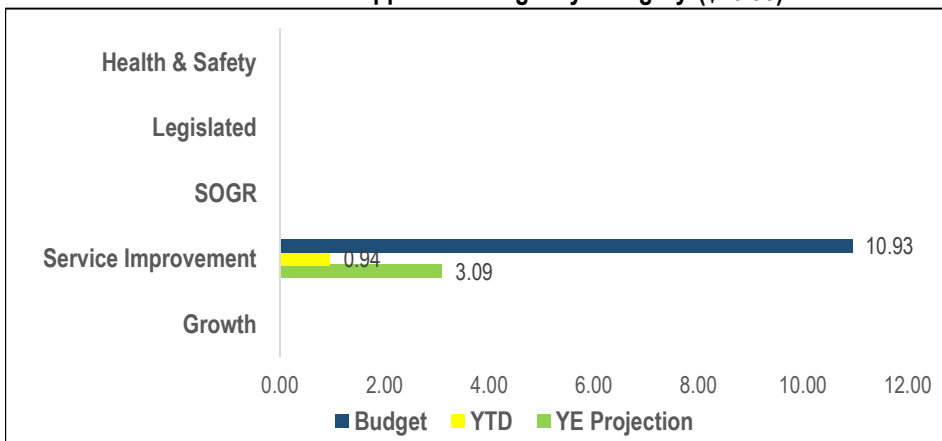


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	5
Growth	
Total # of Projects	5

Chart 2
Project Status - 5

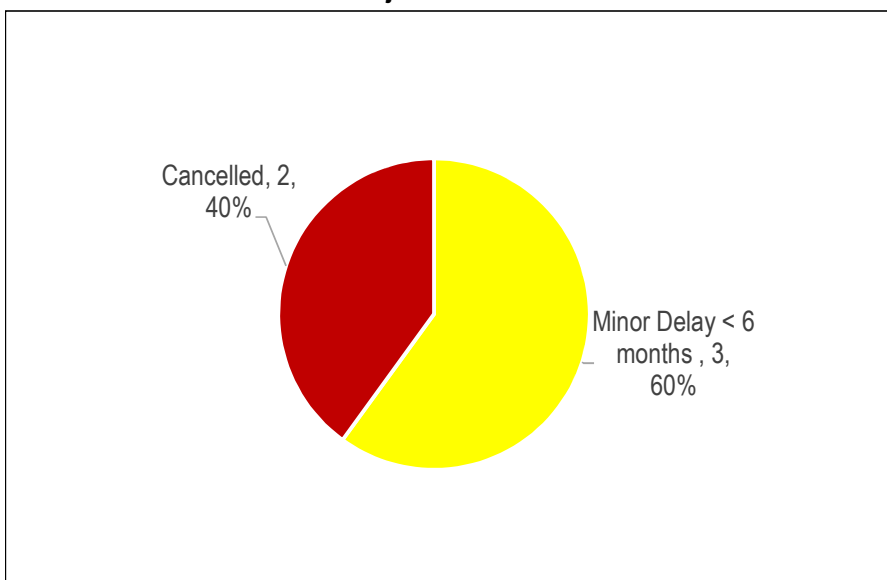


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
COVID-19 Related		2
Community Consultation		
Other*		
Total # of Projects		3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	7.40			3.53

Key Discussion Points:

- The Human Services Integration Phase 2 project is facing delays due to COVID-19 and a delay in the purchase of the software for the Application and Support Centre (ASC). The project priorities of divisional stakeholders have shifted to address the effects of the pandemic and deliverables are back on track as of Q3 of 2020. Software options for the ASC continue to be reviewed with purchase expected by the end of Q4 of 2020.
- The Dufferin Mall Leasehold Improvement project is facing delays due to COVID-19 with Council consideration of the new lease at Dufferin Mall now expected in the fall of 2020. The retrofit of the space has been pushed into 2021.
- The Yonge St. Leasehold Improvement project is cancelled due to cancelling the move of the Lesmill office to Yonge St. Rather TESS is working with CREM to pursue the availability of space at the North York Civic Centre.
- The Beaches Renovation project was cancelled due to the location now being redeveloped as part of the Housing Now Initiative.

Toronto Employment & Social Services (SOC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
HSI Project - Phase 2	3.934	0.945	24.0%	2.472	62.8%	Ⓚ	Ⓚ	#1	9.823	5.365
Dufferin Mall Leasehold Improvement	3.150	0.000	0.0%	0.300	9.5%	Ⓚ	Ⓚ	#2	3.500	0.000
Yonge St. Leasehold Improvement	3.161	0.000	0.0%	0.000	0.0%	Ⓚ		#3	3.512	0.000
Beaches Renovation	0.365	0.000	0.0%	0.000	0.0%	Ⓚ		#4	3.650	0.000
Wellesley Place Renovation	0.315	0.000	0.0%	0.315	100.0%	Ⓚ	Ⓚ	#5	8.300	7.974
Sub-Total	10.925	0.945	8.6%	3.087	28.3%	-	-		28.785	13.339
Total	10.925	0.945	8.6%	3.087	28.3%				28.785	13.339

On Time	Ⓚ	On Budget	Ⓚ
On/Ahead of Schedule	Ⓚ	>70% of Approved Cash Flow	Ⓚ
Minor Delay < 6 months	Ⓚ	Between 50% and 70%	Ⓚ
Significant Delay > 6 months	Ⓚ	< 50% or >100% of Approved Cash Flow	Ⓚ

Note # 1:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts and a delay in the purchase of the software for the Application and Support Centre. The purchase of the software is expected by Q4 of 2020.

Note # 2:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

Note # 3:

Project has been cancelled

Note # 4:

Project has been cancelled

Note # 5:

Construction is complete. Negotiations with the contractor of the final expenditures are pending settlement.

Chart 1
2020 Approved Budget by Category (\$6.06)

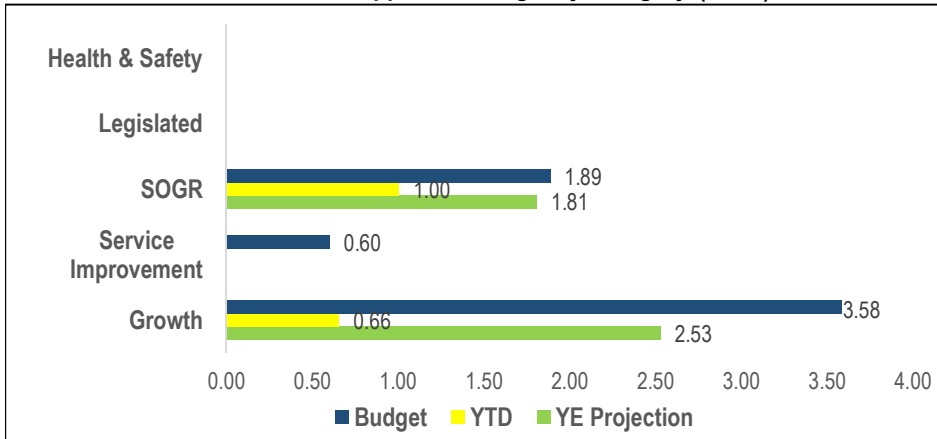


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	5
Service Improvement	1
Growth	4
Total # of Projects	10

Chart 2
Project Status - 10

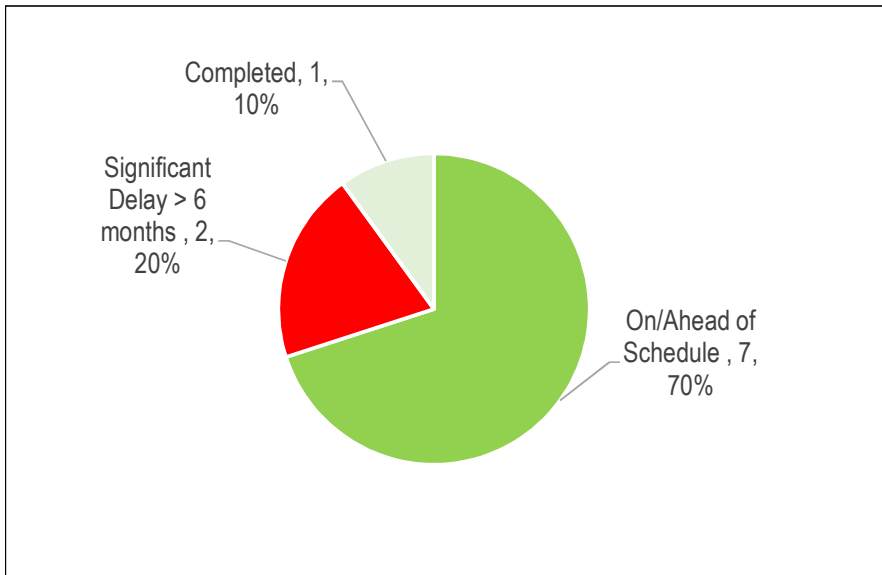


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
COVID-19 Related	1	
Other*		
Total # of Projects	2	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
4.29		1.02	0.75	

Key Discussion Points:

- The year-end projected spending of the Additional Emergency Response Vehicles (ERV) project reflects underspending attributed to COVID-19 impacts.
- The Rexdale Ambulance Post project is delayed due to the requirement of a new City Planning application in order to meet Toronto Green Standard (TGS) Tier 2 profile. This project is in collaboration with Toronto Fire Services and is now anticipated to be complete by Q4 2022.

Toronto Paramedic Services (AMB)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
MOBILE DATA COMMUNICATIONS - 2019	0.198	0.198	100.0%	0.198	100.0%	Ⓞ	Ⓞ		0.500	0.500
MOBILE DATA COMMUNICATIONS - 2020	0.300	0.245	81.8%	0.280	93.3%	Ⓞ	Ⓞ		0.300	0.245
MEDICAL EQUIPMENT REPLACEMENT	0.582	0.011	1.9%	0.580	99.6%	Ⓞ	Ⓞ		4.343	3.629
AMBULANCE RADIO REPLACEMENT	0.550	0.550	100.0%	0.550	100.0%	Ⓞ	Ⓞ		2.588	2.587
DISPATCH CONSOL REPLACEMENT	0.256	0.000	0.0%	0.200	78.1%	Ⓞ	Ⓞ		0.560	0.276
Sub-Total	1.886	1.005	53.3%	1.808	95.9%	-	-		8.291	7.237
Service Improvements										
ADDITIONAL ERV (2020)	0.600	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.600	0.000
Sub-Total	0.600	0.000	0.0%	0.000	0.0%	-	-		0.600	0.000
Growth Related										
ADDITIONAL AMBULANCES (2019-SICK KIDS)	0.329	0.000	0.0%	0.329	100.0%	Ⓞ	Ⓞ		0.564	0.235
ADDITIONAL AMBULANCES (2020)	1.750	0.424	24.2%	1.300	74.3%	Ⓞ	Ⓞ		1.750	0.424
MULTI-FUNCTION STATION #2 - CONSTRUCTION	1.076	0.234	21.7%	0.800	74.3%	Ⓞ	Ⓞ		25.600	0.247
AMBULANCE POST - REXDALE	0.423	0.000	0.0%	0.100	23.6%	Ⓡ	Ⓡ	#2	2.000	0.199
Sub-Total	3.578	0.657	18.4%	2.529	70.7%	-	-		29.914	1.106
Total	6.064	1.662	27.4%	4.337	71.5%				38.805	8.343

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓞ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

Note # 2:

Collaborative project with Toronto Fire Services, the architect is re-submitting a new planning application to meet the Toronto Green Standard (TGS) Tier 2 profile.

**2020 Capital Spending by Program
Infrastructure and Development Services**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
City Planning	5M	7.47	1.13	5.15	68.9%		Ⓢ
	Q2	7.47	1.45	5.15	68.9%	□	Ⓢ
Fire Services	5M	19.22	0.91	6.47	33.7%		Ⓡ
	Q2	19.22	1.56	6.84	35.6%	↑	Ⓡ
Transportation	5M	468.47	87.85	416.75	89.0%		Ⓢ
	Q2	457.50	144.76	405.82	88.7%	↓	Ⓢ
Waterfront Revitalization	5M	200.51	34.07	189.86	94.7%		Ⓢ
	Q2	200.51	34.66	190.18	94.8%	↑	Ⓢ
TOTAL	5M	695.66	123.96	618.22	88.9%		Ⓢ
	Q2	684.69	182.42	607.99	88.8%	↓	Ⓢ
		Ⓢ >70%	Ⓢ between 50% and 70%		Ⓡ < 50% or > 100%		

For the six months ended June 30, 2020, the capital expenditures for Infrastructure and Development Services totalled \$182.4 million of their collective 2020 Approved Capital Budget of \$684.7 million. Spending is expected to increase to \$608.0 million (88.8%) by year-end. Two Programs in this Cluster have projected year-end spending rate of over 70% of their respective 2020 Approved Capital Budgets.

Transportation Services and Waterfront Revitalization have project year-end spending rate of 88.7% and 94.8% respectively, while City Planning and Fire Services have projected year-end spending rate of 68.9% and 35.6% respectively.

Chart 1
2020 Approved Budget by Category (\$7.47)

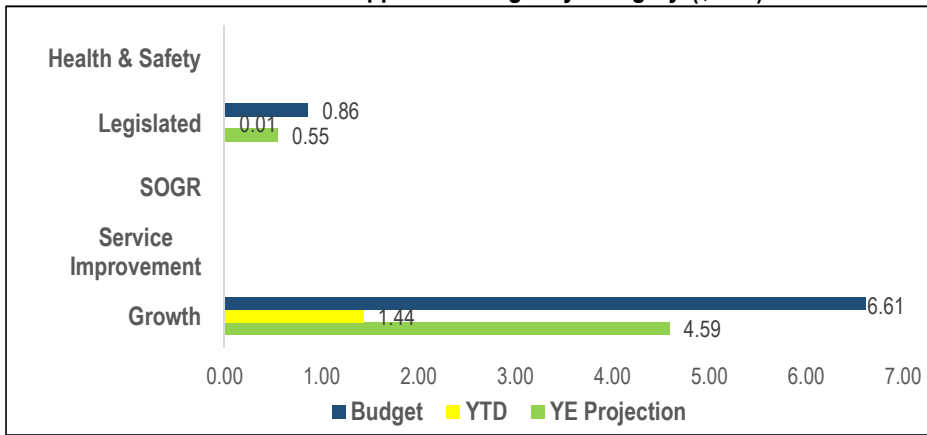


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	7
SOGR	
Service Improvement	
Growth	19
Total # of Projects	26

Chart 2
Project Status - 26

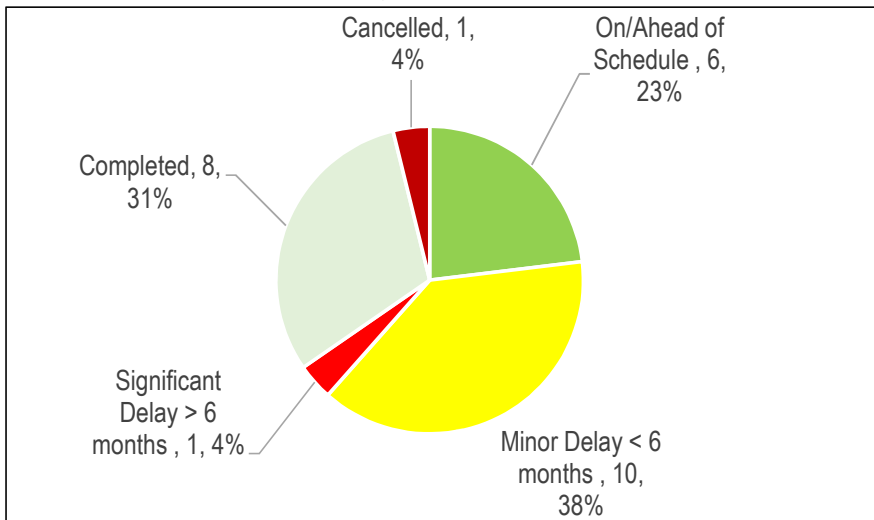


Table 2

Reason for Delay	11	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		2
Community Consultation		
COVID-19 Related	1	8
Other*		
Total # of Projects	1	10

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.373	5.950	0.100		

Reasons for "Other*" Projects Delay:

City Planning (PLN)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD	Time Status
		\$	%	\$	%	On Budget	On Time				%	
Legislated												
Natural Heritage Inventory Evaluation System	0.035	0.000	0.0%	0.035	100.0%	Ⓞ	Ⓞ		0.160	0.067	41.8%	On Time
Toronto Archaeological Resources Plan Implementation	0.068	0.000	0.0%	0.018	26.8%	Ⓡ	Ⓞ	#5	0.112	0.033	29.5%	On Time
Official Plan Conformity Review	0.200	0.000	0.0%	0.100	50.0%	Ⓢ	Ⓢ	#1	0.200	0.000		< 6 months
5 Year Review of the Official Plan	0.562	0.009	1.7%	0.400	71.2%	Ⓞ	Ⓢ	#2	2.050	0.863	42.1%	< 6 months
Sub-Total	0.865	0.009	1.1%	0.553	63.9%	-	-		2.522	0.963		
Growth Related												
Growth Studies	1.334	0.472	35.4%	1.060	79.5%	Ⓞ	Ⓢ	#3	7.323	4.889	66.8%	< 6 months
Transportation & Transit Studies	0.977	0.095	9.7%	0.416	42.6%	Ⓡ	Ⓢ	#3	2.754	0.507	18.4%	< 6 months
St. Lawrence Market North-Archaeological	0.100	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#3	0.300	0.099		> 6 months
Avenue/Area Studies	0.264	0.017	6.4%	0.164	62.1%	Ⓢ	Ⓢ	#3	0.667	0.403	60.5%	< 6 months
Heritage Conservation District Studies	0.700	0.149	21.3%	0.300	42.9%	Ⓡ	Ⓢ	#3	2.350	0.858	36.5%	< 6 months
Secondary Plan Implementation	0.638	0.229	35.9%	0.638	100.0%	Ⓞ	Ⓞ		1.667	0.541	32.5%	On Time
Places - Civic Improvements	2.597	0.474	18.3%	2.015	77.6%	Ⓞ	Ⓢ	#4	15.873	9.108	57.4%	< 6 months
Sub-Total	6.609	1.436	21.7%	4.593	69.5%	-	-		30.935	16.406		
Total	7.474	1.445	19.3%	5.146	68.9%				33.456	17.369		

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project is expecting RFQ/RFP Delays due in part to COVID-19.

Note # 2:

Project is expecting RFQ/RFP Delays due in part to COVID-19.

Note # 3:

Delays with issuing the RFQ/RFP for the 2020 work plan and project procurement issuance delayed due in part to COVID-19.

Note # 4:

The Civic Improvements program is generally completed within 2 year construction cycles, in coordination with Transportation Services, other City Divisions and outside Agencies.

Note # 5:

Budget Funding for the Archaeological Management Plan will be reduced - 2020 work program will be absorbed in the Operating Budget.

Fire Services (FIR)

Chart 1
2020 Approved Budget by Category (\$19.22)

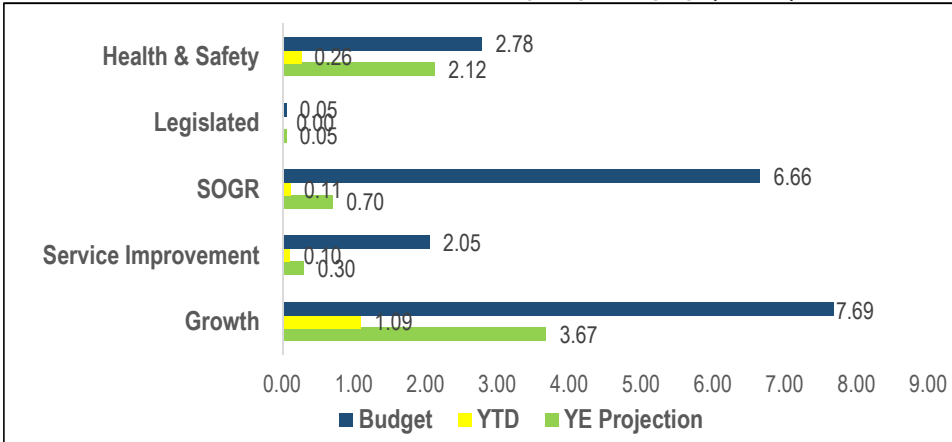


Table 1
2020 Active Projects by Category

Health & Safety	6
Legislated	1
SOGR	5
Service Improvement	2
Growth	6
Total # of Projects	20

Chart 2
Project Status - 20

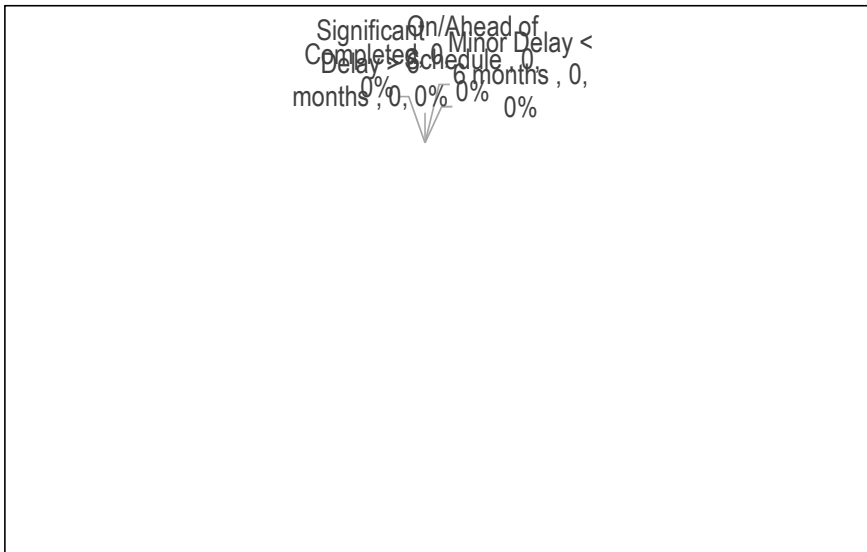


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	8
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	1	
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	5	2
Other*		
Total # of Projects	7	10

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.34	6.39	12.39	0.10	0.70

Key Discussion Points:

- Station A (Woodbine): The project is currently on hold pending further direction on how to proceed with regards to the Net Zero requirements and potential funding shortfall.
- Five of the 20 projects are in the procurement stage and are projected to be completed by 2020
- The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts on 5 projects

Fire Services (FIR)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Defibrillators Lifecycle Replacement	0.222	0.051	23.0%	0.222	100.0%	Ⓞ	Ⓡ	1	1.000	0.829
Personal Protection Equipment	1.206		0.0%	1.206	100.0%	Ⓞ	Ⓡ	1	4.500	0.094
Firefighting Particulate Hoods	0.650		0.0%	0.170	26.2%	Ⓡ	Ⓨ	2	0.650	0.000
65MM Hose Packs & Standpipe Kits	0.219	0.203	92.7%	0.219	100.0%	Ⓞ	Ⓞ		0.411	0.396
Next Generation 911 Project	0.350		0.0%	0.174	49.7%	Ⓡ	Ⓡ	1	0.350	0.000
Breathing Air Compressor Replacement	0.131	0.001		0.131	100.0%	Ⓡ	Ⓨ	3	0.155	0.024
Sub-Total	2.778	0.255	9.2%	2.122	76.4%	-	-		7.066	1.343
Legislated										
Replacement of HUSAR Equip - 2020	0.050		0.0%	0.050	100.0%	Ⓞ	Ⓨ	3	0.050	0.000
Sub-Total	0.050	0.000	0.0%	0.050	100.0%	-	-		0.050	0.000
State of Good Repair										
Fire Prevention Office Space Accommodation (3 Dohme)	4.195		0.0%	0.100	2.4%	Ⓡ	Ⓡ	4	4.500	0.000
Training Facilities Needs Assessment	0.600		0.0%		0.0%	Ⓡ	Ⓡ	1	0.600	0.000
Training Simulators Rehabilitation	0.100	0.010	10.0%	0.000	0.0%	Ⓡ	Ⓡ	1	0.400	0.203
Training Simulators Rehabilitation	0.098	0.098	100.0%	0.099	101.0%	Ⓡ	Ⓞ			0.101
Toronto Radio Infrastructure Project (TRIP)	1.662		0.0%	0.499	30.0%	Ⓡ	Ⓨ	1	8.534	0.000
Sub-Total	6.655	0.108	1.6%	0.698	10.5%	-	-		14.034	0.304

Fire Services (FIR)

Service Improvements										
Fire Prevention Integration Project	1.800	0.028	1.6%	0.150	8.3%	Ⓡ	Ⓡ	1	2.010	0.237
Operational BI Data Architecture Modernization	0.245	0.075	30.6%	0.150	61.2%	Ⓨ	Ⓨ	1	0.770	0.607
Sub-Total	2.045	0.103	5.0%	0.300	14.7%	-	-		2.780	0.844
Growth Related										
Station B (Stn 144) Keele/ Sheppard	3.497	1.005	28.7%	3.497	100.0%	Ⓞ	Ⓡ	5	11.685	5.142
Station A (Stn 414) Hwy- 27 and Rexdale Blvd	3.917	-0.002	-0.1%	0.050	1.3%	Ⓡ	Ⓡ	6	8.342	1.768
Husar Building Expansion	0.123	0.089	72.4%	0.123	100.0%	Ⓞ	Ⓞ		2.400	0.156
Fire Apparatus for Station A	0.050		0.0%	0.000	0.0%	Ⓡ	Ⓨ	7	0.800	0.000
Fire Apparatus for Station B	0.050		0.0%	0.000	0.0%	Ⓡ	Ⓨ	7	0.800	0.000
High Density Urban Aerial Truck	0.050		0.0%	0.000	0.0%	Ⓡ	Ⓨ	7	3.000	0.000
Sub-Total	7.687	1.092	14.2%	3.670	47.7%	-	-		27.027	7.066
Total	19.215	1.558		6.840					50.957	9.557

On Time		On Budget
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ	Between 50% and 70%
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow

Note # 1:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts

Note # 2:

Complications with product testing resulted in delay in issuing RFP; contract to be issued in Q3, with product delivery to be completed in Q1, 2021

Note # 3:

Delays in procurement process; projects projected to be fully spent by year end

Fire Services (FIR)

Note # 4:

Project ready for tender, with construction scheduled to start in October, 2020

Note # 5:

Construction commenced in March, with expected completion date Q4, 2021

Note 6:

Project delayed reflecting design change requirements to construct facility to be zero net efficiency compliant

Note 7:

Procurement under way, with delivery anticipated in 2021

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts

Chart 1
2020 Approved Budget by Category (\$457.50)

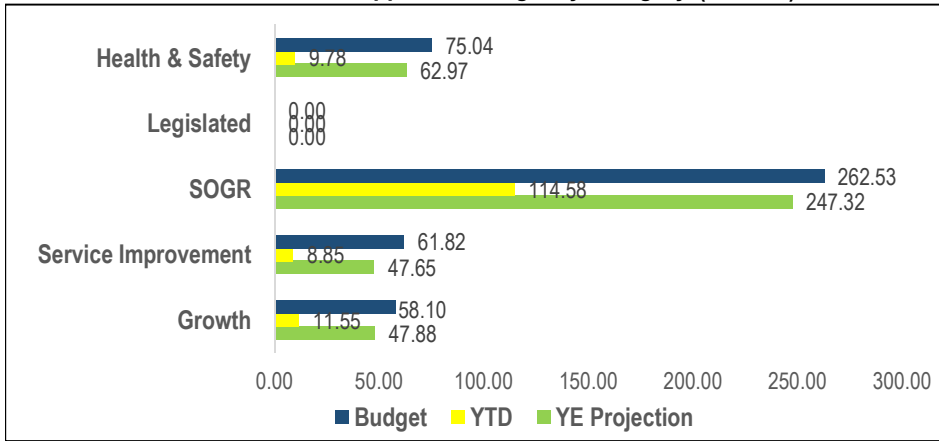


Table 1
2020 Active Projects by Category

Health & Safety	5
Legislated	
SOGR	14
Service Improvement	12
Growth	17
Total # of Projects	48

Chart 2
Project Status - 48

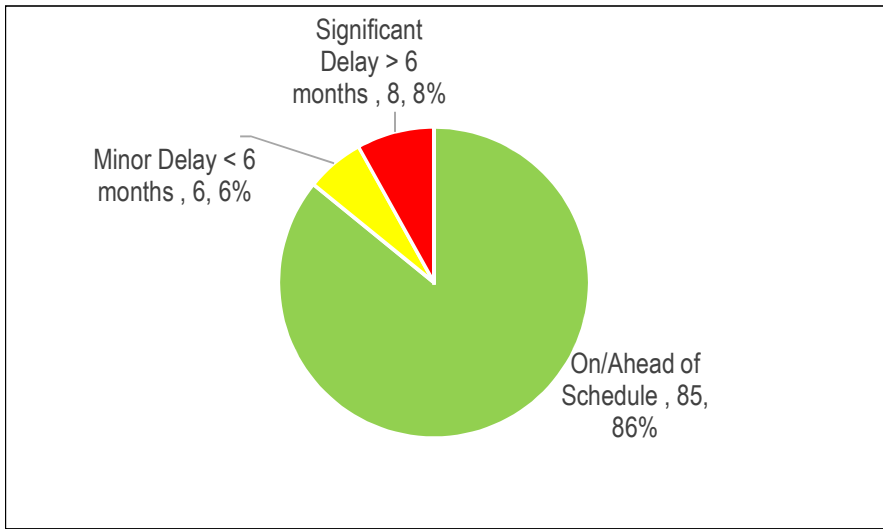


Table 2

Reason for Delay	14	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	2	2
Other*	6	4
Total # of Projects	8	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
449.92	4.75	2.82		

Reasons for "Other*" Projects Delay:

- Transportation Services has ten sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status.

Key Discussion Points:

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent; and/or reflects under-spending attributed to COVID-19 impacts

Transportation Services

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date		
		\$	%	\$	%	On Budget	On Time					
Health & Safety												
City Bridge Rehabilitation (Critical)	44.205	3.680	8.3%	37.574	85.0%	Ⓞ	Ⓞ	#1	111.087	24.143		
Glen Road Pedestrian Bridge	2.322	0.058	2.5%	0.290	12.5%	Ⓡ	Ⓨ		19.716	0.331		
Guide Rail Program	0.814	0.031	3.8%	0.508	62.4%	Ⓨ	Ⓞ		6.116	3.405		
Pedestrian Safety & Infrastructure Programs	0.510	0.138	27.1%	0.459	90.0%	Ⓞ	Ⓞ					
Road Safety Plan	27.191	5.874	21.6%	24.141	88.8%	Ⓞ	Ⓞ					
Sub-Total	75.042	9.781	13.0%	62.972	83.9%							
State of Good Repair												
City Bridge Rehabilitation	20.579	7.293	35.4%	17.488	85.0%	Ⓞ	Ⓞ	#2	2,445.726	344.964		
Critical Interim Road Rehabilitation	7.160	0.718	10.0%	3.600	50.3%	Ⓨ	Ⓞ					
Ditch Rehabilitation & Culvert Reconstruction	1.337	0.213	15.9%	1.270	95.0%	Ⓞ	Ⓞ					
Don Valley Parkway Rehabilitation	2.024	0.192	9.5%	1.579	78.0%	Ⓞ	Ⓞ					
F.G. Gardiner	95.975	78.136	81.4%	95.975	100.0%	Ⓞ	Ⓞ					
Facility Improvements	1.509	0.175	11.6%	0.360	23.8%	Ⓡ	Ⓞ					
Laneways	1.875	1.195	63.7%	1.875	100.0%	Ⓞ	Ⓞ					
Local Road Rehabilitation	55.000	15.362	27.9%	55.000	100.0%	Ⓞ	Ⓞ					
Major Road Rehabilitation	51.210	6.426	12.5%	48.604	94.9%	Ⓞ	Ⓞ					
Major SOGR Pooled Contingency	3.800	0.109	2.9%	2.850	75.0%	Ⓞ	Ⓞ					
Retaining Walls Rehabilitation	0.784	0.108	13.8%	0.743	94.8%	Ⓞ	Ⓞ					
Sidewalks	11.306	1.179	10.4%	10.741	95.0%	Ⓞ	Ⓞ					
Signs & Markings Asset Management	3.545	0.742	20.9%	3.124	88.1%	Ⓞ	Ⓞ					
Traffic Plant Requirements / Signal Asset Management	6.426	2.731	42.5%	4.107	63.9%	Ⓨ	Ⓞ					
Sub-Total	262.529	114.578	43.6%	247.316	94.2%							
Service Improvements												
Cycling Infrastructure	20.554	1.515	7.4%	15.255	74.2%	Ⓞ	Ⓞ	#3	12.173	1.063		
Engineering Studies	7.731	1.615	20.9%	5.412	70.0%	Ⓨ	Ⓞ				2.440	0.569
Enterprise Work Management System	2.191	0.494	22.5%	1.098	50.1%	Ⓨ	Ⓞ					
King Street Transit Priority	0.425	0.113	26.5%	0.297	70.0%	Ⓨ	Ⓨ					
LED Signal Module Conversion	0.680	0.049	7.2%	0.057	8.4%	Ⓡ	Ⓡ				1.679	0.071
Mapping & GIS Repository	0.613	0.057	9.2%	0.160	26.0%	Ⓡ	Ⓡ					
Neighbourhood Improvements	3.623	0.800	22.1%	2.172	60.0%	Ⓨ	Ⓞ					
PTIF Projects	17.739	2.844	16.0%	16.007	90.2%	Ⓞ	Ⓞ				73.599	47.367
Quick Clear Squad Vehicles	0.600	0.000	0.0%	0.358	59.7%	Ⓨ	Ⓞ				0.600	
System Enhancements for Road Repair & Permits	1.595	0.468	29.3%	1.255	78.7%	Ⓞ	Ⓞ				4.281	2.167
TO360 Wayfinding	0.702	0.000	0.0%	0.477	68.0%	Ⓨ	Ⓨ				4.256	0.117
Traffic Congestion Management	5.371	0.899	16.7%	5.102	95.0%	Ⓞ	Ⓞ	45.625	24.969			
Sub-Total	61.824	8.854	14.3%	47.652	77.1%							
Growth Related												
Broadview Extension	14.000	0.000	0.0%	9.800	70.0%	Ⓨ	Ⓞ	#5	14.000			
Emery Village Improvements	0.091	0.000	0.0%	0.046	50.0%	Ⓨ	Ⓡ		0.787			
Gardiner York/Bay/Yonge Reconfiguration	0.300	0.059	19.7%	0.270	90.0%	Ⓞ	Ⓞ		35.217	32.690		
John Street Revitalization Project	0.155	0.080	51.3%	0.140	90.0%	Ⓞ	Ⓞ	52.479	0.324			
King Liberty Cycling Pedestrian Bridge	3.543	1.472	41.6%	3.189	90.0%	Ⓞ	Ⓞ	14.038	11.323			
Lawrence-Allen Revitalization Project	1.998	0.214	10.7%	1.598	80.0%	Ⓞ	Ⓞ	11.246	2.302			
Legion Road Extension & Grade Separation	0.336	0.010	2.9%	0.101	30.0%	Ⓡ	Ⓨ	#6	3.859	0.541		
North York Service Road	9.329	0.005	0.1%	7.250	77.7%	Ⓞ	Ⓞ	31.640	25.269			
Port Union Road	0.569	0.000	0.0%	0.313	55.0%	Ⓨ	Ⓞ	12.013	0.257			
Rean to Kenaston - New Road	0.825	3.210	389.1%	3.210	389.1%	Ⓡ	Ⓞ	#7	7.325	6.204		

Transportation Services

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Regent Park Revitalization	0.050	0.022	44.7%	0.045	90.0%	ⓐ	ⓐ		5.421	4.677
Scarlett / St. Clair / Dundas	0.600	0.075	12.5%	0.480	80.0%	ⓐ	ⓐ		9.881	2.180
Six Points Interchange Redevelopment	17.540	4.093	23.3%	13.209	75.3%	ⓐ	ⓐ		78.332	53.120
Steeles Widening (Tapscott Rd - Beare Rd)	0.628	0.028	4.5%	0.377	60.0%	Ⓨ	Ⓨ		44.849	0.940
Third Party Signals	0.030	0.000	0.0%	0.023	75.0%	ⓐ	ⓐ			
Work for TTC & Others	6.431	2.283	35.5%	6.322	98.3%	ⓐ	ⓐ			
York Street Tunnel	1.676	0.000	0.0%	1.508	90.0%	ⓐ	ⓐ		1.676	
Sub-Total	58.101	11.550	19.9%	47.879	82.4%	-	-			
Total	457.496	144.763	31.6%	405.819	88.7%					

On Time	ⓐ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	ⓐ		Between 50% and 70%
Minor Delay < 6 months	Ⓨ		< 50% or >100% of Approved Cash Flow
Significant Delay > 6 months	ⓑ		

Note # 1:

Detailed design work is taking longer than anticipated. Construction contract is scheduled to be tendered in the fall of 2020 and work start early in 2021.

Note # 2:

The year-end projected spending reflects underspending attributed to COVID-19 impacts. The budget for this project is proposed to be reduced.

Note # 3:

Work on this project has been reprioritized and year-end projected spending reflects underspending attributed to COVID-19 impacts. The project is being restructured and will resume in 2021.

Note # 4:

Work on this project has been delayed and year-end projected spending reflects underspending attributed to COVID-19 impacts. Technology Services staff have been re-assigned to other priorities.

Note # 5:

Project is delayed as consultation with Yard operators is taking longer than anticipated. Yard design is currently ongoing.

Note # 6:

Design is taking longer than anticipated as investigations of different design alternatives is underway. Consultation is ongoing with Metrolinx to confirm delivery

Note # 7:

Portion of property settlement completed ahead of schedule. Acceleration of funding from 2021 will be requested in-year. Demolition expected in the Fall of 2020, with road construction anticipated to begin in 2021.

Waterfront Revitalization Initiative (WFT)

Chart 1
2020 Approved Budget by Category (\$200.51)

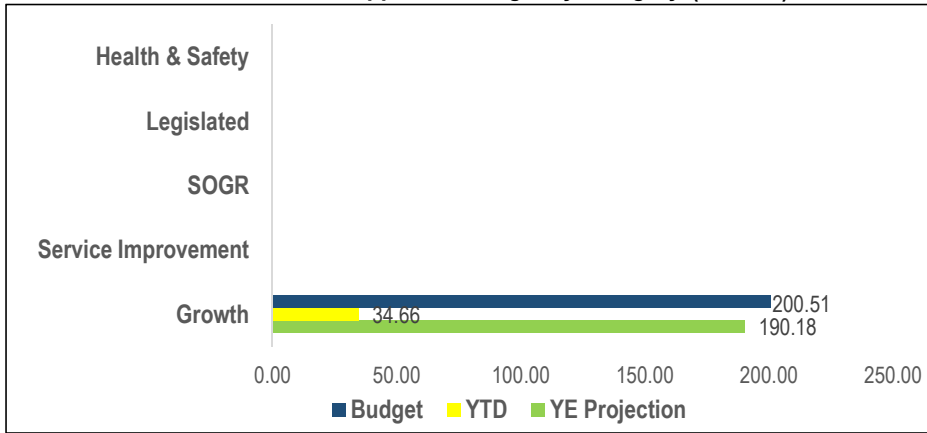


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	17
Total # of Projects	17

Chart 2
Project Status - 17

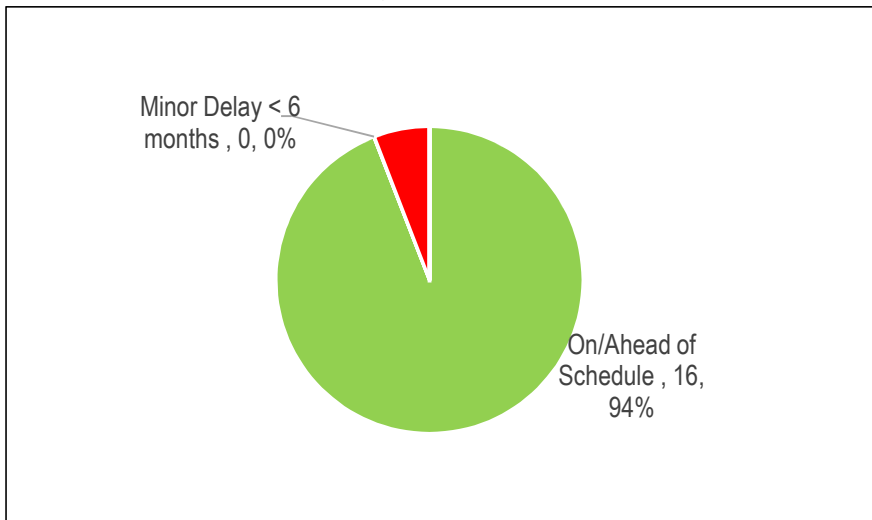


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
199.91		0.60		

Waterfront Revitalization Initiative (WFT)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Precinct Implementation Projects	18.524	0.149	0.8%	10.000	54.0%	Y	Ⓞ	#1	247.398	226.121
Transportation Initiatives	1.554	0.472	30.4%	1.400	90.1%	Ⓞ	Ⓞ		31.775	29.797
Technical Studies	0.115	0.000	0.0%	0.115	100.0%	Ⓞ	Ⓞ		6.300	5.861
Waterfront Secretariat	0.576	0.285	49.5%	0.500	86.8%	Ⓞ	Ⓞ		10.706	7.954
Water's Edge Prom, Trans & Transport Init	0.190	0.000	0.0%	0.190	100.0%	Ⓞ	Ⓞ		4.380	0.000
Urban Planning Resources	0.545	0.206	37.8%	0.510	93.6%	Ⓞ	Ⓞ		3.886	3.027
Strategic Review	0.127	0.076	60.3%	0.126	99.6%	Ⓞ	Ⓞ		0.400	0.350
Eastern Broadview Flood Protection	0.691	0.000	0.0%	0.300	43.4%	R	Ⓞ	#2	2.000	1.309
Bathurst Quay Public Realm	1.473	0.000	0.0%	1.000	67.9%	Y	Ⓞ	#3	2.339	0.668
Bentway Pedestrian Bridge	1.507	-0.124	-8.2%	1.400	92.9%	Ⓞ	Ⓞ		7.911	1.119
Bentway PTIF Projects	0.111	0.096	86.7%	0.096	86.7%	Ⓞ	Ⓞ		0.980	0.965
Leslie Street Greening	0.200	0.000	-0.1%	0.160	80.1%	Ⓞ	Ⓞ		0.200	0.000
Quayside	0.601	0.171	28.5%	0.330	54.9%	Y	R	#4	0.800	0.393
Bentway and Fort York	1.031	0.000	0.0%	1.031	100.0%	Ⓞ	Ⓞ		1.031	0.000
Lower Don Coordination	0.400	0.000	0.0%	0.200	50.0%	Y	Ⓞ	#5	1.000	0.000
Cherry Street Stormwater Lakefilling	13.323	13.323	100.0%	13.323	100.0%	Ⓞ	Ⓞ		65.000	65.000
Port Lands Flood Protection	159.541	20.000	12.5%	159.500	100.0%	Ⓞ	Ⓞ		394.817	160.602
Sub-Total	200.508	34.656	17.3%	190.181	94.8%	-	-		780.923	503.168
Total	200.508	34.656	17.3%	190.181	94.8%				780.923	503.168

On Budget	
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Y Between 50% and 70%
Significant Delay > 6 months	R < 50% or >100% of Approved Cash Flow

Note # 1:

Multi-year project with a December 2022 end date with some delays in 2020 due to COVID-19, however we are not forecasting any delays to meet the 2022 end date. Public consultations have commenced in 2020 to confirm that the 2006 Vision for Marine Community remains relevant and completion of the Marine Study is expected

Note # 2:

Technical studies review and public consultation are ongoing, with project completion anticipated in 2020. Delays in the project are a result of changes in the infrastructure plans in the area such as the Ontario Line; in addition, the scope of the plan was expanded to include a phasing and implementation plan.

Note # 3:

Multi-year project under spent in 2020 but still forecasting to need to spend the full amount by end of 2021. Field work (borehole drilling and utility locates) and preparation of technical reports to support a Provincially-legislated environmental remediation began in December 2017 and is expected to be complete by October 2020. Ports Toronto has submitted a site plan application for the first phase of work within the City-owned 5 Eireann Quay property, and construction commenced in April 2020 and the City will issue a proposal call in Summer 2020 for detailed design work on the plaza space.

Note # 4:

In May 2020 Sidewalk Labs announced its withdrawal from the Quayside project; deliverables for the project, as contemplated in 2019, are no longer in play. Waterfront Toronto is considering its options for moving ahead with a development at Quayside.

Note # 5:

The underspend in the project in 2020 was due to longer than expected procurement; the vendor is now working.

**2020 Capital Spending by Program
Corporate Services**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
311 Toronto	5M	4.72	0.22	2.16	45.9%		Ⓡ
	Q2	4.72	0.30	2.16	45.9%	□	Ⓡ
CREM	5M	308.24	121.88	239.40	77.7%		Ⓢ
	Q2	312.20	134.40	237.85	76.2%	↓	Ⓢ
Environment & Energy	5M	47.13	3.61	45.38	96.3%		Ⓢ
	Q2	47.13	4.92	45.38	96.3%	□	Ⓢ
Fleet Services	5M	63.24	15.66	47.53	75.2%		Ⓢ
	Q2	63.24	20.90	47.79	75.6%	↑	Ⓢ
Technology Services	5M	70.31	14.05	50.32	71.6%		Ⓢ
	Q2	70.31	19.94	50.33	71.6%	↑	Ⓢ
TOTAL	5M	446.50	151.82	339.42	76.0%		Ⓢ
	Q2	450.46	175.54	338.14	75.1%	↓	Ⓢ

Ⓢ >70%
Ⓢ between 50% and 70%
Ⓡ < 50% or > 100%

For the six months ended June 30, 2020, the capital expenditures for Corporate Services totalled \$175.5 million of their collective 2020 Approved Capital Budget of \$450.5 million. Spending is expected to increase to \$338.1 million (75.1%) by year-end. Four Programs in this service area have projected year-end spending rate of over 70% of their respective 2020 Approved Capital

Fleet Services and Information & Technology have a projected year-end spending rate of and respectively while 311 Toronto and Facilities Real Estate Management Environment and Energy have a projected year-end spending rate of less than 70%.

Chart 1
2020 Approved Budget by Category (\$4.72)

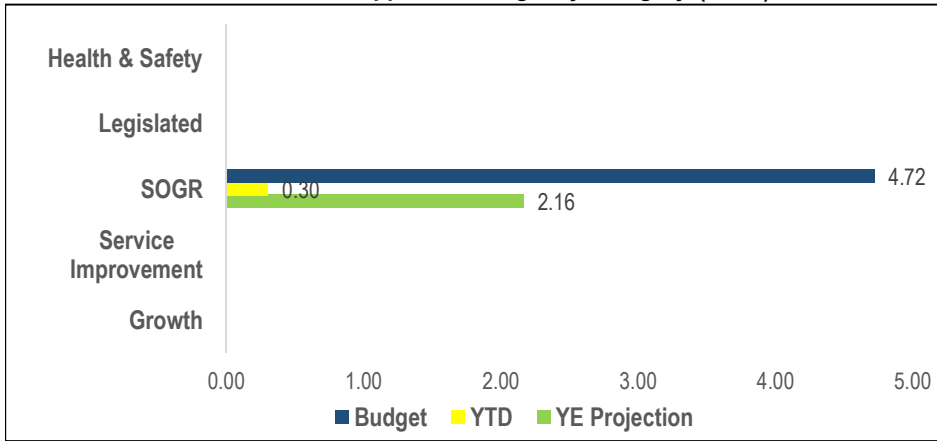


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	5
Service Improvement	
Growth	
Total # of Projects	5

Chart 2
Project Status - 5

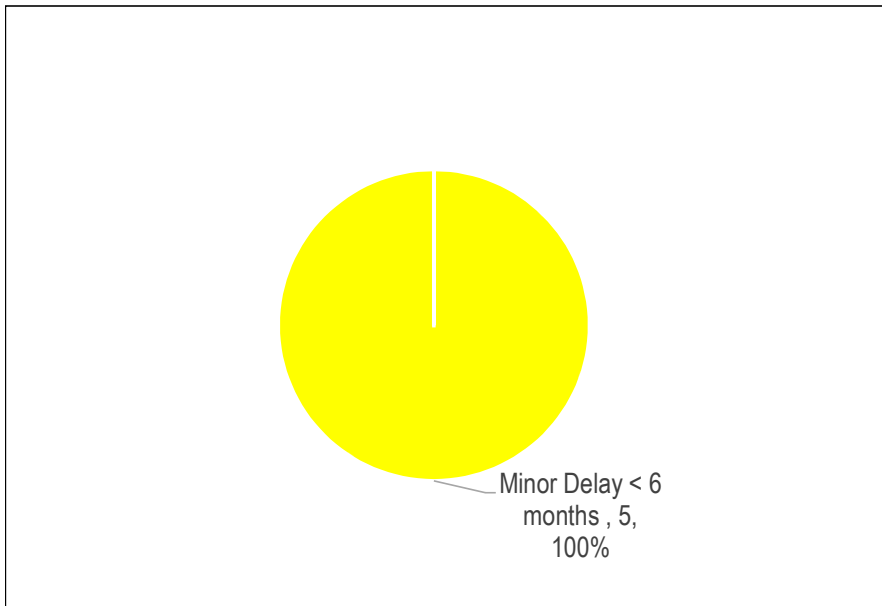


Table 2

Reason for Delay	5	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		5
Other*		
Total # of Projects		5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	4.72			

Reasons for "Other*" Projects Delay:

- The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

311 Toronto (THR)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Business Intelligence	0.250	0.004	1.6%	0.016	6.4%	Ⓜ	Ⓢ	# 1	0.528	0.149
Enterprise Workorder Management System (EWMS)	0.110	0.008	7.0%	0.020	18.4%	Ⓜ	Ⓢ	# 1	0.508	0.139
SOGR - Various	0.600	0.084	14.1%	0.372	62.0%	Ⓢ	Ⓢ	# 1	0.600	0.084
UCCE Telephony Maintenance & Upgrade	2.495	0.097	3.9%	0.872	34.9%	Ⓜ	Ⓢ	# 1	8.337	0.097
Verint Upgrade	1.264	0.111	8.8%	0.884	69.9%	Ⓢ	Ⓢ	# 1	3.559	0.111
Sub-Total	4.719	0.304	6.4%	2.164	45.9%	-	-		13.532	0.581
Total	4.719	0.304	6.4%	2.164	45.9%				13.532	0.581

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

Chart 1
2020 Approved Budget by Category (\$312.20)

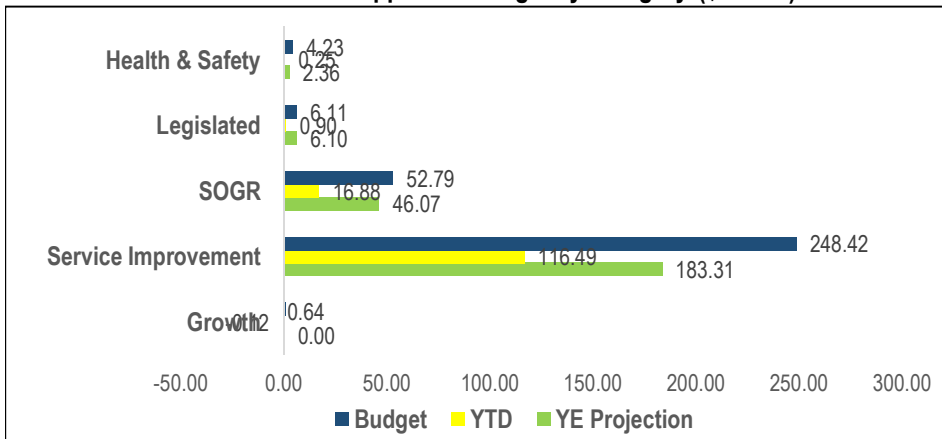


Table 1
2020 Active Projects by Category

Health & Safety	6
Legislated	4
SOGR	63
Service Improvement	110
Growth	3
Total # of Projects	186

Chart 2
Project Status - 186

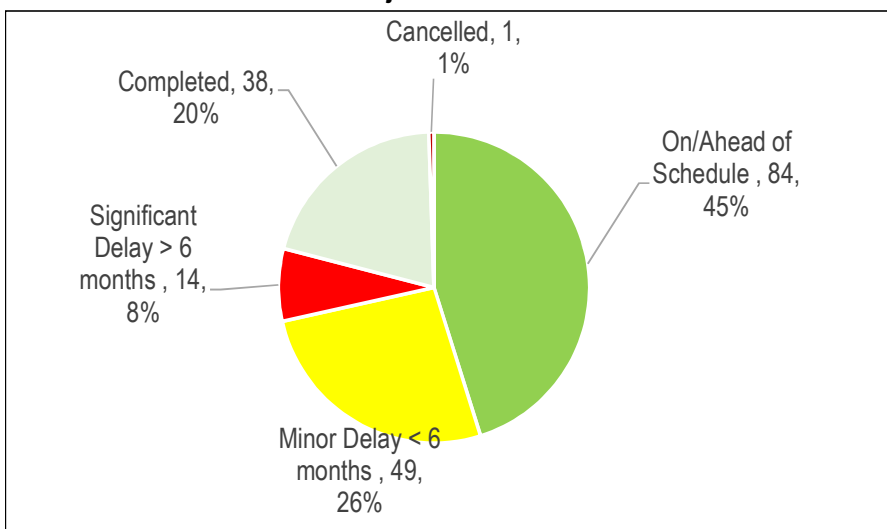


Table 2

Reason for Delay	63	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		2
Site Conditions		
Co-ordination with Other Projects		7
Community Consultation		
COVID-19 Related		38
Other*	14	1
Total # of Projects	14	49

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
201.68	67.82	41.01	1.43	0.25

Reasons for "Other*" Projects Delay:

- The "other" delayed projects primarily relate to the Union Station Revitalization Project (USRP). USRP is complex in nature and has been delayed due to various issues such as maintaining the heritage elements of the location, resolving contractor issues, unforeseen site and environmental conditions, as well as coordinating construction amidst the daily operations at Union Station. Contractor performance issues continue to persist and risk delays in the project schedule and budget.

Key Discussion Points:

- The CREM program is currently forecasting to spend \$237.8 million, or 76.2% of its 2020 Capital Plan. This includes major capital projects such as Union Station Revitalization (2020 Plan -\$41.0M) and St. Lawrence Market Redevelopment (2020 Plan -\$24.2M) that are complex in nature and are dependent on a variety of stakeholders and external factors that impact progress. Excluding these major and complex initiatives, year-end spending is forecasted to be 80.3%.

Corporate Real Estate Mangement (FAC)

Key Discussion Points (cont'd):

- On the core SOGR program, 38 projects carried over from 2019 have either been completed or are in the close out stage, and 82 other projects are scheduled for completion, helping to address numerous backlog issues across the portfolio of facilities.
- CREM has faced some delays and challenges from the COVID-19 pandemic that have impacted its ability to execute on projects and utilize cash flows planned for 2020, however the program is making progress on delivering its current capital plan.
- Current spending across the program is \$134.4 million year-to-date ,with \$57.4 million of current capital commitments in place on projects that will be delivered over the remainder of 2020 and into 2021. The program will continue to manage its capital program and utilize the funding available to deliver on City priorities and meet client needs.

Corporate Real Estate Mangement (FAC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	1.709	-0.031	-1.8%	0.500	29.3%	R	Y	#1	2.661	0.422
Environmental Remediation	0.111	0.000	0.0%	0.111	100.0%	G	G		2.500	0.072
Global Corporate Security Program	2.409	0.280	11.6%	1.751	72.7%	G	G		9.177	4.717
Sub-Total	4.229	0.250	5.9%	2.362	55.9%	-	-		14.338	8.339
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	5.985	0.899	15.0%	6.100	101.9%	R	Y	#1	198.010	8.787
Barrier Free / Equity	0.126	0.002	1.5%	0.004	3.2%	R	G	#2	1.887	1.759
Sub-Total	6.112	0.901	14.7%	6.104	99.9%	-	-		199.897	10.545
State of Good Repair										
150 Borough	0.407	0.002	0.6%	0.002	0.6%	R	Y	#1	0.950	0.295
Albert Campbell Square Park Rehabilitation	0.540	0.407	75.4%	0.526	97.4%	G	G		3.194	3.062
Emergency Repairs	1.689	0.046	2.7%	0.560	33.2%	R	G	#1	2.275	0.632
Environmental Remediation	2.065	0.222	10.7%	1.933	93.6%	G	G		7.335	4.995
Fire Hall Emergency Generators	4.104	2.039	49.7%	2.376	57.9%	Y	Y	#1	17.501	15.089
Indian Residential School Survivors Legacy	0.641	0.406	63.4%	0.469	73.1%	G	G		5.950	0.461
Mechanical & Electrical	15.438	5.765	37.3%	17.650	114.3%	R	G	#1	66.730	39.790
Others - SOGR	13.860	1.531	11.0%	6.915	49.9%	R	G	#1	38.946	21.101
Renovations	1.703	0.877	51.5%	1.522	89.4%	G	G		9.900	5.292
Replacement of Diesel with Natural Gas Generators for Various locations	0.009	0.000	0.0%	0.000	0.0%	R	G	#2	4.687	4.655
Re-Roofing	0.127	0.000	0.0%	0.000	0.0%	R	G	#2	3.267	4.503
Resiliency Program	0.321	0.048	15.1%	0.100	31.2%	R	G	#2	3.901	3.629
Sitework	0.131	0.000	0.0%	0.000	0.0%	R	G	#2	1.492	0.989
Structural / Building Envelope	11.758	5.536	47.1%	14.016	119.2%	R	G	#2	120.483	49.013
Sub-Total	52.793	16.880	32.0%	46.070	87.3%	-	-		286.612	153.505
Service Improvements										
9 Huntley St	0.135	0.000	0.0%	0.000	0.0%	R	G	#2	4.900	4.765
925 Albion Rd	0.023	0.000	0.0%	0.000	0.0%	R	G	#2	10.507	10.484
Administrative Penalty System	0.589	0.144	24.5%	0.245	41.6%	R	Y	#3	3.000	2.555
CCTV Infrastructure Enhancements	0.961	0.034	3.5%	0.961	100.0%	G	G		9.754	7.327
Corporate Facilities Refurbishment Program	1.015	0.107	10.5%	0.232	22.9%	R	G	#1	4.132	3.308
Courts Services Relocation & Fit Out Costs	4.484	2.924	65.2%	3.641	81.2%	G	G		5.558	4.238
Customer Experience Program	3.172	1.095	34.5%	3.735	117.7%	R	G	#1	17.590	1.196
Energy Conservation & Demand Management	2.012	0.026	1.3%	0.029	1.4%	R	Y	#4	9.798	7.809
Energy Retrofit Program	0.665	0.001	0.1%	0.091	13.7%	R	G	#5	3.045	1.830
Etobicoke Civic Centre	15.012	-0.027	-0.2%	8.278	55.1%	Y	G	#1	36.827	3.994
Global Corporate Security Program	1.867	0.118	6.3%	1.235	66.2%	Y	G	#1	4.550	0.951
Mechanical & Electrical	0.203	0.068	33.6%	0.070	34.5%	R	G	#1	2.010	1.875
ModernTO	2.200	0.000	0.0%	1.747	79.4%	G	G		4.400	0.000
Northwest Path - Phase 2	0.457	0.000	0.0%	0.000	0.0%	R	Y	#1	5.690	0.788
Office Modernization Program	4.045	0.922	22.8%	1.787	44.2%	R	G	#1	31.200	28.149
Others - Service Improvements	16.742	0.086	0.5%	3.565	21.3%	R	G	#1	49.425	16.053
Others - SOGR	3.050	0.847	27.8%	1.987	65.1%	Y	G	#1	10.950	6.652
Physical Security Capital Plan	1.350	0.516	38.3%	1.015	75.2%	G	G		4.585	3.755
Real Estate Property Management and Lease Admin	0.569	0.000	0.0%	0.265	46.5%	R	G	#1	0.569	0.000
Security Bollards - Union Station	0.836	0.030	3.6%	0.136	16.3%	R	Y	#1	4.910	0.304

Corporate Real Estate Mangement (FAC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
St. Lawrence Market North Redevelopment	24.246	3.395	14.0%	17.093	70.5%	Ⓚ	Ⓞ		115.427	24.213
St. Lawrence Market South Renovations	0.357	-0.027	-7.6%	0.000	0.0%	Ⓚ	Ⓞ	#1	5.150	0.766
Strategic Property Acquisitions	96.760	94.979	98.2%	96.739	100.0%	Ⓞ	Ⓞ		100.000	99.979
Toronto Strong Neighbourhood Strategy	2.542	-1.171	-46.1%	0.568	22.3%	Ⓚ	Ⓞ	#6	7.752	5.325
TransformTO	1.689	0.025	1.5%	0.560	33.2%	Ⓚ	Ⓚ	#4	2.000	0.336
Union Station - Signage & Wayfinding	0.085	0.000	0.0%	0.085	100.0%	Ⓞ	Ⓞ		0.085	0.000
Union Station East Wing	18.551	3.638	19.6%	15.270	82.3%	Ⓞ	Ⓞ		20.000	6.082
Union Station Enhancement Project	1.898	0.072	3.8%	0.196	10.3%	Ⓚ	Ⓞ	#1	3.037	1.212
Union Station PTIF Projects	0.514	0.079	15.3%	0.422	82.1%	Ⓞ	Ⓞ		1.501	0.966
Union Station Revitalization	41.014	8.480	20.7%	22.430	54.7%	Ⓚ	Ⓚ		693.732	708.722
Various IT-Related Projects	1.380	0.126	9.2%	0.930	67.4%	Ⓚ	Ⓞ	#1	3.864	2.187
Sub-Total	248.425	116.487	46.9%	183.314	73.8%	-	-		1,175.948	955.822
Growth Related										
1251 Bridletowne Circle Acquisition	0.055	0.000	0.0%	0.000	0.0%	Ⓚ	Ⓞ	#2	5.942	5.887
School Land Properties Acquisitions	0.500	0.000	0.0%	0.000	0.0%	Ⓚ	Ⓞ	#8	15.000	0.000
Strategic Property Acquisitions	0.082	-0.120	-145.6%	0.000	0.0%	Ⓚ	Ⓞ	#8	5.062	3.356
Sub-Total	0.638	-0.120	-18.8%	0.000	0.0%	-	-		26.004	9.243
Total	312.195	134.397	43.0%	237.849	76.2%				1,702.799	1,137.454

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓚ	Between 50% and 70%	Ⓚ
Significant Delay > 6 months	Ⓚ	< 50% or >100% of Approved Cash Flow	Ⓚ

Note # 1:

Project affected by COVID-related impacts

Note # 2:

Completed or will be completed under budget

Note # 3:

Project is delayed due to contractor issues

Note # 4:

Project is delayed due to dependency on coordination with other projects

Note # 5:

Projects cancelled and/or delayed due to prioritization of other projects

Note # 6:

Projects completed or expected to be completed under budget and awaiting final invoicing.

Note # 7:

Ongoing issues having an impact throughout the life of the project include maintaining heritage elements of Union Station, performance issues with contractors, environmental and unforeseen site conditions and coordinating and carrying out construction while maintaining operations at the Station.

Note # 8:

Underspend is due to project being utilized on an as needed basis.

Chart 1
2020 Approved Budget by Category (\$47.13)

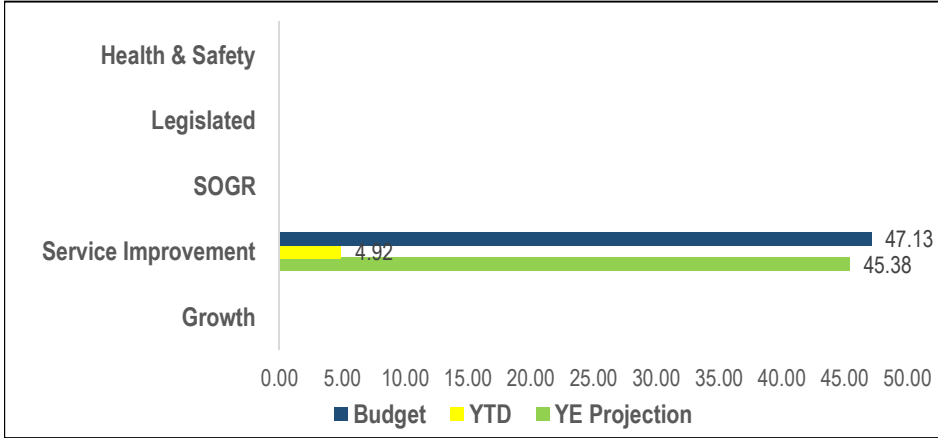


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	14
Growth	
Total # of Projects	14

Chart 2
Project Status - 14

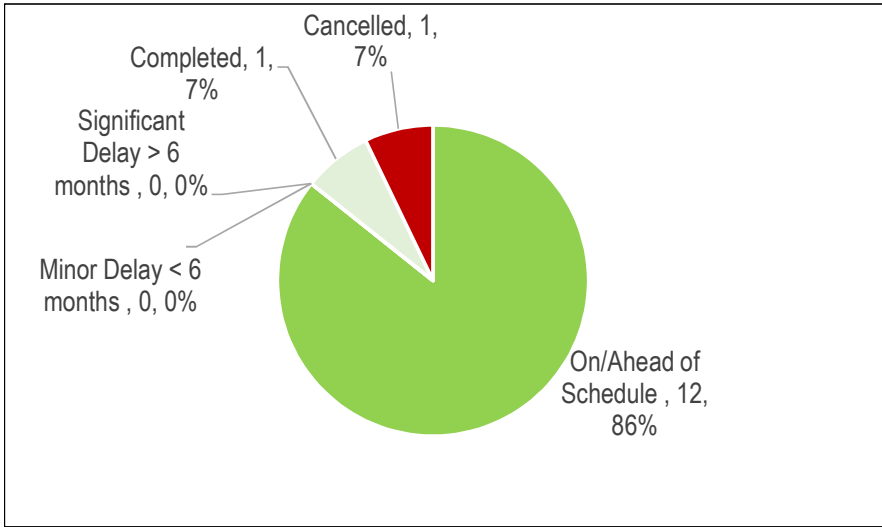


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
45.80			1.24	0.09

Key Discussion Points:

The overall program forecasted year-end spending is \$45.4 million, or 96.3% of its 2020 capital plan. Of which, this includes a \$29.2 million loan (representing 62% of the capital plan) issued to TCHC for deep energy retrofits and Combined Heat & Power (CHP) generators in facilities. EED's year-end spending will be dependent on TCHC meeting its required project milestones in order to issue the planned installment payments. \$1.239 million of the TCHC loan related to deep energy retrofits have been completed in this quarter.

Environment and Energy (CEE)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Combined Heat & Power (CHP)	0.016	0.014	85.4%	0.016	100.0%	Ⓞ	Ⓞ		4.001	2.677
Community Energy Planning	35.863	4.690	13.1%	35.426	98.8%	Ⓞ	Ⓞ		92.780	61.607
Demand Response Program	0.091	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#1	0.893	0.000
Renewable Energy Program	1.305	-0.050	-3.9%	1.293	99.1%	Ⓞ	Ⓞ	#2	20.300	16.274
Residential Energy Retrofit Program (HELP)	2.732	0.267	9.8%	1.894	69.4%	Ⓜ	Ⓞ	#3	14.750	5.062
TransformTO	7.120	0.000	0.0%	6.755	94.9%	Ⓞ	Ⓞ		14.771	0.178
Sub-Total	47.127	4.920	10.4%	45.384	96.3%	-	-		147.495	85.798
Total	47.127	4.920	10.4%	45.384	96.3%				147.495	85.798

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project has been cancelled.

Note # 2:

Technical adjustment will be made to clear out negative balance reflected.

Note # 3:

Project is expected to be completed under budget as due to energy auditors (including those certified to participate in Enbridge Gas' retrofitting program) halted pre-and post-renovation energy assessments, a requirement of HELP, as a result of COVID-19. In addition, there were significant impacts on contractors/service providers who coordinate and perform the work which delayed active and planned projects. Given these challenges, project backlog and new economic realities will push some 2020 applicants into 2021.

Chart 1
2020 Approved Budget by Category (\$63.24)

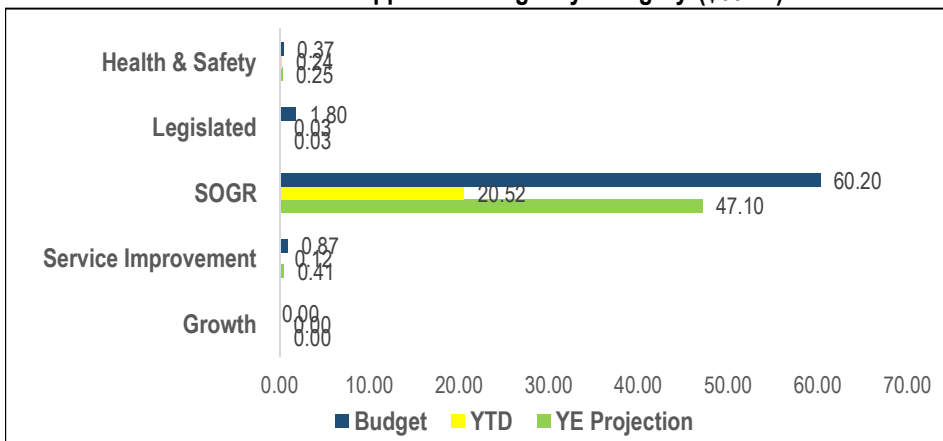


Table 1
2020 Active Projects by Category

Health & Safety	2
Legislated	3
SOGR	23
Service Improvement	3
Growth	
Total # of Projects	31

Chart 2
Project Status - 31

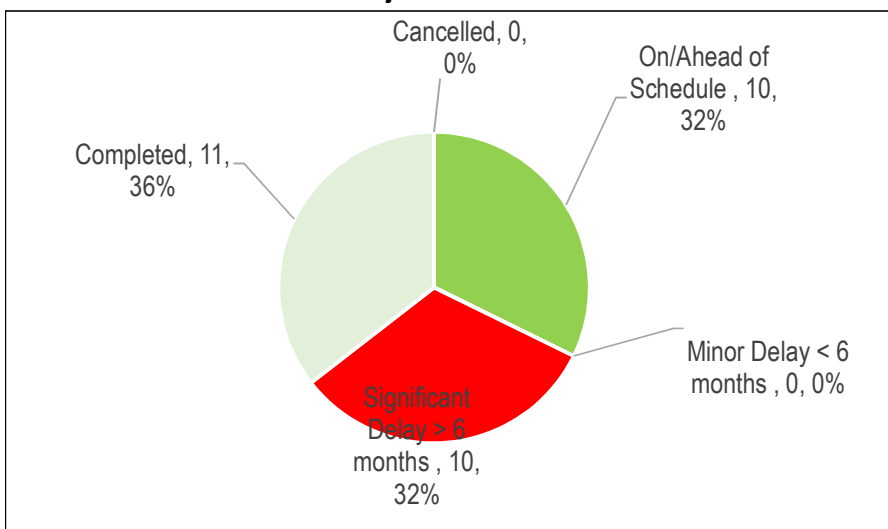


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	2	
Total # of Projects	3	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
41.09		14.80	7.35	

Reasons for "Other*" Projects Delay:

Project delays mainly attributable to project scope changes such as additional units requested by Client, as well as, operational issues such as missing parts etc.

Key Discussion Points:

Fleet Services (FLT)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Fleet Services - Garage Security	0.135	0.013	9.6%	0.024	17.8%	R	Y	#1	0.315	0.168
Municipal Licensing - At Large Vehicle Purchase	0.237	0.224	94.6%	0.224	94.6%	G	G		1.200	0.935
Sub-Total	0.372	0.237	63.8%	0.248	66.7%	-	-		1.515	1.104
Legislated										
Car Share Technology	0.020	0.000	0.0%	0.000	0.0%	R	G	#1	0.020	0.000
Green Fleet Plan	0.479	0.025	5.3%	0.030	6.2%	R	G	#1	0.614	0.053
EV Program	1.298	0.000	0.0%	0.000	0.0%	R	G	#1	1.298	0.000
Sub-Total	1.797	0.025	1.4%	0.030	1.7%	-	-		1.932	0.053
State of Good Repair										
Arena Boards - Fleet Replacement	0.107	0.088	82.0%	0.088	82.0%	G	G		0.333	0.088
Economic Development & Culture - Fleet Replacement	0.093	0.043	45.7%	0.043	45.7%	R	G	#2	0.093	0.000
Engineering & Construction Services - Fleet Replacement	0.164	0.133	81.2%	0.162	98.5%	G	G		0.722	0.293
Exhibition Place - Fleet Replacement	0.619	0.000	0.0%	0.445	71.8%	G	G		1.000	0.381
Facility & Real Estate - Fleet Replacement	0.780	0.077	9.9%	0.389	49.8%	R	G		0.881	0.148
Fleet Office Modernization	0.286	0.000	0.0%	0.286	100.0%	G	G		0.150	0.015
Fleet Replacement - Insurance Company	0.245	0.027	10.8%	0.245	99.9%	G	G		0.423	0.190
Fleet Services - At Large Vehicle Purchase	0.145	0.103	71.1%	0.134	92.5%	G	G		0.610	0.522
Fleet Services - Fleet Replacement	0.336	0.000	0.0%	0.299	88.9%	G	G		0.734	0.258
Fleet Services - Tools and Equipment	0.582	0.038	6.5%	0.573	98.5%	G	G		0.789	0.184
Fuel Site Closures	0.886	0.036	4.1%	0.260	29.3%	R	R	#3	2.237	0.333
Municipal Licensing & Standard - Fleet Replacement	0.574	0.358	62.3%	0.552	96.2%	G	G		1.138	0.273
Parks, Forestry & Recreation - Fleet Replacement	6.809	2.867	42.1%	6.222	91.4%	G	G		11.776	3.590
Purchasing & Materials Management - Fleet Replacement	0.100	0.000	0.0%	0.000	0.0%	R	G	#4	0.000	0.000
Shelter, Support & Housing Administration - Fleet Replacement	0.050	0.048	96.8%	0.048	96.8%	G	G		0.071	0.048
Solid Waste - Fleet Replacement	9.327	0.474	5.1%	3.771	40.4%	R	G	#5	34.101	12.419
Toronto Building - Fleet Replacement	0.087	0.071	81.8%	0.071	81.8%	G	G		0.112	0.000
Toronto Community Housing Corporation - Fleet Replacement	1.338	0.165	12.3%	1.097	82.0%	G	G		2.271	0.559
Toronto Fire - Fleet Replacement	10.443	0.169	1.6%	6.889	66.0%	Y	R	#6	21.609	5.132
Toronto Library - Fleet Replacement	0.084	0.004	5.3%	0.004	5.3%	R	G	#7	1.676	0.714
Toronto Paramedic - Fleet Replacement	16.502	12.025	72.9%	15.683	95.0%	G	G		52.352	29.302

Fleet Services (FLT)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Toronto Water - Fleet Replacement	10.263	3.790	36.9%	9.457	92.2%	Ⓞ	Ⓞ		37.586	18.962
Toronto Zoo - Fleet Replacement	0.380	0.000	0.0%	0.379	99.8%	Ⓞ	Ⓞ		0.730	0.350
Sub-Total	60.200	20.516	34.1%	47.097	78.2%	-	-		171.394	73.758
Service Improvements										
Car Share Technology	0.033	0.000	0.0%	0.022	66.7%	Ⓢ	Ⓞ	#8	0.105	0.017
Fleet Management and Fuel Integration Sustainment	0.357	0.082	23.0%	0.273	76.5%	Ⓞ	Ⓞ		0.711	0.242
Vendor Management Portal	0.478	0.042	8.8%	0.120	25.1%	Ⓢ	Ⓢ	#9	0.478	0.042
Sub-Total	0.867	0.124	14.3%	0.415	47.8%	-	-		1.294	0.301
Growth Related										
Growth Project							Ⓞ			
Growth Project							Ⓞ			
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	63.236	20.903	33.1%	47.790	75.6%				176.135	75.216

On Time	On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ	Between 50% and 70%
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow

Note # 1:

Delays resulting from COVID-19.

Note # 2:

EDC Fleet Replacement partially being deferred to 2021 as requested by client.

Note # 3:

Project is experiencing delays in demolition and construction, with design completed pending construction competitive call.

Note # 4:

Unit is expected to be delivered in Q1 2021.

Note # 5:

Project is experiencing delays due to procurement and client coordination issues.

Note # 6:

Project is experiencing delays due to procurement and delivery issues in addition to COVID-19 impacts.

Note # 7:

Project is experiencing delays due to client coordination issues with new RFQ to be issued for Q3 2021 delivery.

Note # 8:

Project is experiencing delays due to social distancing restrictions resulting in car share technology being delayed.

Note # 9:

Project is experiencing delays due to staffing delays. Position has been filled as of Aug 2020 and draft plan is underway.

Chart 1
2020 Approved Budget by Category (\$70.31)

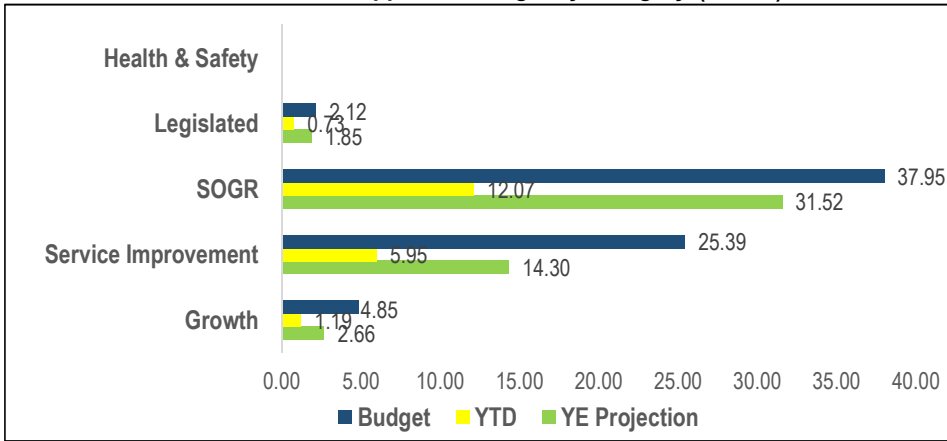


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	29
Service Improvement	35
Growth	10
Total # of Projects	76

Chart 2
Project Status - 76

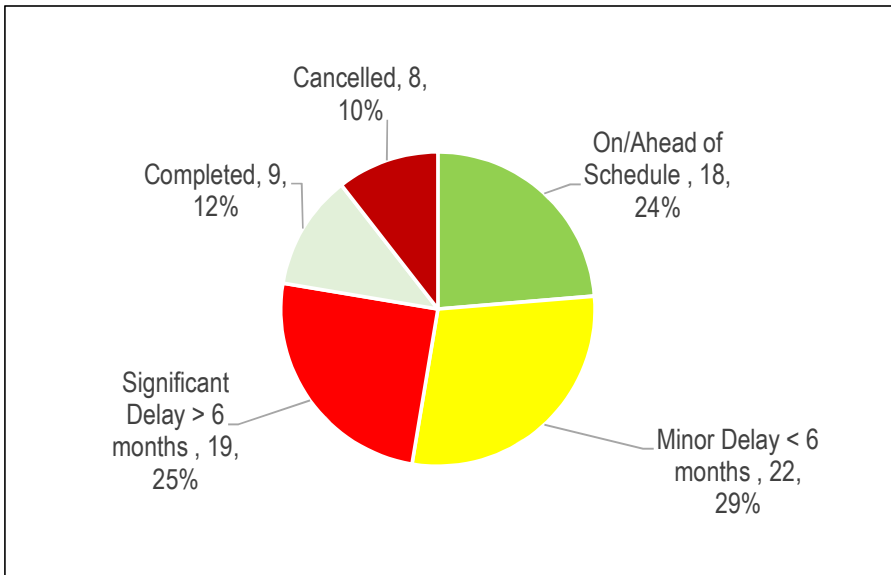


Table 2

Reason for Delay	41	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		1
RFQ/RFP Delayed		1
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects	3	2
Community Consultation		
COVID-19 Related	14	16
Other*	1	1
Total # of Projects	19	22

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
20.87	27.90	16.48	0.83	4.23

Reasons for "Other*" Projects Delay:

- The SAP Solution Manager version upgrade (SOGR) RFP extension initially deferred due to COVID-19. and subsequently retracted in April. The project team is looking into to preparing a modified request for a reduced RFP extension to complete the essential work.
- The Publicly Accessible Wi-Fi project has shifted procurement strategies from issuing an RFP to now leverage existing contracts. The team are now reviewing the execution strategy with the project sponsors.

Information & Technology (ITP)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD
		\$	%	\$	%	On Budget	On Time				%
Legislated											
AODA Compliance	1.817	0.694	38.2%	1.817	100.0%	Ⓞ	Ⓨ	#1	5.600	2.932	52.4%
EDHR - Complaints Management System	0.307	0.036	11.8%	0.036	11.8%	Ⓡ	Ⓞ	#1	0.315	0.044	13.9%
Sub-Total	2.124	0.730	34.4%	1.853	87.2%	-	-		5.915	2.975	
State of Good Repair											
Application Systems	0.706	0.346	49.0%	0.525	74.3%	Ⓞ	Ⓡ	#1	5.801	4.671	80.5%
Applications Portfolio Tools & Rationalization	0.200	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#1	0.200	0.000	
Asset Lifecycle Management	17.624	8.130	46.1%	16.859	95.7%	Ⓞ	Ⓞ		122.157	110.951	
Business Sustainment Systems	0.454	0.214	47.1%	0.182	40.1%	Ⓡ	Ⓡ	#2	3.754	2.930	
Corporate Initiatives	1.124	1.074	95.6%	1.074	95.6%	Ⓞ	Ⓨ	#3	3.026	2.228	
Corporate Planning & Management	1.355	0.182	13.4%	0.624	46.1%	Ⓡ	Ⓨ	#4	3.574	2.449	
Cybersecurity	9.164	1.431	15.6%	9.164	100.0%	Ⓞ	Ⓞ		23.449	12.139	
IT Service Mgmt	0.767	0.048	6.3%	0.310	40.4%	Ⓡ	Ⓨ	#5	3.864	3.420	
Kronos Upgrade	0.797	0.000	0.0%	0.430	54.0%	Ⓨ	Ⓞ	#6	0.797	0.000	
Museums & Heritage Services IT Infrastructure SOGR	0.334	0.153	45.7%	0.710	212.7%	Ⓡ	Ⓡ	#7	0.885	0.725	
Network Upgrades	0.887	0.202	22.7%	0.887	100.0%	Ⓞ	Ⓡ	#8	38.606	17.731	
Project Portfolio Management System (SOGR)	0.415	0.053	12.8%	0.053	12.8%	Ⓡ	Ⓡ	#1	0.465	0.131	
Technology Infrastructure	3.320	0.235	7.1%	0.700	21.1%	Ⓡ	Ⓡ	#1	5.598	1.832	
TEMS Replacement	0.800	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓨ	#9	1.100	0.308	
Sub-Total	37.946	12.068	31.8%	31.517	83.1%	-	-		213.276	159.515	
Service Improvements											
Application Systems	5.197	1.605	30.9%	3.157	60.8%	Ⓨ	Ⓨ	#10	20.418	13.715	67.2%
Applications Portfolio Tools & Rationalization	0.565	0.073	12.9%	0.073	12.9%	Ⓡ	Ⓡ	#1	0.530	0.073	
Artificial Intelligence for SSHA and TPH	0.780	0.055	7.1%	0.110	14.1%	Ⓡ	Ⓡ	#1	3.200	0.143	
Business Sustainment Systems	6.300	0.593	9.4%	2.745	43.6%	Ⓡ	Ⓡ	#11	23.364	18.805	
Corporate Initiatives	3.317	0.904	27.3%	2.694	81.2%	Ⓞ	Ⓨ	#1	25.466	22.753	
Corporate Planning & Management	0.646	0.571	88.4%	0.687	106.4%	Ⓡ	Ⓨ	#12	3.265	2.690	
ECS Business Systems Improvements	0.241	0.051	21.0%	0.051	21.0%	Ⓡ	Ⓡ	#1	0.530	0.394	
ECS Cloud Deployment-Construction Project and DMS	1.183	0.098	8.3%	0.498	42.1%	Ⓡ	Ⓨ	#1	1.353	0.313	
Etime Scheduling Enterprise Rollout	1.515	0.496	32.7%	1.345	88.8%	Ⓞ	Ⓨ	#1	5.034	3.673	
HR Labour Relations Information System (LRIS)	0.404	0.064	15.9%	0.305	75.4%	Ⓞ	Ⓨ	#1	0.505	0.165	
IT Audit Project Health Check Framework	0.080	0.052	64.6%	0.052	64.6%	Ⓨ	Ⓞ	#13	0.130	0.120	
Justice Video Network (JVN) Implementation for Courtrooms	0.520	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.520	0.000	
Open Data Visualization	1.418	0.222	15.7%	0.404	28.5%	Ⓡ	Ⓞ	#1	3.009	1.807	
Publicly Accessible Wi-Fi For City Facilities	0.788	0.243	30.9%	0.483	61.2%	Ⓨ	Ⓡ	#14	0.997	0.473	
Time Attendance & Staff Scheduling (TASS) Business Readiness	0.206	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#15	0.461	0.255	
Technology Infrastructure	1.273	0.502	39.5%	0.903	71.0%	Ⓨ	Ⓞ	#1	2.253	0.840	
Toronto Property System (TPS) refresh	0.328	0.069	21.1%	0.167	50.8%	Ⓨ	Ⓨ	#1	0.553	0.290	
Work Management Solution - Transportation	0.628	0.352	56.1%	0.628	100.0%	Ⓞ	Ⓞ		24.634	9.396	
Sub-Total	25.389	5.951	23.4%	14.301	56.3%	-	-		116.222	75.903	
Growth Related											
Applications Portfolio Tools & Rationalization	0.653	0.101	15.4%	0.375	57.4%	Ⓨ	Ⓨ	#1	1.387	0.844	60.9%
Business Sustainment Systems	0.036	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#16	1.317	0.957	
CLASS Replacement Planning	0.027	0.004	15.8%	0.027	100.0%	Ⓞ	Ⓡ	#17	0.150	0.052	

Information & Technology (ITP)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD
		\$	%	\$	%	On Budget	On Time				%
Consolidated Data Centre	1.867	0.701	37.6%	1.847	98.9%	Ⓞ	Ⓞ		40.306	22.476	
Corporate Initiatives	1.098	0.264	24.1%	0.279	25.4%	Ⓡ	Ⓡ	#1	1.270	0.436	
Enterprise Architecture	0.564	0.114	20.2%	0.131	23.3%	Ⓡ	Ⓞ	#1	6.254	5.900	
Technology Infrastructure	0.500	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.500	0.000	
WAN High Speed Fibre Data	0.103	0.003	2.7%	0.003	2.7%	Ⓡ	Ⓞ	#18	2.090	1.990	
Sub-Total	4.848	1.188	24.5%	2.662	54.9%	-	-		53.275	32.656	
Total	70.308	19.936	28.4%	50.334	71.6%				388.688	271.050	

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓡ	Between 50% and 70%	Ⓡ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Delayed due to COVID-19.

Note # 2:

The Integrated Business Management System Review project is delayed due to difficulties in aligning technology solutions, business processes and coordination between divisions in the wake of COVID-19.

Note # 3:

The SAP Solution Manager Version Upgrade RFP extension was initially deferred due to COVID-19 and subsequently retracted in April. The project team is looking into to preparing a modified request for a reduced RFP extension to complete the essential work. The SAP Enable Now (SEN) Cloud project has been delayed due

Note # 4:

The Quality Assurance and Testing Software Upgrade project is on hold due to COVID-19. The Wellbeing Toronto contract had its RFQ delayed in 2019 but is expected to be completed in 2020.

Note # 5:

The IT Service Process Improvement Program is delayed while the needed foundational architecture is first put in place.

Note # 6:

The Kronos upgrade was delayed due to COVID-19 but is expecting to start by Q3. The contract ammendment was adopted by GGLC on July 7.

Note # 7:

The Museums & Heritage Services IT Infrastructure SOGR project has been delayed due to COVID-19. A funding adjustment is in progress to address an expected shortfall due to scope changes.

Note # 8:

The Disaster Recovery Program has been delayed due to COVID-19 and a late assignment of a project manager.

Note # 9:

The procurement for the TEMS Replacement project has taken longer than planned. The Bid Award Panel report was approved in April 2020. Negotiations are now underway with the Vendor to finalize the agreement and statement of work. However, negotiations are also taking longer due to competing priorities.

Note # 10:

The Corporate Geospatial Strategy Roadmap and Enterprise Collaboration Foundation projects are on track. The Enterprise E-Forms project is complete. However, the Enterprise Business Intelligence Implementation and Enterprise Document & Record Management Solution projects are being delayed by COVID-19.

Note # 11:

The MLS Centralized DataMart and Toronto Building Electronic Service Delivery projects are complete. The Building Permits Electronic Portal is delayed due to inadequate work by the vendor. The project team is evaluating how to align what was delivered with corporate direction. MLS Systems Modernization is delayed due to COVID-19. The Online Portal Services for City Planning is delayed while the project team coordinate platforms with other projects and business processes within the division.

Note # 12:

The S DFA Online Grant Management System project is being accelerated. An adjustment to address the projected overspend is being planned. The I&T Strategic Planning project is delayed due to COVID-19.

Note # 13:

The IT Audit Project Health Check Framework project is complete. The project will subsequently be closed and remaining funds released.

Note # 14:

Hiring for the TO Connect Wi-Fi Program was delayed due to COVID-19 but resources are now in place. The project has shifted procurement strategies from issuing an RFP to now leverage existing contracts. The team are now reviewing the execution strategy with the project sponsors.

Note # 15:

The Time Attendance & Staff Scheduling (TASS) Business Readiness project is complete. The project will subsequently be closed and remaining funds released.

Note # 16:

The Major Capital Infrastructure Project Coordination Enhancements (TOINView) is complete. The project will be subsequently closed and remaining funds

Note # 17:

The CLASS Replacement Planning project is on hold due to coordination issues with the PF&R Business Transformation Project. This assessment will be resumed

Note # 18:

The WAN High Speed Fibre Data Services (Cogeco) is complete. Final invoices were received in early 2020. Project will be subsequently closed and remaining

**2020 Capital Spending by Program
Finance and Treasury Services**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Financial Services	5M	13.88	2.74	8.46	61.0%		Ⓢ
	Q2	13.88	3.37	8.34	60.1%	↓	Ⓢ
TOTAL	5M	13.88	2.74	8.46	61.0%		Ⓢ
	Q2	13.88	3.37	8.34	60.1%	↓	Ⓢ

Ⓢ >70%
Ⓢ between 50% and 70%
Ⓢ < 50% or > 100%

For the six months ended June 30, 2020, the capital expenditures for Finance and Treasury Services totalled \$3.4 million of their 2020 Approved Capital Budget of \$13.9 million. Spending is expected to increase to \$8.3 million (60.1%) by year-end.

Chart 1
2020 Approved Budget by Category (\$13.88)

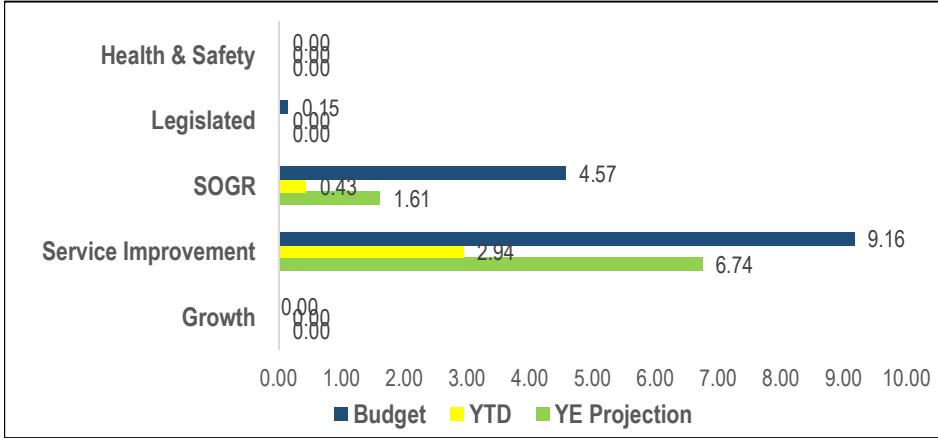


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	5
Service Improvement	8
Growth	
Total # of Projects	14

Chart 2
Project Status - 14

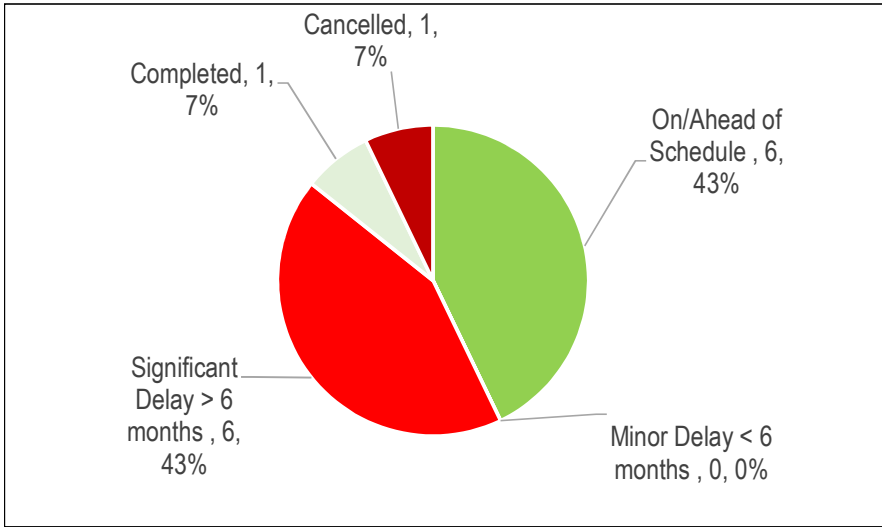


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
COVID-19	5	
Community Consultation		
Other*		
Total # of Projects	6	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.84		9.88	0.01	0.15

Reasons for "Other*" Projects Delay:

5 projects have been significantly delayed due to COVID-19

**2020 Capital Spending by Program
Other City Programs**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Auditor General's Office	5M	0.00	0.00	0.00			Ⓡ
	Q2	0.00	0.00	0.00		□	Ⓡ
Office of the Lobbyist Registrar	5M	0.12	0.04	0.12	98.1%		Ⓢ
	Q2	0.12	0.05	0.12	98.0%	↓	Ⓢ
Office of the Ombudsman	5M	0.00	0.00	0.00			Ⓡ
	Q2	0.00	0.00	0.00		□	Ⓡ
City Clerk's	5M	4.05	0.88	3.30	81.4%		Ⓢ
	Q2	3.78	1.12	3.29	86.9%	↑	Ⓢ
Corporate Initiatives	5M	36.29	0.12	8.12	22.4%		Ⓡ
	Q2	36.29	0.23	8.12	22.4%	↑	Ⓡ
TOTAL	5M	40.46	1.04	11.53	28.5%		Ⓡ
	Q2	40.19	1.39	11.53	28.7%	↑	Ⓡ

Ⓢ >70%
Ⓢ between 50% and 70%
Ⓡ < 50% or > 100%

For the six months ended June 30, 2020, the capital expenditures for Other City Programs totalled \$1.39 million of their collective 2020 Approved Capital Budget of \$40.19 million. Spending is expected to increase to \$ 11.52 million (28.7%) by year-end. All programs in this Service Area have a projected year-end spending rate of less 70% of their respective 2020 Approved Capital Budgets.

Projected spending rate at year-end for the for Office of Lobbyist Registrar, City Clerk's Office and Corporate Initiatives Program are projected at , and respectively.

Financial Services (FNS)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
DEV. CHARGES BACKGROUND STUDY	0.150	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	0.000	0.000
Sub-Total	0.150	0.000	0.0%	0.000	0.0%	-	-		0.000	0.000
State of Good Repair										
CROSS-APPLICATION TIMESHEET CATS IMPLEMENTATION	0.007	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ		7.540	7.534
INTEGRATED ASSET PLANNING MANAGEMENT (IAPM)	1.939	0.035	1.8%	0.035	1.8%	Ⓡ	Ⓡ	#2	5.000	0.930
RISK MANAGEMENT INFO SYSTEM UPGRADE	0.400	0.000	0.0%	0.400	100.0%	Ⓢ	Ⓢ		1.892	1.104
TAX BILLING SYSTEM	1.300	0.251	19.3%	0.251	19.3%	Ⓡ	Ⓡ	#3	9.922	2.733
UTILITY BILLING SYSTEM	0.920	0.146	15.8%	0.920	100.0%	Ⓢ	Ⓢ		5.971	0.315
Sub-Total	4.566	0.431	9.4%	1.606	35.2%	-	-		30.325	12.616
Service Improvements										
EBILLING INITIATIVE	0.079	0.000	0.0%	0.079	100.0%	Ⓢ	Ⓢ		0.469	0.390
ELECTRONIC SELF SERVICE TAX AND UTILITY	0.138	0.000	0.0%	0.138	100.0%	Ⓢ	Ⓢ		0.551	0.221
EMPLOYEE SERVICE CENTRE (ESC)	0.565	0.362	64.0%	0.565	100.0%	Ⓢ	Ⓡ	#6	1.255	0.977
FINANCE ACCOUNTING SYSTEMS TRANSFORMATION	2.073	0.855	41.2%	2.073	100.0%	Ⓢ	Ⓢ		4.260	2.746
PARKING TAG MGMT SOFTWARE UPGRADE	0.900	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#4	2.592	0.658
PPEB TRANSFORMATION PROGRAM	2.171	0.337	15.5%	1.298	59.8%	Ⓢ	Ⓡ	#5	3.034	0.337
REVENUE SYSTEM - PHASE 11 - 2000	0.227	0.036	15.9%	0.227	100.0%	Ⓢ	Ⓢ		3.500	3.309
SUPPLY CHAIN MANAGEMENT TRANSFORMATION	3.007	1.346	44.8%	2.357	78.4%	Ⓢ	Ⓡ	#7	18.993	16.620
Sub-Total	9.160	2.936	32.0%	6.737	73.5%	-	-		34.654	25.258
Total	13.875	3.367	24.3%	8.342	60.1%				64.979	37.874

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Development Charges Background Study was initially extended into 2020 due to expanded scope to review and potentially amend the non-residential DC policies in 2020. However, project has been cancelled with total project cost being transferred to Non- Program Operating Budget.

Note # 2:

The Integrated Asset Planning Management (IAPM) project is projecting underspend at year end. Prior year cash flow was budgeted to set up internal staff to begin the asset management framework, but due to a lack of internal skillset, a vendor was acquired to deliver this. The asset management RFP is on hold due to

Note # 3:

Partial project deferred to 2021 due to COVID-19.

Financial Services (FNS)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 4:

The Parking Tags Management Software Upgrade project is meant to replace the current Parking Tags Management System. This entails issuing and awarding the RFP, as well as, licencing, initial set-up and implementation costs. Project is currently on hold due to COVID-19.

Note # 5:

Delays due to responding to priorities of COVID-19 effect as new initiatives & workforces emerged, the City slow-down in hiring resources, as a stopping & delaying projects execution (some projects resumed and others not yet), and the team got engaged to support corporate initiatives as a result of COVID-19 response, resumption, & reimagine implementation in SAP, as working remotely is starting to normalize. Other transformation projects are in final stage of completion and implementation such as the PPEB Intranet Redesign and the division organization restructuring.

Note # 6:

Delays due to technology enablement of permanent CRM platform solution, and further delays due to COVID-19 situation

Note # 7:

In 2020 a number of issues impacted the project including cross project dependancies between P2P and Contract Module that were unknown and undocumented. Sustainment positions not funded in operating to assume work to allow remaining project team to move quicker. COVID 19 and major staff reductions as staff redirected to Emergency Support functions.

Chart 1
2020 Approved Budget by Category (\$0.12)

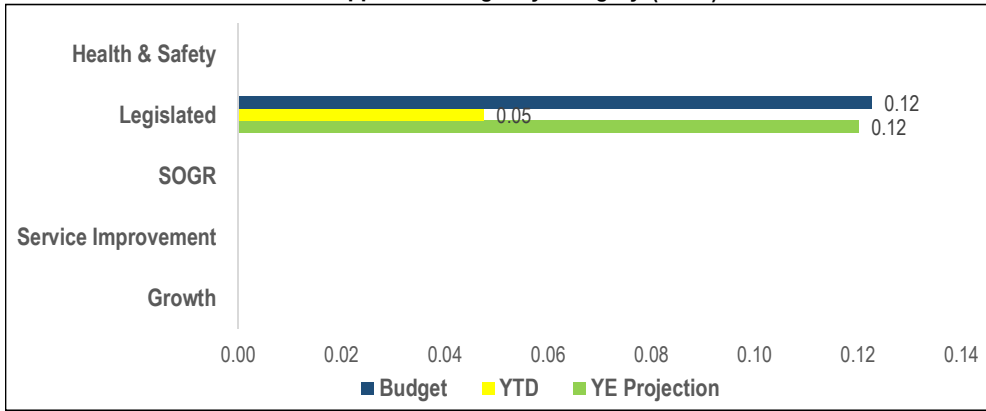


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

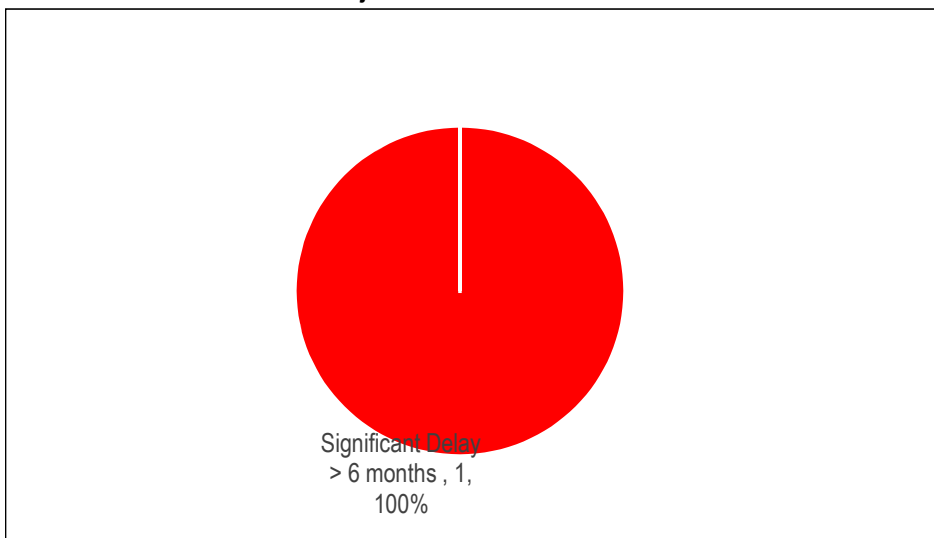


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	1	
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.12		

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- Delay is due to (1) a change in scope in Q4 2019 as a result of a legislated change, and (2) COVID-19 emergency situation as project implementation was put on hold in March and April.

Office of the Lobbyist Registrar (LR)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
OLR INVESTIGATION CASE MANAGEMENT SYSTEM	0.123	0.048	38.8%	0.120	98.0%	Ⓞ	Ⓡ	#1	0.215	0.140
Sub-Total	0.123	0.048	38.8%	0.120	98.0%	-	-		0.215	0.140
Total	0.123	0.048		0.120					0.215	0.140

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Delay is due to (1) a change in scope in Q4 2019 as a result of a legislated change, and (2) COVID-19 emergency situation as project implementation was put on hold in March and April.

Chart 1
2019 Approved Budget by Category (\$3.78)

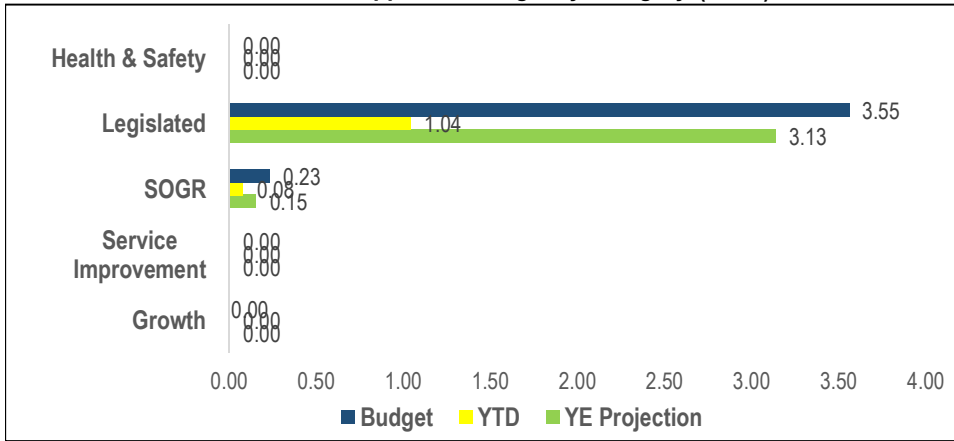


Table 1
2019 Active Projects by Category

Health & Safety	
Legislated	9
SOGR	4
Service Improvement	
Growth	
Total # of Projects	13

Chart 2
Project Status - 13

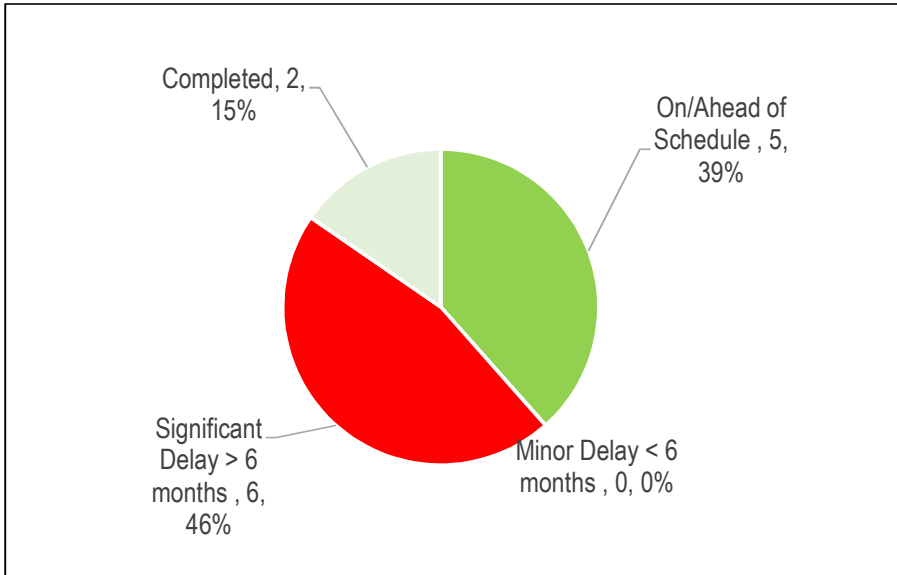


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	6	
Other*		
Total # of Projects	6	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.63		1.07	0.09	

Reasons for "Other*" Projects Delay:



City Clerk's Office (CLK)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
ELECTION TECHNOLOGY PROGRAM FOR 2022 ELECTION	2.039	0.761	37.3%	2.039	100.0%	Ⓞ	Ⓞ		6.295	1.842
TORONTO MEETING MANAGEMENT INFORMATION SYSTEM (TMMIS) SOGR 2019-2022	0.312	0.095	30.6%	0.112	36.0%	Ⓡ	Ⓡ	#1	0.890	0.143
OPEN INFO - DIVISION SPECIFIC - ARCHIVAL DATABASE	0.058	0.056	96.2%	0.056	96.2%	Ⓞ	Ⓞ		0.125	0.123
PRIVACY CASE MANAGEMENT SYSTEM 2019	0.135	0.052	38.4%	0.135	100.0%	Ⓞ	Ⓞ		0.205	0.122
VOTING EQUIPMENT REPLACEMENT - OPTIONS STUDY	0.030	0.008	25.4%	0.008	25.4%	Ⓡ	Ⓞ	#7	0.157	0.135
CITY CLERK'S BUSINESS SYSTEM - LEGISLATIVE COMPLIANCE	0.075	0.014	18.8%	0.075	99.6%	Ⓞ	Ⓡ	#2	0.440	0.164
CITY CLERK'S OFFICE BUSINESS SYSTEMS 2020 -2021	0.275	0.016	5.8%	0.186	67.6%	Ⓢ	Ⓡ	#3	0.555	0.016
COUNCIL BUSINESS SYSTEMS 2020 -2021	0.330	0.023	6.9%	0.224	67.8%	Ⓢ	Ⓡ	#4	0.665	0.023
COUNCILTRANSITION REQUIREMENTS 2017	0.300	0.014	4.5%	0.300	100.0%	Ⓞ	Ⓞ		1.267	0.981
Sub-Total	3.554	1.038	29.2%	3.134	88.2%	-	-		10.599	3.548
State of Good Repair										
INFORMATION PRODUCTION ONLINE REQUEST PORTAL REPLACEMENT	0.097	0.058	59.6%	0.096	99.6%	Ⓞ	Ⓞ		0.110	0.071
ARVHIVES EQUIPMENT UPGRADE 2017-2023	0.057	0.022	39.1%	0.057	100.0%	Ⓞ	Ⓞ		0.265	0.180
CITY HALL REGISTRY COUNTER REFRESH	0.075	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#5	0.078	0.003
RECORDS CENTRE SERVICES SOGR	0.000	0.000		0.000			Ⓡ	#6	0.250	0.000
Sub-Total	0.229	0.080	35.0%	0.153	67.1%	-	-		0.703	0.254
Total	3.783	1.118	29.6%	3.288	86.9%				11.302	3.802

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

City Clerk's Office (CLK)

Note # 1:

COVID 19 Impacted.

Note # 2:

COVID 19 Impacted.

Note # 3:

COVID 19 Impacted.

Note # 4:

COVID 19 Impacted.

Note #5:

COVID 19 Impacted.

Note # 6:

COVID 19 Impacted.

Note # 7:

Completed in Dec 2019. Recommended for closure.

**2020 Capital Spending by Program
City Agencies**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Exhibition Place	5M	14.27	2.41	7.93	55.6%		Ⓢ
	Q2	14.27	2.99	7.93	55.6%	↓	Ⓢ
Go Transit	5M	60.00	0.00	60.00	100.0%		Ⓢ
	Q2	60.00	0.00	0.00	0.0%	↓	Ⓢ
To Live	5M	19.63	2.29	8.24	42.0%		Ⓢ
	Q2	19.63	3.15	8.26	42.1%	↑	Ⓢ
TRCA	5M	24.83	10.34	24.83	100.0%		Ⓢ
	Q2	24.83	12.41	24.83	100.0%	□	Ⓢ
Toronto Police	5M	79.61	23.90	63.23	79.4%		Ⓢ
	Q2	80.26	28.22	65.33	81.4%	↑	Ⓢ
Toronto Public Health	5M	4.19	1.09	1.70	40.7%		Ⓢ
	Q2	4.19	1.10	1.70	40.7%	↑	Ⓢ
Toronto Public Library	5M	38.33	10.97	34.18	89.2%		Ⓢ
	Q2	38.50	15.56	38.49	100.0%	↑	Ⓢ
Toronto Zoo	5M	17.23	0.84	10.46	60.7%		Ⓢ
	Q2	17.23	1.71	11.14	64.6%	↑	Ⓢ
Toronto Transit Commission	5M	1,089.60	331.87	988.64	90.7%		Ⓢ
	Q2	1,092.77	396.91	1,030.11	94.3%	↑	Ⓢ
Yonge-Dundas Square	5M	0.09	0.03	0.06	73.6%		Ⓢ
	Q2	0.09	0.03	0.07	76.7%	↑	Ⓢ
TOTAL	5M	1,347.78	383.72	1,199.22	89.0%		Ⓢ
	Q2	1,351.76	462.08	1,187.86	87.9%	↓	Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the six months ended June 30, 2020, the capital expenditures for City Agencies totalled \$462.08 million of their collective 2020 Approved Capital Budget of \$1,352 billion. Spending is expected to increase to \$1,188 billion (87.9%) by year-end. 4 Agencies have projected year-end spending rate of over 70% of their respective 2020 Approved Capital Budgets.

Go Transit is expected to spend 100% of the 2020 Approved Budget while Toronto & Region Conservation Authority, Exhibition Place, Toronto Public Health, Toronto Public Library and Toronto Transit Commission have projected year-end spending rate of 100.0%, 55.6%, 40.7%, 100.0% and 94.3% respectively. Toronto Police Service, Toronto Zoo and TO Live have projected year-end spending rate of less than 70%

Chart 1
2020 Approved Budget by Category (\$14.27)

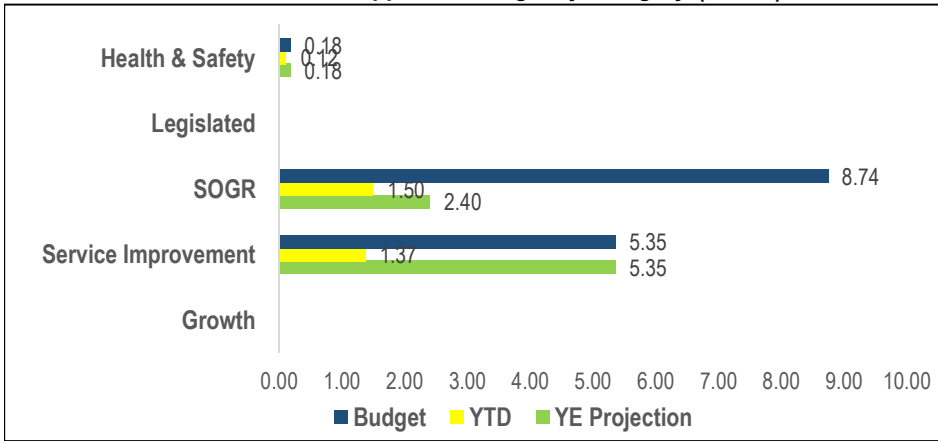


Table 1
2020 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	33
Service Improvement	4
Growth	
Total # of Projects	39

Chart 2
Project Status - 39

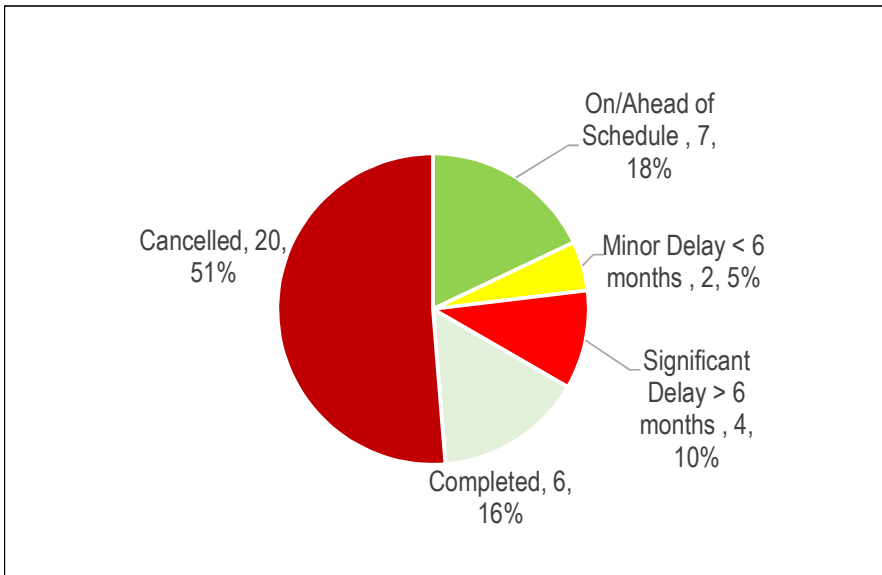


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions	2	1
Co-ordination with Other Projects	2	
Community Consultation		
COVID-19 Related		
Other*		
Total # of Projects	4	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.03	0.51	0.55	1.75	6.44

Key Discussion Points :

- Exhibition Place is currently projecting a 2020 Year-end spending of \$7.934 million, or 55.6% of its 2020 Council Approved Capital Budget of \$14.273 million.
- In terms of project status, 7 projects are currently on-track (\$5.030 million) and 6 projects have been completed (\$1.748 million) as of June 30, 2020.
- The *Pre-Engineering Program* project (\$0.011 million) is currently experiencing minor delays primarily due to site conditions and part of the *Hotel X Bridge* project (\$0.500 million) is experiencing minor delays from a delay in the RFP process. The *Queen Elizabeth Building* and *Electrical Underground High Voltage Utilities* projects (\$0.389 million) are significantly delayed due to issues on the sites while the *Enercare Centre* and *Coliseum Complex* (\$0.159 million) are significantly delayed due to coordination with other projects.
- 20 projects (\$6.44 million) have also been cancelled as a result of COVID-19. **This results in lower than anticipated spending rate and the impacts are reflected in the projected spending for the year.**

Exhibition Place (EXH)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Other Building	0.179	0.117	65.2%	0.179	100.0%	Ⓞ	Ⓞ		0.350	0.288
Sub-Total	0.179	0.117	65.2%	0.179	100.0%	-	-		0.350	0.288
State of Good Repair										
Pre-Engineering Program	0.186	0.012	6.2%	0.013	7.0%	Ⓡ	Ⓡ	#1	0.300	0.126
Queen Elizabeth Building	0.211	0.003	1.4%	0.014	6.7%	Ⓡ	Ⓡ	#1	0.475	0.267
Other Building	0.640	0.366	57.1%	0.527	82.3%	Ⓞ	Ⓡ	#1	0.640	0.366
Equipment	0.883	0.185	21.0%	0.391	44.3%	Ⓡ	Ⓡ	#1	1.405	0.707
Enercare Centre	2.339	0.074	3.2%	0.172	7.3%	Ⓡ	Ⓡ	#1	2.770	0.506
Coliseum Complex	0.121	0.010	8.5%	0.022	18.4%	Ⓡ	Ⓡ	#1	0.200	0.090
Parks, Parking Lots and Roads	0.726	0.219	30.2%	0.431	59.3%	Ⓢ	Ⓡ	#1	0.895	0.388
Food Building	0.631	0.414	65.7%	0.414	65.7%	Ⓢ	Ⓡ	#1	0.690	0.473
Better Living Centre	0.175	0.003	1.4%	0.003	1.4%	Ⓡ	Ⓡ	#1	0.175	0.003
Beanfield Centre	0.450	0.007	1.5%	0.007	1.5%	Ⓡ	Ⓡ	#1	0.450	0.007
Electrical Underground High Voltage Utilities	2.379	0.206	8.7%	0.409	17.2%	Ⓡ	Ⓡ	#1	3.500	1.327
Sub-Total	8.740	1.498	17.1%	2.402	27.5%	-	-		11.500	4.258
Service Improvements										
Beanfield Centre	5.353	1.373	25.6%	5.353	100.0%	Ⓞ	Ⓡ	#1	5.969	1.989
Sub-Total	5.353	1.373	25.6%	5.353	100.0%	-	-		5.969	1.989
Total	14.273	2.988	20.9%	7.934	55.6%				17.819	6.535

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Due to COVID-19 and in some cases site conditions, many sub-projects have been delayed and even cancelled in all project categories in Exhibition Place's 2020 Capital Plan.

Chart 1
2020 Approved Budget by Category (\$19.63)

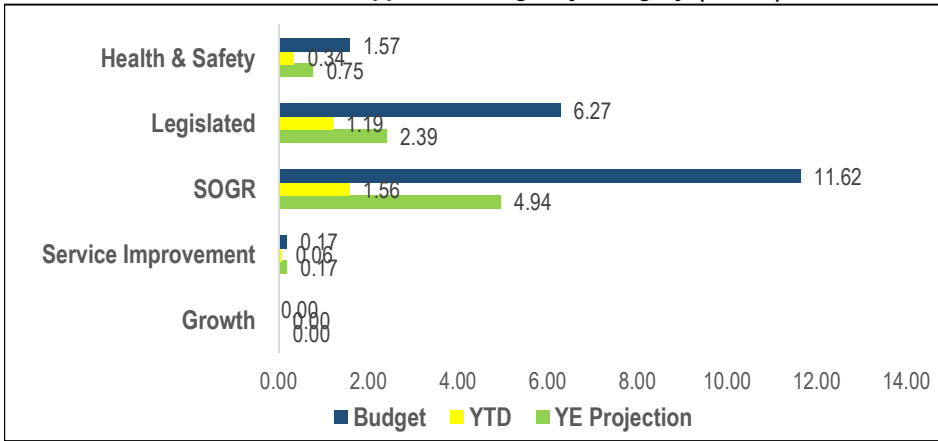


Table 1
2020 Active Projects by Category

Health & Safety	5
Legislated	4
SOGR	6
Service Improvement	1
Growth	
Total # of Projects	16

Chart 2
Project Status - 16

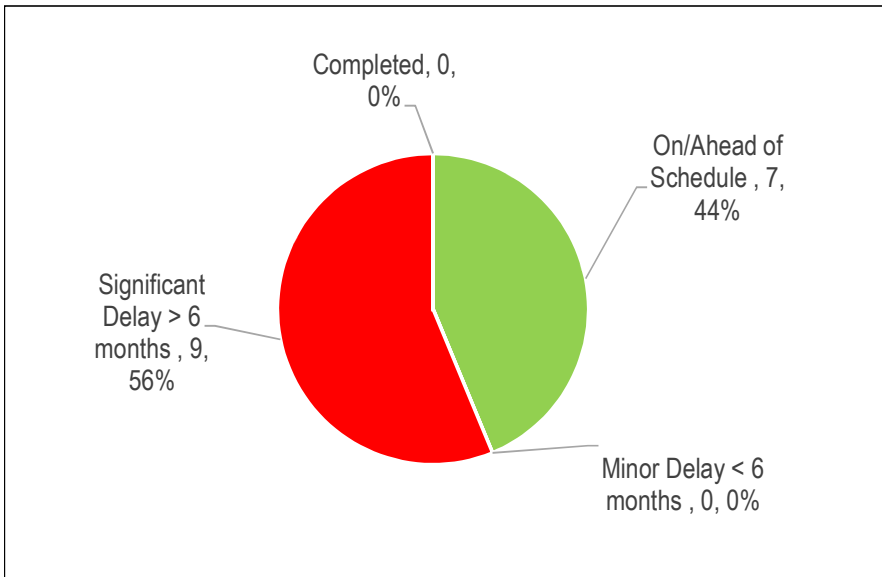


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	9	
Other*		
Total # of Projects	9	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
4.24		15.40		

Reasons for "Other*" Projects Delay:

- TO Live spent \$3.146 million or 16% of its 2020 cash flow YTD and is projecting to spend \$8.261 million or 42.1% by year-end.
- The lower spending rate is the result of COVID-19 as a number of State of Good Repair capital projects are experiencing delays and will be postponed, as reflected in the projected spending for the year.

TO Live

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Meridian Hall - Building Envelope	0.866	0.021	2.4%	0.066	7.6%	Ⓜ	Ⓜ	#1	0.867	0.022
Meridian Hall - Vertical Transportation	0.294	0.245	83.3%	0.294	100.0%	Ⓞ	Ⓞ		0.329	0.280
Meridian Hall - Fire Safety Systems	0.383	0.060	15.8%	0.383	100.0%	Ⓞ	Ⓞ		0.454	0.130
Meridian Hall - Theatre Systems & Equipment	0.012	0.005	43.0%	0.007	54.5%	Ⓜ	Ⓜ	#1	0.119	0.112
St. Lawrence Centre for the Arts - Health and Safety	0.011	0.004	35.6%	0.004	35.6%	Ⓜ	Ⓜ	#1	0.200	0.193
Sub-Total	1.566	0.335	21.4%	0.754	48.1%	-	-		1.969	0.737
Legislated										
Meridian Arts Centre - AODA	1.967	0.380	19.3%	0.619	31.5%	Ⓜ	Ⓜ	#1	4.245	0.411
Meridian Arts Centre - Concession Stands	0.116	0.085	73.2%	0.116	100.0%	Ⓞ	Ⓞ		0.133	0.102
Meridian Hall - AODA	3.870	0.675	17.4%	1.612	41.7%	Ⓜ	Ⓜ	#1	4.468	0.847
St. Lawrence Centre for the Arts - AODA	0.319	0.048	15.0%	0.048	15.0%	Ⓜ	Ⓜ	#1	0.600	0.127
Sub-Total	6.271	1.187	18.9%	2.394	38.2%	-	-		9.447	1.487
State of Good Repair										
Meridian Arts Centre - SOGR	3.145	0.012	0.4%	0.289	9.2%	Ⓜ	Ⓜ	#1	3.145	0.012
Meridian Hall - Mechanical Systems	1.640	0.529	32.3%	1.640	100.0%	Ⓞ	Ⓞ		1.670	0.559
Meridian Hall - Building Envelope	0.959	0.543	56.6%	0.880	91.7%	Ⓞ	Ⓞ		0.959	0.543
Meridian Hall - Electrical Systems	0.673	0.009	1.3%	0.673	100.0%	Ⓞ	Ⓞ		0.673	0.009
Meridian Hall - Theatre Systems & Equipment	0.342	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.342	0.000
St. Lawrence Centre for the Arts - SOGR	4.864	0.469	9.6%	1.458	30.0%	Ⓜ	Ⓜ	#1	5.475	1.080
Sub-Total	11.624	1.562	13.4%	4.939	42.5%	-	-		12.264	2.203
Service Improvements										
Meridian Arts Centre - Sound Isolation	0.173	0.061	35.1%	0.173	100.0%	Ⓞ	Ⓞ		0.215	0.103
Sub-Total	0.173	0.061	35.1%	0.173	100.0%	-	-		0.215	0.103
Total	19.634	3.146	16.0%	8.261	42.1%				23.895	4.529

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

These projects are delayed as a result of COVID-19 related implications.

Chart 1
2020 Approved Budget by Category (\$24.83)

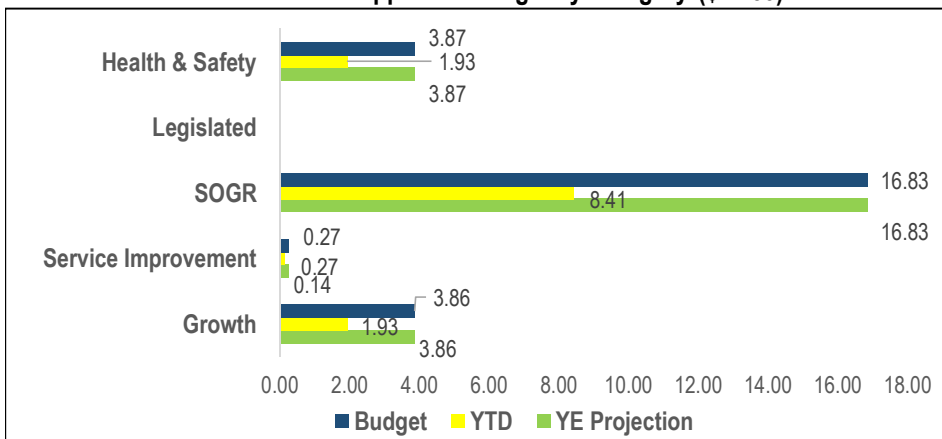


Table 1
2020 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	20
Service Improvement	1
Growth	1
Total # of Projects	23

Chart 2
Project Status - 23

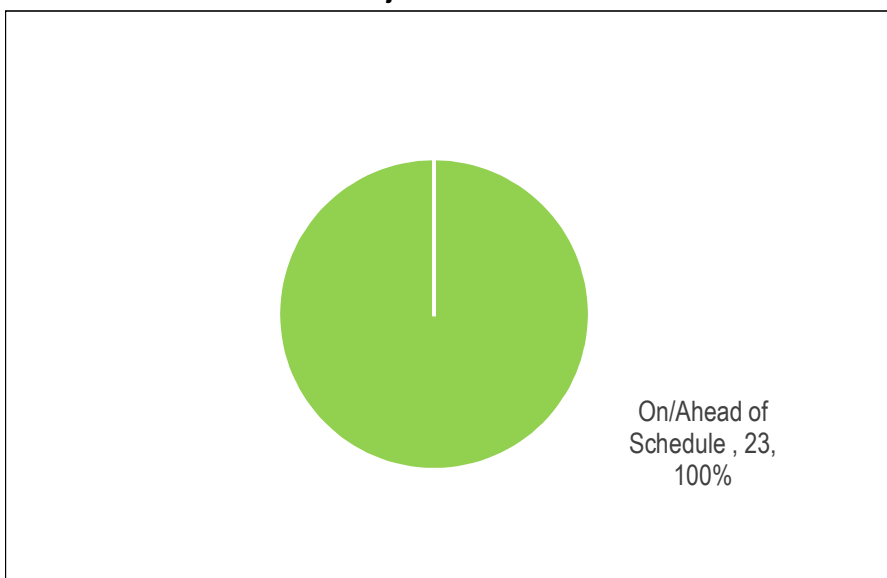


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
24.83				

Key Discussion Points:

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning.
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Projects are currently on track to be fully spent in 2020 and will continue to be monitored throughout the year.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.

Toronto & Region Conservation Authority (TRC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Scarborough Waterfront Project - West Segment Design & Brimley Road Construction	3.866	1.933	50.0%	3.866	100.0%	Ⓞ	Ⓞ		3.866	1.933
Sub-Total	3.866	1.933	50.0%	3.866	100.0%	-	-		3.866	1.933
State of Good Repair										
Greenspace Land Acquisition (Toronto Share)	0.064	0.032	50.0%	0.064	100.0%	Ⓞ	Ⓞ		0.748	0.716
Shoreline Monitoring & Maintenance	0.400	0.200	50.0%	0.400	100.0%	Ⓞ	Ⓞ		3.550	3.350
Erosion Infrastructure - Major Maintenance	1.200	0.600	50.0%	1.200	100.0%	Ⓞ	Ⓞ		9.830	9.230
Black Creek Pioneer Village Retrofit	0.371	0.185	50.0%	0.371	100.0%	Ⓞ	Ⓞ		2.834	2.648
Living City Action Plan - Sustainable Communities	0.886	0.443	50.0%	0.886	100.0%	Ⓞ	Ⓞ		7.222	6.779
Living City Action Plan - Watershed Monitoring	0.530	0.265	50.0%	0.530	100.0%	Ⓞ	Ⓞ		4.352	4.087
Living City Action Plan - Regional Watershed Management	1.349	0.675	50.0%	1.349	100.0%	Ⓞ	Ⓞ		9.310	8.635
Living City Action Plan - Regeneration Sites	0.795	0.398	50.0%	0.795	100.0%	Ⓞ	Ⓞ		4.262	3.865
Waterfront Development - Environmental Monitoring	0.245	0.123	50.0%	0.245	100.0%	Ⓞ	Ⓞ		2.200	2.077
Waterfront Development - Keating Channel Dredging	0.320	0.160	50.0%	0.320	100.0%	Ⓞ	Ⓞ		2.880	2.720
Waterfront Development - Ashbridges Bay	0.250	0.125	50.0%	0.250	100.0%	Ⓞ	Ⓞ		2.450	2.325
Tommy Thompson Cell Capping	0.050	0.025	50.0%	0.050	100.0%	Ⓞ	Ⓞ		0.829	0.804
Waterfront Development - Ongoing Major Maintenance	0.188	0.094	50.0%	0.188	100.0%	Ⓞ	Ⓞ		2.018	1.924
Toronto Planning Initiatives	0.100	0.050	50.0%	0.100	100.0%	Ⓞ	Ⓞ		0.380	0.330
Information Technology Replacement	0.257	0.129	50.0%	0.257	100.0%	Ⓞ	Ⓞ		2.348	2.219
Gibraltar Point Erosion	4.700	2.350	50.0%	4.700	100.0%	Ⓞ	Ⓞ		12.230	9.880
Administrative Infrastructure - Major Facilities Retrofit	0.322	0.161	50.0%	0.322	100.0%	Ⓞ	Ⓞ		2.208	2.047
Layer 2 - Extra Waterfront Major Maintenance	1.000	0.500	50.0%	1.000	100.0%	Ⓞ	Ⓞ		4.650	4.150
Layer 2 - Extra Floodworks Major Maintenance	0.200	0.100	50.0%	0.200	100.0%	Ⓞ	Ⓞ		2.000	1.900
Layer 2 - Extra Erosion Major Maintenance	3.600	1.800	50.0%	3.600	100.0%	Ⓞ	Ⓞ		15.556	13.756
Sub-Total	16.827	8.413	50.0%	16.827	100.0%	-	-		91.857	83.443
Service Improvements										
Waterfront Development - Tommy Thompson Park	0.270	0.135	50.0%	0.270	100.0%	Ⓞ	Ⓞ		2.250	2.115
Sub-Total	0.270	0.135	50.0%	0.270	100.0%	-	-		2.250	2.115
Growth Related										
Long Term Accomodation Plan - 5 Shoreham	3.862	1.931	50.0%	3.862	100.0%	Ⓞ	Ⓞ		39.200	2.897
Sub-Total	3.862	1.931	50.0%	3.862	100.0%	-	-		39.200	2.897
Total	24.825	12.412	50.0%	24.825	100.0%				137.173	90.388

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Chart 1
2020 Approved Budget by Category (\$80.26)

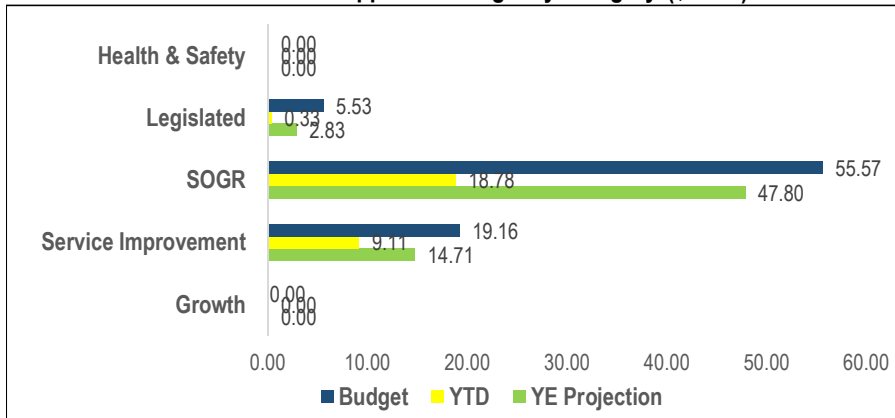


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	30
Service Improvement	11
Growth	
Total # of Projects	43

Chart 2
Project Status - 43

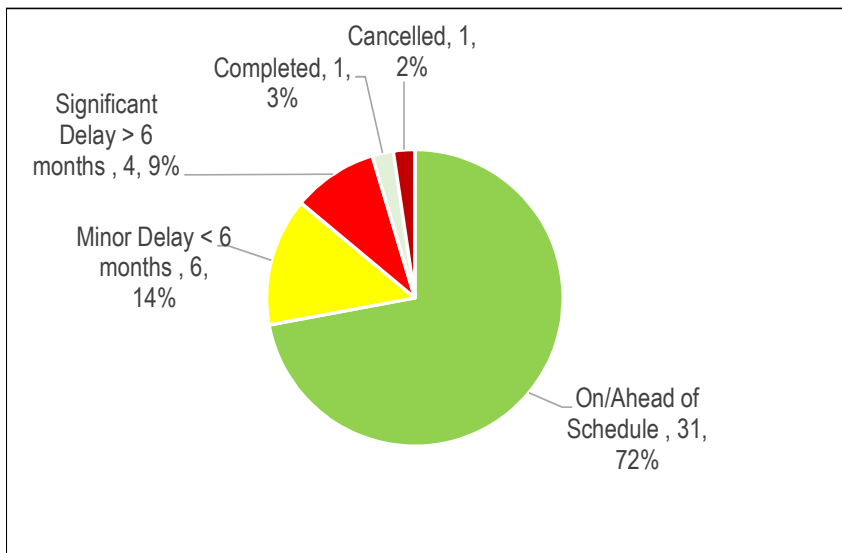


Table 2

Reason for Delay	10	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	2
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	1	1
Co-ordination with Other Projects	1	
Community Consultation		
COVID-19 Related		1
Other*		2
Total # of Projects	4	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
53.94	17.49	8.17	0.29	0.38

Reasons for "Other*" Projects Delay:

- *Mobile Workstation* - The hardware for police vehicles such as mounts, modems, printers is required to meet Fleet car lifecycle timing. Current RFQ was cancelled. Currently planned/in-progress RFQ cannot meet this timing. Contract negotiations will be completed in Q4.
- *Property & Evidence Scanners* - The scanners need software that has to be developed and configured by ITS for integration into the PEMS system prior to purchase. Software integration will be completed in Q3 2021. Purchase of scanners deferred to 2021, after software integration is complete.

Toronto Police Service (POL)

Key Discussion Points (cont'd):









- As the COVID-19 pandemic continues to exert major stresses globally, the City of Toronto is facing unprecedented times that make it difficult to estimate the impact of the pandemic on the construction industry and capital projects.
- The potential impacts of COVID-19 include delays on planned construction schedules, including labour and critical supply chain disruptions, a delay or inability to obtain required permits.

Toronto Police Service (POL)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Next Generation (N.G.) 9-1-1	5.028	0.331	6.6%	2.725	54.2%	Y	G		10.950	0.553
Communication Center Consulting	0.500	0.000	0.0%	0.100	20.0%	R	Y	#1	0.500	0.000
Sub-Total	5.528	0.331	6.0%	2.825	51.1%				11.450	0.553
State of Good Repair										
State-of-Good-Repair	5.716	1.082	18.9%	4.366	76.4%	G	Y		ongoing	ongoing
12 Division	0.375	0.000	0.0%	0.000	0.0%	R	R	#2	9.000	0.000
32 Division Renovation	2.500	0.008	0.3%	0.800	32.0%	R	Y	#3	10.940	0.358
Radio Replacement	4.640	1.991	42.9%	4.640	100.0%	G	G		38.051	27.032
Automated Fingerprint Identification System (A.F.I.S.) Replacement	3.053	0.000	0.0%	1.581	51.8%	Y	R	#4	6.106	2.704
Property & Evidence Warehouse Racking	0.040	0.000	0.0%	0.030	74.5%	G	G		1.040	0.000
Vehicle Replacement	7.872	7.577	96.2%	7.872	100.0%	G	G		146.432	77.952
Furniture Lifecycle Replacement	1.560	0.893	57.3%	1.511	96.9%	G	G		14.135	11.744
Workstation, Laptop, Printer- Lifecycle plan	3.800	3.430	90.3%	3.800	100.0%	G	G		79.816	41.086
Servers - Lifecycle Plan	4.761	0.067	1.4%	4.740	99.6%	G	G		84.752	40.497
IT Business Resumption	2.441	0.196	8.0%	2.098	85.9%	G	G		41.596	19.138
Mobile Workstation	6.407	2.021	31.5%	5.407	84.4%	R	Y	#5	46.484	17.502
Locker Replacement	0.168	0.000	0.0%	0.168	100.0%	G	G		8.421	3.143
Network Equipment	2.900	0.073	2.5%	2.900	100.0%	G	G		52.806	19.129
In-car Camera	0.000	0.000	0.0%	0.000	0.0%	G	G		10.491	4.216
Voice Logging	0.000	0.000	0.0%	0.000	0.0%	G	G		1.961	1.460
DVAM I, II (LR)	1.060	0.078	7.3%	0.819	77.3%	G	G		13.093	3.403
Automatic Vehicle Locator (A.V.L.)	1.750	0.000	0.0%	1.200	68.6%	Y	G		4.922	1.425
Property & Evidence Scanners	0.040	0.000	0.0%	0.005	12.5%	R	Y	#6	0.106	0.023
Small Equipment Replacement	1.057	0.008	0.8%	1.015	96.0%	G	G		9.431	3.190
Security System Replacement	0.097	0.002	1.9%	0.097	100.0%	G	G		1.600	1.505
Digital Photography	0.314	0.264	84.1%	0.314	100.0%	G	G		2.018	1.022
Radar Unit Replacement	0.009	0.009	100.0%	0.009	100.0%	G	G		1.806	0.945
Divisional Parking lot Network	1.500	0.000	0.0%	1.500	100.0%	G	G		3.699	0.499
Conducted Energy Weapon	0.675	0.000	0.0%	0.675	100.0%	G	G		6.422	1.302
Closed Circuit Television (C.C.T.V.)	0.275	0.002	0.7%	0.002	0.7%	R	G		1.851	0.703
Connected Officer LR	0.461	0.003	0.7%	0.407	88.3%	G	G		12.545	0.003
Livescan	0.540	0.000	0.0%	0.286	53.0%	Y	G		1.337	0.257
Electronic Surveillance	1.088	1.054	96.9%	1.088	100.0%	G	G		3.655	2.021
Wireless Parking System	0.470	0.025	5.2%	0.470	100.0%	G	G		15.833	3.293
Sub-Total	55.568	18.784	33.8%	47.798	86.0%				630.348	285.552
Service Improvements										
Peer to Peer Site	0.285	-0.004	-1.3%	0.010	3.5%	R	G		19.646	19.632
Transforming Corporate Support	1.718	0.341	19.9%	1.318	76.7%	G	R	#7	8.742	6.558
54/55 Divisions Amalgamation	1.000	0.000	0.0%	0.375	37.5%	R	R	#8	39.225	0.184
ANCOE (Enterprise Business Intelligence and Global Search)	1.862	0.576	31.0%	1.742	93.6%	G	G		12.882	10.135
TPS Archiving	0.163	0.126	77.1%	0.132	81.0%	G	G		0.650	0.613
Body Worn Camera - Phase II	2.250	0.312	13.9%	1.101	48.9%	R	G	#9	4.782	0.882
Connected Officer	0.288	0.125	43.4%	0.288	100.0%	G	G		2.981	2.817
41 Division	2.404	0.383	16.0%	1.020	42.4%	R	R	#10	38.928	0.935
Additional Vehicles	6.750	6.594	97.7%	6.621	98.1%	G	G		6.750	6.594
District Policing Program - District Model	2.327	0.654	28.1%	1.984	85.3%	G	Y		8.970	1.341
Automated External Defibrillator (A.E.D.s.)	0.118	0.000	0.0%	0.118	100.0%	G	G		0.227	0.023
Sub-Total	19.165	9.109	47.5%	14.709	76.7%				143.783	49.715

Toronto Police Service (POL)

Total	80.261	28.224	35.2%	65.332	81.4%			785.581	335.820
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On Time		On Budget	
On/Ahead of Schedule		>70% of Approved Cash Flow	
Minor Delay < 6 months		Between 50% and 70%	
Significant Delay > 6 months		< 50% or >100% of Approved Cash Flow	

Note # 1: Communication Center Consulting

As a result of COVID19 impacts, the project is being delayed.

Note # 2: 12 Division

Project was cancelled due to operational reason. Majority of funds were transferred to other projects that were approved by Police Board and City Council.

Note # 3: 32 Division Renovation

There is a delay from the additional need to complete a parking feasibility study, the requirement for a re-evaluation of the number of cells needed prior to tendering for construction services, determining the extent of renovations required as 32 and 33 Divisions can no longer be amalgamated in one location due to parking limitations, and the overall impact of COVID-19 on construction projects.

Note # 4: Automated Fingerprint Identification System (A.F.I.S.) Replacement

The planned AFIS purchase in 2020 provides Toronto Police with the opportunity to consider newer, more efficient technologies which were released in the 4th quarter of 2019. AFIS must be purchased in conjunction with Livescan. Purchase has received Board approval.

Note # 5: Mobile Workstation

There have been delays in the procurement process for workstations and mounting solutions. A Request for Quotation (R.F.Q.) will be issued in the third quarter and it is anticipated to go to the Board for vendor selection in October.

Note # 6: Property & Evidence Scanners

The scanners need software that has to be developed and configured by ITS for integration into the PEMS system prior to purchase. Software integration will be completed in Q3 of 2021. Purchase of scanners deferred to 2021, after software integration is complete.

Note # 7: Transforming Corporate Support

Due to ongoing resource challenges and project delays, the Service is reviewing the Phase III Time and Labour implementation scope, plan and solution options in order to determine the best, risk averse and most cost efficient way to move forward.

Note # 8: 54/55 Divisions Amalgamation

The project is in the preliminary information discovery phase. The consultant team is working with CreateT.O. with respect to soil and site conditions, and it should be completed by the third quarter of 2020. A Request for Proposal is being finalized to secure construction management services with an anticipated closing date in the third/fourth quarter of 2020, followed by the start of construction by the first quarter of 2022. There were significant delays in this project due to the lengthy public consultation, planning and approval processes, and now the project may be further impacted by the COVID-19 pandemic.

Note # 9: Body Worn Camera - Phase II

This project involves exploring the benefits, challenges, and issues surrounding the use of body worn cameras, in keeping with the Service's commitment to maintain public trust and provide professional and unbiased policing. Services of a professional procurement firm have been contracted to assist the project team with the creation of the R.F.P document including the evaluation and final contract negotiations. The project is progressing to be on time, and it will be monitored as the Service

Note # 10: 41 Division

The construction management services contract was approved by the Board at its May 2020 meeting. The Value Engineering sessions (cost saving efforts) are underway with the construction manager and consultants. The approved funding of \$38.9M was a preliminary estimate based on construction costs at the time the funding request was submitted as part of the 2018-2027 capital program. In order to obtain a definitive cost for the new build, the Service has retained the services of a construction manager to explore all variables that will impact the overall project cost from inception to conclusion. This will include the provision of more refined budget estimates for all project components, following the completion of detailed design drawings by the project architect. The project timelines are behind schedule, and the total construction cost will very likely be higher than currently budgeted due to complexity of the construction phasing that includes the demolition of a significant portion of existing 41 Division facility, constructing a new building while continuing to operate as a fully functional division.

Chart 1
2020 Approved Budget by Category (\$4.19)

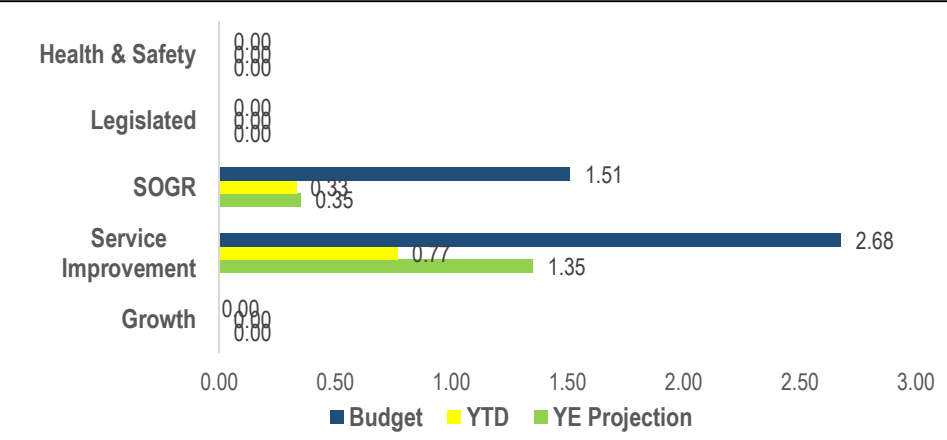


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	6
Growth	
Total # of Projects	8

Chart 2
Project Status - 8

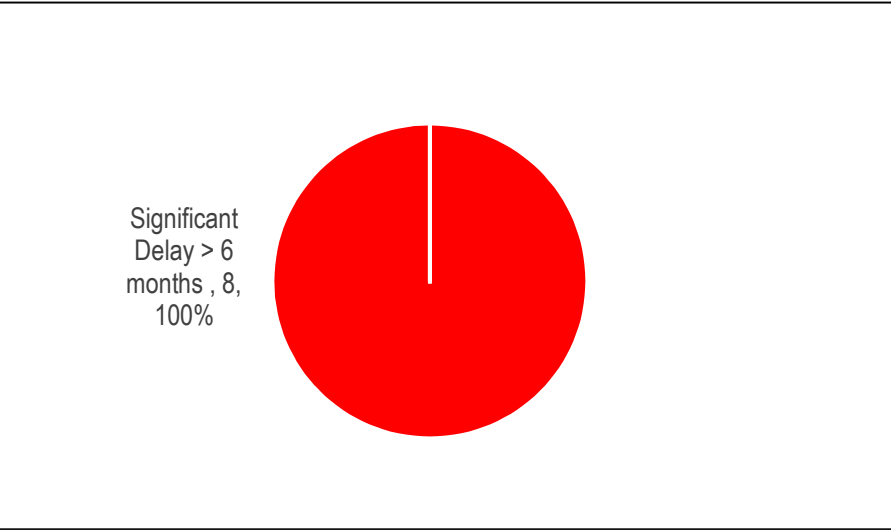


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	6	
Other*	2	
Total # of Projects	8	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		4.19		

Key Discussion Points:

- The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

Toronto Public Health (TPH)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD %
		\$	%	\$	%	On Budget	On Time				
Health & Safety											
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000	
Legislated											
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000	
State of Good Repair											
Community Health Information System	0.850	0.332	39.0%	0.352	41.4%	Ⓡ	Ⓡ	#1	3.997	3.068	76.8%
Inspection Management -	0.663	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	5.287	0.000	0.0%
Sub-Total	1.513	0.332	21.9%	0.352	23.3%	-	-		9.284	3.068	
Service Improvements											
Dental & Oral Health Information Systems	0.031	0.007	21.6%	0.031	100.0%	Ⓞ	Ⓡ		0.521	0.496	95.3%
Datamart Data Warehouse - Phase 3	0.845	0.392	46.4%	0.310	36.6%	Ⓡ	Ⓡ	#1	2.300	1.847	
Electronic Medical Record - Phase 3	0.735	0.337	45.9%	0.462	62.9%	Ⓢ	Ⓡ	#1	1.971	1.573	
Community Collaboration - Seed	0.243	0.033	13.6%	0.142	58.4%	Ⓢ	Ⓡ	#1	0.420	0.131	
Correspondence and Communications Tracking - Seed	0.069	0.000	0.0%	0.041	59.4%	Ⓢ	Ⓡ	#1	0.128	0.015	
Ontario Seniors Dental Care Program	0.757	0.000	0.0%	0.367	48.5%	Ⓡ	Ⓡ	#2	1.147	0.000	
Sub-Total	2.680	0.769	28.7%	1.353	50.5%	-	-		6.487	4.063	
Growth Related											
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000	
Total	4.193	1.101		1.705					15.771	7.131	

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:
The 2020 year-end projected spending reflects underspending attributed to COVID-19 impacts.

Note # 2:
Project is experiencing delays as a result of COVID-19 and RFQ issuance delays related to the dental vehicle build portion of the project.

Chart 1
2020 Approved Budget by Category (\$38.50)

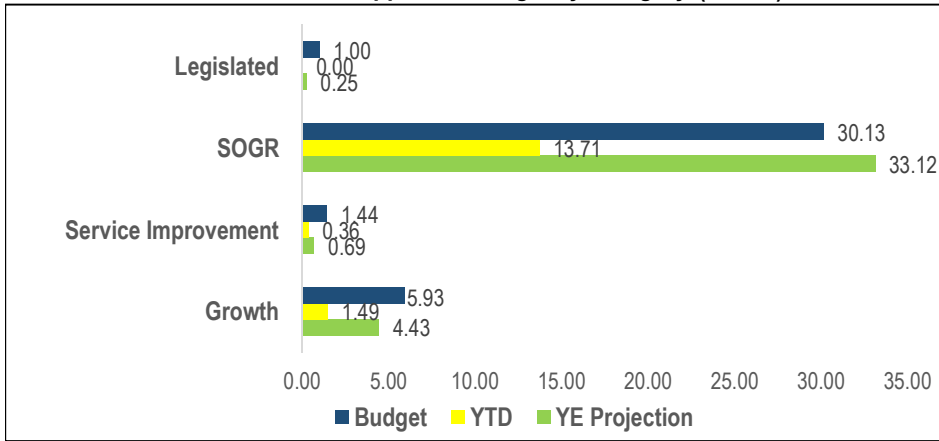


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	13
Service Improvement	3
Growth	5
Total # of Projects	22

Chart 2
Project Status - 22

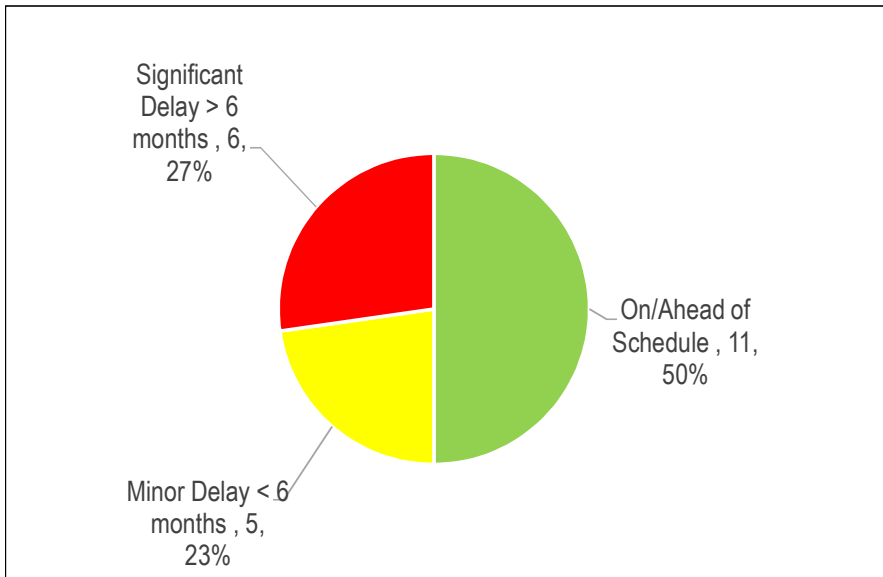


Table 2

Reason for Delay	11	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	4	4
Other*	2	1
Total # of Projects	6	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
27.22	7.76	3.52		

Reasons for "Other*" Projects Delay:

- As a result of COVID19 impacts a number of projects are being delayed or deferred into the future years, which include the following projects:
 - Mall Branch Relocation
 - Maryvale Relocation
 - Northern District Renovation - Design
 - Northern District Streetscaping
 - Service Modernization and Transformation
 - Toronto Reference Library Renovation
 - Wychwood Library Renovation
- Projects that have significant delay in Other category:
 - Multi-Branch Minor Reno Prog (Accessibility): the project didn't have accessibility component as part of the original plan; therefore , it is being delayed

Toronto Public Library (LIB)

Key Discussion Points (cont'd):

- Due to uncertainties caused by COVID-19 impacts and unprecedented budget pressures that the City is facing, the year-end forecasted spend rate of 100% should be considered preliminary at this time.
- The COVID-19 pandemic has negatively impacted planning and execution of capital projects, especially smaller state of good repair work and new projects approved in 2020, and will result in reduced spending in those projects.

Toronto Public Library (LIB)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD
		\$	%	\$	%	On Budget	On Time				%
Legislated											
Multi-Branch Minor Reno Prog (Accessibility)	1.000	0.000	0.0%	0.250	25.0%	R	R	#1	8.550	0.546	30.6%
Sub-Total	1.000	0.000	0.0%	0.250	25.0%				8.550	0.546	
State of Good Repair											
Albert Campbell Renovation - Construction	4.277	2.744	64.2%	5.474	128.0%	R	G	#2	17.939	4.405	25.1%
Answerline and Community Space Rental Modernization	0.829	0.057	6.8%	0.635	76.6%	G	Y		1.400	0.628	
Digital Experiences (Formerly Virtual Branch Services)	1.382	0.549	39.7%	1.382	100.0%	G	G		7.500	0.717	
Multi-Branch Minor Reno Prog - 2016 - 2021	0.780	0.605	77.5%	0.780	100.0%	G	G		10.165	8.920	
Multi-Branch Minor Reno Prog	3.977	0.907	22.8%	3.881	97.6%	G	G		29.326	5.964	
North York Central Library Phase 2	3.447	3.302	95.8%	5.842	169.5%	R	G	#3	12.718	8.973	
Northern District Renovation - Design	0.100	0.000	0.0%	0.000	0.0%	R	R	#4	0.251	0.000	
Northern District Streetscaping	0.495	0.053	10.7%	0.053	10.7%	R	R	#4	0.990	0.053	1.1%
Richview Building Elements (SOGR)	0.175	0.000	0.0%	0.000	0.0%	R	R	#5	3.546	0.061	21.2%
Technology Asset Management Prog:20-24	5.130	0.958	18.7%	5.130	100.0%	G	G		28.364	2.230	
Toronto Reference Library Renovation	1.500	0.000	0.0%	0.427	28.5%	R	Y	#6	9.960	0.000	
Wychwood Library Renovation	4.162	1.555	37.4%	3.455	83.0%	G	Y		15.796	7.812	
York Woods Renovation	3.873	2.978	76.9%	6.058	156.4%	R	G	#7	11.758	4.984	99.2%
Sub-Total	30.127	13.708	45.5%	33.118	109.9%				149.712	44.747	
Service Improvements											
Expansion of Technological Efficiencies	0.171	0.133	77.5%	0.171	100.0%	G	G		1.600	1.562	
Integrated Payment Solutions	0.273	0.117	42.9%	0.173	63.3%	Y	Y		2.250	2.094	37.5%
Service Modernization and Transformation	1.000	0.114	11.4%	0.351	35.1%	R	Y	#8	5.153	0.114	84.4%
Sub-Total	1.444	0.364	25.2%	0.695	48.1%				9.003	3.769	
Growth Related											
Bayview-Bessarion Library Relocation	3.857	1.159	30.0%	3.857	100.0%	G	G		15.322	5.223	6.2%
Centennial - Design	0.290	0.327	112.6%	0.507	174.6%	R	G		0.502	0.539	
Dawes Road Reconstruction & Expansion	0.030	0.000	0.0%	0.030	100.0%	G	G		19.824	5.275	
Mall Branch Relocation	0.100	0.000	0.0%	0.005	5.0%	R	R	#9	6.119	0.000	
Maryvale Relocation	1.648	0.000	0.0%	0.030	1.8%	R	R	#10	2.714	0.000	
Sub-Total	5.926	1.486	25.1%	4.430	74.7%				44.481	11.036	
Total	38.497	15.558	40.4%	38.492	100.0%				211.746	60.098	

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1: Multi-Branch Minor Reno Prog (Accessibility)

Majority of the Multi-Branch projects didn't have an accessibility component in the original plan.

Note # 2: Albert Campbell Renovation - Construction

Construction is progressing ahead of schedule due to strong contractor performance.

Note # 3: North York Central Library Phase 2

The work is proceeding ahead of schedule due the branch closure allowing for more options for the contractor to schedule work even with the COVID restrictions.

Note # 4: Northern District Renovation - Design; and Northern District Streetscaping

Due to the COVID-19 impacts, the projects will be delayed or deferred.

Note # 5: Richview Building Elements (SOGR)

The scope of the project is being revisited.

Note # 6: Toronto Reference Library Renovation

Due to the COVID-19 impacts, some of the state of good repair work planned for this year will be deferred to 2021.

Note # 7: York Woods Renovation

Construction is progressing ahead of schedule due to strong contractor performance.

Note # 8: Service Modernization and Transformation

Due to the COVID-19 impacts, some of the planned projects will be deferred to 2021.

Note # 9: Mall Branch Relocation

Due to the COVID-19 impacts, negotiations with the mall landlord are being delayed

Note # 10: Maryvale Relocation

Project was delayed due to late Council approval of the lease agreement as a result of COVID-19

Chart 1
2020 Approved Budget by Category (\$17.23)

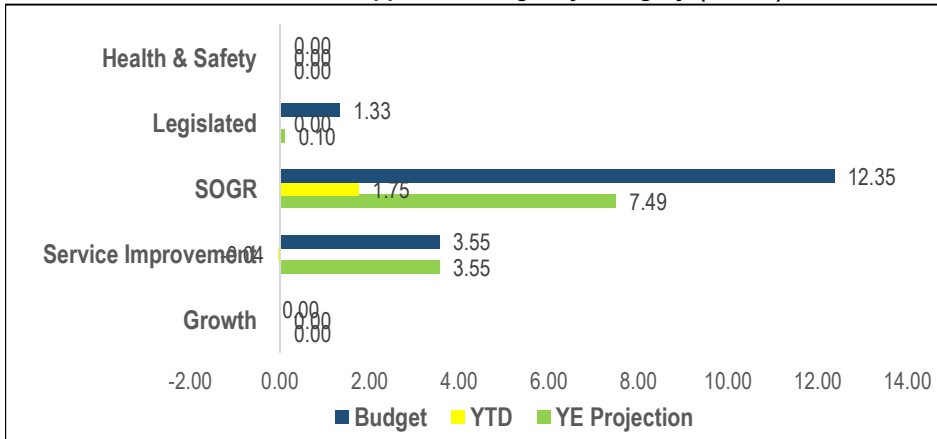


Table 1
2020 Active Projects by Category

Health & Safety	0
Legislated	1
SOGR	7
Service Improvement	1
Growth	0
Total # of Projects	9

Chart 2
Project Status - 9

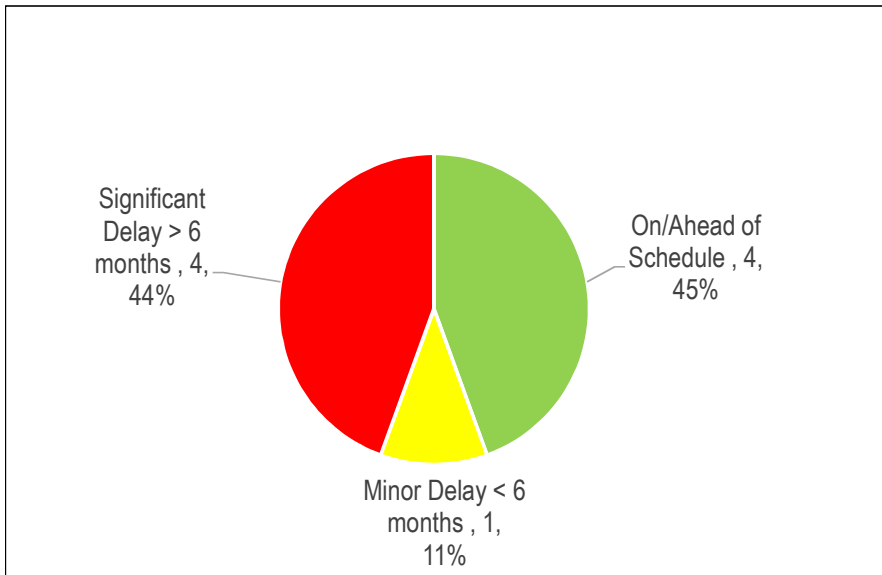


Table 2

Reason for Delay	5	
	Significant Delay	Minor Delay
Insufficient Staff Resources	0	0
Procurement Issues	0	0
RFQ/RFP Delayed	0	0
Contractor Issues	2	0
Site Conditions	0	0
Co-ordination with Other Projects	0	0
Community Consultation	0	0
COVID-19 Related	1	1
Other*	1	0
Total # of Projects	4	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.47	2.34	7.41	0.00	0.00

Reasons for "Other*" Projects Delay:

- The Wildlife Health Centre project remains open to address ongoing litigation issues with the contractors.

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$1.714 million of 9.9% YTD and is projecting to spend \$11.136 million or 64.6% of its 2020 capital budget by the end of 2020.
- Some projects which previously experienced delays due to contractor issues including the Winterized Zoomobile and the Orangutan Outdoor Exhibit, are anticipated to be completed by the end of 2020 and 2021 respectively. As a result of COVID-19, some projects will be postponed., reducing capital spending as reflected in the year-end projection.

Toronto Zoo (ZOO)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Winter Accessibility	1.327	0.000	0.0%	0.100	7.5%	Ⓡ	Ⓡ	#1	1.327	0.000
Sub-Total	1.327	0.000	0.0%	0.100	7.5%	-	-		1.327	0.000
State of Good Repair										
Building and Services	3.293	0.386	11.7%	1.177	35.8%	Ⓡ	Ⓢ	#2	3.688	0.780
Exhibit Refurbishment	0.978	0.007	0.7%	0.824	84.3%	Ⓢ	Ⓢ		1.221	0.250
Grounds & Visitor Improvements	2.400	0.853	35.6%	1.240	51.7%	Ⓢ	Ⓢ	#2	2.400	0.853
Information Systems	0.801	0.006	0.7%	0.507	63.3%	Ⓢ	Ⓢ	#2	1.310	0.515
Wildlife Health Centre	1.191	0.009	0.8%	1.191	100.0%	Ⓢ	Ⓡ	#3	1.191	0.009
Winterized Zoomobile	1.348	0.360	26.7%	1.348	100.0%	Ⓢ	Ⓡ	#4	1.928	0.940
Front Entrance	2.339	0.129	5.5%	1.200	51.3%	Ⓢ	Ⓢ	#5	2.388	0.178
Sub-Total	12.351	1.749	14.2%	7.488	60.6%	-	-		14.126	3.525
Service Improvements										
Orangutan II Outdoor Exhibit	3.548	-0.036	-1.0%	3.548	100.0%	Ⓢ	Ⓡ	#6	4.345	0.761
Sub-Total	3.548	-0.036	-1.0%	3.548	100.0%	-	-		4.345	0.761
Total	17.226	1.714	9.9%	11.136	64.6%				19.798	4.286

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The Winter Accessibility project is in the design stage, construction has been postponed as a result of COVID-19 implications.

Note # 2:

These projects are forecasted to be underspent by the end of 2020 due to COVID-19 implications.

Note # 3:

The Wildlife Health Centre was built and opened to public in 2017. The project remains open as there are ongoing litigation issues with the contractors.

Note # 4:

The Winterized Zoomobile was delayed in the zoomobile delivery timeline. The first winterized zoomobile has arrived at the Zoo with the second zoomobile ready to ship. It is anticipated that the Zoo will receive all four zoomobiles by the end of 2020.

Note # 5:

The Front Entrance project is in the design phase. The scheduled construction is postponed as a result of COVID-19 implications.

Note # 6:

The Orangutan Outdoor Exhibit was delayed previously due to contractor issues. The project has been awarded and the entire project (with 2021 cash flow) is expected to be completed by the end of 2021.

Chart 1
2020 Approved Budget by Category (\$1,654.75)

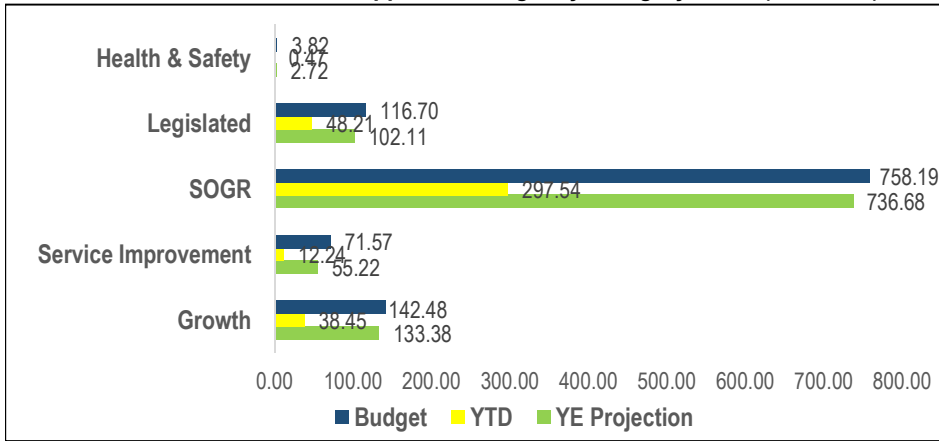


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	10
SOGR	37
Service Improvement	12
Growth	7
Total # of Projects	66

Chart 2
Project Status - 66

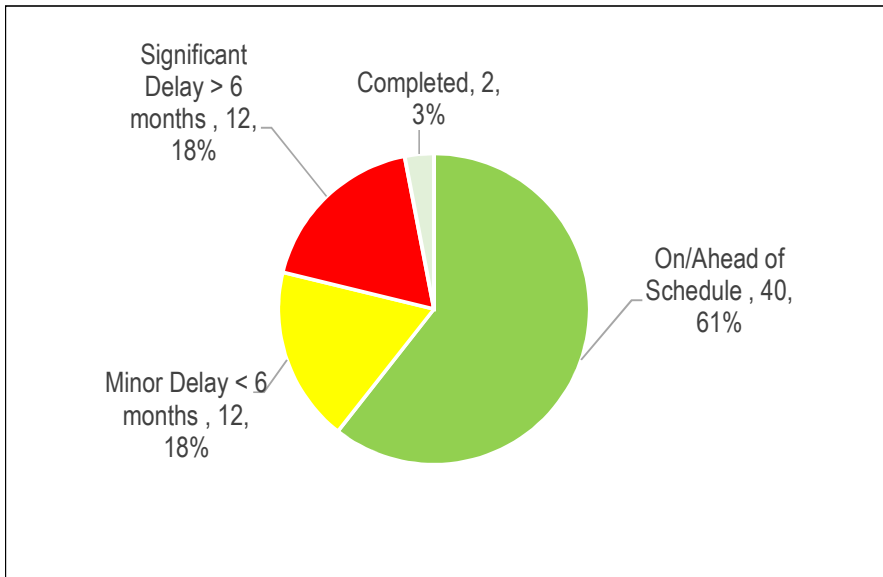


Table 2

Reason for Delay	24	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed	2	1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*	9	11
Total # of Projects	12	12

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,364.38	137.73	39.90	0.03	

Key Discussion Points: (Please provide reason for delay)

- The Toronto Transit Commission (TTC) spent \$396.9 million or 36.3% of its adjusted 2020 Capital Budget of \$1.093 billion at the end of June 30, 2020. The adjusted 2020 Capital Budget includes adjustments from additional carry forwards from the prior year and implementation of cost containment strategies as a result of COVID-19. TTC is projecting a 91% capital spending rate or \$1.030 billion at year end, leaving \$62.659 million unspent primarily due to impacts of COVID-19.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Power Dist. H&S	0.169	0.049	4.9%	0.169	100.0%	Ⓞ	Ⓞ		5.234	0.101
Communications-H&S	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		0.000	0.000
Finishes-H&S	1.657	0.185	18.5%	1.084	65.4%	Ⓢ	Ⓞ		42.790	0.828
Other Buildings - H&S	1.407	0.106	10.6%	0.876	62.3%	Ⓢ	Ⓡ		21.567	0.136
Safety and Reliability	0.590	0.129	12.9%	0.590	100.0%	Ⓞ	Ⓞ		10.000	0.231
Sub-Total	3.824	0.469	12.3%	2.719	71.1%				79.592	1.296
Legislated										
Communications-Legislated	1.195	0.508	42.5%	1.195	100.0%	Ⓞ	Ⓞ		23.743	13.965
Equipment-Legislated	0.849	0.656	77.2%	1.120	131.9%	Ⓡ	Ⓞ		6.585	19.988
Streetcar Network-Legislated	0.609	0.081	13.3%	0.732	120.2%	Ⓡ	Ⓞ		47.671	50.076
Easier Access-Phase III	65.198	35.555	54.5%	73.442	112.6%	Ⓡ	Ⓞ		829.917	346.483
Streetcar Overhaul - Legislated (AODA)	0.000	0.000	#DIV/0!	0.000	#DIV/0!		Ⓞ		0.000	1.376
Subway Car Overhaul - Legislated (AODA)	8.818	0.004	0.0%	0.094	1.1%	Ⓡ	Ⓡ	Note.1	209.080	16.494
Subway Asbestos Removal	24.999	3.574	14.3%	10.376	41.5%	Ⓡ	Ⓡ	Note.2	115.367	107.129
Other Service Planning - Legislated	1.686	0.377	22.4%	1.647	97.7%	Ⓞ	Ⓞ		11.518	7.424
Other Buildings - Legislated	13.350	7.460	55.9%	13.502	101.1%	Ⓡ	Ⓞ		204.624	36.878
Bus Overhaul - Legislated	0.000	0.000	#DIV/0!	0.000	#DIV/0!		Ⓞ		0.000	0.000
Sub-Total	116.705	48.215	41.3%	102.108	87.5%				1,448.505	599.814
State of Good Repair										
Subway Track - SOGR	17.540	13.293	75.8%	28.923	164.9%	Ⓡ	Ⓞ		223.993	186.260
Surface Track - SOGR	39.228	7.806	19.9%	33.294	84.9%	Ⓞ	Ⓢ		238.853	254.328
Traction Power-Variou	23.432	11.725	50.0%	22.927	97.8%	Ⓞ	Ⓞ		337.641	299.765
Power Dist. SOGR	5.952	2.474	41.6%	6.273	105.4%	Ⓡ	Ⓞ		184.348	124.526
Communications-SOGR	7.970	5.098	64.0%	9.883	124.0%	Ⓡ	Ⓞ		158.294	113.208
Signal Systems	13.136	4.502	34.3%	9.702	73.9%	Ⓞ	Ⓢ		235.554	158.995
Finishes-SOGR	9.908	5.816	58.7%	10.329	104.3%	Ⓡ	Ⓞ	Note.3	255.788	165.075
Equipment-SOGR	61.690	14.341	23.2%	63.214	102.5%	Ⓡ	Ⓞ		478.274	254.017
On-Grade Paving Rehabilitation	7.148	4.861	68.0%	12.789	178.9%	Ⓡ	Ⓞ		127.836	98.260
Bridges And Tunnels-Variou	33.300	18.712	56.2%	38.087	114.4%	Ⓡ	Ⓞ	Note.4	373.404	481.099
Fire Ventilation Upgrade	11.462	3.340	29.1%	11.462	100.0%	Ⓞ	Ⓞ		504.148	288.065
Purchase of Wheel Trans	4.429	0.253	5.7%	4.429	100.0%	Ⓞ	Ⓞ		51.580	21.688
Purchase Of Subway Cars - SOGR	12.229	2.504	20.5%	12.229	100.0%	Ⓞ	Ⓞ		1,222.049	1,149.081
Streetcar Overhaul - SOGR	0.559	0.763	136.6%	1.438	257.4%	Ⓡ	Ⓞ		74.027	36.615
Subway Car Overhaul - SOGR	22.376	14.376	64.2%	28.155	125.8%	Ⓡ	Ⓞ		530.524	216.624
Automotive Non-Revenue Vehicle Replace - SOGR	2.776	0.914	32.9%	5.072	182.7%	Ⓡ	Ⓞ		11.812	11.609
Rail Non Revenue Vehicle Overhaul	6.311	1.203	19.1%	3.759	59.6%	Ⓢ	Ⓡ	Note.5	23.808	12.412
Rail Non-Revenue Vehicle Purchase - SOGR	5.149	1.521	29.5%	2.651	51.5%	Ⓢ	Ⓡ	Note.6	25.717	24.824
Tools And Shop Equipment	8.018	0.326	4.1%	6.165	76.9%	Ⓞ	Ⓢ	Note.7	29.209	19.081
Revenue & Fare Handling Equipment - SOGR	6.415	0.276	4.3%	5.387	84.0%	Ⓞ	Ⓢ		69.066	50.577
Computer Equipment And Software - SOGR	90.491	12.556	13.9%	67.606	74.7%	Ⓞ	Ⓢ		646.395	373.063
Other Furniture And Office Equipment	0.384	0.253	65.9%	0.353	92.0%	Ⓞ	Ⓞ		4.401	3.648
Other Service Planning - SOGR	1.653	0.570	34.5%	1.636	99.0%	Ⓞ	Ⓞ		11.292	8.042
Transit Shelters & Loops -SOGR	0.457	0.000	0.0%	0.457	99.9%	Ⓞ	Ⓞ		3.540	2.036
Other Buildings - SOGR	50.431	20.402	40.5%	51.719	102.6%	Ⓡ	Ⓞ		773.002	476.748
Purchase of Buses -SOGR	69.562	51.305	73.8%	69.433	99.8%	Ⓞ	Ⓡ		1,295.991	953.489
Bus Overhaul - SOGR	51.943	21.475	41.3%	42.875	82.5%	Ⓞ	Ⓢ		424.363	357.072
Other Maintenance Equipment	4.441	0.123	2.8%	2.418	54.5%	Ⓢ	Ⓡ		10.999	6.201

Toronto Transit Commission (TTC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Queensway Garage Expansion	0.082	0.017	20.5%	0.000	0.0%	R	R		24.195	24.084
Purchase of Streetcars	74.437	23.899	32.1%	69.097	92.8%	G	G		1,334.741	1,068.018
POP Legacy Fare Collection	0.636	0.024	3.8%	0.045	7.1%	R	G		3.749	2.916
ATC Resignalling - YUS Line	63.000	34.932	55.4%	63.000	100.0%	G	G		863.009	533.920
ATC Resignalling - Bloor/Danforth Line	0.700	0.019	2.8%	0.700	100.0%	G	G		9.589	0.977
Leslie Barns	1.732	0.461	26.6%	1.430	82.6%	G	Y		530.489	513.807
TR Yard And Tail Track Accommodation	38.759	16.189	41.8%	39.769	102.6%	R	G	Note.8	495.385	304.001
Warehouse Consolidation	2.730	1.204	44.1%	2.250	82.4%	G	Y		0.000	3.608
Corporate Initiatives - CLA	7.725	0.000	0.0%	7.725	100.0%	G	G		107.800	0.000
Sub-Total	758.189	297.537	39.2%	736.682	97.2%				11,694.865	8,597.741
Service Improvements										
Subway Track - Service Improvement	1.628	0.192	11.8%	2.196	134.9%	R	G		20.790	18.632
Surface Track - Service Improvement	3.311	0.985	29.7%	3.311	100.0%	G	G		20.158	1.891
Power Dist. Service Improvement	0.020	0.024	120.3%	0.024	120.5%	R	G		0.619	1.104
Communications-Service Improvement	0.000	0.000	0.0%	0.000	0.0%	R	G		0.008	0.252
Finishes-Service Improvement	1.327	0.014	1.1%	0.402	30.3%	R	R		34.246	42.540
Automotive Non-Revenue Vehicle Replace - Service Imp.	5.722	0.859	15.0%	5.192	90.7%	G	G		24.347	5.061
Rail Non-Revenue Vehicle Purchase - Service Imp.	5.185	0.021	0.4%	0.021	0.4%	R	G		25.897	0.112
Other Service Planning - Service Improvement	14.675	0.470	3.2%	7.315	49.8%	R	R		100.261	22.918
Transit Shelters & Loops - SI	0.000	0.000	#DIV/0!	0.000	#DIV/0!		Y		0.000	2.449
Other Buildings - Service Improvement	26.185	1.357	5.2%	23.395	89.3%	G	Y		401.358	81.221
Purchase of Buses - Service Improvement	0.000	0.000	#DIV/0!	0.000	#DIV/0!		Y		0.000	0.000
Kipling Station Improvements	0.212	0.091	43.0%	0.410	193.5%	R	G		13.392	13.266
Bicycle Parking At Stations	0.665	0.000	0.0%	0.070	10.5%	R	R	Note.9	0.582	0.548
Yonge-Bloor Capacity Enhancement	12.645	8.227	65.1%	12.884	101.9%	R	G		1,514.000	8.227
Sub-Total	71.574	12.240	17.1%	55.220	77.2%				2,155.660	198.220
Growth Related										
Bus Rapid Transit-Growth	0.681	0.089	13.1%	0.681	100.0%	G	G		53.307	35.558
Sheppard Subway	0.000	0.000	#DIV/0!	0.000	#DIV/0!		R		915.356	965.151
Automotive Non-Revenue Vehicle Replace - Growth	0.000	0.000	0.0%	0.000	0.0%	R	R		0.000	0.000
Other Service Planning - Growth	0.500	0.002	0.4%	0.900	180.0%	R	G		3.417	0.329
Other Buildings - Growth	9.860	2.493	25.3%	10.567	107.2%	R	G		151.139	72.063
Purchase of Buses - Growth	1.004	0.184	18.4%	0.185	18.4%	R	R		18.706	0.650
PRESTO Farecard Implementation	15.177	1.166	7.7%	3.566	23.5%	R	R		89.517	58.025
McNicoll New Bus Garage Facility	38.634	14.405	37.3%	41.181	106.6%	R	G	Note.10	181.000	137.074
Spadina Subway Extension	50.754	12.306	24.2%	52.156	102.8%	R	G	Note.11	3,184.171	3,031.821
Scarborough Subway Extension	20.780	7.343	35.3%	20.782	100.0%	G	G	Note.12	424.330	255.927
Waterfront Transit	5.087	0.467	9.2%	3.362	66.1%	Y	R		3.600	1.485
Sub-Total	142.477	38.455	27.0%	133.380	93.6%				5,024.542	4,558.081
Total	1,092.768	396.914	36.3%	1,030.109	94.3%				20,403.164	13,955.153

On Time	On Budget
On/Ahead of Schedule	G >70% of Approved Cash Flow
Minor Delay < 6 months	Y Between 50% and 70%
Significant Delay > 6 months	R < 50% or >100% of Approved Cash Flow

Toronto Transit Commission (TTC)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 1:

Project delayed pending executive decision on how to proceed with project.

Note # 2:

Project experienced increase in estimated expenditures for underground tank replacement work at Hillcrest with no impact on schedule.

Note # 3:

Project experienced labour resource constraints and procurement delays (e.g., customized edge tiles)

Note # 4:

Project experienced increase in expected expenditures at Royal York Station and at Davisville with no impact to schedule.

Note # 5:

Workcar Overhaul Program - various wheel replacement pushed to Q3 and Q4 of 2020 due to remaining life of existing wheels and some overhaul work deferred to 2021/2022 winter due to competing shop priorities.

Note # 6:

Reasons for delays include the additional engineering analysis required due to the structural assessment for increased payload, work deferred to 2021-2024 due to sourcing (a suitable vendor took longer than expected) but with the technical complexity involved, will take longer to build. The Electric Combo Flatcar 2020 initiative experienced slippage due to competing priorities at Greenwood shops, reverse engineering of obsolete parts and procurement. Paper Vacuum Work Car, additional scope change due to refinement of end user requirements. Work related to the Work Car Locomotives also deferred to 2021 due to the lack of TTC supplied equipment.

Note # 7:

Due to delay in the New Warehouse 2233 Sheppard Ave West move, some work will need to be deferred.

Note # 8:

Project experienced increase in Estimated expenditures at Greenwood T&S Building Renovation and at Wilson Yard Fencing and Miscellaneous Site Services with no change to schedule.

Note # 9:

Vendor delays caused the TTC to go to market multiple times in order to find the appropriate material for installation.

Note # 10:

Project experienced higher than anticipated expenditures with no impact to schedule.

Note # 11:

Project delays caused by deferral of property settlements, holdback release, contingencies and claims resolutions

Note # 12:

Project experienced delay during concept design stage - procurement period for design services extended, resulting in later award and deferred site investigations (e.g., geotechnical, utility and topographic surveys).

Chart 1
2020 Approved Budget by Category (\$0.09)

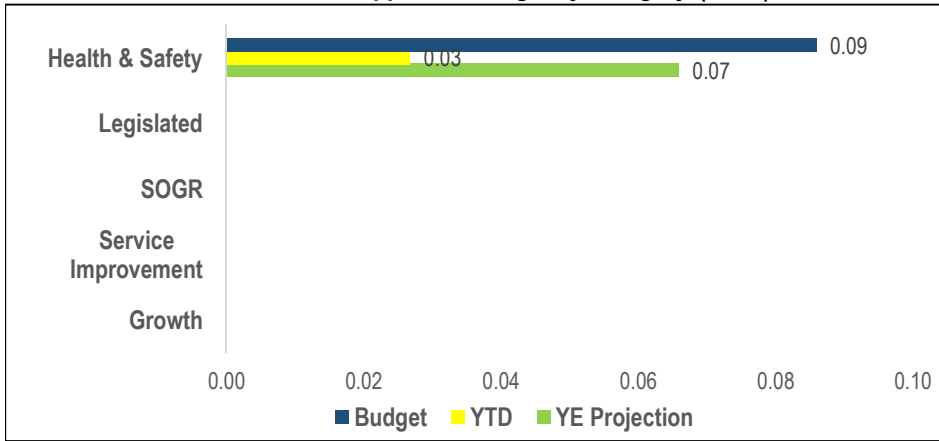


Table 1
2020 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

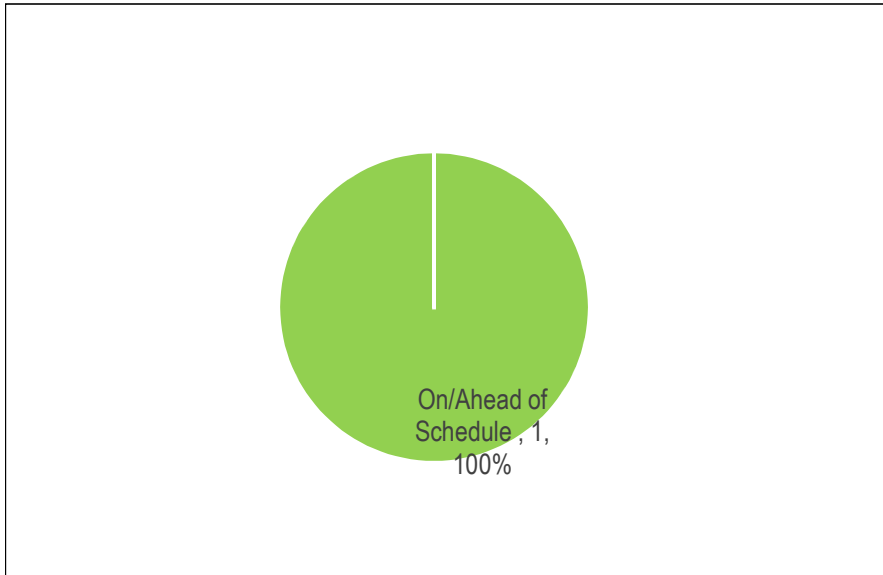


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.09				

Key Discussion Points:

- The *Plinth Safety Guard Project* which is expected to be completed by the beginning of Q3 to replace portable barriers on the stage for health and safety is anticipated to be underspent by \$0.020 million at its completion.

Yonge-Dundas Square (YDS)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety Plinth Safety Guard Project	0.086	0.027	31.1%	0.066	76.7%	Ⓢ	Ⓢ		0.100	0.041
Sub-Total	0.086	0.027	31.1%	0.066	76.7%	-	-		0.100	0.041
Total	0.086	0.027	31.1%	0.066	76.7%				0.100	0.041

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

**2020 Capital Spending by Program
Rate Supported Programs**

Program		2020 Approved Cash Flow	2020 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWMS	5M	97.20	12.75	53.32	54.9%		⊙
	Q2	97.20	12.84	49.05	50.5%	↓	⊙
TPA	5M	76.88	9.58	38.96	50.7%		⊙
	Q2	76.88	8.86	38.74	50.4%	↓	⊙
Toronto Water	5M	1,186.71	251.59	1,041.77	87.8%		⊙
	Q2	1,186.71	355.11	1,078.63	90.9%	↑	⊙
TOTAL	5M	1,360.79	273.92	1,134.05	83.3%		⊙
	Q2	1,360.79	376.81	1,166.43	85.7%	↑	⊙
⊙ >70% ⊙ between 50% and 70% ⊙ < 50% or > 100%							

For the six months ended June 30, 2020, the capital expenditures for Rate Supported Programs totalled \$376.8 million of their collective 2020 Approved Capital Budget of \$1.361 billion. Spending is expected to increase to \$1166.4 million (85.7%) by year-end. One Programs in this Service Area have a year-end spending rate of over 70% of their respective 2020 Approved Capital Budgets.

Toronto Water has a projected year-end spending rate of 90.9% while Toronto Parking Authority and Solid Waste Management Services have year-end spending rate of 50.4% and 50.5% respectively.

Chart 1
2020 Approved Budget by Category (\$97.20)

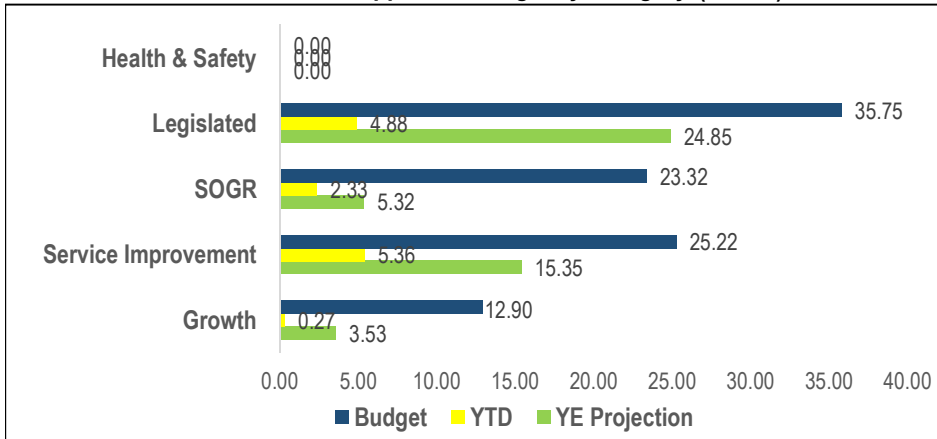


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	6
Service Improvement	10
Growth	4
Total # of Projects	22

Chart 2
Project Status - 22

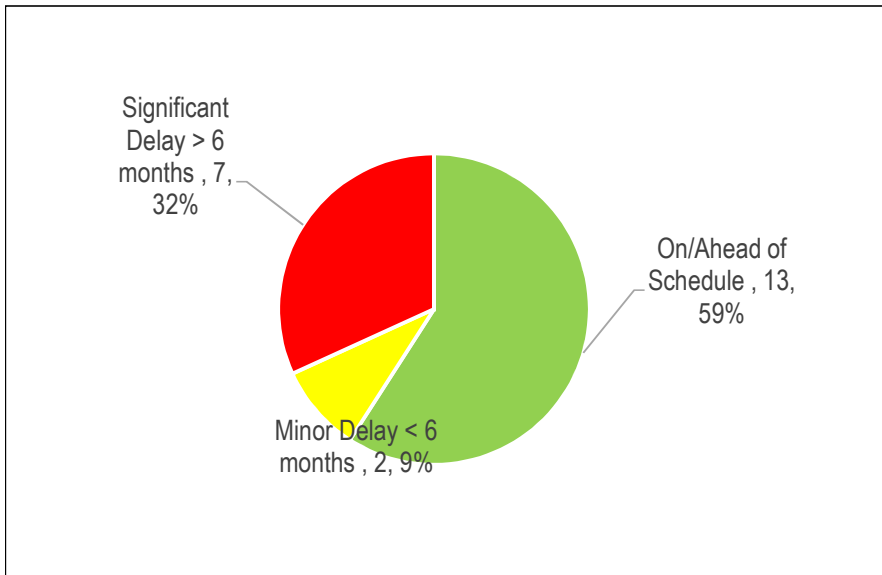


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1.5	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	2	
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
COVID-19 Related	1.5	1
Other*	1	1
Total # of Projects	7	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
47.00	16.71	33.49		

Reasons for "Other*" Projects Delay:

- Minor delay on Perpetual Care of Landfills, is projected to be 47% complete at year-end spending \$7.295 million; includes 5-year consultant hydrogeological services contracts (2018-2022) with construction of the Keele Valley Flare delayed due to feedback from the Ministry of the Environment. Less than 6 months delay due to required approvals from Ministry of the Environment Conservation and Parks and Toronto and Region Conservation Authority.
- Major delay for CNG Refuel Station Installation. Base scope commissioning completed December 2018. Additional construction efforts required due to regulatory changes (CSAB401-18). Construction efforts for additional upgrades expected to be completed August 2020 with warranty period ending August 2022.

Key Discussion Points:

- Chart 1 & 2 represent distribution by category and status detail, respectively, on "Projects" as well as significant activity budgeted at the "Subproject" level.
- Significant delay has been experienced on 7 projects/subprojects (34% of the budget or \$33.5 million) mainly due to staff levels, coordination with other projects, procurement & contractor issues and other issues such as the impact of COVID-19.
- Projects with delays of more than 6 months include CNG Refuel Station Installation, Diversion Facility & Transfer Station Asset Management

Solid Waste Management (SOL)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	20.357	1.630	8.0%	17.557	86.2%	Ⓞ	Ⓞ		139.294	99.058
Perpetual Care of Landfills	15.393	3.253	21.1%	7.295	47.4%	Ⓡ	Ⓢ		81.147	32.745
Sub-Total	35.750	4.883	13.7%	24.852	69.5%	-	-		220.441	131.803
State of Good Repair										
Collection Yard Asset Management	2.623	0.042	1.6%	0.345	13.2%	Ⓡ	Ⓞ		9.323	2.224
Transfer Station Asset Management	15.643	2.148	13.7%	4.215	26.9%	Ⓡ	Ⓡ	#1	174.668	43.188
Diversion Facilities Asset Management	2.306	0.020	0.9%	0.238	10.3%	Ⓡ	Ⓡ	#2	7.540	0.592
Organics Processing Facility Asset Management	2.273	0.000	0.0%	0.375	16.5%	Ⓡ	Ⓞ		29.831	0.000
Renewable Natural Gas	0.300	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		0.800	0.000
New Fleet	0.176	0.117	66.7%	0.148	84.1%	Ⓞ	Ⓡ		0.550	0.491
Sub-Total	23.321	2.328	10.0%	5.320	22.8%	-	-		222.712	46.495
Service Improvements										
CNG Refuel Station Installation	0.193	0.000	0.0%	0.191	98.8%	Ⓞ	Ⓡ		1.100	0.869
Diversion Systems	3.750	0.717	19.1%	3.640	97.1%	Ⓞ	Ⓞ		129.534	76.513
Landfill Gas Utilization	3.176	0.001	0.0%	0.012	0.4%	Ⓡ	Ⓞ		67.256	0.267
Construction of Biogas Utilization at Disco & Dufferin	2.430	1.054	43.4%	2.006	82.6%	Ⓞ	Ⓞ		13.082	1.991
Long Term Waste Management Strategy	4.147	1.295	31.2%	3.919	94.5%	Ⓞ	Ⓞ		62.812	11.615
SWM IT Application Initiatives	4.361	0.639	14.6%	1.726	39.6%	Ⓡ	Ⓞ		14.569	3.487
IT Corporate Initiatives	4.520	0.998	22.1%	2.656	58.8%	Ⓢ	Ⓡ		15.602	5.737
Two-Way Radio Replacement	0.050	0.025	50.7%	0.050	100.0%	Ⓞ	Ⓞ		0.640	0.597
Fleet Technology Enhancements	1.320	0.000	0.0%	0.250	18.9%	Ⓡ	Ⓢ		3.850	0.000
Engineering Planning Studies	1.274	0.628	49.3%	0.900	70.6%	Ⓢ	Ⓞ		6.402	1.652
Sub-Total	25.221	5.357	21.2%	15.350	60.9%	-	-		314.848	102.727
Growth Related										
Dufferin SSO Facility	10.391	0.095	0.9%	2.340	22.5%	Ⓡ	Ⓡ	#3	82.543	73.131
Disco SSO Facility	0.258	0.007	2.9%	0.284	110.2%	Ⓡ	Ⓡ	#4	86.692	80.323
Dufferin Waste Facility	2.054	0.167	8.1%	0.702	34.2%	Ⓡ	Ⓞ		26.000	0.580
Organics Processing Facility	0.200	0.000	0.0%	0.200	100.0%	Ⓞ	Ⓞ		130.000	0.000
Sub-Total	12.903	0.269	2.1%	3.526	27.3%	-	-		325.236	154.034
Total	97.195	12.837	13.2%	49.048	50.5%				1,083.236	435.059

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Solid Waste Management (SOL)

Note # 1:

Transfer Station Asset Management - These multi-year projects include State of Good Repair work for roofing, paving, drainage systems, sprinkler systems and repairs to tipping floors. Projects are delayed greater than 6 months primarily due to insufficient staff resources, delays in finalizing the bid documents (RFQ/RFP) and the COVID-19 pandemic.

Note # 2:

Diversion Facilities Asset Management - Building permit delays. Construction is expected to commence Q4 2020 with two year post warranty inspection to commence in 2020. Tender documents revised to include full built-up roof replacement specifications. POA is under review to include cost for construction supervision of roof installation. Project delayed greater than 6 months due to insufficient staff resources to prepare call documents. Consultant has been retained and the tender package is being finalized for planned SOGR work.

Note # 3:

Dufferin SSO Facility - Dry commissioning of various individual system components started in April 2018 and Wet commissioning has begun in May/June of 2018, continued through 2019 and completion date is to be confirmed by Contractor (tentatively September 2020 is projected). There will also be a 2 year warranty period. The Dufferin facility is more than 6 months delayed due to contractor-related issues in completion of wastewater treatment plant component. Status in 4th year of construction phase and on budget. Commissioning of various individual system components through 2019. Authorized substantial completion Apr. 1, 2019. DBC Contractor undertaking remedial equipment commissioning (2020:Q2 & Q3) and planned performance test September 2020. The Organics Processing Facility (OPF) will process 55,000 tonnes/year.

Note # 4:

Disco Organics Processing Facility (OPF): Growth related works for the Disco facility is more than 6 months delayed due to time taken by contractor to establish suitable performance conditions to be able to proceed with acceptance testing. Acceptance tests were successfully completed in March 2019 with 2 year warranty to 2021. Material delays also experienced due to COVID-19.

Chart 1
2020 Approved Budget by Category (\$76.88)

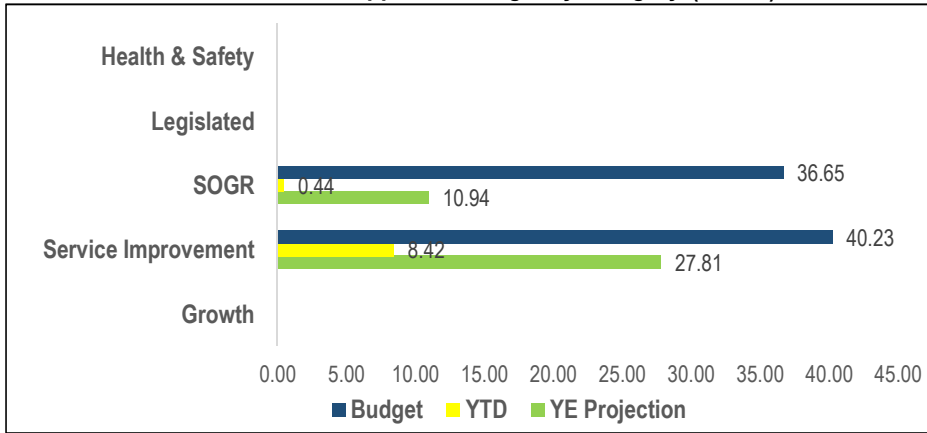


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	48
Service Improvement	57
Growth	
Total # of Projects	105

Chart 2
Project Status - 105

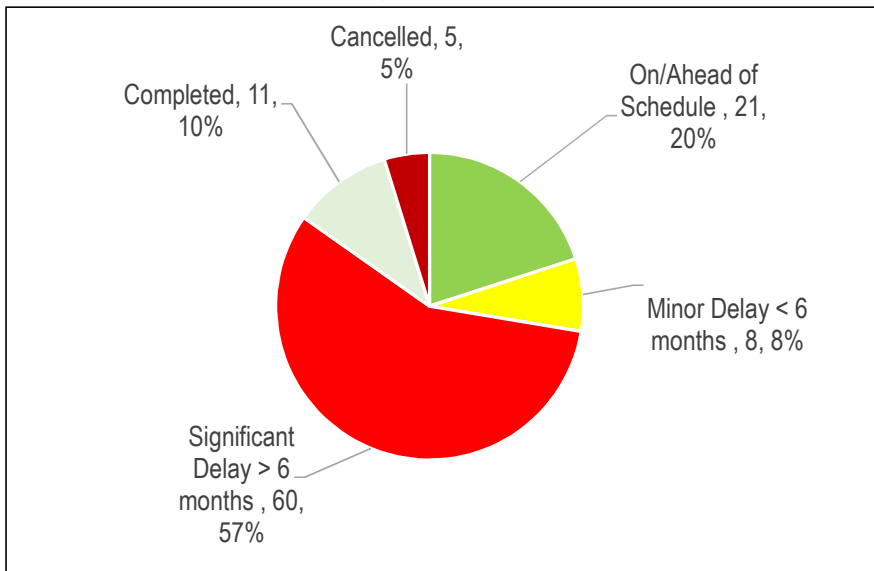


Table 2

Reason for Delay	68	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related	60	6
Other*		2
Total # of Projects	60	8

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
23.68	21.27	29.97	1.25	0.71

Reasons for "Other*" Projects Delay:

- Project Scope change, Revised projected amounts for reduced spaces
- Revised projected amounts per May 2020 TPA board report

Toronto Parking Authority (TPA)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD		Time Status
		\$	%	\$	%	On Budget	On Time				%		
State of Good Repair													
CONCRETE REPAIRS CP 43 (CPK208-01)	0.198	0.000	0.0%	0.198	100.0%	Ⓞ	Ⓞ		0.200	0.002	0.9%	Completed	
ILLUMINATED SIGNAGE UPGRADE CP 52 (CPK223-01)	0.100	0.000	0.0%	0.065	65.0%	Ⓜ	Ⓞ		0.200	0.000	0.0%	On Track	
2 NEW PAY BOOTHS CP 58 (CPK233-01)	0.115	0.000	0.0%	0.115	100.0%	Ⓞ	Ⓜ	#4	0.600	0.005	0.8%	Delayed < 6 mths	
WATERPROOFING/CONCRETE REPAIRS CP 36 (CPK239-01)	0.250	0.000	0.0%	0.000	0.0%	Ⓜ		#1	2.450	0.259	10.6%	Cancelled	
SIGNAGE UPGRADE - ILLUMINATED CP 43 (CPK240-01)	0.193	0.000	0.0%	0.005	2.6%	Ⓜ	Ⓜ	#1	0.200	0.007	3.5%	Delayed > 6 mths	
CP 36 PAINTING AND PEDESTRIAN SIGNAGE (CPK246-01)	0.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.495	0.095	19.2%	Delayed > 6 mths	
CP 277 PERMANENT CONSTRUCTION SURFACE LO (CPK254-01)	0.150	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	3.255	2.822	86.7%	Delayed > 6 mths	
CP 673 CONSTRUCTION OF NEW SURFACE LOT (CPK261-01)	1.000	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	3.245	2.236	68.9%	Delayed > 6 mths	
CP 1 - TWO PARKING LEVELS ADDITION (CPK266-01)	0.150	0.000	0.0%	0.150	100.0%	Ⓞ	Ⓞ	#2	1.000	0.587	58.7%	Completed	
ELEVATOR MODERNIZATION CP 34 (CPK267-01)	1.400	0.007	0.5%	0.010	0.7%	Ⓜ	Ⓜ	#1	1.500	0.063	4.2%	Delayed > 6 mths	
CP 11 PAINTING UPGRADE (CPK279-01)	0.250	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.250	0.000	0.0%	Delayed > 6 mths	
SIGNAGE UPGRADE CP 29 (CPK281-01)	0.100	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.100	0.000	0.0%	Delayed > 6 mths	
CP 15 (JV) 50 CUMBERLAND ST. REDEVELOPME (CPK293-01)	0.144	0.000	0.0%	0.000	0.0%	Ⓜ		#3	1.000	0.000	0.0%	Cancelled	
CP 422 CONSTRUCTION- SURFACE LOT -1220-1 (CPK295-01)	2.075	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	6.000	2.958	49.3%	Delayed > 6 mths	
CP 11 ELECTRICAL LIGHTING UPGRADE (CPK299-01)	0.300	0.200	66.7%	0.300	100.0%	Ⓞ	Ⓞ		0.850	0.572	67.3%	Completed	
SIGNAGE UPGRADE CP 26 (CPK311-01)	0.100	0.000	0.0%	0.030	30.0%	Ⓜ	Ⓜ	#1	0.100	0.024	24.2%	Delayed > 6 mths	
21 CONNELL OFFICE REDEVELOPMENT (MAINT S (CPK324-01)	0.971	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	5.000	4.029	80.6%	Delayed > 6 mths	
CP 52 PAINTING - 2019 (CPK329-01)	0.200	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.200	0.000	0.0%	Delayed > 6 mths	
CP 43 ELECTRICAL SWITCHBOARD UPGRADE (CPK331-01)	0.230	0.002	0.9%	0.230	100.0%	Ⓞ	Ⓜ	#4	0.250	0.022	8.7%	Delayed < 6 mths	
CP 43 PAINTING AND PEDESTRIAN SIGNAGE C1 (CPK333-01)	1.000	0.013	1.3%	0.020	2.0%	Ⓜ	Ⓜ	#1	1.000	0.013	1.3%	Delayed > 6 mths	
CP 43 PAINTING AND PEDESTRIAN SIGNAGE C1 (CPK333-02)	0.100	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.100	0.000	0.0%	Delayed > 6 mths	
CP 36 EXHAUST FAN, DRAIN, CONCRETE (CPK337-01)	1.000	0.000	0.0%	0.100	10.0%	Ⓜ	Ⓜ	#1	2.000	0.000	0.0%	Delayed > 6 mths	
CP 58 - RETAINING WALL AND FENCE (CPK344-01)	0.950	0.003	0.3%	0.010	1.1%	Ⓜ	Ⓜ	#1	1.000	0.020	2.0%	Delayed > 6 mths	
CP 150 LOCALIZED WP REPAIRS RAMP HEATING (CPK345-01)	0.200	0.000	0.0%	0.100	50.1%	Ⓜ	Ⓜ	#1	0.200	0.000	0.2%	Delayed > 6 mths	
CP 150 LOCALIZED WP REPAIRS RAMP HEATING (CPK345-02)	0.200	0.000	0.0%	0.100	50.0%	Ⓜ	Ⓜ	#1	0.200	0.000	0.0%	Delayed > 6 mths	
CP 404 LOCALIZED ROOF REPAIRS (CPK346-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.250	0.000	0.0%	On Track	
CP 29 - NEW ELEVATORS (CPK347-01)	0.150	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	1.500	0.000	0.0%	Delayed > 6 mths	
CP68 - PAINTING UPGRADES (CPK350-01)	0.342	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.350	0.008	2.3%	Delayed > 6 mths	
CP404 - PAINTING UPGRADES (CPK351-01)	0.300	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.300	0.000	0.0%	Delayed > 6 mths	
CP 43 STAIRWELL REHABILITATION (CPK353-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.500	0.137	27.3%	On Track	
ACQUISITION - 11 WELLESLEY ST W (CPK355-01)	7.466	0.000	0.0%	7.270	97.4%	Ⓞ	Ⓜ	#5	7.475	0.010	0.1%	Delayed < 6 mths	
CP 221 (JV) 121 ST. PATRICK ST. (CPK358-01)	0.058	0.002	2.8%	0.050	86.2%	Ⓞ	Ⓞ		0.100	0.085	84.9%	On Track	
CP212 CP227 (JV) 363 ADELAIDE AND 105 S (CPK359-01)	0.239	0.006	2.7%	0.075	31.3%	Ⓜ	Ⓜ	#1	0.100	0.008	8.1%	Delayed > 6 mths	
CP 29 ELECTRICAL SWITCHBOARD UPGRADES (CPK372-16)	0.181	0.047	26.2%	0.181	100.0%	Ⓞ	Ⓜ	#4	0.200	0.047	23.6%	Delayed < 6 mths	
STRUCTURAL MAINT. & TECH. GREEN PLUS 202 (CPK373-01)	5.500	0.145	2.6%	0.250	4.5%	Ⓜ	Ⓜ	#1	2.600	0.145	5.6%	Delayed > 6 mths	
CP PROVISION DUE TO CITY INITIATIVES (CPK374-02)	5.000	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓞ	#1	5.000	0.000	0.0%	On Track	
CP 11 STRUCTURAL CONCRETE REPAIRS (CPK381-01)	0.500	0.000	0.0%	0.200	40.0%	Ⓜ	Ⓜ	#1	0.500	0.000	0.0%	Delayed > 6 mths	
CP 36 LOCAL WP AND CONCRETE REPAIRS (CPK383-01)	1.000	0.000	0.0%	0.500	50.0%	Ⓜ	Ⓜ	#1	1.000	0.000	0.0%	Delayed > 6 mths	
CP 68 STAIRWELL REHABILITATION (CPK384-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.050	0.000	0.0%	On Track	
CP 111 ELECTRICAL LIGHTING UPGRADE (CPK387-01)	0.150	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.150	0.000	0.0%	Delayed > 6 mths	
PROVISION LEGALS COSTS ASSOCIATED WITH (CPK391-01)	0.300	0.000	0.0%	0.300	100.0%	Ⓞ	Ⓞ		0.300	0.000	0.0%	On Track	
GREENING OF VARIOUS CPS 45, 48, 82, 502, (CPK400-01)	1.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	1.500	0.000	0.0%	Delayed > 6 mths	
ACQUISITION - ETOBICOKE CIVIC CENTRE (CPK403-01)	0.444	0.000	0.0%	0.050	11.3%	Ⓜ	Ⓜ	#1	0.444	0.000	0.0%	Delayed > 6 mths	
ACQUISITION 229 RICHMOND ST WEST (CPK404-01)	0.640	0.000	0.0%	0.200	31.3%	Ⓜ	Ⓜ	#1	0.640	0.000	0.0%	Delayed > 6 mths	
ACQUISITION - 400 KING STREET WEST (CPK405-01)	0.216	0.007	3.4%	0.000	0.0%	Ⓜ		#7	0.216	0.007	3.4%	Cancelled	
CP 12/CP 223 (JV) 30 ALVIN AVE (CPK406-01)	0.180	0.000	0.0%	0.050	27.8%	Ⓜ	Ⓞ	#1	0.180	0.000	0.0%	On Track	
CP 219 (JV) 87 RICHMOND STREET EAST (CPK407-01)	0.130	0.000	0.0%	0.030	23.1%	Ⓜ	Ⓜ	#1	0.130	0.000	0.0%	Delayed > 6 mths	
CP 282 (JV) 838 BROADVIEW AVENUE (CPK408-01)	0.330	0.010	3.0%	0.200	60.6%	Ⓜ	Ⓜ	#1	0.330	0.010	3.0%	Delayed > 6 mths	
Sub-Total	36.651	0.442	1.2%	10.939	29.8%	-	-		55.209	14.172			
Service Improvements													
DUNDAS/DOVERCOURT - (1113 DUNDAS) (CPK178-02)	0.064	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.064	0.000	0.0%	Delayed > 6 mths	
CP 404 SIGNAGE ILLUMINATED (CPK228-01)	0.100	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.200	0.000	0.0%	Delayed > 6 mths	
CP 404 SIGNAGE ILLUMINATED (CPK228-02)	0.200	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.200	0.000	0.0%	Delayed > 6 mths	
CP 34 PAINTING (CPK238-01)	0.200	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.200	0.000	0.0%	Delayed > 6 mths	
REPLACEMENT - ENFORCEMENT SOFTWARE (CPK251-01)	0.379	0.232	61.1%	0.379	100.0%	Ⓞ	Ⓞ		1.000	0.848	84.8%	Completed	
REPLACEMENT - ENFORCEMENT SOFTWARE (CPK251-02)	0.065	0.000	0.0%	0.065	100.0%	Ⓞ	Ⓞ		0.065	0.000	0.0%	Completed	
OAKWOOD E OF EGLINTON (#2) (CPK256-01)	0.100	0.001	1.2%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.750	0.004	0.5%	Delayed > 6 mths	
P&D REFURBISHMENT PROJECT (CPK259-01)	0.000	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ	#2	0.850	0.844	99.3%	Completed	
CP 11 SIGNAGE UPGRADE CP 11 (CPK280-01)	0.100	0.000	0.0%	0.030	30.0%	Ⓜ	Ⓜ	#1	0.100	0.000	0.2%	Delayed > 6 mths	
CP 96 PAINTING AND SIGNAGE UPGRADE (CPK282-01)	0.037	0.000	0.0%	0.037	100.0%	Ⓞ	Ⓞ		0.045	0.008	17.3%	Completed	
CP 111 PAINTING AND SIGNAGE UPGRADE (CPK283-01)	0.080	0.000	0.0%	0.055	68.8%	Ⓜ	Ⓞ		0.080	0.000	0.0%	On Track	
437 ROGERS ROAD (CPK297-01)	0.100	0.000	0.0%	0.000	0.0%	Ⓜ		#1	0.900	0.731	81.2%	Cancelled	
WAY FINDING SIGNAGE (CPK334-01)	0.500	0.000	0.0%	0.025	5.0%	Ⓜ	Ⓜ	#1	0.500	0.000	0.0%	Delayed > 6 mths	
WAY FINDING SIGNAGE (CPK334-02)	0.150	0.000	0.0%	0.025	16.7%	Ⓜ	Ⓜ	#1	0.150	0.000	0.0%	Delayed > 6 mths	
QUEEN/ SOHO (CPK354-01)	9.950	0.000	0.0%	9.182	92.3%	Ⓞ	Ⓜ	#6	10.500	0.556	5.3%	Delayed < 6 mths	
CP 150 MODIFICATIONS TO OPERATIONS (CPK360-01)	0.010	0.000	0.0%	0.010	100.0%	Ⓞ	Ⓞ	#2	0.212	0.137	64.8%	Completed	
CP 161 MODIFICATIONS TO OPERATIONS (CPK360-01)	0.010	0.000	0.0%	0.010	100.0%	Ⓞ	Ⓞ		0.110	0.096	87.5%	Completed	
CP 43 MODIFICATIONS TO OPERATIONS (CPK360-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ	#2	0.200	0.003	1.4%	Completed	
MONTHLY PAYMENTS SOLUTION (CPK362-01)	0.075	0.000	0.0%	0.050	66.7%	Ⓜ	Ⓜ	#1	0.075	0.000	0.0%	Delayed > 6 mths	
CP 219 PAY BY PLATE PILOT (CPK363-01)	0.000	0.000	0.0%	0.000	0.0%				0.090	0.014	15.7%	Cancelled	
PHONE SUPPORT SYSTEM/ DISPATCH (CPK364-01)	0.080	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.080	0.000	0.0%	Delayed > 6 mths	
WEBSITE MAPPING UPGRADES (CPK366-01)	0.100	0.000	0.0%	0.025	25.0%	Ⓜ	Ⓜ	#1	0.100	0.000	0.0%	Delayed > 6 mths	
ERP/FINANCIAL SYSTE- PICK REPLACEMENT (CPK367-01)	2.810	0.862	30.7%	2.850	101.4%	Ⓜ	Ⓜ	#8	3.000	1.111	37.0%	Delayed < 6 mths	

Toronto Parking Authority (TPA)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date	LTD	Time Status
		\$	%	\$	%	On Budget	On Time				%	
CP39 - CASTELFIELD RE-DEVELOPMENT (CPK368-01)	0.085	0.000	0.0%	0.045	52.8%	Y	R	#1	0.100	0.000	0.0%	Delayed > 6 mths
BIKE SHARE EXPANSION - OMCC + MUNICIPAL (CPK369-02)	11.749	7.123	60.6%	11.749	100.0%	G	G		23.730	19.603	82.6%	On Track
ALL KEYS REPLACED TO FOB ACCESS - VARIOU (CPK372-01)	0.150	0.000	0.0%	0.038	25.0%	R	R	#1	0.150	0.000	0.0%	Delayed > 6 mths
FLEET VEHICLES FOR OPERATIONS (CPK372-02)	0.191	0.000	0.0%	0.191	100.0%	G	R	#1	0.333	0.152	45.5%	Delayed > 6 mths
CP 26 MODIFICATIONS TO OPERATIONS (CPK372-03)	0.235	0.000	0.0%	0.262	111.6%	R	R	#1	0.250	0.015	6.1%	Delayed > 6 mths
CP 36 MODIFICATIONS TO OPERATIONS (CPK372-04)	-0.006	0.000	0.0%	0.142	-2253.7%		R	#1	0.250	0.015	6.1%	Delayed > 6 mths
CP 125 MODIFICATIONS TO OPERATIONS (CPK372-05)	-0.006	0.000	0.0%	0.132	-2104.3%		R	#1	0.250	0.015	6.1%	Delayed > 6 mths
CP 286 ELECTRICAL LIGHTING UPGRADE (CPK372-07)	0.048	0.048	100.0%	0.060	123.9%	R	G	#1	0.350	0.359	102.6%	Completed
CP 286 MODIFICATIONS TO OPERATIONS (CPK372-08)	0.042	0.000	0.0%	0.000	0.0%	R	R	#1	0.050	0.008	16.2%	Delayed > 6 mths
CP 36 MODIFICATIONS TO OPERATIONS (CPK372-12)	0.741	0.000	0.0%	0.500	67.5%	Y	R	#1	0.500	0.000	0.0%	Delayed > 6 mths
CP 58 MODIFICATIONS TO OPERATIONS (CPK372-13)	0.444	0.075	16.9%	0.444	100.0%	G	Y	#4	0.550	0.116	21.1%	Delayed < 6 mths
CP 125 MODIFICATIONS TO OPERATIONS ADDTL (CPK372-14)	0.491	0.000	0.0%	0.250	50.9%	Y	R	#1	0.250	0.000	0.0%	Delayed > 6 mths
CP 58 MODIFICATIONS TO OPERATIONS (CPK372-18)	0.075	0.000	0.0%	0.075	100.0%	G	Y	#4	0.075	0.000	0.0%	Delayed < 6 mths
ALL KEYS REPLACED TO FOB ACCESS - VARIOU (CPK372-19)	0.050	0.000	0.0%	0.013	25.0%	R	R	#1	0.050	0.000	0.0%	Delayed > 6 mths
FLEET VEHICLES FOR OPERATIONS (CPK372-20)	0.432	0.000	0.0%	0.059	13.6%	R	R	#1	0.432	0.000	0.0%	Delayed > 6 mths
LPR - PAY-BY-PLATE PROJECT (CPK376-01)	1.000	0.000	0.0%	0.000	0.0%	R	R	#1	1.000	0.000	0.0%	Delayed > 6 mths
HUB LANE REFRESH - UPGRADE REVENUE CONT (CPK379-01)	1.221	0.052	4.3%	0.052	4.3%	R	R	#1	2.000	1.335	66.7%	Delayed > 6 mths
CP 5 MODIFICATIONS TO OPERATIONS (CPK380-01)	0.500	0.000	0.0%	0.000	0.0%	R	R	#1	0.500	0.000	0.0%	Delayed > 6 mths
CP 43 SIGNAGE UPGRADE (CPK382-01)	0.600	0.000	0.0%	0.020	3.3%	R	R	#1	0.600	0.000	0.0%	Delayed > 6 mths
CP 68 SIGNAGE UPGRADE (CPK385-01)	0.350	0.000	0.0%	0.050	14.3%	R	R	#1	0.350	0.000	0.0%	Delayed > 6 mths
CP 96 PAINTING UPGRADE (CPK386-01)	0.045	0.000	0.0%	0.045	100.0%	G	G		0.045	0.000	0.0%	On Track
CP 157 SIGNAGE UPGRADE (CPK388-01)	0.020	0.000	0.0%	0.020	100.0%	G	G		0.020	0.000	0.0%	On Track
CP 404 MODIFICATIONS TO OPERATIONS (CPK389-01)	0.500	0.000	0.0%	0.000	0.0%	R	R	#1	0.500	0.000	0.0%	Delayed > 6 mths
GENERAL PROVISION FOR 2020 (CPK390-01)	5.000	0.000	0.0%	0.086	1.7%	R	G	#1	5.000	0.086	1.7%	On Track
NETWORKING EQUIPMENT REPLACEMENT (CPK392-01)	0.175	0.000	0.0%	0.175	100.0%	G	G		0.175	0.000	0.0%	On Track
NETWORK SECURITY MONITORING APPLIANCE/SE (CPK392-02)	0.100	0.027	26.7%	0.030	30.0%	R	G		0.100	0.027	26.7%	On Track
NETWORK SECURITY FIREWALL ADDITIONS/UPGR (CPK392-03)	0.250	0.000	0.0%	0.100	40.0%	R	G		0.250	0.000	0.0%	On Track
CARPARK BARRIER GATE REPLACEMENTS (CPK393-01)	0.075	0.000	0.0%	0.000	0.0%	R	R	#1	0.075	0.000	0.0%	Delayed > 6 mths
SERVERS COMPUTERS MONITORS PERIPHERALS (CPK395-01)	0.150	0.000	0.0%	0.150	100.0%	G	G		0.150	0.000	0.0%	On Track
MOBILE COMMUNICATION AND COMPUTING DEVI (CPK396-01)	0.035	0.000	0.0%	0.035	100.0%	G	G		0.035	0.000	0.0%	On Track
EQUIPMENT INTERCOM FULL-DUPLEX UPGRADE (CPK397-01)	0.040	0.000	0.0%	0.000	0.0%	R	R	#1	0.040	0.000	0.0%	Delayed > 6 mths
SUPERVISORS EQUIPMENT REFRESH-MOBILE CO (CPK398-01)	0.145	0.000	0.0%	0.145	100.0%	G	G		0.145	0.000	0.0%	On Track
CCTV CAMERAS (CPK401-01)	0.075	0.000	0.0%	0.075	100.0%	G	G		0.075	0.000	0.0%	On Track
SHARED STORAGE EXPANSION (CPK402-01)	0.070	0.000	0.0%	0.070	100.0%	G	G		0.070	0.000	0.0%	On Track
Sub-Total	40.233	8.420	20.9%	27.805	69.1%				57.921	26.083		
Total	76.883	8.863	11.5%	38.745	50.4%				113.130	40.255		

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

- Note # 1:** Projects delayed due to COVID-19 - Deferral of non-essential projects (i.e. cash management) - project to (re)commence in 2021 and end by expected completion date.
- Note # 2:** Undergoing closing process and the funding is required to cover the invoices which were not accrued in 2019 as the projects were completed in 2019.
- Note # 3:** Property under receivership - remaining legal fees will be OPEX (Operating Expense).
- Note # 4:** Work delay due to COVID-19 - original planned date was September 30-2020 and now pushed to December 31st ,2020.
- Note # 5:** Revised project costs to reflect the two additional parking spaces - final design provides two additional spaces and this was approved at the May 15th TPA Board Meeting.
- Note # 6:** Project Scope Change - Revised projects amounts for reduced spaces.
- Note # 7:** No longer proceeding with Sale. Legal costs to be released to OPEX. (Operating Expense)
- Note # 8 :** Work delay due to COVID-19 - original planned date was June 30th and now pushed to September 30-

Chart 1
2020 Approved Budget by Category

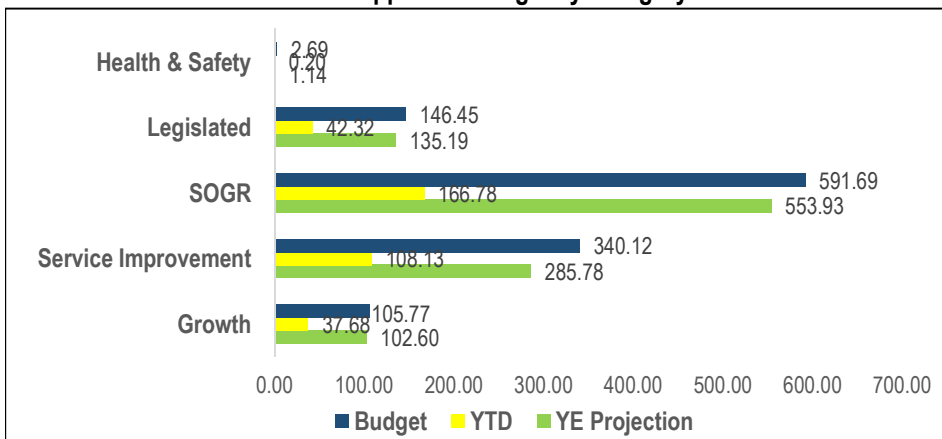


Table 1
2020 Active Projects by Category

Health & Safety	2
Legislated	8
SOGR	21
Service Improvement	19
Growth	11
Total # of Projects	61

Chart 2
Project Status - 61

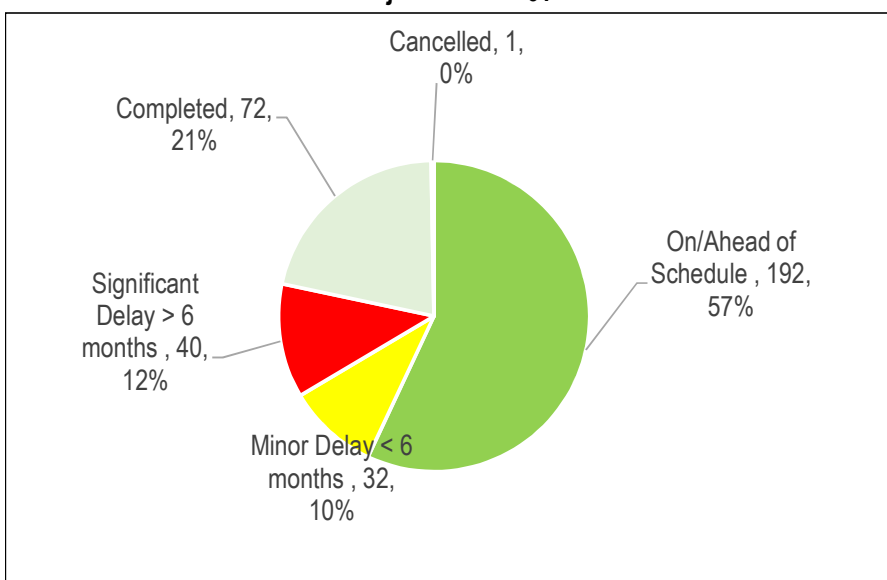


Table 2

Reason for Delay	72	
	Significant Delay	Minor Delay
Insufficient Staff Resources	4	1
Procurement Issues	3	5
RFQ/RFP Delayed	6	10
Contractor Issues		
Site Conditions	6	
Co-ordination with Other Projects	6	5
Community Consultation		
Covid Related	2	2
Other*	13	9
Total # of Projects	40	32

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,046.87	72.59	60.50	6.00	0.75

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 22 projects due to pending legal agreements, acquisition of required permits, extended scoping, design, study and approval phase, and/or combination of several factors listed above

Key Discussion Points:

- As of June 30, for year-end, Toronto Water is projecting spending of \$1.078 billion or 90.9% of the 2020 Approved Capital Budget of \$1.187 billion. The projected year-end spending rate is higher than the 10-Year Rate Model completion target for 2020 of 85.0% for projects funded from the Toronto Water Capital Financing Reserve Fund
- 62.4% or \$740.826 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2020.
- \$1.047 billion or 57% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years. Current spending is consistent with construction schedules.

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following multi-year projects account for approximately 91.6% of the year-to-date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$117.944 million or 26.4% of the 2020 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$58.325 million or 27.8% of the 2020 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$9.588 million or 29.8% of the 2020 Approved Capital Budget) and Humber Treatment Plant which include the construction of treatment upgrades (\$22.237 million or 43.6% of the 2020 Approved Capital Budget); Wet Weather Flow (\$56.625 million or 39.1% of the 2020 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$20.835 million or 40.0% of the 2020 Approved Capital Budget); and Basement Flooding Program (\$39.729 million or 30.1% of the 2020 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant	2.351	0.171	7.3%	0.946	40.2%	Ⓡ	Ⓨ	#2	38.393	25.052
Humber Wastewater Treatment	0.338	0.034	10.1%	0.195	57.7%	Ⓨ	Ⓞ	#1	14.749	8.975
Sub-Total	2.689	0.205	7.6%	1.141	42.4%	-	-		53.142	34.027
Legislated										
Ashbridges Bay Treatment Plant	95.754	29.637	31.0%	90.696	94.7%	Ⓞ	Ⓞ		646.569	161.717
RL Clark Treatment Plant	0.239	0.001	0.4%	0.074	31.0%	Ⓡ	Ⓞ	#1	6.287	5.823
Highland Creek Treatment Plant	5.384	1.020	18.9%	3.117	57.9%	Ⓨ	Ⓨ	#2	119.803	76.024
Humber Wastewater Treatment	2.095	1.185	56.6%	1.688	80.6%	Ⓞ	Ⓞ		60.259	53.411
Island Treatment Plant	1.784	0.079	4.4%	1.042	58.4%	Ⓨ	Ⓨ	#2	69.082	20.948
Pumping Stations & Forcemains	3.351	0.040	1.2%	0.722	21.5%	Ⓡ	Ⓨ	#2	96.591	21.432
Water Service Replacement	37.744	10.359	27.4%	37.749	100.0%	Ⓞ	Ⓞ		346.940	243.193
WT - Storage & Treatment	0.100	-	0.0%	0.100	100.0%	Ⓞ	Ⓞ		1.851	1.451
Sub-Total	146.451	42.322	28.9%	135.188	92.3%	-	-		1,347.382	583.999
State of Good Repair										
Ashbridges Bay Treatment Plant	99.811	26.916	27.0%	79.202	79.4%	Ⓞ	Ⓞ		1,827.198	598.126
Business & Technology Support	0.015	-	0.0%	0.010	66.7%	Ⓨ	Ⓞ	#1	4.386	4.138
RL Clark Treatment Plant	1.228	0.569	46.3%	1.128	91.8%	Ⓞ	Ⓞ		99.261	96.533
RC Harris Treatment Plant	11.551	2.870	24.8%	11.341	98.2%	Ⓞ	Ⓞ		66.645	36.939
Highland Creek Treatment Plant	17.598	6.498	36.9%	17.652	100.3%	Ⓞ	Ⓞ		284.585	119.964
FJ Horgan Treatment Plant	0.941	0.098	10.4%	1.002	106.5%	Ⓡ	Ⓞ	#1	19.496	9.179
Humber Wastewater Treatment	38.052	19.482	51.2%	35.715	93.9%	Ⓞ	Ⓞ		387.199	202.691
Island Treatment Plant	10.392	2.099	20.2%	9.250	89.0%	Ⓞ	Ⓞ		60.521	22.277
Linear Engineering	90.561	27.925	30.8%	82.201	90.8%	Ⓞ	Ⓞ		694.001	420.101
Pumping Stations & Forcemains	5.345	3.103	58.1%	7.070	132.3%	Ⓡ	Ⓞ	#1	70.966	19.598
Sewer Rehabilitation	62.340	19.883	31.9%	66.295	106.3%	Ⓡ	Ⓞ	#1	613.664	350.662
Sewer Replacement	12.153	1.566	12.9%	11.398	93.8%	Ⓞ	Ⓞ		137.121	60.380
Trunk Sewers	38.717	13.477	34.8%	44.911	116.0%	Ⓡ	Ⓞ	#1	398.613	135.612
Trunk Watermains	1.913	0.213	11.1%	1.459	76.3%	Ⓞ	Ⓞ		57.115	44.048
Watermain Rehabilitation	59.430	10.087	17.0%	63.260	106.4%	Ⓡ	Ⓞ	#1	632.918	446.367
Watermain Replacement	88.798	20.143	22.7%	74.430	83.8%	Ⓞ	Ⓞ		644.878	388.674
Water Service Replacement	8.121	0.219	2.7%	6.903	85.0%	Ⓞ	Ⓞ		43.832	20.490
WT - Storage & Treatment	21.324	7.268	34.1%	19.551	91.7%	Ⓞ	Ⓞ		191.473	88.896
WWF - Implementation Projects	12.098	3.622	29.9%	12.089	99.9%	Ⓞ	Ⓞ		60.098	17.715
WWF - Stream Restoration	10.739	0.744	6.9%	8.536	79.5%	Ⓞ	Ⓞ		100.079	44.860
Yards & Facilities	0.559	-	0.0%	0.524	93.8%	Ⓞ	Ⓞ		4.174	3.157
Sub-Total	591.686	166.782	28.2%	553.927	93.6%	-	-		6,398.223	3,130.407
Service Improvements										
Ashbridges Bay Treatment Plant	9.778	1.566	16.0%	5.744	58.7%	Ⓨ	Ⓡ	#3	68.864	23.681
Water Meter Program (AMR)	4.899	0.476	9.7%	2.826	57.7%	Ⓨ	Ⓨ	#2	235.340	218.393
Business & Technology Support	11.478	3.432	29.9%	10.084	87.9%	Ⓞ	Ⓞ		97.342	51.182
Basement Flooding Program	131.894	39.729	30.1%	99.098	75.1%	Ⓞ	Ⓞ		1,818.345	499.775
RC Harris Treatment Plant	2.160	0.211	9.8%	0.748	34.6%	Ⓡ	Ⓡ	#3	13.016	3.067
Highland Creek Treatment Plant	8.997	2.041	22.7%	7.371	81.9%	Ⓞ	Ⓞ		168.748	33.462
FJ Horgan Treatment Plant	0.640	0.036	5.6%	0.158	24.7%	Ⓡ	Ⓨ	#2	9.134	3.255
Humber Wastewater Treatment	10.486	1.536	14.6%	8.280	79.0%	Ⓞ	Ⓞ		120.012	52.807
Island Treatment Plant	2.600	0.355	13.7%	1.883	72.4%	Ⓞ	Ⓞ		10.052	0.864
Linear Engineering	2.197	0.262	11.9%	1.304	59.3%	Ⓨ	Ⓞ	#1	13.945	4.599
Pumping Stations&Forcemains	0.060	0.037	62.5%	0.060	100.8%	Ⓞ	Ⓞ		3.466	3.354
Sewer Replacement	4.979	-	0.0%	4.979	100.0%	Ⓞ	Ⓞ		31.300	26.321
Trunk Sewers	0.010	-	0.0%	-	0.0%	Ⓡ	Ⓡ	#3	23.410	-
Trunk Watermains	2.850	0.262	9.2%	2.451	86.0%	Ⓞ	Ⓞ		8.150	0.989
WT - Storage & Treatment	8.609	4.674	54.3%	8.754	101.7%	Ⓡ	Ⓞ		49.125	39.743

Toronto Water (TW)

Projects by Category (Million)	2020 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
WTP - Plantwide	8.632	0.437	5.1%	2.940	34.1%	Ⓡ	Ⓡ	#3	131.851	3.285
WWF - Implementation Projects	107.723	45.166	41.9%	107.352	99.7%	Ⓞ	Ⓞ		790.269	317.505
WWF -TRCA	14.161	7.094	50.1%	14.197	100.3%	Ⓞ	Ⓞ		112.159	104.342
Yards & Facilities	7.967	0.814	10.2%	7.553	94.8%	Ⓞ	Ⓞ		71.537	26.995
Sub-Total	340.119	108.127	31.8%	285.782	84.0%	-	-		3,776.065	1,413.619
Growth Related										
Ashbridges Bay Treatment Plant	2.051	0.035	1.7%	0.186	9.1%	Ⓡ	Ⓡ	#3	177.001	0.035
Highland Creek Treatment Plant	0.050	-	0.0%	-	0.0%	Ⓡ	Ⓡ	#3	9.711	7.161
Island Treatment Plant	0.100	-	0.0%	0.100	100.0%	Ⓞ	Ⓞ		6.400	-
Linear Engineering	0.375	0.041	11.1%	0.173	46.0%	Ⓡ	Ⓞ	#1	3.117	2.280
New Service Connections	53.274	13.744	25.8%	46.324	87.0%	Ⓞ	Ⓞ		418.120	300.430
New Sewers	3.984	0.461	11.6%	3.335	83.7%	Ⓞ	Ⓞ		77.796	33.188
Pumping Stations & Forcemains	5.250	1.551	29.5%	5.470	104.2%	Ⓡ	Ⓞ	#1	24.404	7.830
Trunk Sewers	0.110	0.094	85.1%	0.258	234.5%	Ⓡ	Ⓞ	#1	309.665	3.505
Trunk WM	17.314	8.417	48.6%	21.379	123.5%	Ⓡ	Ⓞ	#1	46.052	19.151
Water Efficiency Plan	0.736	0.082	11.2%	0.626	85.0%	Ⓞ	Ⓞ		13.690	11.599
Watermain Replacement	22.524	13.252	58.8%	24.747	109.9%	Ⓡ	Ⓞ	#1	159.808	97.596
Sub-Total	105.768	37.679	35.6%	102.597	97.0%	-	-		1,245.764	482.775
Total	1,186.713	355.114	29.9%	1,078.635	90.9%				12,820.576	5,644.827

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓡ	< 50% or > 100% of Approved Cash Flow	Ⓡ

Note # 1:

Projects are proceeding on schedule with lower or higher than planned costs in 2020. A number of projects are proceeding ahead of schedule including SOGR projects within Forcemain Replacement, Sewer Rehabilitation, Trunk Sewer Rehabilitation and Watermain Structural Lining programs, as well as Trunk Watermain and Watermain Replacement programs growth related upgrades. An acceleration in funding for these projects will be sought as part of Toronto Water's Q2 Reallocation Report.

Note # 2:

Minor project delays are due to one or combination of the following reasons: need to extended design and approval phase to address site conditions (Pumping Stations Upgrades Group 6), extended procurement phase (Island Water Treatment Plant Chemical and Residual Management Engineering), high bid prices (Highland Creek Treatment Plant Odour Control Upgrades - Phase 1 Construction), need to adress hydro requirements and vendor performance issues (FJ Horgan Water Treatment Plant Standby Power Optimization project), and pending acquisition of required permits (North Toronto Waste Water Treatment Plant Electrical Upgrades).

Note # 3:

Major project delays are due to technical and legal issues as well as complexity of projects, including pending receipt of site plan application (North Toronto Waste Water Treatment Plant Process Improvements), extended design phase to address operational requirements at the same facility (Ashbridges Bay Waste Water Treatment Plant Aeration Tanks 12 & 13, RC Harris Water Treatment Plant Emergency Standby Power and Highland Creek Waste Water Treatment Plant Transformers and Switchgear project), pending receipt of required permits (Plant Wide Standby Power Phase 2 Construction), and completion of EA Phase (Lower Simcoe Trunk Sewer).