

A blue-tinted night photograph of the Toronto skyline, featuring numerous skyscrapers and city lights. The CN Tower is prominent on the right side of the image.

BUDGET TO

Staff Recommended Operating and Capital Budgets

January 14, 2021



While we aim to provide fully accessible content, there is no text alternative available for some of the content within these pages. If you require alternate formats or need assistance understanding our charts, graphs, or any other content, please contact us at 416-397-4229 or Stephen.Conforti@toronto.ca.

Trust and Confidence

We understand that trust must be earned.

We rely on relationships built on trust and confidence between the Toronto Public Service, Torontonians and City Council.

Earning and improving trust and confidence through good government, demonstrated through our actions and decisions, a shared vision and strategies to deliver valued municipal services.



COVID-19 Impacts



Partnerships & Collaboration



Operating Budget



Capital Budget



2020 City of Toronto Response to COVID-19

Joint investment of \$1.7 billion with government of Canada and province of Ontario to support residents and businesses through the impacts of COVID-19.

Whole-of-government, system-wide approach, prioritizing:

- Public Health
- Economic response
- Transportation and mobility
- Community response
- Housing and shelter
- Modernization of City services

We must continue to work with our partners across governments and communities to create solutions for recovery and prosperity.

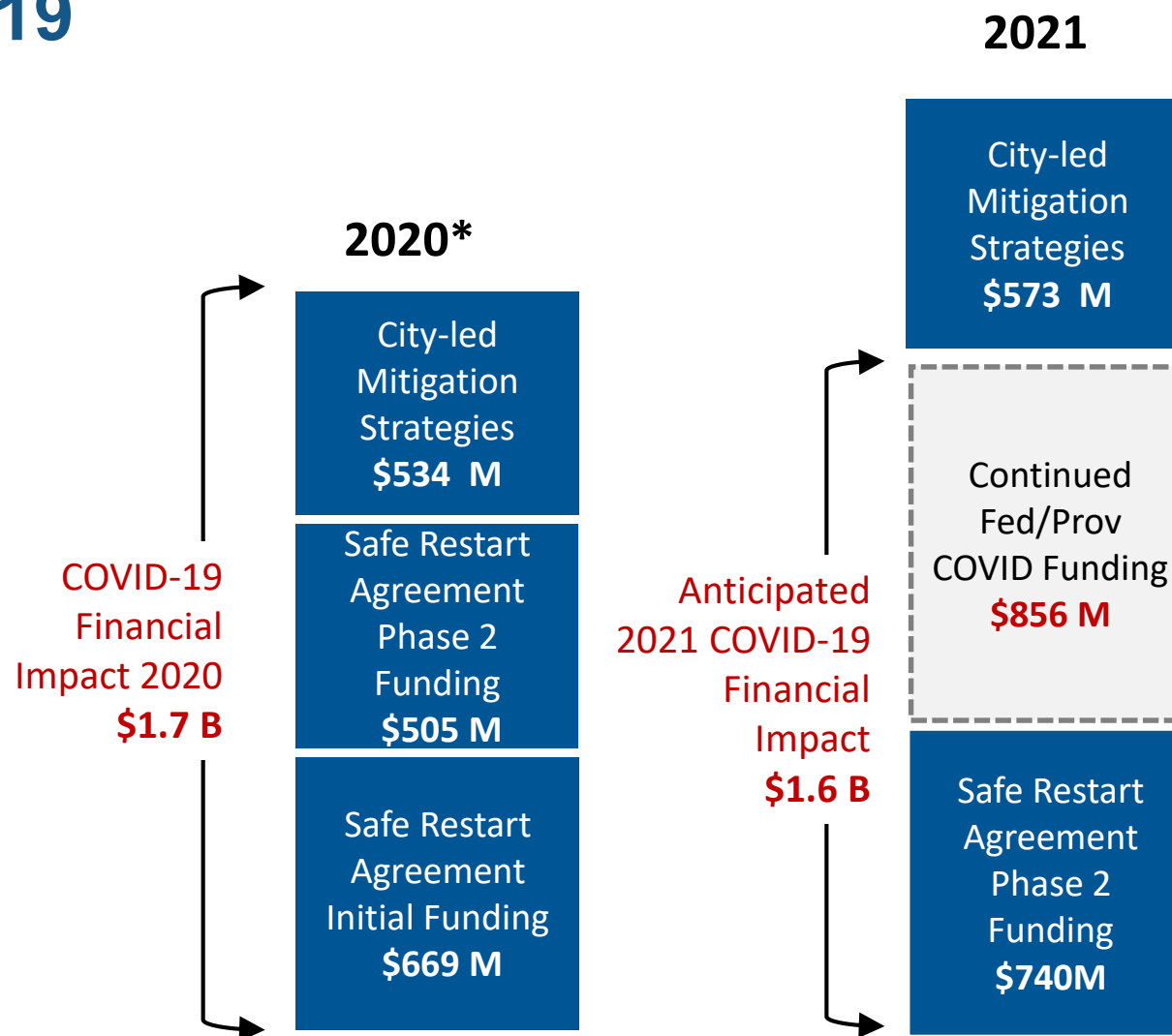


Financial Impacts of COVID-19

COVID-19 impacted City revenues and expenses:

- Reduced user fees, including transit
- Increased public health, shelters, enforcement and related costs
- Continued delivery of City services
- Growing digital economy

Support from government of Canada and province of Ontario continues to be critical to offset the financial gap.



*Final 2020 COVID funding (Public Health costs) will be confirmed following submission of year-end expenses

Strength of Toronto's Economy and City Finances Pre-Pandemic

- Fastest growing city in North America
- Economic driver of Canada and Ontario
- Strong credit rating
- Sound fiscal management
- Focused investments including in transit and housing
- Equity, climate action and health and well being investments



Building a Prosperous Toronto

A **prosperous** Toronto means economic vitality, social equity, sustainability and resilience for all.

Equity



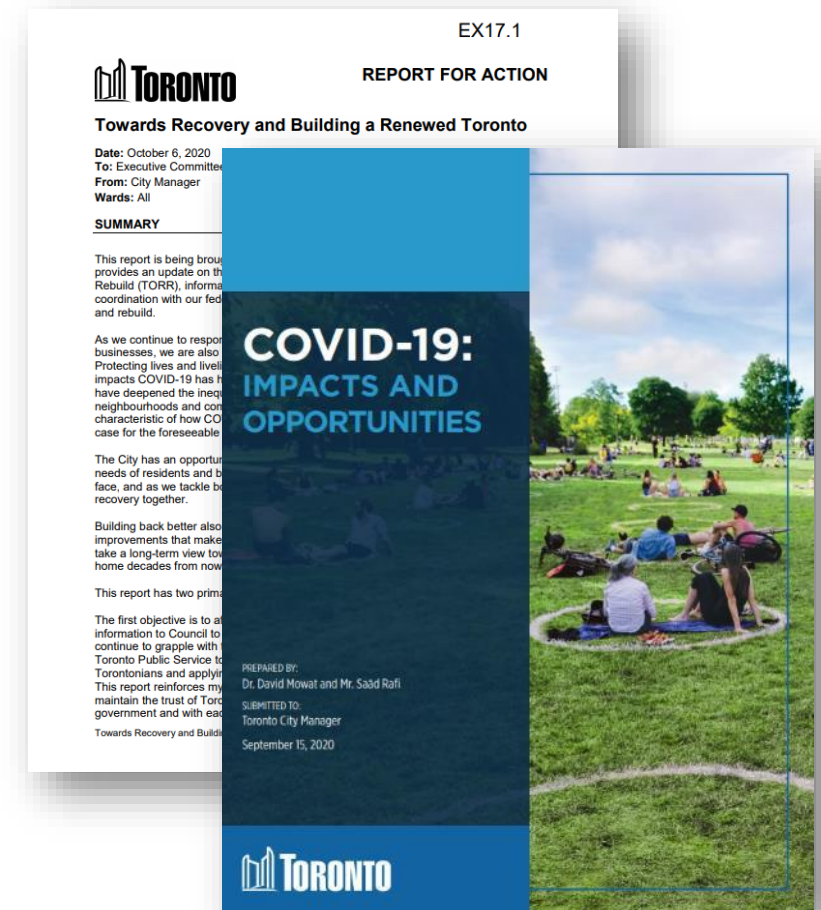
Climate
Action



Health and
Well-Being



Recovery investments to achieve prosperity



Equity Responsive Budgeting

Even before the pandemic, not all Torontonians were benefiting from a strong economy and stable conditions that promoted prosperity.

As we work towards recovery, our decisions need to address systemic challenges and ensure we create opportunity, prosperity and a better Toronto for all.

- Equity responsive budgeting embeds equity considerations throughout the budget process.
- An External Review Panel reviews changes to the City's operating budget and provides feedback and recommendations.



2021 Budget Overview

- Continued response to COVID-19 impacts and recovery
- Preserves existing services (consistent with health guidelines) and enhances equity-based services
- Invests in transit and transportation, emergency services and social services
- Continued capital investments on mobility, housing, modernization and the environment
- Continued partnership with Government of Canada and Province of Ontario



Financial Sustainability

Ensuring predictable and reliable revenue sources for City services and investments

Financial Sustainability: COVID-19 as an opportunity

COVID-19 was a catalyst:

- A clear need to address inequities
- Strengthened collaboration with other governments
- Innovation and increased convenience
- A conversation on realigning municipal, provincial and federal roles and responsibilities
- Opportunity to work with other governments on new funding models



Budget Modernization: Building a service-based, multi-year budget

Year 1 Achievements

- ✓ Budget informed by previous years' actual spending trends
- ✓ Capital budget recast to deliver achievability and affordability
- ✓ Simplified budget notes to better help residents understand how their money is invested
- ✓ More efficient and simplified process

Year 2: A focus on service outcomes

- Demonstrate the value of City services
- Measure and evaluate performance



2021 Budget



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2021 Budget

\$ 13.95 B

**OPERATING TAX AND RATE
SUPPORTED BUDGET ***

\$ 44.70 B

**10-YR CAPITAL TAX AND RATE
SUPPORTED BUDGET ***

*Rate budgets were approved by
City Council on Dec 16, 2020

Staff Recommended Operating Budget



Guiding Principles – Operating



1

**Manage COVID-19
impact and recovery**

2

**Preserve existing
services (consistent
with health guidelines)**

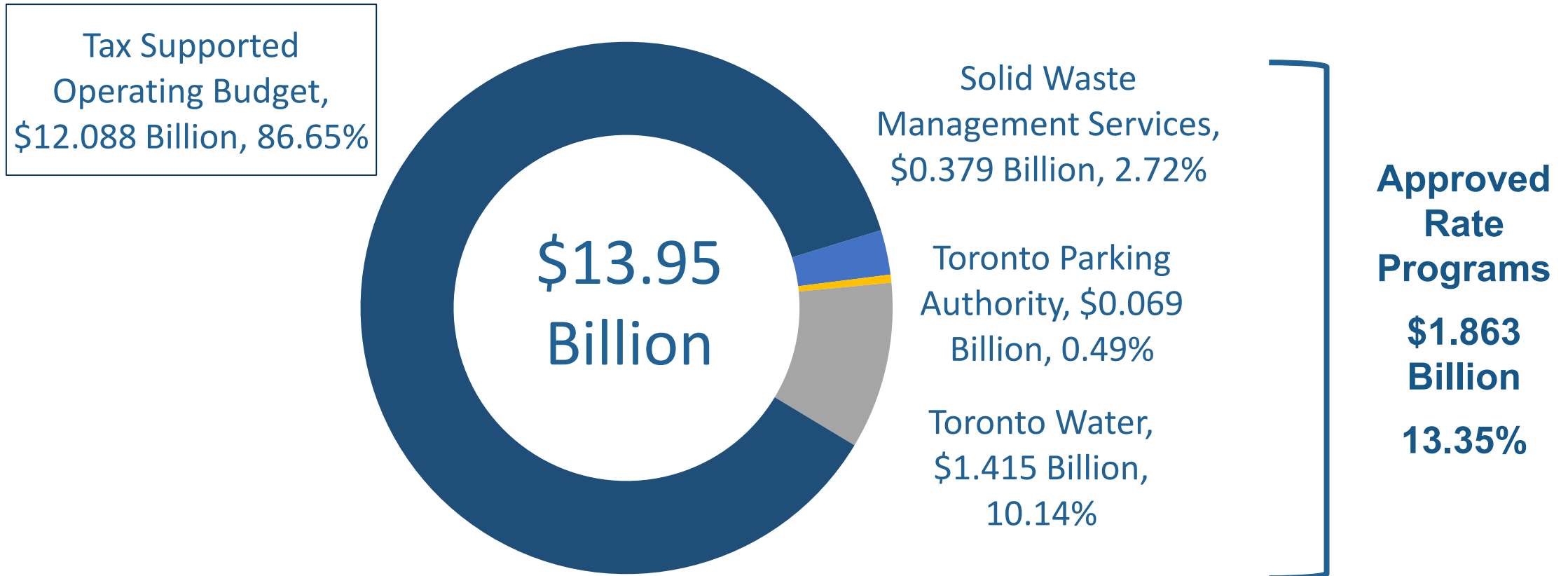
3

**Keep property
taxes affordable**

4

**Building a prosperous
Toronto with a
focus on equity**

2021 Tax & Rate Operating Budget



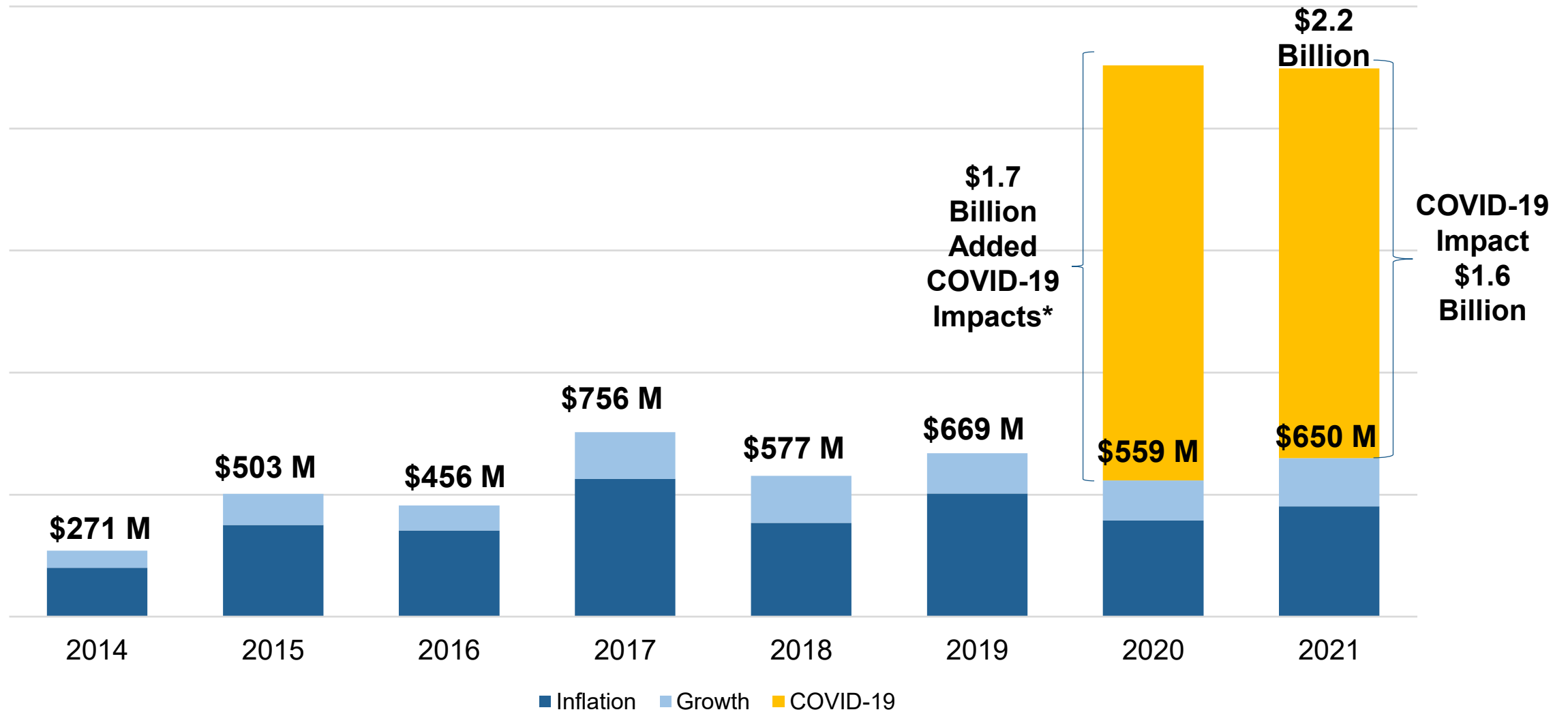
*Rate Budget include Capital Contribution

Operating Budget Overview

- Includes \$573 million in savings and offsets through mitigation strategies
- \$1.6 billion through continued partnerships with Government of Canada and Province of Ontario to address COVID-19
 - \$740 million secured
- Preserves existing service levels (consistent with health guidelines)
- Includes an inflation only residential tax increase (0.7%)
- Adds \$56 million in new investments to support building a prosperous Toronto and delivering on other City priorities



Historical Opening Budget Pressures



*Projections based on September 30 Variance Report

Roadmap to Balance

\$12.09 B TAX SUPPORTED
OPERATING BUDGET

Savings and Offsets (\$480M)

- Program / Agencies Savings and Revised Estimates*
- Salaries and Benefits Savings

\$333M

\$147M

Revenue Changes (\$93M)

- User Fees and Other Revenue Changes
- Property Tax Assessment Growth
- Residential Property Tax Increase (0.5% overall / 0.7% residential)

\$29M

\$41M

\$23M

**City-led
Mitigation
Strategies
\$573M**

Continued Federal / Provincial Partnerships

- Federal / Provincial support for COVID-19**
- Refugees Federal Contribution
- Supportive Housing Provincial Contribution

\$1.6B

\$61M

\$15M

*Assumes service levels consistent with health guidelines

**\$740 million secured

Continued Federal / Provincial Support - \$1.7 Billion

COVID-19 Continued Federal & Provincial Supports - \$1.6 Billion*



TTC - \$796 Million



Shelters - \$281 Million



Corporate Revenues - \$277 Million



TCHC - \$38 Million



Public Health - \$59 Million



Long Term Care - \$19 Million

Other Costs - \$125 Million



**Federal Support for
Refugee Costs**
\$61 Million

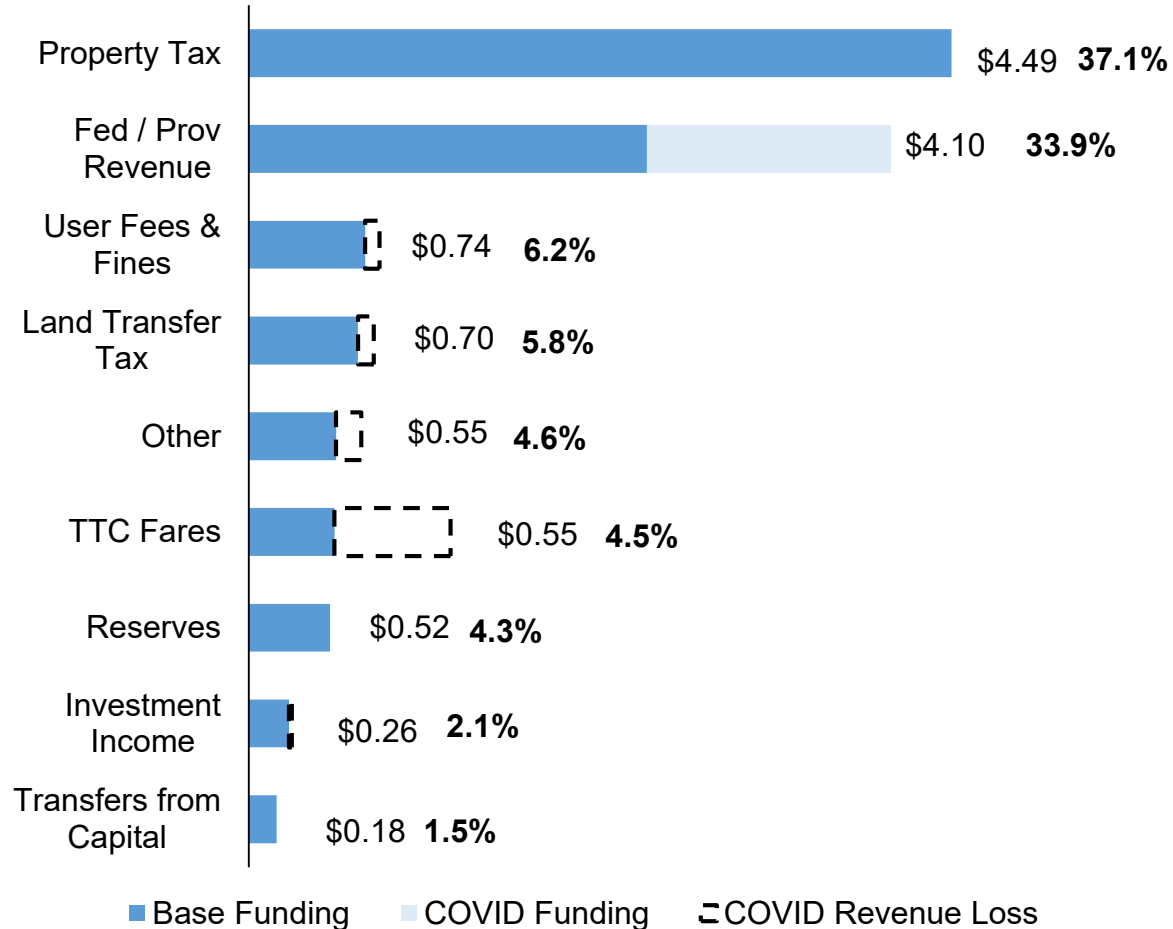


**Provincial Funding for
Supportive Housing Costs**
\$15 Million

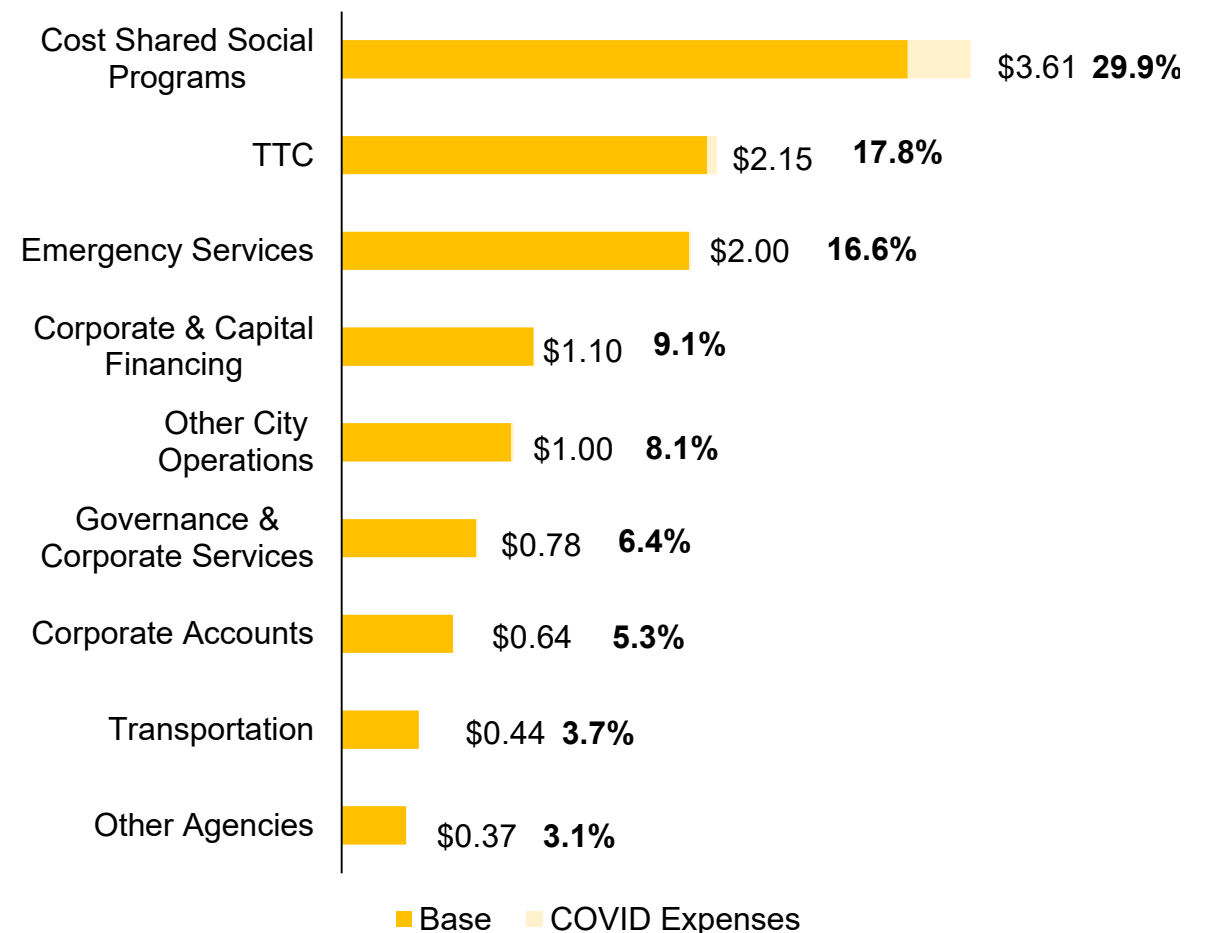
** \$740 Million of COVID funding confirmed*

Tax Supported Operating Budget

WHERE THE MONEY COMES FROM (\$12.09 Billion)



HOW THE MONEY IS INVESTED (\$12.09 Billion)



** Reflects annual reserve draws which are supported by annual reserve contributions in order to smooth out expenses that fluctuate or are periodic in nature (e.g insurance claims, employee benefits and vehicle reserves)

Continued COVID-19 and Base Budget Investments

Preserve Existing Service Levels*

- \$11.7 billion to deliver existing services:
 - Transit and transportation
 - Emergency services
 - Social services
 - Housing
 - Snow removal
 - City Agencies

Investment to Manage COVID-19

- \$1.6 billion in additional costs and lost revenue supporting:
 - Maintain transit and other service levels
 - Added shelter sites enabling physical distancing
 - Additional support and long-term care workers
 - Physical distancing, additional cleaning and PPE

**Assumes service levels consistent with health guidelines*

New and Enhanced Investments

Building a Prosperous Toronto

- \$22 million supporting:
 - Equity and reconciliation
 - Expanded Fare Pass Eligibility
 - Police Reform Pilot and Community Safety
 - Housing Initiatives
 - Data for Equity Unit
 - Indigenous Affairs Support
 - Elimination of Child Library Fines
 - COVID-19 challenges
 - ActiveTO and CafeTO
 - 2021 Freeze to Licensing Fees
 - Mobility and transit
 - Wheel-Trans - Call Wait-Time Reduction
 - Anti-Racism & Diversity

Other New Investments

- \$34 million supporting:
 - Modernization
 - Technology – access and security
 - Mobility and transit
 - Eglinton Crosstown LRT (Preparation for Opening)
 - Safety Initiatives and Vehicle Reliability
 - Modernization Initiatives
 - Road safety
 - Vision Zero
 - Traffic Signals and Work Zone Pilots
 - Culture
 - Year of Public Art

2022 Outlook

In \$ Millions	Estimates	
	Low	High
Base Pressures		
TTC (Inc Eglinton Crosstown)	153	
Salaries and Benefits	81	
Inflation and Growth	171	
Sub-Total	405	
Federal / Provincial Responsibilities		
Refugee Costs	61	
Supportive Housing Costs	44	
Sub-Total	105	
COVID-19 Impact		
TTC	387	796
Shelters	0	69
Public Health	0	15
Corporate Revenues	112	269
Other Impacts	99	162
Sub-Total	598	1,311
Total	1,108	1,821

- **\$1.1 - \$1.8 billion estimated 2022 opening shortfall**
- Ongoing COVID-19 impact estimates are preliminary and will be revised as more information becomes available throughout 2021
- Continued collaboration with government of Canada and province of Ontario will be required

Property Tax Impacts



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Property Tax Increases to Fund Operating Costs of City Services

RESIDENTIAL*



0.70%

Residential: assumed at inflation

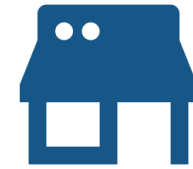


0.00%

Multi-residential: no increase per regulation

BUSINESS

0.35%



Commercial: half of residential increase per policy and regulation

0.23%



Industrial: a third of residential increase per policy and regulation

0.51% Total budgetary increase

\$22 Tax increase to the average home

* 0.7% residential tax rate increase is based on Toronto CMA CPI for the previous 12 trailing months as of September 2020.

City Building Fund – Dedicated to Transit and Housing

1.5% Incremental
increase for 2021

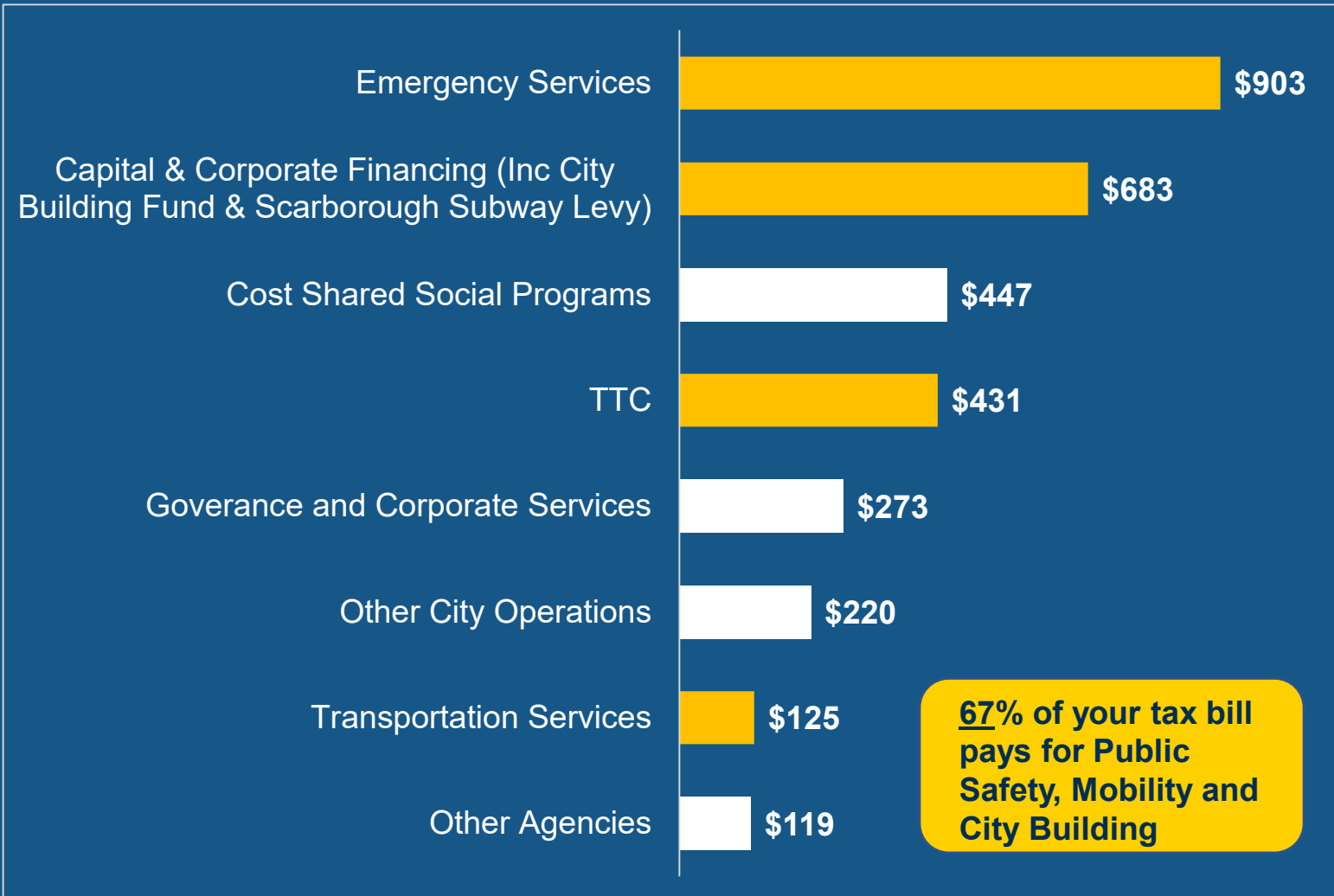
\$7.3 B Dedicated funding to
support transit and housing



\$47 Tax increase to
the average home

Initial City Building Fund levy implemented in 2017 with an additional 0.5% added annually.
In 2020, this was increased to 1.5% annually from 2020-2025, inclusively.

Your Property Tax Investment



Based on Property Tax of \$3,201.

The average house has an assessed value of **\$698,801**. 2021 Property tax on this home would be **\$3,201**

(includes \$22 increase for City operations and \$47 increase for the City Building Fund).

**Does not Include Education Taxes*

Staff Recommended Capital Budget

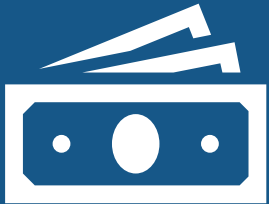


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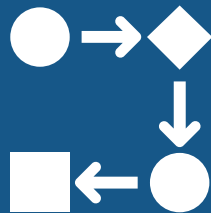
Guiding Principles – Capital



Achievability and Affordability



**Plan based on
actual capacity**



**Continue with
Stage Gating of
Project Timelines**



**Debt
Service Ratio
< 15%**



**Leverage other
government
funding and low
interest rate
environment**

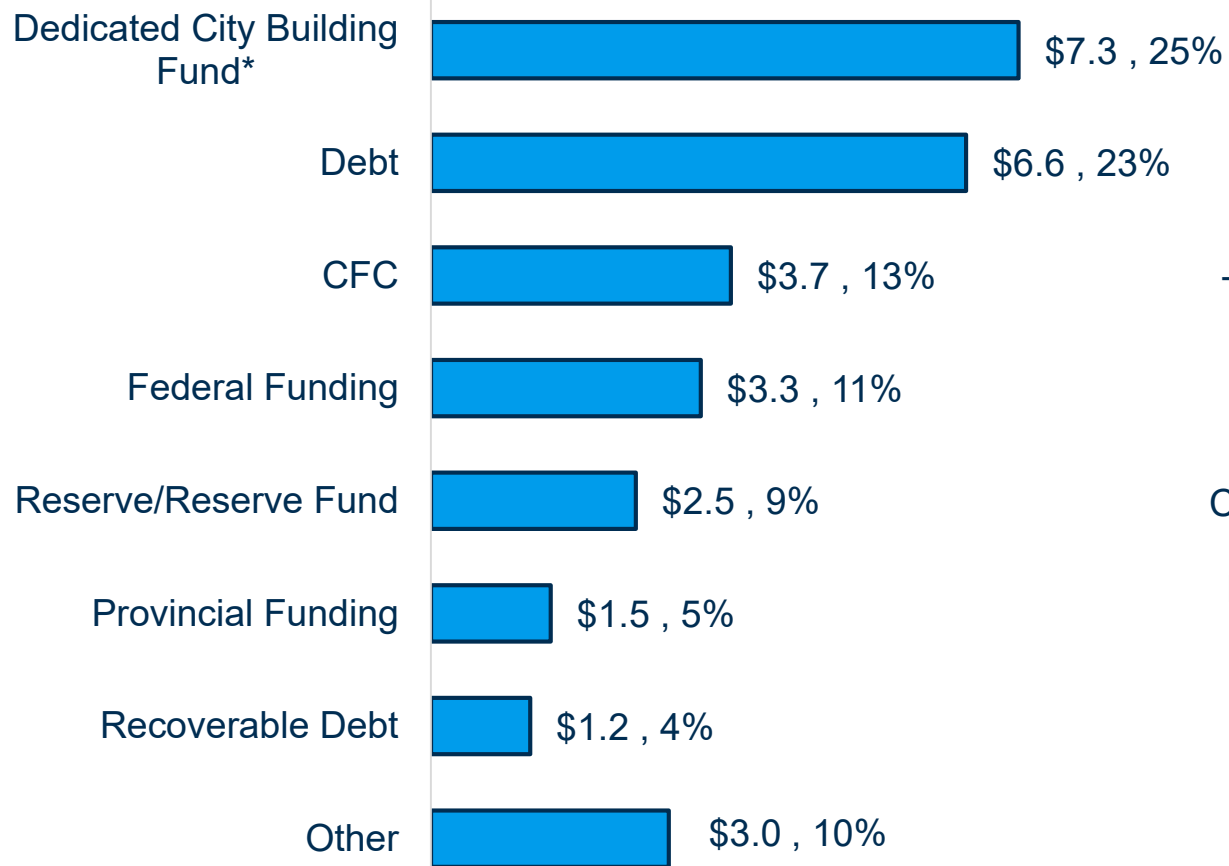
Capital Budget Overview

- Continue to invest in Council-approved investments
- Increased investments in:
 - Mobility
 - Housing
 - Environment
 - Modernization
- Leveraged Federal/Provincial funding programs
- Second year in a row to maintain debt service ratio under 15% for all planning years

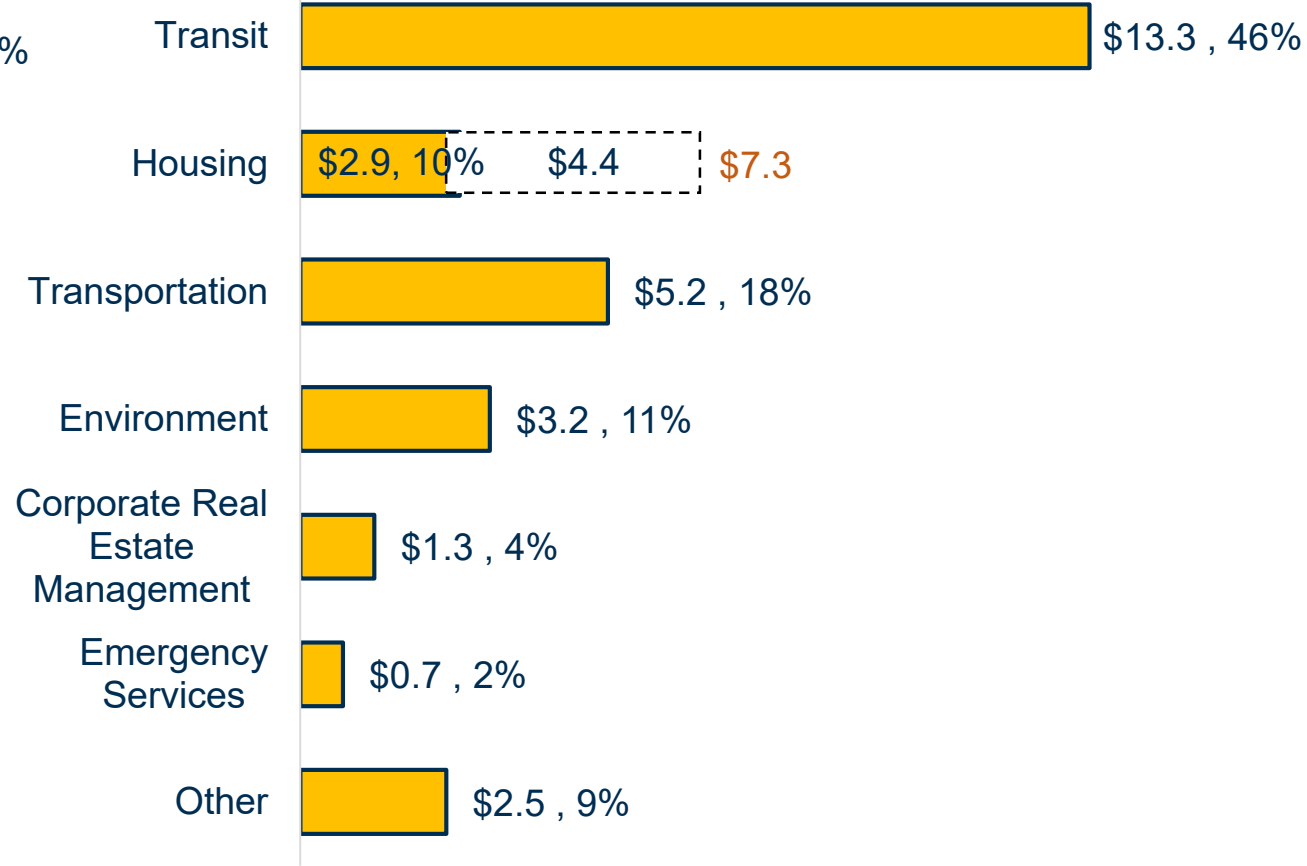


Tax Supported 10-Year Capital Plan

WHERE THE MONEY COMES FROM (\$29.1 Billion)

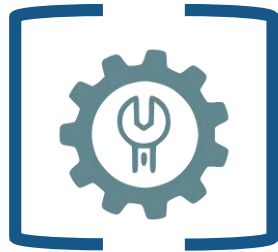


HOW THE MONEY IS INVESTED (\$29.1 Billion)



* City Building Fund is dedicated to Transit and Housing projects

Investments in SOGR to address Backlog



2015 - 2019

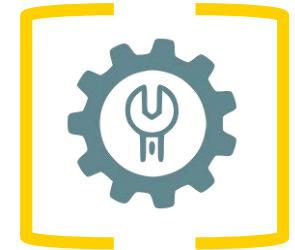
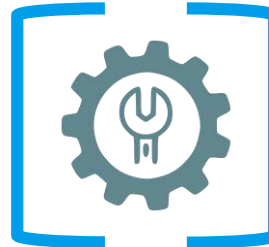
2015-2019 SOGR Investments

- Spent \$7.2 billion on SOGR with an average annual spend of \$1.4 billion.
- Key infrastructure investments included:
 - Mobility
 - Housing (TCHC SOGR)
 - Libraries, Arenas and Community Centres

2020 Capital Budget Process

- Significant gains in SOGR funding and Capital commitments:
 - Extension of the City Building Fund (\$6.6 billion)
 - Nearly doubled 10-Year investments in Transit SOGR (Increased to \$11.9 billion)
 - Addressed TCHC SOGR needs (\$2.9 billion)

2020



2021 - 2030

Recommended 10-Yr Capital Plan

- \$16.1 billion investments in SOGR over the 10-Year Plan
- Continues investments in Transit and Housing established in 2020
- Added and accelerated funding across key infrastructure
- Asset Management Planning

New Investments

Mobility



Easier Access



Streetcar and Subway Cars



Fire Ventilation Upgrade



Transportation SOGR on Streets and Bridges

Other Priorities



Housing



Modernization and Transformation



Climate Change Emergency

Budget Summary



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Budget 2021

Operating Budget

- Preserves City services, while adhering to health guidelines
- New investments with focus on equity and prosperity
- Affordable property taxes

Capital Budget

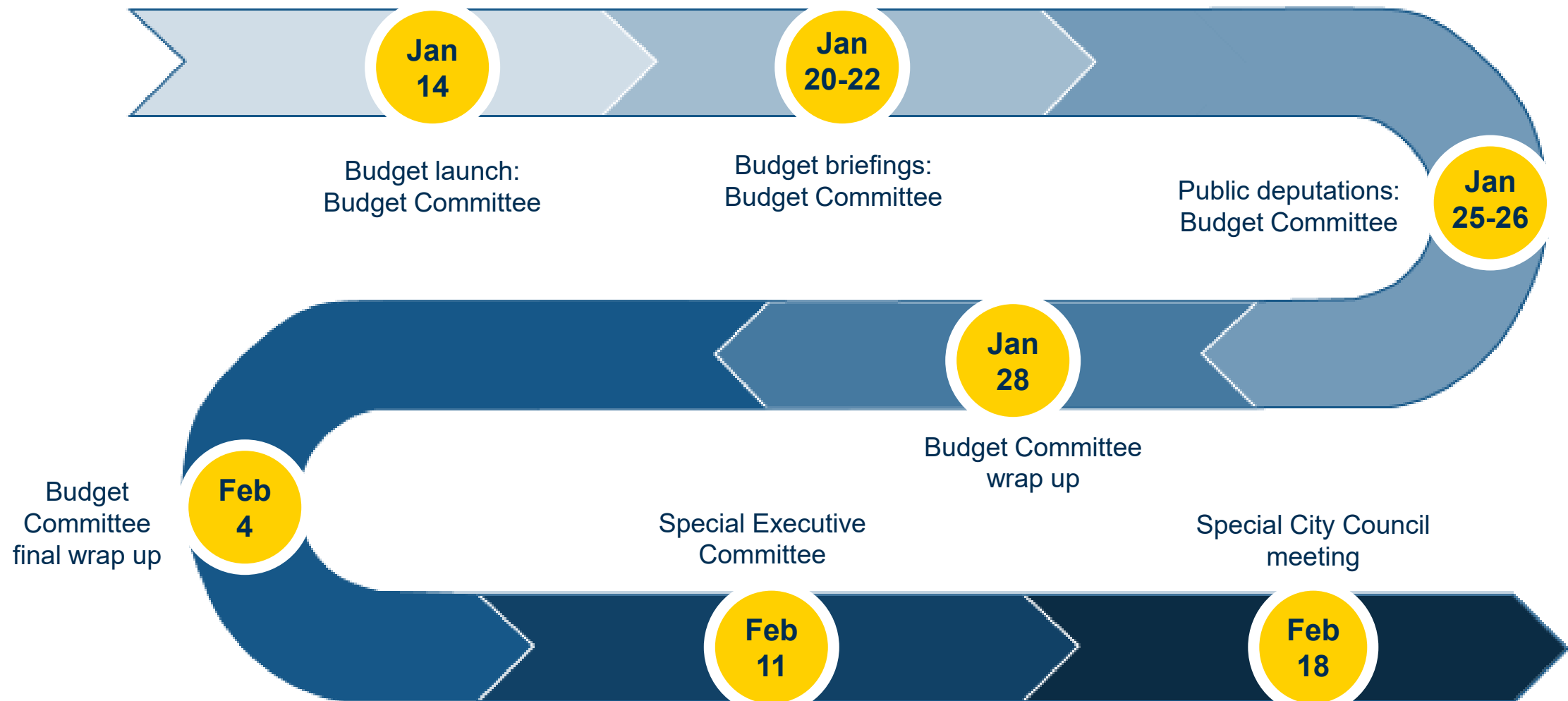
- Key investments in mobility, housing, environment and modernization
- Capital Plan that is both achievable and affordable

Partnerships & Collaboration

- Continued support from Government of Canada and Province of Ontario



2021 Budget Schedule

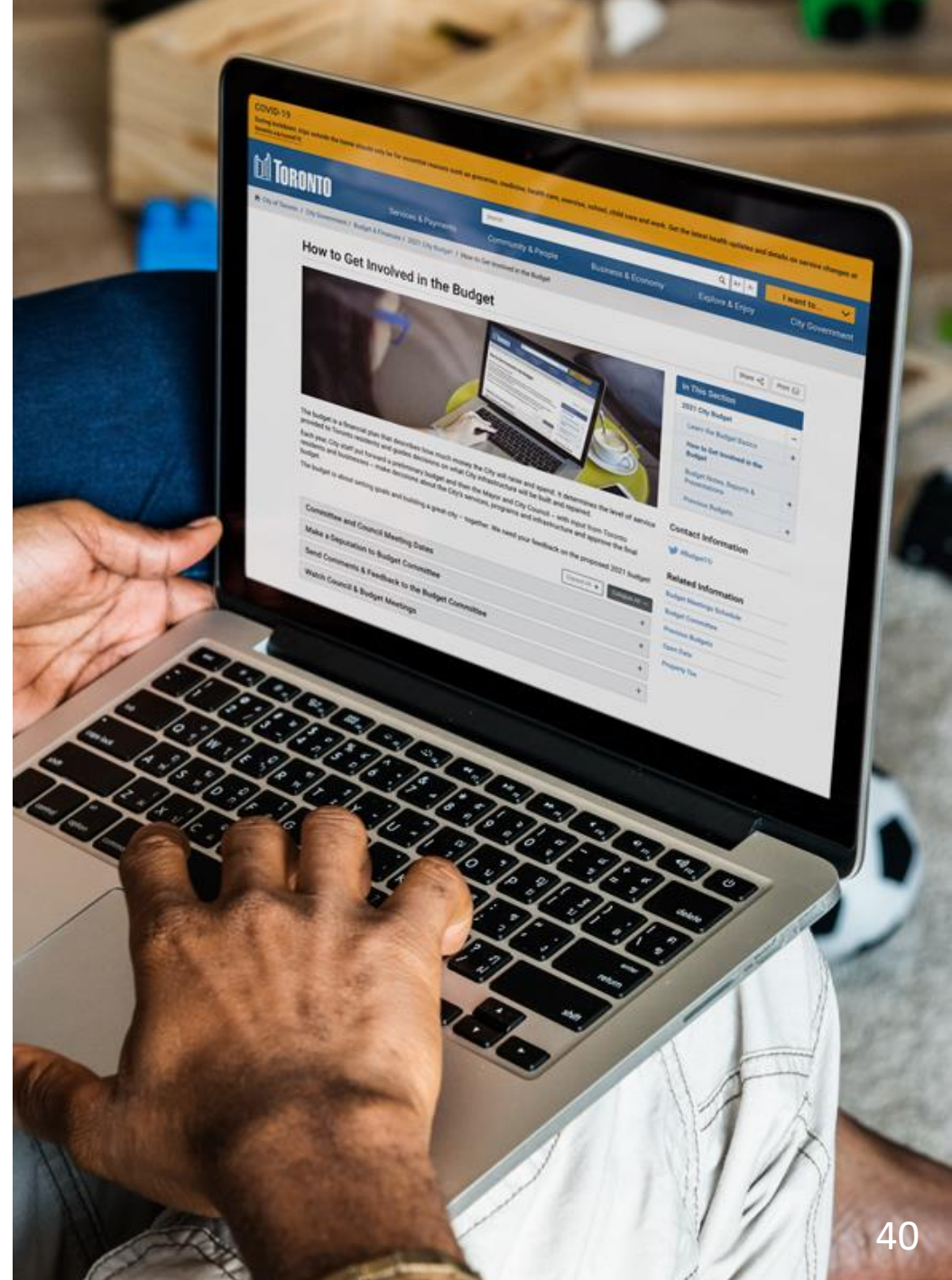


Get involved!

The budget is about setting goals and building a great city – together.

Residents are encouraged to get involved in the budget approval process:

1. Make a deputation at a public meeting on January 25 or 26, 2021
2. Submit a written deputation to the Budget Committee
3. Contact their local City Councillor





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Thank you



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- State of Good Repair Backlog (excl. Gardiner)
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- Capital Plan – Debt Service Ratio

Property Tax Ratios

- Comparison of 2020 Average Property Taxes

Glossary

Actuals: An actual financial amount paid (or received) for the delivery of City services.

Achievability: Refers to goals or objectives that are able to be brought about or reached successfully. The capital budget is achievable would mean the City can realistically spend and deliver capital projects consistent with plan.

Affordability: Refers to the City's capacity to pay for its investments.

Capacity to Spend: Ability to spend money along with the capacity to deliver projects as demonstrated by historic spending patterns and approved contractual obligations.

Capital Budget: A Capital Budget is the City's plan to acquire / build assets or extend the useful life of existing assets; an example of a capital expenditure is the construction of a new community centre.

Capital Needs Constraints: The capital needs that cannot be accommodated within the capital plan that the Division or Agency have the capacity to deliver.

City Building Fund: A special dedicated property tax levy called the 'City Building Fund' for priority transit and housing capital projects.

Complement: Positions that support the delivery of City services and service levels as approved by Council.

Efficiencies: Reductions in the cost of delivering a service without a reduction in service level.

New / Enhanced: New and enhanced service changes resulting in an increase in service levels from what was previously approved by Council.

Operating Budget: An Operating Budget is the City's annual plan to provide services to the residents of Toronto; the budget includes all revenues and expenses needed to provided services; an example of an operating cost would be the cost to run the TTC subways.

Operating Impact of Completed Capital Projects: The additional expense (or savings) and positions needed to operate or maintain a new asset; an example would be the additional expense and staff needed to operate a recently completed community centre.

Rate Supported Budget: Budget fully funded by user fees such as Solid Waste, Toronto Water and Toronto Parking Authority.

State of Good Repair: The cost of maintaining assets to ensure they are able to support the delivery of City services and meet service outcomes.

Sustainability: Refers to the City's ability to maintain a certain rate or level (e.g. spending rate).

Tax Supported Budget: Budget funded by property taxes.

User Fees: Program generated fee and rental revenue for the use of its services (such as the TTC fare, ice rental fees and various City permits).

Property Tax Ratio Shifts

City Target: Achieve a Commercial : Residential tax ratio of 2.5 by 2023

For tax ratios above the provincial thresholds (1.98 for Commercial; 2.0 for multi-residential; and 2.63 for industrial) regulations allow for a maximum tax increase of ½ of the residential tax rate increase

Tax Class	Actual									Projected	Target
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2023
Commercial	3.17	3.12	3.07	3.00	2.90	2.85	2.81	2.74	2.65	2.61	2.50
Industrial						2.83	2.76	2.71	2.62	2.59	
Multi-Residential	3.26	3.18				2.66	2.80	2.28	2.10	2.05	2.00
Small Business	2.81	2.76	2.63	2.50	2.50	2.49	2.43	2.43	2.43	2.43	2.35

2021 Tax Increase for Average Home

Average Home Value: \$698,801 CVA

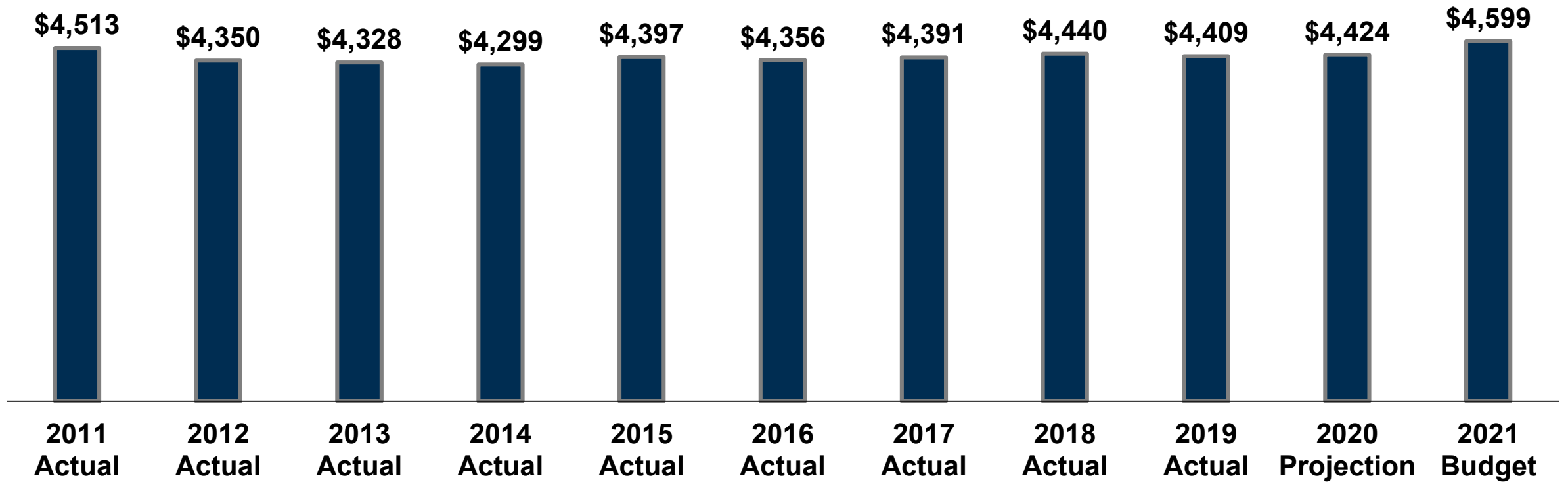
	\$	%
2020 Property Tax	3,122	
Policy Impact*	10	0.33%
Sub-Total	3,132	
Budget Increase	22	0.70%
City Building Fund	47	1.50%
Total Impact	79	2.53%
2021 Property Tax	3,201	

*Policy impact reflects adjustments for appeals and application of the ratio reduction policy.
There is no CVA shift for 2020

2021 Committed Provincial / Federal Funding Partnerships

Description	\$ Millions
Safe Restart Agreement	
Transit	559
Municipal Operations	110
SSRF Phase 3	31
Sub-Total	700
Other Commitments	40
Total Secured Funding	740

City's Operating Spending Per Capita Adjusted for Inflation and Population Growth



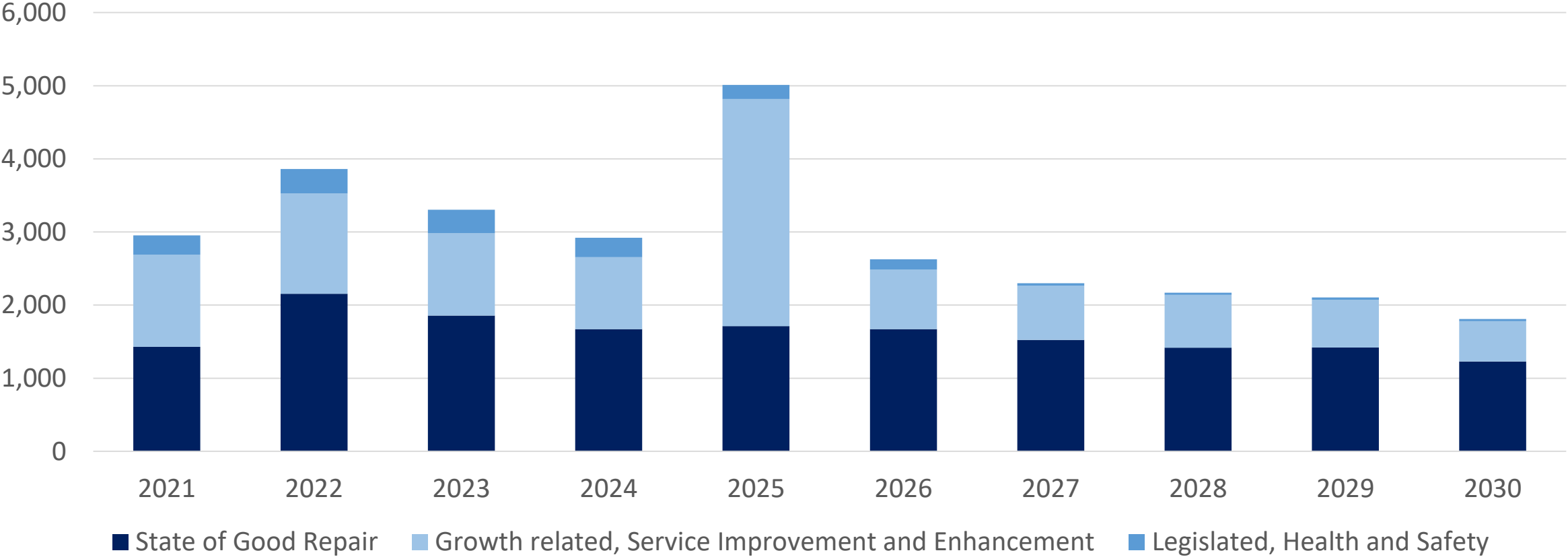
* Based on Q3 Variance Report

** Indexed to 2021 dollars

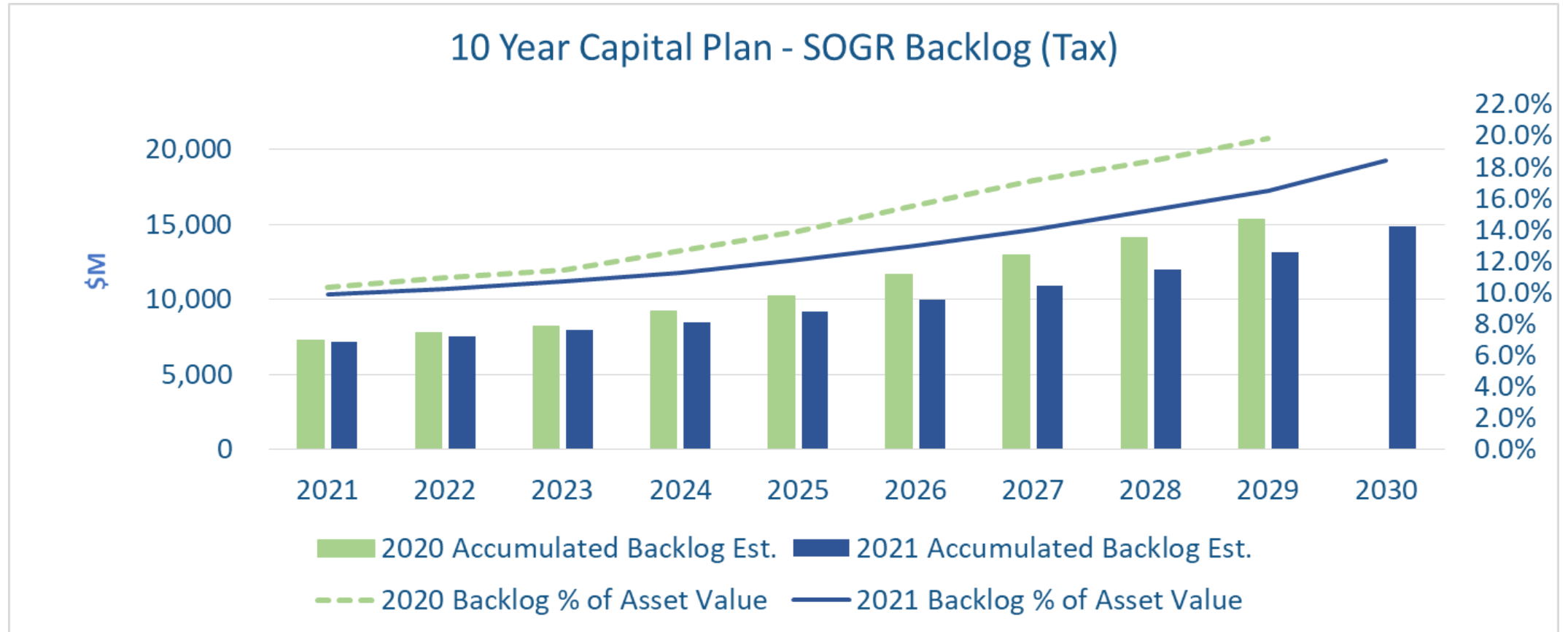
*** Actuals adjusted for new IDC/IDR Methodology

2021 - 2030 Recommended Capital Plan by categories (in \$millions)

Tax Supported 10-Year Capital Plan



SOGR Backlog (Tax Supported Programs)

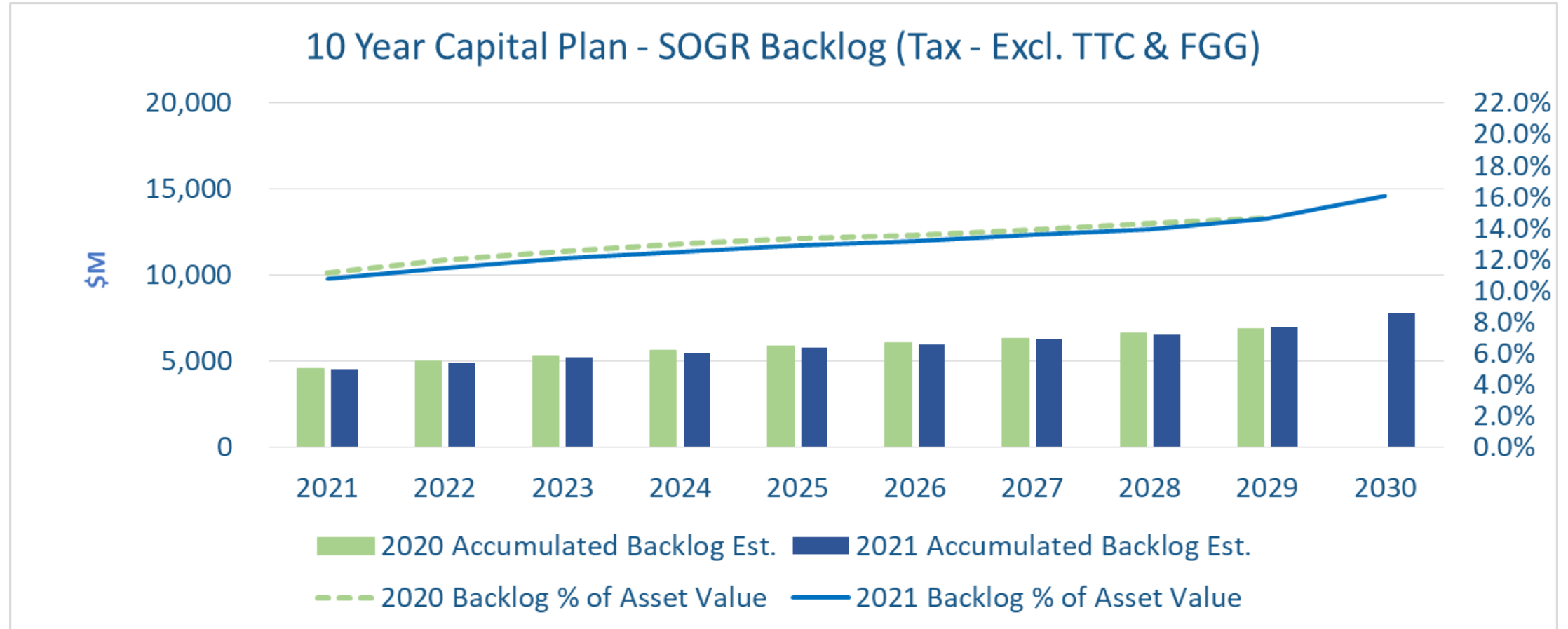


SOGR Backlog Tax (\$M)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Total Asset Value	69,450	72,628	73,475	74,335	75,213	76,081	76,983	77,913	78,839	79,786	80,747
Accumulated Backlog Est.	6,873	7,153	7,496	7,939	8,463	9,177	9,986	10,916	11,995	13,166	14,842
Backlog % of Asset Value	9.9%	9.8%	10.2%	10.7%	11.3%	12.1%	13.0%	14.0%	15.2%	16.5%	18.4%

Adjusted based on new methodology used by TTC

SOGR Backlog – (Tax)

Excluding TTC and F.G. Gardiner Expressway Rehabilitation



Excl. TTC & FGG (\$M)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Total Asset Value	40,380	42,112	42,767	43,427	44,102	44,785	45,489	46,205	46,941	47,686	48,447
Accumulated Backlog Est.	4,171	4,541	4,901	5,235	5,497	5,772	6,003	6,287	6,545	6,961	7,770
Backlog % of Asset Value	10.3%	10.8%	11.5%	12.1%	12.5%	12.9%	13.2%	13.6%	13.9%	14.6%	16.0%

Adjusted based on new methodology used by TTC

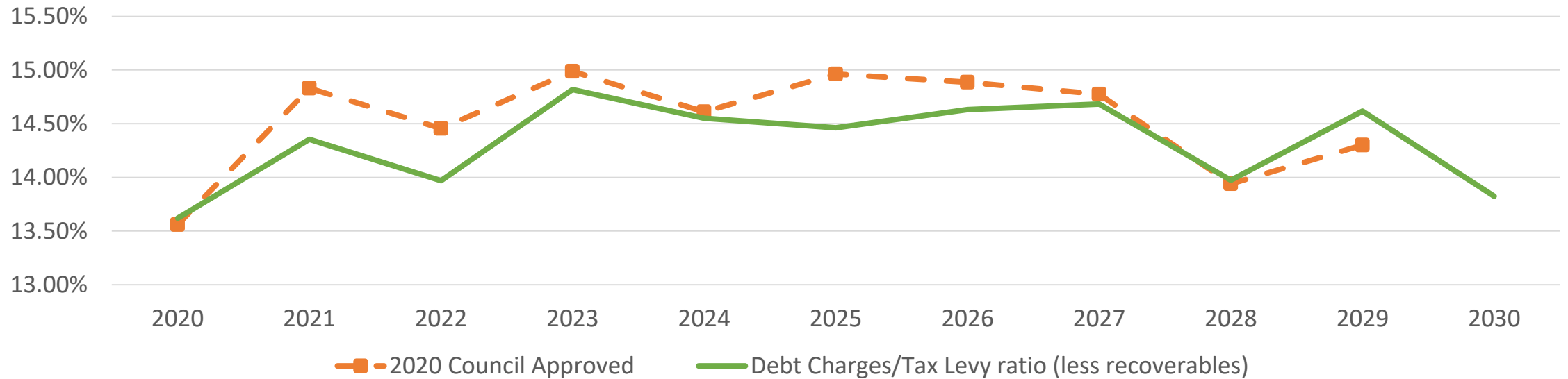
2021 SOGR Backlog as % Total Asset Value

SOGR Backlog (\$M)	2021 (beg. bal.)	2021 (1 Year)	2025 (5 Year)	2030 (10 Year)	2020-2030 Change
Toronto Transit Commission	71	21	1,772	6,331	6,260 ▲
Transportation Services	1,242	1,487	2,717	4,542	3,300 ▲
Corporate Real Estate Management	580	685	931	1,025	445 ▲
Parks, Forestry & Recreation	623	646	700	774	151 ▲
Toronto Public Library	125	176	153	191	66 ▲
Toronto Housing Corporation	1,616	1,607	1,280	1,261	(355) ▼
Other	615	609	529	576	(39) ▼
Total City Backlog (Tax excl. Gardiner)	4,870	5,231	8,082	14,699	9,828 ▲
F.G.Gardiner Expressway Rehabilitation	2,002	1,922	1,095	143	(1,860) ▼
Total SOGR Backlog (Tax)	6,873	7,153	9,177	14,842	7,969 ▲
Total Asset Value (Tax)	69,450	72,628	76,081	80,747	11,297
SOGR as % Asset Value	9.9%	9.8%	12.1%	18.4%	

Adjusted based on new methodology used by TTC

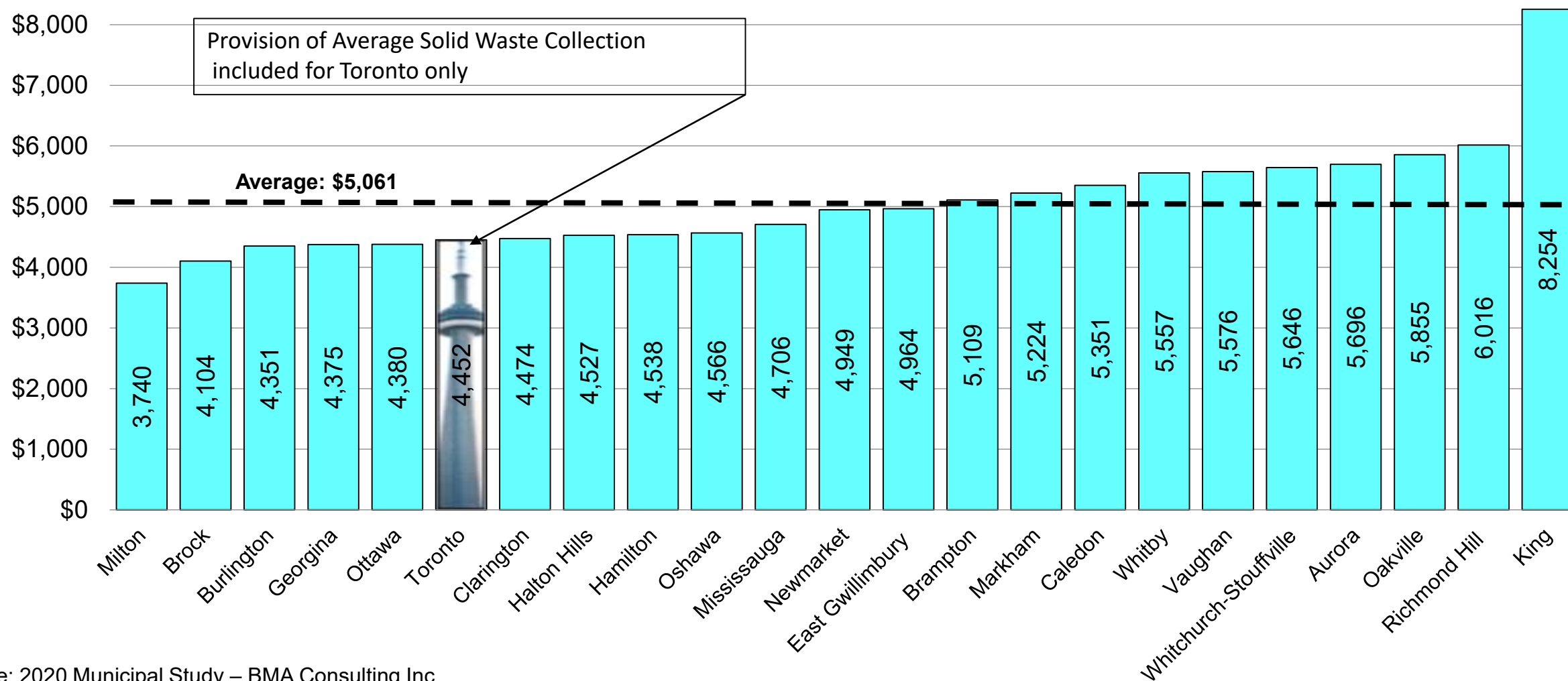
Capital Plan – Debt Service Ratio

City of Toronto Debt Ratio
(Debt Charges as % Property
Tax Levy)



Debt Summary Model (\$000s)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Total Debt Charges for the Year (less recoverables)	608,111	656,859	655,485	713,066	718,266	732,376	760,443	783,160	764,704	820,885	796,621
Debt Charges/Tax Levy ratio	13.62%	14.35%	13.97%	14.82%	14.55%	14.46%	14.63%	14.68%	13.97%	14.62%	13.83%
Unfinanced Capital Spending - End of Year	749,182	603,689	720,115	774,722	775,967	993,234	873,804	748,965	391,927	386,398	355,666

Comparison of 2020 Average Property Taxes - GTHA Municipalities & Ottawa



Source: 2020 Municipal Study – BMA Consulting Inc.

Includes Education Property Taxes

Note: Comparison is based on the weighted average median residential assessment of seven residential property types per MPAC Municipal Status Report 1st Quarter, 2020



**CITY OF TORONTO
2021 OPERATING BUDGET
GROSS EXPENDITURES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
Community and Social Services									
Housing Secretariat	15,733.5	14,073.5	40,536.8	2,000.0	42,536.8	28,463.3	202.2%	26,803.3	170.4%
Children's Services	683,403.5	614,827.7	630,810.6		630,810.6	15,982.9	2.6%	(52,593.0)	-7.7%
Court Services	35,940.0	24,039.8	33,016.4		33,016.4	8,976.5	37.3%	(2,923.7)	-8.1%
Economic Development & Culture	92,058.5	83,265.5	88,054.2	4,500.0	92,554.2	9,288.7	11.2%	495.7	0.5%
Toronto Paramedic Services	251,745.8	252,068.2	262,731.5		262,731.5	10,663.3	4.2%	10,985.7	4.4%
Seniors Services and Long-Term Care	272,877.7	304,188.2	292,676.7		292,676.7	(11,511.6)	-3.8%	19,798.9	7.3%
Parks, Forestry & Recreation	461,917.4	382,426.9	454,780.1		454,780.1	72,353.3	18.9%	(7,137.3)	-1.5%
Shelter, Support & Housing Administration	787,158.5	880,476.8	934,347.9		934,347.9	53,871.1	6.1%	147,189.4	19%
Social Development, Finance & Administration	79,355.2	80,690.0	72,427.9	7,154.8	79,582.7	(1,107.3)	-1.4%	227.5	0.3%
Toronto Employment & Social Services	1,094,372.6	1,010,852.1	1,156,356.1		1,156,356.1	145,504.0	14.4%	61,983.5	5.7%
Sub-Total Community and Social Services	3,774,562.8	3,646,908.7	3,965,738.1	13,654.8	3,979,392.9	332,484.1	9.1%	204,830.1	5.4%
Infrastructure and Development Services									
City Planning	54,646.9	50,144.2	52,933.6	454.8	53,388.4	3,244.2	6.5%	(1,258.5)	-2.3%
Fire Services	497,372.6	494,291.1	509,387.1		509,387.1	15,096.0	3.1%	12,014.5	2.4%
Office of Emergency Management	3,267.5	3,768.6	3,916.2		3,916.2	147.7	3.9%	648.7	19.9%
Municipal Licensing & Standards	67,468.1	59,822.4	65,203.4		65,203.4	5,380.9	9.0%	(2,264.7)	-3.4%
Policy, Planning, Finance & Administration	17,022.8	15,238.5	16,599.2		16,599.2	1,360.8	8.9%	(423.5)	-2.5%
Transit Expansion	8,672.1	5,223.1	9,109.0		9,109.0	3,885.9	74.4%	436.9	5.0%
Engineering & Construction Services	73,195.2	66,807.8	72,334.2	1,351.2	73,685.4	6,877.6	10.3%	490.2	0.7%
Toronto Building	61,334.8	53,742.7	60,931.8	2,035.4	62,967.1	9,224.4	17.2%	1,632.3	2.7%
Transportation Services	417,539.5	377,875.2	434,371.1	7,350.1	441,721.2	63,845.9	16.9%	24,181.6	5.8%
Sub-Total Infrastructure and Development Services	1,200,519.4	1,126,913.5	1,224,785.6	11,191.5	1,235,977.0	109,063.5	9.7%	35,457.6	3.0%
Corporate Services									
Corporate Real Estate Management	194,109.2	201,728.6	198,559.0	125.0	198,684.0	(3,044.6)	-1.5%	4,574.8	2.4%
Environment & Energy	17,294.7	12,867.4	16,496.7		16,496.7	3,629.3	28.2%	(798.0)	-4.6%
Fleet Services	62,695.7	55,551.9	58,502.4		58,502.4	2,950.5	5.3%	(4,193.3)	-6.7%
Technology Services	138,046.5	126,996.0	136,040.4	2,262.4	138,302.8	11,306.8	8.9%	256.3	0.2%
Office of the Chief Information Security Officer		8,754.2	16,681.6	11,756.1	28,437.7	19,683.5	224.8%	28,437.7	
311 Toronto	19,175.0	17,912.0	19,357.4		19,357.4	1,445.4	8.1%	182.4	1.0%
Sub-Total Corporate Services	431,321.1	423,810.0	445,637.6	14,143.4	459,781.0	35,971.0	273.8%	28,459.9	-7.8%
Finance and Treasury Services									
Office of the Chief Financial Officer and Treasurer	17,143.2	16,206.9	16,399.6		16,399.6	192.7	1.2%	(743.6)	-4.3%
Office of the Controller	80,815.9	75,859.7	81,006.9	1,590.3	82,597.2	6,737.5	8.9%	1,781.3	2.2%
Sub-Total Finance and Treasury Services	97,959.1	92,066.6	97,406.5	1,590.3	98,996.8	6,930.2	7.5%	1,037.7	1.1%
City Manager									
City Manager's Office	64,536.6	63,427.2	69,088.4	1,045.6	70,133.9	6,706.7	10.6%	5,597.3	8.7%
Sub-Total City Manager	64,536.6	63,427.2	69,088.4	1,045.6	70,133.9	6,706.7	10.6%	5,597.3	8.7%
Other City Programs									
City Clerk's Office	52,774.1	46,130.5	49,933.9	247.9	50,181.8	4,051.3	8.8%	(2,592.3)	-4.9%
Legal Services	67,716.3	58,778.4	64,326.7	921.6	65,248.3	6,469.9	11.0%	(2,468.0)	-3.6%
Mayor's Office	2,567.0	2,567.0	2,567.0		2,567.0	0.0	0.0%	0.0	0.0%
City Council	21,888.7	20,432.7	21,837.2		21,837.2	1,404.5	6.9%	(51.5)	-0.2%
Sub-Total Other City Programs	144,946.1	127,908.7	138,664.8	1,169.5	139,834.3	11,925.6	9.3%	(5,111.8)	-3.5%
Accountability Offices									
Auditor General's Office	7,375.8	7,375.8	6,651.6		6,651.6	(724.2)	-9.8%	(724.2)	-9.8%
Integrity Commissioner's Office	762.4	672.4	741.3		741.3	68.9	10.2%	(21.1)	-2.8%
Office of the Lobbyist Registrar	1,252.0	1,252.0	1,236.0		1,236.0	(16.0)	-1.3%	(16.0)	-1.3%
Office of the Ombudsman	2,195.7	2,195.7	2,271.3		2,271.3	75.6	3.4%	75.6	3.4%
Sub-Total Accountability Offices	11,585.9	11,495.9	10,900.3		10,900.3	(595.6)	-5.2%	(685.6)	-5.9%
TOTAL - CITY OPERATIONS	5,725,431.0	5,492,530.7	5,952,221.2	42,795.0	5,995,016.2	502,485.5	9.1%	269,585.2	4.7%
Agencies									
Toronto Public Health	280,670.9	288,603.8	344,091.5	135.1	344,226.6	55,622.8	19.3%	63,555.7	22.6%
Toronto Public Library	217,334.4	212,360.5	221,576.3		221,576.3	9,215.8	4.3%	4,241.9	2.0%
Association of Community Centres	8,979.0	8,716.0	9,077.1		9,077.1	361.1	4.1%	98.1	1.1%
Exhibition Place	57,053.8	35,073.0	43,809.4		43,809.4	8,736.4	24.9%	(13,244.4)	-23.2%
Heritage Toronto	1,154.8	950.0	1,011.3		1,011.3	61.3	6.5%	(143.5)	-12.4%
To Live	38,698.6	16,376.0	12,559.9		12,559.9	(3,816.1)	-23.3%	(26,138.7)	-67.5%
Toronto Zoo	52,134.4	42,089.0	46,423.7		46,423.7	4,334.7	10.3%	(5,710.7)	-11.0%
Arena Boards of Management	9,998.8	8,584.0	9,908.7		9,908.7	1,324.7	15.4%	(90.1)	-0.9%
Yonge-Dundas Square	3,933.6	2,118.0	3,002.7		3,002.7	884.7	41.8%	(930.9)	-23.7%
CreateTO	14,659.8	14,660.0	14,598.8		14,598.8	(61.2)	-0.4%	(61.0)	-0.4%
Toronto & Region Conservation Authority	9,470.4	9,470.0	10,197.9		10,197.9	727.9	7.7%	727.5	7.7%
Toronto Transit Commission - Conventional	1,987,170.8	1,851,371.0	2,023,100.3	11,337.7	2,034,438.0	183,067.0	9.9%	47,267.2	2.4%
Toronto Transit Commission - Wheel Trans	156,482.9	109,883.0	116,903.5	1,662.3	118,565.8	8,682.8	7.9%	(37,917.1)	-24.2%
Sub-Total TTC	2,143,653.7	1,961,254.0	2,140,003.8	13,000.0	2,153,003.8	(2,909.4)	-0.2%	8,290.9	0.7%
Toronto Police Service	1,221,215.7	1,232,416.0	1,229,506.6		1,229,506.6	(2,909.4)	-0.2%	8,290.9	0.7%
Toronto Police Services Board	5,342.4	5,267.0	3,331.1		3,331.1	(1,935.9)	-36.8%	(2,011.3)	-37.6%
Toronto Community Housing Corporation Subsidy	250,960.0	250,960.0	250,960.0		250,960.0				
TOTAL - AGENCIES	4,315,260.3	4,088,897.3	4,340,058.7	13,135.1	4,353,193.8	264,296.5	6.5%	37,933.5	0.9%



**CITY OF TORONTO
2021 OPERATING BUDGET
GROSS EXPENDITURES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	10,040,691.3	9,581,428.0	10,292,279.9	55,930.1	10,348,210.0	766,782.0	8.0%	307,518.7	3.1%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	340,220.2	340,220.0	346,831.1		346,831.1	6,611.1	1.9%	6,610.9	1.9%
Technology Sustainment	19,911.6	19,912.0	20,530.0		20,530.0	618.0	3.1%	618.4	3.1%
Debt Charges	666,665.0	659,125.0	733,486.4		733,486.4	74,361.4	11.3%	66,821.4	10.0%
Capital & Corporate Financing	1,026,796.8	1,019,257.0	1,100,847.5		1,100,847.5	81,590.5	8.0%	74,050.7	7.2%
Non-Program Expenditures									
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	(1,461.2)	-2.6%	(11,118.6)	-17.0%
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2	57.3%	16,309.2	55.7%
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0	375.0	0.8%	597.1	1.3%
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	-0.6%	9,059.5	6.3%
Other Corporate Expenditures	31,179.5	88,382.0	32,531.3		32,531.3	(55,850.7)	-63.2%	1,351.8	4.3%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0	886.0	48.8%	886.3	48.9%
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	85,371.0	85,371.0	75,371.0		75,371.0	(10,000.0)	-11.7%	(10,000.0)	-11.7%
Non-Program Expenditures	538,018.5	588,373.0	541,465.0		541,465.0	(46,908.0)	-8.0%	3,446.5	0.6%
Non Program Revenues									
Payments in Lieu of Taxes									
Supplementary Taxes									
Tax Penalty Revenue									
Municipal Land Transfer Tax	72,667.5	72,668.0	72,332.7		72,332.7	(335.3)	-0.5%	(334.8)	-0.5%
Municipal Accommodation Tax (MAT)	30,027.0	28,130.0	14,478.5		14,478.5	(13,651.5)	-48.5%	(15,548.5)	-51.8%
Third Party Sign Tax									
Interest/Investment Earnings	10,723.0	7,136.0	9,926.4		9,926.4	2,790.4	39.1%	(796.6)	-7.4%
Other Corporate Revenues	80.0	662.0	180.0		180.0	(482.0)	-72.8%	100.0	125.0%
Dividend Income									
Provincial Revenue									
Parking Authority Revenues									
Administrative Support Recoveries - Water									
Administrative Support Recoveries - Health & EMS									
Parking Tag Enforcement & Operations Rev									
Other Tax Revenues		(2,218.0)	220.7		220.7	2,438.7	-109.9%	220.7	
Casino Woodbine Revenues									
Gaming & Registry Revenues	768.0		768.0		768.0	768.0			
COVID-19 Recoveries - Secured *									
COVID-19 Recoveries - Unsecured **									
Sub-Total - COVID-19 Recoveries									
Non-Program Revenues	114,265.5	106,378.0	97,906.3		97,906.3	(8,471.7)	-8.0%	(16,359.2)	-14.3%
TOTAL - CORPORATE ACCOUNTS	1,679,080.8	1,714,008.0	1,740,218.8		1,740,218.8	26,210.8	1.5%	61,137.9	3.6%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	11,719,772.1	11,295,436.0	12,032,498.7	55,930.1	12,088,428.8	792,992.8	7.0%	368,656.7	3.1%
Special Levy for Scarborough Subway - No inc in 202	40,698.9	40,698.9	40,698.9		40,698.9				
City Building Fund (CBF) - 1.5% Tax rate inc in 2021	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	11,851,932.0	11,427,595.9	12,214,487.5	55,930.1	12,270,417.6	842,821.7	7.4%	418,485.6	3.5%

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently



**CITY OF TORONTO
2021 OPERATING BUDGET
REVENUES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
Community and Social Services									
Housing Secretariat	14,547.4	13,103.7	39,350.7	2,000.0	41,350.7	28,247.0	215.6%	26,803.3	184.2%
Children's Services	591,419.8	525,775.2	539,397.5		539,397.5	13,622.3	2.6%	(52,022.3)	-8.8%
Court Services	75,807.5	50,840.8	77,017.5		77,017.5	26,176.7	51.5%	1,210.0	1.6%
Economic Development & Culture	15,327.2	8,507.6	11,843.1	2,250.0	14,093.1	5,585.5	65.7%	(1,234.1)	-8.1%
Toronto Paramedic Services	162,812.4	161,989.2	166,373.8		166,373.8	4,384.6	2.7%	3,561.4	2.2%
Seniors Services and Long-Term Care	223,237.9	236,718.5	224,139.9		224,139.9	(12,578.6)	-5.3%	901.9	0.4%
Parks, Forestry & Recreation	136,399.2	69,716.6	110,927.1		110,927.1	41,210.6	59.1%	(25,472.0)	-18.7%
Shelter, Support & Housing Administration	530,955.1	603,138.6	408,036.0		408,036.0	(195,102.6)	-32.3%	(122,919.2)	-23%
Social Development, Finance & Administration	20,266.9	26,381.3	17,056.2	239.2	17,295.4	(9,085.9)	-34.4%	(2,971.5)	-14.7%
Toronto Employment & Social Services	1,003,152.4	943,167.3	1,075,565.4		1,075,565.4	132,398.1	14.0%	72,413.0	7.2%
Sub-Total Community and Social Services	2,773,925.9	2,639,338.6	2,669,707.1	4,489.2	2,674,196.3	34,857.7	1.3%	(99,729.5)	-3.6%
Infrastructure and Development Services									
City Planning	41,096.4	38,610.2	39,493.1	454.8	39,947.9	1,337.7	3.5%	(1,148.5)	-2.8%
Fire Services	20,741.9	22,241.9	20,769.2		20,769.2	(1,472.7)	-6.6%	27.3	0.1%
Office of Emergency Management	660.0	651.2	660.0		660.0	8.8	1.3%		
Municipal Licensing & Standards	55,148.1	43,377.5	50,625.3	(461.4)	50,163.9	6,786.5	15.6%	(4,984.1)	-9.0%
Policy, Planning, Finance & Administration	11,595.9	10,484.7	11,552.0		11,552.0	1,067.3	10.2%	(43.9)	-0.4%
Transit Expansion	8,671.5	5,223.1	9,109.0		9,109.0	3,885.9	74.4%	437.5	5.0%
Engineering & Construction Services	71,309.1	65,063.0	70,724.4	1,351.2	72,075.6	7,012.7	10.8%	766.5	1.1%
Toronto Building	77,481.7	99,075.4	77,078.7	2,035.4	79,114.0	(19,961.4)	-20.1%	1,632.3	2.1%
Transportation Services	190,476.4	134,666.0	194,286.7	2,152.5	196,439.2	61,773.2	45.9%	5,962.8	3.1%
Sub-Total Infrastructure and Development Services	477,180.9	419,392.9	474,298.4	5,532.5	479,830.9	60,438.0	14.4%	2,650.0	0.6%
Corporate Services									
Corporate Real Estate Management	89,670.9	92,699.7	92,648.7		92,648.7	(51.0)	-0.1%	2,977.8	3.3%
Environment & Energy	4,263.6	2,647.6	4,654.0		4,654.0	2,006.4	75.8%	390.4	9.2%
Fleet Services	35,311.1	31,527.2	34,249.0		34,249.0	2,721.8	8.6%	(1,062.1)	-3.0%
Technology Services	37,693.1	28,841.6	35,261.5		35,261.5	6,419.9	22.3%	(2,431.6)	-6.5%
Office of the Chief Information Security Officer			172.9	209.7	382.5	382.5		382.5	
311 Toronto	8,897.2	7,658.3	8,810.7		8,810.7	1,152.4	15.0%	(86.6)	-1.0%
Sub-Total Corporate Services	175,835.9	163,374.4	175,796.8	209.7	176,006.4	12,632.1	121.7%	170.5	2.0%
Finance and Treasury Services									
Office of the Chief Financial Officer and Treasurer	3,816.2	3,358.3	3,703.0		3,703.0	344.7	10.3%	(113.2)	-3.0%
Office of the Controller	40,784.5	30,848.5	41,493.0	1,590.3	43,083.2	12,234.7	39.7%	2,298.8	5.6%
Sub-Total Finance and Treasury Services	44,600.7	34,206.8	45,196.0	1,590.3	46,786.2	12,579.4	36.8%	2,185.6	4.9%
City Manager									
City Manager's Office	6,402.6	5,164.7	8,258.9		8,258.9	3,094.2	59.9%	1,856.3	29.0%
Sub-Total City Manager	6,402.6	5,164.7	8,258.9		8,258.9	3,094.2	59.9%	1,856.3	29.0%
Other City Programs									
City Clerk's Office	13,846.4	10,065.6	12,675.7	11.6	12,687.3	2,621.7	26.0%	(1,159.1)	-8.4%
Legal Services	26,067.2	21,422.2	26,737.1	921.6	27,658.7	6,236.5	29.1%	1,591.5	6.1%
Mayor's Office									
City Council	107.5	41.7	56.0		56.0	14.3	34.3%	(51.5)	-47.9%
Sub-Total Other City Programs	40,021.1	31,529.5	39,468.8	933.2	40,402.0	8,872.5	28.1%	380.9	1.0%
Accountability Offices									
Auditor General's Office									
Integrity Commissioner's Office			100.0		100.0	100.0		100.0	
Office of the Lobbyist Registrar									
Office of the Ombudsman									
Sub-Total Accountability Offices			100.0		100.0	100.0		100.0	
TOTAL - CITY OPERATIONS	3,517,967.1	3,293,007.0	3,412,826.0	12,754.8	3,425,580.8	132,573.9	4.0%	(92,386.2)	-2.6%
Agencies									
Toronto Public Health	209,841.8	197,405.0	219,835.2		219,835.2	22,430.2	11.4%	9,993.4	4.8%
Toronto Public Library	20,639.7	16,603.9	17,759.7	(300.0)	17,459.7	855.7	5.2%	(3,180.0)	-15.4%
Association of Community Centres	318.2	126.0	179.4		179.4	53.4	42.4%	(138.8)	-43.6%
Exhibition Place	57,553.8	21,481.0	35,809.4		35,809.4	14,328.4	66.7%	(21,744.4)	-37.8%
Heritage Toronto	723.7	448.0	559.8		559.8	111.8	25.0%	(163.9)	-22.6%
To Live	33,099.4	6,148.0	1,582.9		1,582.9	(4,565.1)	-74.3%	(31,516.5)	-95.2%
Toronto Zoo	39,362.1	15,299.0	26,955.5		26,955.5	11,656.5	76.2%	(12,406.6)	-31.5%
Arena Boards of Management	10,106.7	6,629.0	9,394.9		9,394.9	2,765.9	41.7%	(711.8)	-7.0%
Yonge-Dundas Square	3,933.6	391.0	1,663.0		1,663.0	1,272.0	325.3%	(2,270.6)	-57.7%
CreateTO	14,659.8	14,659.8	14,598.8		14,598.8	(61.0)	-0.4%	(61.0)	-0.4%
Toronto & Region Conservation Authority	5,202.8	5,203.0	5,332.9		5,332.9	129.9	2.5%	130.1	2.5%
Toronto Transit Commission - Conventional	1,344,589.0	558,389.0	562,500.1		562,500.1	4,111.1	0.7%	(782,088.9)	-58.2%
Toronto Transit Commission - Wheel Trans	9,236.5	3,837.0	4,275.7		4,275.7	438.7	11.4%	(4,960.8)	-53.7%
Sub-Total TTC	1,353,825.5	562,226.0	566,775.8		566,775.8	(9,007.7)	-5.7%	4,392.3	3.0%
Toronto Police Service	145,021.0	158,421.0	149,413.3		149,413.3	(9,007.7)	-5.7%	4,392.3	3.0%
Toronto Police Services Board	3,412.0	3,412.0	1,400.0		1,400.0	(2,012.0)	-59.0%	(2,012.0)	-59.0%
Toronto Community Housing Corporation Subsidy									
TOTAL - AGENCIES	1,897,700.2	1,008,452.8	1,051,260.5	(300.0)	1,050,960.5	42,507.8	4.2%	(846,739.6)	-44.6%



**CITY OF TORONTO
2021 OPERATING BUDGET
REVENUES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	5,415,667.2	4,301,459.7	4,464,086.5	12,454.8	4,476,541.4	175,081.6	4.1%	(939,125.9)	-17.3%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	11,450.5	11,450.0	8,677.7		8,677.7	(2,772.3)	-24.2%	(2,772.8)	-24.2%
Technology Sustainment									
Debt Charges	68,250.5	68,250.0	84,268.7		84,268.7	16,018.7	23.5%	16,018.2	23.5%
Capital & Corporate Financing	79,701.0	79,700.0	92,946.3		92,946.3	13,246.3	16.6%	13,245.4	16.6%
Non-Program Expenditures									
Tax Deficiencies/Write offs									
Tax Increment Equivalent Grants (TIEG)									
Assessment Function (MPAC)									
Funding of Employee Related Liabilities									
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	-0.6%	9,059.5	6.3%
Other Corporate Expenditures	44,493.2	20,489.0	21,411.2		21,411.2	922.2	4.5%	(23,082.0)	-51.9%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)									
Parking Tag Enforcement & Operations Exp									
Heritage Property Taxes Rebate									
Solid Waste Management Services Rebate	10,000.0	10,000.0				(10,000.0)	-100.0%	(10,000.0)	-100%
Non-Program Expenditures	198,270.8	184,303.0	174,248.4		174,248.4	(10,054.6)	-5.5%	(24,022.5)	-12.1%
Non Program Revenues									
Payments in Lieu of Taxes	96,389.2	89,951.0	93,209.1		93,209.1	3,258.1	3.6%	(3,180.2)	-3.3%
Supplementary Taxes	34,000.0	38,353.0	38,353.0		38,353.0			4,353.0	12.8%
Tax Penalty Revenue	32,000.0	33,360.0	32,000.0		32,000.0	(1,360.0)	-4.1%		
Municipal Land Transfer Tax	797,690.7	745,000.0	697,690.7		697,690.7	(47,309.3)	-6.4%	(100,000.0)	-12.5%
Municipal Accommodation Tax (MAT)	61,572.0	10,717.0	14,478.5		14,478.5	3,761.5	35.1%	(47,093.5)	-76.5%
Third Party Sign Tax	9,007.0	9,800.0	9,531.4		9,531.4	(268.6)	-2.7%	524.4	5.8%
Interest/Investment Earnings	125,533.0	105,677.0	134,314.1		134,314.1	28,637.1	27.1%	8,781.1	7.0%
Other Corporate Revenues	8,318.7	10,695.0	8,361.3		8,361.3	(2,333.7)	-21.8%	42.6	0.5%
Dividend Income	105,000.0	92,640.0	88,000.0		88,000.0	(4,640.0)	-5.0%	(17,000.0)	-16.2%
Provincial Revenue	91,600.0	91,600.0	91,600.0		91,600.0				
Parking Authority Revenues	54,739.1	12,668.0				(12,668.0)	-100.0%	(54,739.1)	-100%
Administrative Support Recoveries - Water	18,973.0	18,973.0	18,973.0		18,973.0				
Administrative Support Recoveries - Health & EMS	10,426.7	10,427.0	10,426.7		10,426.7	(0.3)	-0.0%		
Parking Tag Enforcement & Operations Rev	114,839.7	66,722.0	80,656.4		80,656.4	13,934.4	20.9%	(34,183.3)	-29.8%
Other Tax Revenues	10,192.2	10,558.0	10,534.0		10,534.0	(24.0)	-0.2%	341.8	3.4%
Casino Woodbine Revenues	27,900.0	3,940.0	4,035.4		4,035.4	95.4	2.4%	(23,864.6)	-85.5%
Gaming & Registry Revenues	3,484.0		4,371.4		4,371.4	4,371.4		887.4	25.5%
COVID-19 Recoveries - Secured *			700,300.0		700,300.0	700,300.0		700,300.0	
COVID-19 Recoveries - Unsecured **			818,675.0		818,675.0	818,675.0		818,675.0	
Sub-Total - COVID-19 Recoveries			1,518,975.0		1,518,975.0	1,518,975.0		1,518,975.0	
Non-Program Revenues	1,601,665.4	1,351,081.0	2,855,510.1		2,855,510.1	1,504,429.1	111.4%	1,253,844.7	78.3%
TOTAL - CORPORATE ACCOUNTS	1,879,637.2	1,615,084.0	3,122,704.8		3,122,704.8	1,507,620.8	93.3%	1,243,067.6	66.1%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	7,295,304.5	5,916,543.7	7,586,791.3	12,454.8	7,599,246.2	1,682,702.5	28.4%	303,941.7	4.2%

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

**CITY OF TORONTO
2021 OPERATING BUDGET
NET EXPENDITURES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
Community and Social Services									
Housing Secretariat	1,186.1	969.8	1,186.1		1,186.1	216.3	22.3%	0.0	0.0%
Children's Services	91,983.7	89,052.5	91,413.0		91,413.0	2,360.5	2.7%	(570.7)	-0.6%
Court Services	(39,867.5)	(26,801.0)	(44,001.1)		(44,001.1)	(17,200.2)	64.2%	(4,133.7)	10.4%
Economic Development & Culture	76,731.2	74,757.8	76,211.1	2,250.0	78,461.1	3,703.2	5.0%	1,729.8	2.3%
Toronto Paramedic Services	88,933.4	90,079.0	96,357.7		96,357.7	6,278.7	7.0%	7,424.3	8.3%
Seniors Services and Long-Term Care	49,639.8	67,469.8	68,536.8		68,536.8	1,067.0	1.6%	18,897.0	38.1%
Parks, Forestry & Recreation	325,518.2	312,710.3	343,853.0		343,853.0	31,142.7	10.0%	18,334.8	5.6%
Shelter, Support & Housing Administration	256,203.3	277,338.2	526,311.9		526,311.9	248,973.7	89.8%	270,108.6	105%
Social Development, Finance & Administration	59,088.4	54,308.7	55,371.7	6,915.6	62,287.4	7,978.6	14.7%	3,199.0	5.4%
Toronto Employment & Social Services	91,220.2	67,684.8	80,790.7		80,790.7	13,105.9	19.4%	(10,429.5)	-11.4%
Sub-Total Community and Social Services	1,000,636.9	1,007,570.1	1,296,030.9	9,165.6	1,305,196.6	297,626.5	29.5%	304,559.7	30.4%
Infrastructure and Development Services									
City Planning	13,550.5	11,534.0	13,440.5		13,440.5	1,906.5	16.5%	(110.0)	-0.8%
Fire Services	476,630.7	472,049.2	488,617.9		488,617.9	16,568.7	3.5%	11,987.2	2.5%
Office of Emergency Management	2,607.5	3,117.3	3,256.2		3,256.2	138.9	4.5%	648.7	24.9%
Municipal Licensing & Standards	12,320.0	16,445.0	14,578.0	461.4	15,039.4	(1,405.6)	-8.5%	2,719.4	22.1%
Policy, Planning, Finance & Administration	5,426.9	4,753.8	5,047.2		5,047.2	293.5	6.2%	(379.7)	-7.0%
Transit Expansion	0.6	0.0				(0.0)	-100.0%	(0.6)	
Engineering & Construction Services	1,886.1	1,744.9	1,609.8		1,609.8	(135.1)	-7.7%	(276.3)	-14.6%
Toronto Building	(16,146.9)	(45,332.7)	(16,146.9)		(16,146.9)	29,185.8	-64.4%	(0.0)	0.0%
Transportation Services	227,063.1	243,209.2	240,084.4	5,197.5	245,281.9	2,072.7	0.9%	18,218.8	8.0%
Sub-Total Infrastructure and Development Services	723,338.5	707,520.6	750,487.2	5,658.9	756,146.1	48,625.5	6.9%	32,807.6	4.5%
Corporate Services									
Corporate Real Estate Management	104,438.3	109,028.9	105,910.3	125.0	106,035.3	(2,993.6)	-2.7%	1,597.0	1.5%
Environment & Energy	13,031.1	10,219.8	11,842.7		11,842.7	1,622.9	15.9%	(1,188.4)	-9.1%
Fleet Services	27,384.6	24,024.7	24,253.4		24,253.4	228.7	1.0%	(3,131.2)	-11.4%
Technology Services	100,353.4	98,154.4	100,778.9	2,262.4	103,041.2	4,886.9	5.0%	2,687.9	2.7%
Office of the Chief Information Security Officer		8,754.2	16,508.8	11,546.4	28,055.2	19,301.0	220.5%	28,055.2	
311 Toronto	10,277.8	10,253.7	10,546.7		10,546.7	293.0	2.9%	269.0	2.6%
Sub-Total Corporate Services	255,485.2	260,435.6	269,840.8	13,933.8	283,774.6	23,338.9	242.4%	28,289.4	-13.7%
Finance and Treasury Services									
Office of the Chief Financial Officer and Treasurer	13,327.0	12,848.6	12,696.6		12,696.6	(152.0)	-1.2%	(630.4)	-4.7%
Office of the Controller	40,031.4	45,011.2	39,513.9	(0.0)	39,513.9	(5,497.3)	-12.2%	(517.5)	-1.3%
Sub-Total Finance and Treasury Services	53,358.4	57,859.8	52,210.5	(0.0)	52,210.5	(5,649.3)	-9.8%	(1,147.9)	-2.2%
City Manager									
City Manager's Office	58,134.0	58,262.6	60,829.5	1,045.6	61,875.0	3,612.5	6.2%	3,741.0	6.4%
Sub-Total City Manager	58,134.0	58,262.6	60,829.5	1,045.6	61,875.0	3,612.5	6.2%	3,741.0	6.4%
Other City Programs									
City Clerk's Office	38,927.7	36,064.9	37,258.2	236.3	37,494.5	1,429.6	4.0%	(1,433.2)	-3.7%
Legal Services	41,649.1	37,356.2	37,589.5		37,589.5	233.3	0.6%	(4,059.5)	-9.7%
Mayor's Office	2,567.0	2,567.0	2,567.0		2,567.0	0.0	0.0%	0.0	0.0%
City Council	21,781.2	20,391.0	21,781.2		21,781.2	1,390.2	6.8%	(0.0)	-0.0%
Sub-Total Other City Programs	104,925.0	96,379.1	99,196.0	236.3	99,432.3	3,053.2	3.2%	(5,492.7)	-5.2%
Accountability Offices									
Auditor General's Office	7,375.8	7,375.8	6,651.6		6,651.6	(724.2)	-9.8%	(724.2)	-9.8%
Integrity Commissioner's Office	762.4	672.4	641.3		641.3	(31.1)	-4.6%	(121.1)	-15.9%
Office of the Lobbyist Registrar	1,252.0	1,252.0	1,236.0		1,236.0	(16.0)	-1.3%	(16.0)	-1.3%
Office of the Ombudsman	2,195.7	2,195.7	2,271.3		2,271.3	75.6	3.4%	75.6	3.4%
Sub-Total Accountability Offices	11,585.9	11,495.9	10,800.3		10,800.3	(695.6)	-6.1%	(785.6)	-6.8%
TOTAL - CITY OPERATIONS	2,207,463.9	2,199,523.7	2,539,395.2	30,040.2	2,569,435.4	369,911.6	16.8%	361,971.4	16.4%
Agencies									
Toronto Public Health	70,829.2	91,198.8	124,256.3	135.1	124,391.4	33,192.6	36.4%	53,562.2	75.6%
Toronto Public Library	196,694.7	195,756.5	203,816.6	300.0	204,116.6	8,360.1	4.3%	7,421.9	3.8%
Association of Community Centres	8,660.8	8,590.0	8,897.7		8,897.7	307.7	3.6%	236.9	2.7%
Exhibition Place	(500.0)	13,592.0	8,000.0		8,000.0	(5,592.0)	-41.1%	8,500.0	
Heritage Toronto	431.1	502.0	451.5		451.5	(50.5)	-10.1%	20.4	4.7%
To Live	5,599.2	10,228.0	10,977.0		10,977.0	749.0	7.3%	5,377.8	96.0%
Toronto Zoo	12,772.3	26,790.0	19,468.2		19,468.2	(7,321.9)	-27.3%	6,695.9	52.4%
Arena Boards of Management	(107.9)	1,955.0	513.8		513.8	(1,441.2)	-73.7%	621.8	-576%
Yonge-Dundas Square	(0.0)	1,727.0	1,339.7		1,339.7	(387.3)	-22.4%	1,339.7	
CreateTO		0.2	0.0		0.0	(0.2)	-99.5%	0.0	
Toronto & Region Conservation Authority	4,267.6	4,267.0	4,865.0		4,865.0	598.0	14.0%	597.4	14.0%
Toronto Transit Commission - Conventional	642,581.8	1,292,982.0	1,460,600.2	11,337.7	1,471,937.9	178,955.9	13.8%	829,356.1	129%
Toronto Transit Commission - Wheel Trans	147,246.4	106,046.0	112,627.8	1,662.3	114,290.1	8,244.1	7.8%	(32,956.3)	-22.4%
Sub-Total TTC	789,828.2	1,399,028.0	1,573,228.0	13,000.0	1,586,228.0	187,200.0	13.4%	796,399.8	101%
Toronto Police Service	1,076,194.7	1,073,995.0	1,080,093.3		1,080,093.3	6,098.3	0.6%	3,898.6	0.4%
Toronto Police Services Board	1,930.4	1,855.0	1,931.1		1,931.1	76.1	4.1%	0.7	0.0%
Toronto Community Housing Corporation Subsidy	250,960.0	250,960.0	250,960.0		250,960.0				
TOTAL - AGENCIES	2,417,560.1	3,080,444.6	3,288,798.2	13,435.1	3,302,233.3	221,788.7	7.2%	884,673.1	36.6%

**CITY OF TORONTO
2021 OPERATING BUDGET
NET EXPENDITURES**

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	4,625,024.1	5,279,968.3	5,828,193.4	43,475.3	5,871,668.6	591,700.4	11.2%	1,246,644.6	27.0%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	328,769.7	328,770.0	338,153.4		338,153.4	9,383.4	2.9%	9,383.7	2.9%
Technology Sustainment	19,911.6	19,912.0	20,530.0		20,530.0	618.0	3.1%	618.4	3.1%
Debt Charges	598,414.5	590,875.0	649,217.8		649,217.8	58,342.8	9.9%	50,803.3	8.5%
Capital & Corporate Financing	947,095.9	939,557.0	1,007,901.1		1,007,901.1	68,344.1	7.3%	60,805.3	6.4%
Non-Program Expenditures									
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	(1,461.2)	-2.6%	(11,118.6)	-17.0%
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2	57.3%	16,309.2	55.7%
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0	375.0	0.8%	597.1	1.3%
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	(0.0)							0.0	-100%
Other Corporate Expenditures	(13,313.7)	67,893.0	11,120.1		11,120.1	(56,772.9)	-83.6%	24,433.8	-184%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0	886.0	48.8%	886.3	48.9%
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	75,371.0	75,371.0	75,371.0		75,371.0	0.0	0.0%		
Non-Program Expenditures	339,747.7	404,070.0	367,216.6		367,216.6	(36,853.4)	-9.1%	27,468.9	8.1%
Non Program Revenues									
Payments in Lieu of Taxes	(96,389.2)	(89,951.0)	(93,209.1)		(93,209.1)	(3,258.1)	3.6%	3,180.2	-3.3%
Supplementary Taxes	(34,000.0)	(38,353.0)	(38,353.0)		(38,353.0)			(4,353.0)	12.8%
Tax Penalty Revenue	(32,000.0)	(33,360.0)	(32,000.0)		(32,000.0)	1,360.0	-4.1%		
Municipal Land Transfer Tax	(725,023.2)	(672,332.0)	(625,358.0)		(625,358.0)	46,974.0	-7.0%	99,665.2	-13.7%
Municipal Accommodation Tax (MAT)	(31,545.0)	17,413.0				(17,413.0)	-100.0%	31,545.0	-100%
Third Party Sign Tax	(9,007.0)	(9,800.0)	(9,531.4)		(9,531.4)	268.6	-2.7%	(524.4)	5.8%
Interest/Investment Earnings	(114,810.0)	(98,541.0)	(124,387.7)		(124,387.7)	(25,846.7)	26.2%	(9,577.7)	8.3%
Other Corporate Revenues	(8,238.7)	(10,033.0)	(8,181.3)		(8,181.3)	1,851.7	-18.5%	57.4	-0.7%
Dividend Income	(105,000.0)	(92,640.0)	(88,000.0)		(88,000.0)	4,640.0	-5.0%	17,000.0	-16.2%
Provincial Revenue	(91,600.0)	(91,600.0)	(91,600.0)		(91,600.0)				
Parking Authority Revenues	(54,739.1)	(12,668.0)				12,668.0	-100.0%	54,739.1	-100%
Administrative Support Recoveries - Water	(18,973.0)	(18,973.0)	(18,973.0)		(18,973.0)				
Administrative Support Recoveries - Health & EMS	(10,426.7)	(10,427.0)	(10,426.7)		(10,426.7)	0.3	-0.0%		
Parking Tag Enforcement & Operations Rev	(114,839.7)	(66,722.0)	(80,656.4)		(80,656.4)	(13,934.4)	20.9%	34,183.3	-29.8%
Other Tax Revenues	(10,192.2)	(12,776.0)	(10,313.3)		(10,313.3)	2,462.7	-19.3%	(121.1)	1.2%
Casino Woodbine Revenues	(27,900.0)	(3,940.0)	(4,035.4)		(4,035.4)	(95.4)	2.4%	23,864.6	-85.5%
Gaming & Registry Revenues	(2,716.0)		(3,603.4)		(3,603.4)	(3,603.4)		(887.4)	32.7%
COVID-19 Recoveries - Secured *			(700,300.0)		(700,300.0)	(700,300.0)		(700,300.0)	
COVID-19 Recoveries - Unsecured **			(818,675.0)		(818,675.0)	(818,675.0)		(818,675.0)	
Sub-Total - COVID-19 Recoveries			(1,518,975.0)		(1,518,975.0)	(1,518,975.0)		(1,518,975.0)	
Non-Program Revenues	(1,487,400.0)	(1,244,703.0)	(2,757,603.8)		(2,757,603.8)	(1,512,900.8)	121.5%	(1,270,203.8)	85.4%
TOTAL - CORPORATE ACCOUNTS	(200,556.4)	98,924.0	(1,382,486.1)		(1,382,486.1)	(1,481,410.1)	-1497.5%	(1,181,929.7)	589.3%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	4,424,467.7	5,378,892.3	4,445,707.3	43,475.3	4,489,182.6	(889,709.7)	-16.5%	64,714.9	1.5%
Less 2020 Approved Tax Levy			(4,424,467.7)		(4,424,467.7)				
Less Assessment Growth			(41,461.5)		(41,461.5)				
Less 0.7% Inflationary Tax Rate Increase			(23,253.4)		(23,253.4)				
TOTAL LEVY OPERATING BUDGET GAP			(43,475.3)	43,475.3	(0.0)				
Special Levy for Scarborough Subway - No inc in 2021	40,698.9	40,698.9	40,698.9		40,698.9				
City Building Fund (CBF) - 1.5% Tax rate inc in 2021	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	4,556,627.5	5,511,052.2	4,627,696.2	43,475.3	4,671,171.4	(839,880.7)	-15.2%	114,543.9	2.5%

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

City of Toronto
2021 Operating Budget
Summary of New / Enhanced by Program

In \$ Thousands	2021			2022		2023	
	Gross	Net	Positions	Net	Positions	Net	Positions
City Clerk's Office							
New Info Production Requirements - Toronto Public Health	11.6						
New Info Production Requirements - Transportation Services	236.3	236.3					
City Clerk's Office Total	247.9	236.3					
City Manager's Office							
Civic Engagement & Insights Project	442.6	442.6	3.0	(19.3)	(0.0)	(423.3)	(3.0)
Creating a Data for Equity Unit	389.3	389.3	4.0	218.5		1.1	
Indigenous Affairs Support to Truth & Reconciliation Calls	213.7	213.7	1.0	0.5		0.3	
City Manager's Office Total	1,045.6	1,045.6	8.0	199.7	(0.0)	(422.0)	(3.0)
City Planning							
CP - Housing Now Initiative	454.8		4.0				
City Planning Total	454.8		4.0				
Corporate Real Estate Management							
Activation of 220 Poplar Road (Borden Site) - Community Hub	125.0	125.0		975.0			
Corporate Real Estate Management Total	125.0	125.0		975.0			
Economic Development & Culture							
Funding for Year of Public Art	4,500.0	2,250.0		(2,250.0)			
Economic Development & Culture Total	4,500.0	2,250.0		(2,250.0)			
Engineering & Construction Services							
ECS - Development Engineering - Additional Resources	1,084.9		12.0		(0.0)		
ECS - Housing Now Initiative	266.4		2.0				
Engineering & Construction Services Total	1,351.2		14.0		(0.0)		
Housing Secretariat							
HS Small Sites Pre-development and Pre-acquisition Work Fund	2,000.0						
Housing Secretariat Total	2,000.0						
Legal Services							
Housing Now- Small Sites Pre-development & Pre-Acquisition	921.6		5.0		(5.0)		
Legal Services Total	921.6		5.0		(5.0)		
Municipal Licensing & Standards							
MLS - CPI (2%) Inflation Increase (REVERSAL)		461.4					
Municipal Licensing & Standards Total		461.4					
Office of the Chief Information Security Officer							
Priority 1 Cyber Security Items	11,756.1	11,546.4	23.0	1,722.8		(581.1)	
Office of the Chief Information Security Officer Total	11,756.1	11,546.4	23.0	1,722.8		(581.1)	
Office of the Controller							
Financial Systems Transformation Project	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Office of the Controller Total	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Social Development, Finance & Administration							
AnchorTO Dedicated Support	189.2						
Community Benefits Framework	582.3	582.3	6.0	100.0	(1.0)	(27.3)	
Confronting Anti Black Racism and Poverty Reduction	388.7	388.7		(388.7)			
Confronting Anti-Black Racism - Fee for Consultation Service		(50.0)					
Expand Fare Pass Program Eligibility	2,900.0	2,900.0					
Policing Reform - Community-Based Crisis Response Pilot	1,706.8	1,706.8	3.0	6,271.2	(0.0)	(758.1)	
TO Wards Peace Program	1,388.0	1,388.0	6.0	462.7		4.9	
Social Development, Finance & Administration Total	7,154.8	6,915.6	15.0	6,445.2	(1.0)	(780.5)	
Technology Services							
Implement Segregation/Segmentation Security Control-AU4.1(7)	1,711.8	1,711.8					
Increase Network & Security Capacity frm MSSP Implementation	453.8	453.8					
Tool to Control Access To Open Data - AU7.13(2a,b), AU4.1	96.7	96.7					
Technology Services Total	2,262.4	2,262.4					
Toronto Building							
Toronto Building Program Review Implementation	2,035.4		50.0				
Toronto Building Total	2,035.4		50.0				
Toronto Public Health							
Hassle Free Clinic capacity inc in response to COVID-19	135.1	135.1		(135.1)			
Toronto Public Health Total	135.1	135.1		(135.1)			
Toronto Public Library							
Fines Elimination - Children's Fines		300.0		300.0			
Toronto Public Library Total		300.0		300.0			
Toronto Transit Commission - Conventional							
Anti-Racism & Diversity	1,069.4	1,069.4	5.0				
Cybersecurity	1,795.3	1,795.3		2,000.0			
Eglinton Crosstown LRT	3,946.0	3,946.0	235.0	45,168.5	(2.0)	8,389.9	
ModernTO	708.0	708.0	5.0				

City of Toronto
2021 Operating Budget
Summary of New / Enhanced by Program

In \$ Thousands	2021			2022		2023	
	Gross	Net	Positions	Net	Positions	Net	Positions
Safety	1,093.6	1,093.6	7.0	500.0			
Vehicle Maintenance	2,725.4	2,725.4	18.0	1,200.1			
Toronto Transit Commission - Conventional Total	11,337.7	11,337.7	270.0	48,868.6	(2.0)	8,389.9	
Toronto Transit Commission - Wheel Trans							
Reservations Wait-Time Reduction	1,662.3	1,662.3		525.0		(768.9)	
Toronto Transit Commission - Wheel Trans Total	1,662.3	1,662.3		525.0		(768.9)	
Transportation Services							
Covid-19 Initiatives	2,932.7	1,513.2	4.0	302.3	(0.0)		(4.0)
IDC- Police for ActiveTo (Covid-Impact)	857.9	857.9		(857.9)			
New Service Level for Traffic Signal	155.2	47.1	3.0	50.7		4.4	
Vision Zero Road Safety Plan - Traffic Enforcement Officers	2,500.0	2,500.0		(2,500.0)			
Work Zone Pilot	279.3	279.3	4.0	294.0		1.1	
Year of Public Art	625.0						
Transportation Services Total	7,350.1	5,197.5	11.0	(2,710.8)	(0.0)	5.5	(4.0)
Grand Total	55,930.1	43,475.3	435.0	53,940.4	(8.0)	5,843.0	(7.0)

2021 - 2030 CAPITAL BUDGET AND PLAN

Programs (in \$000s)	2020 Carry Forward to 2021 (Gross)	2021		2020 Carry Forward to 2021-2025 (Gross)	2021-2025		2020 Carry Forward to 2021-2030 (Gross)	2021-2030 (excl. cfwd)	
		Gross	Debt/CFC		Gross	Debt/CFC		Gross	Debt/CFC
Community and Social Services									
Children's Services	7,022	7,628	1,575	11,801	71,154	7,603	11,801	78,884	15,083
Economic Development and Culture	10,181	20,246	10,936	10,181	84,423	53,737	10,181	167,624	107,865
Parks, Forestry & Recreation	68,809	191,861	87,081	69,715	1,392,531	414,226	69,715	2,485,942	786,831
Seniors Services and Long-Term Care	14,163	7,911		14,163	209,469		14,163	278,518	
Shelter, Support & Housing Administration	43,534	108,544	34,281	43,775	556,364	552,284	43,775	570,291	566,211
Toronto Housing Corporation	630	160,000	160,000	630	800,000	800,000	630	1,612,920	1,612,920
Toronto Employment & Social Services	6,508	13,361	3,855	7,919	5,199	5,081	7,919	5,199	5,081
Toronto Paramedic Services	1,905	4,777	3,575	42,650	34,167	13,975	42,650	75,857	28,665
Community and Social Services	152,753	514,328	301,303	200,835	3,153,307	1,846,906	200,835	5,275,235	3,122,656
Infrastructure and Development Services									
City Planning	1,973	5,798	3,020	1,973	29,310	15,441	1,973	59,103	29,780
Fire Services	8,294	18,193	3,215	8,294	31,837	14,531	8,294	38,137	17,131
Transit Expansion Office	25,076	18,704	17,762	25,076	1,543,704	79,762	25,076	1,543,704	79,762
Transportation Services	71,366	469,806	322,378	81,132	2,993,407	2,044,490	81,132	5,200,723	4,156,857
Waterfront Revitalization Initiative	114,380	53,772	1,645	114,380	174,732	32,640	114,380	174,732	32,640
Infrastructure and Development Services	221,089	566,273	348,020	230,855	4,772,990	2,186,864	230,855	7,016,399	4,316,170
Corporate Services									
311 Toronto	2,311	(1,437)	874	2,311	(537)	1,774	2,311	(37)	2,274
Corporate Real Estate Management	86,675	227,917	170,929	88,347	917,692	627,175	88,347	1,253,529	914,626
Environment and Energy	2,390	46,723		2,390	187,423		2,390	339,923	
Fleet Services	10,055	54,434		10,055	363,561		10,055	747,462	
Chief Information Security Office		575	4,021		22,628	22,628		22,628	22,628
Technology Services	16,967	69,808	43,963	18,174	177,296	73,333	18,174	304,161	74,025
Corporate Services	118,398	398,021	219,787	121,277	1,668,064	724,910	121,277	2,667,666	1,013,553
Finance and Treasury Services									
Office of the CFO and Treasurer	1,904	651	1,707	1,904	1,751	2,166	1,904	5,326	5,141
Office of the Controller	3,472	4,440	72,908	3,472	161,434	159,929	3,472	172,384	166,904
Finance and Treasury Services	5,376	5,091	74,615	5,376	163,185	162,095	5,376	177,710	172,045
Other City Services									
Accountability Offices					1,400	1,400		1,650	1,650
City Clerk's Office	1,060	13,525	10,520	1,060	35,280	25,785	1,060	50,595	34,545
Corporate Initiatives	2,946	400	400	2,946	800	1,200	2,946	800	1,200
Other City Services	4,006	13,925	10,920	4,006	37,480	28,385	4,006	53,045	37,395
Total - City Operations	501,622	1,497,638	954,645	562,349	9,795,025	4,949,160	562,349	15,190,055	8,661,819
Agencies									
Exhibition Place	6,339	5,430	11,553	6,339	63,100	66,691	6,339	143,315	143,306
GO Transit	60,000	5,430		60,000			60,000		
TO Live	15,409	10,701	25,103	15,409	85,858	95,939	15,409	111,775	121,856
Toronto & Region Conservation Authority		18,230	3,961		99,253	22,265		205,950	46,170
Toronto Police Service	33,963	61,123	17,655	33,963	316,908	123,477	33,963	605,286	211,688
Toronto Public Health	4,274	494	1,889	4,588	17,122	18,510	4,588	29,228	30,616
Toronto Public Library	9,339	34,913	33,465	9,339	208,106	167,002	9,339	430,002	333,714
Toronto Zoo	8,078	23,787	11,724	8,078	90,954	86,158	8,078	132,669	125,873
Yonge-Dundas Square									
Agencies excl. TTC	137,402	160,108	105,350	137,716	881,301	580,042	137,716	1,658,225	1,013,223
Tax Supported before TTC	639,023	1,657,746	1,059,995	700,064	10,676,326	5,529,202	700,064	16,848,280	9,675,041
Toronto Transit Commission									
Toronto Transit Commission	100,468	1,084,015	67,215	100,468	6,757,774	119,244	100,468	11,588,617	412,177
Scarborough Subway Extension		19,644			44,351			47,188	
Spadina Subway Extension	6,715	56,656	48,914	6,715	113,902	113,902	6,715	113,902	113,902
Transit Studies	1,281	12,637		1,281	48,695		1,281	48,695	
Toronto Transit Commission	108,464	1,172,952	116,129	108,464	6,964,722	233,146	108,464	11,798,402	526,079
Tax Supported Programs	747,488	2,830,698	1,176,124	808,529	17,641,048	5,762,348	808,529	28,646,683	10,201,120
Rate Supported Programs									
Solid Waste Management	17,705	50,424		21,768	382,989		21,768	715,686	
Toronto Parking Authority	5,978	18,350		17,396	117,504		17,396	217,050	
Water Program	23,582	18,351		23,582	2,546,023		23,582	4,577,058	
Wastewater Program	48,872	18,352		48,872	5,132,604		48,872	10,135,292	
Toronto Water	72,454	36,703		72,454	7,678,627		72,454	14,712,350	
Total Rate Supported Programs	96,137	105,477		111,618	8,179,120		111,618	15,645,086	
Total - All Programs	843,625	2,936,175	1,176,124	920,147	25,820,168	5,762,348	920,147	44,291,769	10,201,120