TORONTO

REPORT FOR ACTION

Recommended 2022 Service Levels – Solid Waste Management Services

Date: October 20, 2021 **To:** Budget Committee

From: General Manager, Solid Waste Management Services

Wards: All

SUMMARY

This report provides the recommended 2022 Service Levels for Solid Waste Management Services in comparison to service levels planned and achieved from 2019 to 2021.

Service levels have historically been presented in the Budget Notes for each Program/Agency for review by Budget Committee and approval by City Council. Beginning in 2020, as part of the budget modernization project, service levels were provided in a separate document in an effort to deliver a more efficient and simplified budget process that will create greater opportunities for public participation through inclusive and outcome focused budget materials.

RECOMMENDATIONS

The General Manager of Solid Waste Management Services recommends that:

- 1. City Council approve the 2022 service levels for Solid Waste Management Services as outlined in Appendix 1 attached to this report.
- 2. This report be considered concurrently with the report entitled "2022 Rate Supported Budget and Recommended 2022 Rates and Fees" for Solid Waste Management Services.

FINANCIAL IMPACT

The service levels recommended in this report are fully funded by the 2022 Recommended Operating and Capital Budgets for Solid Waste Management Services.

DECISION HISTORY

For 2021 Budget, Council approved on December 18, 2020, the report entitled "2021 Rate Supported Budgets - Solid Waste Management Services and Recommended 2021 Solid Waste Rates and Fees" from the City Manager and the Chief Financial Officer and Treasurer that included recommended 2021 service levels for Solid Waste Management Services.

http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2020.EX19.10

COMMENTS

Service levels reflect discrete outputs that highlight the contractual levels of services being provided between staff, Council and the public. Service levels ideally express two key pieces of information: what is to be achieved; and how often it is to be achieved.

Service levels are approved annually with the budget and speak to the manner in which services are delivered, and may include parameters such as frequency, turnaround time, accuracy, customer satisfaction, etc. Approved service levels are targets for the upcoming budget year, and actual service levels are the reported results.

Recommended 2022 service levels for Solid Waste Management Services can be found in Appendix 1 of this report. Where applicable, the Appendix identifies where service levels have changed, added or deleted.

Overall, the 2022 recommended service levels are consistent with the service levels approved in 2021, adjusted where necessary to reflect COVID-19 restrictions and adhering to Public Health guidelines.

Staff will continue to monitor impacts of COVID-19 on City services throughout the year and adjustments to current assumptions in the form of either increases or decreases will be made in accordance with any changes to Public Health guidelines.

CONTACT

Adam Gerrard, Director, Business Services, Solid Waste Management Services, Telephone 416-396-5016, Fax: 416-397-1348, Email: Adam.Gerrard@toronto.ca

John Oswald, Manager Financial Planning and Business Analysis, Business Services, Solid Waste Management Services

Tel: 416-392-4226, Email: John.Oswald@toronto.ca

SIGNATURE

Matt Keliher, General Manager, Solid Waste Management Services

ATTACHMENTS

Appendix 1: Recommended 2022 Service Levels - Solid Waste Management Services

Appendix 1 Solid Waste Management Services Recommended 2022 Service Levels

City Beautification

Activity	Service Level Description	Туре	Status	2019	2020	2021	2022
Litter Pick-	Park and Litter Bin Collection of Garbage and Recycling	Residential Waste	Approved	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk
			Actual	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk	
up		Single	Approved	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk
		Stream Recycling	Actual	1x - 7x/wk	1x - 7x/wk	1x - 7x/wk	
Special Events Collection	Special Events Collection of Garbage, Recycling and Green Bin	Residual Waste	Approved	On Demand	On Demand	On Demand	On Demand
		Single Stream Recycling	Approved	On Demand	On Demand	On Demand	On Demand
		Green Bin	Approved	On Demand	On Demand	On Demand	On Demand

Residual Management

Activity	Service Level Description	Туре	Status	2019	2020	2021	2022
Green In Compliance with	Compliance with	Approved	100%	100%	100%	100%	
Landfill Site	Landfill Certificate of	Certificate of Approval	Actual	100%	100%	100%	
Perpetual	In Compliance with Certificate of Approval	Compliance with Certificate of Approval	Approved	100%	100%	100%	100%
Care			Actual	100%	100%	100%	
Energy Generation	In Compliance with Certificate of Approval	Compliance with Certificate of Approval	Approved	100%	100%	100%	100%
			Actual	100%	100%	100%	

Solid Waste Collection and Transfer

Activity	Service Level Description	Туре	Status	2019	2020	2021	2022
	Single	Collection	Approved	1x 2/wks.	1x 2/wks.	1x 2/wks.	1x 2/wks.
	Residential	& Transfer	Actual	1x 2/wks.	1x 2/wks.	1x 2/wks.	
Garbage &	Multi	Collection	Approved	1x 2/wks.	1x 2/wks.	1x 2/wks.	1x 2/wks.
Recyclables	Residential	& Transfer	Actual	1x 2/wks.	1x 2/wks.	1x 2/wks.	
	0	Collection	Approved	1x 2/wks.	1x 2/wks.	1x 2/wks.	1x 2/wks.
	Commercial	& Transfer	Actual	1x 2/wks.	1x 2/wks.	1x 2/wks.	
	Single	Collection	Approved	1x /wk	1x /wk	1x /wk	1x /wk
	Residential	& Transfer	Actual	1x /wk	1x /wk	1x /wk	
	Multi Residential (where provided)	Collection & Transfer	Approved	1x /wk	1x /wk	1x /wk	1x /wk
Green Bins			Actual	1x /wk	1x /wk	1x /wk	
	Commercial	Collection &	Approved	1x - 6x/wks.	1x - 6x/wks.	1x - 6x/wks.	1x - 6x/wks.
		Transfer	Actual	1x - 6x/wks.	1x - 6x/wks.	1x - 6x/wks.	
	Single Residential	Collection &	Approved	1x 2/wks.	1x 2/wks.	1x 2/wks.	1x 2/wks.
Durable		Transfer	Actual	1x 2/wks.	1x 2/wks.	1x 2/wks.	
Goods	Multi Residential	Collection &	Approved	1x /wk	1x /wk	1x /wk	1x /wk
		Transfer	Actual	1x /wk	1x /wk	1x /wk	
Loof 9 Vord	Seasonal Leaf and Yard Waste pick up	Collection & Transfer	Approved	1x 2/wks.	1x 2/wks.	1x 2/wks.	1x 2/wks.
Leaf & Yard Waste			Actual	1x 2/wks.	1x 2/wks.	1x 2/wks.	
Municipal Hazardous & Special Waste	Single Residential	sidential Collection	Approved	Upon Request	Upon Request	Upon Request	Upon Request
	Multi Residential	& Transfer	Approved	Upon Request	Upon Request	Upon Request	Upon Request

Solid Waste Processing and Transport

Activity	Service Level Description	Туре	Status	2019	2020	2021	2022
Residual		In compliance	Approved	100%	100%	100%	100%
Waste		with Certificate of Approval	Actual	100%	100%	100%	
		In compliance	Approved	100%	100%	100%	100%
Green Bin		with Certificate of Approval	Actual	100%	100%	100%	
Donahla	- Processing & Transport	In compliance with Certificate of Approval	Approved	100%	100%	100%	100%
Durable Goods			Actual	100%	100%	100%	
		In compliance with Certificate of Approval	Approved	100%	100%	100%	100%
Leaf & Yard Waste	·		Actual	100%	100%	100%	
Municipal		In compliance with Certificate of Approval	Approved	100%	100%	100%	100%
hazardous & Special Waste			Actual	100%	100%	100%	
Decele of]	In compliance	Approved	100%	100%	100%	100%
Resale of Recyclables		with Certificate of Approval	Actual	100%	100%	100%	

Solid Waste Education and Enforcement

Activity	Service Level Description	Туре	Status	2019	2020	2021	2022
Website	% of information content updated in advance of change to program	Public communication	Approved	90%	90%	90%	90%
			Actual	90%	90%	90%	
Advertised	On schedule on budget for each campaign	Public communication	Approved	100%	100%	100%	100%
Campaign			Actual	100%	100%	100%	
Printed	On schedule on budget for each campaign	Public communication	Approved	100%	100%	100%	100%
Material			Actual	100%	100%	100%	
3R Ambassadors	Number of volunteers	Community Involvement	Approved	400	400	400	400
- Volunteer Recruitment			Actual	400	400	400	400
Community Environment Days	Household Hazardous Waste / Electronic Waste Re-Use / Donation	Community Engagement	Approved	On Demand Up to 51 Events / year	On Demand Up to 51 Events / year	Up to 26 per year plus 7 events at Transfer Stations	Up to 58 per year (7 at Drop-off Depots and 2 per Ward plus 1 for Mayor)
			Actual	46 Events	7 at Drop-off Depots across the City	14 events at Drop-off Depots across the City	
By-law Enforcement (SWMS)	By-Law Amendment, By-law Complaints, Enforcement	Enforcement	Approved	Proactive Enforcement	Proactive Enforcement	Proactive Enforcement	Proactive Enforcement
		-law mplaints,	Actual	Proactive Enforcement	Proactive Enforcement	Proactive Enforcement	