

TO LIVE - 2022 Budget Update

ATTACHMENT 1

Original		2022 City Subsidy Request		Updated*		Breakdown		
changes from 2019				Changes from 2020 approved budget				
5,599	Actuals	Net Subsidy (in 000s)				COVID-19	Economic Impact	Initiatives
960	582	Lost Revenue						
	288	Programming		2,606		2,772		(166)
	90	Interest		68		68		
		HST		2		2		
		Strategic Plan						
1,182	585	Digital Transformation		585				585
	296	Gallery Programming		296				296
	220	IDEA		220				220
	50	COVID-19 costs		50		50		
		Staffing						
869	30	Cyber Security		30				30
	549	Program Delivery						
	207	Facilities - union		46			46	
	75	Facilities - non union						
		Economic Impacts						
126	39	Sick days for Part Time staff		39			39	
	126	Utilities		65			65	
		Other						
(156)	150	Transfer to Programming Reserve Fund		(500)			(150)	(350)
	(306)	Admininstration/other		(615)				(615)
2,982	Total changes		2,893				2,892	0

8,581	2022 City Subsidy Request	8,059
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TO LIVE
Statement of Operations

	Original	Updated	
(in 000's)	2022	2022	Changes
	Budget	Budget	
Summary			
Total Gross Revenue	\$39,028	\$39,194	\$166
Total Gross Costs	\$39,028	\$38,672	(\$356)
Total Operating Surplus/(deficit) before Subsidy	\$0	\$522	\$522
Total Net Operating surplus/(deficit)	\$0	\$522	\$522
Stage Rentals Division			
Gross revenue	\$5,549	\$5,599	\$50
Direct expenses	\$3,037	\$3,037	\$0
Total Net revenues/(costs) Stage Rentals	\$2,512	\$2,562	\$50
Presentations Division			
Gross revenue	\$5,401	\$5,401	\$0
Direct expenses	\$6,084	\$6,084	\$0
Total Net revenues/(costs) Programming	(\$683)	(\$683)	\$0
Corporate Rental Division			
Gross revenue	\$3,901	\$3,951	\$50
Direct expenses	\$2,160	\$2,160	\$0
Total Net revenues/(costs) Corporate Rental	\$1,740	\$1,790	\$50
Development Division			
Gross revenue	\$3,227	\$3,227	\$0
Direct expenses	\$308	\$308	\$0
Total Net revenues/(costs) Development	\$2,919	\$2,919	\$0
Ancillary Division			
Gross revenue	\$3,689	\$3,755	\$66
Direct expenses	\$831	\$831	\$0
Total Net revenues/(costs) Ancillary	\$2,859	\$2,925	\$66
Other Division (including OH Recoverable)			
Gross revenue	\$1,674	\$1,674	\$0
Direct expenses	\$323	\$323	\$0
Total Net revenues/(costs) Other	\$1,351	\$1,351	\$0
Overhead			
Programming Services	\$907	\$907	\$0
Production Services	\$1,398	\$1,398	\$0
Development Services	\$461	\$461	\$0
Marketing Services	\$1,273	\$1,273	\$0
Education & Engagement	\$316	\$316	\$0
Ticket Services	\$825	\$825	\$0
Food & Beverage Services	\$639	\$639	\$0
Patron Services	\$679	\$679	\$0

TO LIVE
Statement of Operations

	Original	Updated	
	2022	2022	Changes
(in 000's)	Budget	Budget	
Producing Services	\$572	\$572	\$0
Executive Office	\$701	\$701	\$0
Finance & Administration	\$1,306	\$1,117	(\$189)
Human Resources & Payroll	\$1,229	\$1,229	\$0
Technology Services	\$1,189	\$1,189	\$0
Facility Services	\$5,324	\$5,307	(\$17)
Total Costs Overhead	\$16,819	\$16,613	(\$206)
SOGR Project Mgmt			
Gross revenue	\$976	\$976	\$0
Direct expenses	\$976	\$976	\$0
Total Net revenues/(costs) Other	\$0	\$0	\$0
STLC Redevelopment			
Gross revenue	\$3,000	\$3,000	\$0
Direct expenses	\$3,000	\$3,000	\$0
Total Net revenues/(costs) Other	\$0	\$0	\$0
Reserve Fund Transfers (FFRF)			
Gross revenue	\$3,030	\$3,030	\$0
Direct expenses	\$4,031	\$4,031	\$0
Total Net revenues/(costs) Other	(\$1,001)	(\$1,001)	\$0
Reserve Transfers (Programming RF)			
Gross revenue			\$0
Direct expenses	\$150	\$0	(\$150)
Total Net revenues/(costs) Other	(\$150)	\$0	\$150
Reserve Transfers (SOGR)			
Gross revenue			\$0
Direct expenses	\$1,309	\$1,309	\$0
Total Net revenues/(costs) Other	(\$1,309)	(\$1,309)	\$0
Surplus (Deficit) before Subsidy	(\$8,581)	(\$8,059)	\$522
City operating subsidy	\$8,581	\$8,581	\$0
Net Operating Surplus/(Deficit)	\$0	\$522	\$522
	\$0	(\$522)	(\$522)

* before amortization of capital assets and DCC