

EXHIBITION PLACE PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Subprojects (In Priority Order) SUMMARY	APPROVED 2021	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022- 2031)
		2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS														
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)														
I. No Activity in 2022 (various)	1,081						-						-	-
II. With Activity in 2022 or Beyond (Food Bldg.)		-	216				216						-	216
							-						-	-
Sub-Total - Prior Year Approved (A)	1,081	-	216	-	-	-	216	-	-	-	-	-	-	216
B. NEW PROJECTS (STATUS: IV, V OR VI)							-						-	-
1. Pre-Engineering Program	173	175	175	175	175	175	875	175	200	200	200	200	975	1,850
2. Parks, Parking Lots and Roads	748	6,000	2,750	1,200	950	1,500	12,400	4,050	4,760	400	1,200	2,200	12,610	25,010
3. M/E & Communication Infrastructures	793	550	1,150	1,150	775	525	4,150	200	200	200	200	200	1,000	5,150
4. Enercare Centre	4,568	1,370	6,700	10,065	9,800	9,250	37,185	6,045	6,530	4,380	2,650	7,200	26,805	63,990
5. Coliseum Complex	98	500	4,420	3,080	4,480	3,960	16,440	640	1,305	200	-	-	2,145	18,585
6. Queen Elizabeth Building	197	-	750	-	950	200	1,900	200	300	-	-	-	500	2,400
7. Other Buildings	449	250	490	325	685	650	2,400	250	250	250	250	250	1,250	3,650
8. Beanfield Centre	746	685	460	500	650	915	3,210	500	250	5,410	2,485	3,900	12,545	15,755
9. Better Living Centre	-	-	375	550	-	200	1,125	950	220	-	-	-	1,170	2,295
10. General Services Building	-	275	220	200	100	300	1,095	200	-	-	-	-	200	1,295
11. Horse Palace	-	-	100	400	1,000	800	2,300	1,250	950	-	-	-	2,200	4,500
12. Food Building	-	100	1,450	1,130	2,000	500	5,180	200	100	2,500	2,300	-	5,100	10,280
13. Press Building	-	-	-	-	-	-	-	-	-	-	-	400	400	400
14. Special Projects (Greek Gods Relocation)	-	500	-	-	-	-	500	-	-	-	-	-	-	500
15. Electrical Underground High Voltage Utilities	2,700	9,600	3,500	3,800	1,355	-	18,255	-	-	-	-	-	-	18,255
Sub-Total - New Projects (B)	10,472	20,005	22,540	22,575	22,920	18,975	107,015	14,660	15,065	13,540	9,285	14,350	66,900	173,915
TOTAL - NET CAPITAL PROGRAM (A+B)	11,553	20,005	22,756	22,575	22,920	18,975	107,231	14,660	15,065	13,540	9,285	14,350	66,900	174,131
C1. Food Building (*12.) Recoveries from CNEA (for A & B)	-	-	(108)	(565)	(1,000)	(250)	(1,923)	(100)	(50)	(1,150)	-	-	(1,300)	(3,223)
C1. Electrical Underground HV Utilities from Hotel X (for B)	-	(4,550)	-	-	-	-	(4,550)	-	-	-	-	-	-	(4,550)
CITY FUNDED - TOTAL NET CAPITAL PROGRAM (A+B+C)	11,553	15,455	22,648	22,010	21,920	18,725	100,758	14,560	15,015	12,390	9,285	14,350	65,600	166,358
D. CAPITAL CONSTRAINTS (See Constraints Summary)														
*5. Coliseum Complex - Industry Building Renovation	-	-	-	-	-	-	-	25,000	50,000	-	-	-	75,000	75,000
*15. Electrical Underground High Voltage Utilities	-	-	-	-	455	2,000	2,455	1,800	1,885	1,000	-	-	4,685	7,140
Other Capital Program Constraints - Misc. SOGR (Constraints Summary)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL - OTHER PROJECTS (D)	-	-	-	-	455	2,000	2,455	26,800	51,885	1,000	-	-	79,685	82,140
TOTAL SUBMISSION (A+B+C+D)	11,553	20,005	22,756	22,575	23,375	20,975	109,686	41,460	66,950	14,540	9,285	14,350	146,585	256,271
C2. Food Building (*12.) Recoveries from CNEA (for C)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADJUSTED NET SUBMISSION (A+B+C+D-C2)	11,553	20,005	22,756	22,575	23,375	20,975	109,686	41,460	66,950	14,540	9,285	14,350	146,585	256,271
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		41,266	52,716	53,945	54,105	51,970	41,266	77,475	127,805	127,810	135,365	139,665	77,475	41,266
Annual Building Assessment SOGR Requirements in Current Submission -Need (N)		Add	31,455	23,985	22,735	20,785	44,480	143,440	64,990	15,070	21,095	13,585	15,200	129,940
Annual SOGR Backlog Addressed in Current Submission - A+B (S)		Subtract	20,005	22,756	22,575	22,920	18,975	107,231	14,660	15,065	13,540	9,285	14,350	66,900
Net Accumulated SOGR Backlog After This Submission - Period End (E)		41,266	52,716	53,945	54,105	51,970	77,475	127,805	127,810	135,365	139,665	140,515	140,515	140,515

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

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SOGR BACKLOG BY ASSET TYPE	SHEET REF.	2021 Ending Balance	IMMEDIATE FIVE YEARS - ENDING BALANCE						DISTANT FIVE YEARS - ENDING BALANCE						PERIOD END BALANCE (2022-2031)
			2022	2023	2024	2025	2026	Period End (2022-2026)	2027	2028	2029	2030	2031	Period End (2027-2031)	
DOLLARS IN THOUSANDS															
EXHIBITION PLACE MANAGED BUILDINGS															
1. ENERCARE CENTRE	4	4,360	7,665	11,210	10,310	9,660	8,510	8,510	8,790	9,520	12,750	18,450	19,300	19,300	19,300
2. BEANFIELD CENTRE	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3. COLISEUM COMPLEX	5	4,900	8,590	6,570	6,570	5,620	31,215	31,215	82,115	83,010	83,910	84,810	84,810	84,810	84,810
4. HORSE PALACE	11	7,035	7,455	7,695	7,675	7,675	6,875	6,875	5,860	4,910	4,910	4,910	4,910	4,910	4,910
5. QUEEN ELIZABETH BUILDING	6	6,905	6,905	6,155	6,155	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405	5,405
6. BETTER LIVING CENTRE	9	3,235	3,525	3,990	4,050	4,270	5,055	5,055	4,540	4,540	4,540	4,540	4,540	4,540	4,540
7. GENERAL SERVICES BUILDING	10	2,720	2,880	2,820	2,670	2,635	2,835	2,835	3,085	3,085	3,085	3,085	3,085	3,085	3,085
8. OTHER BUILDINGS	7	1,375	1,225	1,315	1,165	880	880	880	880	880	880	880	880	880	880
Subtotal - Exhibition Place Managed Buildings (A)		30,530	38,245	39,755	38,595	36,145	60,775	60,775	110,675	111,350	115,480	122,080	122,930	122,930	122,930
EXHIBITION PLACE OTHER PROPERTIES															
9. M/E & COMMUNICATION INFRASTRUCTURE	3	970	970	1,420	1,870	2,070	1,745	1,745	1,745	1,745	1,870	1,870	1,870	1,870	1,870
10. PARKS, PARKING LOTS, ROADS	2	6,550	8,385	9,270	9,270	10,330	10,030	10,030	8,605	5,795	5,795	5,795	5,795	5,795	5,795
11. ELECTRICAL UNDERGROUND HIGH VOLTAGE UTILITIES	15	500	-	-	-	455	2,455	2,455	4,255	6,140	7,140	7,140	7,140	7,140	7,140
12. SPECIAL PROJECTS	14	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13. PRE-ENGINEERING	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Other Properties (B)		8,020	9,355	10,690	11,140	12,855	14,230	14,230	14,605	13,680	14,805	14,805	14,805	14,805	14,805
EXHIBITION PLACE TENANTED BUILDINGS															
14. FOOD BUILDING	12	2,116	4,466	2,800	3,670	2,270	1,770	1,770	1,570	1,570	3,870	1,570	1,570	1,570	1,570
15. PRESS BUILDING	13	600	650	700	700	700	700	700	955	1,210	1,210	1,210	1,210	1,210	1,210
Subtotal - Exhibition Place Tenanted Buildings (C)		2,716	5,116	3,500	4,370	2,970	2,470	2,470	2,525	2,780	5,080	2,780	2,780	2,780	2,780
TOTAL - SOGR BACKLOG BY ASSET TYPE (A + B + C)		41,266	52,716	53,945	54,105	51,970	77,475	77,475	127,805	127,810	135,365	139,665	140,515	140,515	140,515
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			41,266	52,716	53,945	54,105	51,970	41,266	77,475	127,805	127,810	135,365	139,665	77,475	41,266
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	31,455	23,985	22,735	20,785	44,480	143,440	64,990	15,070	21,095	13,585	15,200	129,940	273,380
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	20,005	22,756	22,575	22,920	18,975	107,231	14,660	15,065	13,540	9,285	14,350	66,900	174,131
Net Accumulated SOGR Backlog After This Submission - Period End (E)		41,266	52,716	53,945	54,105	51,970	77,475	77,475	127,805	127,810	135,365	139,665	140,515	140,515	140,515

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CONSTRAINTS - CAPITAL SOGR BY ASSET TYPE	SHEET REF.	2021 Ending Balance	IMMEDIATE FIVE YEARS - ENDING BALANCE						DISTANT FIVE YEARS - ENDING BALANCE						PERIOD END BALANCE (2022-2031)
			2022	2023	2024	2025	2026	Period End (2022-2026)	2027	2028	2029	2030	2031	Period End (2027-2031)	
DOLLARS IN THOUSANDS															
EXHIBITION PLACE MANAGED BUILDINGS															
1. ENERCARE CENTRE	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2. BEANFIELD CENTRE	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3. COLISEUM COMPLEX	5	-	-	-	-	-	-	-	25,000	50,000	-	-	-	75,000	75,000
4. HORSE PALACE	11	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5. QUEEN ELIZABETH BUILDING	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6. BETTER LIVING CENTRE	9	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7. GENERAL SERVICES BUILDING	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8. OTHER BUILDINGS	7	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Managed Buildings (A)		-	-	-	-	-	-	-	25,000	50,000	-	-	-	75,000	75,000
EXHIBITION PLACE OTHER PROPERTIES															
9. M/E & COMMUNICATION INFRASTRUCTURE	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10. PARKS, PARKING LOTS, ROADS	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11. ELECTRICAL UNDERGROUND HIGH VOLTAGE UTILITIES	15	-	-	-	-	455	2,000	2,455	1,800	1,885	1,000	-	-	4,685	7,140
12. SPECIAL PROJECTS	14	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13. PRE-ENGINEERING	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Other Properties (B)		-	-	-	-	455	2,000	2,455	1,800	1,885	1,000	-	-	4,685	7,140
EXHIBITION PLACE TENANTED BUILDINGS															
14. FOOD BUILDING	12	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15. PRESS BUILDING	13	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Tenanted Buildings (C)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL - SOGR BACKLOG BY ASSET TYPE (A + B + C)		-	-	-	-	455	2,000	2,455	26,800	51,885	1,000	-	-	79,685	82,140

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			41,266	52,716	53,945	54,105	51,970	41,266	77,475	127,805	127,810	135,365	139,665	77,475	41,266
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	31,455	23,985	22,735	20,785	44,480	143,440	64,990	15,070	21,095	13,585	15,200	129,940	273,380
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	20,005	22,756	22,575	22,920	18,975	107,231	14,660	15,065	13,540	9,285	14,350	66,900	174,131
Net Accumulated SOGR Backlog After This Submission-Period End (E)			41,266	52,716	53,945	54,105	51,970	77,475	127,805	127,810	135,365	139,665	140,515	140,515	140,515

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 1. PRE-ENGINEERING EXH00001	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 - 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2026-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Study, Investigate, Design, Engineer, & Check Various Buildings & Projects	V	173	3	175	175	175	175	175	875	175	200	200	200	200	975	1,850
									-						-	-
Sub-Total (B)		173		175	175	175	175	175	875	175	200	200	200	200	975	1,850
TOTAL (A+B)		173		175	175	175	175	175	875	175	200	200	200	200	975	1,850

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
									-						-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		173		175	175	175	175	175	875	175	200	200	200	200	975	1,850

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvement 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

NOTE:

"IV" - implies project status IV

"1" - implies the highest priority under the projects & sub-projects listing

[illegible]

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

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Projects/Sub-Projects (In Priority Order) 2. PARKS, PARKING LOTS, ROADS EXH260	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																
1. Flag Pole Replacement	I	148	3						-						-	-
									-						-	-
Sub-Total (A)		148		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Soil Remediation at Lot 852	IV		4	5,000					5,000						-	5,000
2. Underground Sewer Relocation at Lot 852	IV		3	750					750						-	750
3. Festival Plaza Development- Storm Water Management	V		4	-	-		100	1,000	1,100	1,200	1,200				2,400	3,500
4. Festival Plaza Development - South of Lot 2	VI		4					100	100	2,000	1,610				3,610	3,710
5. Festival Plaza Development - North West of Lot 2	VI		4						-		-	100	900	1,800	2,800	2,800
6. Festival Plaza Development- Exterior New Washroom - East (in Phases)	VI		4						-	400	1,000				1,400	1,400
7. Sidewalks, Pathways Roads & Lots - AODA	V	200	3	50	200	100	100	100	550	150	100	100	100	100	550	1,100
8.Street & Parking Lots Lighting Retrofit	V	149	3	150	150	400	150	50	900	50	50	50	50	50	250	1,150
9. Upgrade of Landscaping South of Enercare Centre	VI		3						-	100	650				750	750
10. Fountains Retrofit, Various Locations	VI	150	3		150				150						-	150
11. West Bailey Bridge Investigation & Retrofit	Vi	100	3					100	100					100	100	200
12. Parking Technology (LRP) Upgrade	V	99	3	-	100	100	100	100	400	100	100	100	100	100	500	900
13. New Bus Shelter by Press Building	VI		4				50		50						-	50
14. Build Curbstop Replacement	V	50	3	50	50	50	50	50	250	50	50	50	50	50	250	500
15. New Pedestrian Features	VI		4		150				150						-	150
16. New Fences/Railings Across the Grounds	VI		4		400	400	400		1,200						-	1,200
17. Replace Existing Bollards & Install New as Required	VI		3			100			100						-	100
18. Storm Catch Basin Covers Replacement Groundswide	VI		3	-	50	50			100						-	100
19. New Brunswick Way Imporvement/Road Widening	VI		4		1,500				1,500						-	1,500
									-						-	-
Sub-Total (B)		748		6,000	2,750	1,200	950	1,500	12,400	4,050	4,760	400	1,200	2,200	12,610	25,010
TOTAL (A+B)		896		6,000	2,750	1,200	950	1,500	12,400	4,050	4,760	400	1,200	2,200	12,610	25,010
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Parks Lots Roads Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		896		6,000	2,750	1,200	950	1,500	12,400	4,050	4,760	400	1,200	2,200	12,610	25,010

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Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			6,550	8,385	9,270	9,270	10,330	6,550	10,030	8,605	5,795	5,795	5,795	10,030	6,550
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	7,835	3,635	1,200	2,010	1,200	15,880	2,625	1,950	400	1,200	2,200	8,375	24,255
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	6,000	2,750	1,200	950	1,500	12,400	4,050	4,760	400	1,200	2,200	12,610	25,010
Net Accumulated SOGR Backlog After This Submission-Period End (E)		6,550 Balance	8,385	9,270	9,270	10,330	10,030	10,030	8,605	5,795	5,795	5,795	5,795	5,795	5,795

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PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

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Projects/Sub-Projects (In Priority Order) 3. M/E & Communication Infrastructures EXH350	STATUS (VII)	(I	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS					DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)	
					2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031		SUB-TOTAL (2027-2031)
DOLLARS IN THOUSANDS																	
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																	
										-						-	-
										-						-	-
Sub-Total (A)			-							-						-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)										-						-	-
1. Building Automation System	V		99	3	50	100	100	100	100	450	100	100	100	100	100	500	950
2. Transformers, Switchgears and Circuit Breakers (61 Sets in 38 Locations) Replacement in all Substations	V		300	3	100	100	100	100	100	500	100	100	100	100	100	500	1,000
3. Replace Fibre Optic Cable Grounds Wide	V		197	3	100	100	100	175		475						-	475
4. Upgrade communication infrastructure	V			3	200	450	450	300	325	1,725						-	1,725
5. Flourescent Light Fixtures - Various	V		197	3	100	100	100	100		400						-	400
6. GS Upgrade of Infrastructure Cabling/Integration with Security Control Room	V			3	-	300	300			600						-	600
										-						-	-
Sub-Total (B)			793		550	1,150	1,150	775	525	4,150	200	200	200	200	200	1,000	5,150
TOTAL (A+B)			793		550	1,150	1,150	775	525	4,150	200	200	200	200	200	1,000	5,150
C. CAPITAL CONSTRAINT (STATUS: VII)																	
										-						-	-
1. M/E & Communication Misc. SOGR	VII			3	-	-	-	-	-	-	-	-	-	-	-	-	-
										-						-	-
Sub-Total (C)			-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)			793		550	1,150	1,150	775	525	4,150	200	200	200	200	200	1,000	5,150

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning	(O)		970	970	1,420	1,870	2,070	970	1,745	1,745	1,745	1,870	1,870	1,745	970
Annual Building Assessment SOGR Requirements in Current Submission	(N)	Add	550	1,600	1,600	975	200	4,925	200	200	325	200	200	1,125	6,050
Annual SOGR Backlog Addressed in Current Submission	(S)	Subtract	550	1,150	1,150	775	525	4,150	200	200	200	200	200	1,000	5,150
Net Accumulated SOGR Backlog After This Submission-Period End (E)			970		Balance	970	1,420	1,870	2,070	1,745	1,745	1,870	1,870	1,870	1,870

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Retrofit Various Loading Dock Ramps & Platforms	I	99	3						-						-	-
2. Retrofit Existing Movable Huffcore Walls in Halls (in phases)	I	150	3						-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		249		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Sectional Floor Resurfacing in Swing Space & Halls	V		3	-	365	365	365	365	1,460						-	1,460
b. Replace Parking Garage Traffic Topping	VI		3						-				300	3,700	4,000	4,000
2. Building Envelope									-						-	-
a. Retrofit Various Loading Dock Ramps & Platforms									-						-	-
b. Retrofit Tunnel Water Infiltration	VI		3				175		175						-	175
c. Roof Sectional Replacement Over Exhibit Halls	V		3	-	100	3,000	2,400		5,500						-	5,500
d. Retrofit Overhead Doors	VI		3						-		-	100	500		600	600
e. Replace Windows in South-East Façade with Triple Glazing									-			-	100	1,500	1,600	1,600
f. Replace East Curtain Wall Façade with Triple Glazing	VI	700	3					850	850	850	850				1,700	2,550
g. Replace South-West Curtain Wall at Galleria with Triple Glazing	V		3	200	700	750	850		2,500						-	2,500
h. Replace Windows and Doors	VI		3			440			440						-	440
i. Retrofit Loading Dock Ramps, Canopies & Bumpers	VI	670	3					300	300						-	300
j. Upgrade Parking Traffic Topping	VI		3			100			100						-	100
k. Roof Sectional Replacement over Heritage Court	VI		3			100		350	450	600					600	1,050
l. Roof Sectional Replacement over Galleria & South End	VI		3			100		550	650	550	300	150			1,000	1,650
m. Replacement of Standing Seam & Snow Control	VI		3			100		500	600						-	600
n. Replacement of Built-up Roof - West Mechanical Room	VI		3					275	275						-	275
3. Interior Walls, Ceilings & Finishes									-						-	-
a. New Movable Huffcore Wall at Swing Space	V		4	-					-	-					-	-
b. Retrofit Salons	VI		3		100	250	100		450		200	400			600	1,050
c. Replace Sections of Terrazzo Floors in Galleria	VI		3						-		100	150			250	250
d. Huffcor Partitions Replacement & Retrofits (in phases)	V		3	220	1,800	1,650	500	1,150	5,320						-	5,320
e. Acoustic Wall Replacement in Meeting Rooms	V		3	250	200	200	200		850						-	850

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
D O L L A R S I N T H O U S A N D S																
4. HVAC & Plumbing									-						-	-
a. Replace & Retrofit Chillers	VI	2,320	3						-				200	2,000	2,200	2,200
b. Retrofit Cooling Towers	V		3	70	725	740	695	170	2,400						-	2,400
c. Replace Pumps in Cooling Towers	VI		3		325				325						-	325
d. Replace Pumps in Chillers	IV		3	-	290				290						-	290
e. Replace Pump and Piping Loops for Boiler System	IV		3	185					185						-	185
f. Replace Sprinkler System Booster Pump	VI		3		130				130						-	130
g. Air Curtain System Retrofit in Loading Docks	V		3	-		200			200			200			200	400
h. Replace Exhaust Fans in various areas	VI		3						-			250			250	250
i. Replace Garage Air Make Up Units	VI	100	3		-	900	900	1,100	2,900			100	1,200		1,300	4,200
j. Miscellaneous Fan Replacement	VI		3						-		280	280			560	560
k. Replace Humidifier, Heaters & AC Units	VI		3		240	100		155	495						-	495
l. Replace Garbage Compactor	VI		3		90				90						-	90
m. Replace AHU - Hall 'A', in Phases	VI		3				590	590	1,180		250	500			750	1,930
n. Replace AHU - Hall 'B', in Phases	VI		3				500	500	1,000		500	500			1,000	2,000
o. Replace AHU - Hall 'C', in Phases	VI		3				275	275	550	275	275	275			825	1,375
p. Replace AHU - Hall 'D', in Phases	VI		3				275	275	550	275	275				550	1,100
q. Replace AHU - Heritage Court, in Phases	VI		3				300	300	600	300	300				600	1,200
r. Replace AHU - Swing Space/Loading Dock/ Salons/Kitchen/Office, in Phases	VI		3				350		350	300	300	300			900	1,250
s. Replace AHU - Galleria/Tunnel, in Phases	VI		3				390		390	700	225	300	350		1,575	1,965
t. Pumps & Heat Exchangers - Salons/Offices/Galleria/Swing Space	VI		3				180	180	360						-	360
u. Replace Boilers, in Phases	VI		3				220	440	660		225	225			450	1,110
v. Replace Plumbing Fixtures in Washrooms	V		3			400		360	760	385					385	1,145
w. Replace Water Fountains	IV		3						-		100				100	100
x. Elevators Retrofit	IV	98	3	50	550				550						-	550
y. Piping	VI		3						-		100				100	100
z. VFD for AHUs at 3rd Floor	V		3	120	120	120	120		360						-	360
ab. Offices HVAC & Control Upgrade	VI	200	3					200	200						-	200
5. Electrical			3						-						-	-
a. LED Lighting and Conservation/Demand Management -offices, Galleria, common areas	V	255	3		310				310						-	310
b. Floor Ports Rebuilding	V	75	3	75	100	100			275			190			190	465
c. Transformers and Generators Retrofit & Overhaul -Emergency	V		3	100		150			250	630	750	460			1,840	2,090
d. Lighting Retrofit in Salons, Concessions and Meeting Rooms	IV		3	-	280				280						-	280
e. Lighting Retrofit in Garage & Loading Docks	V	50	3	-	275	300	50		625						-	625

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
f. 13.8 KV Main Service & Distribution Retrofit, in Phases	VI		3				365		365	490	750				1,240	1,605
g. 13.8 KV Substations Retrofit & Emergency Distribution in Phases	VI		3					365	365	690	750				1,440	1,805
h. Fire Device Replacement	IV	100	3	100					100						-	100
Sub-Total (B)		4,568		1,370	6,700	10,065	9,800	9,250	37,015	6,045	6,530	4,380	2,650	7,200	26,805	63,820
TOTAL (A+B)		4,817		1,370	6,700	10,065	9,800	9,250	37,015	6,045	6,530	4,380	2,650	7,200	26,805	63,820

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
1. Enercare Centre Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		4,817		1,370	6,700	10,065	9,800	9,250	37,015	6,045	6,530	4,380	2,650	7,200	26,805	63,820

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginni	(O)		4,360	7,665	11,210	10,310	9,660	4,360	8,510	8,790	9,520	12,750	18,450	8,510	4,360
Annual Building Assessment SOGR Requirements in Current Submission	(N)	Add	4,675	10,245	9,165	9,150	8,100	41,335	6,325	7,260	7,610	8,350	8,050	37,595	78,930
Annual SOGR Backlog Addressed in Current Submission	(S)	Subtract	1,370	6,700	10,065	9,800	9,250	37,185	6,045	6,530	4,380	2,650	7,200	26,805	63,990
Net Accumulated SOGR Backlog After This Submission-Period End (E)		4,360	Balance	7,665	11,210	10,310	9,660	8,510	8,790	9,520	12,750	18,450	19,300	19,300	19,300

EXHIBITION PLACE PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 5. COLISEUM COMPLEX EXH00007 (1922 - Historically Designated - 559,000 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Unit Heaters and Pumps Replacement	I	150	3						-						-	-
									-						-	-
Sub-Total (A)		150		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. North Extension									-						-	-
a. Masonry Restoration	VI		3				200		200						-	200
b. Drywall, Ceiling and Flooring Renovation	VI		3				405		405						-	405
c. Replace Roof Deck Structure	VI		3			170			170						-	170
2. Industry Building									-						-	-
a. Sanitation Area Restoration	VI		3						-			100			100	100
b. Loading Dock Doors Restoration	VI		3		75				75						-	75
c. Concrete Slab Replacement in Phases	VI		3						-			100			100	100
d. Masonry Restoration	VI		3				195		195						-	195
e. Roof Replacement in Phases (Ph. 1 to Ph. 4)	V		3	400	1,000	1,100	1,100		3,600						-	3,600
f. Wood Fascia Replacement	VI		3						-		100				100	100
g. Clerestory Windows Replacement	IV		3						-	640	255				895	895
h. Roof Deck and Snow Shed Structure Replacement	IV	98	3	-	500				500						-	500
i. Interior Lead Capsulation	VI		3				-	750	750						-	750
3. Mid-Arch									-						-	-
a. Interior Flooring Replacement	VI		3				265		265						-	265
b. Masonry Restoration	VI		3				155		155						-	155
4. East Annex									-						-	-
a. Demolition of Resturant and Kitchen	VI		3				500	235	735						-	735
b. Renewal of Ceiling , Walls and Columns	VI		3				325		325						-	325
5. Common Mechanical System									-						-	-
a. Exhaust Fans, Heaters, AHU and RTU Replacement in Phases	V		3	-	245	770	200	625	1,840						-	1,840
b. Steam and Condensate Piping Systems Retrofit in Phases	VI		3		1,600	640			2,240						-	2,240
c. Miscellaneous HVAC Equipment	VI		3						-		250				250	250
6. Common Electrical System									-						-	-
a. Replace 4160 Volt Distribution in Phases	VI		3				165	660	825						-	825
b. Electrical Buss Duct Replacement in Phases	VI		3		600				600		700				700	1,300
c. Electrical Emergency Power Generator									-						-	-
d. Emergency Electrical Distribution	VI		3				570	1,190	1,760						-	1,760
e. Electrical Lighting System (LED) in Phases	V		3	100	400	400	400	500	1,800						-	1,800
Sub-Total (B)		98		500	4,420	3,080	4,480	3,960	16,440	640	1,305	200	-	-	2,145	18,585
TOTAL (A+B)		248		500	4,420	3,080	4,480	3,960	16,440	640	1,305	200	-	-	2,145	18,585

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 5. COLISEUM COMPLEX EXH00007 (1922 - Historically Designated - 559,000 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																

C. CAPITAL CONSTRAINT (STATUS: VII)									-	-					-	-
1. Industry Building Renovation	VII		4					-	-	25,000	50,000				75,000	75,000
2. Coliseum Complex Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	25,000	50,000	-	-	-	75,000	75,000
TOTAL (A+B+C)		248		500	4,420	3,080	4,480	3,960	16,440	25,640	51,305	200	-	-	77,145	93,585

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		4,900	8,590	6,570	6,570	5,620	4,900	31,215	82,115	83,010	83,910	84,810	31,215	4,900
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	4,190	2,400	3,080	3,530	29,555	42,755	51,540	2,200	1,100	900	0	55,740	98,495
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	500	4,420	3,080	4,480	3,960	16,440	640	1,305	200	-	-	2,145	18,585
Net Accumulated SOGR Backlog After This Submission -Period End (E)		4,900	Balance	8,590	6,570	6,570	5,620	31,215	31,215	82,115	83,010	83,910	84,810	84,810

Draft 3c (Aug 6, 2021)

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Queen Elizabeth Building Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		197		-	750	-	950	200	1,900	200	300	-	-	-	500	2,400

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
 IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

[illegible]

Draft 3c (Aug 6, 2021)

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Other Buildings Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		513		250	490	325	685	650	2,400	250	250	250	250	250	1,250	3,650

PROJECT STATUS (2022)

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			1,375	1,225	1,315	1,165	880	1,375	880	880	880	880	880	1,375
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	100	580	175	400	650	1,905	250	250	250	250	250	3,155
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	250	490	325	685	650	2,400	250	250	250	250	250	3,650
Net Accumulated SOGR Backlog After This Submission -Period End (E)			1,375	Balance	1,225	1,315	1,165	880	880	880	880	880	880	880

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 8. BEANFIELD CENTRE EXH907207	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022 2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Lutron Lighting System Retrofit	I	197	3						-							
									-							
Sub-Total (A)		197		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Exterior Cladding	VI		3			200			200			-	700		700	900
2. Building Envelope									-						-	-
a. Masonry Retrofit	VI	100	3						-		100	575			675	675
b. Boiler Room Roof Rebuilding	VI		3					415	415						-	415
c. Roof Repairs & Retrofit	VI		3						-				300		300	300
3. Interior Walls, Ceilings & Finishes									-						-	-
a. Huffcore Wall Replacement	VI		3			150		500	650			250			250	900
b. Windows & Doors Replacement	VI		3						-			290			290	290
c. Interior Walls, Ceiling & Finishes	VI	175	3	260	210		450		920	500		615	410		1,525	2,445
4. HVAC & Plumbing									-						-	-
a. Elevators Retrofit	V	246	3	350					350			300			300	650
b. Boilers	VI		3						-			300			300	300
c. Domestic Water Heaters	VI		3						-			110			110	110
d. Evaporative Fluid Coders	VI		3						-			575			575	575
e. Air Handling Units	VI		3						-			380			380	380
f. Heat Recovery Ventilators	VI		3						-			360			360	360
g. Heat Pump Replacement	VI		3		200		200		400			-	100	2,100	2,200	2,600
h. Circulating & Hot Water Pumps	VI		3						-			280			280	280
i. Exhaus Fans	VI		3						-			250			250	250
j. Make-up Air Units	VI		3						-			250			250	250
k. Outdoor Air Handling Units	VI		3						-			450	450		900	900
l. VAV Terminal Box Units	VI		3						-			425	425		850	850
m. Danfos VFD	IV		3	75					75						-	75
									-						-	-
5. Electrical									-						-	-
a. Lighting - Various	VI	175	3		50	100			150			-	100	1,800	1,900	2,050
b. Fire Alarm System Upgrade	VI	50	3			50			50		150				150	200
Sub-Total (B)		746		685	460	500	650	915	3,210	500	250	5,410	2,485	3,900	12,545	15,755
TOTAL (A+B)		943		685	460	500	650	915	3,210	500	250	5,410	2,485	3,900	12,545	15,755

Draft 3c (Aug 6, 2021)

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Beanfield Centre Misc. SOGR	VII								-						-	-
									-						-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		943		685	460	500	650	915	3,210	500	250	5,410	2,485	3,900	12,545	15,755

PROJECT STATUS (2022)

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

[illegible]

Draft 3c (Aug 6, 2021)

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Better Living Centre Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		-		-	375	550	-	200	1,125	950	220	-	-	-	1,170	2,295

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning			(O)	3,235	3,525	3,990	4,050	4,270	3,235	5,055	4,540	4,540	4,540	4,540	5,055	3,235
Annual Building Assessment SOGR Requirements in Current Submission			(N)	Add	290	840	610	220	985	2,945	435	220	0	0	655	3,600
Annual SOGR Backlog Addressed in Current Submission			(S)	Subtract	-	375	550	-	200	1,125	950	220	-	-	1,170	2,295
Net Accumulated SOGR Backlog After This Submission -Period End (E)				3,235	Balance	3,525	3,990	4,050	4,270	5,055	5,055	4,540	4,540	4,540	4,540	4,540

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 11. HORSE PALACE EXH270 (1931 - Historically Designated - 334,000 sq.ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Lighting Control, Distribution Panel, Emergency Generator & Main Switch Retrofit	I	100	3						-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		100		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
2. Building Envelope									-						-	-
a. East Side Roof Replacement & PV Temporary Relocation	VI		3			100	1,000	600	1,700						-	1,700
b. West Side Roof Replacement & PV Temporary Relocation	VI		3					100	100	1,000	700				1,700	1,800
3. Interior Walls, Ceilings & Finishes									-						-	-
a. Restore Washrooms	VI		3		100				100						-	100
b. Riding Ring Upgrade	VI		3			300			300						-	300
4. HVAC & Plumbing									-						-	-
a. Modernize Freight Elevator and Replace Piston									-						-	-
b. Radiant Heat Plant Replacement	VI		3					100	100	250	250				500	600
5. Electrical									-						-	-
									-						-	-
Sub-Total (B)		-		-	100	400	1,000	800	2,300	1,250	950	-	-	-	2,200	4,500
TOTAL (A+B)		100		-	100	400	1,000	800	2,300	1,250	950	-	-	-	2,200	4,500

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Horse Palace Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		100		-	100	400	1,000	800	2,300	1,250	950	-	-	-	2,200	4,500

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		7,035	7,455	7,695	7,675	7,675	7,035	6,875	5,860	4,910	4,910	4,910	6,875	7,035
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	420	340	380	1,000	0	2,140	235	0	0	0	0	235	2,375
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	-	100	400	1,000	800	2,300	1,250	950	-	-	-	2,200	4,500
Net Accumulated SOGR Backlog After This Submission -Period End (E)		7,035	7,695	7,675	7,675	6,875	6,875	5,860	4,910	4,910	4,910	4,910	4,910	4,910

EXHIBITION PLACE PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 12. FOOD BUILDING EXH330 (1954 - Historically Listed -151,000 sq. ft.)	STATUS (I - VII)	APPROVED 2020	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Replace Boilers, Hot Water Tanks & Water Distribution & Sanitary Systems	II		3	-	216				216						-	216
									-						-	-
									-						-	-
Sub-Total (A)		-		-	216	-	-	-	216	-	-	-	-	-	-	216
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Re-sealing Slab on Grade	VI		3						-			100			100	100
2. Building Envelope									-						-	-
a. Roof Replacement	V		3	100	1,450				1,550			200	2,300		2,500	4,050
b. Replace Overhead Doors	VI		3			180			180			200			200	380
c. Replace Interior Pre-cast Brick Wall & Sealant	VI		3						-			900			900	900
d. Replace Central Skyline	VI		3						-			500			500	500
e. Replace Exterior Windows	VI		3						-			400			400	400
3. Interior Walls, Ceilings & Finishes									-						-	-
4. HVAC & Plumbing									-						-	-
a. Replace Boilers, Hot Water Tanks & Water Distribution & Sanitary Systems	VI		3				200	500	700						-	700
5. Electrical									-						-	-
a. Buss Duct Replacement	V		3			500	500		1,000						-	1,000
b. Retrofit Electrical Distribution System	VI		3			450	1,300		1,750	200	100				300	2,050
c. Fire Alarm System Renewal	VI		3						-			200			200	200
Sub-Total (B)		-		100	1,450	1,130	2,000	500	5,180	200	100	2,500	2,300	-	5,100	10,280
TOTAL (A+B)		-		100	1,666	1,130	2,000	500	5,396	200	100	2,500	2,300	-	5,100	10,496
C RECOVERIES FROM THIRD PARTY (CNEA)									-						-	-
1. Recoveries from CNEA -Previously Approved/New Projects (A & B)	V	-	3	-	(108)	(565)	(1,000)	(250)	(1,923)	(100)	(50)	(1,150)	-	-	(1,300)	(3,223)
2. Recoveries from CNEA -Capital Constraint (D)	V	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total (C)		-		-	(108)	(565)	(1,000)	(250)	(1,923)	(100)	(50)	(1,150)	-	-	(1,300)	(3,223)
TOTAL (A+B+C)		-		100	1,558	565	1,000	250	3,473	100	50	1,350	2,300	-	3,800	7,273
D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Food Building Misc. SOGR	VII		3		-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (D)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C+D)		-		100	1,558	565	1,000	250	3,473	100	50	1,350	2,300	-	3,800	7,273

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 12. FOOD BUILDING EXH330 (1954 - Historically Listed -151,000 sq. ft.)	STATUS (I - VII)	APPROVED 2020	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
				DOLLARS IN THOUSANDS												

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning	(O)		2,116	4,466	2,800	3,670	2,270	2,116	1,770	1,570	1,570	3,870	1,570	1,770	2,116
Annual Building Assessment SOGR Requirements in Current Submission	(N)	Add	2,450	0	2,000	600	0	5,050	0	100	4,800	0	0	4,900	9,950
Annual SOGR Backlog Addressed in Current Submission	(S)	Subtract	100	1,666	1,130	2,000	500	5,396	200	100	2,500	2,300	-	5,100	10,496
Net Accumulated SOGR Backlog After This Submission -Period End (E)		2,116	Balance	4,466	2,800	3,670	2,270	1,770	1,770	1,570	1,570	3,870	1,570	1,570	1,570

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 13. PRESS BUILDING EXH907589 (1905 - Historically Listed - 14, 430 sq. ft.)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)	
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)		
DOLLARS IN THOUSANDS																	
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-	
									-						-	-	
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-	
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-	
1. Structural									-						-	-	
a. Foundations & Sealants in Crawl Space									-						-	-	
2. Building Envelope									-						-	-	
a. Roof Replacement	VI		3						-				-	400	400	400	
3. Interior Walls, Ceilings & Finishes									-						-	-	
4. HVAC & Plumbing									-						-	-	
5. Electrical									-						-	-	
Sub-Total (B)		-		-	-	-	-	-	-	-	-	-	-	-	400	400	
TOTAL (A+B)		-		-	-	-	-	-	-	-	-	-	-	-	400	400	

C. CAPITAL CONSTRAINT (STATUS: VII)										-						-	-
1. Press Building Misc. SOGR	VII			3	-	-	-	-	-	-	-	-	-	-	-	-	-
										-						-	-
Sub-Total (C)			-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)			-		-	-	-	-	-	-	-	-	-	-	-	400	400

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			600	650	700	700	700	700	600	700	955	1,210	1,210	1,210	700	600
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	50	50	0	0	0	0	100	255	255	0	0	400	910	1,010
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	-	-	-	-	-	-	-	-	-	-	-	-	400	400
Net Accumulated SOGR Backlog After This Submission-Period End (E)			600	650	700	700	700	700	700	955	1,210	1,210	1,210	1,210	1,210	1,210

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C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		-		500	-	-	-	-	500	-	-	-	-	-	-	500

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond

IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

[illegible]

EXHIBITION PLACE
PROPOSED (2022 - 2031) CAPITAL WORKS PROGRAM

Draft 3c (Aug 6, 2021)

Projects/Sub-Projects (In Priority Order) 15. Electrical Underground High Voltage Utilities EXH908187 (Funding Form Third Party?)	STATUS (I - VII)	APPROVED 2021	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2022-2031)
				2022	2023	2024	2025	2026	SUB-TOTAL (2022-2026)	2027	2028	2029	2030	2031	SUB-TOTAL (2027-2031)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Phase 1 - Replace Priority Feeders	VI	2,700	3		1,500	2,000	730		4,230						-	4,230
2. Phase 2 - Conolidate Substations & Upgrade Code	VI		3	500	2,000	1,800	625		4,925						-	4,925
3. Duct Bank Relocation	IV		3	9,100					9,100						-	9,100
									-						-	-
									-						-	-
Sub-Total (B)		2,700		9,600	3,500	3,800	1,355	-	18,255	-	-	-	-	-	-	18,255
TOTAL (A+B)		2,700		9,600	3,500	3,800	1,355	-	18,255	-	-	-	-	-	-	18,255

C. RECOVERIES FROM THIRD PARTY (HOTEL X)									-						-	-
1. Recoveries from Hotel X - New Project	IV	-	3	(4,550)	-	-	-	-	(4,550)	-	-	-	-	-	-	(4,550)
Sub-Total (C)		-		(4,550)	-	-	-	-	(4,550)	-	-	-	-	-	-	(4,550)
TOTAL (A+B+C)		2,700		5,050	3,500	3,800	1,355	-	13,705	-	-	-	-	-	-	13,705

D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Phase 3 - Upgrade Various Other Substations	VII		3				455	2,000	2,455	1,500					1,500	3,955
2. Phase 4 - Replace Various Other Feeders	VII		3						-	300	1,885	1,000			3,185	3,185
									-						-	-
Sub-Total (D)		-		-	-	-	455	2,000	2,455	1,800	1,885	1,000	-	-	4,685	7,140
TOTAL (A+B+C+D)		2,700		5,050	3,500	3,800	1,810	2,000	16,160	1,800	1,885	1,000	-	-	4,685	20,845

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2022)

I. Prior Year Approved - No Activity in 2022; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2022; III. Prior Year Approved - Change of Scope in 2022 or Beyond
IV. New - 2022 Stand-Alone; V. New - 2022 On-Going or Phased Projects - Starting 2022; VI. New - Future Year (2023 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		500	-	-	-	455	500	2,455	4,255	6,140	7,140	7,140	2,455	500
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	9,100	3,500	3,800	1,810	2,000	20,210	1,800	1,885	1,000	0	0	4,685	24,895
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	9,600	3,500	3,800	1,355	-	18,255	-	-	-	-	-	-	18,255
Net Accumulated SOGR Backlog After This Submission-Period End (E)	500	Balance	-	-	-	455	2,455	2,455	4,255	6,140	7,140	7,140	7,140	7,140