

Budget Committee

Meeting No.	30 (Special)	Contact	Matthew Green, Committee Administrator
Meeting Date	Thursday, February 4, 2021	Phone	416-392-4666
Start Time	9:30 AM	E-mail	buc@toronto.ca
Location	Video Conference	Chair	Councillor Gary Crawford

BU30.2	ACTION	Amended		
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2021 Capital and Operating Budgets

Confidential Attachment - Personal matters about identifiable individuals, including municipal or local board employees, labour relations or employee negotiations and security of property belonging to the City or one of its agencies and corporations

Committee Decision

2021 Operating Budget

COMMUNITY AND SOCIAL SERVICES

Children's Services

1. City Council amend the 2021 Staff Recommended Operating Budget for Children's Services by a one-time increase of \$17.855 million gross, \$0 net to provide an additional allocation from the Provincial Child Care and Early Years Re-investment program for the period of January to March 2021; such allocation to help maintain the sustainability of the child care system by providing funding to support the ongoing viability of operators who continue to face financial pressures resulting from increased costs and from lost revenues due to lower enrollment, reflecting the impact of the ongoing COVID-19 pandemic

2. City Council approve, as amended by Recommendations 1 above, the 2021 Operating Budget for Children's Services of \$630.8 million gross, \$539.4 million revenue and \$91.4 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Child Care Delivery	464,694.9	403,151.3	61,543.6
Child Care Service Management	166,115.7	136,246.3	29,869.4
Total Program Budget	630,810.6	539,397.6	91,413.0

3. City Council approve the 2021 staff complement for Children's Services of 1,000.7 positions, all of which are operating positions.

4. City Council request the General Manager, Children's Services to report on the additional \$17.855 million funding from the Province for childcare, announced on February 2, 2021, and the estimated additional funding needed from the other levels of government for the remainder of the COVID-19 pandemic.

5. City Council request the Provincial and Federal governments to commit to additional Safe Restart Funding in 2021 to support the financial viability of the early years and child care sector, and City Council request the Provincial government to provide Service Managers the flexibility to repurpose already committed 2021 funding allocations to support early years and child care operators to mitigate financial pressures arising from COVID-19.

6. City Council request the General Manager, Children's Services to report to the Economic and Community Development Committee in the second quarter of 2021, on Phase 1 of the 10-year Child Care Growth Strategy and provide recommendations for Phase 2 which considers the impacts of COVID-19, advances affordability, accessibility, equity and quality in the early years and child care sector for all Toronto families, and that provides a framework for future Federal Provincial Municipal discussions.

7. City Council direct the General Manager, Children's Services to continue to provide available resources to support the financial viability of child care operators with a purchase of service agreement with the City of Toronto.

Court Services

8. City Council approve the 2021 Operating Budget for Court Services of \$33.016 million gross, \$77.017 million revenue and (\$44.001) million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Court Case Management	18,156.2	36,725.5	(18,569.3)
Default Fine Collection Management	4,821.7	8,193.0	(3,371.3)
Provincial Offences and Tribunal Dispute Resolution	10,038.6	32,099.1	(22,060.5)
Total Program Budget	33,016.4	77,017.5	(44,001.1)

9. City Council approve the 2021 staff complement for Court Services of 251.2 operating positions.

Economic Development and Culture

10. City Council approve the 2021 Operating Budget for Economic Development and Culture of \$92.554 million gross, \$14.093 million revenue and \$78.461 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Arts Services	54,944.9	6,306.3	48,638.6
Business Services	17,176.3	4,325.8	12,850.5
Entertainment Industries Services	5,526.7	1,221.3	4,305.4

Museums and Heritage Services	14,906.3	2,239.7	12,666.6
Total Program Budget	92,554.2	14,093.1	78,461.1

11. City Council approve the 2021 staff complement for Economic Development and Culture of 314.9 positions composed of 11.0 capital position and 303.9 operating positions.

12. City Council approve the 2021 technical adjustments to user fees, discontinued user fees, and other fee changes above the inflationary adjusted rate for Economic Development and Culture identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Economic Development and Culture, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

Housing Secretariat

13. City Council approve the 2021 Operating Budget for the Housing Secretariat of \$42.537 million gross, \$41.351 million revenue and \$1.186 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
New Affordable Housing Development	40,193.5	39,433.8	759.7
Housing Improvement Programs	989.9	826.4	163.5
Housing Policy and Partnerships	990.4	830.2	160.2
Finance and Business Strategic Support (New and proposed for 2021)	363.0	260.3	102.7
Total Program Budget	42,536.8	41,350.7	1,186.1

14. City Council approve the 2021 staff complement for the Housing Secretariat of 28 operating positions.

15. City Council direct the City Manager to report back to City Council by the third quarter of 2021 with an update on the establishment of a Housing Commissioner.

Parks, Forestry and Recreation

16. City Council approve the 2021 Operating Budget for Parks, Forestry and Recreation of \$454.779 million gross, \$110.927 million revenue and \$343.852 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Community Recreation	221,228.6	55,782.5	165,446.1
Parks	169,321.8	31,291.6	138,030.2
Urban Forestry	64,228.8	23,853.0	40,375.8
Total Program Budget	454,779.2	110,927.1	343,852.1

17. City Council approve the 2021 staff complement for Parks, Forestry and Recreation of 4,566.6 positions composed of 167.9 capital position and 4,398.7 operating positions.

18. City Council approve the 2021 technical adjustments to user fees and user fee transfers for Parks, Forestry and Recreation identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Parks, Forestry and Recreation, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

19. City Council request the General Manager, Parks, Forestry and Recreation to report to the Infrastructure and Environment Committee by the third quarter of 2021 on the feasibility of expanding snow clearing on park pathways in parks and trails for the 2021/2022 winter season.

20. City Council request the General Manager, Parks, Forestry and Recreation to report to the Infrastructure and Environment Committee by the third quarter of 2021 on the feasibility of making more park washrooms operational for the 2021/2022 winter season.

21. City Council request the City Manager and the General Manager, Parks Forestry and Recreation to:

a. initiate discussions with the Provincial and Federal governments to request financial support for the unfunded capital component of the Ravine Strategy and Meadowway (\$65M over 5 years) and to provide regular updates to the Infrastructure and Environment Committee quarterly as part of any Ravine Strategy reporting; and

b. report back to the April 28, 2021 meeting of the Infrastructure and Environment Committee on the status of the \$6.2 Million in Investing in Canada Infrastructure Program resilience funding that has been dedicated towards ravines and on the status of that work.

Seniors Services and Long Term Care

22. City Council approve the 2021 Operating Budget for Seniors Services and Long-Term Care of \$292.677 million gross, \$224.140 million revenue and \$68.537 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Long-Term Care Homes	279,251.7	212,342.5	66,909.2
Community and Seniors Services	13,425.0	11,797.4	1,627.6
Total Program Budget	292,676.7	224,139.9	68,536.8

23. City Council approve the 2021 staff complement for Seniors Services and Long-Term Care of 2,649.5 positions composed of 1.0 capital position and 2,648.5 operating positions.

Shelter, Support and Housing Administration

24. City Council approve the 2021 Operating Budget for Shelter, Support and Housing Administration of \$1,185.308 million gross, \$408.036 million revenue and \$777.272 million net for the following services:

Service:			Net Expenditures
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	Gross Expenditures (\$000s)	Revenue (\$000s)	(\$000s)
Homeless and Housing First Solutions	663,213.6	255,782.1	407,431.5
Social Housing System Management	522,094.3	152,253.9	369,840.4
Total Program Budget	1,185,307.9	408,036.0	777,271.9

25. City Council approve the 2021 staff complement for Shelter, Support and Housing Administration of 1,106.2 positions composed of 37.0 capital positions and 1,069.2 operating positions.

26. City Council continue to invest in the Emergency Housing Action Plan as previously approved by City Council at its December 16, 17 and 18, 2020 meeting and City Council direct the City Manager to advocate to the Provincial Government for immediate assistance to fund the supportive housing needs of the City in order to reduce the number of homeless individuals in Toronto.

Social Development, Finance and Administration

27. City Council authorize the Executive Director, Social Development, Finance and Administration to extend the agreement with the Ministry of Attorney General to receive \$210,000 for the implementation of Justice Centres in the Downtown East and North West areas of Toronto as follows:

- a. \$100,000 in one-time funds to further support the City of Toronto and Lumenus Mental Health, Developmental and Community Services implementation of trauma informed, mental health case management for young people and their families in the Toronto North West;
- b. \$100,000 in one-time funds to further support the City of Toronto and Surrey Place in providing intensive wraparound supports to clients with a suspected or confirmed dual diagnosis who are involved with the justice system, including those most severely impacted by COVID-19; and
- c. \$10,000 in one time funding to provide anti-black racism training to the Justice Centre partners.

28. City Council amend the 2021 staff recommended Operating Budget for Social Development, Finance and Administration by a one-time increase of \$0.210 million gross and \$0 net, fully funded from revenues received from the Ministry of Attorney General.

29. City Council authorize the Executive Director, Social Development, Finance and Administration, the Chief Financial Officer and Treasurer, and the Mayor to enter into a grant and loan agreement with the Federation of Canadian Municipalities to accept a loan in accordance with Chapter 30 of the City of Toronto Municipal Code of up to \$11,746,300 and a grant of up to \$1,761,900 under the Federation of Canadian Municipalities Green Municipal Fund Program, in a form acceptable to the City Solicitor, for the purpose of establishing a new program stream of the Residential Energy Retrofit Program, known as the "Taking Action on Tower Renewal Program", to finance eligible retrofit projects.

30. City Council approve, as amended by Recommendations 27, 28, and 29 above, the 2021 Operating Budget for Social Development, Finance and Administration of \$79.583 million gross, \$17.295 million revenue and \$62.287 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

Community and Neighbourhood Development	24,156.6	8,259.3	15,897.3
Community Partnership Investment Program	24,092.5	125.0	23,967.5
Social Policy & Planning	14,919.3	1,715.8	13,203.4
Financial Management & Program Support	5,896.3	1,892.7	4,003.6
Human Services Integration	9,247.2	4,968.6	4,278.6
Corporate Leadership	1,270.8	333.8	936.9
Total Program Budget	79,582.7	17,295.4	62,287.3

31. City Council approve the 2021 staff complement for Social Development, Finance and Administration of 282 positions composed of 11.0 capital positions and 271.0 operating positions.

32. City Council approve the 2021 new user fees for Social Development, Finance and Administration identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Social Development, Finance and Administration , for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

33. City Council direct the Executive Director, Social Development, Finance and Administration to report to the Infrastructure and Environment Committee in July 2021 with full details on the Taking Action on Tower Renewal Program, including the program model, resource needs and program communication and outreach strategy, and on any draws from the Local Improvement Charge Energy Works Reserve Fund needed to meet administrative requirements for the five-year program.

34. City Council support any in-year budgetary adjustments necessary to facilitate timely implementation of the Community Crisis Support Service Pilot approved in Item EX20.1.

35. City Council direct the information contained in the Confidential Attachment to the 2021 Staff Recommended Capital and Operating Budget Notes for Social Development, Finance and Administration, remain confidential until the outcome of City Council’s decision has been communicated to Unions and affected staff.

Toronto Community Housing Corporation

36. City Council request the Provincial and Federal governments to provide funding support to offset the \$37.5 million in COVID impacts identified by Toronto Community Housing Corporation.

Toronto Employment and Social Services

37. City Council approve the 2021 Operating Budget for Toronto Employment & Social Services of \$1.156 billion gross, \$1.076 billion revenue and \$80.8 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Employment Services	61,824.1	45,927.8	15,896.4

Integrated Case Management and Service Planning	126,400.1	76,121.9	50,278.3
Financial Supports	968,131.9	953,515.8	14,616.1
Total Program Budget	1,156,356.1	1,075,565.4	80,790.7

38. City Council approve the 2021 staff complement for Toronto Employment & Social Services of 1,806.5 positions composed of 1,806.5 operating positions.

39. City Council direct the information contained in the Confidential Attachment to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Employment and Social Services, remain confidential until the outcome of City Council's decision has been communicated to Unions and affected staff.

Toronto Paramedic Services

40. City Council authorize the Acting Chief, Toronto Paramedic Services, to implement the following four strategies in 2021, resulting in an increase of \$10.1 million gross and net \$0 to Toronto Paramedic Services' 2021 Staff Recommended Operating Budget:

- a. Community Paramedicine Expansion to Support Home and Community Care (includes COVID-19 testing and vaccinations, time-sensitive, preventative support for clients returning home from scheduled hospital procedures);
- b. Community Paramedicine Expansion to Support chronic and immediate healthcare needs of those awaiting Long-Term Care Placement;
- c. Temporary Conversion of a significant number of Part-time Paramedics to Full-time Status; and
- d. Modified Implementation of Year Two of the Multi-year Staffing and Systems Plan.

41. City Council approve, as amended by Recommendation 40 above, the 2021 Operating Budget for Toronto Paramedic Services of \$262.732 million gross, \$166.374 million revenue and \$96.358 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Emergency Medical Care	229,192.3	134,789.9	94,402.4
Emergency Medical Dispatch and Preliminary Care	29,524.0	29,640.4	(116.5)
Community Paramedicine and Call Mitigation	4,015.2	1,943.4	2,071.8
Total Program Budget	262,731.5	166,373.8	96,357.7

42. City Council approve the 2021 staff complement for Toronto Paramedic Services of 1,638.3 positions composed of 3.0 capital positions and 1,635.3 operating positions.

INFRASTRUCTURE AND DEVELOPMENT SERVICES

City Planning

43. City Council approve the 2021 Operating Budget for City Planning of \$53.388 million gross, \$39.948 million revenue and \$13.440 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
City Building & Policy Development	23,252.7	5,458.5	17,794.2
Development Review, Decision and Implementation	30,135.7	34,489.4	(4,353.7)
Total Program Budget	53,388.4	39,947.9	13,440.5

44. City Council approve the 2021 staff complement for City Planning of 451.0 positions composed of 15.1 capital position and 435.9 operating positions.

45. City Council approve the technical adjustments, discontinuation and transfer to user fees, for City Planning identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for City Planning, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

Engineering and Construction Services

46. City Council approve the 2021 Operating Budget for Engineering and Construction Services of \$73.685 million gross, \$72.076 million revenue and \$1.610 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Municipal Infrastructure Construction	47,805.3	45,906.6	1,898.7
Engineering Review	16,338.9	17,556.2	(1,217.3)
Engineering Information	9,541.2	8,612.8	928.4
Total Program Budget	73,685.4	72,075.6	1,609.8

47. City Council approve the 2021 staff complement for Engineering and Construction Services of 631.1 positions composed of 488.6 capital positions and 142.5 operating positions.

Toronto Fire Services

48. City Council approve the 2021 Operating Budget for Toronto Fire Services of \$509.387 million gross, \$20.769 million revenue and \$488.617 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Fire Rescue and Emergency Response	474,301.6	19,630.6	454,671.0
Fire Prevention Inspection and Enforcement	28,582.5	1,130.6	27,451.9
Fire Safety Education	6,503.0	8.0	6,495.0

Total Program Budget	509,387.1	20,769.2	488,617.9
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49. City Council approve the 2021 staff complement for Toronto Fire Services of 3,191.3 positions composed of 1.0 capital position and 3,190.3 operating positions.

Municipal Licensing and Standards

50. City Council approve the 2021 Operating Budget for Municipal Licensing & Standards of \$65.203 million gross, \$50.164 million revenue and \$15.039 million net for the following services:

Service:	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Bylaw Compliance and Enforcement	33,085.7	6,996.9	26,088.8
Licensing and Permits	18,911.0	39,924.6	(21,013.6)
Animal Services	13,206.7	3,242.5	9,964.2
Total Program Budget	65,203.4	50,164.0	15,039.4

51. City Council approve the 2021 staff complement for Municipal Licensing & Standards of 538.5 operating positions.

Office of Emergency Management

52. City Council approve the 2021 Operating Budget for the Office of Emergency Management of \$3.916 million gross, \$0.660 million revenue and \$3.256 million net for the following service:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Office of Emergency Management	3,916.2	660.0	3,256.2
Total Program Budget	3,916.2	660.0	3,256.2

53. City Council approve the 2021 staff complement for the Office of Emergency Management of 21.0 operating positions.

Policy, Planning, Finance and Administration

54. City Council approve the 2021 Operating Budget for Policy Planning Finance and Administration of \$16.599 million gross, \$11.552 million revenue and \$5.047 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Corporate Leadership	1,214.6	245.2	969.4
Organizational Effectiveness	269.0	25.1	243.9

Financial Management	8,531.0	6,135.6	2,215.4
Program Support	6,764.6	5,146.1	1,618.5
Total Program Budget	16,599.2	11,552.0	5,047.2

55. City Council approve the 2021 staff complement for Policy Planning Finance and Administration of 167.1 positions composed of 6.0 capital position and 161.1 operating positions.

Toronto Building

56. City Council approve the 2021 Operating Budget for Toronto Building of \$62.967 million gross, \$79.114 million revenue, (\$16.147) million net for the following services:

Service:	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Building Compliance	29,443.7	36,607.4	(7,163.7)
Building Permission and Information	33,523.4	42,506.6	(8,983.2)
Total Program Budget	62,967.1	79,114.0	(16,146.9)

57. City Council approve the 2021 staff complement for Toronto Building of 537.0 operating positions.

58. City Council approve the 2021 new user fees and other fee changes above the inflationary adjusted rate for Toronto Building identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Building, for inclusion in the Municipal Code Chapter 441 "Fees and Charges".

Transit Expansion Office

59. City Council approve the 2021 Operating Budget for Transit Expansion of \$9.109 million gross, \$9.109 million revenue and \$0.000 million net for the following services:

Service:	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Capital Implementation Coordination	6,862.0	6,862.0	0.0
Program Management and Planning	2,247.0	2,247.0	0.0
Total Program Budget	9,109.0	9,109.0	0.0

60. City Council approve the 2021 staff complement for Transit Expansion of 59.0 positions composed of 14.0 capital position and 45.0 operating positions.

Transportation Services

61. City Council approve the 2021 Operating Budget for Transportation Services of \$441.721 million gross, \$196.439 million revenue and \$245.282 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Permits and Applications	17,250.7	51,919.4	(34,668.7)
Road and Sidewalk Management	280,118.3	126,127.5	153,990.8
Transportation Safety and Operations	144,352.2	18,392.3	125,959.9

Total Program Budget	441,721.2	196,439.2	245,282.0
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62. City Council approve the 2021 staff complement for Transportation Services of 1,340.3 positions composed of 1,151.7 operating positions and 188.6 capital positions.

63. City Council approve the 2021 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes above the inflationary adjusted rate for Transportation Services identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Transportation Services, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

64. City Council request the General Manager, Transportation Services to report back to the July 5, 2021 meeting of the Infrastructure and Environment Committee on the next phase of the three-year Cycling Implementation Plan and all resources necessary to achieve these targets, in the 2022 Budget and beyond.

CORPORATE SERVICES

311 Toronto

65. City Council approve the 2021 Operating Budget for 311 Toronto of \$19.357 million gross, \$8.810 million revenue and \$10.547 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
311 Front Line Service Delivery	15,260.7	6,882.5	8,378.3
311 Project Management Office	2,439.1	1,928.2	510.9
311 Info and Business Processing	1,406.8		1,406.8
311 Metrics and Perf. Reporting	250.8		250.8
Total Program Budget	19,357.4	8,810.7	10,546.8

66. City Council approve the 2021 staff complement for 311 Toronto of 182.0 positions composed of 17.0 capital positions and 165.0 operating positions.

Corporate Real Estate Management

67. City Council approve the 2021 Operating Budget for Corporate Real Estate Management of \$198.684 million gross, \$92.649 million revenue and \$106.035 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Facilities Management	\$165,273.3	\$27,681.3	\$137,592.0
Real Estate	\$33,410.7	\$64,967.4	(\$31,556.7)
Total Program Budget	\$198,684.0	\$92,648.7	\$106,035.3

68. City Council approve the 2021 staff complement for Corporate Real Estate Management of 1,042.4 positions composed of 103.0 capital positions and 939.4 operating positions.

Environment and Energy

69. City Council approve the 2021 Operating Budget for Environment and Energy of \$16.497 million gross, \$4.654 million revenue and \$11.843 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Environment and Energy	16,496.7	4,654.0	11,842.7
Total Program Budget	16,496.7	4,654.0	11,842.7

70. City Council approve the 2021 staff complement for Environment and Energy of 101.6 positions composed of 2.0 capital positions and 99.6 operating positions.

71. City Council request the Director, Energy and Environment to report back in the third quarter of 2021, as a preview to the net-zero report, on potential acceleration projects and funds required in the 2022 budget process for:

- a. internal resources to implement the net zero plan;
- b. options to accelerate the rollout of the net zero plan, including but not limited to:
 1. The Green Will initiative;
 2. electric vehicle strategy;
 3. low carbon thermal energy systems; and
 4. retrofits of City of Toronto and Toronto Community Housing Corporation buildings.

72. City Council direct the Executive Director, Environment and Energy Division to report back to the Infrastructure and Environment Committee in the third or fourth quarter of 2021 on the following delayed climate emergency commitments currently deemed "ongoing":

- a. a low-carbon jobs strategy;
- b. a strategy for securing dedicated and sustained climate funding;
- c. plan for meaningfully consulting and cooperating with Indigenous communities;
- d. a plan for applying the City's Equity Lens to TransformTO; and
- e. a plan to increase youth participation in TransformTO

and report back to the Infrastructure and Environment Committee in the third quarter of 2021 on a climate lens that evaluates the climate impacts of major City decisions as part of the 2022 City Budget.

Fleet Services

73. City Council approve the 2021 Operating Budget for Fleet Services of \$58.502 million gross, \$34.249 million revenue and \$24.253 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Fleet Management	41,956.5	22,019.3	19,937.2
Fuel Management	16,545.9	12,229.7	4,316.2
Total Program Budget	58,502.4	34,249.0	24,253.4

74. City Council approve the 2021 staff complement for Fleet Services of 207.0 positions composed of 3.0 capital positions and 204.0 operating positions.

75. City Council request the General Manager Fleet Services to report to the Infrastructure and Environment Committee on the implementation of the switch to biodiesel including the impact on vehicles, the cost implications and the reduction in Greenhouse Gasses.

Office of the Chief Information Security Officer

76. City Council approve the 2021 Operating Budget for Office of the Chief Information Security Officer of \$28.438 million gross, \$0.383 million revenue and \$28.055 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Cyber Security	\$28,437.7	\$382.5	\$28,055.2
Total Program Budget	\$28,437.7	\$382.5	\$28,055.2

77. City Council approve the 2021 staff complement for Office of the Chief Information Security Officer of 62.0 positions entirely composed of operating positions.

Technology Services

78. City Council approve the 2021 Operating Budget for Technology Services of \$138.303 million gross, \$35.262 million revenue and \$103.041 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Business Technology Solutions	\$53,657.4	\$21,112.2	\$32,545.2
Computer and Communications Technology Infrastructure	\$57,759.1	\$11,655.3	\$46,103.8
Enterprise Technology Services Planning and Client Services	\$26,886.3	\$2,494.0	\$24,392.3

Total Program Budget	\$138,302.8	\$35,261.5	\$103,041.2
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79. City Council approve the 2021 staff complement for Technology Services of 763.0 positions composed of 136.0 capital position and 627.0 operating positions.

80. City Council approve the 2021 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes above the inflationary adjusted rate for Technology Services identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Technology Services, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

FINANCE AND TREASURY SERVICES

Office of the Chief Financial Officer and Treasurer

81. City Council approve the 2021 Operating Budget for the Office of the Chief Financial Officer and Treasurer of \$16.400 million gross, \$3.703 million revenue and \$12.697 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Insurance and Risk Management	1,782.3	1,782.3	0.0
Capital Markets	1,641.0	135.0	1,506.0
Financial Planning	11,213.0	1,529.9	9,683.1
Internal Audit	1,763.3	255.8	1,507.5
Total Program Budget	16,399.6	3,703.0	12,696.6

82. City Council approve the 2021 staff complement for the Office of the Chief Financial Officer and Treasurer of 112.0 positions composed of 6.0 capital position and 106.0 operating positions.

Office of the Controller

83. City Council approve the 2021 Operating Budget for Office of the Controller of \$82.597 million gross, \$43.083 million revenue and \$39.514 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Controllershship	2,755.2	2,201.9	553.3
Financial Control Process Improvement	856.0	0.0	856.0
Corporate Financial Strategies and Policy	2,165.0	655.2	1,509.8
Accounting Services	11,297.2	2,221.0	9,076.2
	16,470.9	4,012.5	12,458.4

Pension, Payroll and Employee Benefits	18,638.4	4,959.5	13,678.9
Purchasing and Materials Management	30,414.4	29,033.1	1,381.3
Revenue Services			
Total Program Budget	82,597.1	43,083.2	39,513.9

84. City Council approve the 2021 staff complement for Office of the Controller of 733.0 positions composed of 73.0 capital position and 660.0 operating positions.

85. City Council approve the 2021 new user fees, technical adjustments to user fees, market rate user fee changes and rationalized user fees for inclusion in the Municipal Code Chapter 441 "Fees and Charges".

CITY MANAGER AND OTHER CITY PROGRAMS

City Clerk's Office

86. City Council approve the 2021 Operating Budget for City Clerk's Office of \$50.182 million gross, \$12.687 million revenue and \$37.495 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Elect Government	\$6,822.6	\$6,822.6	\$0.0
Make Government Work	\$32,611.6	\$4,991.8	\$27,619.9
Open Government	\$10,747.5	\$872.9	\$9,874.6
Total Program Budget	\$50,181.8	\$12,687.3	\$37,494.5

87. City Council approve the 2021 staff complement for City Clerk's Office of 368.3 positions composed of 12.0 capital positions and 356.3 operating positions.

88. City Council approve the 2021 user fees changes including market rate user fee changes, other fee changes above the inflationary adjusted rate and discontinued user fee for City Clerk's Office identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for the City Clerk's Office, for inclusion in the Municipal Code Chapter 441 "Fees and Charges".

City Council

89. City Council approve the 2021 Operating Budget for City Council of \$21.837 million gross and \$21.781 million net:

	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Total Budget	21,837.2	56.0	21,781.2

90. Despite Section 1.1 of Municipal Code Chapter 223, Remuneration of Council Members, City Council set the annual salary increase for Members of Council at zero (0) percent for the year 2021.

Office of the Mayor

91. City Council approve the 2021 Operating Budget for the Office of the Mayor of \$2.567 million gross and net:

	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Total Office Budget	2,567.0	0.0	2,567.0

Office of the Auditor General

92. City Council approve the 2021 Operating Budget for the Auditor General's Office of \$6.652 million gross and net:

	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	6,651.6	0.0	6,651.6

93. City Council approve the 2021 staff complement for the Auditor General's Office of 41.0 positions.

Office of the Integrity Commissioner

94. City Council approve the 2021 Operating Budget for the Office of the Integrity Commissioner of \$0.741 million gross and \$0.641 million net:

	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	741.3	100.0	641.3

95. City Council approve the 2021 staff complement for the Office of the Integrity Commissioner of 3.0 positions.

Toronto Lobbyist Registrar

96. City Council approve the 2021 Operating Budget for the Toronto Lobbyist Registrar of \$1.236 million gross and net:

	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	1,236.0	0.0	1,236.0

97. City Council approve the 2021 staff complement for the Toronto Lobbyist Registrar of 8.3 positions.

Ombudsman Toronto

98. City Council approve the 2021 Operating Budget for Ombudsman Toronto of \$2.271 million gross and net:

	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	2,271.3	0.0	2,271.3

99. City Council approve the 2021 staff complement for Ombudsman Toronto of 14.0 positions.

City Manager's Office

100. City Council approve the 2021 Operating Budget for the City Manager's Office of \$70.134 million gross, \$8.259 million revenue and \$61.875 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Executive Management	6,543.6	5,000.0	1,543.6
Strategic and Corporate Policy	4,181.1	0.0	4,181.1
Strategic Communications	9,888.0	1,036.8	8,851.2
Indigenous Affairs Office	936.8	0.0	936.8
People and Equity	47,526.4	2,222.1	45,304.3
Strategic Partnership	1,058.2	0.0	1,058.2
Total Program Budget	70,133.9	8,258.9	61,875.0

101. City Council approve the 2021 staff complement for City Manager's Office of 469.0 positions composed of 1.0 capital position and 468.0 operating positions.

Legal Services

102. City Council approve the 2021 Operating Budget for Legal Services of \$65.248 million gross, \$27.659 million revenue and \$37.590 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Civil Litigation	16,272.5	7,756.5	8,516.0
Prosecution	21,853.0	2,045.6	19,807.4
Solicitor	27,122.8	17,856.7	9,266.1

Total Program Budget	65,248.3	27,658.7	37,589.5
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103. City Council approve the 2021 staff complement for Legal Services of 396.4 positions composed of 11.5 capital positions and 384.9 operating positions.

AGENCIES

Arena Boards of Management

104. City Council approve the 2021 Operating Budget for Arena Boards of Management of \$9.909 million gross, \$9.395 million revenue and \$0.514 million net for the following Arena Boards:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
George Bell	807.1	819.4	(12.3)
William H. Bolton	1,059.1	715.0	344.1
Larry Grossman Forest Hill Memorial	1,316.4	1,322.8	(6.4)
Leaside Memorial Community Gardens	2,791.9	2,764.8	27.1
McCormick Playground	835.0	682.5	152.5
Moss Park	974.1	982.8	(8.7)
North Toronto Memorial	938.2	938.6	(0.4)
Ted Reeve Community	1,186.8	1,169.0	17.8
Total Program Budget	9,908.7	9,394.9	513.8

105. City Council approve the 2021 staff complement for the Arena Boards of Management of 64.1 operating positions.

106. City Council approve the 2021 market rate user fee changes for the Arena Boards of Management identified in Appendix 9 to the 2021 Staff Recommended Operating Budget Notes for the Arena Boards of Management, for inclusion in the Municipal Code Chapter 441 "Fees and Charges".

Association of Community Centres

107. City Council approve the 2021 Operating Budget for the Association of Community Centres of \$9.077 million gross, \$0.179 million revenue and \$8.898 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
519 Church Street Community Centre	1,619.6		1,619.6
Applegrove Community Centre	568.7		568.7
Cecil Community Centre	737.1		737.1

Central Eglinton Community Centre	753.3		753.3
Community Centre 55	798.6		798.6
Eastview Neighbourhood Community Centre	646.3		646.3
Ralph Thornton Community Centre	876.0	39.4	836.6
Scadding Court Community Centre	986.0		986.0
Swansea Town Hall	592.0	140.0	452.0
Waterfront Neighbourhood Centre	1499.4		1499.4
Total Program Budget	9,077.1	179.4	8,897.7

108. City Council approve the 2021 staff complement for the Association of Community Centres of 86.4 operating positions.

CreateTO

109. City Council approve the 2021 Operating Budget for CreateTO of \$14.599 million gross, \$14.599 million revenue and \$0.0 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
CreateTO	\$ 14,598.8	\$14,598.8	\$ 0.0
Total Agency Budget	\$ 14,598.8	\$ 14,598.8	\$ 0.0

110. City Council approve the 2021 staff complement for CreateTO of 69.0 positions composed of only 69.0 operating positions.

Exhibition Place

111. City Council approve the 2021 Operating Budget for Exhibition Place of \$43.809 million gross, \$35.809 million revenue and \$8.000 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Exhibitions and Events	23,282.3	24,100.3	(818.1)
Conventions, Conferences and Meetings	4,784.4	6,955.4	(2,171.0)
Exhibition Place Parking Access	1,715.3	1,950.3	(235.0)
Exhibition Place Asset Management	14,027.5	2,803.4	11,224.1
Total Program Budget	43,809.4	35,809.4	8,000.0

112. City Council approve the 2021 staff complement for Exhibition Place of 254.0 positions composed of 6.0 capital position and 248.0 operating positions.

113. City Council approve the 2021 market rate user fee changes for Exhibition Place identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Exhibition Place, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

Heritage Toronto

114. City Council approve the 2021 Operating Budget for Heritage Toronto of \$1.011 million gross, \$0.560 million revenue and \$0.451 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Heritage Fundraising and Partnership Development	279.6	262.4	17.2
Heritage Promotion and Education	731.7	297.4	434.3
Total Program Budget	1,011.3	559.8	451.5

115. City Council approve the 2021 staff complement for Heritage Toronto of 8.55 operating positions.

TO Live

116. City Council approve the 2021 Operating Budget for TO Live of \$12.560 million gross, \$1.583 million revenue and \$10.977 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Theatrical and Other Cultural Events	12,559.9	1,582.9	10,977.0
Total Program Budget	12,559.9	1,582.9	10,977.0

117. City Council approve the 2021 staff complement for TO Live of 57.0 positions, composed of 5.0 capital position and 52.0 operating positions.

Toronto and Region Conservation Authority

118. City Council approve the 2021 Operating Budget for Toronto and Region Conservation Authority of \$10.198 million gross, \$5.333 million revenue and \$4.865 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto and Region Conservation	10,197.9	5,332.9	4,865.0

Authority:			
Total Program Budget	10,197.9	5,332.9	4,865.0

Toronto Atmospheric Fund

119. City Council approve the 2021 Operating Budget for Toronto Atmospheric Fund of \$7.900 million gross, \$7.900 million revenue and \$0.0 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Atmospheric Fund	7,900.0	7,900.0	0.0
Total Program Budget	7,900.0	7,900.0	0.0

120. City Council approve the 2021 staff complement for Toronto Atmospheric Fund of 15.0 positions, entirely composed of operating service delivery positions.

Toronto Public Health

121. City Council amend the 2021 Staff Recommended Operating Budget for Toronto Public Health by an increase in ongoing base funding of \$0.287 million gross, \$0 net and 3 permanent positions and one-time funding of \$0.230 million gross, \$0 net and 2 temporary positions, for a total of \$0.517 million gross, \$0 net, fully funded by the Ministry of Health, to support continued harm reduction-based health services and COVID-19 safety measures needed for the delivery of Supervised Consumption Services.

122. City Council approve, as amended by Recommendation 121 above, the 2021 Operating Budget for Toronto Public Health of \$344.227 million gross, \$219.835 million revenue and \$124.391 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Chronic Diseases and Injury Prevention	45,777.3	31,402.1	14,375.2
Emergency Preparedness	2,478.1	1,508.3	969.8
Environmental Health	25,079.5	19,992.9	5,086.6
Family Health	109,138.6	89,214.2	19,924.4
Infectious Diseases	142,309.6	66,253.5	76,056.1
Public Health Foundations	19,443.5	11,464.2	7,979.3
Total Program Budget	344,226.6	219,835.2	124,391.4

123. City Council approve the 2021 staff complement for Toronto Public Health of 2,407.6 positions composed of 4.0 capital positions and 2,403.6 operating positions.

124. City Council request the Ontario Ministry of Health to provide funding to reimburse the City of Toronto for all extraordinary costs incurred by Toronto Public Health in 2021 for additional staffing and resources for Toronto Public Health's COVID-19 response.

Toronto Public Library

125. City Council approve the 2021 Operating Budget for Toronto Public Library of \$221.576 million gross, \$17.460 million revenue and \$204.117 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Public Library	221,576.3	17,459.7	204,116.6
Total Program Budget	221,576.3	17,459.7	204,116.6

126. City Council approve the 2021 staff complement for Toronto Public Library of 1,787.8 positions composed of 5.0 capital position and 1,782.8 operating positions.

127. City Council request the Deputy City Manager, Community and Social Services to work with the City Librarian to assist with the development of design options, service plans, operating and capital financing strategies for the Dawes Road Library and Community Hub for consideration in the 2022 Budget process and to report to the Economic and Community Development Committee in the third quarter of 2021 with an update.

Toronto Police Service

128. City Council approve the 2021 Operating Budget for the Toronto Police Service of \$1,229.5 million gross, \$149.4 million revenue and \$1,080.1 million net for the following service:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Police Service	1,229,506.6	149,413.3	1,080,093.3
Total Program Budget	1,229,506.6	149,413.3	1,080,093.3

129. City Council approve the 2021 staff complement for the Toronto Police Service of 7,524 positions.

130. City Council approve a technical adjustment to re-allocate reserve balances of \$1.500 million from the Police Healthcare Spending Reserve Fund (XR1720) and \$3.000 million from the Sick Leave Reserve Fund (XR1007), for a total of \$4.500 million to Toronto Police Service's Modernization Reserve (XQ1903) for the purpose of maintaining a healthy balance in the reserve.

Toronto Police Services Board

131. City Council approve the 2021 Operating Budget for Toronto Police Services Board of \$3.331 million gross, \$1.400 million revenue and \$1.931 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

Toronto Police Services Board	3,331.1	1,400.0	1,931.1
Total Program Budget	3,331.1	1,400.0	1,931.1

132. City Council approve the 2021 staff complement for Toronto Police Services Board of 7.5 positions.

Toronto Police Services Parking Enforcement Unit

133. City Council approve the 2021 Operating Budget for Toronto Police Services Parking Enforcement Unit of \$50.543 million gross, \$1.315 million revenue and \$49.229 million net for the following service:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Police Services Parking Enforcement Unit	50,543.3	1,314.5	49,228.8
Total Program Budget	50,543.3	1,314.5	49,228.8

134. City Council approve the 2021 staff complement for Toronto Police Services Parking Enforcement Unit of 394.0 operating positions.

Toronto Transit Commission

135. City Council approve the 2021 Operating Budget for Toronto Transit Commission of \$2.153 billion gross, \$0.567 billion revenue and \$1.586 billion net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
TTC Conventional	\$2,034,438.0	\$562,500.1	\$1,471,937.9
Wheel-Trans	\$118,565.8	\$4,275.7	\$114,290.1
Total Program Budget	\$2,153,003.8	\$566,775.8	\$1,586,228.0

136. City Council approve the 2021 staff complement for Toronto Transit Commission of 16,313.0 positions composed of 2,524.0 capital positions and 13,789.0 operating positions.

137. City Council authorize a special contribution to the Toronto Transit Commission Stabilization Reserve, equal to the proceeds to be received from the anticipated settlement with Metrolinx, to provide a funding source for Light Rail Transit construction disruption service.

Toronto Zoo

138. City Council approve the 2021 Operating Budget for Toronto Zoo of \$46.424 million gross, \$26.956 million revenue and \$19.468 million net for the following services:

Service:			Net Expenditures
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	Gross Expenditures (\$000s)	Revenue (\$000s)	(\$000s)
Zoo Visitor Services	28,956.4	25,786.8	3,169.7
Zoo Fundraising & Strategic Partnership	327.2	-	327.2
Zoo Conservation and Science	17,140.0	1,168.8	15,971.3
Total Program Budget	46,423.7	26,955.5	19,468.2

139. City Council approve the 2021 staff complement for Toronto Zoo of 404.2 operating positions.

140. City Council approve the 2021 technical adjustments to user fees, discontinued user fees, and other fee changes above the inflationary adjusted rate for Toronto Zoo identified in Appendix 9 to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Zoo, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

Yonge-Dundas Square

141. City Council approve the 2021 Operating Budget for Yonge-Dundas Square of \$3.003 million gross, \$1.663 million revenue and \$1.340 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Public Square and Event Venue	3,002.7	1,663.0	1,339.7
Total Program Budget	3,002.7	1,663.0	1,339.7

142. City Council approve the 2021 staff complement for Yonge-Dundas Square of 8.0 operating positions.

Corporate Accounts

143. City Council approve the 2021 Budget Committee Recommended Operating Budget for Corporate Accounts of \$1.740 billion gross and (\$1.382) billion net revenue comprised of the following accounts:

<u>Accounts:</u>	Gross Exp. (\$000s)	Revenue (\$000s)	Net Exp. / (Rev) (\$000s)
Capital and Corporate Financing	1,100,847.4	92,946.3	1,007,901.1
Non-Program Expenditures	541,465.0	174,248.4	367,216.6
Non-Program Revenues	97,906.3	2,855,510.1	(2,757,603.8)

<u>Accounts:</u>	Gross Exp. (\$000s)	Revenue (\$000s)	Net Exp. / (Rev) (\$000s)
Total Non-Program Budget	1,740,218.7	3,122,704.8	(1,382,486.1)

144. City Council approve the associated staff complement of 394 operating positions for Non-Program, consistent with 2020 approved levels.

145. City Council approve a contribution to the City Building Reserve Fund from the dedicated City Building levy for priority transit and housing capital projects of \$141.290 million.

146. City Council approve one-time withdrawal of \$5.0 million in 2021 and \$6.0 million in 2022 from Tax Rate Stabilization Reserve to provide start-up funding for the City's Vacant Home Tax program, and that the Tax Rate Stabilization Reserve be reimbursed with revenue generated from the implementation of Vacant Home Tax in the future.

147. City Council approve a one-time contribution of \$380.6 million to the Tax Rate Stabilization Reserve to be used to offset COVID financial impacts in the event adequate Federal/Provincial funding support is not forthcoming in 2021, through the following adjustments to the 2020 Operating Budget achievable from actions undertaken in 2020 to manage COVID-19 financial impacts:

- a. City Council approve the one-time allocation of \$117.5 million of provincial gas tax revenue to fund Toronto Transit Commission 2020 operating expense, with an offsetting one-time reduction in the 2020 net subsidy provided to the Toronto Transit Commission resulting in no net change in overall budgeted expenditures or revenues for the Toronto Transit Commission in 2020, while making available \$117.5 million in City funding to be allocated to the Tax Rate Stabilization Reserve; and
- b. City Council approve a further one-time contribution of \$263.1 million to the Tax Rate Stabilization Reserve through the reallocation of 2020 Capital from Current funding, with this change predominantly achievable through underspending/reductions in 2020 capital spending.

148. City Council approve the 2021 sinking fund levies of \$416.303 million in respect of the City's capital financing requirements.

149. City Council approve a contribution to the Scarborough Transit Reserve Fund from the dedicated special property tax levy of \$40.699 million, in support of commitments to transit investments.

2020-2029 Staff Recommended Capital Budget and Plan

COMMUNITY AND SOCIAL SERVICES

Children's Services

150. City Council approve 2021 Capital Budget for Children's Services with cash flows and future year commitments totaling \$77.177 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Children's Services.

151. City Council approve the 2022-2030 Capital Plan for Children's Services totalling \$13.508 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Children's Services.

152. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Economic Development and Culture

153. City Council approve the 2021 Capital Budget for Economic Development and Culture with cash flows and future year commitments totaling \$40.484 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Economic Development and Culture.

154. City Council approve the 2022-2030 Capital Plan for Economic Development and Culture totalling \$137.321 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Economic Development and Culture.

155. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

Housing Secretariat

156. City Council approve 2021 Capital Budget for Housing Secretariat with cash flows and future year commitments totaling \$349.059 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Housing Secretariat.

157. City Council approve the 2022-2030 Capital Plan for the Housing Secretariat totalling \$54.231 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Housing Secretariat.

158. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Parks, Forestry and Recreation

159. City Council amend the 2021-2030 Parks, Forestry and Recreation Staff Recommended Capital Budget and Plan to create a new capital sub-project known as University Avenue Median Park Improvements in the Special Facilities project, with a project cost of \$100,000 and cash flow commitments of \$50,000 in 2021 and \$50,000 in 2022, fully funded by Section 37 community benefits obtained from the development at 20 Edward Street (Source Account: XR3026-3701042), for infrastructure repairs linked to the enhancement plan within the median on University Avenue between Elm Street and College Avenue.

160. City Council approve, as amended by Recommendation 159 above, the 2021 Capital Budget for Parks, Forestry and Recreation with cash flows and future year commitments totaling \$1.083 billion as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Parks, Forestry and Recreation.

161. City Council approve, as amended by Recommendation 159 above, the 2022-2030 Capital Plan for Parks, Forestry and Recreation totalling \$1.473 billion in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Parks, Forestry and Recreation.

162. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding

be reassessed by City Council relative to other City-financed priorities and needs.

Seniors Services and Long Term Care

163. City Council approve 2021 Capital Budget for Seniors Services and Long-Term Care with cash flows and future year commitments totaling \$204.826 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Seniors Services and Long Term Care.

164. City Council approve the 2022-2030 Capital Plan for Seniors Services and Long-Term Care totalling \$87.855 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Seniors Services and Long Term Care.

165. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Shelter, Support and Housing Administration

166. City Council amend the 2021-2030 staff recommended Capital Budget and Plan for Shelter, Support and Housing Administration to add a new project entitled "Taking Action on Tower Renewal Program" with total project cost of \$13.508 million and cash flows of \$0.100 million in 2021, \$5.0 million in 2022, \$5.0 million in 2023, \$2.5 million in 2024, \$0.600 million in 2025, and \$0.308 million in 2026 funded through a \$1.762 million grant and \$11.746 million in recoverable debt through loan repayments by property owners.

167. City Council approve, as amended by Recommendation 166 above, the 2021 Capital Budget for Shelter, Support and Housing Administration with cash flows and future year commitments totaling \$761.722 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Shelter, Support and Housing Administration.

168. City Council approve, as amended by Recommendation 166 above, the 2022-2030 Capital Plan for Shelter, Support and Housing Administration totalling \$1,465.894 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Shelter, Support and Housing Administration.

169. City Council request that capital funding requirements for Toronto Community Housing Corporation, including \$160 million of capital City funding in 2030, be revisited and confirmed in future years along with ongoing Provincial and Federal funding.

170. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Toronto Employment and Social Services

171. City Council approve 2021 Capital Budget for Toronto Employment and Social Services with cash flows and future year commitments totaling \$13.1 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Employment and Social Services.

Toronto Paramedic Services

172. City Council approve 2021 Capital Budget for Toronto Paramedic Services with cash flows and future year commitments totaling \$71.727 million as detailed by project in Appendix 6a to the 2021 Staff

Recommended Capital and Operating Budget Notes for Toronto Paramedic Services.

173. City Council approve the 2022-2030 Capital Plan for Toronto Paramedic Services totalling \$46.780 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Paramedic Services.

INFRASTRUCTURE AND DEVELOPMENT SERVICES

City Planning

174. City Council approve the 2021 Capital Budget for City Planning with cash flows and future year commitments totaling \$11.182 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for City Planning.

175. City Council approve the 2022-2030 Capital Plan for City Planning totalling \$49.894 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for City Planning.

Toronto Fire Services

176. City Council approve 2021 Capital Budget for Toronto Fire Services with cash flows and future year commitments totaling \$35.997 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Fire Services.

177. City Council approve the 2022-2030 Capital Plan for Toronto Fire Services totalling \$10.434 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Fire Services.

Transit Expansion Office

178. City Council approve 2021 Capital Budget for Transit Expansion with cash flows and future year commitments totaling \$1.507 billion as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the Transit Expansion Office.

179. City Council approve the 2022-2030 Capital Plan for Transit Expansion totalling \$0.062 billion in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Transit Expansion Office.

180. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

Transportation Services

181. City Council approve 2021 Capital Budget for Transportation Services with cash flows and future year commitments totaling \$3.041 billion as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Transportation Services.

182. City Council approve the 2022-2030 Capital Plan for Transportation Services totalling \$2.241 billion in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Transportation Services.

183. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding

be reassessed by City Council relative to other City-financed priorities and needs.

Waterfront Revitalization Initiative

184. City Council approve 2021 Capital Budget for Waterfront Revitalization Initiative with cash flows and future year commitments totaling \$272.021 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital Budget Notes for the Waterfront Revitalization Initiative.

185. City Council approve the 2022-2030 Capital Plan for Waterfront Revitalization Initiative totalling \$17.091 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital Budget Notes for the Waterfront Revitalization Initiative.

186. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

CORPORATE SERVICES

311 Toronto

187. City Council approve 2021 Capital Budget for 311 Toronto with cash flows and future year commitments totaling \$1.374 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for 311 Toronto.

188. City Council approve the 2022-2030 Capital Plan for 311 Toronto totalling \$0.900 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for 311 Toronto.

Corporate Real Estate Management

189. City Council approve 2021 Capital Budget for Corporate Real Estate Management with cash flows and future year commitments totaling \$850.023 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Corporate Real Estate Management.

190. City Council approve the 2022-2030 Capital Plan for Corporate Real Estate Management totalling \$491.854 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Corporate Real Estate Management.

191. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

192. City Council direct the transfer of budget to Corporate Real Estate Management from other City Programs, Agencies, and Corporations upon the expiry of third party leases identified in the ModernTO program, which will be used to repay the debt and interest used to fund the ModernTO capital costs.

Environment and Energy

193. City Council approve 2021 Capital Budget for Environment & Energy with cash flows and future year commitments totaling \$77.813 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Environment and Energy.

194. City Council approve the 2022-2030 Capital Plan for Environment & Energy totalling \$264.500 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital

and Operating Budget Notes for Environment and Energy.

195. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Fleet Services

196. City Council approve 2021 Capital Budget for Fleet Services with cash flows and future year commitments totaling \$146.962 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Fleet Services.

197. City Council approve the 2022-2030 Capital Plan for Fleet Services totalling \$610.554 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Fleet Services.

Office of the Chief Information Security Officer

198. City Council approve 2021 Capital Budget for Office of the Chief Information Security Officer with cash flows and future year commitments totaling \$22.628 million as detailed by project in Appendix 6a to the 2020 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Information Security Officer.

Technology Services

199. City Council approve 2021 Capital Budget for Technology Services with cash flows and future year commitments totaling \$100.471 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Information and Technology.

200. City Council approve the 2022-2030 Capital Plan for Technology Services totalling \$221.864 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Information and Technology.

FINANCE AND TREASURY SERVICES

Office of the Chief Financial Officer and Treasurer

201. City Council approve 2021 Capital Budget for the Office of the Chief Financial Officer and Treasurer with cash flows and future year commitments totaling \$2.1 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Financial Officer and Treasurer.

202. City Council approve the 2022-2030 Capital Plan for the Office of the Chief Financial Officer and Treasurer totalling \$5.1 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Financial Officer and Treasurer.

203. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Office of the Controller

204. City Council approve 2021 Capital Budget for Office of the Controller with cash flows and future year commitments totaling \$164.906 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the Office of the Controller.

205. City Council approve the 2022-2030 Capital Plan for Office of the Controller totalling \$10.950 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Office of the Controller.

206. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

CITY MANAGER AND OTHER CITY PROGRAMS

City Clerk's Office

207. City Council approve 2021 Capital Budget for City Clerk's Office with cash flows and future year commitments totaling \$26.245 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the City Clerk's Office.

208. City Council approve the 2022-2030 Capital Plan for City Clerk's Office totalling \$25.410 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the City Clerk's Office.

Toronto Lobbyist Registrar

209. City Council approve the 2022-2030 Capital Plan for the Toronto Lobbyist Registrar totalling \$0.950 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Toronto Lobbyist Registrar.

Ombudsman Toronto

210. City Council approve the 2022-2030 Capital Plan for Ombudsman Toronto totalling \$0.700 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Ombudsman Toronto.

AGENCIES

Exhibition Place

211. City Council approve the 2021 Capital Budget for Exhibition Place with cash flows and future year commitments totaling \$11.985 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Exhibition Place.

212. City Council approve the 2022-2030 Capital Plan for Exhibition Place totalling \$138.101 million in project estimates as detailed by project in Appendix 6b to the 2020 Staff Recommended Capital and Operating Budget Notes for Exhibition Place.

213. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

TO Live

214. City Council approve the 2021 Capital Budget for TO Live with cash flows and future year commitments totaling \$42.391 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for TO Live.

215. City Council approve the 2022-2030 Capital Plan for TO Live totalling \$84.793 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for TO Live.

Toronto and Region Conservation Authority

216. City Council approve the 2021 Capital Budget for Toronto and Region Conservation Authority with cash flows totalling \$18.197 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto and Region Conservation Authority.

217. City Council approve the 2022-2030 Capital Plan for Toronto and Region Conservation Authority totalling \$187.753 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto and Region Conservation Authority.

218. City Council approve the reallocation of underspent prior year funding transferred to the Toronto and Region Conservation Authority in the amount of \$1.552 million from the Menno-Reesor Restoration Project to the implementation of the Toronto Ravine Strategy in collaboration with Parks, Forestry and Recreation, subject to the following conditions:

- a. identified implementation priorities are to the satisfaction of the General Manager, Parks, Forestry and Recreation;
- b. achieves deliverables on the implementation priorities which may include, but are not limited to:
 1. work within Priority Investment Areas and the Loop Trail;
 2. invasive species management; and
 3. engagement with Indigenous communities and students in Neighbourhood Improvement Areas.

Toronto Public Health

219. City Council approve 2021 Capital Budget for Toronto Public Health with cash flows and future year commitments totaling \$11.071 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Public Health.

220. City Council approve the 2022-2030 Capital Plan for Toronto Public Health totalling \$22.745 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Public Health.

Toronto Public Library

221. City Council approve the 2021 Capital Budget for Toronto Public Library with cash flows and future year commitments totaling \$140.985 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the Toronto Public Library.

222. City Council approve the 2022-2030 Capital Plan for Toronto Public Library totalling \$298.356 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Toronto Public Library.

223. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Toronto Police Service

224. City Council approve the 2021 Capital Budget for the Toronto Police Service with cash flows and future year commitments totaling \$121.835 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for the Toronto Police Service.

225. City Council approve the 2022-2030 Capital Plan for the Toronto Police Service totalling \$517.413 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for the Toronto Police Service.

226. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Toronto Transit Commission

227. City Council approve the 2021 Capital Budget for the Toronto Transit Commission with cash flows of \$1.315 billion and future year commitments of \$8.506 billion, totaling \$9.821 billion as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Transit Commission.

228. City Council approve the 2022-2030 Capital Plan for the Toronto Transit Commission totalling \$2.085 billion in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Transit Commission.

229. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Toronto Zoo

230. City Council approve 2021 Capital Budget for Toronto Zoo with cash flows and future year commitments totaling \$31.105 million as detailed by project in Appendix 6a to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Zoo.

231. City Council approve the 2022-2030 Capital Plan for Toronto Zoo totalling \$109.642 million in project estimates as detailed by project in Appendix 6b to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Zoo.

232. City Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2021 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

Corporate Initiatives

233. City Council approve 2021 Staff Recommended Capital Budget for Corporate Initiatives with cash flows and future year commitments totaling \$3.746 million as detailed by project in Appendix 2.1.1 to the report (January 13, 2021) from the Chief Financial Officer and Treasurer.

234. City Council, in approving the 2021-2030 Capital Budget and Plan, express its intent to ensure that:

- a. the increase in need for services attributable to anticipated development will be met; and
- b. that any future excess capacity identified will be paid for by development charges or other similar charges.

235. City Council approve contributions and withdrawals to/from reserves in Corporate Accounts as indicated in Appendix 3 to the report (January 13, 2021) from the Chief Financial Officer and Treasurer.

Service Levels

236. City Council approve the 2021 service levels for Tax Supported Programs as outlined in Appendix 1 attached to the report (January 11, 2021) from the Chief Financial Officer and Treasurer titled Recommended 2021 Service Levels - Tax Supported programs.

Other

237. City Council request the Board of Directors of Build Toronto, Toronto Port Lands Corporation, Casa Loma Corporation, Lakeshore Arena Corporation, Toronto Community Housing Corporation and Toronto Pan Am Sports Centre, in consultation with the City of Toronto's Chief Financial Officer and Treasurer, to provide the final 2020 financial impacts of COVID-19 on their 2020 Operating and Capital Budgets and operations, detailing any modifications to their programs and initiatives to address COVID-19 at their 2020 Annual General Meetings.

238. City Council approve honoraria for Council Advisory Body members for the remainder of this Council term as follows:

- a. payments of \$125.00 per public member of Council Advisory Bodies per meeting attended, to the maximum number of meetings specified in the Terms of Reference for each advisory body;
- b. honoraria is not intended for members who serve on CABs as representatives of organizations or businesses where they are employed;
- c. there is no additional honoraria for public members who serve as chair or co-chair; and
- d. honoraria is not paid for attendance at sub-committee meetings or events.

239. City Council direct the City Manager, in consultation with the City Clerk, to review and consolidate the City's existing Remuneration Policy for City Agencies, Boards, Commissions and Corporations and the Expense and Travel Reimbursement Policy for City Agencies, Boards, Commissions and Corporations as appropriate.

240. City Council direct the City Manager, in consultation with the City Clerk, to review the honoraria program at the conclusion of City Council's term, and include any findings and recommendations as required in the City Manager's report on the establishment of Council Advisory Bodies in the next Council term.

Decision Advice and Other Information

The Budget Committee:

1. Requested the Chief Financial Officer and Treasurer to report to the February 18, 2021 special meeting of City Council on the Municipal Land Transfer Tax, detailing:

- a. the tax rate for home sales in the City of Toronto when including the required provincial Land Transfer Tax on top of the City's Municipal Land Transfer Tax, as compared to the tax rates of home sales for other Ontario municipalities;
- b. the number of homes in the City worth over \$1.4 million, including the breakdown by ward;
- c. the number of homes in the City worth over \$2 million, including the breakdown by ward;
- d. how an increase in the Municipal Land Transfer Tax on homes worth over \$2 million could tighten the housing supply of homes worth under \$2 million; and
- e. why City Staff recommend that any additional revenues from an increased Municipal Land Transfer Tax rate be directed to the Capital Finance Reserve, and why they recommend against putting any such additional revenues into operating budget spending.

2. Requested the City Manager, in consultation with the Toronto Police Services Board, to report to the February 18, 2021 special meeting of City Council comparing the Toronto Police Service's proposed 0 percent budget increase to the 2021 approved or proposed police budget increases for Ontario's largest municipalities.

Summary

The Budget Committee will consider and make recommendations to the Executive Committee on the 2021 Capital and Operating Budgets.

The following schedule has been established for the consideration of the 2021 Staff Recommended Capital and Operating Budgets:

Wednesday, January 20, 2021

Service Group Presentation:

Community and Social Services:

Children's Services
 Economic Development and Culture
 Housing Secretariat
 Toronto Employment and Social Services
 Toronto Paramedic Services
 Parks, Forestry and Recreation
 Shelter, Support and Housing Administration
 Court Services
 Seniors Services and Long Term Care
 Social Development, Finance and Administration

Agencies:

Toronto Public Health
 Toronto Community Housing Corporation

Questions and answers only - no presentations:

Accountability Officers:

Office of the Auditor General
 Office of the Integrity Commissioner

Office of the Lobbyist Registrar
Ombudsman Toronto

Thursday, January 21, 2021

Service Group Presentation:

Infrastructure and Development Services:

City Planning
Municipal Licensing and Standards
Toronto Fire Services
Transportation Services
Engineering and Construction Services
Office of Emergency Management
Policy Planning, Finance & Administration
Toronto Building
Transit Expansion Office
Waterfront Revitalization Initiative

Agencies:

Toronto Public Library
Toronto Transit Commission
Toronto Police Service

Questions and answers only - no presentations:

Agencies:

Toronto Police Services Board
Toronto Police Services Parking Enforcement Unit
Arena Boards of Management
Association of Community Centres
Exhibition Place
Heritage Toronto
TO Live
Toronto Atmospheric Fund
Toronto and Region Conservation Authority
Toronto Zoo
Yonge - Dundas Square

Friday, January 22, 2021

Service Group Presentation:

Corporate Services:

311 Toronto
Corporate Real Estate Management
Environment & Energy
Fleet Services
Office of the Chief Information Security Officer
Technology Services

Questions and answers only - no presentations:

Agencies:

CreateTO

Finance and Treasury Services:

Office of the Chief Financial Officer and Treasurer

Office of the Controller

Other:

City Manager's Office

Legal Services

City Clerk's Office

City Council

Office of the Mayor

Background Information

Presentation from the City Manager on 2021 Staff Recommended Operating and Capital Budgets

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163077.pdf>)

Presentation from the Deputy City Manager, Community and Social Services on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163046.pdf>)

Presentation from the Deputy City Manager, Corporate Services on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163050.pdf>)

Presentation from the Deputy City Manager, Infrastructure and Development Services on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163170.pdf>)

Presentation from the Chief Executive Officer, Toronto Community Housing Corporation on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163125.pdf>)

Presentation from the Chair, Toronto Police Services Board and the Chief of Police, the Chief Administrative Officer, the Director, Finance and Business Management, the Manager, Budget and Financial Analysis, Toronto Police Service on 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163051.pdf>)

Presentation from the Medical Officer of Health, Toronto Public Health on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163049.pdf>)

Presentation from the City Librarian, Toronto Public Library on Staff Recommended 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163128.pdf>)

Presentation from the Chief Executive Officer and the Chief Financial Officer, Toronto Transit Commission on 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163153.pdf>)

(January 13, 2021) Report from the Chief Financial Officer and Treasurer on Tax Supported 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163124.pdf>)

Appendices 1-3 to the Report from the Chief Financial Officer and Treasurer on Tax Supported 2021 Operating Budget and 2021-2030 Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163122.pdf>)

(January 11, 2021) Report from the Chief Financial Officer and Treasurer on Recommended 2021 Service Levels - Tax Supported Programs

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163047.pdf>)

(January 14, 2021) Revised 2021 Budget Launch Presentation with Corrections from the City Manager and the Chief Financial Officer and Treasurer on the 2021 Staff Recommended Operating and Capital Budgets

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163127.pdf>)

(January 14, 2021) Notice of Public Meeting - 2021 Proposed Changes to User Fees
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163145.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - 311 Toronto
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163132.pdf>)

311 Toronto - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163072.pdf>)

Revised 2021 Staff Recommended Operating Budget Notes - Arena Boards of Management
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163136.pdf>)

2021 Staff Recommended Operating Budget Notes - Association of Community Centres
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163152.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Children's Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163131.pdf>)

Children's Services - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163161.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - City Clerk's Office
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163137.pdf>)

City Clerk's Office - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163156.pdf>)

2021 Staff Recommended Operating Budget Notes - City Council
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163140.pdf>)

2021 Staff Recommended Operating Budget Notes - City Manager's Office
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163135.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - City Planning Division
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163138.pdf>)

City Planning Division - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163071.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Corporate Real Estate Management Division
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163139.pdf>)

Corporate Real Estate Management - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163151.pdf>)

2021 Staff Recommended Operating Budget Notes - CreateTO
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163141.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Economic Development and Culture
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163165.pdf>)

Economic Development and Culture - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163166.pdf>)

2021 Staff Recommended Operating Budget Notes - Engineering and Construction Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163142.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Environment and Energy Division
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163106.pdf>)

Environment and Energy Division - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163159.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Exhibition Place
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163119.pdf>)

Exhibition Place - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163120.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Fleet Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163089.pdf>)

Fleet Services Division - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163160.pdf>)

Revised 2021 Staff Recommended Operating Budget Notes - Heritage Toronto
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163088.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Housing Secretariat
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163143.pdf>)

Housing Secretariat - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163144.pdf>)

2021 Staff Recommended Operating Budget Notes - Legal Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163090.pdf>)

2021 Staff Recommended Operating Budget Notes - Municipal Licensing and Standards
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163091.pdf>)

2021 Staff Recommended Operating Budget Notes - Office of Emergency Management
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163092.pdf>)

2021 Staff Recommended Operating Budget Notes - Office of the Auditor General
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163038.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Office of the Chief Financial Officer and Treasurer
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163061.pdf>)

Office of the Chief Financial Officer and Treasurer - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163037.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Office of the Controller
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163121.pdf>)

Office of the Controller - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163118.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Office of the Chief Information Security Officer
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163169.pdf>)

Office of the Chief Information Security Officer - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163043.pdf>)

2021 Staff Recommended Operating Budget Notes - Office of the Integrity Commissioner
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163060.pdf>)

2021 Staff Recommended Operating Budget Notes - Office of the Mayor
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163087.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Ombudsman Toronto
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163040.pdf>)

Ombudsman Toronto - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163045.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Parks, Forestry and Recreation
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163054.pdf>)

Parks, Forestry and Recreation - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163164.pdf>)

2021 Staff Recommended Operating Budget Notes - Policy, Planning, Finance and Administration
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163055.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Seniors Services and Long-Term Care
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163053.pdf>)

Seniors Services and Long-Term Care - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163154.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - Shelter, Support and Housing Administration
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163134.pdf>)

Shelter, Support and Housing Administration - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163133.pdf>)

2021 Staff Recommended Operating Budget Notes - Social Development, Finance and Administration
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163056.pdf>)

Confidential Attachment 1 to the 2021 Staff Recommended Capital and Operating Budget Notes for Social Development, Finance and Administration

2021 Staff Recommended Capital and Operating Budget Notes - Technology Services Division
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163067.pdf>)

Technology Services Division - 2021-2030 10-Year Capital Plan Detail
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163155.pdf>)

2021 Staff Recommended Capital and Operating Budget Notes - TO Live

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163041.pdf>
TO Live - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163052.pdf>
2021 Staff Recommended Operating Budget Notes - Toronto Atmospheric Fund
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163057.pdf>
2021 Staff Recommended Operating Budget Notes - Toronto Building
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163058.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Community Housing Corporation
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163113.pdf>
Toronto Community Housing Corporation - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163114.pdf>
2021 Staff Recommended Operating Budget Notes - Toronto Court Services
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163059.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Employment and Social Services
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163148.pdf>
Confidential Attachment 1 to the 2021 Staff Recommended Capital and Operating Budget Notes for Toronto Employment and Social Services
Toronto Employment and Social Services - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163149.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Fire Services
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163093.pdf>
Toronto Fire Services - 2020-2029 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163094.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Lobbyist Registrar
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163039.pdf>
Toronto Lobbyist Registrar - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163044.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Paramedic Services
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163065.pdf>
Toronto Paramedic Services - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163163.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Police Service
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163103.pdf>
Toronto Police Service - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163104.pdf>
2021 Staff Recommended Operating Budget Notes - Toronto Police Services Parking Enforcement Unit
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163042.pdf>
Revised 2021 Staff Recommended Operating Budget Notes - Toronto Police Services Board
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163123.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Public Health
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163063.pdf>
Toronto Public Health - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163158.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Public Library
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163064.pdf>
Toronto Public Library - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163162.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto and Region Conservation Authority
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163066.pdf>
Toronto and Region Conservation Authority - 2021-2030 10-Year Capital Plan Detail
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163157.pdf>
2021 Staff Recommended Capital and Operating Budget Notes - Toronto Transit Commission
<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163100.pdf>
Toronto Transit Commission - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163098.pdf>

Toronto Transit Commission Scarborough Subway Expansion - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163095.pdf>

Toronto Transit Commission Spadina Subway Expansion - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163101.pdf>

Toronto Transit Commission Transit Studies - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163102.pdf>

2021 Staff Recommended Capital and Operating Budget Notes - Toronto Zoo

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163129.pdf>

Toronto Zoo - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163130.pdf>

2021 Staff Recommended Capital and Operating Budget Notes - Transit Expansion Office

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163062.pdf>

Transit Expansion Office - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163069.pdf>

2021 Staff Recommended Capital and Operating Budget Notes - Transportation Services

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163075.pdf>

Transportation Services - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163074.pdf>

2021 Staff Recommended Capital and Operating Budget Notes - Waterfront Revitalization Initiative

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163068.pdf>

Waterfront Revitalization Initiative - 2021-2030 10-Year Capital Plan Detail

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163070.pdf>

2021 Staff Recommended Operating Budget Notes - Yonge-Dundas Square

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163150.pdf>

(January 14, 2021) Briefing Note 1 - 2021 Operating Budget Briefing Note Equity Impacts of Changes in the 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163096.pdf>

Attachment A to Briefing Note 1 - 2021 Operating Budget Briefing Note Equity Impacts of Changes in the 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163097.pdf>

Attachment B to Briefing Note 1 - 2021 Operating Budget Briefing Note Equity Impacts of Changes in the 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163073.pdf>

(January 20, 2021) Briefing Note 2 - 2021 Operating Budget Briefing Note Parking Tags Enforcement and Operations

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163099.pdf>

(January 14, 2021) Briefing Note 3 - 2021 Operating Budget Briefing Note - Inflationary Changes to Existing User Fees Included in the 2021 Staff Recommended Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163146.pdf>

Appendices A-C to Briefing Note 3 - 2021 Operating Budget Briefing Note Inflationary Changes to Existing User Fees Included in the 2021 Staff Recommended Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163147.pdf>

(January 14, 2021) Briefing Note 4 - 2021 Capital Budget Briefing Note - State of Good Repair Backlog

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163105.pdf>

(December 4, 2020) Briefing Note 5 - 2021 Operating Budget Briefing Note - Reviewing Funding Models for Accountability Offices

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163115.pdf>

(January 14, 2021) Briefing Note 6 - 2021 Operating Budget Briefing Note - Toronto Poverty Reduction Strategy

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163112.pdf>

(January 12, 2021) Briefing Note 7 - 2021 Operating Budget Briefing Note - Contributions to and Withdrawals from Reserves/Reserve Funds

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163116.pdf>

Appendix 1 to Briefing Note 7 - 2021 Operating Budget Briefing Note - Contributions to and Withdrawals from Reserves/Reserve Funds
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163117.pdf>)
(January 11, 2021) Briefing Note 8 - 2021 Operating Budget Briefing Note - Options to Aid the Taxicab Industry
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163048.pdf>)
Attachment 1 to Briefing Note 8 - Current Vehicle-for-Hire Licensing Fees and Regulatory Charges, and Feasibility of 75 Percent Reduction to Regulatory Charges
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163126.pdf>)
Briefing Note 9 - 2021 Operating Budget Briefing Note - Toronto Paramedic Services Full-time to Part-time Ratio and Acting Management Assignments
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163107.pdf>)
Briefing Note 10 - 2021 Operating Budget Briefing Note - Impacts of 2020 One-Time Funding and Updates to 2021 Service Measures and Capital Projects for Children's Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163079.pdf>)
Briefing Note 11 - 2021 Operating Budget Briefing Note - Options to Support Financial Sustainability of Early Years' and Child Care Sector and Update on Growth Strategy
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163080.pdf>)
Briefing Note 12 - 2021 Operating Budget Briefing Note - Local Arts Service Organizations Funding Allocation
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163081.pdf>)
Briefing Note 13 - 2021 Operating Budget Briefing Note - Potential Impact of Reduced City Capital Budget on Employment
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163078.pdf>)
Briefing Note 14 - 2021 Operating Budget Briefing Note - TOwards Peace
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163082.pdf>)
Briefing Note 15 - 2021 Operating Budget Briefing Note - Partnership Opportunities Legacy Fund
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163083.pdf>)
Briefing Note 16 - 2021 Operating Budget Briefing Note - Toronto Youth Equity Strategy
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163108.pdf>)
Briefing Note 17 - 2021 Operating Budget Briefing Note - MM26.6 - Better Billing - Increasing Uptake for Monthly Water Billing and COVID Relief for Seniors and Small Businesses
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163084.pdf>)
Briefing Note 18 - 2021 Operating Budget Briefing Note - Small Business Tax Class
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163085.pdf>)
Briefing Note 19 - 2021 Capital Budget Briefing Note - Outdoor Recreational Capital Investments in Parks, Forestry and Recreation's Staff Recommended 10-Year Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163086.pdf>)
Briefing Note 20 - 2021 Capital Budget Briefing Note - Options to Begin Funding the Toronto Ravine Strategy Before 2023
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163109.pdf>)
Briefing Note 21 - 2021 Operating Budget Briefing Note - Eliminating the Increase in User Fees for Recreational Programming
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163110.pdf>)
Briefing Note 22 - 2021 Capital and Operating Budget Briefing Note - Winter Parks Use - The Cost to Retrofit Park Washrooms to be able to Operate in Winter Conditions and Provide Snow Clearing on all Park Pathways
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163111.pdf>)
(January 27, 2021) Wrap-Up Notes to Budget Committee - 2021 Staff Recommended Operating Budget and 2021 to 2030 Staff Recommended Capital Budget and Plan Tax Supported Programs and Agencies
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163076.pdf>)
Briefing Note 23 - 2021 Operating Budget Briefing Note - Enhanced Youth Spaces Virtual Programming

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163316.pdf>

Briefing Note 24 - 2021 Capital Budget Briefing Note - Inclusion of the Barbara Hall Park Redesign and the Corktown Dogs Off Leash Area in Parks, Forestry and Recreation's Staff Recommended 10-Year Capital Plan

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163317.pdf>

Briefing Note 25 - 2021 Operating Budget Briefing Note - Tenant Defence Fund and Tenant Information Programs

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163318.pdf>

Briefing Note 26 - 2021 Capital Budget Briefing Note - George Street Revitalization Delays and Cost Fluctuations

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163319.pdf>

Briefing Note 27 - 2021 Operating Budget Briefing Note - COVID-19 Budget Implications: Shelter, Support & Housing Administration Division

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163320.pdf>

Briefing Note 28 - 2021 Operating Budget Briefing Note - Current Plans for Urgent New Supportive Housing and Funding Required from Other Orders of Government

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163321.pdf>

Briefing Note 29 - 2021 Operating Budget Briefing Note - Ontario Works (OW) Rates and Increases Since 2001, Compared with Inflation and the Cost of Living in Toronto

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163304.pdf>

Briefing Note 30 - 2021 Operating Budget Briefing Note - City Planning Division - Study Resources

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163306.pdf>

Briefing Note 31 - 2021 Operating Budget Briefing Note - City Planning Division Budgeted Staffing Levels

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163307.pdf>

Briefing Note 32 - 2021 Operating Budget Briefing Note - City Planning Division - Application Fees

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163308.pdf>

Briefing Note 33 - 2021 Operating Budget Briefing Note - MLS Staffing Levels for General and Dedicated Enforcement Units

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163309.pdf>

Briefing Note 34 - 2021 Operating Budget Briefing Note - External Regulatory and Compliance Audit Services: Vehicles-for-Hire and Short-term Rentals By-laws

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163310.pdf>

Briefing Note 35 - 2021 Operating Budget Briefing Note - Workplace Safety and Insurance Board Absences and Costs in Toronto Fire Services

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163311.pdf>

Briefing Note 36 - 2021 Operating Budget Briefing Note - Transit Expansion Funding Details

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163312.pdf>

Briefing Note 37 - 2021 Capital Budget Briefing Note - Capital Cost of Expanding the Number of Speed Enforcement Cameras

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163313.pdf>

Briefing Note 38 - 2021 Capital Budget Briefing Note - 2021 Budget and 2022-2030 Plan - Local Road and Major Road Rehabilitation Programs, Additional High Level Estimated Costs Resulting from the State of Good Repair Backlog

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163314.pdf>

Briefing Note 39 - 2021 Operating Budget Briefing Note - Operating Funds Required to Make CafeTO and ActiveTO Permanent Fixtures in the Budget Based on Current Usage

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163315.pdf>

Briefing Note 40 - 2021 Operating Budget Briefing Note - Cost of Providing Harmonized Snow Clearing for the Entire City of Toronto for the 2021/2022 Winter Season Including an Equity Lens

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163336.pdf>

Briefing Note 41 - 2021 Operating Budget Briefing Note - Toronto Wildlife Centre

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163337.pdf>

Briefing Note 42 - 2021 Operating Budget Briefing Note - Potential Revenue from a Luxury

Home Tax

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163338.pdf>)

Briefing Note 43 - 2021 Operating Budget Briefing Note - City Manager's Office Alignment - Recovery and Rebuild

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163339.pdf>)

Briefing Note 44 - 2021 Operating Budget Briefing Note - Greenhouse Gas and Climate Resilience Investment Summary

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163340.pdf>)

Briefing Note 45 - 2021 Capital Budget Briefing Note - Continued COVID-19 Support Funding from Federal/Provincial Governments - Potential Impacts of Inadequate 2021 Funding Support

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163341.pdf>)

Briefing Note 46 - 2021 Operating Budget Briefing Note - City-wide Staffing Levels and Voluntary Separation Program

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163342.pdf>)

Briefing Note 47 - 2021 Operating Budget Briefing Note - Equity impacts of a 0.7 percent Residential Property Tax increase

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163343.pdf>)

Briefing Note 48 - 2021 Operating Budget Briefing Note - Youth Online Programs and Services

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163344.pdf>)

Briefing Note 49 - 2021 Capital Budget Briefing Note - Impact of Intergovernmental Funding on Toronto Transit Commission Capital Projects and Delivery

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163345.pdf>)

Briefing Note 50 - 2021 Capital Budget Briefing Note - Toronto Transit Commission Capital Projects Requiring Secured Intergovernmental Funding

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163346.pdf>)

Briefing Note 51 - 2021 Capital Budget Briefing Note - Addressing Emergency Capital Repairs at 519 Church Street

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163347.pdf>)

Briefing Note 52 - 2021 Capital Budget Briefing Note - Status of Commitments Made in Climate Emergency Declaration and Climate-Related Investments

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163349.pdf>)

(February 4, 2021) Wrap-Up Notes to Budget Committee - 2021 Staff Recommended Operating Budget and 2021 to 2030 Staff Recommended Capital Budget and Plan Tax Supported Programs and Agencies

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163373.pdf>)

2a Toronto Public Health 2021 Operating Budget Request

Origin

(November 16, 2020) Letter from the Board of Health

Summary

At its meeting on November 16, 2020, the Board of Health considered Item HL23.3, "Toronto Public Health 2021 Operating Budget Request" and made recommendations to City Council.

This report outlines the Toronto Public Health (TPH) 2021 Operating Budget Submission for consideration by the Board of Health. TPH's 2021 Operating Budget Submission totals \$344,596.4 thousand gross, \$127,383.9 thousand net, and 2,486.3 positions.

This submission is \$64,173.5 thousand gross and \$56,554.8 thousand net higher than the Restated 2020 Operating Budget. This submission also reflects an increase of 460.4 positions above the Restated 2020 Operating Budget. The increases to the 2021 Operating Budget

Submission is predominately related to the additional staffing and resources for TPH's COVID-19 response to be funded by the Ministry of Health.

The 2021 Operating Budget Submission includes 2020 in-year changes, 2021 base changes, pending Council approval, and a 2021 service enhancement as detailed in the recommendations included in this report.

Background Information

(November 16, 2020) Letter from the Board of Health on Toronto Public Health 2021 Budget Request

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163171.pdf>

(November 5, 2020) Report from the Medical Officer of Health on Toronto Public Health 2021 Operating Budget Request

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163172.pdf>

Appendix A - 2021 Service Levels

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163173.pdf>

2b Toronto Public Health 2021 Capital Budget and Plan Request

Origin

(November 16, 2020) Letter from the Board of Health

Summary

At its meeting on November 16, 2020, the Board of Health considered Item HL23.4, "Toronto Public Health 2021-2030 Capital Budget and Plan Request" and made recommendations to City Council.

This report provides an overview of the Toronto Public Health 2021 Capital Budget and 2022-2030 Plan Request.

Toronto Public Health is recommending a 2021-2030 Capital Budget and Plan of \$31.792 million, including a 2021 Capital Budget of \$3.065 million with future year commitments of \$5.982 million and future year estimates of \$22.745 million. This 10-Year Capital Budget and Plan Request will provide funding for eighteen projects.

Background Information

(November 16, 2020) Letter from the Board of Health on Toronto Public Health 2021-2030 Capital Budget and Plan Request

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163174.pdf>

(November 1, 2020) Report from the Medical Officer of Health on Toronto Public Health 2021-2030 Capital Budget and Plan Request

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163175.pdf>

2c CreateTO 2021 Budget Request

Origin

(December 4, 2020) Letter from the Board of Directors of CreateTO

Summary

At its meeting on December 4, 2020, the Board of Directors of CreateTO considered Item RA19.3, titled "CreateTO 2021 Operating Budget" and made recommendations to City

Council.

The 2021 CreateTO Operating Budget represents a decrease of \$0.062 million over the 2020 budget.

The 2021 CreateTO Operating Budget includes the addition of one fulltime position, a portfolio strategy analyst, increasing the total staffing complement to 69 employees.

Background Information

(December 4, 2020) Letter from the Board of Directors of CreateTO on CreateTO 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163177.pdf>

(November 17, 2020) Report from the Chief Financial Officer, CreateTO on the CreateTO 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163176.pdf>

2d Auditor General's Office 2021 Operating Budget

Origin

(November 19, 2020) Letter from the Audit Committee

Summary

At its meeting on November 19, 2020, the Audit Committee considered Item AU7.6, titled "Auditor General's Office 2021 Operating Budget" and made recommendations to City Council.

In accordance with Chapter 3 of the Toronto Municipal Code, the Auditor General is submitting her 2021 Operating Budget request to the Audit Committee for consideration and recommendation to City Council.

The attached report provides information relating to the Auditor General's 2021 Operating Budget request of \$6.651 million. This is slightly less than the base budget request last year and is equal to 1/20th of one per cent, or 0.05 per cent, of the City's 2020 Approved Adjusted Budget. Within the requested base budget, the Auditor General is seeking to convert five temporary contract staff positions to permanent positions as part of an organizational restructure. This will result in a net zero budget impact; conversion costs will be absorbed in the base budget.

The budget request supports the Auditor General providing the same level of capacity to undertake value for money audits and investigations as in previous years. The Auditor General recognizes the City's ongoing financial pressures, especially with a focus on identifying savings and/or efficiencies. That being said, the benefits of performance audits that the Auditor General brings are that much more valuable. As highlighted in the Auditor General's Annual Reports, past audit reports have realized millions of dollars in cost savings, avoided costs, and identified revenue increases and new revenues.

The Auditor General's 2021 Work Plan is being presented to the Audit Committee at the same meeting as this 2021 Budget Request.

Background Information

(November 19, 2020) Letter from the Audit Committee on the Auditor General's Office 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163179.pdf>)

(November 5, 2020) Report from the Auditor General on Auditor General's Office 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163180.pdf>)

Attachment 1 - Auditor General's Office 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163181.pdf>)

Attachment 2 - Presentation to the Audit Committee on the Auditor General's 2021 Work Plan and 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163178.pdf>)

2e Ombudsman Toronto 2021 Operating Budget Recommendation and 2021-2030 Capital Plan

Origin

(December 1, 2020) Report from Ombudsman Toronto

Summary

This report transmits to Budget Committee the Ombudsman's recommendation for Ombudsman Toronto's 2021 Operating Budget and Ombudsman Toronto's 2021-2030 Capital Plan.

Background Information

(December 1, 2020) Report from the Ombudsman on the Ombudsman Toronto 2021 Operating Budget Recommendation and 2021-2030 Capital Plan

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163182.pdf>)

2f Office of the Integrity Commissioner - 2021 Operating Budget

Origin

(December 22, 2020) Report from the Office of the Integrity Commissioner

Summary

This report transmits to Budget Committee the recommended 2021 Operating Budget for the Office of the Integrity Commissioner (the "Office" or the "OIC").

Background Information

(December 22, 2020) Report from the Integrity Commissioner on the Office of the Integrity Commissioner - 2021 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163183.pdf>)

2g Toronto Lobbyist Registrar - 2021 Operating Budget Request and 2022-2030 Capital Plan

Origin

(December 11, 2020) Report from the Toronto Lobbyist Registrar

Summary

This report seeks Budget Committee's recommendation for City Council to approve the Toronto Lobbyist Registrar's 2021 Operating Budget Request of \$1.236 million gross and net, and its 2022-2030 Capital Plan.

Background Information

(December 11, 2020) Report from the Lobbyist Registrar on the Toronto Lobbyist Registrar - 2021 Operating Budget Request and 2022-2030 Capital Plan
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163184.pdf>)

2h Toronto Transit Commission 15-Year Capital Investment Plan and 2021-2030 Capital Budget and Plan

Summary

At its meeting on Monday, December 21, 2020, the TTC Board considered a report (December 21, 2020) from the Interim Chief Financial Officer titled “TTC 15-Year Capital Investment Plan & 2021-2030 Capital Budget & Plan”.

The Board adopted the recommendations in the staff report, as follows:

1. Approve the staff recommended TTC 2021-2030 Base Capital Budget & Plan of \$11.689 billion as outlined in Appendix A of the report (December 21, 2020) from the Interim Chief Financial Officer.
2. Approve the staff recommended TTC 2021-2030 Capital Budget & Plan of \$217.781 million for Transit Expansion Projects including the completion of the remaining scope for the Toronto-York Spadina Subway Extension, SRT Life Extension Overhaul for Line 2 Subway Extension (formerly Scarborough Subway Extension) and Waterfront Transit as outlined in Appendix A of report (December 21, 2020) from the Interim Chief Financial Officer.
3. Forward this report to the City Budget Committee and the City Manager as the official 2021-2030 Capital Budget and Plan submission for the Toronto Transit Commission.

Background Information

(December 22, 2020) Letter from the Toronto Transit Commission Board on Toronto transit Commission 15-Year Capital Investment Plan & 2021-2030 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163186.pdf>)
(December 21, 2020) Report from the Interim Chief Financial Officer on Toronto Transit Commission 15-Year Capital Investment Plan and 2021-2030 Capital Budget & Plan
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163187.pdf>)

2i Toronto Transit Commission and Wheel-Trans Operating Budgets

Origin

(December 22, 2020) Letter from the Toronto transit Commission Board

Summary

At its meeting on December 21, 2020, the Toronto Transit Commission Board considered a report (December 21, 2020) from the Interim Financial Chief Officer titled “2021 Toronto Transit Commission and Wheel-Trans Operating Budgets”.

The Board adopted the recommendations in the staff report, as follows:

1. Approve the recommended 2021 Toronto Transit Commission Conventional Operating Budget of \$2.034 billion in gross expenditures, revenues of \$0.562 billion in revenues and a net

funding requirement of \$1.472 billion, inclusive of the \$794.6 million TTC Conventional COVID-19 financial impact, as detailed in the report (December 21, 2020) from the Interim Financial Chief Officer.

2. Approve the recommended 2021 Wheel-Trans Budget of \$118.6 million in gross expenditures, \$4.3 million in revenues and a net funding requirement of \$114.3 million, inclusive of the \$1.8 million Wheel-Trans COVID-19 financial impact, as detailed in the report (December 21, 2020) from the Interim Financial Chief Officer.

3. Request City Council to authorize a special contribution to the Toronto Transit Commission Stabilization Reserve, equal to the proceeds to be received from the anticipated settlement with Metrolinx, to provide a funding source for Light Rail Transit construction disruption service.

4. Approve a 2021 year-end workforce complement of 16,313 positions, reflecting an increase of 69 positions to support service delivery and 77 positions for capital project delivery, as described in Appendix C to the report (December 21, 2020) from the Interim Financial Chief Officer.

5. Forward this report to the City Budget Committee and the City Manager as the official 2021 Operating Budget submission for the Toronto Transit Commission.

Background Information

(December 22, 2020) Letter from the Toronto Transit Commission Board on 2021 Toronto Transit Commission and Wheel-Trans Operating Budgets

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163188.pdf>)

(December 21, 2020) Report from the Interim Chief Financial Officer on 2021 Toronto Transit Commission and Wheel-Trans Operating Budgets

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163189.pdf>)

2j Exhibition Place 2021 Operating Budget

Origin

(October 26, 2020) Letter from the Board of Governors of Exhibition Place

Summary

At its meeting on October 26, 2020, the Board of Governors of Exhibition Place considered Item EP14.2, titled "2021 Operating Budget" and made recommendations to City Council.

On August 7th, the City Manager's Office provided the preliminary 2020 Budget Process, Directions, and Guidelines for all City Divisions and Agencies for 2020 which is subject to change. Until such other direction is given the Board is following last years directive to all City Divisions and Agencies which is to submit a zero change budget year over year.

In preparing our budget plan, we have taken into consideration the financial impacts of COVID-19, and therefore have provided for a 0 percent COLA increase and 0 percent pay for Performance increases for 2021 per Council directives. There is still some uncertainty as to the future financial impacts and the extent of COVID-19, and it is still too early to assess 2021 operating impact. Exhibition Place staff have developed a 2021 status quo Operating Budget that is consistent with 2020 budget principles with a nil (\$0) increase over the 2020 Operating Budget. This preliminary budget plan will not have an impact on the City property tax base year-over-year. Wages and benefits cost saving from delaying in hiring replacements for

management staff who retired in 2020, temporary laid off of casual/temporary staff, and reduction in volume of base building maintenance and overtime.

Staff are optimistic that although the volatility of COVID-19 may not be completely gone, the exhibition business will return to some normalcy in a COVID-19 world, but are aware that measures may have to be taken again for 2021 with similar financial impact as in 2020. The measures taken to mitigate the risk of additional lost business or increase in costs due to COVID-19 is that all non-essential costs have been delayed/deferred, and discretionary expenditures such as travel, training, etc. has been eliminated. COVID-19 costs include both ongoing day to day service costs, as well as, restart/recover/rebuild costs.

Background Information

(October 26, 2020) Letter from the Board of Governors of Exhibition Place on 2021 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163190.pdf>)

(October 9, 2020) Report from the Chief Executive Officer, Exhibition Place on the 2021 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163191.pdf>)

Appendix A - 2021 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163192.pdf>)

2k Toronto Police Services and Toronto Police Services Board 2021 Budget Requests

Origin

(January 13, 2021) Letter from the Toronto Police Services Board

Summary

At its meeting on January 13, 2021, the Toronto Police Services Board was in receipt of a report (December 29, 2021) from the Chief of Police with regard to the following budget requests:

- Toronto Police Service - 2021 Operating Budget Request;
- Toronto Police Service - 2021-2030 Capital Program Request;
- Toronto Police Service Parking Enforcement Unit - 2021 Operating Budget Request; and,
- Toronto Police Services Board - 2021 Operating Budget

Background Information

(January 13, 2021) Letter from the Toronto Police Services Board on Toronto Police Service and Toronto Police Services Board 2021 Budget Requests

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163193.pdf>)

(January 4, 2021) Attachment 1 - Toronto Police Service 2021 Operating Budget Request

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163197.pdf>)

(December 29, 2020) Attachment 2 - Toronto Police Service 2021 Capital Budget Requests

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163194.pdf>)

(December 29, 2020) Attachment 3 - Toronto Police Service Parking Enforcement Unit 2021 Operating Budget Request

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163195.pdf>)

(January 5, 2021) Attachment 4 - Toronto Police Services Board 2021 Operating Budget Request

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163196.pdf>)

2l Toronto Police Services Board's Independent Review into Missing Persons Investigations - Request to Extend Timeline and Increase Budget

Origin

(December 10, 2020) Letter from the Executive Committee

Summary

At its meeting on December 10, 2020, the Executive Committee considered Item EX19.23 titled "Board's Independent Review into Missing Persons Investigations Request to Extend Timeline and Increase Budget" and referred the item to the Budget Committee.

At its virtual meeting held on November 24, 2020, the Toronto Police Services Board (Board) was in receipt of a report, dated November 11, 2020, from Ryan Teschner, Executive Director & Chief of Staff, with respect to the above noted matter.

The Board approved the foregoing report and agreed to forward a copy to the City's Executive Committee to allocate and transfer to the Board additional funding for the Review in an amount not to exceed \$700,000, and request that such funds be made available to the Board as of the date of the request, and until the conclusion of the Review.

A copy of Board Minute No. P185/2020 regarding this matter is attached.

Background Information

(December 3, 2020) Letter from the Executive Committee on Toronto Police Services Board's Independent Review into Missing Persons Investigations - Request to Extend Timeline and Increase Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163200.pdf>)

(November 27, 2020) Letter from the Board Administrator, Toronto Police Services Board on the Board's Independent Review into Missing Persons Investigations - Request to Extend Timeline and Increase Budget with an extract from the Board Minute No. P185/2020

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163201.pdf>)

2m Honoraria for Public Members of Council Advisory Bodies

Origin

(January 28, 2021) Report from the City Manager

Summary

This report responds to direction from City Council for a model for the City to provide honoraria to public appointees to the Confronting Anti-Black Racism Advisory Committee and other Council Advisory Bodies (CABs) for the remainder of the 2018-2022 Term of Council. Honoraria would recognize the important contributions and lived experience of CAB members to assist City Council and City staff in their decision-making.

Background Information

(January 28, 2021) Report and Appendix A from the City Manager on Honoraria for Public Members of Council Advisory Bodies

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163282.pdf>)

2n Supplementary Report to Budget Committee - Toronto Paramedic Services

Origin

(January 21, 2021) Report from the Acting Chief, Toronto Paramedic Services

Summary

This report details four strategies proposed by Toronto Paramedic Services that are in addition to the current 2021 Staff Recommended Operating Budget, fully offset through new and expanded provincial funding:

- expanded Community Paramedicine programming (supporting Home & Community Care);
- expanded Community Paramedicine programming (supporting Long-Term Care);
- temporary conversion of a significant number of part-time Paramedics to full-time status; and
- modified implementation of year two of Toronto Paramedic Services' Multi-year Staffing and Systems Plan.

These strategies are recommended to support new programming and maintain staffing, both of which have become progressively necessary due to greater community spread of COVID-19, and staffing and healthcare/hospital pressures.

Since the beginning of December 2020, COVID-related activity has created more demand on paramedic and healthcare services. The Ministries of Health and Long-Term Care are supporting new programming focused on Community Paramedic-led Home and Community Care services as well as support for long-term care. In addition to the staff needed to support new programming, Toronto Paramedic Services is experiencing an increased number of staff on self-isolation/quarantine and occupational stress injuries, requiring backfill to maintain service delivery.

It is anticipated that the continuing healthcare capacity challenges will also result in significant ambulance offload delays in 2021 which will negatively impact ambulance availability in the community and response times to critically-ill patients. Maintaining ambulance availability will be dependent on securing additional staff to address these pressures.

The four strategies to be implemented through added provincial funding will support Toronto Paramedic Services in addressing the above COVID-19 related challenges.

Background Information

(January 21, 2021) Report from the Acting Chief, Toronto Paramedic Services on a Supplementary Report for Budget Committee - Toronto Paramedic Services
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163270.pdf>)

2o Toronto Public Library Board - 2021 Operating Budget

Origin

(January 29, 2021) Letter from the City Librarian

Summary

Community Librarians Outreach

While working onsite in partner agency locations, community librarians work closely with agency staff and clients. The intent is for the librarians to learn about and understand these clients' information needs, and respond by providing the best possible mix of the full range of library services and programs. Community librarians have worked in many settings including Toronto Shelter, Support & Housing Administration, The Toronto East and South Detention Centres, Toronto Employment and Social Services. A 2021 budget enhancement would allow TPL to focus on delivering services in shelters, work with agencies to support individuals recently released from the correctional system and focus on confronting anti-black racism by working with agencies dedicated to serving black communities in Toronto. The Community Librarians Outreach program would add 2 positions in 2021 and an additional 2 positions in 2022, for a cost of \$0.107 million in 2021, and the full year cost of \$0.411 million in 2022.

Digital Literacy for Seniors

This supports social connectedness by expanding digital literacy programs for seniors, both in branches and in the community. The in-branch program targets disadvantaged seniors who are socially isolated, with low income, and lacking digital literacy and likely both devices and home connectivity. The community-based program is designed in partnership with Toronto Community Housing (TCHC) to engage socially isolated seniors by bringing regularly scheduled library services, delivered by a community librarian, directly to the TCHC seniors' buildings where they reside. Both in-branch and community programs will address the diverse needs and challenges among Toronto's seniors as identified in the City of Toronto Seniors Strategy. The Digital Literacy for Seniors program would add 2 positions in 2021 and an additional 2 positions in 2022, for a cost of \$0.212 million in 2021 to support the community-based program in TCHC locations, and equipment for eight branches would support the expansion of the in-branch program, with the full year cost of \$0.723 million in 2022.

The Community Librarians Outreach and Digital Literacy for Seniors will have meaningful impact on Toronto residents and in particular, the most vulnerable, while supporting the City's Poverty Reduction Strategy and the Seniors Strategy. The Board appreciates your consideration.

Background Information

(January 29, 2021) Letter from the City Librarian on the Toronto Public Library Board - 2021 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163289.pdf>)

Minutes from the January 25, 2021 meeting of the Toronto Library Public Library Board

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163290.pdf>)

(January 25, 2021) Report and Attachment 1 from the City Librarian, Toronto Public Library on the City Staff Recommended 2021 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163291.pdf>)

2p COVID-19 Financial Impacts on Corporations of the City of Toronto

Origin

(February 2, 2021) Report from the Chief Financial Officer and Treasurer

Summary

At its meeting on September 30, 2020, City Council, as Shareholder, received the 2019 Audited Financial Statements of City corporations and partnered corporations and directed their Boards of Directors, in consultation with the City of Toronto's Chief Financial Officer and Treasurer, to

report on the impacts of COVID-19 on corporation Operating and Capital Budgets and operations, detailing any modifications to their programs and initiatives to address COVID-19 by the first quarter of 2021.

This report responds to Council's direction above and is being provided at this time to inform the 2021 Budget process. It provides an overview of COVID-19 impacts on the operations of Build Toronto, Toronto Port Lands Company, Casa Loma, Lakeshore Arena Corporation and Toronto Pan Am Sports Centre. Toronto Hydro Corporation has also committed to providing a separate report by the first quarter of 2021 as directed. The COVID-19 impacts on the Toronto Community Housing Corporation have been noted in City variance reporting and are included in their 2021 Budget Notes submitted to Budget Committee on January 14th, 2021.

Similar to City Programs and Agencies, City corporations have experienced disruptions to their operations resulting in significant financial impacts as a result of COVID-19. The provincial orders for the closure of establishments and non-essential businesses resulted in facility closures, decreased revenue streams, and an increase in bad debts on commercial rents. On January 11, 2021, the province of Ontario declared a second State of Emergency in response to fast-rising rates of COVID-19 among residents, imposing new public health restrictions including a mandatory "stay-at-home" order. Facilities remain closed to the general public or alternatively, are operating under limited capacity. The challenges faced in 2020 continue to persist as provincial orders remain in place.

The City has provided emergency funding, and in some cases loan deferrals for a three month period to City corporations that have experienced cash flow shortages in 2020. These supports will continue as needed in 2021 until operations resume and become sustainable through their normal revenue streams. Emergency funding to City corporations forms part of the City's COVID-19 response plan. The City will continue to monitor the status of any outstanding loans and guarantees and bring forward any necessary actions for Council consideration that may arise from any future loan servicing deficiencies.

The impacts of COVID-19 will continue into the 2021 fiscal year. As a result, a high degree of uncertainty persists surrounding the full economic impact of the situation. The unpredictable nature of the spread of the disease makes it difficult to determine the length of time that corporations' operations will be impacted. Consequently, the full effect that the abrupt decline in economic activity will have on corporations' operations, assets, liabilities, revenues and expenses is not yet known.

In responding to Council's direction to report on COVID-19 impacts on their Operating and Capital Budgets and their operations, City corporations have faced challenges in assessing impacts prior to the completion of their year-end statements, and consideration by their respective Boards. As such, some of the information contained in this report is limited.

This report recommends that City corporations report back to Council with additional information on the impact of COVID-19 on their 2020 budgets and operations at their respective 2020 Annual General Meetings, which typically take place in the second quarter of 2021.

Background Information

(February 2, 2021) Report from the Chief Financial Officer and Treasurer on COVID-19 Financial Impacts on Corporations of the City of Toronto
(<http://www.toronto.ca/legdocs/mmis/2021/bu/bgrd/backgroundfile-163348.pdf>)