

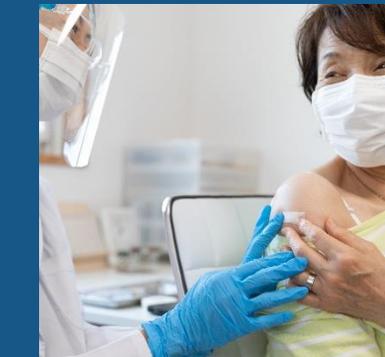
# BUDGET TO

Toronto Public Health

2022 Operating Budget and  
2022-2031 Capital Budget & Plan  
Briefing to Budget Committee

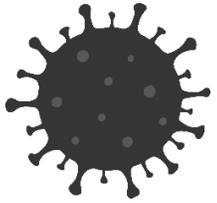
January 17, 2022

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# Toronto Public Health Outcomes

Toronto Public Health contributes to the overall quality of life, but more particularly Toronto Public Health's desired outcomes are:



- Prevalence of chronic diseases is reduced and spread of communicable & infectious diseases in Toronto is prevented and controlled in a timely, responsive and equitable manner



- Toronto residents adopt more healthy behaviours



- Conditions are in place to reduce barriers and inequities that inhibit Torontonians from achieving health and well-being

# Toronto Public Health Services

**Family Health**



**Chronic Diseases and  
Injury Prevention**



**Emergency  
Preparedness**



**Infectious Diseases**



**Public Health  
Foundations**



**Environmental  
Health**



# Priority Actions



- Toronto Public Health's priority will continue to **be responding to the COVID-19** pandemic. The key objectives of the COVID-19 response:

- Prevent loss of life,
- Preserve the capacity of the healthcare system, and
- Minimize the social and economic impacts.



- Toronto Public Health will continue focus on the implementation of a comprehensive health system **immunization program** for COVID-19.



- Implement health and safety programs to address **COVID-19 workplace fatigue** amongst Toronto Public Health staff.

# 2022 Budget Overview

## Operating Budget

\$ Thousands	2021 Budget	2021 Projection*	2022 Budget	Chg from 2021 Proj.		OUTLOOKS	
				\$	%	2023	2024
Revenues	\$228,872	\$289,141	\$233,338	(\$55,803)	-19.3%	\$205,885	\$205,597
Gross Expenditures	\$353,264	\$413,533	\$361,684	(\$51,849)	-12.5%	\$300,943	\$304,818
Net Expenditures	\$124,391	\$124,391	\$128,346	\$3,954	3.2%	\$95,058	\$99,221

\*Projection based on 9 Month Variance

## 10 Year Capital Budget & Plan

\$ Thousands	2022	2023-2031	Total
Gross Expenditures	\$6,491	\$25,269	\$31,760
Debt	\$4,316	\$25,269	\$29,585
Provincial Funding	\$2,175		\$2,175

Note: Includes carry forward funding of \$2,885 thousands from 2021

# 2021 Key Risks and Challenges



## COVID-19 Impact and Recovery

- The 2022 COVID-19 impact is projected to be similar to Toronto Public Health's 2021 experience including:
  - Continued revenue loss of \$1.3 million for fee-based programs
  - Extra-ordinary expenditures of \$58.2 million for COVID-19 response efforts
- The 2022 Budget does not include expenditures and provincial recoveries for continued COVID-19 immunization efforts. Toronto Public Health is working with the province on continued support and cost reimbursement.



## Workplace Fatigue

- Staff are exhibiting COVID-19 workplace fatigue in the form of burnout and mental distress. The mental well-being of public health staff will play an important role in Toronto Public Health's ability to sustain an effective COVID-19 response, support a prolonged mass immunization campaign and participate effectively in the City's recovery and rebuild plan.



## Resurgence of COVID-19 cases and the discovery of variants of concern

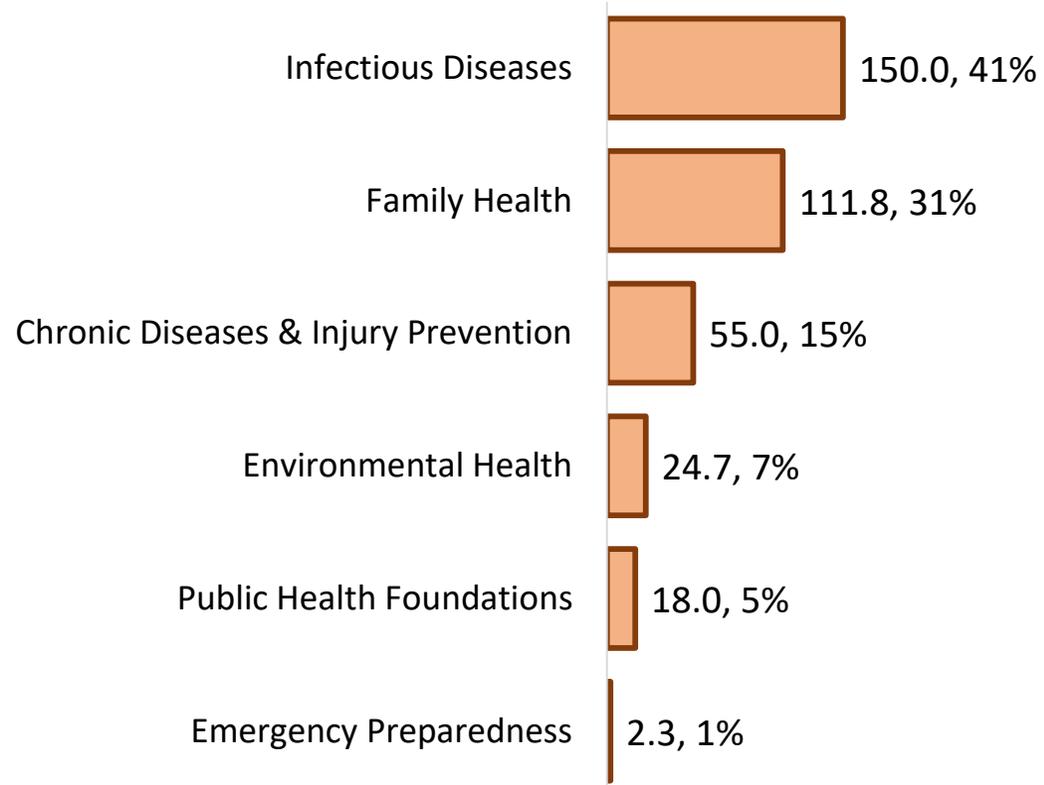
- The resurgence of COVID-19 cases and the discovery of new variants of concerns continues to delay the resumption of other public health programs. This delay is creating backlogs in various public health interventions, and is impeding Toronto Public Health's ability to address new and emerging public health issues.

# 2022 Operating Budget Submission

# 2022 Operating Budget - \$361.7 Million

## 2022 Gross Operating Expenditures

In \$ Millions

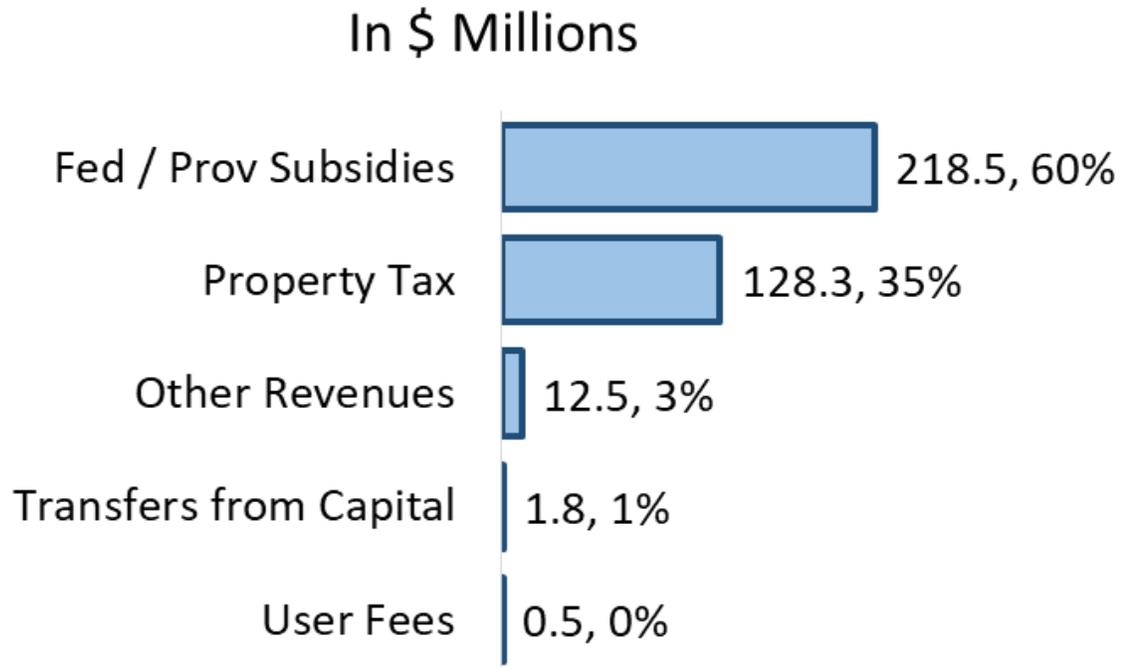


### Key Points

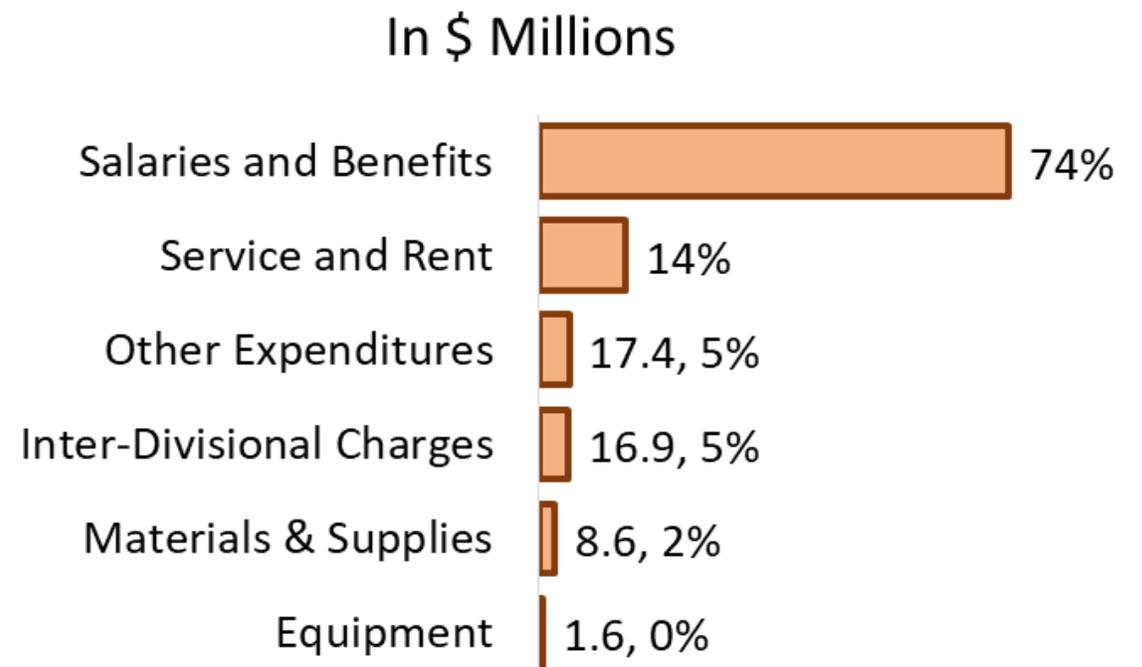
- \$150.0 Million for Infectious Diseases includes COVID-19 related requests totaling \$59.6 Million.
- \$3.8 Million New / Enhanced investment

# How the Budget is Funded and Where the Money Goes

## Where the Money Comes From



## Where the Money Goes



# 2022 Net Operating Budget

(In \$000s)	2020 Actual	2021 Budget	2021 Projection	2022			2022 Budget	Change v. 2021 Projection	
				Base Budget	COVID-19 Impact	New / Enhanced		\$	%
By Program	\$	\$	\$	\$		\$	\$		
<b>Net Expenditures</b>									
Emergency Preparedness	307.3	968.1	1,395.0	347.5			347.5	(1,047.4)	(75.1%)
Public Health Foundations	5,988.6	7,951.5	7,984.3	4,962.8		138.8	5,101.5	(2,882.7)	(36.1%)
Chronic Diseases & Injury Prevention	14,319.0	14,352.8	14,543.2	19,687.5		332.3	20,019.8	5,476.6	37.7%
Family Health	16,236.1	19,942.8	17,978.9	27,603.6			27,603.6	9,624.7	53.5%
Infectious Diseases	22,838.1	76,058.5	78,204.3	10,915.4	59,555.2		70,470.7	(7,733.6)	(9.9%)
Environmental Health	2,394.2	5,117.8	4,285.7	4,802.6			4,802.6	516.9	12.1%
<b>Total Net Expenditures</b>	<b>62,083.3</b>	<b>124,391.4</b>	<b>124,391.4</b>	<b>68,319.5</b>	<b>59,555.2</b>	<b>471.1</b>	<b>128,345.8</b>	<b>3,954.4</b>	<b>3.2%</b>

# New / Enhanced



## Public Health and Analytics

- \$0.4 M to enhance public health data analytics, including collection, analysis, and visualization of data in order to better inform public health outcomes and support City divisions engaged in programs and services that impact on health.



## Mobile Supervised Consumption Services

- \$0.5 M will support a new service to mobilize supervised consumption services in order to support communities outside of the downtown core.
- *Low positive* equity impact as this enhancement will increase the accessibility of service to people who use drugs within equity deserving groups.

**\$3.8M**

**TOTAL NEW / ENHANCED INVESTMENTS TO ADDRESS KEY PRIORITIES**

# New / Enhanced cont'd



## Enhanced Resources for Toronto Drug Strategy Secretariat

- \$1.0 M to investigate and pursue new approaches needed to address the increasingly complex issue of drug and substance use in order to bring additional resources that will increase access and availability of health and social services for people who use drugs.



## Expand Overdose Outreach Team

- \$0.8 M will fund the expansion of overdose response services outside of the shelter system to address spaces such as community, parks, and drop-in centres and also extend the use of the Brave App, an application that connects people who use drugs anonymously with community members when they are vulnerable to overdose.
- *Low positive* equity impact as this enhancement will increase access to services for equity deserving groups within the population of people who use drugs and also engage with the shelter system and other programs for homeless and under-housed individuals.

**\$3.8M**

**TOTAL NEW / ENHANCED INVESTMENTS TO ADDRESS KEY PRIORITIES**

# New / Enhanced cont'd



## Enhanced Programming for the Works

- \$0.2 M for the existing Works program to increase the engagement of people who use drugs in the delivery of the program.
- *Low positive* equity impact as the Works program provides services to several equity deserving groups.



## Expand Injectable Opioid Agonist Treatment (iOAT) program

- \$0.5 M to increased program hours making the service more accessible and increasing the number of clients in the program.
- *Low positive* equity impact as this enhancement provides additional opportunities for members of several equity deserving groups to participate and achieve better health outcomes.

**\$3.8M**

**TOTAL NEW / ENHANCED INVESTMENTS TO ADDRESS KEY PRIORITIES**

# New / Enhanced cont'd



## Enhanced Data Collection and Communication

- \$0.4 M to improve data collection and communication, to address data gaps on disparities for those disproportionately impacted by the drug poisoning crisis in order to improve the effectiveness of interventions and guide implementation in high-risk populations.

**\$3.8M**

**TOTAL NEW / ENHANCED INVESTMENTS TO ADDRESS KEY PRIORITIES**

# 2022-2031 Capital Budget & Plan Submission

# 2022 Capital Program Breakdown - \$6.5 Million

## Where the Money Comes From 2022 Capital Budget

In \$ Millions



## Where the Money Goes 2022 Capital Budget

In \$ Millions



# \$31.8 Million 10-Year Gross Capital Program

					
Decision Making	Workforce Capabilities	Business Processes	Information Technology	Access to Government Services	Access to Services
<p>\$6.0 M 18.9%</p>	<p>\$1.3 M 4.1%</p>	<p>\$10.7 M 33.8%</p>	<p>\$7.5 M 23.7%</p>	<p>\$3.9 M 12.3%</p>	<p>\$2.3 M 7.2%</p>
<ul style="list-style-type: none"> <li>• Datamart/Data Warehouse</li> <li>• Geographical Information Enablement</li> <li>• Common Geographical Interface</li> <li>• Healthy Smart City - Data and Predictive Analytics</li> <li>• Healthy Smart Cities</li> </ul>	<ul style="list-style-type: none"> <li>• Community Collaboration</li> <li>• Mobile Enablement</li> </ul>	<ul style="list-style-type: none"> <li>• Electronic Medical Record</li> <li>• Socio-Demographic Data Collection and Reporting</li> <li>• Call Centre Revitalization</li> <li>• Customer Relationship Case Management</li> </ul>	<ul style="list-style-type: none"> <li>• Inspection Management</li> <li>• Early Abilities Information System Implementation</li> <li>• Community Health Information System</li> </ul>	<ul style="list-style-type: none"> <li>• Public eLearning</li> <li>• Public Notifications and Advisories</li> </ul>	<ul style="list-style-type: none"> <li>• Ontario Seniors Dental Care Program (Dental Vans, Renovations for Dental Clinics)</li> <li>• Mobile Supervised Consumption Vehicle</li> </ul>

# How the 10-Year Capital Program is Funded

City of Toronto		Provincial Funding	Federal Funding
<b>\$29.6 M</b> <b>93.2%</b>		<b>\$2.2 M</b> <b>6.8%</b>	<b>\$0 M</b> <b>0%</b>
Debt	\$29.6 M		

**Thank You**



# Appendices

# COVID-19 Financial Impact - Operating

COVID-19 Impacts	2021 Net	2022		
	Budget	Revenues	Gross	Net
<b>Revenue Loss</b>				
Vaccine Doses *	281.2	(140.6)		140.6
City Dental Clinics *	630.0	(630.0)		630.0
Food Handler's Training *	549.9	(549.9)		549.9
<b>Sub-Total</b>	<b>1,461.0</b>	<b>(1,320.4)</b>		<b>1,320.4</b>
<b>Expenditure Increase</b>				
<b>Extra-Ordinary (Contact and Containment)*</b>				
Overtime, Additional Staff Salaries & Benefits *	52,701.0		70,181.0	70,181.0
Contractors, Personal Protective Equipment and Supplies *	4,879.1		5,053.8	5,053.8
<b>Mass Immunization Clinics (MICs)**</b>				
<b>School-Focused Nurses***</b>		6,009.2	6,009.2	
<b>Overdose Prevention w/SSHA****</b>		3,527.8	3,527.8	
<b>Voluntary Isolation Centres*****</b>		12,330.0	12,330.0	
<b>COVID Recovery Programs</b>		1,012.6	1,012.6	
<b>COVID Vaccine Annual Booster</b>		1,478.1	1,478.1	
<b>Sub-Total</b>	<b>57,580.1</b>	<b>24,357.8</b>	<b>99,592.6</b>	<b>75,234.8</b>
<b>Savings due to Underspending</b>				
<b>Extra-Ordinary</b>				
Limited Hiring of Non-COVID-19 Related Positions			(17,000.0)	(17,000.0)
<b>Sub-Total</b>			<b>(17,000.0)</b>	<b>(17,000.0)</b>
<b>Total COVID-19 Impact</b>	<b>59,041.2</b>	<b>23,037.3</b>	<b>82,592.6</b>	<b>59,555.2</b>

Impacts
<p>Approved service levels have been impacted as</p> <ul style="list-style-type: none"> <li>Approximately 80% percent of TPH's permanent complement have been redeployed to the COVID-19 pandemic for case and contract management and vaccination. TPH has engaged redeployed staff from other City divisions, in addition to hiring additional staff.</li> <li>A significant number of Toronto Public Health's programs, services and activities have been suspended and/or reduced during the COVID-19 pandemic as public health restrictions impeded our the ability to deliver services.</li> </ul> <p>Please note: Only COVID-19 costs in excess of savings can be requested from the Ministry of Health as part of the its extra-ordinary COVID-19 cost recovery initiative.</p>

\* 100% funding for eligible expenses has been committed by the Ministry of Health as part of its extra-ordinary COVID-19 cost recovery initiative.

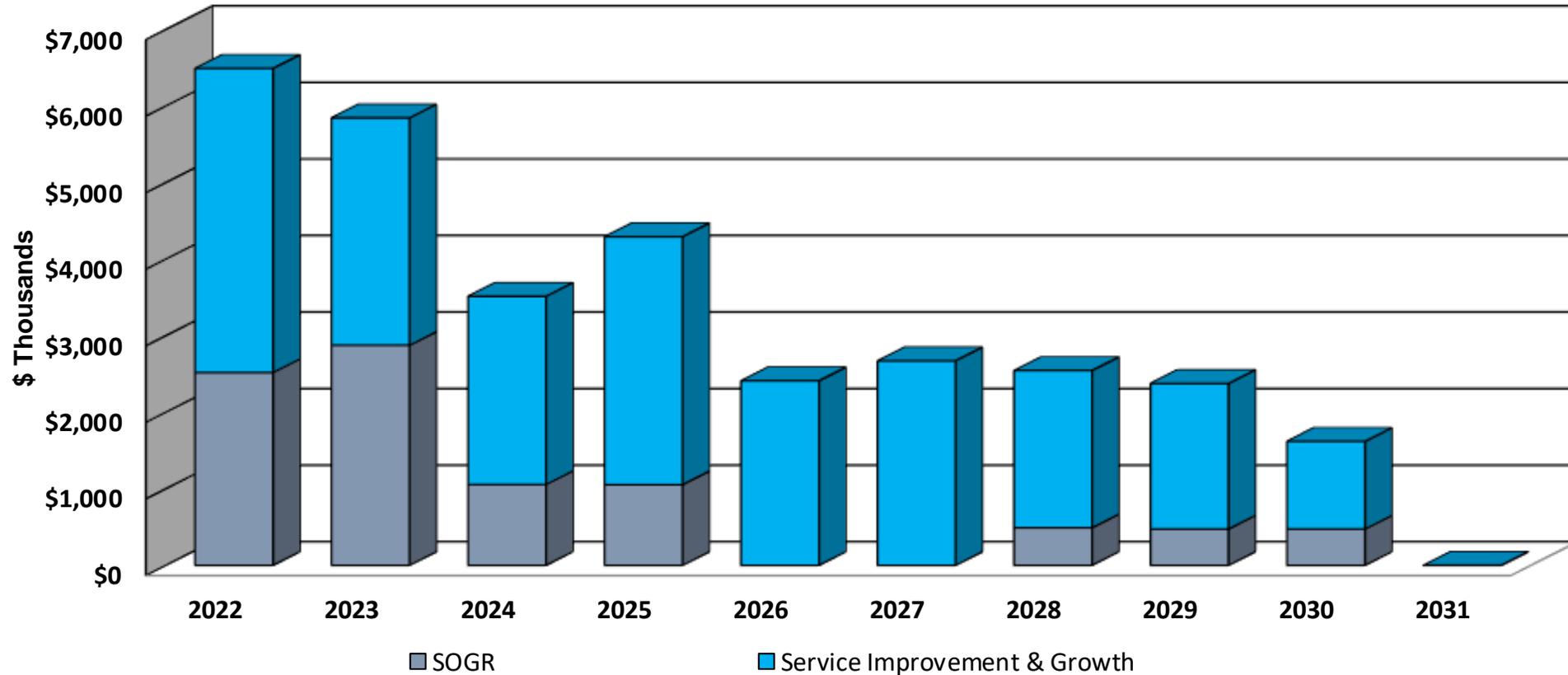
\*\* MIC variance assumes conservatively that not all of SDFA expenses will be eligible. Reserve funding may be utilized to offset shortcoming (subject to review)

\*\*\*Extended in 2021 - Expires July 2022

\*\*\*\* Work funded through IDR with SSHA. SSHA recovers this under their COVID funding envelop

\*\*\*\*\*Extended to December 2022. Federally funded through PHAC.

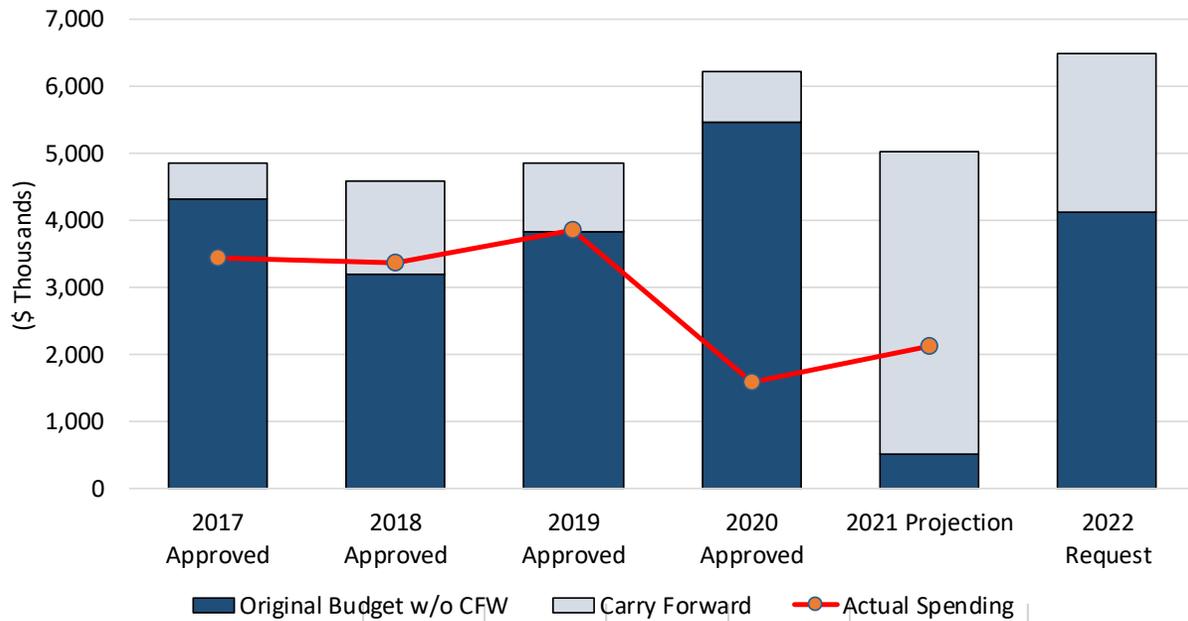
# 2022 – 2031 Capital Budget & Plan by Project Category



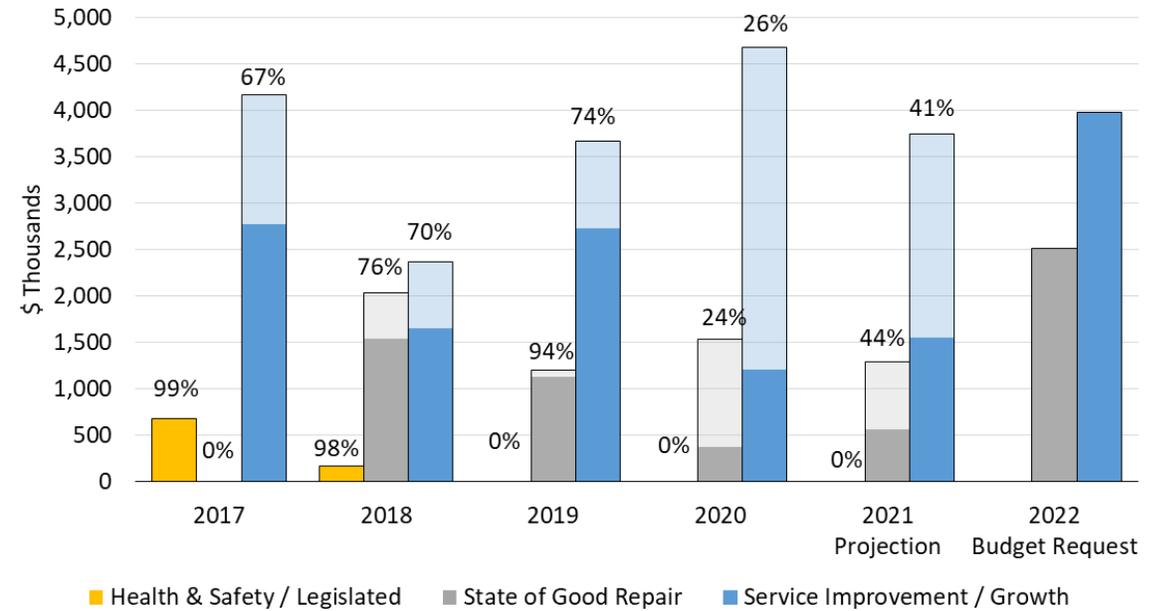
2022 - 2031 Staff Recommended Capital Budget and Plan by Category											
\$ Millions	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
SOGR	2,518.0	2,874.0	1,056.0	1,054.0			490.0	474.0	474.0		8,940.0
Service Improvement & Growth	3,973.0	2,970.0	2,457.0	3,238.0	2,411.0	2,671.0	2,054.0	1,901.0	1,145.0		22,820.0
<b>Total</b>	<b>6,491.0</b>	<b>5,844.0</b>	<b>3,513.0</b>	<b>4,292.0</b>	<b>2,411.0</b>	<b>2,671.0</b>	<b>2,544.0</b>	<b>2,375.0</b>	<b>1,619.0</b>		<b>31,760.0</b>

# Capacity to Spend

### Carry Forward Impact Vs. Capacity to Spend



### Budget Vs. Actual Spending by Category



# Capital Needs Constraints



## **Capital Needs Constraints:**

- \$1.536 M for Community Collaboration Implementation