

Programs (in \$000s)	2021 Carry Forward to 2022 (Gross)	2022		2021 Carry Forward to 2022-2026 (Gross)	2022-2026		2021 Carry Forward to 2022-2031 (Gross)	2022-2031 (excl. fwd)	
		Gross	Debt/CFC		Gross	Debt/CFC		Gross	Debt/CFC
<b>Community and Social Services</b>									
Children's Services	4,843	7,617	1,540	8,123	77,779	7,524	8,123	96,108	15,004
Economic Development and Culture	8,732	19,138	11,750	8,882	96,302	57,179	8,882	178,047	114,179
Parks, Forestry & Recreation	81,612	162,509	86,138	92,592	1,610,966	445,329	92,592	2,614,774	815,430
Seniors Services and Long-Term Care	7,978	9,473		18,023	222,084		18,023	262,334	
Shelter, Support & Housing Administration	22,961	23,106	22,106	37,349	649,474	637,127	37,349	702,511	690,164
Toronto Housing Corporation		160,000	109,000		800,000	109,000		1,600,000	909,000
Toronto Employment & Social Services	1,612	2,636	2,636	1,612	2,636	2,636	1,612	2,636	2,636
Court Services		308			308			308	
Housing Secretariat	231,277	166,997	117,760	231,277	645,540	559,920	231,277	739,530	627,060
Toronto Paramedic Services	4,511	9,218	7,642	4,511	118,243	82,382	4,511	146,933	91,572
<b>Community and Social Services</b>	<b>363,526</b>	<b>561,002</b>	<b>358,572</b>	<b>402,369</b>	<b>4,223,332</b>	<b>1,901,097</b>	<b>402,369</b>	<b>6,343,181</b>	<b>3,265,045</b>
<b>Infrastructure and Development Services</b>									
City Planning	1,030	5,136	2,615	1,030	30,710	15,587	1,030	60,385	29,380
Fire Services	6,079	6,051	3,785	9,079	33,343	17,165	9,079	53,643	28,527
IDS Transit Expansion	29,870			29,870	1,525,000	62,000	29,870	1,525,000	62,000
Transportation Services	9,310	361,096	278,211	26,310	3,289,270	2,235,235	26,310	5,373,797	4,253,860
Waterfront Revitalization Initiative	14,369	98,078	4,010	14,369	196,509	15,199	14,369	196,509	15,199
<b>Infrastructure and Development Services</b>	<b>60,658</b>	<b>470,361</b>	<b>288,621</b>	<b>80,658</b>	<b>5,074,832</b>	<b>2,345,186</b>	<b>80,658</b>	<b>7,209,334</b>	<b>4,388,966</b>
<b>Corporate Services</b>									
311 Toronto	144	671	671	144	1,379	1,379	144	1,879	1,879
Corporate Real Estate Management	113,416	170,901	143,247	118,675	1,250,818	534,176	118,675	1,562,067	819,040
Environment and Energy	15,546	27,190		15,546	182,173		15,546	334,673	
Fleet Services	19,573	84,348		19,881	481,943		19,881	935,906	
Chief Information Security Office	2,004	5,966	6,886	2,004	30,266	31,186	2,004	30,266	31,186
Technology Services	18,315	40,964	20,066	20,615	194,609	67,881	20,615	311,512	68,418
<b>Corporate Services</b>	<b>168,998</b>	<b>330,040</b>	<b>170,870</b>	<b>176,865</b>	<b>2,141,188</b>	<b>634,622</b>	<b>176,865</b>	<b>3,176,303</b>	<b>920,523</b>
<b>Finance and Treasury Services</b>									
Office of the CFO and Treasurer	1,781			2,247	1,059	459	2,247	4,634	3,434
Office of the Controller	41,089	56,383	54,988	67,249	91,434	88,644	67,249	101,884	95,119
<b>Finance and Treasury Services</b>	<b>42,870</b>	<b>56,383</b>	<b>54,988</b>	<b>69,496</b>	<b>92,493</b>	<b>89,103</b>	<b>69,496</b>	<b>106,518</b>	<b>98,553</b>
<b>Other City Services</b>									
Accountability Offices					1,650	1,650		2,450	2,450
City Clerk's Office	5,140	4,750	3,765	5,140	17,330	10,640	5,140	30,135	16,825
Corporate Initiatives	1,835	960	400	1,835	1,520	400	1,835	1,520	400
<b>Other City Services</b>	<b>6,975</b>	<b>5,710</b>	<b>4,165</b>	<b>6,975</b>	<b>20,500</b>	<b>12,690</b>	<b>6,975</b>	<b>34,105</b>	<b>19,675</b>
<b>Total - City Operations</b>	<b>643,027</b>	<b>1,423,496</b>	<b>877,215</b>	<b>736,363</b>	<b>11,552,345</b>	<b>4,982,697</b>	<b>736,363</b>	<b>16,869,441</b>	<b>8,692,762</b>
<b>Agencies</b>									
Exhibition Place	1,150	20,005	15,455	1,150	106,031	99,058	1,150	164,131	155,258
GO Transit									
TO Live	9,175	20,998	20,998	9,175	81,018	81,018	9,175	107,546	107,546
Toronto & Region Conservation Authority		25,860	9,478		117,882	36,222		228,184	63,440
Toronto Police Service	24,612	60,527	30,679	24,612	340,980	118,458	24,612	646,806	219,590
Toronto Public Health	2,380	4,111	3,912	2,885	19,666	19,366	2,885	28,875	28,575
Toronto Public Library	12,177	38,448	27,757	16,828	256,474	174,367	16,828	499,956	346,127
Toronto Zoo	7,990	13,450	13,450	7,990	87,689	79,290	7,990	140,083	128,083
Yonge-Dundas Square		100	100		100	100		100	100
<b>Agencies excl. TTC</b>	<b>57,484</b>	<b>183,499</b>	<b>121,829</b>	<b>62,640</b>	<b>1,009,840</b>	<b>607,879</b>	<b>62,640</b>	<b>1,815,681</b>	<b>1,048,719</b>
<b>Tax Supported before TTC</b>	<b>700,511</b>	<b>1,606,995</b>	<b>999,044</b>	<b>799,003</b>	<b>12,562,185</b>	<b>5,590,576</b>	<b>799,003</b>	<b>18,685,122</b>	<b>9,741,481</b>
<b>Toronto Transit Commission</b>									
Toronto Transit Commission	189,765	1,415,053	48,226	189,765	7,254,381	153,276	189,765	11,712,092	793,043
Scarborough Subway Extension	17,193	5,302	5,302	17,193	26,671	26,671	17,193	26,671	26,671
Spadina Subway Extension		63,967	21,704		64,794	22,531		64,794	22,531
Transit Studies		7,093			40,873			40,873	
<b>Toronto Transit Commission</b>	<b>206,958</b>	<b>1,491,415</b>	<b>75,232</b>	<b>206,958</b>	<b>7,386,719</b>	<b>202,478</b>	<b>206,958</b>	<b>11,844,430</b>	<b>842,245</b>
<b>Tax Supported Programs</b>	<b>907,469</b>	<b>3,098,410</b>	<b>1,074,276</b>	<b>1,005,961</b>	<b>19,948,904</b>	<b>5,793,054</b>	<b>1,005,961</b>	<b>30,529,552</b>	<b>10,583,726</b>