

## Budget Committee

<b>Meeting No.</b>	45	<b>Contact</b>	Matthew Green, Committee Administrator
<b>Meeting Date</b>	Monday, February 7, 2022	<b>Phone</b>	416-392-4666
<b>Start Time</b>	9:30 AM	<b>E-mail</b>	buc@toronto.ca
<b>Location</b>	Video Conference	<b>Chair</b>	Councillor Gary Crawford

BU45.1	ACTION	Amended		
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### 2022 Capital and Operating Budgets

#### Committee Recommendations

#### 2022 Operating Budget

#### COMMUNITY AND SOCIAL SERVICES

##### Children's Services

1. City Council approve the 2022 Operating Budget for Children's Services of \$671.877 million gross, \$579.584 million revenue and \$92.293 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Child Care Delivery	468,260.3	407,717.4	60,542.9
Child Care Service Management	203,616.3	171,866.3	31,750.1
Total Program Budget	671,876.6	579,583.7	92,292.9

2. City Council approve the 2022 staff complement for Children's Services of 1,051.2 positions all of which are operating positions.

##### Court Services

3. City Council approve the 2022 Operating Budget for Court Services of \$32.83 million gross, \$69.16 million revenue and \$36.33 million net revenue for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

Court Case Management	17,777.31	28,927.68	-11,150.37
Default Fine Collection Management	4,890.92	8,214.26	-3,323.34
Provincial Offences & Tribunal Dispute Resolution	10,158.03	32,012.00	-21,853.97
Total Program Budget	32,826.27	69,153.95	-36,327.68

4. City Council approve the 2022 staff complement for Court Services of 251.2 operating positions.

#### Economic Development and Culture

5. City Council approve the 2022 Operating Budget for Economic Development and Culture of \$97.777 million gross, \$16.937 million revenue and \$80.840 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Business Services	23,950.3	9,225.4	14,724.9
Entertainment Industries Services	6,452.5	1,822.0	4,630.5
Art Services	52,144.4	3,808.0	48,336.4
Museums and Heritage Services	15,229.5	2,081.8	13,147.7
Total Program Budget	97,776.8	16,937.2	80,839.6

6. City Council approve the 2022 staff complement for Economic Development and Culture of 323.9 positions comprised of 11.0 capital position and 312.9 operating positions.

7. City Council approve the 2022 discontinued user fees for general admission at all Toronto History Museums, for Economic Development and Culture identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for Economic Development and Culture, for inclusion in the Municipal Code Chapter 441, "Fees and Charges"; elimination of these fees is to remove barriers to public access and allow for more equitable access.

#### Housing Secretariat

8. City Council approve the 2022 Operating Budget for Housing Secretariat of \$72.312 million gross, \$69.464 million revenue and \$2.848 million net for the following services:

Service:	Gross Expenditures	Revenue	Net Expenditures
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	(\$000s)	(\$000s)	(\$000s)
New Affordable Housing Development	68,035.3	66,973.7	1,061.7
Housing Improvement Programs	1,949.0	1,243.2	705.9
Housing Policy & Partnerships	2,327.4	1,246.9	1,080.4
Total Program Budget	72,311.7	69,463.8	2,848.0

9. City Council approve the 2022 staff complement for Housing Secretariat of 54.0 positions comprised of 4.0 capital positions and 50.0 operating positions.

10. City Council direct the City Manager to communicate to the Provincial Government, with the strongest sense of urgency, the request for funds to ensure the City of Toronto can meet its goal of a minimum of 2,000 new supportive housing units in 2022 and City Council authorize the City Manager to use any resources available to advertise or otherwise communicate to the general public, the need for the Provincial Government to help the City of Toronto achieve its supportive housing target.

11. City Council request the City Manager to provide a comprehensive report prior to the set provincial election date in the second quarter of 2022 that includes the status of funding secured for supportive housing funding from the Province.

#### Parks, Forestry and Recreation

12. City Council approve the 2022 Operating Budget for Parks, Forestry and Recreation of \$481.964 million gross, \$137.789 million revenue and \$344.175 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Community Recreation	236,204.9	68,265.6	167,939.3
Parks	175,517.4	42,004.2	133,513.2
Urban Forestry	70,242.0	27,520.0	42,722.0
Total Program Budget	481,964.3	137,789.8	344,174.5

13. City Council approve the 2022 staff complement for Parks, Forestry and Recreation of 4,761.0 positions comprised of 173.9 capital position and 4,587.1 operating positions.

14. City Council approve the 2022 technical adjustments to user fees for Parks, Forestry and Recreation identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for Parks, Forestry and Recreation, for inclusion in the Municipal Code Chapter 441, “Fees and Charges”.

#### Seniors Services and Long Term Care

15. City Council approve the 2022 Operating Budget for Seniors Services and Long- Term Care of \$327.475 million gross, \$254.161 million revenue and \$73.315 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Long-Term Care Homes	313,226.7	242,363.2	70,863.5
Community and Seniors Services	14,248.4	11,797.4	2,451.0
Total Program Budget	327,475.1	254,160.6	73,314.5

16. City Council approve the 2022 staff complement for Seniors Services and Long- Term Care of 3,039.04 positions comprised of 1.0 capital position and 3,038.04 operating positions.

#### Shelter, Support and Housing Administration

17. City Council approve the 2022 Operating Budget for Shelter, Support and Housing Administration of \$1,252.569 million gross, \$393.459 million revenue and \$859.110 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Homeless and Housing First Solutions	689,710.9	230,882.2	458,828.7
Social Housing System Management	562,857.5	162,576.5	400,281.0
Total Program Budget	1,252,568.4	393,458.7	859,109.7

18. City Council approve the 2022 staff complement for Shelter, Support and Housing Administration of 1,127.0 positions comprised of 37.0 capital positions and 1,090.0 operating positions.

#### Social Development, Finance and Administration

19. City Council approve the 2022 Operating Budget for Social Development, Finance and Administration of \$92.261 million gross, \$13.696 million revenue and \$78.565 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Community and Neighbourhood Development	35,459.2	6,389.9	29,069.3
Community Partnership Investment Program	24,656.2	0.0	24,656.2
Social Policy and Planning	15,518.7	1,508.9	14,009.8
Financial Management and Program Support	6,422.7	1,457.1	4,965.6
Human Services Integration	8,846.8	4,261.7	4,585.1
Corporate Leadership	1,357.3	78.1	1,279.2
Total Program Budget	92,260.9	13,695.7	78,565.2

20. City Council approve the 2022 staff complement for Social Development, Finance and Administration of 302.0 operating positions.

21. City Council authorize the Executive Director, Social Development, Finance and Administration to amend Fair Pass Transit Discount Program eligibility requirements to include all active Ontario Works and Ontario Disability Support Program clients residing in Toronto between the ages of 20 and 64.

Toronto Community Housing Corporation

22. City Council request the Provincial and Federal governments to provide funding support to offset the \$26.8 million in COVID impacts identified by Toronto Community Housing Corporation.

Toronto Employment and Social Services

23. City Council approve the 2022 Operating Budget for Toronto Employment and Social Services of \$1.158 billion gross, \$1.076 billion revenue and \$81.431 million net for the following services:

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Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Employment Services	61,956.5	46,456.1	15,500.4
Integrated Case Management and Service Planning	125,340.9	76,186.1	49,154.8
Financial Supports	970,538.3	953,762.6	16,775.7
Total Program Budget	1,157,835.7	1,076,404.8	81,430.9

24. City Council approve the 2022 staff complement for Toronto Employment and Social Services of 1,774.5 operating positions.

#### Toronto Paramedic Services

25. City Council approve the 2022 Operating Budget for Toronto Paramedic Services of \$292.143 million gross, \$192.014 million revenue and \$100.129 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Emergency Medical Care	248,720.8	152,907.1	95,813.7
Emergency Medical Dispatch & Preliminary Care	31,542.9	31,556.1	(13.2)
Community Paramedicine & Call Mitigation	11,878.9	7,550.6	4,328.3
Total Program Budget	292,142.5	192,013.7	100,128.8

26. City Council approve the 2022 staff complement for Toronto Paramedic Services of 1,796.3 positions comprised of 3.0 capital positions and 1,793.3 operating positions.

#### INFRASTRUCTURE AND DEVELOPMENT SERVICES

##### City Planning

27. City Council approve the 2022 Operating Budget for City Planning of \$56.109 million gross, \$42.770 million revenue and \$13.338 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

City Building & Policy Development	24,051.7	5,509.2	18,542.5
Development Review, Decision & Implementation	32,056.9	37,261.2	(5,204.2)
Total Program Budget	56,108.6	42,770.4	13,338.2

28. City Council approve the 2022 staff complement for City Planning of 470.0 positions comprised of 21.1 capital positions and 448.9 operating positions.

29. City Council approve the 2022 discontinued and technical adjustments to user fees, for City Planning identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for City Planning, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

#### Engineering and Construction Services

30. City Council approve the 2022 Operating Budget for Engineering and Construction Services of \$74.613 million gross, \$74.045 million revenue and \$0.568 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Municipal Infrastructure Construction	49,045.7	46,912.9	2,132.8
Engineering Review	14,741.7	17,434.2	-2,692.5
Engineering Information	10,825.5	9,698.3	1,127.2
Total Program Budget	74,612.9	74,045.4	567.5

31. City Council approve the 2022 staff complement for Engineering and Construction Services of 645.1 positions comprised of 509.0 capital positions and 136.1 operating positions.

#### Toronto Fire Services

32. City Council approve the 2022 Operating Budget for Toronto Fire Services of \$523.467 million gross, \$20.769 million revenue and \$502.698 million net for the following services:

Service	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Fire Rescue and Emergency Response	486,807.0	19,630.6	467,176.4

Fire Prevention Inspection and Enforcement	30,005.0	1,130.6	28,874.4
Fire Safety Education	6,655.0	8.1	6,646.9
Total Program Budget	523,467.0	20,769.3	502,697.7

33. City Council approve the 2022 staff complement for Toronto Fire Services of 3,206.3 positions comprised of 1.0 capital position and 3,205.3 operating positions.

#### Municipal Licensing and Standards

34. City Council approve the 2022 Operating Budget for Municipal Licensing and Standards of \$64.138 million gross, \$42.304 million revenue and \$21.835 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Bylaw Compliance and Enforcement	35,294.2	6,975.8	28,318.4
Licensing and Permits	14,995.7	31,794.9	(16,799.2)
Animal Services	13,848.3	3,532.8	10,315.5
Total Program Budget	64,138.2	42,303.5	21,834.7

35. City Council approve the 2022 staff complement for Municipal Licensing & Standards of 547.5 operating positions.

36. City Council approve the 2022 discontinued user fees for Municipal Licensing & Standards identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for Municipal Licensing and Standards, for inclusion in the Municipal Code Chapter 441 “Fees and Charges”.

#### Office of Emergency Management

37. City Council approve the 2022 Operating Budget for the Office of the Emergency Management of \$3.656 million gross, \$0.650 million revenue and \$3.006 million net for the following service:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Office of Emergency	3,656.2	650.0	3,006.2



Management			
Total Program Budget	3,656.2	650.0	3,006.2

38. City Council approve the 2022 staff complement for Office of Emergency Management of 21.0 positions comprised of 0 capital position and 21.0 operating positions.

#### Policy, Planning, Finance and Administration

39. City Council approve the 2022 Operating Budget for Policy, Planning, Finance and Administration of \$16.730 million gross, \$11.870 million revenue and \$4.860 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Corporate Leadership	1,302.2	253.9	1,048.3
Organizational Effectiveness	257.9	26.0	232.0
Financial Management	8,382.7	6,324.5	2,058.2
Program Support	6,787.1	5,265.1	1,521.9
Total Program Budget	16,729.9	11,869.5	4,860.4

40. City Council approve the 2022 staff complement for Policy, Planning, Finance and Administration of 167.1 positions comprised of 6.0 capital positions and 161.1 operating positions.

#### Toronto Building

41. City Council approve the 2022 Operating Budget for Toronto Building of \$68.046 million gross, \$84.193 million revenue and \$16.147 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Building Compliance	31,928.9	38,695.2	(6,766.3)
Building Permission and Information	36,117.0	45,497.6	(9,380.6)
Total Program Budget	68,045.9	84,192.8	(16,146.9)

42. City Council approve the 2022 staff complement for Toronto Building of 534.0 operating positions.

## Transit Expansion

43. City Council approve the 2022 Operating Budget for Transit Expansion of \$9.671 million gross, \$7.334 million revenue and \$2.337 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Capital Implementation Coordination	7,460.4	7,176.4	284.0
Program Management and Planning	2,210.8	157.9	2,052.9
Total Program Budget	9,671.2	7,334.3	2,336.9

44. City Council approve the 2022 staff complement for Transit Expansion of 63.0 positions comprised of 2.0 capital positions and 61.0 operating positions.

## Transportation Services

45. City Council approve the 2022 Operating Budget for Transportation Services of \$436.355 million gross, \$202.245 million revenue and \$234.109 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Permits and Applications	19,295.4	61,058.9	(41,763.6)
Road and Sidewalk Management	257,149.4	119,192.3	137,957.1
Transportation Safety and Operations	159,910.0	21,994.1	137,915.9
Total Program Budget	436,354.8	202,245.4	234,109.4

46. City Council approve the 2022 staff complement for Transportation Services of 1,453.0 positions comprised of 216.5 capital positions and 1,236.5 operating positions.

47. City Council approve the 2022 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes above the inflationary adjusted rate for Transportation Services identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for Transportation Services, for inclusion in the Municipal Code Chapter 441 "Fees and Charges".

## CORPORATE SERVICES

### 311 Toronto

48. City Council approve the 2022 Operating Budget for 311 Toronto of \$19.280 million gross, \$8.619 million revenue and \$10.662 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
311 Front Line Service Delivery	15,450.2	6,882.5	8,567.8
311 Project Management Office	2,214.5	1,736.0	478.5
311 Information and Business Processing	1,370.8		1,370.8
311 Metrics and Perf. Reporting	244.4		244.4
Total Program Budget	19,280.0	8,618.5	10,661.5

49. City Council approve the 2022 staff complement for 311 Toronto of 178.0 positions comprised of 13.0 capital positions and 165.0 operating positions.

### Corporate Real Estate Management

50. City Council approve the 2022 Operating Budget for Corporate Real Estate Management of \$209.255 million gross, \$96.804 million revenue and \$112.451 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Facilities Management	\$175,200.8	\$28,699.3	\$146,501.5
Real Estate	\$34,054.2	\$68,104.9	(\$34,050.7)
Total Program Budget	\$209,254.9	\$96,804.2	\$112,450.8

51. City Council approve the 2022 staff complement for Corporate Real Estate Management of 1,042.4 positions comprised of 103.4 capital position and 939.0 operating positions.

### Environment and Energy

52. City Council approve the 2022 Operating Budget for Environment and Energy of \$17.486 million gross, \$3.763 million revenue and \$13.723 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Environment & Energy	\$17,485.9	\$3,763.0	\$13,722.9
Total Program Budget	\$17,485.9	\$3,763.0	\$13,722.9

53. City Council approve the 2022 staff complement for Environment and Energy of 103.6 positions comprised of 2.0 capital positions and 101.6 operating positions.

54. City Council direct the Executive Director, Environment and Energy, in consultation with the Chief Financial Officer and Treasurer, as part of the Climate Lens Program work, to establish a process for identifying projects that produce net positive and net negative climate impacts (e.g. increased greenhouse gas emissions), at the time of a projects' consideration by including an assessment of climate impacts, providing details on the methodology and results used in the assessment in order to help prioritize projects for funding.

#### Fleet Services

55. City Council approve the 2022 Operating Budget for Fleet Services of \$63.1 million gross, \$33.9 million revenue and \$29.2 million net for the following services:

Service:	Gross Expenditures (\$ millions)	Revenue (\$ millions)	Net Expenditures (\$ millions)
Fleet Management	44.7	21.5	23.2
Fuel Management	18.4	12.4	6.0
Total Program Budget	63.1	33.9	29.2

56. City Council approve the 2022 staff complement for Fleet Services of 206.0 positions comprised of 206.0 operating positions.

#### Office of the Chief Information Security Officer

57. City Council approve the 2022 Operating Budget of \$44.663 million gross, \$5.000 million revenue and \$39.663 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Cyber Security	\$44,662.5	\$5,000.0	\$39,662.5
Total Program Budget	\$44,662.5	\$5,000.0	\$39,662.5

58. City Council approve the 2022 staff complement for the Office of the CISO of 80.0 positions comprised entirely of operating positions.

#### Technology Services

59. City Council approve the 2022 Operating Budget for Technology Services of \$141.266 million gross, \$31.949 million revenue and \$109.316 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Business Technology Solutions	52,427.0	18,259.2	34,167.9
Computer and Communications Technology Infrastructure	61,215.6	11,294.8	49,920.8
Enterprise Technology Services Planning and Client Services	27,622.8	2,395.2	25,227.6
Total Technology Services Budget	141,265.5	31,949.2	109,316.3

60. City Council approve the 2022 staff complement for Technology Services of 770.0 positions comprised of 136.0 capital position and 634.0 operating positions.

#### FINANCE AND TREASURY SERVICES

##### Office of the Chief Financial Officer and Treasurer

61. City Council approve the 2022 Operating Budget for the Office of the Chief Financial Officer and Treasurer of \$16.569 million gross, \$3.624 million revenue and \$12.945 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Financial Planning	11,265.7	1,448.5	9,817.2
Internal Audit	1,860.3	255.8	1,604.5
Insurance and Risk Management	1,785.1	1,785.1	0.0
Capital Markets	1,657.8	135.0	1,522.8
Total Program	16,568.9	3,624.4	12,944.5

Budget			
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62. City Council approve the 2022 staff complement for the Office of the Chief Financial Officer and Treasurer of 114.0 positions comprised of 5.0 capital positions and 109.0 operating positions.

#### Office of the Controller

63. City Council approve the 2022 Operating Budget for Office of the Controller of \$88.428 million gross, \$45.109 million revenue and \$43.319 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Controllership	5,319.9	4,789.4	530.6
Financial Control Process Improvement	1,568.6	268.2	1300.5
Corporate Financial Strategies & Policy	2,227.4	621.7	1,605.7
Accounting Services	11,685.2	2,211.5	9,473.6
Pension, Payroll & Employee Benefits	17,645.4	4,103.8	13,541.6
Purchasing & Materials Management	17,788.1	3,547.8	14,240.3
Revenue Services	32,193.5	29,566.9	2,626.6
Total Program Budget	88,428.1	45,109.3	43,318.8

64. City Council approve the 2022 staff complement for Office of the Controller of 733.0 positions comprised of 66.0 capital position and 667.00 operating positions.

65. City Council approve the 2022 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes above the inflationary adjusted rate for Office of the Controller identified in Appendix 9 to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Controller, for inclusion in the Municipal Code Chapter 441, "Fees and Charges".

#### CITY MANAGER AND OTHER CITY PROGRAMS

##### City Clerk's Office

66. City Council approve the 2022 Operating Budget for City Clerk's Office of \$66.053 million gross, \$28.176 million revenue and \$37.877 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

Elect Government	21,733.8	21,733.8	0.0
Make Government Work	32,921.2	5,416.1	27,505.1
Open Government	11,397.9	1,026.5	10,371.4
Total Program Budget	66,052.9	28,176.4	37,876.6

67. City Council approve the 2022 staff complement for City Clerk's Office of 423.9 positions comprised of 10.8 capital position and 413.1 operating positions.

68. City Council approve the 2022 user fees changes including a new user fee, market rate user fee changes, technical adjustment and discontinued user fee rate for City Clerk's Office identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for the City Clerk's Office, for inclusion in the Municipal Code Chapter 441, "Fees and Charges".

#### City Council

69. City Council approve the 2022 Operating Budget for City Council of \$24.202 million gross and \$21.862 million net:

	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total City Council Budget	\$24,202.2	\$2,340.0	\$21,862.2

#### Office of the Mayor

70. City Council approve the 2022 Operating Budget for the Office of the Mayor of \$2.567 million gross and net:

	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office of the Mayor Budget	\$2,567.0	\$0.0	\$2,567.0

#### Office of the Auditor General

71. City Council approve the 2022 Operating Budget for the Auditor General's Office of \$7.729 million gross and \$7.658 million net:

	Gross Expenditures (\$000s)	Revenues (\$000s)	Net Expenditures (\$000s)

Total Office Budget	7,728.7	0.071	7,657.7
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72. City Council approve the 2022 staff complement for the Auditor General's Office of 44.0 positions.

#### Office of the Integrity Commissioner

73. City Council approve the 2022 Operating Budget for the Office of the Integrity Commissioner of \$0.762 million gross and \$0.662 million net:

	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	761.6	100.0	661.6

74. City Council approve the 2022 staff complement for the Office of the Integrity Commissioner of 3.0 positions.

#### Toronto Lobbyist Registrar

75. City Council approve the 2022 Operating Budget for the Toronto Lobbyist Registrar of \$1.257 million gross and net:

	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	1,256.6	0.0	1,256.6

76. City Council approve the 2022 staff complement for Toronto Lobbyist Registrar of 8.3 positions.

#### Ombudsman Toronto

77. City Council approve the 2022 Operating Budget for Ombudsman Toronto of \$2.688 million gross and net:

	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Total Office Budget	2,688.5	0.0	2,688.5

78. City Council approve the 2022 staff complement for Ombudsman Toronto of 18.0 positions.



## City Manager's Office

79. City Council approve the 2022 Operating Budget for City Manager's Office of \$85.4 million gross, \$19.8 million revenue and \$65.6 million net for the following services:

Service:			
	Gross Expenditures	Revenue	Net Expenditures
	(\$000s)	(\$000s)	(\$000s)
Executive Administration	13,495.8	12,032.8	1,463.0
Strategic & Corporate Policy	4,174.3	174.7	3,999.6
Strategic Public and Employee Communications	8,683.6	1,375.7	7,307.9
People & Equity	55,639.7	6,191.3	49,448.4
Indigenous Affairs Office	2,491.7	0.0	2,491.7
Strategic Partnerships	920.7	0.0	920.7
Total Program Budget	85,405.8	19,774.6	65,631.2

80. City Council approve the 2022 staff complement for City Manager's Office of 542.0 positions comprised of 5.0 capital positions and 537.0 operating positions.

81. City Council direct the City Manager, in consultation with the Chief People Officer, to review and update the non-union and management compensation program, inclusive of salary range restructuring and a pay for performance program, which was paused in 2020 and 2021, informed by independent study of the City's competitive position to address, in particular, vacancies in critical service delivery areas, and amend Municipal Code Chapter 169, Officials, City, accordingly.

## Legal Services

82. City Council approve the 2022 Operating Budget for Legal Services of \$61.202 million gross, \$26.477 million revenue and \$34.725 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Civil Litigation	\$17,435.2	\$7,999.1	\$9,436.1
Prosecution	\$15,628.6	\$142.7	\$15,485.9
Solicitor	\$28,138.1	\$18,335.1	\$9,803.0
Total Program Budget	\$61,201.9	\$26,476.9	\$34,725.0

83. City Council approve the 2022 staff complement for Legal Services of 405.4 positions comprised of 24.5 capital position and 380.9 operating positions.

84. City Council approve the 2022 new user fees, technical adjustments to user fees, market rate user fee changes, rationalized user fees, and other fee changes above the inflationary adjusted rate for Legal Services identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for Legal Services, for inclusion in the Municipal Code Chapter 441, “Fees and Charges”.

## AGENCIES

### Arena Boards of Management

85. City Council approve the 2022 Operating Budget for Arena Boards of Management of \$9.783 million gross, \$8.295 million revenue and \$1.488 million net for the following Arena Boards:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
George Bell	807.7	679.3	128.4
William H. (Bill) Bolton	1,170.7	637.3	533.4
Larry Grossman Forest Hill Memorial	1,277.0	1,126.0	151.0
Leaside Memorial Community Gardens	2,612.2	2,523.1	89.1
McCormick Playground	837.9	682.5	155.4
Moss Park	1,054.2	769.0	285.2
North Toronto Memorial	905.8	758.9	146.9
Ted Reeve Community	1,117.7	1,119.2	(1.5)
Total Program Budget	9,783.2	8,295.2	1,488.0

86. City Council approve the 2022 staff complement for the Arena Boards of Management of 65.7 operating positions.

87. City Council approve the 2022 market rate user fee changes and user fees for discontinuation for the Arena Boards of Management identified in Appendix 9, for inclusion in the Municipal Code Chapter 441 “Fees and to the 2022 Staff Recommended Operating Budget Notes for the Arena Boards of Management Charges”.

### Association of Community Centres

88. City Council approve the 2022 Operating Budget for the Association of Community Centres of \$9.315 million gross, \$0.139 million revenue and \$9.176 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

519 Church Street Community Centre	1,652.9		1,652.9
Applegrove Community Centre	584.3		584.3
Cecil Community Centre	797.1		797.1
Central Eglinton Community Centre	785.2		785.2
Community Centre 55	799.5		799.5
Eastview Neighbourhood Community Centre	661.7		661.7
Ralph Thornton Community Centre	841.1	39.4	801.7
Scadding Court Community Centre	981.0		981.0
Swansea Town Hall	700.2	100.0	600.2
Waterfront Neighbourhood Centre	1,512.1		1,512.1
Total Program Budget	9,315.1	139.4	9,175.7

89. City Council approve the 2022 staff complement for the Association of Community Centres of 86.0 operating positions.

#### CreateTO

90. City Council approve the 2022 Operating Budget for CreateTO of \$16.331 million gross, \$16.331 million revenue and \$0.000 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
CreateTO	16,330.9	16,330.9	0.0
Total Agency Budget	16,330.9	16,330.9	0.0

91. City Council approve the 2022 staff complement for 77.0 positions comprised of 77.0 operating positions.

#### Exhibition Place

92. City Council approve the 2022 Operating Budget for Exhibition Place of \$59.884 million gross, \$56.584 million revenue and \$3.300 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)

Exhibitions and Events	32,996.3	39,312.3	(6,316.0)
Conventions, Conferences and Meetings	5,128.3	4,590.3	538.0
Exhibition Place Parking Access	2,833.9	5,895.0	(3,061.0)
Exhibition Place Asset Management	18,926.3	6,787.2	12,139.1
Total Program Budget	59,884.8	56,584.8	3,300.0

93. City Council approve the 2022 staff complement for Exhibition Place of 346.0 positions comprised of 6.0 capital position and 340.00 operating positions.

#### Heritage Toronto

94. City Council approve the 2022 Operating Budget for Heritage Toronto of \$1.250 million gross, \$0.738 million revenue and \$0.511 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Heritage Promotion and Education	1,032.2	305.3	726.9
Heritage Fundraising and Partnership Development	217.5	433.1	(215.6)
Total Program Budget	1,249.6	738.4	511.2

95. City Council approve the 2022 staff complement for Heritage Toronto of 10.5 operating positions.

#### TO Live

96. City Council approve the 2022 Operating Budget for TO Live of \$38.673 million gross, \$30.614 million revenue and \$8.059 million net for the following service:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Theatrical and Other Cultural Events	\$38,672.6	\$30,613.5	\$8,059.1

Total Program Budget	\$38,672.6	\$30,613.5	\$8,059.1
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97. City Council approve the 2022 staff complement for TO Live of 216.8 positions comprised of 13.0 capital positions and 203.8 operating positions.

#### Toronto and Region Conservation Authority

98. City Council approve the 2022 Operating Budget for Toronto and Region Conservation Authority of \$10.925 million gross, \$5.466 million revenue and \$5.459 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto and Region Conservation Authority	10,925.4	5,466.2	5,459.2
Total Program Budget	10,925.4	5,466.2	5,459.2

#### Toronto Atmospheric Fund

99. City Council approve the 2022 Operating Budget for Toronto Atmospheric Fund of \$8.975 million gross, \$8.975 million revenue and \$0.0 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Atmospheric Fund	8,975.0	8,975.0	0.0
Total Program Budget	8,975.0	8,975.0	0.0

100. City Council approve the 2022 staff complement for Toronto Atmospheric Fund of 16.0 positions entirely comprised of operating positions.

#### Toronto Public Health

101. City Council approve the 2022 Operating Budget for Toronto Public Health of \$361.684 million gross, \$233.338 million revenue and \$128.346 million net for the following services:

Service:	Gross Expenditures (\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Chronic Diseases and Injury Prevention	54,954.6	34,934.8	20,019.8
Emergency Preparedness	2,250.3	1,902.7	347.5

Environmental Health	24,682.8	19,880.1	4,802.7
Family Health	111,797.7	84,194.1	27,603.6
Infectious Diseases	150,008.1	79,537.5	70,470.6
Public Health Foundations	17,990.6	12,889.0	5,101.6
Total Toronto Public Health Budget	361,684.1	233,338.3	128,345.8

102. City Council approve the 2022 staff complement for Toronto Public Health of 2,634.8 positions comprised of 16.0 capital positions and 2,618.8 operating positions.

#### Toronto Public Library

103. City Council approve the 2022 Operating Budget for Toronto Public Library of \$228.190 million gross, \$19.020 million revenue and \$209.170 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Public Library	228,190.4	19,020.4	209,170.0
Total Program Budget	228,190.4	19,020.4	209,170.0

104. City Council approve the 2022 staff complement for Toronto Public Library of 1,806.8 positions comprised of 5.0 capital positions and 1,801.8 operating positions.

#### Toronto Police Service

105. City Council approve the 2022 Operating Budget for the Toronto Police Service of \$1,262.4 million gross, \$144.2 million revenue and \$1,118.2 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Police Service	1,262,428	144,210	1,118,219
Total Program Budget	1,262,428	144,210	1,118,219

106. City Council approve the 2022 staff complement for the Toronto Police Service of 7,604 positions.

#### Toronto Police Services Board

107. City Council approve the 2022 Operating Budget for the Toronto Police Services Board of \$3.046 million gross, \$1.076 million revenue and \$1.970 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Police Services Board	3,045.5	1,075.7	1,969.8
Total Program Budget	3,045.5	1,075.7	1,969.8

108. City Council approve the 2022 staff complement for the Toronto Police Services Board of 7.5 positions.

#### Toronto Police Services Parking Enforcement Unit

109. City Council approve the 2022 Operating Budget for the Toronto Police Service Parking Enforcement Unit of \$51.972 million gross, \$1.116 million revenue and \$50.856 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Toronto Police Service Parking Enforcement Unit	51,971.8	1,115.7	50,856.1
Total Program Budget	51,971.8	1,115.7	50,856.1

110. City Council approve the 2022 staff complement for Toronto Police Service Parking Enforcement Unit of 394.0 operating positions.

#### Toronto Transit Commission

111. City Council approve the 2022 Operating Budget for Toronto Transit Commission of \$2.230 billion gross, \$0.817 billion revenue and \$1.413 billion net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
TTC Conventional	\$2,096,541.1	\$811,226.3	\$1,285,314.8
Wheel-Trans	\$133,150.6	\$5,995.0	\$127,155.6
Total Program Budget	\$2,229,691.7	\$817,221.3	\$1,412,470.4

112. City Council request the Provincial and Federal governments to:

- a. provide relief to offset the financial impacts of COVID-19 through recovery, which are estimated to be \$561.1 million in 2022, with forecasted impacts expected into 2023 and 2024; and
- b. work with the Toronto Transit Commission and the City of Toronto to develop a sustainable funding model for public transit.

#### Toronto Zoo

113. City Council approve the 2022 Operating Budget for Toronto Zoo of \$55.260 million gross, \$37.841 million revenue and \$17.419 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Zoo Visitor Services	34,094.3	35,469.2	(1,374.9)
Zoo Fundraising & Strategic Partnerships	346.4	0.0	346.4
Zoo Conservation & Science	20,818.9	2,371.3	18,447.6
Total Program Budget	55,259.6	37,840.5	17,419.1

114. City Council approve the 2022 staff complement for Toronto Zoo of 423.2 operating positions.

115. City Council approve the 2022 fee changes above the inflationary adjusted rate and rationalized user fees for Toronto Zoo identified in Appendix 9 to the 2022 Staff Recommended Operating Budget Notes for the Toronto Zoo, for inclusion in the Municipal Code Chapter 441, “Fees and Charges”.

#### Yonge-Dundas Square

116. City Council approve the 2022 Operating Budget for Yonge-Dundas Square of \$3.479 million gross, \$2.314 million revenue and \$1.165 million net for the following services:

Service:	Gross Expenditures(\$000s)	Revenue (\$000s)	Net Expenditures (\$000s)
Public Square and Event Venue	3,479.5	2,314.3	1,165.3
Total Program Budget	3,479.5	2,314.3	1,165.3

117. City Council approve the 2022 staff complement for Yonge-Dundas Square of 8.0 operating positions.



## Corporate Accounts

118. City Council approve the 2022 Staff Recommended Operating Budget for Corporate Accounts of \$2.153 billion gross and (\$1.261) billion net revenue comprised of the following accounts:

Accounts:	Gross Expenditure (\$000s)	Revenue (\$000s)	Net Exp. / (Revenue) (\$000s)
Capital & Corporate Financing	1,094,299.8	232,908.2	861,391.6
Non-Program Expenditures	807,897.6	206,193.3	601,704.3
Non-Program Revenues	250,431.5	2,974,302.1	(2,723,870.6)
Total Non-Program Budget	2,152,628.9	3,413,403.6	(1,260,774.7)

119. City Council amend the 2022 Operating Budget to include a \$3 million reduction in Non-Program expenditures arising from targeted savings achieved from cooperative purchasing arrangements; offset by a corresponding \$3 million increase in Non-Program expenditures available for emergent 2022 operating priorities.

120. City Council approve the associated staff complement of 394 operating positions for Non-Program (Parking Tags), consistent with 2021 approved levels.

121. City Council approve one-time funding of \$6.780 million in 2022 to fund one-time costs in Toronto Community Housing Corporation not expected to recur in future years.

122. City Council approve budgeted funding of \$26.842 million in 2022 to the Toronto Community Housing Corporation to offset COVID–related operating pressures, subject to final 2022 COVID-19 impacts and secured COVID-19 funding supports.

123. City Council approve the 2022 sinking fund levies of \$416.279 million in respect of the City's capital financing requirements.

124. City Council direct that, commencing in 2022, cost of living adjustments for non-union and management employees be reinstated and set at a rate commensurate with the Local 79 and Local 416 cost of living adjustments (1 percent in 2022), or at the average rate thereof if the two cost of living adjustments are not same in a future year.

125. City Council approve a contribution to the City Building Reserve Fund from the dedicated City Building levy for priority transit and housing capital projects of \$192.890 million.

126. City Council approve a contribution to the Scarborough Transit Reserve Fund from the dedicated special property tax levy of \$40.699 million, in support of commitments to transit investments.

127. City Council approve the contribution of any annual debt service cost underspending to the Debt Servicing Stabilization Reserve to mitigate any future debt service cost pressure.

128. City Council approve the contribution of any annual MLTT specific surplus to the City's Capital Program in the form of either a contribution to the Capital Financing Reserve or to replace existing or planned debt funding, resulting in increased capital funding capacity for use as part of future year capital budgeting processes.

## **2021-2030 Capital Budget and Plan**

### **COMMUNITY AND SOCIAL SERVICES**

#### **Children's Services**

129. City Council approve 2022 Capital Budget for Children's Services with cash flows and future year commitments totaling \$73.048 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Children's Services.

130. City Council approve the 2023-2031 Capital Plan for Children's Services totaling \$31.183 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Children's Services.

131. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### **Court Services**

132. City Council approve 2022 Capital Budget for Court Services with cash flows and future year commitments totaling \$0.308 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Court Services.

#### **Economic Development and Culture**

133. City Council approve the 2022 Capital Budget for Economic Development and Culture with cash flows and future year commitments totaling \$44.148 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Economic Development and Culture.

134. City Council approve the 2023-2031 Capital Plan for Economic Development and Culture totaling \$142.781 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Economic Development and Culture.

135. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

#### **Housing Secretariat**

136. City Council approve the 2022 Capital Budget for Housing Secretariat with cash flows and future year commitments totaling \$970.807 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Housing Secretariat.

137. City Council approve the 2023-2031 Capital Plan for Housing Secretariat totaling \$572.533 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Housing Secretariat.

138. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

#### Parks, Forestry and Recreation

139. City Council approve the 2022 Capital Budget for Parks, Forestry and Recreation with cash flows and future year commitments totaling \$1,227.0 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Parks, Forestry and Recreation.

140. City Council approve the 2023-2031 Capital Plan for Parks, Forestry and Recreation totaling \$1,480.3 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Parks, Forestry and Recreation.

141. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Seniors Services and Long Term Care

142. City Council approve 2022 Capital Budget for Seniors Services and Long- Term Care with cash flows and future year commitments totaling \$204.915 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Seniors Services and Long Term Care.

143. City Council approve the 2023-2031 Capital Plan for Seniors Services and Long- Term Care totaling \$75.442 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Seniors Services and Long Term Care.

144. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Shelter, Support and Housing Administration

145. City Council approve the 2022 Capital Budget for Shelter, Support and Housing Administration with cash flows and future year commitments totaling \$816.279 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Shelter, Support and Housing Administration.

146. City Council approve the 2023-2031 Capital Plan for Shelter, Support and Housing Administration totaling \$1,523.581 million in project estimates as detailed by project in Appendix 6b Shelter, Support and Housing Administration.

147. City Council request that capital funding requirements for Toronto Community Housing Corporation, including \$160.000 million of capital City funding in 2031, be revisited and confirmed in future years along with ongoing Provincial and Federal funding.

148. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

149. City Council continue to advocate to the Federal and Provincial governments for ongoing funding for the COVID-19 emergency shelter response, supportive housing and refugee claimant emergency shelter response.

#### Toronto Employment and Social Services

150. City Council approve 2022 Capital Budget for Toronto Employment and Social Services with cash flows totaling \$4.248 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Toronto Employment and Social Services.

#### Toronto Paramedic Services

151. City Council approve the 2022 Capital Budget for Toronto Paramedic Services with cash flows and future year commitments totaling \$94.675 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Toronto Paramedic Services.

152. City Council approve the 2023-2031 Capital Plan for Toronto Paramedic Services totaling \$56.770 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Toronto Paramedic Services.

### INFRASTRUCTURE AND DEVELOPMENT SERVICES

#### City Planning

153. City Council approve 2022 Capital Budget for Economic City Planning with cash flows and future year commitments totaling \$11.544 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Operating Budget Notes for City Planning.

154. City Council approve the 2023-2031 Capital Plan for City Planning totaling \$49.871 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Operating Budget Notes for City Planning.

#### Toronto Fire Services

155. City Council approve 2022 Capital Budget for Toronto Fire Services with cash flows and future year commitments totaling \$36.369 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Operating Budget Notes for Toronto Fire Services.

156. City Council approve the 2023-2031 Capital Plan for Toronto Fire Services totaling \$26.253 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Operating Budget Notes for Toronto Fire Services.

## Transit Expansion

157. City Council approve 2022 Capital Budget for Transit Expansion with cash flows and future year commitments totaling \$1,492.9 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Transit Expansion.

158. City Council approve the 2023-2031 Capital Plan for Transit Expansion totaling \$62.0 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Transit Expansion.

159. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

## Transportation Services

160. City Council approve 2022 Capital Budget for Transportation Services with cash flows and future year commitments totaling \$2.891 billion as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Transportation Services.

161. City Council approve the 2023-2031 Capital Plan for Transportation Services totaling \$2.509 billion in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Transportation Services.

162. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

## Waterfront Revitalization Initiative

163. City Council approve 2022 Capital Budget for Waterfront Revitalization Initiative with cash flows and future year commitments totaling \$190.726 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Waterfront Revitalization Initiative.

164. City Council approve the 2023-2031 Capital Plan for Waterfront Revitalization Initiative totaling \$20.152 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Waterfront Revitalization Initiative.

165. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

## CORPORATE SERVICES

### 311 Toronto

166. City Council approve 2022 Capital Budget for 311 Toronto with cash flows and future year commitments totaling \$1.123 million as detailed by project in Appendix 6a to the 2022

## Staff Recommended Capital and Operating Budget Notes for 311 Toronto.

167. City Council approve the 2023-2031 Capital Plan for 311 Toronto totaling \$0.900 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for 311 Toronto.

## Corporate Real Estate Management

168. City Council approve 2022 Capital Budget for Corporate Real Estate Management with cash flows and future year commitments totaling \$1,216.907 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Corporate Real Estate Management.

169. City Council approve the 2023-2031 Capital Plan for Corporate Real Estate Management totaling \$463.835 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Corporate Real Estate Management.

170. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Environment and Energy

171. City Council approve 2022 Capital Budget for Environment and Energy with cash flows and future year commitments totaling \$90.719 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Environment and Energy.

172. City Council approve the 2023-2031 Capital Plan for Environment and Energy totaling \$259.500 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Environment and Energy.

173. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Fleet Services

174. City Council approve 2022 Capital Budget for Fleet Services with cash flows and future year commitments totaling \$203.9 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Fleet Services.

175. City Council approve the 2023-2031 Capital Plan for Fleet Services totaling \$751.9 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Fleet Services.

176. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Office of the Chief Information Security Officer

177. City Council approve 2022 Capital Budget for the Office of the CISO with cash flows and future year commitments totaling \$32.270 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Information Security Officer.

## Technology Services

178. City Council approve 2022 Capital Budget for Technology Services with cash flows and future year commitments totaling \$92.770 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Technology Services.

179. City Council approve the 2023-2031 Capital Plan for Technology Services totaling \$239.357 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Technology Services.

## FINANCE AND TREASURY SERVICES

### Office of the Chief Financial Officer and Treasurer

180. City Council approve 2022 Capital Budget for the Office of the Chief Financial Officer and Treasurer with cash flows and future year commitments totaling \$2.706 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Financial Officer and Treasurer.

181. City Council approve the 2023-2031 Capital Plan for the Office of the Chief Financial Officer and Treasurer totaling \$4.175 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Chief Financial Officer and Treasurer.

182. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

### Office of the Controller

183. City Council approve 2022 Capital Budget for Office of the Controller with cash flows and future year commitments totaling \$158.183 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Controller.

184. City Council approve the 2023-2031 Capital Plan for Office of the Controller totaling \$10.950 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Office of the Controller.

185. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

## CITY MANAGER AND OTHER CITY PROGRAMS

### City Clerk's Office

186. City Council approve 2022 Capital Budget for City Clerk's Office with cash flows and future year commitments totaling \$12.435 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the City Clerk's Office.

187. City Council approve the 2023-2031 Capital Plan for City Clerk's Office totaling \$22.840 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the City Clerk's Office.

### Toronto Lobbyist Registrar

188. City Council approve the 2023-2031 Capital Plan for Toronto Lobbyist Registrar totaling \$1.350 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Lobbyist Registrar.

### Ombudsman Toronto

189. City Council approve the 2023-2031 Capital Plan for Ombudsman Toronto totaling \$1.100 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Ombudsman Toronto.

## AGENCIES

### Exhibition Place

190. City Council approve the 2022 market rate user fee changes for Exhibition Place identified in Appendix 9 to the 2022 Staff Recommended Capital and Operating Budget Notes for Exhibition Place, for inclusion in the Municipal Code Chapter 441, "Fees and Charges".

191. City Council approve the 2022 Capital Budget for Exhibition Place with cash flows and future year commitments totaling \$25.796 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Exhibition Place.

192. City Council approve the 2023-2031 Capital Plan for Exhibition Place totaling \$144.126 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Exhibition Place.

193. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs

### TO Live

194. City Council approve the 2022 Capital Budget for TO Live with cash flows and future year commitments totaling \$40.444 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for TO Live.

195. City Council approve the 2023-2031 Capital Plan for TO Live totaling \$76.277 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital



and Operating Budget Notes for TO Live.

#### Toronto and Region Conservation Authority

196. City Council approve the 2022 Capital Budget for Toronto and Region Conservation Authority with cash flows and future year commitments totaling \$33.274 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto and Region Conservation Authority.

197. City Council approve the 2023-2031 Capital Plan for Toronto and Region Conservation Authority totaling \$194.910 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto and Region Conservation Authority.

#### Toronto Public Health

198. City Council approve 2022 Capital Budget for Toronto Public Health with cash flows and future year commitments totaling \$9.014 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for Toronto Public Health.

199. City Council approve the 2023-2031 Capital Plan for Toronto Public Health totaling \$22.746 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for Toronto Public Health.

200. City Council reiterate its request to the Ontario Ministry of Health to provide funding to reimburse the City of Toronto for all extraordinary costs incurred by Toronto Public Health in 2022 for additional staffing and resources for Toronto Public Health's COVID-19 response.

201. City Council approve the New and Enhanced priorities, Enhanced Resources for Toronto Drug Strategy (\$0.959 million gross, \$0.288 million net); and Secretariat Expand Overdose Outreach Team (\$0.763 million gross, \$0.045 million net), with City's commitment to spend up to the net approved amount for these requests with the remaining gross spending contingent on funding confirmation from the Ontario Ministry of Health.

#### Toronto Public Library

202. City Council approve the 2022 Capital Budget for Toronto Public Library with cash flows and future year commitments totaling \$158.638 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Public Library.

203. City Council approve the 2023-2031 Capital Plan for Toronto Public Library totaling \$358.146 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Public Library.

204. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Toronto Police Service

205. City Council approve the 2022-2031 Capital Budget for Toronto Police Service with cash flows and future year commitments totaling \$116.876 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Police Service.

206. City Council approve the 2023-2031 Capital Plan for Capital Program totaling \$554.542 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Police Service.

207. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Toronto Transit Commission

208. City Council approve the 2022 Capital Budget for the Toronto Transit Commission with cash flows of \$1.698 billion and future year commitments of \$8.539 billion, totaling \$10.237 billion as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Transit Commission.

209. City Council approve the 2023-2031 Capital Plan for the Toronto Transit Commission totaling \$1.814 billion in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Transit Commission.

210. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Toronto Zoo

211. City Council approve the 2022 Capital Budget for Toronto Zoo with cash flows and future year commitments totaling \$29.737 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Zoo.

212. City Council approve the 2023-2031 Capital Plan for Toronto Zoo totaling \$118.336 million in project estimates as detailed by project in Appendix 6b to the 2022 Staff Recommended Capital and Operating Budget Notes for the Toronto Zoo.

213. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2022 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Yonge-Dundas Square

214. City Council approve the 2022 Capital Budget for Yonge-Dundas Square with cash flows and future year commitments totaling \$0.100 million as detailed by project in Appendix 6a to the 2022 Staff Recommended Capital and Operating Budget Notes for the Yonge-Dundas Square.

#### Corporate Initiatives

215. City Council approve 2022 Staff Recommended Capital Budget for Corporate Initiatives with cash flows and future year commitments totaling \$3.355 million (including \$1.835 million of carry forward) as detailed by project in appendix 2.1.1 to the report (January 13, 2022) from the Chief Financial Officer and Treasurer.

216. City Council, in approving the 2022-2031 Capital Budget and Plan, express its intent to ensure that:

- a. the increase in need for services attributable to anticipated development will be met; and
- b. any future excess capacity identified will be paid for by development charges or other similar charges.

217. City Council approve contributions and withdrawals to/from reserves in Corporate Accounts as indicated in Appendix 3 to the report (January 13, 2022) from the Chief Financial Officer and Treasurer.

218. City Council authorize the Mayor (or as an alternate to the Mayor, either the Deputy Mayor or the Chair of the Budget Committee) and the Chief Financial Officer and Treasurer, during 2022, to enter into agreements for the sale, or the issuance and sale, of debentures, and revenue bonds and for entering into bank loan agreements, upon such terms and conditions, including price, as they deem expedient, for the purposes of borrowing money to obtain or provide long-term financing of any capital work, in an annual amount not to exceed \$2.0 billion per year provided that such debt issue is in compliance with the Council approved existing debt guidelines.

219. City Council amend Municipal Code Chapter 30, Debenture and other Borrowing, to reflect Recommendation 218 above, and authority be granted for the introduction of the necessary Bills in Council to give effect to the foregoing.

#### Service Levels

220. City Council approve the 2022 service levels for Tax Supported Programs as outlined in Appendix 1 to the report (January 13, 2022) from the Chief Financial Officer and Treasurer, titled "Recommended 2022 Service Levels - Tax Supported Programs".

#### **Decision Advice and Other Information**

The Budget Committee:

1. Requested budget briefing notes to the February 11, 2022 meeting of the Executive Committee as follows:

#### City Manager's Office

The City Manager, in consultation with the Chief Financial Officer and Treasurer, on:

1. Further analysis on Budget Briefing Note 18 titled "Continued COVID-19 Support Funding from Federal/Provincial Governments - Potential Impacts of Inadequate 2022 Funding Support", outlining the anticipated impact on each division and agency's capital budgets.

#### Shelter, Support and Housing Administration

The General Manager, Shelter, Support and Housing Administration on:

2. Opportunities to increase immediate access to housing solutions for people living in shelters.

Social Development, Finance and Administration

The Executive Director, Social Development, Finance and Administration on:

3. The importance of hospital-based violence intervention programs to the goals of SafeTO.
4. How short-term City support can enable expansion of the program to Scarborough and Etobicoke/York, and better integrate these programs into the SafeTO work while intergovernmental funding is being sought.

**Summary**

The Budget Committee will consider and make recommendations to the Executive Committee on the 2022 Capital and Operating Budgets.

The following schedule has been established for the consideration of the 2022 Staff Recommended Capital and Operating Budgets:

**Tuesday, January 18, 2022**

Service Group Presentation:

Community and Social Services:

Children's Services  
Economic Development and Culture  
Housing Secretariat  
Toronto Employment and Social Services  
Toronto Paramedic Services  
Parks, Forestry and Recreation  
Shelter, Support and Housing Administration  
Court Services  
Seniors Services and Long Term Care  
Social Development, Finance and Administration

Agencies:

Toronto Public Health  
Toronto Community Housing Corporation

Questions and answers only - no presentations:

Accountability Officers:

Office of the Auditor General  
Office of the Integrity Commissioner  
Office of the Lobbyist Registrar  
Ombudsman Toronto

**Wednesday, January 19, 2022**

Service Group Presentation:

Infrastructure and Development Services:

City Planning  
Municipal Licensing and Standards  
Toronto Fire Services  
Transportation Services  
Engineering and Construction Services  
Office of Emergency Management  
Policy Planning, Finance and Administration  
Toronto Building  
Transit Expansion  
Waterfront Revitalization Initiative

Agencies:

Toronto Transit Commission  
Toronto Police Service  
Toronto Public Library

Questions and answers only - no presentations:

Agencies:

Toronto Police Services Board  
Toronto Police Services Parking Enforcement Unit  
Arena Boards of Management  
Association of Community Centres  
Exhibition Place  
Heritage Toronto  
TO Live  
Toronto Atmospheric Fund  
Toronto and Region Conservation Authority  
Toronto Zoo  
Yonge-Dundas Square

**Thursday, January 20, 2022**

Service Group Presentation:

Corporate Services:

311 Toronto  
Corporate Real Estate Management  
Environment and Energy  
Fleet Services  
Office of the Chief Information Security Officer  
Technology Services

Questions and answers only - no presentations:

Agencies:

CreateTO

Finance and Treasury Services:

Office of the Chief Financial Officer and Treasurer  
Office of the Controller

Other:

City Manager's Office  
Legal Services  
City Clerk's Office  
City Council  
Office of the Mayor

**Background Information**

Presentation from the Deputy City Manager, Corporate Services on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176401.pdf>)

Presentation from the Deputy City Manager, Infrastructure and Development Services on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176399.pdf>)

Presentation from the Chief Financial Officer, Toronto Transit Commission on 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176367.pdf>)

Presentation from the Chief of Police, Toronto Police Service on 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176400.pdf>)

Presentation from the City Librarian, Toronto Public Library on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176476.pdf>)

Presentation from the Deputy City Manager, Community and Social Services, on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176382.pdf>)

Presentation from the Chief Financial Officer and Treasurer, Toronto Community Housing Corporation on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176383.pdf>)

Presentation from the Medical Officer of Health, Toronto Public Health on Staff Recommended 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176381.pdf>)

(January 13, 2022) Report from the Chief Financial Officer and Treasurer on the Tax Supported 2022 Operating Budget and 2022-2031 Capital Budget and Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176464.pdf>)

Revised Appendix 1.1.1 - 2022 Gross Expenditure Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176441.pdf>)

Revised Appendix 1.1.2 - 2022 Revenue Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176442.pdf>)

Revised Appendix 1.1.3 - 2022 Net Expenditure Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176443.pdf>)

Appendix 1.1.4 - 2022 Total New and Enhanced Service Investments

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176444.pdf>)

Appendix 2 - 2022-2031 Staff Recommended Capital Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176445.pdf>)

Appendix 2.1.1 - 2022 Cash Flow and Future Year Commitments for Corporate Initiatives

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176446.pdf>)

Appendix 3 - Contributions and Withdrawals to/from Reserves in Corporate Accounts

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176447.pdf>)

(January 13, 2022) Report and Appendix 1 from the Chief Financial Officer and Treasurer on Recommended 2022 Service Levels - Tax Supported Programs

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176379.pdf>)

(January 13, 2022) Revised 2022 Budget Launch Presentation with Corrections from the City Manager and the Chief Financial Officer and Treasurer on the 2022 Staff Recommended Operating and Capital Budgets

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176395.pdf>  
Revised Appendix 1 to the 2022 Budget Launch Presentation with Corrections from the City Manager and the Chief Financial Officer and Treasurer on the 2022 Staff Recommended Operating and Capital Budgets  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176396.pdf>  
(January 13, 2022) Notice of Public Meeting - 2022 Proposed Changes to User Fees  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176420.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - 311 Toronto  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176466.pdf>  
311 Toronto - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176439.pdf>  
2022 Staff Recommended Operating Budget Notes - Arena Boards of Management  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176467.pdf>  
2022 Staff Recommended Operating Budget Notes - Association of Community Centres  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176468.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Children's Services  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176433.pdf>  
Children's Services - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176393.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - City Clerk's Office  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176482.pdf>  
City Clerk's Office - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176483.pdf>  
2022 Staff Recommended Operating Budget Notes - City Council  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176362.pdf>  
2022 Staff Recommended Operating Budget Notes - City Manager's Office  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176470.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - City Planning  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176484.pdf>  
City Planning - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176485.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Corporate Real Estate Management  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176432.pdf>  
Corporate Real Estate Management - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176394.pdf>  
2022 Staff Recommended Operating Budget Notes - CreateTO  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176437.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Economic Development and Culture  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176460.pdf>  
Economic Development and Culture - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176486.pdf>  
2022 Staff Recommended Operating Budget Notes - Engineering and Construction Services  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176469.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Environment and Energy  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176459.pdf>  
Environment and Energy - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176370.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Exhibition Place  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176427.pdf>  
Exhibition Place - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176428.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Fleet Services  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176404.pdf>  
Fleet Services - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176478.pdf>  
2022 Staff Recommended Operating Budget Notes - Heritage Toronto

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176438.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Housing Secretariat  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176434.pdf>  
Housing Secretariat - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176461.pdf>  
2022 Staff Recommended Operating Budget Notes - Legal Services  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176458.pdf>  
2022 Staff Recommended Operating Budget Notes - Municipal Licensing and Standards  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176390.pdf>  
2022 Staff Recommended Operating Budget Notes - Office of the Auditor General  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176451.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Office of the Chief Financial Officer and Treasurer  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176360.pdf>  
Office of the Chief Financial Officer and Treasurer - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176361.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Office of the Chief Information Security Officer  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176376.pdf>  
Office of the Chief Information Security Officer - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176377.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Office of the Controller  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176410.pdf>  
Office of the Controller - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176411.pdf>  
2022 Staff Recommended Operating Budget Notes - Office of Emergency Management  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176384.pdf>  
2022 Staff Recommended Operating Budget Notes - Office of the Integrity Commissioner  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176426.pdf>  
2022 Staff Recommended Operating Budget Notes - Office of the Mayor  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176365.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Ombudsman Toronto  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176465.pdf>  
Ombudsman Toronto - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176477.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Parks, Forestry and Recreation  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176380.pdf>  
Parks, Forestry and Recreation - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176391.pdf>  
2022 Staff Recommended Operating Budget Notes - Policy, Planning, Finance and Administration  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176366.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Seniors Services and Long-Term Care  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176436.pdf>  
Seniors Services and Long-Term Care - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176481.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Shelter, Support and Housing Administration  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176435.pdf>  
Shelter, Support and Housing Administration - 2022-2031 10-Year Capital Plan Detail  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176368.pdf>  
2022 Staff Recommended Operating Budget Notes - Social Development, Finance and Administration  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176409.pdf>  
2022 Staff Recommended Capital and Operating Budget Notes - Technology Services Division  
<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176412.pdf>



Technology Services Division - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176413.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - TO Live  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176453.pdf>)  
TO Live - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176456.pdf>)  
2022 Staff Recommended Operating Budget Notes - Toronto Atmospheric Fund  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176472.pdf>)  
2022 Staff Recommended Operating Budget Notes - Toronto Building  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176369.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Community Housing Corporation  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176479.pdf>)  
Toronto Community Housing Corporation - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176480.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Court Services  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176373.pdf>)  
Toronto Court Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176371.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Employment and Social Services  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176402.pdf>)  
Toronto Employment and Social Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176403.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Fire Service  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176407.pdf>)  
Toronto Fire Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176408.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Lobbyist Registrar  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176454.pdf>)  
Toronto Lobbyist Registrar - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176457.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Paramedic Services  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176385.pdf>)  
Toronto Paramedic Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176386.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Police Services  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176372.pdf>)  
Toronto Police Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176392.pdf>)  
2022 Staff Recommended Operating Budget Notes - Toronto Police Services Board  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176388.pdf>)  
2022 Staff Recommended Operating Budget Notes - Toronto Police Service Parking Enforcement Unit  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176450.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Public Health  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176416.pdf>)  
Toronto Public Health - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176378.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto Public Library  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176422.pdf>)  
Toronto Public Library - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176423.pdf>)  
2022 Staff Recommended Capital and Operating Budget Notes - Toronto and Region Conservation Authority  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176387.pdf>)  
Toronto and Region Conservation Authority - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176389.pdf>)

2022 Staff Recommended Capital and Operating Budget Notes - Toronto Transit Commission  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176448.pdf>)

Toronto Transit Commission - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176419.pdf>)

Transit Studies - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176421.pdf>)

Scarborough Subway Extension - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176424.pdf>)

Spadina Subway Extension - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176425.pdf>)

2022 Staff Recommended Capital and Operating Budget Notes - Toronto Zoo  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176405.pdf>)

Toronto Zoo - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176406.pdf>)

2022 Staff Recommended Capital and Operating Budget Notes - Transit Expansion  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176449.pdf>)

Transit Expansion - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176474.pdf>)

2022 Staff Recommended Capital and Operating Budget Notes - Transportation Services  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176417.pdf>)

Transportation Services - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176418.pdf>)

2022 Staff Recommended Capital Budget Notes - Waterfront Revitalization Initiative  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176452.pdf>)

Waterfront Revitalization Initiative - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176455.pdf>)

2022 Staff Recommended Capital and Operating Budget Notes - Yonge-Dundas Square  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176473.pdf>)

Yonge-Dundas Square - 2022-2031 10-Year Capital Plan Detail  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176475.pdf>)

(January 13, 2022) Briefing Note 1 - 2022 Operating Budget Briefing Note - Inflationary Changes to Existing User Fees Included in the 2022 Staff Recommended Budget  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176429.pdf>)

Appendices A and B to Briefing Note 1 - 2022 Operating Budget Briefing Note - Inflationary Changes to Existing User Fees Included in the 2022 Staff Recommended Budget  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176430.pdf>)

(January 13, 2022) Briefing Note 2 - 2022 Operating Budget Briefing Note - Toronto Poverty Reduction Strategy  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176431.pdf>)

Briefing Note 3 - 2022 Capital Budget Briefing Note - State of Good Repair (SOGR) Backlog  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176462.pdf>)

Briefing Note 4 - 2022 Operating Budget Briefing Note - Equity Impacts of Changes in the 2022 Staff Recommended Operating Budget  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176440.pdf>)

Attachment A to Briefing Note 4 - 2022 Operating Budget Briefing Note - Equity Impacts of Changes in the 2022 Staff Recommended Operating Budget - List of 2022 Staff Recommended Operating Budget Changes with Equity Impacts  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176463.pdf>)

Briefing Note 5 - 2022 Operating Budget Briefing Note - Parking Tags Enforcement and Operations  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176374.pdf>)

Briefing Note 6 - 2022 Capital Budget Briefing Note - Greenhouse Gas (GHG) Reduction and Climate Resilience Investment Summary  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176375.pdf>)

Briefing Note 7 - 2022 Operating Budget Briefing Note - Contributions to and Withdrawals from Reserves/Reserve Funds  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176397.pdf>)

Appendix 1 to Briefing Note 7 - 2022 Operating Budget Briefing Note - Contributions to and Withdrawals from Reserves/Reserve Funds - Reserves and Reserve Funds Balance Forecast  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176398.pdf>)

Briefing Note 8 - 2022 Operating Budget Briefing Note - Lakeshore Arena Corporation - Status Update on Loan  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176471.pdf>)

Briefing Note 9 - 2022 Operating Budget Briefing Note - Indoor and Outdoor Skating and Cricket Investments in the 2022-2031 Staff Recommended Capital Budget and Plan for Parks, Forestry and Recreation  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176487.pdf>)

Briefing Note 10 - 2022 Operating Budget Briefing Note - Funding for the Eglinton East Light Rail Transit  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176414.pdf>)

Briefing Note 11 - 2022 Operating Budget Briefing Note - Funding Levels and Strategic Initiatives in Social Development, Finance and Administration, 2015-2022  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176415.pdf>)

Briefing Note 12 - 2022 Operating Budget Briefing Note - 2022 Investments in Vision Zero Road Safety Plan  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176359.pdf>)

Briefing Note 13 - 2022 Operating Budget Briefing Note - Comparison of 2015 and 2022 Housing-Related Budgets  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176488.pdf>)

Briefing Note 14 - 2022 Operating Budget Briefing Note - Allocation for Providing Free Menstrual and Incontinence Products in Shelters  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176357.pdf>)

Briefing Note 15 - 2022 Operating Budget Briefing Note - City's Proposed Approach to Emotion-Centred Care and Associated Costs  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176489.pdf>)

Briefing Note 16 - 2022 Operating Budget Briefing Note - Breakdown of Government Funding Formula between Base and New Positions Supporting the Emotion-Centred Care Model  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176358.pdf>)

Briefing Note 17 - 2022 Capital and Operating Budget Briefing Note - Ravine Strategy  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176364.pdf>)

Briefing Note 18 - 2022 Capital and Operating Budget Briefing Note - Continued COVID-19 Support Funding from Federal/Provincial Governments - Potential Impacts of Inadequate 2022 Funding Support  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176491.pdf>)

Briefing Note 19 - 2022 Capital Budget Briefing Note - The Meadoway  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199143.pdf>)

Briefing Note 20 - 2022 Operating Budget Briefing Note - 2022 Environment and Energy Division Staffing, Work Plan and Reports to Council and Committees  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199161.pdf>)

Briefing Note 21 - 2022 Operating Budget Briefing Note - Summary of Filled, Vacant and Temporary Positions and Details of the 2022 Budget Offsets  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199179.pdf>)

Briefing Note 22 - 2022 Operating Budget Briefing Note - MLS Staffing Levels for General and Dedicated Enforcement Units, Performance indicators for RentSafeTO and Rapid Response Bylaw Enforcement  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199182.pdf>)

Briefing Note 23 - 2022 Operating Budget Briefing Note - Funding for TransformTO Net Zero Short term Actions  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199261.pdf>)

Briefing Note 24 - Operating Budget Briefing Note - Item DM39.3 - Extending Repayment Due Date for Eligible Properties from the Property Tax Deferral Program  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199339.pdf>)

(January 27, 2022) Wrap-Up Notes to Budget Committee - 2022 Staff Recommended

Operating Budget and 2022 to 2031 Staff Recommended Capital Budget & Plan Tax Supported Programs and Agencies

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176363.pdf>)

(January 28, 2022) Revised Wrap-Up Notes to Budget Committee - 2022 Staff Recommended Operating Budget and 2022 to 2031 Staff Recommended Capital Budget & Plan Tax Supported Programs and Agencies

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176490.pdf>)

(February 4, 2022) Wrap-up Notes for February 7, 2022 Budget Committee Meeting - 2022 Staff Recommended Operating Budget and 2022 to 2031 Staff Recommended Capital Budget and Plan Tax Supported Programs and Agencies

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199322.pdf>)

## **1a Toronto Public Health 2022 Operating Budget Submission**

### **Origin**

(October 25, 2021) Letter from the Board of Health

### **Summary**

At its meeting on October 25, 2021, the Board of Health considered [Item HL31.4](#) and made recommendations to the Budget Committee.

Summary from the report (October 12, 2021) from the Medical Officer of Health

This report outlines the Toronto Public Health 2022 Operating Budget Submission for consideration by the Board of Health. Toronto Public Health's 2022 Operating Budget Submission totals \$362,678.1 thousand gross, \$128,753.0 thousand net and 2,736.7 positions.

This submission is \$17,933.9 thousand gross, \$4,361.6 thousand net and 324.1 positions higher than the 2021 Operating Budget as approved by City Council on February 18, 2021 (referred to as "Toronto Public Health 2021 Council Approved Operating Budget" for the purpose of this report).

The 2022 Operating Budget Submission includes in-year changes, base changes, and service enhancements pending City Council approval as detailed in the recommendations included in this report.

### **Background Information**

(October 25, 2021) Letter from the Board of Health on Toronto Public Health 2022 Operating Budget Submission

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176512.pdf>)

(October 12, 2021) Report from the Medical Officer of Health on Toronto Public Health 2022 Operating Budget Submission

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176513.pdf>)

Appendix A - 2022 Service Levels

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176514.pdf>)

## **1b Toronto Public Health 2022-2031 Capital Budget and Plan Submission**

### **Origin**

(October 25, 2021) Report from the Board of Health

## Summary

At its meeting on October 25, 2021, the Board of Health considered [Item HL31.5](#) and made recommendations to the Budget Committee.

Summary from the report (October 12, 2021) from the Medical Officer of Health

This report provides an overview of Toronto Public Health's 2022 Capital Budget and 2023-2031 Plan Submission.

Toronto Public Health is recommending a 2022-2031 Capital Budget and Plan of \$32.200 million, including a 2022 Capital Budget of \$6.931 million with future year commitments of \$2.523 million and future year estimates of \$22.746 million. The 10 Year Capital Budget and Plan Submission will provide funding for eighteen projects.

## Background Information

(October 25, 2021) Letter from the Board of Health on Toronto Public Health 2022-2031 Capital Budget and Plan Submission

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176492.pdf>)

(October 12, 2021) Report from the Medical Officer of Health on Toronto Public Health 2022-2031 Capital Budget and Plan Submission

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176493.pdf>)

Appendix A - Annual Cash Flow for the Toronto Public Health 2022-2031 Capital Budget and Plan by the City of Toronto's Strategic Goals

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176494.pdf>)

## 1c Auditor General's Office 2022 Operating Budget

### Origin

(November 2, 2021) Letter from the Audit Committee

### Summary

At its meeting on November 2, 2021, the Audit Committee considered [Item AU10.2](#) and made recommendations to the Budget Committee.

Summary from the report (October 19, 2021) from the Auditor General

The attached report provides information supporting the Auditor General's 2022 Operating Budget request of \$7.658 million. This includes \$675,000 to restore the Auditor General's budget to pre-pandemic (2020) levels and an additional \$325,000 in temporary funding for a pandemic related audit requested by City Management. The Auditor General's budget request reflects funding needed to help address some of the following:

- responding to an expanded mandate and inflow of requests for audits;
- providing valuable independent oversight of critical systems to ensure the City is well-positioned to detect, mitigate, and respond to IT and cybersecurity risks;
- conducting investigations on serious, time-sensitive issues;
- undertaking the City-wide COVID-19 Continuous Improvement Audit.



In light of funding issues brought on by the pandemic, the Auditor General worked on delivering a larger mandate within a reduced 2021 budget. While she and her dedicated staff accomplished important work on this expanded mandate in 2021, some of that work carries on and more issues are being identified, so support is needed to meet critical emerging issues, in addition to working on projects in this expanded mandate. The Auditor General is requesting a return to her 2020 budget level by adding back \$675,000 to her budget.

The Auditor General is also considering an audit that stems from a special request from the City Manager, the Fire Chief and General Manager of Emergency Management and COVID-19 Incident Commander, and the Medical Officer of Health. They have requested an audit of how the City performed during the pandemic, with a goal of also identifying how to be better prepared in the future. Should City Council support this request, the Auditor General would need additional temporary funding of \$325,000 to conduct this work. This amount is already included in the Auditor General's 2022 budget request.

The Auditor General's Office provides City Council with an independent assessment of the safeguarding of public funds and whether the City is achieving value for money in operations by conducting performance, cybersecurity, financial, operational and compliance audits and reviews, and forensic investigations of City divisions and certain City agencies and corporations. As reported in her past Annual Reports, the Auditor General continues to demonstrate her value to City Council through the net positive return on quantifiable and non-quantifiable benefits to the City.

The Auditor General's 2022 Work Plan is being presented to the Audit Committee at the same meeting as her 2022 Operating Budget. The 2022 budget request supports 11 in-progress and ongoing projects that will be completed in 2022, and five new projects to commence in late 2021 or 2022. City Council's support to restore the Auditor General's budget to pre-pandemic (2020) levels and provide additional temporary funding for an audit of the City's COVID-19 response, helps to address the 2022 Work Plan, including the requested audit of the City's COVID-19 response, as well as commence projects in the following areas:

- cybersecurity assessment of a critical system – possibly the 911 system;
- Information Technology - Enterprise Work Management System;
- additional investigations related to allegations of fraud or other wrongdoing.

## **Background Information**

(November 2, 2021) Letter from the Audit Committee on Auditor General's Office 2022 Operating Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176495.pdf>)

(October 19, 2021) Report from the Auditor General on Auditor General's Office 2022 Operating Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176496.pdf>)

Attachment 1 - Auditor General's Office 2022 Operating Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176497.pdf>)

## **1d Ombudsman Toronto 2022 Operating Budget Recommendation and 2022-2031 Capital Plan**

### **Origin**

(December 17, 2021) Report from the Ombudsman

## **Summary**

This report transmits to Budget Committee the Ombudsman's recommendation for Ombudsman Toronto's 2022 Operating Budget and Ombudsman Toronto's 2022-2031 Capital Plan.

## **Background Information**

(December 17, 2021) Report from the Ombudsman on Ombudsman Toronto 2022 Operating Budget Recommendation and 2022-2031 Capital Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176498.pdf>)

### **1e Office of the Integrity Commissioner - 2022 Operating Budget**

#### **Origin**

(December 14, 2021) Report from the Integrity Commissioner

#### **Summary**

This report transmits to Budget Committee the recommended 2022 Operating Budget for the Office of the Integrity Commissioner (the "Office").

#### **Background Information**

(December 14, 2021) Report from the Integrity Commissioner on Office of the Integrity Commissioner - 2022 Operating Budget

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176499.pdf>)

### **1f Toronto Lobbyist Registrar - 2022 Operating Budget Request and 2023-2031 Capital Plan**

#### **Origin**

(December 23, 2021) Report from the Lobbyist Registrar

#### **Summary**

This report seeks Budget Committee's recommendation for City Council to approve the Toronto Lobbyist Registrar's 2022 Operating Budget Request of \$1.257 million gross and net, and its 2023-2031 Capital Plan.

#### **Background Information**

(December 23, 2021) Report from the Lobbyist Registrar on Toronto Lobbyist Registrar- 2022 Operating Budget Request and 2023-2031 Capital Plan

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176500.pdf>)

### **1g Toronto Transit Commission 15-Year Capital Investment Plan, Real Estate Investment Plan and 2022 - 2031 Capital Budget and Plan**

#### **Origin**

(December 29, 2021) Letter from the Toronto Transit Commission Board

#### **Summary**

At its meeting on Monday, December 20, 2021, the Toronto Transit Commission Board

considered the attached report entitled “Toronto Transit Commission 15-Year Capital Investment Plan, Real Estate Investment Plan and 2022 – 2031 Capital Budget and Plan”.

The Board adopted the recommendations in the staff report, as follows:

It is recommended that the Toronto Transit Commission Board:

1. Endorse the Toronto Transit Commission 2022-2036 Capital Investment Plan of \$37.22 billion, as outlined in Appendix A of this report.
2. Endorse the following principles that will guide a Toronto Transit Commission-wide approach to planning and managing the Toronto Transit Commission’s real estate portfolio:
  - a. optimize existing property before acquiring new property;
  - b. acquire property rather than expropriate;
  - c. own property rather than lease;
  - d. separate timing of acquisition from construction timing;
  - e. include “back of house” support and training needs when planning for growth;
  - f. integrate resiliency into projects and processes to mitigate environmental impacts over the long-term;
  - g. provide flexible and sustainable solutions that support innovation;
  - h. maximize value creation opportunities for Toronto Transit Commission surplus properties in partnership with the City.
3. Endorse the Toronto Transit Commission 2022-2036 Real Estate Investment Plan’s implementation timeline, as outlined in Appendix C of this report.
4. Approve the staff recommended Toronto Transit Commission 2022-2031 Base Capital Budget and Plan of \$11.902 billion, as outlined in Appendix C of this report.
5. Approve the staff recommended Toronto Transit Commission 2022-2031 Capital Budget and Plan of \$149.531 million for Transit Expansion Projects including the completion of the remaining scope for the Toronto-York Spadina Subway Extension, SRT Life Extension Overhaul for Line 2 Subway Extension (formerly Scarborough Subway Extension) and Waterfront Transit also outlined in Appendix C of this report.
6. Forward this report to the City Budget Committee and the City Manager as the official 2022-2031 Capital Budget and Plan submission for the Toronto Transit Commission.
7. Forward the 2022-2036 Real Estate Investment Plan to CreateTO and City Real Estate Management staff for their information.

## **Background Information**

(December 29, 2021) Letter from the Toronto Transit Commission Board on Toronto Transit Commission 15-Year Capital Investment Plan, Real Estate Investment Plan and 2022 - 2031 Capital Budget and Plan



<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176501.pdf>

(December 20, 2021) Report and Appendices A - D from the Interim Chief Financial Officer on Toronto Transit Commission 15-Year Capital Investment Plan, Real Estate Investment Plan and 2022 - 2031 Capital Budget and Plan

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176502.pdf>

## **1h Toronto Transit Commission 2022 Conventional and Wheel-Trans Operating Budgets**

### **Origin**

(December 29, 2021) Letter from the Toronto Transit Commission Board

### **Summary**

At its meeting on Monday, December 20, 2021, the Toronto Transit Commission Board considered the attached report entitled “2022 Toronto Transit Commission Conventional and Wheel-Trans Operating Budgets”.

The Board adopted the recommendations in the staff report, as follows:

It is recommended that the Toronto Transit Commission Board:

1. Approve the recommended 2022 Toronto Transit Commission Conventional Operating Budget of \$2.102 billion in gross expenditures, \$0.916 billion in revenues and a net funding requirement of \$1.185 billion, inclusive of the \$459.2 million Toronto Transit Commission Conventional COVID-19 financial impact, as detailed in this report.
2. Approve the recommended 2022 Wheel-Trans Budget of \$133.2 million in gross expenditures, \$6.0 million in revenues and a net funding requirement of \$127.2 million, inclusive of the \$2.0 million Wheel-Trans COVID-19 financial impact, as detailed in this report.
3. Request the Provincial and Federal governments to:
  - a. provide relief to offset the financial impacts of COVID-19 through recovery, which are estimated to be \$461.2 million in 2022, with forecasted impacts expected into 2023 and 2024; and
  - b. work with the Toronto Transit Commission and the City of Toronto to develop a sustainable funding model for public transit.
4. Approve a 2022 year-end workforce complement of 16,467 positions, reflecting a reduction of 11 operating positions and an increase of 131 positions for capital project delivery, as described in Appendix C.
5. Forward this report to the City Budget Committee and the City Manager as the official 2022 Operating Budget submission for the Toronto Transit Commission.

The recommendations of the Toronto Transit Commission Board as set out above are submitted for City Council approval through the Budget Committee.

### **Background Information**

(December 29, 2021) Letter from the Toronto Transit Commission Board on 2022 TTC Conventional and Wheel-Trans Operating Budgets  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176503.pdf>)  
(December 20, 2021) Report and Appendices A - D from the Interim Chief Financial Officer on 2022 Toronto Transit Commission and Wheel-Trans Operating Budgets  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176504.pdf>)

## **1i Toronto Local Appeal Body Variable Decision Rates**

### **Origin**

(January 7, 2022) Report from the City Manager

### **Summary**

This report responds to City Council's direction through PH23.13 to report back through the 2022 budget process on the financial implications of amending the decision writing stipend accorded to Toronto Local Appeal Body Members from a rate of \$200 per decision to a varied rate with a maximum of \$400. The Toronto Local Appeal Body is an independent, quasi-judicial tribunal established through the City of Toronto Municipal Code Chapter 142, City of Toronto Act, and other provincial legislation.

The City Manager's Office, Court Services, City Clerk's Office and the Chair of the Toronto Local Appeal Body were consulted on the proposed variable decision rates. Compensation rates of other municipal and provincial tribunals were also taken into consideration to determine the appropriate remuneration for Toronto Local Appeal Body decisions. The proposed remuneration reflects the complexity of the decision and the effort required to produce a decision.

### **Background Information**

(January 7, 2022) Report from the City Manager on Toronto Local Appeal Body Variable Decision Rates  
(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176505.pdf>)

## **1j Toronto Police Service and Toronto Police Services Board 2022 Budget Requests**

### **Origin**

(January 12, 2022) Letter from the Toronto Police Services Board

### **Summary**

At its Special Meeting held virtually on January 11, 2022, the Toronto Police Services Board (Board) considered the following 2022 budget request reports:

- Toronto Police Service – 2022 Operating Budget Request;
- Toronto Police Service – 2022-2031 Capital Program Request;
- Toronto Police Service Parking Enforcement Unit – 2022 Operating Budget Request;
- Toronto Police Services Board – 2022 Operating Budget Request.

## Background Information

(January 12, 2022) Letter from the Toronto Police Services Board on Toronto Police Service and Toronto Police Services Board 2022 Budget Requests as Approved by the Board

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176506.pdf>)

(December 31, 2021) Attachment 1 - Toronto Police Service - 2022 Operating Budget Request

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176507.pdf>)

(December 13, 2021) Attachment 2 - Toronto Police Service 2022-2031 Capital Program Request

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176508.pdf>)

(December 30, 2021) Attachment 3 - Toronto Police Services Board 2022 Operating Budget Request

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176509.pdf>)

(December 31, 2021) Attachment 4 - Toronto Police Service Parking Enforcement Unit - 2022 Operating Budget Request

(<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-176510.pdf>)

## 1k Toronto Public Library Board - 2022 City Staff Recommended Operating Budget

### Origin

(January 26, 2022) Letter from the City Librarian

### Summary

Pursuant to the Toronto Public Library (TPL) Board meeting of January 24, 2022, where a report on the 2022 Operating Budget - City Staff Recommended was considered and the adopted recommendations are listed below, this communication requests City Council to fund the shortfall of \$0.500 million to implement the Adult and Teens Fines Elimination, and also requests funding for two other service enhancements totaling \$0.311 million in 2022 for Digital Literacy for Seniors and Community Librarians Outreach programs which were not included in the City staff recommended budget but were included in the Board-approved budget submission.

The recommendations adopted by the Board are:

The Toronto Public Library Board:

1. endorses the City staff recommendation to eliminate teens and adults overdue fines, and request that the \$0.500 funding shortfall be provided by City Council for a total funding of \$1.100 million net, or 0.5%, in 2022; and
2. requests Council to consider funding for the Digital Literacy for Seniors and Community Librarians Outreach service enhancements totalling \$0.311 million net and gross, or 0.2%, including 4.0 positions, in 2022.

The Adult and Teen Fines Elimination, Digital Literacy for Seniors and Community Librarians Outreach service enhancements will have meaningful impact on Toronto residents, particularly the City's most vulnerable, and support many of the City's key equity strategies including the Poverty Reduction Strategy, TO Prosperity and the Toronto Seniors Strategy 2.0.

## Background Information

(January 26, 2022) Letter from the City Librarian on Toronto Public Library Board - 2022 Operating Budget - City Staff Recommended

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199056.pdf>

Minutes Excerpt from the January 24, 2022 meeting of the Toronto Library Public Library Board

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199121.pdf>

(January 24, 2022) Report and Attachment 1 from the City Librarian to the Toronto Public Library Board on 2022 Operating Budget - City Staff Recommended

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199150.pdf>

## **11 Extending Repayment Due Date for Eligible Properties from the 2020 Property Tax Deferral Program**

### **Origin**

(February 4, 2022) Letter from City Council

### **Summary**

City Council, on February 2 and 3, 2022, referred Item DM39.3 to the Budget Committee to be considered as part of the City's 2022 Budget Process, and requested the Chief Financial Officer and Treasurer to:

- a. conduct an analysis of the Item; and
- b. advise on any recommendations to:
  - i. retroactively change the eligibility and/or repayment requirements of the 2020 property tax deferral program; and/or
  - ii. waive the approved property tax deferral program provisions for individual businesses.

### **Background Information**

(February 4, 2022) Letter from City Council referring Item DM39.3, titled "Extending Repayment Due Date for Eligible Properties from the 2020 Property Tax Deferral Program" to the Budget Committee

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199291.pdf>

DM39.3 - Extending Repayment Due Date for Eligible Properties from the 2020 Property Tax Deferral Program -by Councillor Kristyn Wong-Tam, seconded by Josh Matlow

<https://www.toronto.ca/legdocs/mmis/2022/bu/bgrd/backgroundfile-199292.pdf>