

APPENDIX 3
Major Capital Projects
For the period ending April 30, 2022
(\$000s)

Division/Project name	2022 Cash Flow (Active Projects)			Total Project Cost (Active Projects)		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Economic Development & Culture											
Casa Loma Phase 10	467	0	467	3,800	3,269	On Track	Jan-19	Dec-21	May-22	Ⓞ	Ⓢ
Comments:	Capital Assets closed the tender for Phase10, West Castle Perimeter Wall in June 2020. The recommendation went to Bid Award Panel in August, and construction start had been delayed from October to November 2020, at the tenant's request. On-site construction started in Q4 2020. The construction continues in Q3 2021 and the contractor continues to make good progress. The perimeter wall and front courtyard were fully completed at the end of November 2021. Due operational requirements and material temperature constraints asphalt replacement was deferred to 2022. The final work has started in April 2022 and is scheduled to be complete at the end of July 2022.										
Explanation for Delay:											
Senior Services & Long Term Care											
CAREFREE LODGE REDEVELOPMENT	3,554	108	2,500	175,970	226	On Track	Mar-20	Dec-26		Ⓞ	Ⓞ
Comments:	RFP/Tender for project design is closed and currently being evaluated. The project is still planned to be completed in 2026.										
Explanation for Delay:											
Parks, Forestry and Recreation											
Ferry Boat Replacement #1	1,752	23	1,402	64,892	2,163	Significant Delay	Mar-15	Dec-18	Dec-24	Ⓞ	Ⓢ
Comments:	An RFP was issued in July 2017 for professional services for additional ferry fleet replacement analysis. The contract was awarded to KPMG LLP working with BMT Group Ltd. The analysis was completed and provided to the City in late 2018. Concept Naval incorporated recommendations from the KPMG report including for a hybrid-electric vessel design. Upon completion of design drawings and specifications, Concept Naval, determined that the cost to build the ferries as designed exceeded the available budget. After a supplemental review in 2020 based on the Green Strategies adopted by Council, it was determined to proceed with fully electric vessels along with the necessary supporting shore side infrastructure. The additional funds required for design and construction were assessed with Concept Naval and were included in the 2022 budget.										
Explanation for Delay:	Concept Naval's scope has been amended to suit the design and associated construction administration of the amended scope of work. An Agreement has now been fully executed with Concept Naval to proceed with the design of vessels with fully electric propulsion along with the necessary shore side infrastructure. Designs for two fully electric ferries, passenger and a passenger/vehicle, are proceeding in 2022 along with a design for the necessary supporting infrastructure on shore at the Jack Layton Ferry Terminal. Upon completion of these designs, a construction tendering process for both designs will commence. Staff are also coordinating with the Energy Efficiency Division to investigate opportunities to further advance TransformTO objectives and to identify possible additional funding sources that might be worth pursuing.										
Canoe Landing Community Recreation Centre (former name Railway Lands) - New Community Centre (CC) - TDSB & TCDSB Construction	412	0	0	75,451	71,602	Minor Delay	Jan-2014 (Design) July -2017 (Construction)	Jul-19	Dec-22	Ⓢ	Ⓢ

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Comments:	Canoe Landing hub building has been operating; schools/childcare since January 2019 and the community centre since Summer 2020. The Ministry of the Environment has requested additional soil testing and the work is scheduled for Spring 2022.										
Explanation for Delay:	The additional testing requested by the Ministry of the Environment has resulted in a delay in final project completion.										
Ethenonnhawahstihnen Community Centre, Community Centre, Child Care Centre, Ethenonnhawahstihnen Library Branch, and Underground Parking Garage	20,959	5,629	16,767	81,349	67,813	Significant Delay	Jul-05	Jul-05	Mar-23	Ⓜ	Ⓜ
Comments:	The contractor has completed 95% of the above grade structure and advancing the exterior building glazing. The contractor is continuing to advance the exterior building envelope with roofing and cladding 90% completed. Mechanical and electrical rough in work is 90% complete. Interior finishes have advanced including: flooring, ceilings and painting. The landscape work is being coordinated with the developer. The work done to date represents approximately 79% of their contract work completed.										
Explanation for Delay:	Delays to the project schedule have been due to the COVID-19 pandemic, including safety protocols on site, as well as days lost due to weather. It has yet to be determined what the impact of the current work stoppage will have on the timing for this project.										
Wellesley Community Centre Pool - Design & Construction	120	0	120	20,000	19,880	Significant Delay	2013	43616	Dec-22	Ⓢ	Ⓜ
Comments:	Awaiting final invoicing and completion of warranty work.										
Explanation for Delay:	Minor deficiency work outstanding to be completed in 2022.										
Don Mills Community Recreation & Arena Facility Design & Construction	1,180	0	500	85,200	0	On Track	1/1/2016	Dec-25	Dec-26	Ⓢ	Ⓢ

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Comments:	At the July 2019 meeting, City Council approved the report "Planning Recreation Facilities for the Don Mills Communities" (EX.7.5) which provided direction to advance an integrated Community Recreation Centre and Arena complex (Preferred facility) on the Celestica Site (Don Mills and Eglinton) and for staff to enter into discussions with the land owner to expedite the transfer of Park Blocks 3A & 3B to discuss opportunities to advance the design and construction of the recreation facility on this site. The report also recommended that Council direct the City Solicitor and appropriate City staff to work with Cadillac Fairview to negotiate the extension of the Don Mills Civitan Arena (at 1030 Don Mills Rd) in an effort to minimize disruption while the new arena at Celestica is constructed; and that City Council direct the GM, PF&R to report back through the 2020 Budget process with a preliminary estimate of the full cost of the Preferred Facility and the funding needed beyond the existing approved capital project 'Don Mills Civitan Arena'. The site for the Integrated CRC and Arenas is anticipated to be transferred to the city in early 2022 (date TBD). The nRFP process is complete and the design work has been awarded to an architectural consultant team. Design and public engagement start-up has begun May 2022.										
Explanation for Delay:	RFQ/RFP Delayed										
Davisville Community Pool Design and Construction	1,010	143	600	29,450	1,008	On Track	Pre-Design / Investigation - February 2017 Design - Oct 2020 Construction - 2022	Sep-22	Mar-25	Ⓢ	Ⓢ
Comments:	Contract documentation well underway. Successful public consultation sessions complete. SPA application submitted.										
Explanation for Delay:	The delay of required TDSB approvals for City pool design expected to delay the construction start of the City Aquatic Centre, by approximately 5 months. Delay also affected by TDSB delay in conveying land to City for street right-of-way widening.										
North East Scarborough Community Centre and Child Care Centre Design and Construction	7,177	1,551	10,200	79,936	4,511	Minor Delay	Design Phase - 2017 to 2020 Construction Phase - Q4 2021 to Q4 2024	Jun-23	Dec-24	Ⓢ	Ⓢ
Comments:	Award of the project to Aquicon Construction Company was approved by the Council on December 15, 2021, and the construction agreement was fully executed on January 21, 2022. A formal ground breaking ceremony was held on April 14, 2022. The contractor is mobilized on site and the construction phase has begun. We anticipate that the construction phase will be complete by Q4 2024.										
Explanation for Delay:	The project is currently on track to be completed by December 2024. It has yet to be determined what the impact of the current work stoppage will have on the timing for this project.										
Western North York New Community Centre and Child Care Centre Design and Construction	4,149	598	1,000	61,146	1,594	Minor Delay	Feb-16	Fall 2021	Apr-26	Ⓢ	Ⓢ

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Comments:	Construction Documents Phase have commenced. Site Plan Control Application review is on going with the various departments. The City and consultant is preparing a response to the comments provided by the various departments as well as designing the upgraded water main required to meet capacity. The TCDSB and the City have arrived at an agreed appraisal value for the shared driveway and boulevard. Negotiations of the remaining details for the easement agreement and preparation of documents for the TCDSB review is in progress. The Letter of Understanding (LOU) for the shared parking and shared park amenity has been finalized with the City and the TCDSB and awaiting signature of approval. The building design is being finalized and preparation towards the final public engagement, anticipated early June, 2022, is in progress. Re-tender for the Open Loop Geothermal wells closes May 10, 2022. Stage 1 of the EOI to short list public artists is completed. The Terms of Reference for Stage 2 is being finalized. Tender is anticipated in Q1 2023 with construction Q3 2023.										
Explanation for Delay:	Opportunity to develop an enhanced site with additional recreation amenities by coordinating shared site access and entering into easement agreements with the TCDSB. Advancing the geo-thermal project opportunity and determining funding opportunities for NZEB and COVID-19 (community consultation and subsequent Design Review Panel) have resulted in some delays for the project. In addition, re-tendering of phased portion of the project contributes to the delay.										
40 Wabash Parkdale New Community Centre Design and Construction	2,208	276	1,275	63,500	1,079	Significant Delay	Jul-05	Dec-23	1-Apr-27	Ⓢ	Ⓢ
Comments:	Due to the COVID-19 pandemic, a fulsome community engagement strategy using "virtual", on-line meetings instead of in-person meetings was developed, and this consultation commenced in mid September 2020 with a variety of virtual public meetings. Site design work has been done to generate a number of site design approaches for review with the public in Phase 4 of community engagement, now underway. A consultant has been hired to provide guidance and a Railway Risk Mitigation study. A Phase 2 ESA study has been completed, identifying the need for further environmental investigation and documentation, including a Record of Site Condition to allow a change in use from industrial to community centre use, to be submitted along with the Building Permit application. Schematic Design Stage is complete and accompanying Report / Class C cost estimate has been provided for COT-PFR review and approval to proceed. Site Plan Approval pre-application meeting with City Planning is complete in anticipation of Spring-2022 SPA application as scheduled. Design Review Panel completed April 14, 2022 and Phase 4 (final) public engagement scheduled for May 2022. Indigenous Engagement is ongoing. Public Art process has been initiated. Schematic Design report and Class C cost estimate have been provided, ready for PFR approval to proceed with next stage - Design Development. Budget must be approved by COT; cost estimate exceeds approved budget.										
Explanation for Delay:	The public engagement process, which informs the design process, has been delayed due to COVID-19. The extensiveness of the consultation and the requirement for design guidance from a consultant regarding the Railway Risk Mitigation strategies has slowed the schematic design process.										
IT-Registration, Permitting & Licensing (CLASS Replacement)	7,014	170	5,400	29,138	16,342	Significant Delay	Design Phase: May 2016 Implementation: July 2018	Sep-19	Dec-23	Ⓢ	Ⓢ
Comments:	The negotiable Request for Proposal (nRFP) was issued on April 6, 2017. The nRFP evaluation and negotiation was completed in June 2018. Based on the scope negotiation with the selected vendor (Legend Recreational Software) in June 2018, City Council approved, on July 23rd, entering into a contract with Legend based on a phased implementation timeline until 2023 and an additional budget of \$7.5 million to cover implementation in years 2021, 2022, and 2023. Implementation started in 2018, and in 2019 the vendor did not meet agreed development milestones, causing significant delays and resulting in a number of extensions afforded by the City to meet go-live dates. In December 2019, the City asked the vendor to rectify the performance issues and adhere to performance KPIs to meet project milestones. The Vendor cited Force Majeure due to the COVID-19 pandemic and thus would not be able to fulfill its contractual obligations. Since then, the Project engaged in exploratory discussions with the vendor of the existing Class system to determine their ability to meet City requirements. Decision was made to pursue a competitive procurement (nRFP) to select a new vendor and was released in April 2021. nRFP closed June 8th 2021 and evaluation is underway.										
Explanation for Delay:	Delays are attributed to termination of contract with the Vendor (Legend Recreation Software).										

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IT-Enterprise Work Management System	3,062	1	1,300	19,540	10,911	On Track	Jan-12	Dec-20	Dec-23	Ⓢ	Ⓢ
Comments:	The implementation of the Enterprise Work Management System for the Parks branch of PFR will be scheduled in the second phase of the EWMS Program. Significant preparatory activities are required prior to this engagement. These include requirements gathering, scoping of organizational change, asset data validation and collection, and the introduction of interim tools to manage key operational challenges in the interim while preparing operational staff for EWMS. Requirements gathering and project planning for this phase will begin in Q2/3 of 2022.										
Explanation for Delay:	The implementation of the EWMS system (Maximo) for the Parks and other branches of PFR (other than Urban Forestry) is pushed out due to the longer duration of current implementations by the EWMS Program. Additional analysis by PFR and the Program have adjusted the duration and timing of this implementation.										
318 Queens Quay West Park (Rees Street Park) Phase 1 Design & Construction	466	0	466	10,800	1,504	Minor Delay	Design Competition: Summer 2018 Design Validation: Summer 2020 - Summer 2021 (WIP) Schematic Design: Fall 2021 Detailed Design: 2022 Construction Tender: 2023 (Anticipated) Construction Complete: 2025 (Anticipated)	Dec-22	Dec-25	Ⓢ	Ⓢ
Comments:	The City is working in partnership with Waterfront Toronto (WT) to deliver the Rees Park project. Park design determined through an international design competition. The winning team, WHY Architecture and Brook McLroy, was announced in October 2018. Award of contract for design validation completed by Waterfront Toronto in Q1 2020. Additional design work is required to align the design with the project budget and coordinate with the future Toronto Water storm water management storage shaft planned for this site. Design validation process nearing completion - coordination with Toronto Water on-going. Delivery Agreement in progress and to be executed by October 2021. Detailed Design 2022. Construction Start 2023 (Anticipated). Future consultation will include: Review by City Technical Advisory Committee to confirm that detailed design is acceptable and aligned with project budget, design intent and future operations and maintenance. Waterfront Design Review Panel (DRP) and Stakeholder Advisory (SAC) meetings will also form part of the design review process.										
Explanation for Delay:	Co-ordination with other projects on/adjacent to the site: 1) Toronto Water for infrastructure upgrades to Water Service; 2) Toronto Water Upgrades to Central Waterfront Storm water management facilities; 3) Coordination with adjacent property development at 360-380 Queens Quay and timelines for delivery of additional parkland parcel contributing to future Rees Park; and 4) Coordination of environmental investigations and remediation required for parkland construction.										
York Off Ramp/Love Park Design and Construction	2,827	0	2,827	13,000	10,190	On Track	Design: June 2020 Construction Start: July 15 2021 Complete: December 2022	Aug-20	Dec-22	Ⓢ	Ⓢ

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Comments:	The winning team, Claude Cormier and Associates (CC+A), was announced in October 2018, with the Contract Award completed by Waterfront Toronto. Delivery Agreement for governance of project executed in 2019. Environmental investigations and approvals required for parkland construction completed. Contract award by Waterfront Toronto and City approval in progress. Construction Kick-off July 8th, 2021 and mobilization on July 16th, 2021. Community Liason Committee (CLC) meetings will provide construction updates to the community as the work progresses.										
Explanation for Delay:											
Lower Yonge Street Community Centre Space	12,999	1,095	12,999	18,000	6,096	Minor Delay		Mar-22	Dec-22	Ⓞ	Ⓞ
Comments:	Shell building construction is complete. Community Centre Interior Fit-Out construction is in progress. Completion and handover anticipated delay from Q2-2022 to Q3-2022, pending Developer project delivery updates.										
Explanation for Delay:	Fit-out begun Q1 2021 instead of Q4 2020. Developer project delivery is setback approximately 4-5 months and currently indicating September 2022 occupancy instead of May 31, 2022 due to material supply/delivery issues. To account for invoicing, the end date has been updated to December 2022. As of May 2022, labour disruption by LIUNA Local 183 is affecting trades on site that could cause further delay and delay opening.										
FMP-John Innes CRC Redevelopment Design	420	0	420	64,500	240	On Track		Dec-26	Jun-27	Ⓞ	Ⓞ
Comments:	Project has restarted. Public consultation and schematic design is underway.										
Explanation for Delay:	Project delayed due to 6 month pause as City continued discussions with Metrolinx and stakeholders.										
Moss Park - Park Redevelopment Design	147	2	10	8,000	55	Significant Delay		Nov-27	Nov-28	Ⓞ	Ⓢ
Comments:	Landscape Architecture RFP for both the park revitalization and the site landscape (design and contract administration) was awarded in February 2021. The park schedule will be coordinated with the John Innes CRC and Metrolinx's Ontario Line, and is currently projected to be delayed by 3 years to accommodate Metrolinx's construction of the Ontario Line, as well as accommodating staging area in the park for CRC construction. Start of design and consultation is on hold pending discussions around facility placement on the site and coordination with Metrolinx.										
Explanation for Delay:	Coordination with other projects										
Wallace Emerson (Galleria) CRC and Park Development	6,350	0	900	81,790	132	Minor Delay		Apr-25		Ⓞ	Ⓞ
Comments:	Construction on the community recreation centre, child care centre and park improvements is anticipated to begin in late June 2022. As per the Construction Project Agreement dated March 25, 2021 between the City and the 2470347 Ontario Inc. (the "Developer"), the City will begin transfer funds to the Developer during the course of construction after they meet their community benefit obligations.										
Explanation for Delay:	Coordination with the Developer who is delivering the project on behalf of the City.										

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Shelter, Support & Housing Administration											
George Street Revitalization	18,062	1,263	13,353	671,609	77,629	Significant Delay	Jan-16	Dec-23	Sep-27	Ⓢ	Ⓡ
Comments:	The Progress Avenue project is complete, with the site opening on May 16, 2022. The design for Church St. is being finalized. Construction is expected to commence in the Summer of 2022 and will be completed by the end of 2022. The Dundas project is being redesigned to incorporate the new net zero mandates, as directed by City Council. Construction is anticipated to commence at the end of 2022 and be completed Q2 2024. GSR RFP's anticipated release is June 2022. We expect to spend the full budget allotment for GSR Main in 2022.										
Explanation for Delay:	The following are general explanations for the delays: 1) The Dundas St. project was delayed due to appeals on the Committee of Adjustment decision with TLAB, which was unusually backlogged; 2) The GSR Main Project is delayed, as the completion of output specifications for release of the RFQ/RFP was delayed; and 3) Due to new Council-Directed net-zero mandates, redesign is underway to achieve net-zero.										
Housing and Shelter Infrastructure Development (Formerly, Addition of 1000 New Shelter Beds)	8,455	1,276	4,048	112,139	77,078	Significant Delay	Jan-18	Dec-20	Dec-24	Ⓢ	Ⓡ
Comments:	The project is expected to extend until December 2024 due to complexities experienced in the construction phases of the project. Issues include the development of sites dependent upon the completion of another. The TLAB decision for Carlton has been issued in the City's favour. However, the initial delay at Carlton has contributed to the delay of the construction of Adelaide as the existing drop-in centre will be moving to Carlton.										
Explanation for Delay:	The following are general explanations for the delays: 1) The project will extend to December 2024 due to complexities in both the acquisition and construction phases of the project; 2) Procurement of major components may be difficult due to supply chain issues and will affect the timeline and budget; 3) TLAB was unusually backlogged. However, the decision was made in City's favour, and Construction can finally proceed; and 4) One site is dependent upon the completion of the other.										
Toronto Employment & Social Services											
HSI Phase 2 CSS905-01	1,556	354	1,079	9,823	8,621	Significant Delay	Jan-18	May-22	Jul-23	Ⓢ	Ⓡ
Comments:	The project has continued to sustain and improve the access and intake function to the city's key income support programs at the HSI Application and Support Centre (ASC) through Salesforce CRM enhancements, business process redesign and roll-out of call equivalency/cisco reporting and development of Caseworker/Supervisor dashboards. The HSI Online Strategy Roadmap and the HSI Online Hub proposal have been completed. The design and prototype will kick off in May 2022. Upcoming deliverables include further enhancement to Fair Pass to include AIV, Welcome Policy modernization phase 2, and SSHA Choice-Based implementation. Few project scopes increases include; Toronto Grant Rebate and Incentive Programs project implementation, Phase 3 Fair Pass Program Expansion (program expanded to low-income Torontonians whose income falls below LIM+ 15%)										
Explanation for Delay:	The delay in completing the project is due to procurement and resource issues experienced over the past two years and scope changes, with deliverables added for the Toronto Grant Rebate and Incentive Program and Fair Pass Program Expansion.										

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Toronto Paramedic Services											
MULTI-FUNCTION STATION #2 - 300 Progress Ave.	490	361	490	66,245	1,571	Minor Delay	Jan-17	Dec-24	Dec-25	Ⓢ	Ⓢ
Comments:	This Multi-Function Ambulance Station #2 at 300 Progress Avenue will allow PS to maximize emergency medical coverage for the North-East portion of the city while at the same time provide the necessary space for anticipated growth, logistical support and paramedic continuing medical education facilities. A second feasibility study was done by CREM's architect and was completed in July 2019.										
Explanation for Delay:	<p>The Architectural contract for the Design was awarded in June 2020. The Conceptual Design Phase, Schematic Design Phase and Net Zero Energy Feasibility Study is complete. The Detailed Design Phase is complete, the development submission was issued to City Planning in December 2021. The Contract Documentation will be developed for construction services tender, expected in fall of 2022. Due to on-going supply-chain issues, as well as material and labour cost escalation, a targeted market survey is being initiated by Procurement Services in spring of 2022 to gauge interest in specialized products and high volume materials being used in the design.</p> <p>On July 15, 2021 (2021.GL24.12), Council approved the expropriation proceedings to acquire a portion of 350 Progress Avenue for the purpose of constructing a primary access route to 300 Progress Avenue as well as for providing site services including domestic water, sanitary, storm water, hydro, telecommunications and ancillary works for the new Toronto Paramedic Services multi-function station. Stage 1 of the expropriation report was approved in November 2021. The 30 day notice period is complete, with no requests for a Hearing of Necessity. A Stage 2 report will be submitted for June 2022 GGLC.</p> <p>The expropriation proceedings are expected to extend the completion date to 2025.</p>										
AMBULANCE POST - 30 Queens Plate Dr.	208	22	150	1,800	262	Significant Delay	Jan-19	Dec-21	Dec-23	Ⓢ	Ⓢ
Comments:	Construction of a 2 Bay Ambulance Post co-located with Toronto Fire Services (TFS) at 30 Queens Plate Drive. This Paramedic Services Post is part of the Toronto Fire Services (TFS) Station A Woodbine project.										
Explanation for Delay:	In 2019, TFS initiated a POA for a change in scope of the project with an increase in \$ amount for the total project cost. The architect firm submitted the project redesign to City Planning in fall 2019. In early 2020, City Planning requested TFS to meet Toronto Green Standard (TGS) Tier 2.										
MULTI-FUNCTION STATION #3 - 610 Bay St. (Phase 1)	1,800	0	500	2,500	0	On Track	Jan-22	Dec-25		Ⓢ	Ⓢ
Comments:	610 Bay St will be used as an Interim Ambulance Station, Administration office, temporary space to relocate staff from other stations undergoing SOGR and AODA construction to stage/locate logistical and medical supplies in downtown Toronto. The Interim Ambulance Station will provide crowding relief for approximately 8 ambulances operating out of the surrounding ambulance stations. Additional space will be used for administrative and logistical support to ambulance crews working in the downtown area. The Interim Ambulance Station and administrative/logistical support will occupy part of 610 Bay St until redevelopment is approved and a development partner is ready to commence construction.										
Explanation for Delay:	N/A										
MULTI-FUNCTION STATION #5 - 18 Dyas (Phase 1)	200	0	150	10,000	0	On Track	Jan-22	Dec-27		Ⓢ	Ⓢ
Comments:	<p>To consolidate 4 existing PS locations to 18 Dyas Road. The property will be used by Community Paramedicine and D5.</p> <p>Toronto Paramedic Services (TPS) Central Ambulance Communications Centre (CACC) requires an increase in Emergency Medical Dispatcher (EMD) and corresponding oversight staffing in order to continue the delivery of safe, efficient and consistent service to the city of Toronto. Staffing increases will also require an increase in space for CACC operations, including Communications Centre floor space, IT space and staff facility/respice space. This space will be required due to on-going distancing requirements as mandated by Public Health and the Ministry of Labour and the ability to scale up/down in response to the pandemic.</p>										

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Transportation Services											
F. G. Gardiner*	48,701	2,327	38,961	2,307,210	373,197	On Track	Apr-17	TBD (subject to completion of the award process)	N/A	Ⓢ	Ⓢ
Comments:	<p>Projects are proceeding as scheduled. Contract 1 - Rehabilitation of the Expressway from Jarvis to Cherry reached substantial completion. Efforts underway to close out project. Contract 2 - Rehabilitation of the elevated portion of the Expressway from Dufferin to Strachan - Owners Engineer assignment has been awarded and is underway.</p> <p>Gardiner East: 1) Cherry to Logan - the RFP for the interim repairs detailed design and preliminary engineering assignment for the Hybrid proposal was issued in Q1 2019 and the contract was awarded at the end of Q2 2019. Work is proceeding on schedule. 2) DVP East - Construction works proceeding on schedule. Works underway in 2021 and anticipate to continue through 2022- 2024.</p>										
Explanation for Delay:	N/A										
<i>*The total project cost for the Gardiner reflects the 2017 - 2030 costs for Phase 1 works as per the Gardiner Expressway Strategic Rehabilitation Plan</i>											
Waterfront Revitalization Initiative											
Port Lands Flood Protection	95,223		40,000	420,382	260,602	On Track	Nov-16	Dec-24	Dec-24	Ⓢ	Ⓢ
Comments:	<p>Three bridges (Cherry Street North, Cherry Street South and Commissioners Street bridge) are now in place. Excavation and installation of the river liner is complete in the Central River Valley. Excavation of Ice Management Area and "elbow" area under Commissioners Street Bridge have been completed, as has the watermain relocation through Sediment and Debris Management Area. In consultation with Waterfront Toronto and the other government partners (Federal&Provincial) only \$40M in funding is expected to be required from the City with remaining \$45M amount being deferred into 2023. The deferral of spending into 2023 is the result of weather and supply chain issues caused some bridge work to be rescheduled. As well there was delays to design, approval, and construction of third-party utilities and to ground improvements meant that the new Cherry Street alignment south of Commissioners Street; the new Commissioners Street could not open as scheduled. This led to the resequencing of some earthworks and construction of the parks and public realm planned for 2022 will now run into 2023.</p>										
Explanation for Delay:											
Precinct Implementation Projects	13,225	330	10,000	250,883	236,265	On Track	Jan-05	Jun-23	Jun-23	Ⓢ	Ⓢ
Comments:	Construction of the East Bayfront Community Centre is a multi-year project that commenced in October 2020 and is expected to be completed in 2023. The contract for the construction of water works project on Lower Jarvis Street between Lakeshore Boulevard and Queens Quay has been completed in Q1 of 2022 and has entered the 2 year warranty period.										
Explanation for Delay:											

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Corporate Real Estate Management											
St. Lawrence Market North Redevelopment	39,722	6,248	28,053	118,821	60,098	Significant Delay	July 2019 *Note this is a re-baselined start date based on latest approval from Council	Q2 2022 *Note this is a re-baselined end date based on latest approval from Council	Q2 2023	Ⓢ	Ⓢ
Comments:	Phase 1: Design and construction of a Temporary Market Building, at 125 The Esplanade, and client relocation. Completed June 2015. Phase 2: Demolition of the existing North Market Building at 92 Front St. including archaeological assessment and environmental remediation of the site in advance of new construction. Completed April 2017. Phase 3: Design, tender and construction of New North Market Building. The construction contract was awarded in May, 2019 to the Buttcon Limited / The Atlas Corporation Joint Venture. Construction started in July 2019. At the end of 2021, the underground parking garage and the 5 storey high structural steel framing for superstructure are nearing completion. Ongoing work includes deck and roof installation, pouring of the concrete floor slabs, installation of the glass curtain wall, with integrated aluminum sunshade fins, framing of the central atrium space including pedestrian bridge connections between east and west wings of the building, and to the 2nd Floor of St. Lawrence Hall.										
Explanation for Delay:	Project schedule and budget has been re-baselined based on the latest approvals from Council in May 2019. COVID-19 caused reduced productivity levels due to additional safety procedures, impacts to the labour force availability and delays in the supply chain for construction materials. Also, the contractor has recently advised that the current province wide labour disruption is causing further progress delay. The overall project delay is currently tracking at approximately 17 months including COVID-19 impacts. The contractor has submitted a work phasing and sequencing plan identifying concurrent construction work to make up lost time. The project is now expected to be complete by Q2 2023 within the current Council approved budget.										
Union Station Revitalization	23,141	13,594	13,594	824,039	814,492	Completed	Sep-09	Approved Plan - Mar-2019 (Original end date was May-2016)	Substantial Comp	Ⓢ	Ⓢ
Comments:	Key elements completed to date include: - Full design of all stages of work - New VIA Panorama Lounge (2012) - West Wing handover to Metrolinx (2013) - NW PATH Phase 1 (2014) - Implementation of new M&E systems (2014) - York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015) - B2 Food Court handed over to Osmington in 2015 (Opened to the public in Dec 2018) Stage 2/3 key elements completed to date include: - Bay Concourse - Sale to Metrolinx completed on June 2021 - VIA Concourse Restoration - Occupancy granted May 2021 - Great Hall Restoration - Occupancy has been granted October 2021 - East Wing retail space - Occupancy granted May 2021 - Moat covers - York St., Bay St., and Front St. Moats, final inspection and occupancy granted October 2021										

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Explanation for Delay:	<p>Issues throughout the life of the project include maintaining heritage elements of Union Station, performance issues with contractors, environmental and unforeseen site conditions and coordinating and carrying out construction while maintaining operations at the Station. To mitigate risks the project team have responded with value engineering, constructability changes, minor scope adjustments, and consideration of different construction methodologies.</p> <p>Contractor performance issues that emerged in mid-2018 affected project progress. In mid-to-late 2018, the City worked with the contractor's surety company and third-party consultants to resolve these issues to bring the project back on track and was progressing towards a new completion timeline of Q3 2020. In Q2 2020, the COVID-19 pandemic impacted productivity on site due to increased safety procedures and has impacted the supply chain for Heritage hardware delivered from overseas. Despite these challenges, Substantial Performance was published June 21, 2021 and Substantial Completion of the project was granted September 21, 2021. Deficiencies are 100% complete with all life safety systems commissioned and passed. Final occupancy inspection for the Moats and Balance of Works areas for Total Project Completion was achieved on October 30, 2021.</p>										
Technology Services											
Enterprise Document and Records Management	336	13	123	8,359	6,321	Completed	Mar-21	Dec-20	Mar-22	Ⓞ	Ⓜ
Comments:	EDRMS Project is Completed. Final transition of the EDRMS (T-Recs) solution to City Clerk's Help Desk and EAS completed. Gate 4 Closure deliverables approved and submitted to Tech Portfolio.										
Explanation for Delay:	Project was put on hold in March 2020 due to City's response to COVID-19. Outstanding project work deferred until 2021. All outstanding capabilities deployed to production. Transition to operations and development of project closure deliverables completed in Q1 2022.										
Enterprise Work Management System	6,680	1,012	9,573	19,478	7,020	On Track	Jan-13	Dec-25	Dec-25	Ⓜ	Ⓜ
Comments:	<p>1) Completed Phase 1 rollout for Solid Waste Management - Facilities and Equipment Maintenance;</p> <p>2) Commenced implementation for Phase 1 PFR and Transportation divisions;</p> <p>3) Consolidated Program budget for three individual divisional budgets to a single Program budget. Additional work required for one divisional budget.</p> <p>4) Phase 2/3 procurement and planning is underway</p>										
Explanation for Delay:	The original business case was intended for 2019, however the project got consolidated and due to involvement of multiple divisions was delayed. The revised end date was changed to Dec 2025.										
Disaster Recovery Program	543	16	343	4,532	2,630	On Track	Jan-13	Dec-24	Dec-24	Ⓜ	Ⓜ
Comments:	<p>The project is addressing overdue audit recommendations from the AG for a City-wide IT Disaster Recovery Plan (AU7.3). The City needs a Disaster Recovery Program with links to Business Continuity Planning, project management gating, Major Incident Management, and information security so that DR becomes just one facet of normal operations.</p> <p>Disaster Recover project continues to work on strategy for high priority Disaster Recovery applications and services, as well as Disaster Recovery testing and simulations. Creation of 10.8 staff report is in progress.</p>										
Explanation for Delay:	N/A - Overall the project will be completed within the original timelines.										
O365	5,006	916	4,117	8,784	3,203	On Track	Jan-21	Jun-23	Jun-23	Ⓜ	Ⓜ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Comments:	Limited Production Release (LPR) successfully completed for 211 users. Velocity Migration for 4000 users is in planning mode. Release 2 components (Security and Privacy) are testing mode. Intune Pilot (Enable Phase) and Mailbox Migration Velocity Microsoft workshops design sessions are in progress.										
Explanation for Delay:	*Project planning activities started in July 2021. Project conception activities performed Jan - Jun 2021. Minor delay due to Microsoft workshops and design sessions still in progress and project had experienced delays in procurement. Overall project timelines are still same.										
Controllership											
Financial Systems Transformation Project	79,911	4,952	68,634	137,686	6,132	On Track	Jan-21	Dec-23	Dec-23	Ⓜ	Ⓞ
Comments:	The project is currently working on replanning, and anticipate starting the Build Phase in Fall 2022. Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.										
Explanation for Delay:											
Exhibition Place											
Duct Bank Relocation	9,100,000	100,000		9,100,000	100,000	On Track	Jan-22	Dec-22		Ⓞ	Ⓞ
Comments:	To facilitate new Hotel X Phase 2 development, there is a need to relocate and rerouting of existing underground high and low voltage electrical cables (13,800 Volts and 600 Volts) and their associated equipment for isolation such as switchgears and grounding. The project is currently in progress.										
Explanation for Delay:											
Soil Remediation at Lot 851	5,000,000	24,500		5,000,000	24,500	On Track	Jan-22	Dec-22		Ⓞ	Ⓞ
Comments:	This project involves the removal and disposal of contaminated soil from the Parking Lot 851 to support the Phase 2 Hotel development, which follows the Province of Ontario Regulation 153/04. Exhibition Place is responsible for these costs under the existing Phase 1 Lease provisions. Project planning is currently in progress.										
Explanation for Delay:											
Greek Gods Relocation	500,000	10,000		500,000	10,000	On Track	Jan-22	Dec-22		Ⓞ	Ⓞ
Comments:	This project is to relocate existing twenty (20) Greek Gods Statues, which are currently in the fenced south courtyard of Horticultural Building at Exhibition Place. The project is currently in progress.										
Explanation for Delay:											
Toronto and Region Conservation Authority											
LONG TERM ACCOMODATION - 5 SHOREHAM & INTEREST (CRC103-03)	963	401	963	38,617	6,512	Significant Delay	Jan-20	Dec-21	Jan-23	Ⓞ	Ⓜ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Comments:	1. Construction began January 2020 with the substantial performance expected January 2023. 2. Mass timber installation completed in Q1 of 2022. Envelope proceeding from Q1 2022 with building watertight by Q3 2022. 3. Completed approvals for building permit and SPA. Shared use agreement with Tennis Canada is executed with the City of Toronto lease agreement for use of western portion of Murray Ross Pkwy ROW pending. Site Plan Agreement is executed and full Building Permit has been issued. 4. Substantial completion planned by Q1 2023.										
Explanation for Delay:	The delay is the result of three factors: 1. Delay to SPA and building permit due to Tennis Canada and City of Toronto negotiating position on shared access at ROW. 2. COVID 19. 3. Mass timber trade and construction manager under performing.										

Toronto Police Service											
Long Term Facility Plan - 54/55 Amalgamation; New Build	1,054	21	21	50,500	437	On hold	Jan-17	Dec-24	TBD	Ⓜ	Ⓜ
Comments:	An architect has been selected to be the prime consultant for this project, and conceptual design work has started. The drafting and issuance of the Construction Management Request for Proposal (R.F.P.) to select a qualified construction manager is being held until the concept design is developed and priced by the cost consultant so as to provide a better understanding of the likely cost of the facility. The cost consultant has identified that the cost of construction has increased considerably due to the increased costs of labour and materials as a result of the ongoing pandemic and other construction factors, primarily the cost of an underground parking structure. The Service is in the process of reviewing other potential options and will keep the Board informed.										
Explanation for Delay:	This project is on hold as staff evaluate options for moving forward.										
Transforming Corporate Support (HRMS, TRMS)	1,722	60	600	8,435	6,773	Delayed	Jan-14	Dec-20	Dec-23	Ⓜ	Ⓜ
Comments:	The project focus is to develop more cost-effective, modern and automated processes to administer and report on the Service's people and human resources related activities, including employee record management, payroll, benefits administration and time and labour recording. The Human Resource Management System (H.R.M.S.) portion of this project is complete. The technical upgrade of Time Resource Management System (T.R.M.S.) is complete. Additional reports and system enhancements integrating H.R.M.S. and T.R.M.S. are scheduled to take place in 2022. The majority of work was done by utilizing existing Information Technology (I.T.) staffing.										
Explanation for Delay:	The impact of the COVID-19 pandemic and resource constraints have hampered the planning for this project.										
Radio Replacement	2,729	98	2,239	38,051	35,421	On Time	Jan-16	on-going	on-going	Ⓞ	Ⓞ
Comments:	This project is progressing well and is on schedule and within budget. The Service is currently accessing portable/ mobile spare finalization with the purchase planned to take place in the third quarter of 2022.										
Explanation for Delay:											
Body Worn Camera - Phase II	921	12	921	5,887	4,946	On Time	Jan-17	Dec-20	Dec-22	Ⓞ	Ⓞ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Comments:	The contract award for this project was approved by the Board at its August 2020 meeting (Min. No. P129/20 refers). To date, of the 2,350 front-line police officers that will be outfitted with B.W.C., 2,600 officers across the Service have been trained and issued body-worn cameras. Digital disclosure of body-worn camera along with most other digital media evidence (photos, videos, audio) has been successfully piloted at 23 Division to the M.A.G. Toronto West Court location. Work is currently being done to produce a training course for all active Case Managers/Investigators. The training course is scheduled for the remaining divisions in Toronto West Court over the June/July timeframe, with the expansion to all divisions/units and courts to follow during 2022.										
Explanation for Delay:											
State-of-Good-Repair - Police	6,018	443	5,018	on-going	on-going	On Time	on-going	on-going	on-going	Ⓞ	Ⓞ
Comments:	S.O.G.R. funding is utilized to maintain the safety, condition and customer requirements of existing buildings as well as technology upgrade. In light of the future plans for Service facilities, use of these funds will be closely aligned with the Long-Term Facility Plan, with priority being given to previously approved and ongoing projects that must continue through to completion. This funding source is also used by the Service for technology upgrades in order to optimize service delivery and increase efficiencies.										
Explanation for Delay:											
Next Generation (N.G.) 9-1-1	7,000	22	6,453	10,256	1,291	On Time	Jan-19	Dec-23	Dec-24	Ⓞ	Ⓞ
Comments:	As per CRTC mandate, Canadian telecommunications' service providers will be upgrading their infrastructure to NG9-1-1 (Next Generation 911). The extensive detail design phase is still continuing, resulting in some changes such as a network re-design. The architectural, mechanical, electrical, and structural drawings required for the construction phase of the new training room at the Primary Site, which will also serve as a full Production Tertiary site, have been finalized. The R.F.Q. for the construction phase has been issued, with an expected completion date of July 31, 2022. Similar drawings for the renovations at the remaining portion of the Primary Site are being completed. The renovations will also create much-needed rest areas and meeting space, as well as consolidated management, administration and support areas. This portion of the renovations is expected to be completed by the third quarter of 2023. A vendor was awarded the contract for the renovation services of the N.G. 9-1-1 training room (Min. No. P2022-0331-6.0 refers). It is anticipated that the new N.G. solution will be fully implemented in two phases: o Phase I: deployment between the current Secondary Site and the new Tertiary Site – by mid-2023 o Phase II: deployment at the Primary Site (post major renovations), with the Tertiary Site switching back to a Training Room functionality – by the fourth quarter of 2023 Collaboration meetings with the secondary P.S.A.P. (Toronto Paramedic Services and Toronto Fire) on the N.G. platform are ongoing.										
Explanation for Delay:											
Long Term Facility Plan - Facility and Process Improvement	1,083	0	729	3,458	2,374	Delayed	Jan-18	Dec-23	Dec-23	Ⓢ	Ⓞ
Comments:	The installation and implementation of remote appearance video bail was completed at 23, 14, 51 and 43 Divisions, in collaboration with the Ministry of the Attorney General (M.A.G.) and other external agencies. The installation of video bail equipment at 32 Division and 55 Division is on track for completion in 2022. Work on the Service-wide investigative review continues, including review of the Community Investigative Support Unit (C.I.S.U.), with a focus to identify potential efficiencies, standardizing functions across the divisions and enhanced service delivery in the area of criminal investigative processes.										
Explanation for Delay:	There was some delay in the implementation of video bail in some divisions while senior leaders are considering other impacts on the divisions.										
Long Term Facility Plan - 41 Division; New Build	19,925	401	9,150	52,864	2,815	Delayed	Jan-18	Dec-22	Dec-24	Ⓢ	Ⓢ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Comments:	This new divisional build is being constructed on the existing 41 Division site, and operations will continue while the construction is occurring. The project is now in the 50% working drawing stage and the detailed design phase was completed in the third quarter of 2021. At the request of the City, the project team has spent the past several months modifying and value engineering the building's design in order to achieve net zero emissions. The new 41 Division will be the first net zero emissions building in the Service's asset base. All costs associated with achieving Net Zero Emissions will be recovered through the City's environment and energy department (Sustainable Energy Plan Financing). All interior renovations and personnel moves to enable the main project to commence are complete. Site mobilization, sequential permits and construction tenders have commenced. The demolition permit has been received, with demolition of the existing south bar scheduled for the second quarter of 2022. The balance of trades will be tendered in the third quarter of 2022. The Board will be updated on budget impacts following receipt of the tender submissions from the various sub-contractors. Community feedback has informed the design of the division's public spaces. Facilities Management is liaising with local City councillors for future Town Hall information sessions with the community.										
Explanation for Delay:	Delays due to permitting the Site Plan Approval process and the redesign requirements to achieve Net Zero Emissions.										
Automated Fingerprint Identification System (A.F.I.S.) Replacement	1,107	0	1,107	3,162	474	On Time	Jan-19	Dec-20	Nov-22	Ⓢ	Ⓢ
Comments:	The contract award to IDEMIA was approved by the Board Delegates on April 28, 2020 and contract negotiations were completed December 11, 2020 (special meeting with no minute number). The Planning phase and project plan was completed and delivered in August 2021. Throughout the design phase the vendor has been experiencing limited resources, primarily due to COVID-19, and this impacted the preparation and delivery of documents for review and approval. Due to this delay in the design phase, the remaining milestones was moved from 2021 to 2022. The risk register continues to be closely monitored by both the Forensic Identification Unit and IDEMIA. Unpredictable COVID-19 impacts including materials, shipping and human resources continue to be evaluated. There is some risk involved with maintaining our current A.F.I.S. system while implementing the new solution, utilizing the same human resources in both. Steps will be taken to manage this risk. As delays continue to impact the Go-Live date, the project plan is being re-evaluated to take into account the change in event timelines. The Service is currently in discussions with the vendor and anticipates implementation and being operational by end of 2022. However, there is a risk of completion moving into January 2023.										
Explanation for Delay:	New timelines adjusted for 2022 however this might change in future reports depending on the re-evaluation of the project plan.										
ANCOE (Global Search)	313	90	180	1,811	1,393	On Time	Jan-19	Dec-23	Dec-23	Ⓢ	Ⓢ
Comments:	With the production implementation of the Global Search platform, members of the Service will be able to conduct searches of internal systems more quickly and comprehensively and retrieve critical operational information. Production and implementation of the Global Search platform is completed for Service-wide use. The Service's Geographic Information System (G.I.S.) platform will help to share data, maps, apps and other items with internal members and with the public. In 2022, the focus is on the implementation of new and improved functionalities, as well as enhanced reporting and workforce analytics. Enhancements include, but are not limited to, expanding the functionality of the G.I.S. platform for more operational support, location enhancements and special event planning assistance for Toronto Police Operations Centre (T.P.O.C.). The G.I.S. environment technical review is complete and the environment build is currently in progress. It is anticipated that the improvements to the Global Search program such as advanced search functionality and addition of images will be completed by the end of 2022. Global Search was built on a platform, which was acquired by a new company. Service staff will be reviewing the plans of this platform with the new owners to determine if the change in ownership will impact the product and subsequently the Service.										
Explanation for Delay:											
Mobile Command Centre	1,735	0	950	2,325	0	Delayed	Feb-21	Apr-22	Dec-23	Ⓢ	Ⓢ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Comments:	The Service will be acquiring a new Mobile Command Vehicle to support the challenges of providing public safety services in a large urban city. The vehicle will play an essential role and fulfill the need to readily support any and all operations and occurrences within the City. The design of this vehicle will allow for the flexibility to cover emergencies and non-emergency events such as extreme event response, major sporting events, searches, and joint operations. The design will allow for the flexibility to cover emergencies and non-emergency events such as extreme event response, major sporting events, searches, and joint operations. The vehicle will be designed to operate with other emergency services, as well as municipal, provincial and federal agencies. The technology will focus on both the current and future technological needs required to work within the C3 (Command, Control, Communications) environment, further ensuring efficient and effective management of public safety responses. The delivery of vehicle is postponed from May 2022 to the third quarter of 2022 due to the chip shortage. The project objectives have been re-prioritized and timelines have been adjusted with completion date of the fourth quarter of 2022 or first quarter of 2023.										
Explanation for Delay:	However, the project has experienced delays due to ongoing world wide vehicle chip shortage.										
Toronto Public Library											
Albert Campbell Library	1,675	1,832	2,232	21,352	20,385	On Track	Jan-16	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Construction is progressing very well resulting in 2022 expenditures to be ahead of schedule.										
Explanation for Delay:											
Bridlewood Branch Relocation	2,552	31	1,654	8,987	105	Minor Delay	Jan-20	Dec-23	Dec-23	Ⓡ	Ⓢ
Comments:											
Explanation for Delay:	Working drawings underway. Construction tender expected in Q2 with construction to start in September.										
Centennial Renovation & Expansion	1,505	23	600	17,242	712	Significant Delay	Jan-18	Dec-25	Dec-25	Ⓡ	Ⓡ
Comments:											
Explanation for Delay:	Waiting for site plan approval										
Ethennonhawahstihnen' Library - Bayview Library Relocation	3,884	1,000	3,884	15,957	12,574	On Track	Jan-14	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	This is a shared use facility with timelines managed by Parks, Forestry and Recreation. Project is on track.										
Explanation for Delay:											
Maryvale Relocation	1,974	782	1,974	3,333	2,142	On Track	Jan-20	Dec-22	Dec-22	Ⓢ	Ⓞ
Comments:	Project is under construction.										
Explanation for Delay:											
North York Central Phase 2	1,106	216	2,213	12,718	11,828	On Track	Jan-18	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Project is under construction.										
Explanation for Delay:											
Perth Dupont Relocation	1,398	28	624	4,797	68	Significant Delay	Jan-18	Dec-23	Dec-23	Ⓡ	Ⓡ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Comments:											
Explanation for Delay:	Working drawings underway. Construction start dependent on landlord's schedule										
Wychwood Library	2,069	529	2,069	15,796	14,256	On Track	Jan-14	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Project is under construction.										
Explanation for Delay:											
York Woods Renovation	1,429	456	1,429	13,824	12,851	On Track	Jan-18	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Project is under construction.										

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Explanation for Delay:											
Solid Waste Management Services											
GREEN LANE LANDFILL	17,751	1,760	17,751	198,084	120,110	On Track	Prior to 2010	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Legislated project for Green Lane landfill development that mainly include Leachate control system; gas control systems; cell excavation & base construction; engineering & monitoring; site services/final cover/storm; buffer land acquisition and landfill gas utilization work.										
Explanation for Delay:	Status: On Track										
TRANSFER STATION ASSET MANAGEMENT	18,203	2,568	14,144	204,496	56,781	On Track	Prior to 2010	Dec-24	Dec-24	Ⓞ	Ⓞ
Comments:	These multi year projects include State of Good Repair work for roofing, paving, drainage systems, sprinkler systems, repairs to tipping floors and household hazardous waste depot relocation.										
Explanation for Delay:	Status: On Track										
PERPETUAL CARE OF CLOSED LANDFILLS	9,683	2,038	7,574	101,243	46,151	On Track	Prior to 2010	Dec-30	Dec-30	Ⓞ	Ⓞ
Comments:	Legislated project for the perpetual care of closed landfills.										
Explanation for Delay:	Status: On Track										
Toronto Water											
St Claire - Reservoir Rehabilitation (CPW060-07)	71	0	52	34,372	28,924	Completed	Jan-14	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration. Construction works have been completed.										
Explanation for Delay:											
ROSEHILL PS REHAB (CPW060-11)	74	5	74	8,424	4,784	Completed	Jan-15	Dec-22	Dec-22	Ⓞ	Ⓞ
Comments:	Construction works have been completed.										
Explanation for Delay:											
OUTFALL CONSTRUCTION (CWW039-06)	38,839	16,014	34,403	278,931	198,598	On Track	Jan-18	Dec-25	Dec-25	Ⓞ	Ⓞ

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	Appr.	YTD Spend	YE Projected Spend	Appr. Budget	Life to Date			Planned	Revised		
Comments:	Construction started in early 2019, and proceeded ahead of schedule in 2021. The project is proceeding on track in 2022.										
Explanation for Delay:											
Don & Waterfront Trunk/CSO Const - PHASE 1 (CWW480-03)	63,356	5,458	45,092	436,465	301,699	On Track	Jan-18	Jan-24	Jan-24	Ⓢ	Ⓢ
Comments:	Construction started in 2018, and is proceeding on track in 2022.										
Explanation for Delay:											
<p>>70% of Approved Project Cost Ⓢ On/Ahead of Schedule</p> <p>Between 50% and 70% Ⓢ Minor Delay < 6 months</p> <p>< 50% or > 100% of Approved Project Cost Ⓢ Significant Delay > 6 months</p>											