

APPENDIX 5
Capital Dashboard by Program/Agency
For the Period ended September 30, 2022
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**2022 Capital Spending by Program
Community and Social Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Children's Services	4M-2022	13.07	1.56	10.88	83.2%		Ⓞ
	Q2-2022	16.72	6.19	14.65	87.6%	↑	Ⓞ
	Q3-2022	16.72	8.21	13.98	83.6%	↓	Ⓞ
Court Services	4M-2022	0.31	0.00	0.31	100.0%		Ⓞ
	Q2-2022	0.31	0.00	0.21	66.6%	↓	Ⓢ
	Q3-2022	0.31	0.00	0.03	8.1%	↓	Ⓡ
Fire Services	4M-2022	12.76	0.17	5.67	44.4%		Ⓡ
	Q2-2022	12.76	1.10	3.17	24.8%	↓	Ⓡ
	Q3-2022	12.76	1.31	3.09	24.2%	↓	Ⓡ
EDC	4M-2022	34.04	1.23	22.29	65.5%		Ⓢ
	Q2-2022	34.27	2.33	20.55	60.0%	↓	Ⓢ
	Q3-2022	34.48	6.45	19.07	55.3%	↓	Ⓢ
Long Term Care	4M-2022	17.74	1.39	14.75	83.2%		Ⓞ
	Q2-2022	17.15	2.36	14.54	84.8%	↑	Ⓞ
	Q3-2022	17.15	3.17	6.71	39.1%	↓	Ⓡ
PFR	4M-2022	265.01	18.95	170.66	64.4%		Ⓢ
	Q2-2022	266.00	44.38	163.57	61.5%	↓	Ⓢ
	Q3-2022	270.76	93.17	163.68	60.5%	↓	Ⓢ
SSHA	4M-2022	49.00	3.95	36.83	75.2%		Ⓞ
	Q2-2022	49.00	7.09	33.20	67.7%	↓	Ⓢ
	Q3-2022	49.00	14.60	26.32	53.7%	↓	Ⓢ
HS	4M-2022	476.48	82.67	474.73	99.6%		Ⓞ
	Q2-2022	698.02	87.50	587.56	84.2%	↓	Ⓞ
	Q3-2022	698.02	231.51	368.16	52.7%	↓	Ⓢ
TESS	4M-2022	6.06	1.11	4.89	80.6%		Ⓞ
	Q2-2022	6.06	1.59	4.98	82.2%	↑	Ⓞ
	Q3-2022	6.06	2.10	4.92	81.2%	↓	Ⓞ
Paramedics Services	4M-2022	12.61	0.98	6.75	53.5%		Ⓢ
	Q2-2022	12.61	1.33	8.91	70.7%	↑	Ⓞ
	Q3-2022	13.06	1.94	9.18	70.3%	↓	Ⓞ
TOTAL	4M-2022	887.07	112.00	747.75	84.3%		Ⓞ
	Q2-2022	1,112.90	153.87	851.32	76.5%	↓	Ⓞ
	Q3-2022	1,118.31	362.46	615.14	55.0%	↓	Ⓢ

Ⓞ >70%
Ⓢ between 50% and 70%
Ⓡ < 50% or > 100%

For the nine months ended September 30, 2022, the capital expenditures for Community and Social Services totalled \$362.5 million of their collective 2022 Approved Capital Budget of \$1118.3 million. Spending is expected to increase to \$615.1 million (55.0%) by year-end. 3 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Paramedic Services, , Toronto Employment & Social Services, and Children's Services.

Chart 1
2022 Approved Budget by Category (\$16.72)

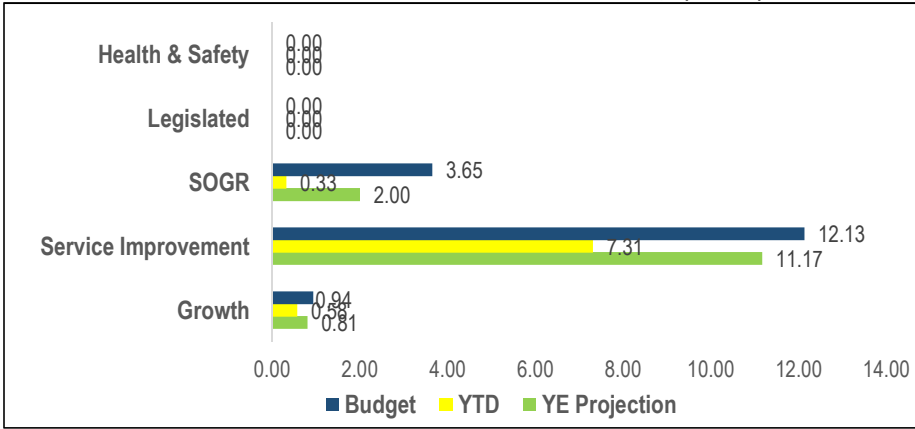


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	3
Service Improvement	20
Growth	1
Total # of Projects	24

Chart 2
Project Status - 24

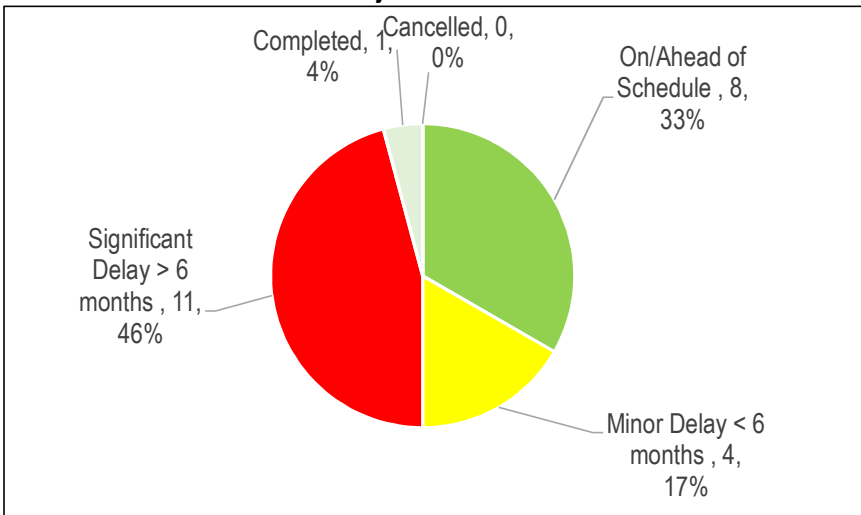


Table 2

Reason for Delay	15	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed	2	
Contractor Issues	2	1
Site Conditions	2	
Co-ordination with Other Projects	4	1
Community Consultation		2
Other*		
Total # of Projects	11	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
8.186	4.293	4.128	0.112	

Children's Services (CHS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
TELCCS SOGR 2021	0.562	0.262	46.6%	0.562	100.0%	Ⓞ	Ⓜ	1	1.367	1.070
TELCCS SOGR 2022	1.540	0.001	0.1%	0.540	35.1%	Ⓜ	Ⓜ	2	1.540	0.004
TELCCS Playground Retrofit 2022	1.550	0.065	4.2%	0.900	58.1%	Ⓜ	Ⓜ	1	1.550	0.264
Sub-Total	3.652	0.328	9.0%	2.002	54.8%	-	-		4.457	1.338
Service Improvements										
St. John the Evangelist Catholic School	0.142	0.008	5.6%	0.008	5.6%	Ⓜ	Ⓞ	3	2.100	1.966
Canoe Landing Block 31 Child Care Centre	0.050	-0.035	-70.0%	0.000	0.0%	Ⓜ	Ⓜ	4	4.733	4.040
Stanley Public School	0.652	0.000	0.0%	0.450	69.0%	Ⓜ	Ⓜ	5	3.900	3.509
St. Barnabas Catholic School	0.501	0.000	0.0%	0.300	59.9%	Ⓜ	Ⓜ	6	3.500	2.478
St. Roch Catholic School	1.799	1.375	76.4%	1.375	76.4%	Ⓞ	Ⓞ		4.000	3.242
St Bartholomew Catholic School	0.650	0.284	43.7%	0.351	54.0%	Ⓜ	Ⓜ	7	3.800	0.950
North East Scarborough Centre	1.000	0.665	66.5%	1.000	100.0%	Ⓞ	Ⓞ		8.800	1.240
Mount Dennis Child Care Centre	4.000	4.176	104.4%	5.500	137.5%	Ⓜ	Ⓞ	8	19.830	14.292
David and Mary Thompson (Centre 7)	0.050	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	9	5.000	0.000
TCH Needle Firway	0.100	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	10	5.000	0.075
Gilder Child Care Centre (Centre 11)	0.310	0.000	0.0%	0.100	32.3%	Ⓜ	Ⓜ	11	3.300	0.740
Anishawabe Miziwe Biik Child Care Centre	0.495	0.361	72.9%	0.450	90.9%	Ⓞ	Ⓞ		8.709	1.061
Wallace Emerson Child Care Centre	0.099	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	12	8.200	0.267
Western North York Child Care	0.092	-0.058	-63.0%	0.050	54.3%	Ⓜ	Ⓜ	13	5.000	0.038
Bayside Child Care	0.700	0.535	76.4%	0.535	76.4%	Ⓞ	Ⓞ		0.700	0.700
Woodbine Child Care Centre	0.175	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	14	5.000	0.000
Willowridge Child Care Centre	0.150	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	15	1.495	0.000
Bendale Child Care Centre	0.112	-0.002	-1.8%	-0.002	-1.8%	Ⓜ	Ⓞ	16	3.075	3.040
Alexandra Park	1.000	0.000	0.0%	1.000	100.0%	Ⓞ	Ⓜ	17	2.271	0.000
Lawrence Heights	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.600	0.000
Sub-Total	12.127	7.309	60.3%	11.167	92.1%	-	-		99.013	37.638
Growth Related										
TCS Growing Child Care	0.940	0.575	61.2%	0.810	86.2%	Ⓞ	Ⓞ		4.764	3.658
Sub-Total	0.940	0.575	61.2%	0.810	86.2%	-	-		4.764	3.658
Total	16.719	8.212	49.1%	13.979	83.6%				108.234	42.634

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Expenditures for SOGR upgrades and playground retrofits are lower than budget, reflecting delays in both issuing RFPs and accessing sites due to impact of COVID.

Note # 2:

Projected underspending is attributable to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 3:

This project is nearing completion, and is budgeted for completion by year-end. Unspent funding will be returned to source for future year funding requirements.

Note # 4:

This project is nearing completion, with work being completed on the playground. The credit posting reflects recoveries and utility refunds that are due for recovery in early 2023.

Children's Services (CHS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			

Note # 5:

The project is nearing the end of the construction phase, and is progressing according to the plan; the project is budgeted for completion in 2023.

Note # 6:

The project was overspent at the end of 2021, as portions of the project were completed ahead of the budget; the 2022 budget has been adjusted to accommodate the revised cash flow funding requirements, with the project budgeted for completion in 2024.

Note # 7:

Construction for the St. Bartholomew project is underway in accordance to plan, with construction projected to be completed in 2024.

Note # 8:

The 2022 spending exceeds budget \$0.175 million (4%), with y/e spending projected to be overspent by \$1.5 million. The over expenditures are reflective of the construction proceeding ahead of plan. Funding for future years will be adjusted with the 2023 Capital Budget Submission, with no change in project cost.

Note # 9:

This project has been sent to tender, with Toronto District School Board and Parks, Forestry and Recreation co-ordinating the project delivery; the project is budgeted to be completed in 2026.

Note # 10:

This project remains in the planning stage with Toronto District School Board, with construction budgeted to commence in 2023; h the project scheduled for completion in 2025.

Note # 11:

Construction for this project is well under way, with a scope increase of \$0.600 million recommended in the 2023 Capital Budget Submission.

Note #12:

The project cost for the Wallace Emerson project was increased by \$3.2 million from \$5.0 million to \$8.2 million to reflect the rising cost of construction. This is a joint project with Parks, Forestry and Recreation that includes a community centre. The contract for this project has been awarded, with project budgeted for completion in 2025.

Note # 13:

The Western North York project has been tendered and a contract has been awarded; this is a joint project with Toronto District School Board and Parks, Forestry and Recreation (PFR), with PFR co-ordinating the project delivery. The project is budgeted to be completed in 2025. The credit of \$0.058 reflects an error in the contractor's billing, which is anticipated to be settled by year-end

Note # 14:

This project is in the preliminary planning stage with Toronto Community Housing, with agreement being negotiated by 3rd parties. The project is planned to benefit the community surrounding Woodbine Casino, with the project budgeted for completion in 2026.

Note #15:

This project is in the preliminary planning stage with Toronto Community Housing, with a service delivery agreement being negotiated with 3rd parties. The project is budgeted for completion in 2026.

Note # 16:

This project has been completed, with unspent funds to be returned to XR1103, to be utilized in the future for development of other centres when required. This project is budgeted for completion in 2026.

Note # 17:

This project is part of a community redevelopment that is underway, with an existing centre to be will be relocated and expanded from 42 spaces to 52, with additional capacity to accommodate infants. The centre is budgeted for completion in 2024. CS is anticipating an agreement from TCHC that will authorize an advance of \$1.0 million in Q4.

Chart 1
2022 Approved Budget by Category (\$0.31)

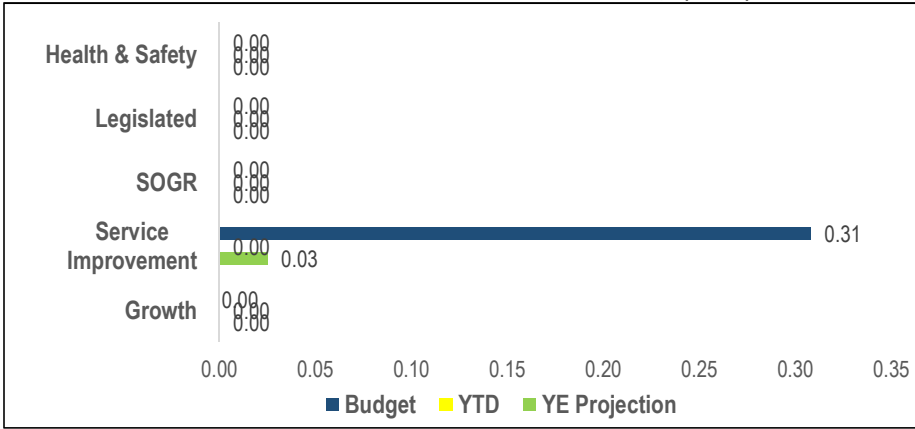


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

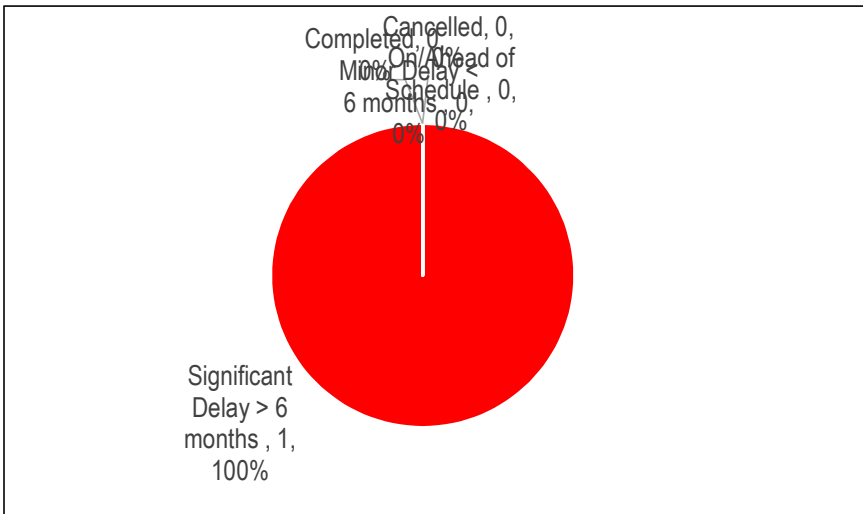


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
COVID-19 Related		
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled

Toronto Court Services (TCS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Adjudicative Information Management System SI Project Name	0.308	0.000	0.0%	0.025	8.1%	Ⓡ	Ⓡ	#1	0.308	0.000
Sub-Total	0.308	0.000	0.0%	0.025	8.1%	-	Ⓢ		0.308	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	0.308	0.000	0.0%	0.025	8.1%				0.308	0.000

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Key business requirements were identified by municipalities and they have been provided to the Provincial project team. Further review will be completed in the coming months in consultation with the Province. The unspent funding from 2022 will be carried forward to 2023.

Chart 1
2020 Approved Budget by Category (\$12.76)

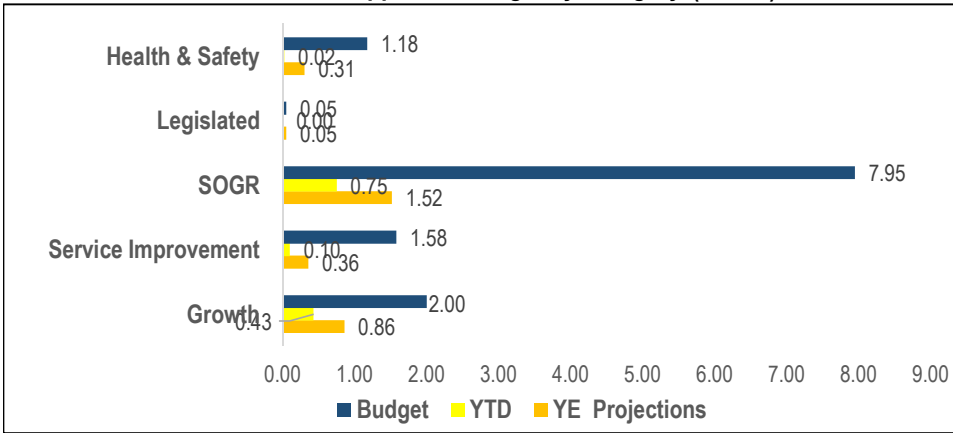


Table 1
2020 Active Projects by Category

Health & Safety	5
Legislated	1
SOGR	5
Service Improvement	2
Growth	3
Total # of Projects	16

Chart 2
Project Status - 16

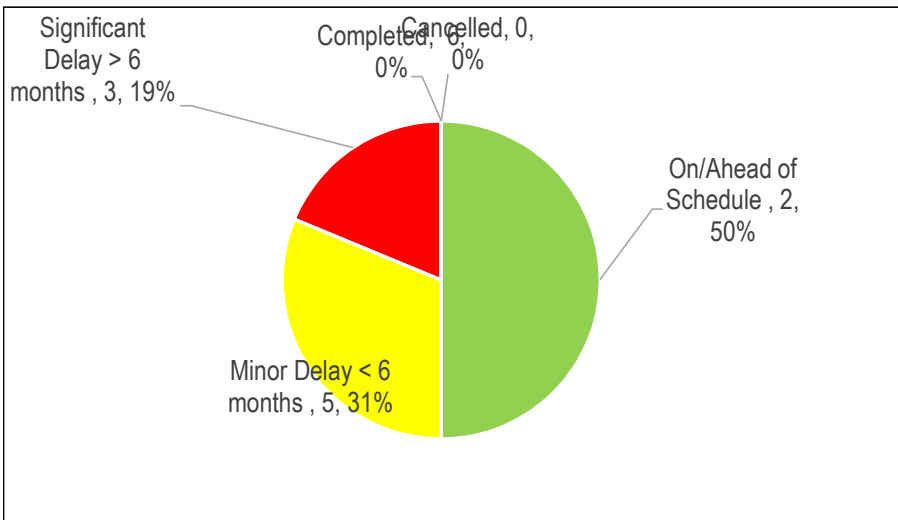


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues	1	
RFQ/RFP Delayed		2
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	2	1
Total # of Projects	3	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.04	4.21	7.51		




Key Discussion Points:

- The Live Fire Simulator project is facing delays and underspending due to supply chain issues impacting materials required for the fabrication process. Fabrication is expected to be complete by Q1 2023.
- Construction of the Fire Prevention Office Space Accommodation (3 Dohme) is under review, pending consideration of other accommodation options.
- Supply chain issues continue to affect the delivery of network components for the Toronto Radio Infrastructure Project. (TRIP). Unspent funds will be carried forward into 2023. The project team is now focused on procurement activities related to engaging consultants to review site power plants.
- The current focus of the CAD Upgrade project is on implementation activities related to BI/Analytics (Milestone #4) and User Acceptance Testing (UAT) (Milestone #5). Divisional resource constraints are causing delays in the project schedule with respect to Milestone #5. Milestone #4 is expected to be completed by Q4 2022.
- The HUSAR Building Expansion project experienced delays in the design phase, reflecting delays in the issuance of the building permit and the need for approvals from Toronto Water, City Planning, and TRCA. The design phase is complete and the construction tender was awarded. Work has commenced to prepare for construction which is anticipated to begin Q1 2023.

Fire Services (FIR)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Year End Projections				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Next Generation 911 Project	0.066	0.025	37.2%	0.066	99.5%	Ⓞ	Ⓞ		0.350	0.308
Replacement of Thermal Imaging Cameras	0.300	0.000	0.0%	0.090	30.0%	Ⓡ	Ⓞ	1	1.450	0.000
Live Fire Training Simulator	0.650	0.000	0.0%	0.100	15.4%	Ⓡ	Ⓨ	2	0.650	0.000
Breathing Air Compressor Replacement 2021	0.080	0.000	0.0%	0.050	62.5%	Ⓨ	Ⓞ	3	0.080	0.000
Breathing Air Compressor Replacement 2022	0.081	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓨ	4	0.081	0.000
Sub-Total	1.177	0.025	2.1%	0.306	26.0%	-	-		2.611	0.308
Legislated										
Replacement of HUSAR Equip - 2022	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.050	0.000
Sub-Total	0.050	0.000	0.0%	0.050	100.0%	-	-		0.050	0.000
State of Good Repair										
Fire Prevention Office Space Accommodation (3 Dohme)	1.495	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	5	10.162	0.000
Training Simulators Rehabilitation 2021	0.066	0.000	0.0%	0.066	100.4%	Ⓞ	Ⓞ		0.100	0.034
Training Simulators Rehabilitation 2022	0.100	0.000	0.0%	0.050	50.0%	Ⓨ	Ⓨ	6	0.100	0.000
Toronto Radio Infrastructure Project (TRIP)	4.480	0.379	8.5%	0.735	16.4%	Ⓡ	Ⓡ	7	8.489	1.052
CAD Upgrade	1.806	0.372	20.6%	0.669	37.1%	Ⓡ	Ⓨ	8	1.960	0.527
Sub-Total	7.946	0.752	9.5%	1.520	19.1%	-	-		20.811	1.612
Service Improvements										
Fire Prevention Technology Integration Project	1.572	0.102	6.5%	0.350	22.3%	Ⓡ	Ⓨ	9	2.010	0.539
Operational BI Data Architecture Modernization	0.008	0.000	0.0%	0.008	99.7%	Ⓞ	Ⓞ		0.770	0.762
Sub-Total	1.581	0.102	6.4%	0.358	22.7%	-	-		2.780	1.301
Growth Related										
Station B (Stn 144) Keele/ Sheppard	0.013	0.011	78.5%	0.013	100.0%	Ⓞ	Ⓞ		11.685	11.517
HUSAR Building Expansion	1.535	0.075	4.9%	0.500	32.6%	Ⓡ	Ⓡ	10	7.900	0.265
Fire Apparatus for Station B	0.455	0.345	76.0%	0.345	76.0%	Ⓞ	Ⓞ	11	0.800	0.691
Sub-Total	2.003	0.431	21.5%	0.859	42.9%	-	-		20.385	12.472
Total	12.757	1.309		3.093					46.637	15.694

Fire Services (FIR)

On Time	On Budget
On/Ahead of Schedule	 >70% of Approved Cash Flow
Minor Delay < 6 months	 Between 50% and 70%
Significant Delay > 6 months	 < 50% or > 100% of Approved Cash Flow

Note #1:

The Request for Quotation (RFQ) has been approved. Contract issuance is anticipated around November, with delivery expected before year-end. A portion of the funding is held back for the Corporate Capital Budget reductions, resulting in a 30% spending projection for year-end.

Note # 2:

Projected underspending and project delays are primarily due to supply chain issues of specialized materials. The design for the foundation is complete with construction anticipated to begin in Q4 2022.

Note # 3:

Project is anticipated to be complete by year-end. A low value bid is being processed to purchase 3 filtration systems for the Breathing Air Compressor.

Note # 4:

Projected underspending and project delays are primarily due to unexpected delays in the RFQ process. The purchase of a new Breathing Air Compressor for Station 112 will occur in 2023.

Note # 5:

The project is on hold pending further senior management discussions with CreateTO to explore opportunities for optimizing the City's real estate assets in lieu of this renovation.

Note # 6:

Projected underspending and project delays are due to unexpected delays in the RFQ process. The project is expected to be substantially complete by year-end, with delivery expected in Q1 2023.

Note # 7:

Vendor resource constraints and supply chain issues continue to impact the project, with resolution unlikely by year-end projected spending is 16% of the approved plan for 2022.

Note # 8:

Divisional resource constraints are impacting the project schedule with respect to software testing. BI/Analytics (Milestone #4) is expected to be complete year-end, with forecasted spending at 37% of the approved plan for 2022.

Note # 9:

Project delays are due to delays in the issuance of the Purchase Order, in addition to TFS continuing to work with the vendor to refine functionality of the technology. \$1.0 million of the project's cash flow budget has been set aside for the Corporate Capital Budget reductions.

Note # 10:

Projected underspending and project delays are primarily due to delays in the issuance of the building permit. The design phase is now complete, with the construction phase anticipated to begin in Q1 2023.

Note # 11:

Project is complete. The vehicle has been delivered and remaining unspent funds will be returned to the DC reserves..

Chart 1
2022 Approved Budget by Category (\$34.48)

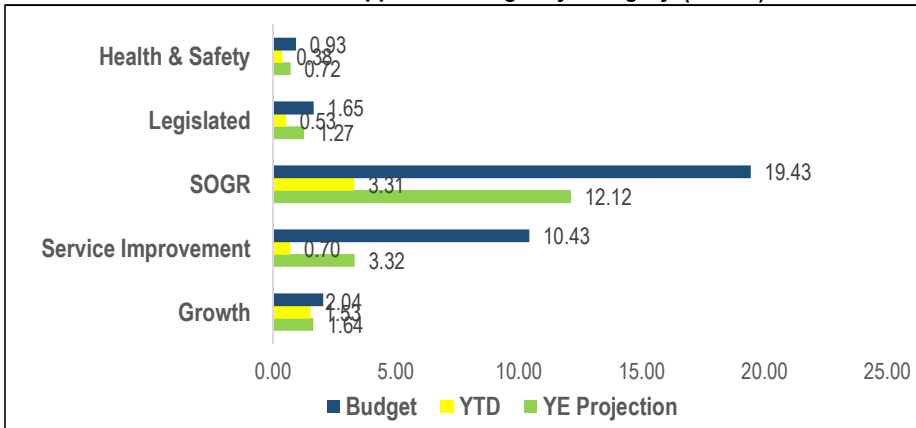


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	2
SOGR	9
Service Improvement	11
Growth	1
Total # of Projects	25

Chart 2
Project Status - 25

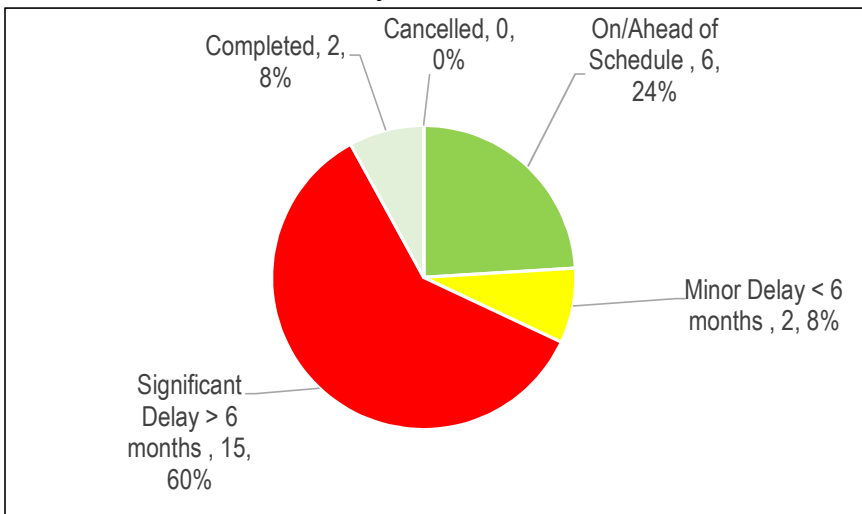


Table 2

Reason for Delay	17	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues	1	
Site Conditions	1	
Co-ordination with Other Projects	1	
Community Consultation		
Other*	11	1
Total # of Projects	15	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.46	5.26	27.75	0.01	

Reasons for "Other*" Projects Delay:

- Economic Development and Culture is experiencing delays in the delivery of 10 capital projects until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is obtained:
 - Major Maintenance
 - Restoration and Preservation of Heritage Elements
 - Refurbishment and Rehabilitation
 - Commercial Façade Improvement Program
 - Streetscape Master Plan Program
 - Cultural Infrastructure Development
 - Service Enhancement
 - Collections Care
- The *Indigenous Centre for Innovation and Entrepreneurship* will be retendered with a reduced scope as the tender issued and closed on April 24, 2022 had exceeded the budget. Council approved motion MM47.65 to increase the project cost for the ICIE by \$2.000 million to \$9.853 million. This project is delayed as a result of the shortfall and now scheduled for completion by Q1 2024.

Economic Development and Culture (ECT)

Key Discussion Points (cont'd):

Economic Development and Culture spent \$6.452 million or 18.7% YTD and is projecting to spend \$19.071 million or 55.3% of its 2022 Council Approved Capital Budget by the end of 2022. Projected underspending of \$15.407 million is mainly attributed to the following:

- Required pause in capital spending of \$2.247 million for a number of capital projects, pending confirmation of adequate 2022 COVID-19 intergovernmental support.
- The Indigenous Centre for Innovation and Entrepreneurship is delayed as a result of the shortfall in funding as the tender issued and closed on April 24, 2022 had exceeded the budget. Council approved motion MM47.65 to increase the project cost for the ICIE by \$2.000 million to \$9.853 million on July 19th. By year-end, the projected actual is 0% of the \$4.600 million.
- Contractor and design/planning issues have also delayed a number of projects including the *Wexford Heights BIA Streetscape Improvement*.
- The *Theatre Passe Muraille* closed its tender in early 2022 however the lowest bidder was disqualified and the second lowest had to be vetted as acceptable. Staffing issues in PMMD, Legal and Fair Wage led to extended period of time for this review. As of the beginning of June a PO still had yet to be issued. With the current supply chain issues affecting the world, there is clearly not enough time to complete the project and meet the deadline of September 26. This tender is cancelled and the project will be re-tendered for work in 2023. As of Q3, \$0.037 million or 4.79% of \$0.772 million has been spent. By year-end of 2022, it is estimated that \$0.178 million or 23.04% of \$0.772 million will be spent.

Economic Development and Culture (ECT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Casa Loma Exterior Restoration	0.657	0.381	58.0%	0.657	100.0%	Ⓞ	Ⓜ	#1	6.054	5.778
Assembly Hall AODA	0.275	0.000	0.0%	0.060	21.8%	Ⓡ	Ⓞ		0.275	0.000
Sub-Total	0.932	0.381	40.9%	0.717	76.9%	-	-		6.329	5.778
Legislated										
Cultural Infrastructure Development	0.584	0.073	12.5%	0.584	100.0%	Ⓞ	Ⓞ		1.538	1.027
Major Maintenance	1.063	0.452	42.5%	0.683	64.2%	Ⓜ	Ⓡ	#2	2.148	0.837
Sub-Total	1.647	0.525	31.9%	1.267	76.9%	-	-		3.686	1.865
State of Good Repair										
Restoration and Preservation of Heritage Elements	6.122	1.764	28.8%	3.144	51.4%	Ⓜ	Ⓡ	#2	15.767	8.137
Major Maintenance	3.085	0.224	7.3%	1.180	38.3%	Ⓡ	Ⓡ	#3	4.799	1.538
Refurbishment and Rehabilitation	0.001	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		0.191	0.190
BIA Planning Act Revenue	2.477	0.272	11.0%	2.177	87.9%	Ⓞ	Ⓡ	#4	6.282	3.777
Cultural Infrastructure Development	0.602	0.164	27.2%	0.288	47.8%	Ⓡ	Ⓡ	#5	1.362	0.924
Streetscape Master Plan Program	0.012	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		0.060	0.048
Collections Care	0.300	0.025	8.2%	0.055	18.3%	Ⓡ	Ⓡ	#2	0.300	0.025
BIA Equal Share Funding	6.786	0.817	12.0%	5.234	77.1%	Ⓞ	Ⓡ	#6	9.515	3.239
Mural Program	0.045	0.044	97.1%	0.045	100.0%	Ⓞ	Ⓞ		0.120	0.119
Sub-Total	19.430	3.310	17.0%	12.123	62.4%	-	-		38.396	17.997
Service Improvements										
BIA Financed Funding FF	1.000	0.000	0.0%	0.200	20.0%	Ⓡ	Ⓡ	#7	1.000	0.000
BIA Special Project	0.256	0.095	37.0%	0.095	37.0%	Ⓡ	Ⓞ		0.568	0.379
Collections Care	0.200	0.000	0.0%	0.020	10.0%	Ⓡ	Ⓡ	#2	0.200	0.000
Commercial Façade Improvement Program	1.379	0.336	24.3%	0.938	68.0%	Ⓜ	Ⓡ	#2	2.063	0.719
Cultural Infrastructure Development	0.239	0.014	5.9%	0.106	44.4%	Ⓡ	Ⓡ	#2	1.086	0.937
Economic Competitiveness Data Mgmt System	0.621	0.082	13.2%	0.340	54.7%	Ⓜ	Ⓡ	#8	0.700	0.161
Indigenous Centre For Innovation And Ent	4.600	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓜ	#9	9.853	0.000
Mural Program	0.200	0.044	21.9%	0.200	100.0%	Ⓞ	Ⓞ		0.200	0.044
Refurbishment and Rehabilitation	0.100	0.041	41.0%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.041
Service Enhancement	1.700	0.093	5.5%	1.242	73.1%	Ⓞ	Ⓡ	#2	2.592	0.635
Streetscape Master Plan Program	0.130	0.000	0.0%	0.080	61.5%	Ⓜ	Ⓡ	#2	0.130	0.000
Sub-Total	10.426	0.704	6.7%	3.321	31.9%	-	-		18.493	2.916
Growth Related										
Cultural Infrastructure Development	2.044	1.532	75.0%	1.643	80.4%	Ⓞ	Ⓡ	#2	2.574	2.062
Sub-Total	2.044	1.532	75.0%	1.643	80.4%	-	-		2.574	2.062
Total	34.478	6.452	18.7%	19.071	55.3%				69.478	30.617

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Economic Development and Culture (ECT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

The *Casa Loma Exterior Restoration* project experienced delays due to operational requirements from the tenant and material temperature constraints on the asphalt replacement work on the west parking was deferred to 2022. By year-end of 2022, it is estimated that 100% of the budget will be spent.

Note # 2:

These projects are experiencing delays until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is

Note # 3:

The *Theatre Passe Muraille* project is delayed due to issues with the tender requiring the project to be re-tendered for work in 2023.

Note # 4:

The *BIA Planning Act Revenue Wilson Village* project is delayed as the design has been put on hold due to staffing vacancies and is expected to be completed by 2023 Year-End.

Note # 5:

The *Guild Revitalization Log Cabin* project was experiencing delays due to staffing vacancies and currently the project is awaiting confirmation from TRCA prior to commencement. The project is expected to be completed by December 2023 with 2022 year-end spending projected to be 21.3% or \$0.070 million of \$0.328 million.

Note # 6:

The *Mirvish Village* project is experiencing delays due to pending redesigns by the BIA after a community consultation.

Note # 7:

The *Wexford Heights BIA Gateway Park* project is experiencing delays due to design issues. The project was expected to be tendered in early Spring 2021, with construction to begin in June 2021. An expansion to the scope of work pushed the project timeline behind. There was no spending in 2021 but the project is expected to be tendered in Spring 2022. At year-end spending will be 20% or \$0.200 million of \$1.00 million.

Note # 8:

The *Museum Sites POS Systems* project is delayed due to co-ordination with other projects which are required for the completion of this project.

Note # 9:

The *Indigenous Centre for Innovation and Entrepreneurship* will be re-tendered as the tender issued and closed on April 24, 2022 had exceeded the budget. To date, there is no spending on the capital budget of \$4.600 million and it is projected that the actual spend will remain at 0% by year-end. Council approved motion MM47.65 to increase the project cost for the ICIE by \$2.000 million to \$9.853 million on July 19th. This project is delayed as a result of the shortfall and now scheduled for completion by Q1 2024.

Chart 1
2022 Approved Budget by Category (\$270.76)

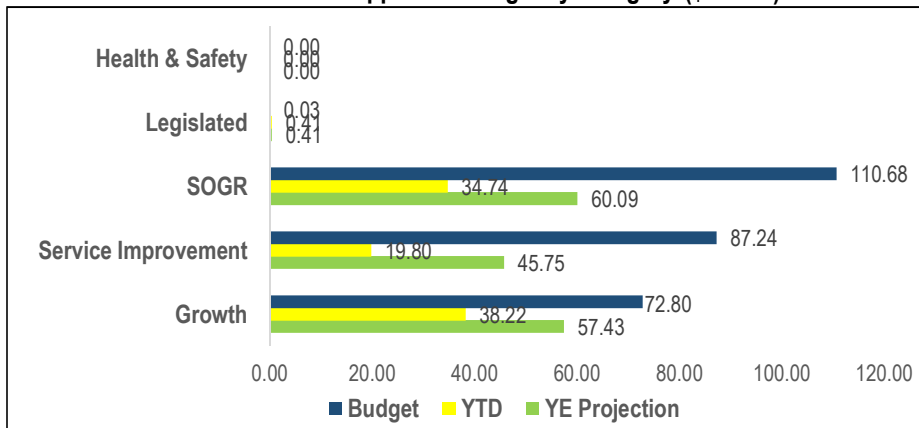


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	59
Service Improvement	182
Growth	63
Total # of Projects	306

Chart 2
Project Status - 306

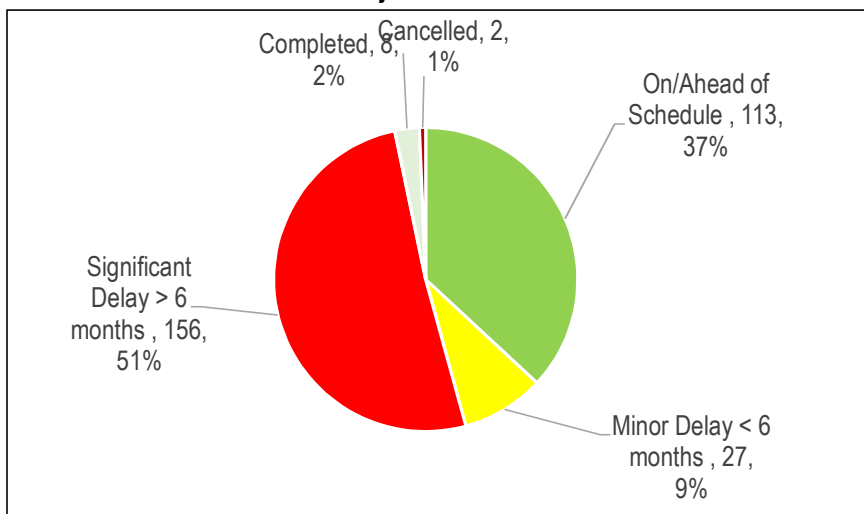


Table 2

Reason for Delay	183	
	Significant Delay	Minor Delay
Insufficient Staff Resources	9	
Procurement Issues	1	1
RFQ/RFP Delayed	4	1
Contractor Issues	3	
Site Conditions	2	
Co-ordination with Other Projects	88	22
Community Consultation	3	1
Other*	46	2
Total # of Projects	156	27

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
47.32	6.80	215.96	0.41	0.26

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.
- Delay in confirming grant funding resulted in a delay to overall timeline.
- Required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Key Discussion Points:

- Parks, Forestry and Recreation are currently projecting a 2022 year-end spend of \$163.69 million, or 60.5% of its 2022 Approved Capital Budget of \$270.76 million. This includes a 54.3% spend rate or \$60.09 million for State of Good Repair projects. Projected under-spending of \$107.07 million is mainly attributed to a number of reasons as follows:
- A proposed reduction of \$27.74 million in Capital from Current (CFC)/Debt as a result of the City not receiving Federal and Provincial Funding, that is reflected in the projected spending for the year,

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- Full impact of COVID-19 on construction and the corresponding impact on our delivery partners, such as:
 - ❑ Supply chain impacts due to COVID-19, for example, lead times for playground equipment
 - ❑ Construction lags due to COVID-19 protocols for safety
 - ❑ Timely process to advance recruitment of positions as a result of staff leaving for new opportunities
 - ❑ Projects being led by partners who have also cited COVID, including Developers (Wallace Emerson) or Toronto and Region Conservation Agency (Algonquin Island North Shore Berm – delays with Class EA related to Toronto Island, specialized equipment for Windstorm projects).
- Larger Service Improvement and Growth Related projects with significant cash flow are advancing in 2022, which is helping increase the spend rate (i.e. acquisition of 5-25 Wellesley Street, construction of Ethennonhawahstihnen CC, North East Scarborough CC, Lower Yonge CC, Love Park, Land Acquisition, etc).
- As of September 30, 2022, Parks, Forestry and Recreation reported 113 projects currently on-track (\$47.32 million) and 8 completed projects. These projects were completed under budget (\$5.35 million out of total budget of \$6.46 million)
- 183 projects (\$222.76 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, timing of parkland acquisition, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
LAND ACQUISITION	0.034	0.409	1187.4%	0.411	1193.2%	Ⓡ	Ⓢ	#13	5.410	4.760
Legislated Project Name							Ⓢ			
Sub-Total	0.034	0.409	1187.4%	0.411	1193.2%	-	-		5.410	4.760
State of Good Repair										
ARENA	25.604	11.037	43.1%	13.887	54.2%	Ⓢ	Ⓡ	#1	103.977	58.510
COMMUNITY CENTRES	7.111	4.676	65.8%	6.950	97.7%	Ⓢ	Ⓡ	#2	77.053	55.579
ENVIRONMENTAL INITIATIVES	4.729	0.591	12.5%	2.968	62.8%	Ⓢ	Ⓡ	#3	17.429	9.190
OUTDOOR RECREATION CENTRE	3.390	2.153	63.5%	2.560	75.5%	Ⓢ	Ⓡ	#4	16.856	10.555
PARK DEVELOPMENT	6.378	2.267	35.5%	4.500	70.6%	Ⓢ	Ⓡ	#5	15.538	11.370
PARKING LOTS & TENNIS COURTS	2.902	1.737	59.9%	1.900	65.5%	Ⓢ	Ⓡ	#6	17.183	9.170
PLAYGROUNDS/WATERPLAY	2.493	0.210	8.4%	0.320	12.8%	Ⓡ	Ⓡ	#7	9.266	3.463
POOL	6.271	1.977	31.5%	3.379	53.9%	Ⓢ	Ⓡ	#8	28.783	12.255
SPECIAL FACILITIES	34.361	6.769	19.7%	14.988	43.6%	Ⓡ	Ⓡ	#9	94.329	47.027
FACILITY COMPONENTS	9.583	1.277	13.3%	5.497	57.4%	Ⓢ	Ⓡ	#10	25.283	16.126
TRAILS & PATHWAYS	7.861	2.050	26.1%	3.142	40.0%	Ⓡ	Ⓡ	#11	24.829	16.698
Sub-Total	110.684	34.743	31.4%	60.091	54.3%	-	-		430.524	249.943
Service Improvements										
ARENA	1.388	0.103	7.4%	0.334	24.1%	Ⓡ	Ⓡ	#1	11.175	4.870
COMMUNITY CENTRES	0.800	0.238	29.7%	0.608	76.0%	Ⓢ	Ⓡ	#2	71.921	4.037
ENVIRONMENTAL INITIATIVES	5.469	2.666	48.7%	4.541	83.0%	Ⓢ	Ⓢ		11.390	7.487
INFORMATION TECHNOLOGY	13.571	3.010	22.2%	8.644	63.7%	Ⓢ	Ⓡ	#12	56.392	31.017
OUTDOOR RECREATION CENTRE	11.690	1.348	11.5%	2.138	18.3%	Ⓡ	Ⓡ	#4	31.794	10.874
PARK DEVELOPMENT	31.855	8.004	25.1%	19.437	61.0%	Ⓢ	Ⓢ	#5	197.921	74.802
PLAYGROUNDS/WATERPLAY	11.278	2.023	17.9%	5.186	46.0%	Ⓡ	Ⓡ	#7	45.676	23.079
POOL	0.570	0.000	0.0%	0.120	21.0%	Ⓡ	Ⓢ	#8	48.337	19.880
SPECIAL FACILITIES	3.593	0.638	17.8%	1.958	54.5%	Ⓢ	Ⓡ	#9	74.795	9.756
FACILITY COMPONENTS	5.382	1.721	32.0%	2.478	46.0%	Ⓡ	Ⓡ	#10	27.339	9.549
TRAILS & PATHWAYS	1.646	0.046	2.8%	0.305	18.5%	Ⓡ	Ⓡ	#11	16.685	8.075
Sub-Total	87.242	19.797	22.7%	45.748	52.4%	-	-		593.425	203.426
Growth Related										
ARENA	0.249	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	6.500	0.006
COMMUNITY CENTRES	57.437	26.865	46.8%	44.311	77.1%	Ⓢ	Ⓡ	#2	572.722	198.040
LAND ACQUISITION	4.621	9.408	203.6%	9.712	210.2%	Ⓡ	Ⓡ	#13	233.103	28.705
OUTDOOR RECREATION CENTRE	0.737	0.062	8.4%	0.338	45.9%	Ⓡ	Ⓡ	#4	3.481	0.157
PARK DEVELOPMENT	7.990	1.160	14.5%	2.341	29.3%	Ⓡ	Ⓡ	#5	74.547	8.951
PARKING LOTS & TENNIS COURTS	0.020	0.000	0.0%	0.005	25.0%	Ⓡ	Ⓢ	#6	0.800	0.000
PLAYGROUNDS/WATERPLAY	0.733	0.031	4.2%	0.031	4.2%	Ⓡ	Ⓡ	#7	1.400	0.038
POOL	1.010	0.696	68.9%	0.696	68.9%	Ⓢ	Ⓡ	#8	3.480	1.561
Sub-Total	72.796	38.222	52.5%	57.435	78.9%	-	-		896.032	237.459
Total	270.757	93.171	34.4%	163.685	60.5%				1,925.392	695.586

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 1:

ARENA: under-spending of \$13.020 million, including \$11.717 million for the *CAMP SOGR Arenas* project due to the required pause in capital spending of debt/CFC and coordination with other projects.

Note # 2:

COMMUNITY CENTRES (CC): under-spending of \$13.479 million is anticipated, \$2.895 million for the *Galleria/Wallace Emerson CC Redevelopment* which is Developer led; \$6.116 million for the *Ethennonhawahstihnen CC* due to contractor and site condition issues; and \$2.103 million for the *Western North York New CC Design*, both due to delays in Community Consultation/ Engagement due to COVID-19 and re-tendering of phased portions of the project.

Note # 3:

ENVIRONMENTAL INITIATIVES: under-spending of \$2.689 million is expected due to the co-ordination with other projects (\$0.750 million for *Cudmore Creek Wetland and Trailhead*, \$0.909 million for the *City Wide Environmental Initiatives*, \$0.254 million for *Ravine Trail Wayfinding*, and \$0.400 million for *Phase 3 of Wilket Creek Park*).

Note # 4:

OUTDOOR RECREATION CENTRE (ORC): under-spending of \$10.780 million is expected, \$9.505 million for the co-ordination with other projects (\$3.249 million for the *Humber Bay Park East New Pavilion*, \$4.244 million for the *Dufferin Grove AIR Building*, and \$0.835 million for the *Sports Field Program*); and a total spend of \$2.0523 million for the *Capital Asset Management Program (CAMP) State of Good Repair (SOGR) Outdoor Recreation Centre Facilities*.

Note # 5:

PARK DEVELOPMENT: under-spending of \$219.946 million is projected, including \$1.878 million for *Parks Rehabilitation* due to the required pause in capital spending of debt/CFC, and over \$13.137 million for co-ordination with other projects (\$2.571 million for *Mystic Point/Grand Avenue Park Development*, \$0.744 million for *Riverdale Park West Access Improvements*, \$1.965 million for *Priority Downtown Parks (Former Rail Deck Park)*, \$0.486 million for *Green Line Geary Avenue Parcels*, \$0.534 million for *Humber Bay Park East Rehabilitation of Ponds*), and conveyance of land (\$0.262 million for *Art Shoppe Park*, \$1.080 million for *Lawrence Heights Local Neighbourhood*).

Note # 6:

PARKING LOTS & TENNIS COURTS: under-spending of \$1.017 million including \$0.851 million for *various Parking Lot, Tennis Courts and Sports Pad State of Good Repair* projects due to the required pause in capital spending of debt/CFC and \$0.150 million for *Tennis Court Resurfacing East District*.

Note # 7:

PLAYGROUNDS/WATERPLAY: under-spending of \$8.968 million is anticipated, including \$0.836 million for the co-ordination with other projects (\$0.412 million for the *High Level Park Playground Upgrade with Toronto Water*, \$0.150 million for the *Earl Bales Accessible Playground Improvements*, and \$0.274 million for the *Ward 3 – New Splash Pad S42 Bell Manor*); \$2.349 million for the *Play Enhancement Program* due to community consultation and supplier delivery issues as a result of the COVID-19 Pandemic, and \$2.173 million for the *CAMP State of Good Repair of Water plays (Wading Pools)* due to the required pause in capital spending pending confirmation of adequate 2022 COVID-19 intergovernmental support funding and co-ordination with other

Note # 8:

POOL: under-spending of \$3.656 million is expected, driven by \$2.892 million for the *CAMP SOGR Pools* due to the required pause in capital spending of debt/CFC; and \$0.314 million for the design of the *Davisville Community Pool* due to coordination with the Toronto District School Board (TDSB) who are delivering a new school on the same site.

Note # 9:

SPECIAL FACILITIES: under-spending of \$21.008 million is projected, \$13.422 million due to the required pause in capital spending of debt/CFC (\$6.704 million for the *CAMP SOGR Special Facilities Buildings and Structures*, \$5.000 million for the *CAMP SOGR Harbourfront, Marine, Fountains & Seawalls*, and \$1.110 million for *Algonquin Island North Shore*); and \$7.292 million for the coordination with other projects (\$4.605 million for the *2017 High Lake Effect Flooding Damages*, \$1.353 million for *2018 Wind Storm Damages*, and \$0.350 million for *Ferry Design & Infrastructure*).

Note # 10:

FACILITY COMPONENTS: under-spending of \$6.990 million is projected, including \$4.971 million for a required pause in capital spending pending confirmation of adequate 2022 COVID-19 intergovernmental support funding (\$0.500 million for *Capital Emergency Fund*, \$0.885 million for *Various Parks and Buildings Accessibility*, and \$3.586 million for *Facility Rehabilitation*); and \$1.500 million for the *Accessibility of Riverdale Park and Lower Don* which is being done in co-ordination with Metrolinx.

Note # 11:

TRAILS & PATHWAYS: under-spending of \$6.060 million is projected, including \$4.719 million for various *Trails & Pathways and Bridge CAMP State of Good Repair* projects as a result of the required pause in capital spending of debt/CFC and coordination with other projects; and \$0.982 million for the *East Don Trail Construction* project which is being done in co-ordination with Transportation Services who are the lead on the project.

Note # 12:

INFORMATION TECHNOLOGY (IT): under-spending of \$4.927 million is anticipated, mainly driven by \$1.762 million for the *Enterprise Work Management System* and \$2.575 million for *Registration, Permitting & Licensing (CLASS)*.

Note # 13:

LAND ACQUISITION: \$10.124 million is anticipated due to the acquisition of 5-25 Wellesley St W14016 BR.

Seniors Services and Long-Term Care (HOM)

Chart 1
2022 Approved Budget by Category (\$17.15)

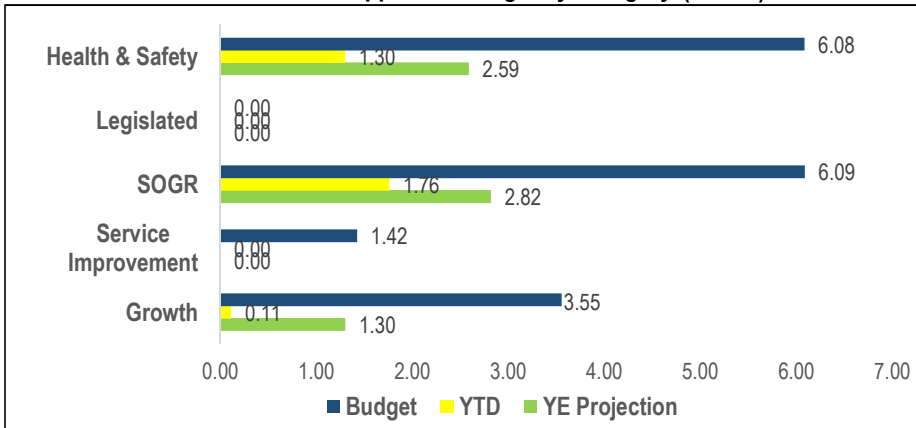


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	1
SOGR	4
Service Improvement	2
Growth	2
Total # of Projects	14

Chart 2
Project Status - 14

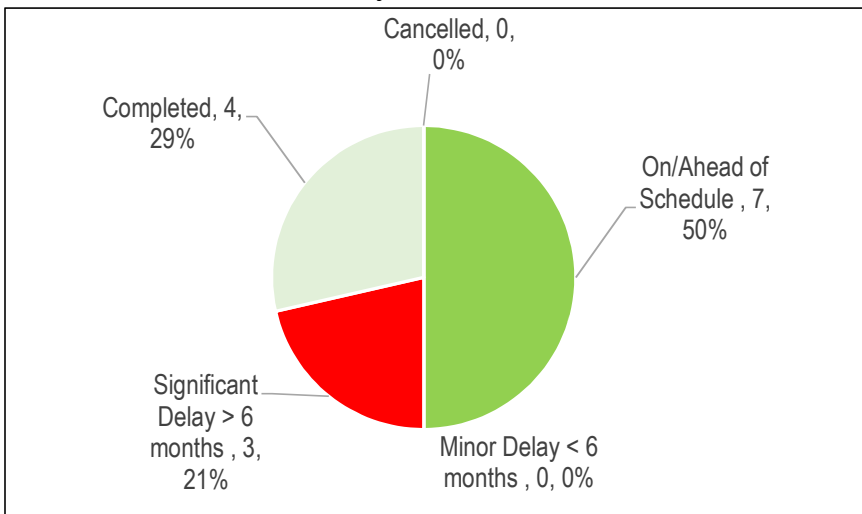


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other	1	
Total # of Projects	3	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.70		6.20	1.25	

Key Discussion Points:

- Carefree Lodge Redevelopment project is renamed to 4610 Finch Ave East Redevelopment to avoid confusion with current Carefree Lodge LTC home.
- Esther Shiner Seed Funding project is renamed to 251 Esther Shiner Blvd Seed Funding to specify the location of the project.

Seniors Services and Long-Term Care (HOM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
H&S HVAC - 2019	0.070	0.070	100.0%	0.070	100.0%	Ⓞ	Ⓞ		2.911	2.866
Building Health & Safety - 2020	0.363	0.024	6.6%	0.363	100.0%	Ⓞ	Ⓡ	#1	1.625	1.285
Building Health & Safety - 2021	1.841	0.573	31.1%	0.823	44.7%	Ⓡ	Ⓞ	#2	2.116	0.892
Building Health & Safety - 2022	1.615	0.000	0.0%	0.200	12.4%	Ⓡ	Ⓞ	#2	2.115	0.000
Building H&S COVID-19 Infrastructure 2021	2.195	0.631	28.7%	1.131	51.5%	Ⓢ	Ⓞ	#2	2.300	0.736
Sub-Total	6.084	1.298	21.3%	2.587	42.5%	-	-		11.067	5.780
Legislated										
Kipling Acres - Phase 3	0.000	0.000		0.000		Ⓞ	Ⓞ		47.500	45.310
Sub-Total	0.000	0.000		0.000		-	-		47.500	45.310
State of Good Repair										
Building SOGR Upgrades - 2018	0.005	0.005	100.0%	0.005	100.0%	Ⓞ	Ⓞ		4.010	4.005
Building SOGR - 2020	0.294	0.289	98.2%	0.294	100.0%	Ⓞ	Ⓞ		7.065	4.361
Building SOGR - 2021	5.588	1.465	26.2%	2.318	41.5%	Ⓡ	Ⓡ	#3	6.607	2.317
Building SOGR - 2022	0.200	0.000	0.0%	0.200	100.0%	Ⓞ	Ⓞ		12.024	0.000
Sub-Total	6.088	1.759	28.9%	2.818	46.3%	-	-		29.706	10.683
Service Improvements										
Electronic Health Care System	1.174	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#4	3.152	1.977
Kronos Feasibility Study	0.250	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#5	0.250	0.000
Sub-Total	1.424	0.000	0.0%	0.000	0.0%	-	-		3.402	1.977
Growth Related										
4610 Finch Ave East Redevelopment	2.554	0.112	4.4%	1.000	39.2%	Ⓡ	Ⓞ	#6	172.970	0.258
251 Esther Shiner Blvd Seed Funding	1.000	0.000	0.0%	0.300	30.0%	Ⓡ	Ⓞ	#7	3.000	0.000
Sub-Total	3.554	0.112	3.1%	1.300	36.6%	-	-		175.970	0.258
Total	17.150	3.168	18.5%	6.705	39.1%				267.645	64.008

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Project experienced delays in the past mainly due to the requirement to shift/prioritize between exterior & interior projects to complete the work safely and adhere to Provincial directives. The project is currently on track with the updated project timeline to complete by Dec 2022.

Note # 2:

Projected year-end underspending reflects previous delays primarily in RFQ, however, project is on track.

Note # 3:

Project had delay in RFQ, resulting in projected year-end underspending. Interior upgrades at various homes will be completed this year, Building Automated System Centralization is in progress and will be completed by Jul 2023. Project completion date is revised to Dec 2023.

Note # 4:

All deliverables of the project have been met. Project completed below budget.

Note # 5:

The project doesn't expect to spend due to delay in procurement. The project is on track with the updated project timeline.

Note # 6:

Projected year-end underspending reflects previous delay in issuance of tender, which was awarded in Oct 2022, followed by immediate start of site and demolition work. The project plan is on track.

Note # 7:

Projected year-end underspending reflects delay in RFP evaluation and negotiations with vendor, which was completed in Sep 2022. Design firm contract was awarded in early October. The project plan is on track.

Chart 1
2022 Approved Budget by Category (\$49.00)

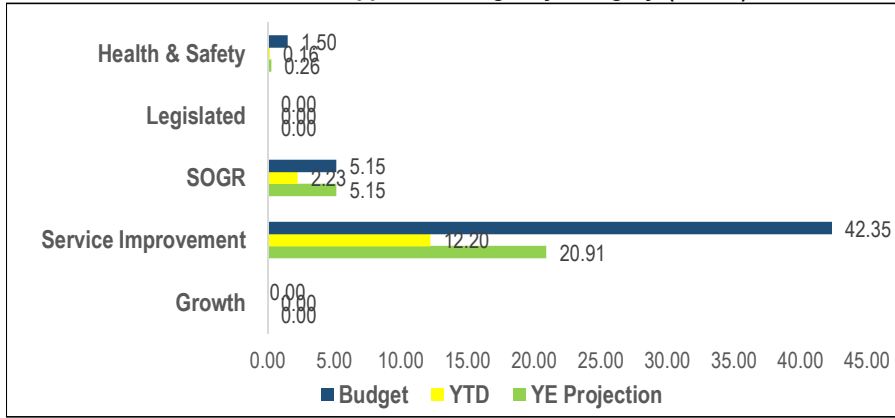


Table 1
2022 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	1
Service Improvement	9
Growth	
Total # of Projects	11

Chart 2
Project Status - 11

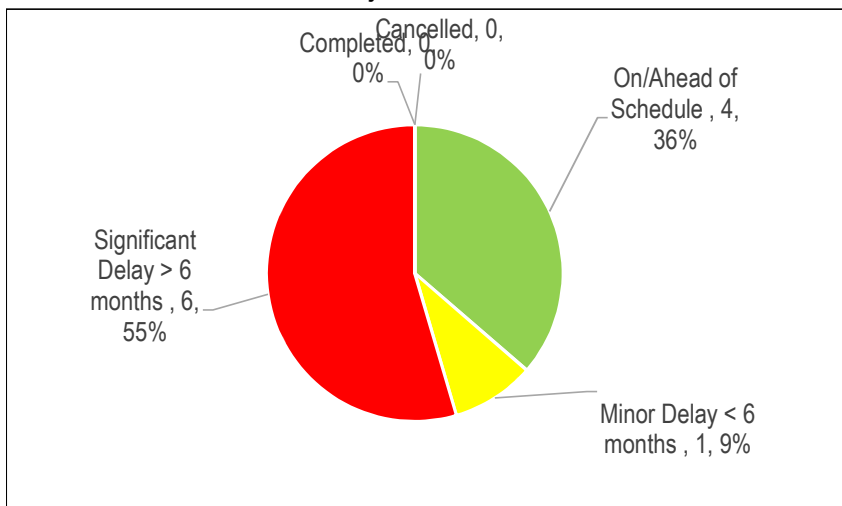


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	3	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
COVID-19 Related		
Community Consultation		
Other*	2	1
Total # of Projects	6	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.65	7.63	34.72		

Key Discussion Points:

Shelter, Support & Housing Administration (SHL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
HVAC Upgrades (14 Sites)	1.500	0.159	10.6%	0.259	17.3%	Ⓜ	Ⓜ	#10	7.500	0.159
Sub-Total	1.500	0.159	10.6%	0.259	17.3%	-	-		7.500	0.159
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
SSHA - SOGR	5.153	2.235	43.4%	5.153	100.0%	Ⓞ	Ⓞ	#11	5.153	2.235
Sub-Total	5.153	2.235	43.4%	5.153	100.0%	-	-		5.153	2.235
Service Improvements										
George Street Revitalization (GSR)	18.062	6.116	33.9%	9.049	50.1%	Ⓜ	Ⓜ	#1	671.609	82.481
Housing and Shelter Infrastructure	8.455	1.919	22.7%	3.420	40.4%	Ⓜ	Ⓜ	#2	112.139	77.721
Central Intake Call Centre	0.823	0.210	25.5%	0.342	41.5%	Ⓜ	Ⓜ	#3	1.735	1.122
AODA	3.233	0.029	0.9%	0.295	9.1%	Ⓜ	Ⓜ	#4	7.947	1.269
Office Modernization Project	2.648	0.294	11.1%	1.648	62.2%	Ⓜ	Ⓜ	#5	4.932	1.259
COVID - 19 Resilience Response	7.626	3.492	45.8%	5.887	77.2%	Ⓞ	Ⓜ	#6	7.761	3.627
Women's Residence 674 Dundas	0.500	0.077	15.4%	0.100	20.0%	Ⓜ	Ⓞ	#7	0.500	0.077
Eva's Satellite 25 Canterbury	0.500	0.041	8.2%	0.141	28.2%	Ⓜ	Ⓞ	#8	1.000	0.041
Strachan House Redevelopment	0.500	0.026	5.2%	0.026	5.2%	Ⓜ	Ⓞ	#9	0.500	0.026
Sub-Total	42.348	12.202	28.8%	20.908	49.4%	-	-		808.123	167.623
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	49.001	14.596	29.8%	26.320	53.7%				820.776	170.017

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

The project has been delayed due to difficulties experienced in acquiring and renovating sites required to transition clients out of Seaton House. Design for 76 Church St is complete, and construction at this location is expected to commence in Q1 of 2023, with completion planned for the end of Q3 of 2023. The renovation of 2299 Dundas, the last transition site, has been delayed to incorporate redesigned requirements necessary to comply with new net-zero mandates directed by City Council. Construction is anticipated to commence in Q1 of 2023, with completion planned for Q2-2024.

Note # 2:

Construction delays at 233 Carlton and 67 Adelaide have contributed to project delays in 2022. Construction at 233 Carlton, the precursor site for 67 Adelaide, is expected to commence in Q4 - 2022.. The Adelaide site remains on track for completion in December 2024. A review of the project's timeline is currently in the process.

Note # 3:

Project Completion has been delayed until Q2-2023 due to procurement issues. A final review of available technology options to assess alignment with business needs and service plans has been completed; the project is now moving toward User Acceptance Testing and implementation phases. In addition, SSHA is anticipating a \$0.250 million lower spending than budget due to a transfer of some of the enhancement-related projects to the Corporate IT Division.

Note # 4:

Assessed costs to complete identified AODA projects and required operational coordination have resulted in significant cost escalations and project delays. Options to advance this project are under review, and a scope change may be necessary to bring project costs in line with the approved budget. Due to budget and resource constraints, the extension of project completion has been requested to Province.

Note # 5:

Following delays due to necessary redesign requirements, Dundas and Bathurst office site designs are now complete. Construction at these sites is expected to commence in Q4-2022, with project completion anticipated in Q4-2024.

Note # 6:

The project was delayed because of contract award delays and supply chain disruptions experienced in 2021. Work has since commenced at identified sites, with project completion anticipated in Q1-2023.

Note # 7:

The initial feasibility study to explore the renovation and redevelopment of the site will be completed by the end of the year. Actual spending in 2022 is anticipated to be less than the budget.

Note # 8:

The initial feasibility study to explore the renovation and redevelopment of the site is currently in progress. The actual spending in 2022 is projected to be less than the budget.

Note # 9:

Strachan House project seeks to decommission a shelter program and develop a new supportive housing program. SSHA is supporting the demolition's design component in partnership with CREM and Housing Secretariat. Discussions regarding the possible redirection of remaining balance of the project funding has been initiated with the Housing Secretariat

Note # 10:

Design tendering delays has delayed construction which is now anticipated to commence in Q1-2023.

Note # 11:

Planned work for SOGR is anticipated for completion in Q4 of 2022. Invoices from contractors are anticipated by the end of Q4 of 2022

Chart 1
2022 Approved Budget by Category (\$698.02)

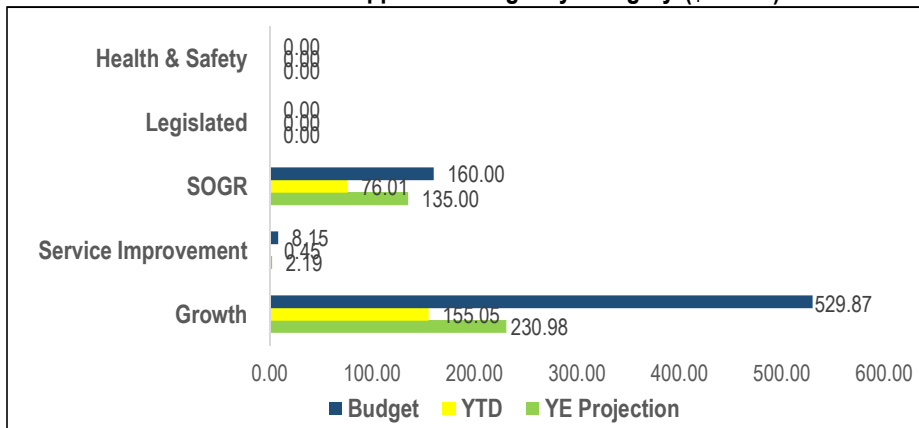


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	2
Growth	7
Total # of Projects	10

Chart 2
Project Status - 10

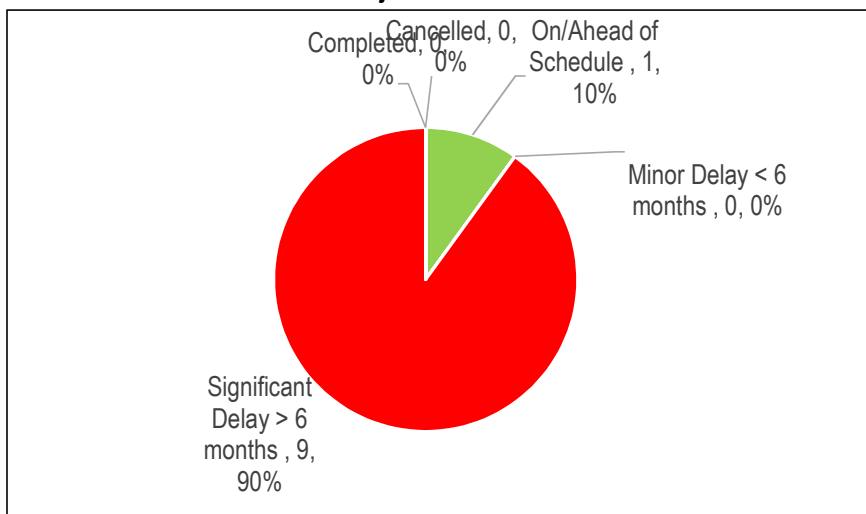


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		4
Co-ordination with Other Projects		
Community Consultation		
Other*		4
Total # of Projects		9

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
160.00		538.02		

Reasons for "Other*" Projects Delay:

- Choice Based Housing Access System project delayed due to COVID redeployment in Q1-2022, in addition to recruitment pressures for critical project team roles.
- Housing Now projects delayed as a result of market factors (i.e. construction inflation and rising interests), and the overall impacts on the program requires additional review and planning for these sites.
- Completion of Rental Development project delayed due to market and labour conditions.
- Strategic City Acquisitions project delayed due to market conditions.

Housing Secretariat (HSE)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TCHC Building Repair Capital	160.000	76.008	47.5%	135.000	84.4%	Ⓞ	Ⓞ		1,920.000	396.008
Sub-Total	160.000	76.008	47.5%	135.000	84.4%	-	-		1,920.000	396.008
Service Improvements										
Taking Action on Tower Renewal Program	3.139	0.000	0.0%	0.685	21.8%	Ⓜ	Ⓜ	#1	13.508	0.000
Choice Based Housing Access System	5.012	0.450	9.0%	1.500	29.9%	Ⓜ	Ⓜ	#2	10.607	5.906
Sub-Total	8.151	0.450	5.5%	2.185	26.8%	-	-		24.115	5.906
Growth Related										
Housing Now	126.952	3.741	2.9%	9.659	7.6%	Ⓜ	Ⓜ	#3	688.076	12.025
Rental Development	24.711	0.124	0.5%	3.319	13.4%	Ⓜ	Ⓜ	#4	34.202	0.330
Modular Housing	35.073	6.829	19.5%	13.334	38.0%	Ⓜ	Ⓜ	#5	47.500	40.995
Rapid Housing Initiative (RHI)	264.555	133.113	50.3%	159.063	60.1%	Ⓜ	Ⓜ	#5	411.134	279.693
Emergency Housing Action	48.348	6.432	13.3%	27.872	57.6%	Ⓜ	Ⓜ	#5	67.355	25.439
Housing & Homelessness Response (HSID)	17.728	4.812	27.1%	17.728	100.0%	Ⓞ	Ⓜ	#5	17.728	4.812
Strategic City Acquisitions	12.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#6	12.500	0.000
Sub-Total	529.867	155.051	29.3%	230.975	43.6%	-	-		1,278.495	363.294
Total	698.018	231.509	33.2%	368.160	52.7%				3,222.610	765.208

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or > 100% of Approved Cash Flow

Note # 1:

The Taking Action on Tower Renewal program is experiencing delays due to staff shortages resulting in the work originally planned for completion in 2022 to be completed in Q4 of 2022 and continuing into 2023. The expected completion for the overall Taking Action on Tower Renewal program is expected to be delayed to the end of 2026.

Note # 2:

The Housing Access Modernization Project - Phase 2 is delayed by more than 6 months. In Q1 and Q2 2022, the project team supported the transition of Rent Cafe and Cycle Management to Access to Housing Operations. The transition took longer than anticipated in part due to COVID redeployment in Q1.

Note # 3:

2022 activities were planned to support pre-development work for 21 Housing Now sites. Project delays are as a result of market factors (i.e. construction inflation and rising interests), and the overall impacts on the program requires additional review and planning for these sites.

Note # 4:

Completion of some projects delayed due to market and labour conditions. As a result of these delays, projects planned for completion in 2022 are deferred into 2023 and beyond. The expected completion for the overall Rental Development program is expected to be delayed to the end of 2026.

Note # 5:

Supportive Housing projects are funded by Modular Housing Initiative (MHI), Rapid Housing Initiative (RHI), Emergency Housing Initiative (EHI) and Housing & Homelessness Response (H&SR). Work is planned for 11 Supportive Housing projects in 2022 of which 2 have been completed; 3 are expected to be completed by year-end and the remaining projects are experiencing delays due to market conditions (labour and material availabilities and strike) and will be completed in 2023 with the exception of 1 project which has planned completion in 2025. MHI funding will be utilized first in 2022; funding from RHI, EHI and HSID will continue to fund the ongoing projects for the remainder of this year and future years.

Note # 6:

The Strategic City Acquisitions project is researching on acquisition targets and are waiting for good market opportunities to proceed. The expected completion for the overall program is expected to be delayed to the end of 2023.

Chart 1
2022 Approved Budget by Category (\$6.06)

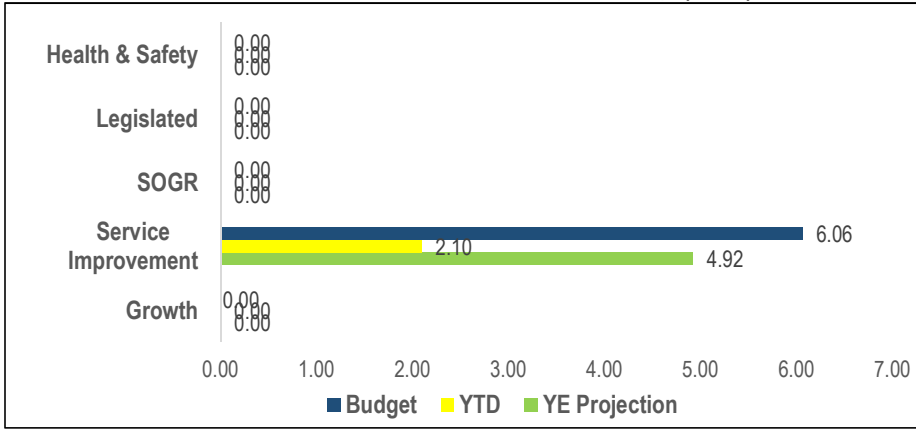


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	4
Growth	
Total # of Projects	4

Chart 2
Project Status - 4

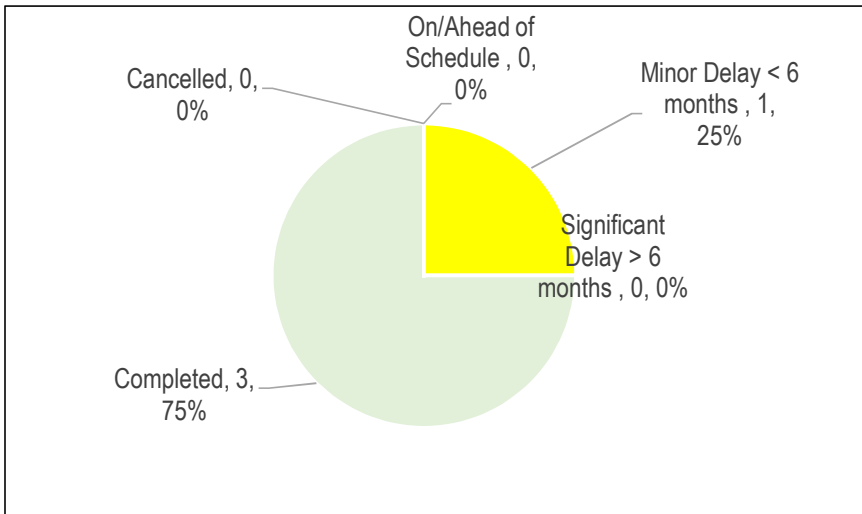


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		1.56	4.51	

Reasons for "Other*" Projects Delay:

- The Human Services Integration (HSI) Phase 2 project experienced delays over the past two years with procurement and resource issues. The project has also required scope changes, with deliverables added for the Toronto Grant Rebate and Incentive Program and for the Fair Pass Program Expansion. These scope changes have resulted in the project completion date being revised to Q3 2023.

Key Discussion Points: The three Leasehold Improvement projects have been completed with all of the offices open to the public. Projected underspending is attributed to lower than anticipated final costs. Final retrofit settlements with contractors will be completed by year-end.

Toronto Employment & Social Services (SOC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
HSI Project - Phase 2	1.556	0.963	61.9%	1.079	69.3%	Y	Y	#1	9.823	9.230
Bridlewood Leasehold Improvement	2.006	0.188	9.4%	1.868	93.1%	G	G	#2	4.920	3.102
Dufferin Mall Leasehold Improvement	1.427	0.462	32.4%	1.400	98.1%	G	G	#2	4.040	3.076
Yonge St. Leasehold Improvement	1.073	0.483	45.0%	0.577	53.8%	Y	G	#2	1.081	0.490
Sub-Total	6.062	2.096	34.6%	4.924	81.2%	-	-		19.864	15.898
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	6.062	2.096	34.6%	4.924	81.2%				19.864	15.898

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or > 100% of Approved Cash Flow

Note # 1:

Procurement and resource issues and the need for scope changes have resulted in delays in project completion; the final roll out of system applications is projected for Q3 2023.

Note # 2:

The projections to year-end reflect underspending, with the costs for retrofits lower than anticipated. Final reconciliation of projects costs is underway, with settlements to be completed in Q4.

Chart 1
2022 Approved Budget by Category (\$13.06)

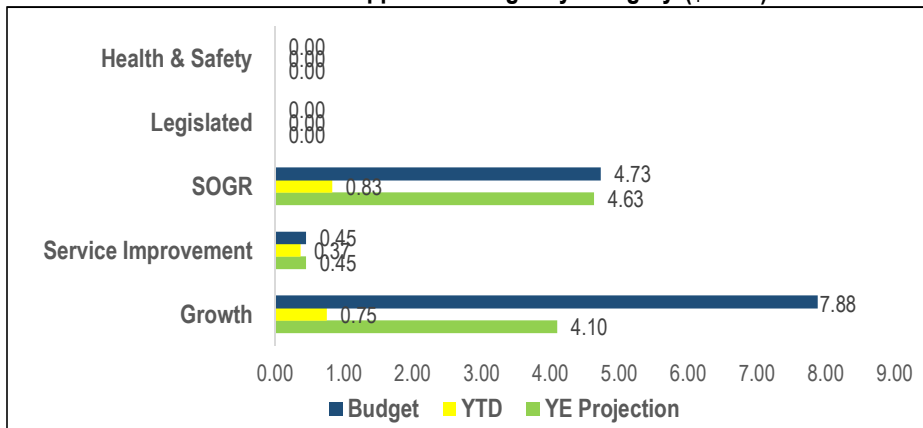


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	4
Service Improvement	1
Growth	10
Total # of Projects	15

Chart 2
Project Status - 15

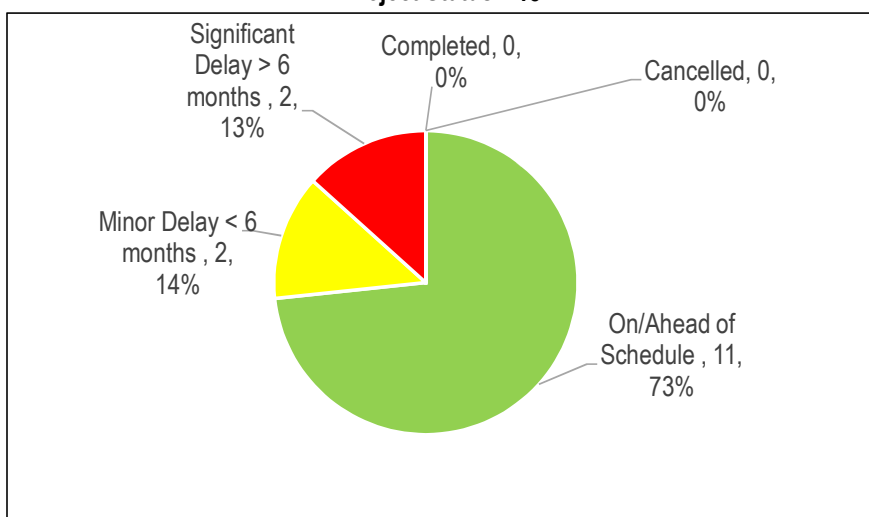


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	2	
Contractor Issues		
Site Conditions		1
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects	2	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
8.58	1.54	2.94		

Key Discussion Points:

- The Additional Ambulances (2020) project is facing delays due to GM chassis shortage, which is anticipated to be resolved by year end. The program is working towards a new Ambulance RFQ award which is expected to be fulfilled by Q1 2023.
- The Additional Ambulances (2022) project has projected underspending attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.
- The Multi-Function Station #2 project has faced delays and has projected underspending due to ongoing supply chain issues of specialized products and materials being used in the design, in addition to delays in the expropriation process due to further primary access route and site services required. CREM is proceeding with the expropriation of the land. The project completion date has been revised from Q4 2024 to Q4 2025.
- The Multi-Function Station #3 project has faced delays in the transfer of the property. CreateTO will complete the transfer of property by the end of 2022. The RFT has been issued and will close in Q4 2022, with construction expected to start in Q1 2023.

Toronto Paramedic Services (AMB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
MOBILE DATA COMMUNICATIONS - 2021	0.122	0.000	0.0%	0.122	100.0%	⊖	⊖		0.500	0.378
MOBILE DATA COMMUNICATIONS - 2022	2.100	0.000	0.0%	2.000	95.2%	⊖	⊖		2.100	0.000
MEDICAL EQUIPMENT REPLACEMENT	0.950	0.286	30.2%	0.950	100.0%	⊖	⊖		4.973	4.309
DISPATCH CONSOL REPLACEMENT	1.557	0.541	34.7%	1.557	100.0%	⊖	⊖		2.582	1.266
Sub-Total	4.729	0.827	17.5%	4.629	97.9%	-	-		10.155	5.953
Service Improvements										
CAPITAL ASSET MANAGEMENT PLANNING	0.450	0.367	81.6%	0.450	100.0%	⊖	⊖		0.762	0.680
Sub-Total	0.450	0.367	81.6%	0.450	100.0%	-	-		0.762	0.680
Growth Related										
ADDITIONAL AMBULANCES (2020)	0.137	0.000	0.0%	0.077	56.1%	⊕	⊖	#1	1.750	1.613
ADDITIONAL AMBULANCES (2022)	2.800	0.000	0.0%	0.000	0.0%	⊖	⊖	#2	2.800	0.000
MULTI-FUNCTION STATION #2 - CONSTRUCTION (300 Progress)	0.740	0.482	65.1%	0.650	87.8%	⊖	⊕	#3	66.495	1.692
ADDITIONAL ERV (2020)	0.417	0.046	10.9%	0.417	100.0%	⊖	⊖		0.600	0.228
ADDITIONAL ERV (2022)	1.170	0.000	0.0%	0.880	75.2%	⊖	⊖		1.170	0.000
AMBULANCE POST - REXDALE (30 Queens Plate)	0.208	0.032	15.5%	0.158	76.0%	⊖	⊖		1.848	0.272
AMBULANCE POST - 330 BERING AVE	0.659	0.131	19.8%	0.609	92.4%	⊖	⊖		0.700	0.171
PPE RE-PROCESSING FACILITIES (160 Rivalda)	0.748	0.053	7.1%	0.608	81.3%	⊖	⊖		0.950	0.056
MULTI-FUNCTION STATION #3 - DESIGN (610 Bay St.)	0.800	0.005	0.7%	0.550	68.8%	⊕	⊕	#4	1.500	0.005
MULTI-FUNCTION STATION #5 - DESIGN (18 Dyas)	0.200	0.000	0.0%	0.150	75.0%	⊖	⊖		10.000	0.000
Sub-Total	7.879	0.749	9.5%	4.099	52.0%	-	-		87.813	4.038
Total	13.058	1.943	14.9%	9.178	70.3%				98.730	10.670

On Time	⊖	On Budget	⊖
On/Ahead of Schedule	⊕	>70% of Approved Cash Flow	⊕
Minor Delay < 6 months	⊖	Between 50% and 70%	⊖
Significant Delay > 6 months	⊖	< 50% or >100% of Approved Cash Flow	⊖

Note # 1:

The project is experiencing delays in the RFQ process as a result of unexpected shortage of specialized equipment. Contract award is expected by Q1 2023.

Note # 2:

The project is experiencing delays in the RFQ process as a result of unexpected shortage of specialized equipment. Projected underspending is attributed to the required Corporate Capital Budget

Note # 3:

Project delays and projected underspending are attributed to ongoing supply chain issues and delays in the expropriation process. Project completion has been revised to Q4 2025.

Note # 4:

Project delays and projected underspending are attributed to delays in the transfer of the property. Construction is expected to start in Q1 2023.

**2022 Capital Spending by Program
Infrastructure and Development Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
City Planning	4M-2022	8.84	0.45	5.49	62.2%		Ⓢ
	Q2-2022	8.84	1.37	5.33	60.3%	↓	Ⓢ
	Q3-2022	8.84	1.84	4.89	55.3%	↓	Ⓢ
Transit Expansion	4M-2022	42.61	0.09	4.55	10.7%		Ⓢ
	Q2-2022	7.51	0.48	4.00	53.3%	↑	Ⓢ
	Q3-2022	7.51	0.48	1.40	18.6%	↓	Ⓢ
Transportation	4M-2022	376.60	37.00	282.93	75.1%		Ⓢ
	Q2-2022	376.60	82.40	279.28	74.2%	↓	Ⓢ
	Q3-2022	376.60	170.21	270.81	71.9%	↓	Ⓢ
Waterfront Revitalization	4M-2022	120.98	1.00	59.30	49.0%		Ⓢ
	Q2-2022	120.98	1.96	57.55	47.6%	↓	Ⓢ
	Q3-2022	120.98	2.76	14.97	12.4%	↓	Ⓢ
TOTAL	4M-2022	549.02	38.53	352.27	64.2%		Ⓢ
	Q2-2022	513.92	86.22	346.17	67.4%	↑	Ⓢ
	Q3-2022	513.92	175.30	292.07	56.8%	↓	Ⓢ

Ⓢ >70%
Ⓢ between 50% and 70%
Ⓢ < 50% or > 100%

For the nine months ended September 30, 2022, the capital expenditures for Infrastructure and Development Services totalled \$175.3 million of their collective 2022 Approved Capital Budget of \$513.9 million. Spending is expected to increase to \$292.1 million (56.8%) by year-end. 1 program in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Transportation Services.

Chart 1
2022 Approved Budget by Category (\$8.84)

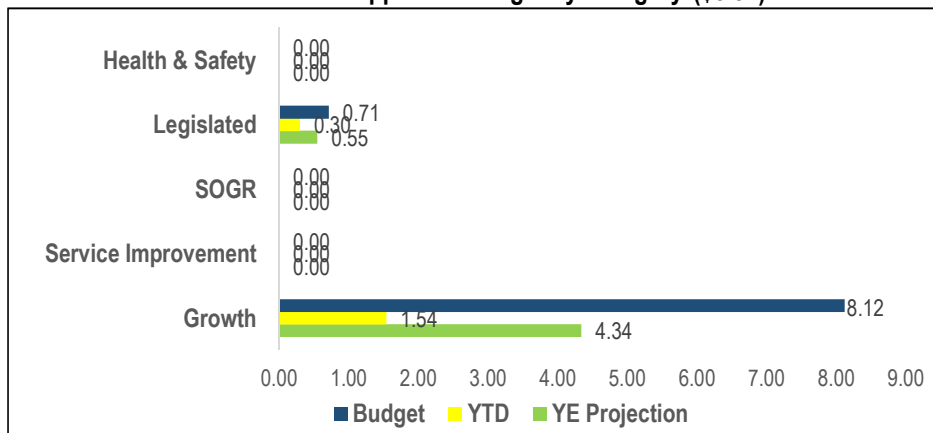


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	
Service Improvement	
Growth	14
Total # of Projects	16

Chart 2
Project Status - 16

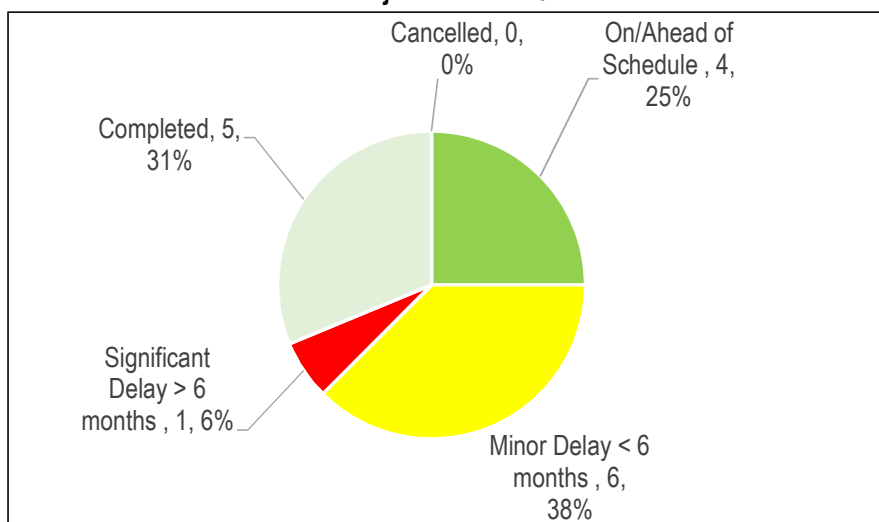


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		6
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*		
Total # of Projects	1	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.563	6.608	0.100	0.56	

Reasons for "Other*" Projects Delay:

City Planning (PLN)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Official Plan Conformity Review	0.335	0.000	0.0%	0.167	50.0%	Ⓢ	Ⓢ	1	0.460	0.025
5 Year Review of the Official Plan	0.380	0.299	78.7%	0.380	100.0%	Ⓢ	Ⓢ		2.590	1.920
Sub-Total	0.715	0.299	41.8%	0.547	76.6%	-	-		3.050	1.945
Growth Related										
Growth Studies	1.868	0.352	18.8%	1.208	64.7%	Ⓢ	Ⓢ	1	7.404	3.377
Transportation & Transit Studies	0.507	0.113	22.3%	0.282	55.7%	Ⓢ	Ⓢ	1	1.284	0.500
St. Lawrence Market North- Archaeological	0.100	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	2	0.200	0.099
Avenue/Area Studies	0.295	0.041	13.8%	0.153	52.0%	Ⓢ	Ⓢ	1	0.697	0.193
Heritage Conservation District Studies	0.518	0.067	12.9%	0.298	57.5%	Ⓢ	Ⓢ	1	1.834	0.882
Secondary Plan Implementation	0.395	0.160	40.6%	0.222	56.2%	Ⓢ	Ⓢ		1.643	1.419
Places - Civic Improvements	4.438	0.808	18.2%	2.176	49.0%	Ⓢ	Ⓢ	1	21.769	12.589
Sub-Total	8.121	1.541	19.0%	4.339	53.4%	-	-		34.831	19.059
Total	8.836	1.840	20.8%	4.887	55.3%				37.881	21.005

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

RFQ/RFP Delays - Project procurement issuance delayed.

Note # 2:

Co-ordination with other projects - As per the CREM project manager, project is expected to be completed in early 2023 due to revised scheduling.

Chart 1
2022 Approved Budget by Category (\$376.60)

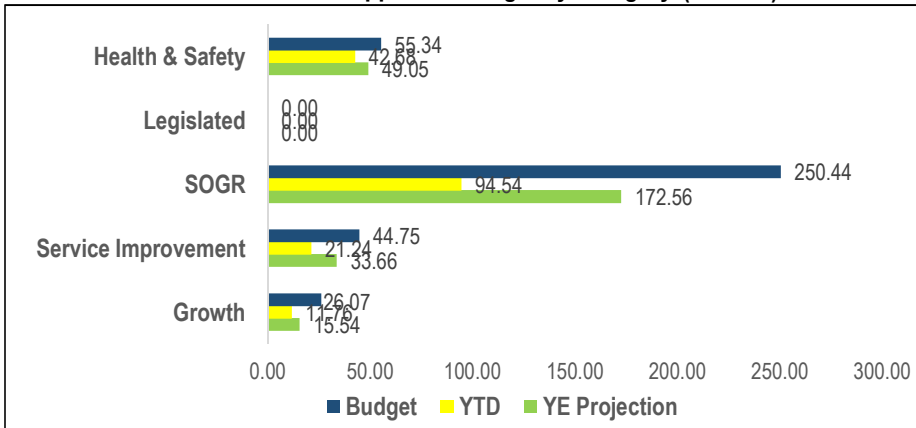


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	
SOGR	16
Service Improvement	11
Growth	16
Total # of Projects	48

Chart 2
Project Status - 48

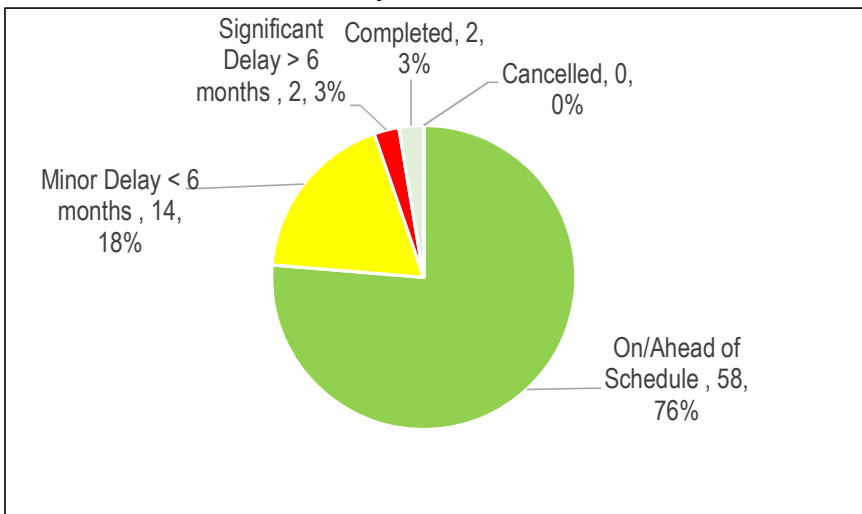


Table 2

Reason for Delay	16	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		4
Co-ordination with Other Projects		1
Community Consultation		
Other*	2	9
Total # of Projects	2	14

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
355.82	18.74	2.03		

Reasons for "Other*" Projects Delay:

- Transportation Services has 4 sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status

Key Discussion Points: (Please provide reason for delay)

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent; and/or projects impacted by COVID-19.

Transportation Services (TRN)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
City Bridge Rehabilitation (Critical)	27.454	28.366	103.3%	27.454	100.0%	G	G		206.074	123.400
Glen Road Pedestrian Bridge	4.800	2.447	51.0%	3.840	80.0%	G	G		23.008	3.459
Guide Rail Program	0.800	0.130	16.2%	0.720	90.0%	G	G		9.607	5.638
Pedestrian Safety & Infrastructure Programs	0.000	0.026		0.026			G			
Road Safety Plan	22.286	11.711	52.5%	17.011	76.3%	G	G			
Sub-Total	55.340	42.680	77.1%	49.051	88.6%	-	-		238.689	8.339
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
City Bridge Rehabilitation	34.102	16.888	49.5%	27.901	81.8%	G	G			
Critical Interim Road Rehabilitation	7.000	0.439	6.3%	3.000	42.9%	R	G	#1		
Ditch Rehabilitation & Culvert Reconstruction	1.000	0.570	57.0%	1.000	100.0%	G	G			
Don Valley Parkway Rehabilitation	1.448	0.100	6.9%	0.434	30.0%	R	Y	#2		
Dufferin Street Bridge Rehabilitation	1.080	0.369	34.1%	0.827	76.5%	G	G			
F.G. Gardiner	53.701	15.794	29.4%	37.595	70.0%	Y	G		2,307.210	384.463
Facility Improvements	2.068	0.582	28.1%	1.654	80.0%	G	G			
Laneways	1.882	0.311	16.5%	0.471	25.0%	R	G	#1		
Local Road Rehabilitation	70.000	28.706	41.0%	49.000	70.0%	Y	G			
Major Road Rehabilitation	47.822	22.181	46.4%	32.822	68.6%	Y	G			
Major SOGR Pooled Contingency	5.000	1.347	26.9%	2.850	57.0%	Y	G			
Retaining Walls Rehabilitation	1.144	0.551	48.2%	0.801	70.0%	Y	G			
Sidewalks	13.017	3.237	24.9%	6.957	53.4%	Y	G			
Signs & Markings Asset Management	4.249	1.020	24.0%	3.824	90.0%	G	G			
Traffic Plant Requirements / Signal Asset Management	5.425	2.443	45.0%	3.425	63.1%	Y	G			
Yonge Tomorrow	1.500	0.000	0.0%	0.000	0.0%	R	Y	#3		
Sub-Total	250.438	94.538	37.7%	172.561	68.9%	-	-		2,307.210	384.463
Service Improvements										
Cycling Infrastructure	20.023	9.001	45.0%	16.020	80.0%	G	G			
Engineering Studies	4.554	1.805	39.6%	3.591	78.9%	G	G			
Mapping & GIS Repository	0.783	0.200	25.6%	0.392	50.0%	Y	Y		1.950	0.679
MoveTO	5.000	2.634	52.7%	4.000	80.0%	G	G		38.815	4.559
Neighbourhood Improvements	3.977	1.693	42.6%	2.315	58.2%	Y	G			
PTIF Projects	1.474	0.527	35.8%	1.140	77.3%	G	G		73.595	60.645
Surface Network Transit Plan	2.500	0.442	17.7%	0.450	18.0%	R	R	#4	63.505	0.876
System Enhancements for Road Repair & Permits	2.150	1.250	58.1%	1.828	85.0%	G	G		7.924	6.220
TO360 Wayfinding	0.785	0.359	45.7%	0.628	80.0%	G	G		4.271	1.759
Traffic Congestion Management	1.500	1.633	108.9%	1.500	100.0%	G	G		42.917	33.882
West Toronto Rail Path Extension	2.000	1.694	84.7%	1.800	90.0%	G	G		52.650	1.697
Sub-Total	44.746	21.239	47.5%	33.664	75.2%	-	-		285.626	110.318
Growth Related										
Beecroft Extension	0.006	0.008	136.5%	0.006	100.0%	G	G		20.246	0.008
Emery Village Improvements	0.860	0.035	4.0%	0.086	10.0%	R	Y	#5	2.671	0.296
John Street Revitalization Project	0.000	0.010		0.010			G	#6	56.315	2.846
Lawrence-Allen Revitalization Project	1.275	0.441	34.6%	0.805	63.1%	Y	Y		16.136	3.502
Legion Road Extension & Grade Separation	0.775	0.000	0.0%	0.047	6.0%	R	Y	#7	4.423	0.577
Metrolinx Additional Infrastructure	2.000	0.081	4.1%	1.400	70.0%	Y	G		15.231	2.409
New Courthouse Streetscape	0.000	1.794		0.000			G	#6	0.000	1.794

Transportation Services (TRN)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
North York Service Road	0.034	0.371	1091.3%	0.387	1138.0%	Ⓡ	Ⓞ	#6	37.794	32.385
Port Union Road	5.000	0.155	3.1%	0.500	10.0%	Ⓡ	Ⓨ	#8	12.174	0.982
Rean to Kenaston - New Road	0.050	0.001	1.6%	0.001	1.0%	Ⓡ	Ⓞ	#9	10.561	6.222
Redlea Avenue - Steeles to McNicoll	0.000	1.891		0.000			Ⓞ	#6	0.000	1.891
Regent Park Revitalization	1.300	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#10	6.421	4.677
Scarlett / St. Clair / Dundas	4.529	0.254	5.6%	2.491	55.0%	Ⓨ	Ⓨ		47.568	3.067
Six Points Interchange Redevelopment	0.570	1.005	176.4%	0.570	100.0%	Ⓞ	Ⓞ		74.033	65.901
Steeles Widening (Tapscott Rd - Beare Rd)	0.673	0.068	10.2%	0.202	30.0%	Ⓡ	Ⓨ	#11	82.514	1.036
Work for TTC & Others	9.000	5.641	62.7%	9.033	100.4%	Ⓞ	Ⓞ			
Sub-Total	26.072	11.756	45.1%	15.537	59.6%	-	-		386.086	127.593
Total	376.595	170.213	45.2%	270.813	71.9%				3,217.612	630.714

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note #1:

On track to complete 2022 projects. Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note #2:

On track to complete 2022 projects. Scope in resurfacing contract was reduced due to the cancellation of the annual maintenance closure on DVP.

Note #3:

Detailed design is delayed due to the need for 30% preliminary design that was not included in the Environmental Assessment.

Note #4:

Program underspending due to delays associated with consultation works led by third party.

Note #5:

Project experiencing delay due to unforeseen contaminated soil found onsite. Additional investigation underway to review design / mitigation strategies and re-establish steps forward for works to proceed.

Note #6:

Budget reallocation or advancement required to address expenditures required to complete project.

Note #7:

Design currently on-going. Additional time required to address design changes associated with storm water facilities.

Note #8:

Design is delayed as the project is currently experiencing consultant performance issues. The delay will impact the anticipated start date for construction which will most likely be rescheduled to commence in 2023.

Note #9:

Design and property negotiations are on-going. Demolition anticipated for 2023.

Note #10:

Toronto Community Housing Corporation (TCHC) is the delivery agent. Work to continue in 2023 and beyond.

Note #11:

Design completion taking longer than anticipated due to additional investigations to confirm rail/bridge crossing and storm water management requirements, and coordination with nearby private development sites.

Waterfront Revitalization Initiative (WFT)

Chart 1
2022 Approved Budget by Category (\$120.98)

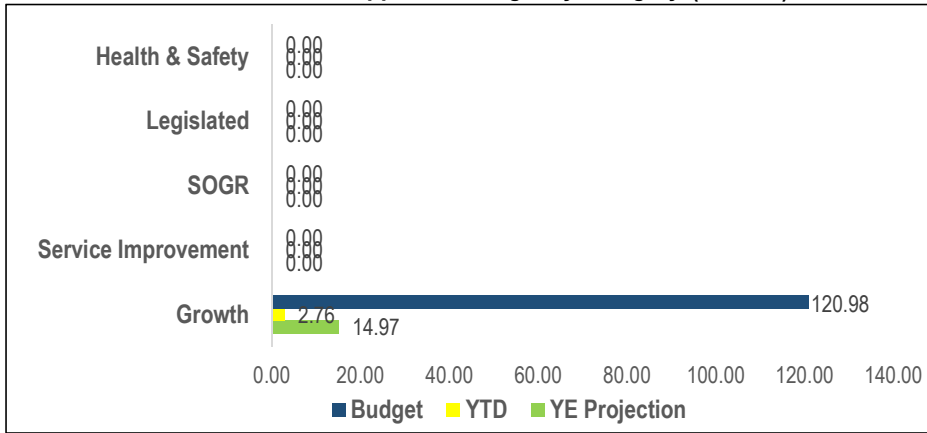


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	16
Total # of Projects	16

Chart 2
Project Status - 16

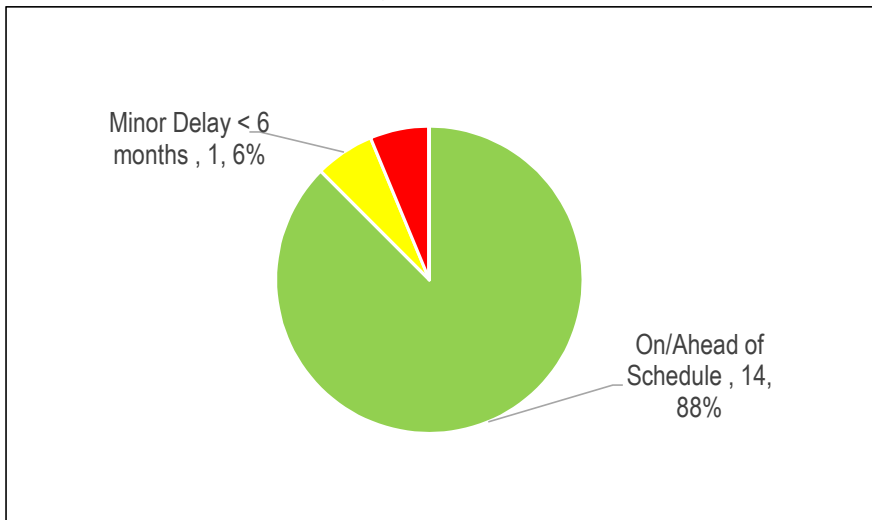


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*	1	
Total # of Projects	1	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
105.70	2.06	13.23		

Reasons for "Other*" Projects Delay:

- Precinct Implementation Projects (CWR003-10) - Expected completion date changed from June 2023 to February 2025 (completion has been delayed to 2025 due to supply chain issues and from the continued impact of COVID). As well there was a 3 month labour dispute that disrupted construction progress.

Waterfront Revitalization Initiative (WFT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Precinct Implementation Projects	13.225	1.223	9.2%	7.000	52.9%	Ⓜ	Ⓜ	1	250.883	237.158
Transportation Initiatives	1.030	0.280	27.2%	0.500	48.6%	Ⓜ	Ⓜ		35.199	30.963
Waterfront Secretariat	0.655	0.323	49.3%	0.600	91.7%	Ⓜ	Ⓜ		10.045	9.113
Water's Edge Prom, Trans & Transport Init	0.190	0.000	0.0%	0.167	87.9%	Ⓜ	Ⓜ		0.190	0.000
Urban Planning Resources	0.755	0.338	44.7%	0.568	75.2%	Ⓜ	Ⓜ		5.171	4.098
Eastern Broadview Flood Protection	0.757	0.000	0.0%	0.757	100.0%	Ⓜ	Ⓜ		2.600	1.843
Bathurst Quay Public Realm	2.055	0.081	3.9%	0.200	9.7%	Ⓜ	Ⓜ	2	2.759	0.786
Bentway Pedestrian Bridge	0.577	0.000	0.0%	0.577	100.0%	Ⓜ	Ⓜ		2.750	2.173
Quayside	0.050	-0.005	-10.4%	0.050	100.0%	Ⓜ	Ⓜ		0.550	0.495
Bentway and Fort York Improvements	0.103	0.000	0.0%	0.103	100.0%	Ⓜ	Ⓜ		1.313	1.210
Lower Don Coordination	1.113	0.151	13.6%	0.800	71.9%	Ⓜ	Ⓜ		1.800	0.438
Leslie Street Lockout	1.000	0.000	0.0%	0.800	80.0%	Ⓜ	Ⓜ		3.500	0.000
Parking Planning and Design Development	0.750	0.000	0.0%	0.550	73.3%	Ⓜ	Ⓜ		1.500	0.000
Next Phase of Waterfront	0.800	0.000	0.0%	0.600	75.0%	Ⓜ	Ⓜ		0.800	0.000
Port lands Planning and Implementation Studies	2.700	0.375	13.9%	1.700	63.0%	Ⓜ	Ⓜ		2.700	0.000
Port Lands Flood Protection	95.223	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	3	394.825	260.602
Sub-Total	120.983	2.765	2.3%	14.972	12.4%	-	-		716.585	548.879
Total	120.983	2.765	2.3%	14.972	12.4%				716.585	548.879

On Time	Ⓜ	On Budget	Ⓜ
On/Ahead of Schedule	Ⓜ	>70% of Approved Cash Flow	Ⓜ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note 1:

Expected completion date changed from June 2023 to February 2025 (completion has been delayed to 2025 due to supply chain issues and from the continued impact of COVID). As well there was a 3 month labour dispute that disrupted construction progress.

Note 2:

Detailed design for a new public waterfront park and plaza at 5 Eireann Quay is now complete, with construction drawings now underway in support of a planned Spring 2023 construction start. Construction will be on-going during 2023 and will be completed in 2024. The delay is due to need for co-ordination with two other significant capital projects underway on the same property, therefore limiting space and access. This work is being co-led by City Planning (Waterfront Secretariat), PF&R, and Transportation Services.

Note 3:

In consultation with Waterfront Toronto and the other government partners (Federal & Provincial) no funding is expected to be required from the City and the \$95M funding amount budgeted for 2022 will be deferred to 2023. The deferral of spending into 2023 is the result of weather and supply chain issues causing some bridge work to be rescheduled, as well as delays to the design, approval and construction of third-party utilities; the new Commissioners Street resulted in a delayed opening causing the resequencing of some earthworks and construction of the parks and public realm (originally planned for 2022) to now run into 2023.

**2022 Capital Spending by Program
Corporate Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
311 Toronto	4M-2022	0.78	0.09	0.63	81.2%		Ⓢ
	Q2-2022	0.78	0.37	0.63	81.2%	□	Ⓢ
	Q3-2022	0.78	0.47	0.63	81.2%	□	Ⓢ
CREM	4M-2022	303.97	62.92	186.17	61.2%		Ⓢ
	Q2-2022	328.27	50.22	235.36	71.7%	↑	Ⓢ
	Q3-2022	328.27	106.86	226.70	69.1%	↓	Ⓢ
Environment & Climate Division	4M-2022	46.59	1.94	36.03	77.3%		Ⓢ
	Q2-2022	46.59	3.13	25.21	54.1%	↓	Ⓢ
	Q3-2022	46.59	13.56	24.90	53.5%	↓	Ⓢ
Fleet Services	4M-2022	105.13	7.16	74.26	70.6%		Ⓢ
	Q2-2022	105.34	13.79	74.15	70.4%	↓	Ⓢ
	Q3-2022	105.34	25.41	40.29	38.3%	↓	Ⓢ
Chief Information Security Office	4M-2022	7.97	0.35	6.78	85.0%		Ⓢ
	Q2-2022	7.97	0.36	6.16	77.2%	↓	Ⓢ
	Q3-2022	7.97	0.50	1.30	16.3%	↓	Ⓢ
Technology Services	4M-2022	69.31	7.60	48.92	70.6%		Ⓢ
	Q2-2022	69.31	16.38	44.35	64.0%	↓	Ⓢ
	Q3-2022	70.33	28.89	42.26	60.1%	↓	Ⓢ
TOTAL	4M-2022	533.75	80.06	352.79	66.1%		Ⓢ
	Q2-2022	558.25	84.25	385.86	69.1%	↑	Ⓢ
	Q3-2022	559.27	175.68	336.09	60.1%	↓	Ⓢ

Ⓢ >70%
Ⓢ between 50% and 70%
Ⓢ < 50% or > 100%

For the nine months ended September 30, 2022, the capital expenditures for Corporate Services totalled \$175.7 million of their collective 2022 Approved Capital Budget of \$559.3 million. Spending is expected to increase to \$336.1 million (60.1%) by year-end. 1 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is 311 Toronto.

Chart 1
2022 Approved Budget by Category (\$0.78)

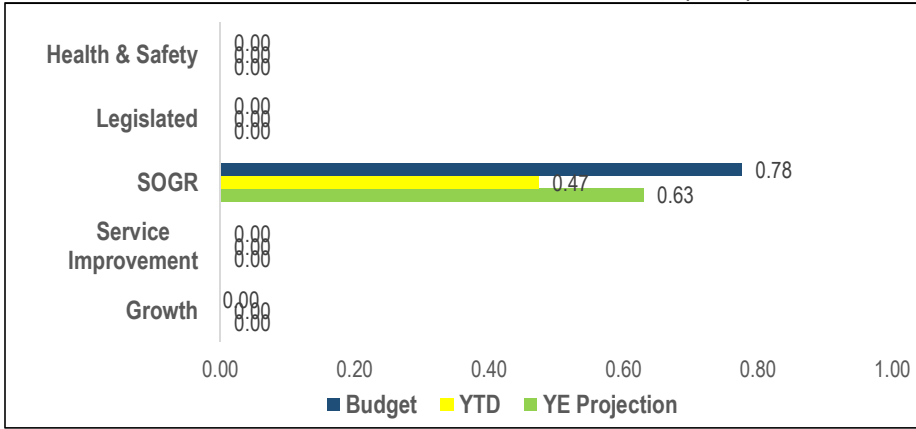


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

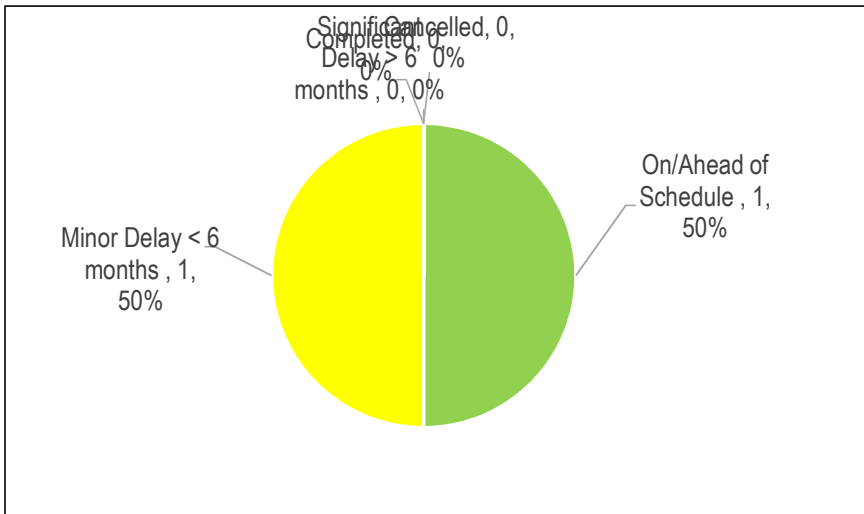


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.55	0.23			

311 Toronto (THR)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
SOG - VARIOUS	0.550	0.431	78.4%	0.550	100.0%	Ⓞ	Ⓞ		1.254	1.040
IMPLEMENTING ARTIFICIAL INTELLIGENT - PI	0.226	0.043	18.9%	0.080	35.4%	Ⓡ	Ⓨ	#1	0.550	0.055
Sub-Total	0.776	0.473	61.0%	0.630	81.2%	-	-		1.804	1.094
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	0.776	0.473	61.0%	0.630	81.2%				1.804	1.094

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The AI pilot project is delayed due to coordination with other projects as Technology Services Division is managing and coordinating the overall Artificial Intelligence initiative for the City. Planned work on research/ development/ scoping related to 311 expected to continue into mid-2023.

Note # 2:

Enter reason for Delay

Note # 3:

Enter reason for Delay

Chart 1
2022 Approved Budget by Category (\$328.27)

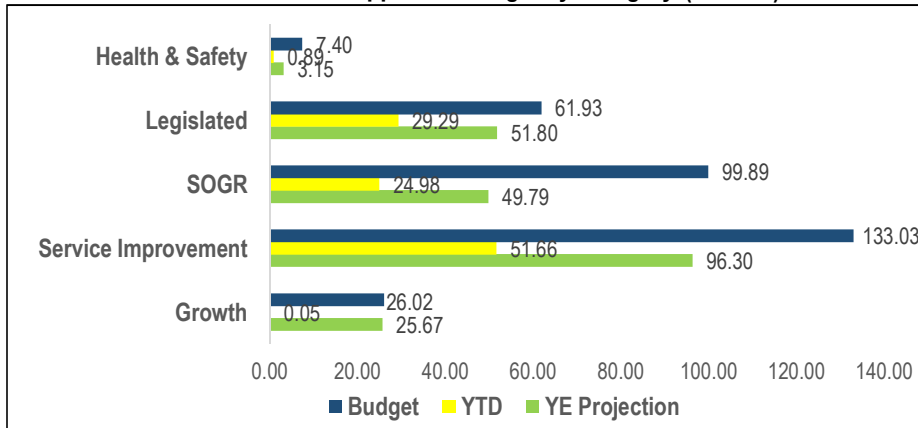


Table 1
2022 Active Projects by Category

Health & Safety	7
Legislated	3
SOGR	77
Service Improvement	116
Growth	5
Total # of Projects	208

Chart 2
Project Status - 208

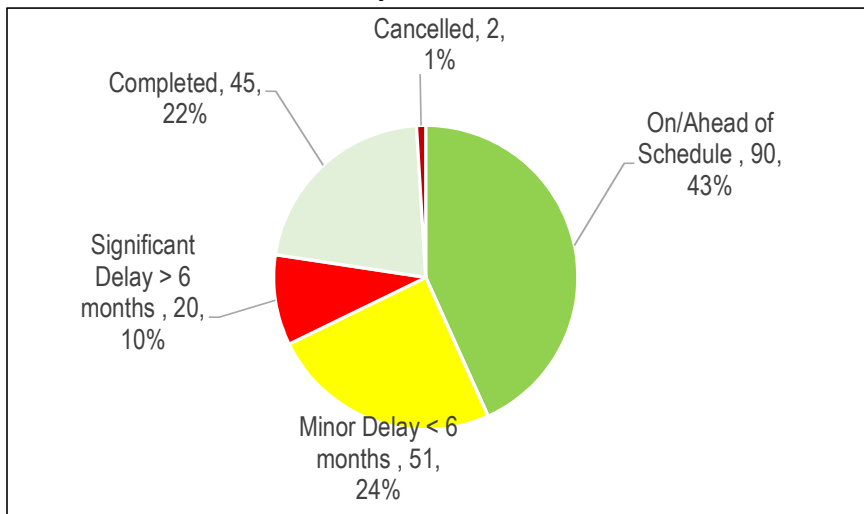


Table 2

Reason for Delay	71	
	Significant Delay	Minor Delay
Insufficient Staff Resources		3
Procurement Issues		4
RFQ/RFP Delayed	4	2
Contractor Issues		
Site Conditions		2
Co-ordination with Other Projects	5	12
Community Consultation	1	
Other*	10	28
Total # of Projects	20	51

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
172.18	63.34	64.58	27.92	0.25

Reasons for "Other*" Projects Delay:

- Projected delays and underspending on several capital initiatives due to changes in scope and projects being paused until confirmation of support funding.

Key Discussion Points: (Please provide reason for delay)

- The CREM program is currently forecasting to spend \$226.7 million, or 69.1% of its 2022 Capital Plan. This includes major strategic projects such as ModernTO (2022 Plan - \$18.7M), the New Etobicoke Civic Centre (ECC) design (2022 Plan - \$21.1M), and the Relocation of Fire Hall 332 to 55 John St. (2022 Plan - \$2.4M); as well as major construction projects such as the St. Lawrence Market North Redevelopment (2022 Plan - \$30.2M) and Union Station Revitalization (2022 Plan - \$26.8M), each with their own unique complexities.
- The program as a whole continues to face challenges from the COVID-19 pandemic that have impacted its ability to execute on projects and utilize cash flows planned for 2022. More specifically, \$34 million in capital projects planned for 2022 are currently on hold in the event that continued COVID-19 funding is not forthcoming, or adequate, to fully address the financial impacts arising from the pandemic. The year-end projections reflect the impacts arising from these projects that are currently on hold. Excluding these capital projects, CREM's forecasted spend rate is 79.5%.
- CREM will continue to manage its capital program and utilize the funding available to deliver on City priorities and meet client needs for 2022 onward.

Corporate Real Estate Management (FAC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	0.119	0.000	0.1%	0.000	0.1%	Ⓡ	Ⓢ	#1	0.661	0.542
Environmental Remediation	1.810	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	2.189	0.177
Fire and Life Safety Audits	4.502	0.591	13.1%	2.196	48.8%	Ⓡ	Ⓢ	#4	9.000	2.589
Global Corporate Security Program	0.973	0.303	31.1%	0.950	97.7%	Ⓢ	Ⓢ		6.640	5.970
Sub-Total	7.404	0.893	12.1%	3.147	42.5%	-	-		18.490	9.278
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	61.892	29.286	47.3%	51.797	83.7%	Ⓢ	Ⓢ		197.210	72.982
Barrier Free / Equity	0.033	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	0.853	0.819
Sub-Total	61.926	29.286	47.3%	51.797	83.6%	-	-		198.063	73.801
State of Good Repair										
150 Borough	0.032	0.011	34.9%	0.011	34.9%	Ⓡ	Ⓢ	#1	0.678	0.657
Albert Campbell Square Park Rehabilitation	0.002	-0.027	-1123.3%	0.000	0.0%	Ⓡ	Ⓢ	#1	3.194	3.165
Emergency Repairs	2.898	0.286	9.9%	0.684	23.6%	Ⓡ	Ⓢ	#2, #7	4.578	1.666
Environmental Remediation	1.747	0.745	42.7%	1.724	98.7%	Ⓢ	Ⓢ		6.885	5.890
Indian Residential School Survivors Legacy	5.423	1.789	33.0%	5.000	92.2%	Ⓢ	Ⓢ		24.950	2.916
Mechanical & Electrical	19.978	4.691	23.5%	7.041	35.2%	Ⓡ	Ⓢ	#3, #7	80.376	53.871
Others - SOGR	19.365	3.259	16.8%	7.252	37.5%	Ⓡ	Ⓢ	#2, #7	51.560	32.353
Relocation of Fire Station 332	2.431	-0.510	-21.0%	0.400	16.5%	Ⓡ	Ⓢ	#2	21.370	0.856
Renovations	2.525	0.232	9.2%	0.673	26.6%	Ⓡ	Ⓢ	#2, #7	12.491	6.003
Replacement of Diesel with Natural Gas Generators for Various locations	0.003	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	4.658	4.655
Resiliency Program	0.099	0.026	26.6%	0.015	15.1%	Ⓡ	Ⓢ	#2	3.858	3.785
Roofing	2.429	0.027	1.1%	0.337	13.9%	Ⓡ	Ⓢ	#7	9.642	0.751
Sitework	6.730	0.757	11.2%	3.331	49.5%	Ⓡ	Ⓡ	#7	13.862	2.936
Structural / Building Envelope	36.227	13.690	37.8%	23.317	64.4%	Ⓢ	Ⓢ	#7	148.068	74.404
Sub-Total	99.890	24.978	25.0%	49.785	49.8%	-	-		386.171	193.911
Service Improvements										
8 Cumberland St	1.752	0.008	0.5%	0.000	0.0%	Ⓡ	Ⓢ	#1	3.500	1.756
9 Huntley St	0.135	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	4.900	4.765
925 Albion Rd	0.023	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	10.507	10.484
Administrative Penalty System	0.048	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	2.674	2.601
CCTV Infrastructure Enhancements	1.491	0.014	0.9%	1.491	100.0%	Ⓢ	Ⓢ		9.842	8.365
Corporate Facilities Refurbishment Program	1.545	0.110	7.1%	0.133	8.6%	Ⓡ	Ⓢ	#3, #7	3.976	2.540
Customer Experience Program	3.555	1.886	53.1%	3.555	100.0%	Ⓢ	Ⓢ		17.590	11.887
Energy Management	5.231	0.398	7.6%	3.223	61.6%	Ⓢ	Ⓢ	#2	45.683	17.214
Etobicoke Civic Centre	21.064	10.820	51.4%	17.449	82.8%	Ⓢ	Ⓢ	#2	429.462	22.657
Global Corporate Security Program	1.749	0.390	22.3%	1.713	97.9%	Ⓢ	Ⓡ	#2	4.472	3.082
Mechanical & Electrical	0.042	0.008	19.4%	0.000	0.0%	Ⓡ	Ⓢ	#1	2.010	1.976
ModernTO	18.665	4.297	23.0%	9.934	53.2%	Ⓢ	Ⓡ	#2	230.000	11.138
Office Modernization Program	0.001	-0.004	-615.0%	0.001	99.6%	Ⓢ	Ⓢ	#2	10.963	20.094
Others - Service Improvements	6.796	-0.390	-5.7%	3.045	44.8%	Ⓡ	Ⓢ	#2	37.943	15.857
Others - SOGR	0.008	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	2.500	0.398
Physical Security Capital Plan	2.169	0.785	36.2%	2.168	100.0%	Ⓢ	Ⓢ		7.094	5.520
Real Estate Property Management and Lease Admin	0.569	0.278	48.9%	0.560	98.4%	Ⓢ	Ⓢ		0.569	0.278
Security Bollards - Union Station	1.729	0.246	14.3%	0.246	14.3%	Ⓡ	Ⓡ	#2	5.135	0.752
St. Lawrence Market North Redevelopment	30.222	11.775	39.0%	24.618	81.5%	Ⓢ	Ⓡ	#5	117.729	70.999
St. Lawrence Market South Renovations	0.573	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	5.150	0.927
Strategic Property Acquisitions	0.021	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	103.757	103.736
Toronto Strong Neighbourhood Strategy	1.526	-1.194	-78.2%	0.758	49.6%	Ⓡ	Ⓢ	#2	5.048	2.328
TransformTO	0.330	0.118	35.9%	0.608	184.2%	Ⓡ	Ⓡ	#1	2.000	1.289
Union Station - Signage & Wayfinding	0.249	0.129	51.7%	0.250	100.3%	Ⓢ	Ⓢ		0.250	0.130
Union Station - Traffic Management	0.200	0.000	0.0%	0.150	75.0%	Ⓢ	Ⓢ		0.200	0.000
Union Station East Wing	0.800	-0.109	-13.6%	-0.109	-13.6%	Ⓢ	Ⓢ	#6	20.000	17.822
Union Station Enhancement Project	3.053	0.006	0.2%	0.006	0.2%	Ⓡ	Ⓢ	#2	5.146	1.201
Union Station PTIF Projects	0.328	0.196	59.7%	0.225	68.5%	Ⓢ	Ⓢ	#2	0.901	0.769
Union Station Revitalization	26.847	21.127	78.7%	25.184	93.8%	Ⓢ	Ⓢ		760.365	754.617
Various IT-Related Projects	2.304	0.762	33.1%	1.090	47.3%	Ⓡ	Ⓢ	#2	6.020	4.477
Sub-Total	133.028	51.657	38.8%	96.298	72.4%	-	-		1,855.385	1,099.659
Growth Related										
1251 Bridletowne Circle Acquisition	0.050	-0.006	-11.2%	0.000	0.0%	Ⓡ	Ⓢ	#1	5.942	5.887

Corporate Real Estate Management (FAC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Parkdale Hub	22.108	0.005	0.0%	22.108	100.0%	Ⓞ	Ⓞ		22.108	0.005
School Land Properties Acquisitions	0.250	0.000	0.0%	0.029	11.6%	Ⓜ	Ⓞ	#1	15.000	0.000
Strategic Property Acquisitions	3.521	0.037	1.0%	3.521	100.0%	Ⓞ	Ⓞ		6.960	3.476
Westwood	0.090	0.011	12.7%	0.018	19.4%	Ⓜ	Ⓞ	#1	4.000	1.150
Sub-Total	26.018	0.048	0.2%	25.675	98.7%	-	-		54.010	10.517
Total	328.265	106.862	32.6%	226.701	69.1%				2,512.119	1,387.166

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project delayed due to RFQ/RFP delays, staff resource and procurement issues, site conditions, and coordination with other projects.

Note # 3:

Delay due to COVID-19 pandemic.

Note # 4:

Projected underspend is due to project potentially being deferred to 2023.

Note # 5:

Refer to Major Capital Projects Appendix for further details.

Note # 6:

Delay due to revisions to detailed design, change of scope and phasing of construction schedule.

Note # 7:

Projected underspend is due to project being paused until confirmation of support funding.

Chart 1
2022 Approved Budget by Category (\$46.59)

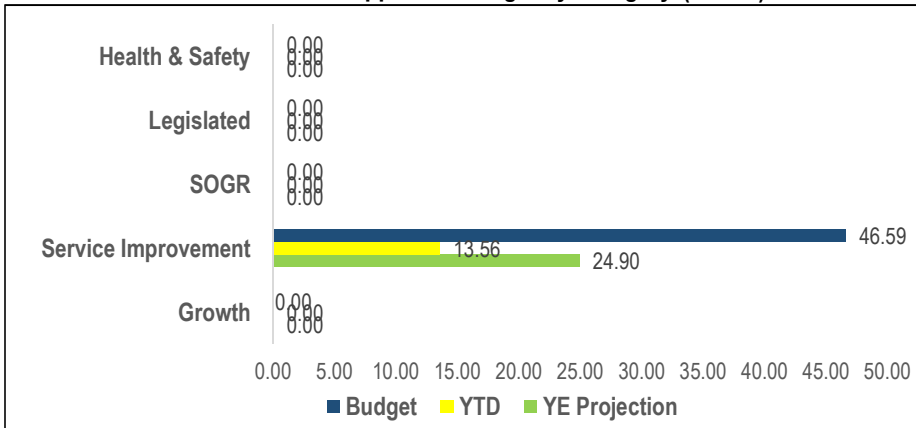


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	17
Growth	
Total # of Projects	17

Chart 2
Project Status - 17

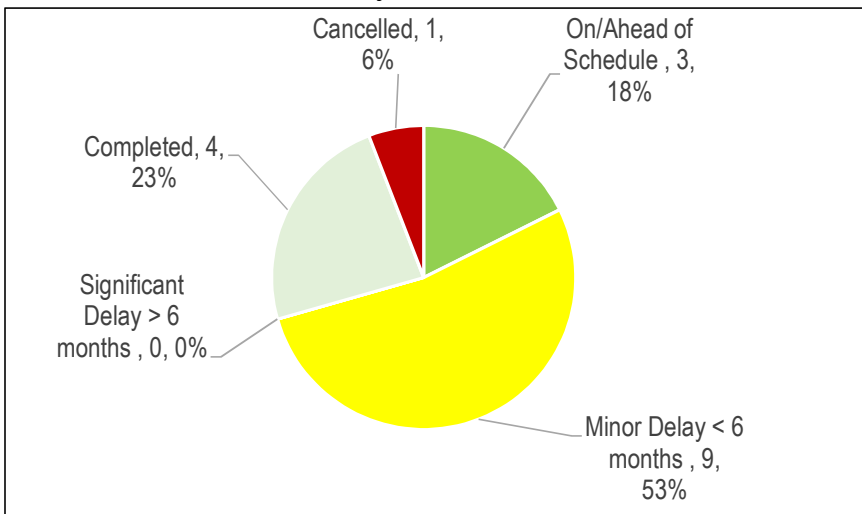


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		2
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		7
Total # of Projects		9

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
12.25	29.42		4.82	0.09

Reasons for "Other*" Projects Delay:

- Delayed due to COVID-19

Key Discussion Points: (Please provide reason for delay)

- The overall EED program's forecasted year-end spending is \$24.9 million, or 53.5% of its 2022 capital plan. The forecasted spend rate is impacted by COVID pandemic related supply chain effects on projects as well as well as uncertainty raised by increasing interest rates have caused delays in initial project schedules and clients decision making. These projects directly support the City in achieving the TransformTO GHG emissions reduction targets. Significant investments are being made in the Existing and New Developments Buildings Retrofit programs, Renewable Thermal Energy and HELP program through low interest financing for building retrofits and to install renewable energy on City buildings.

Environment & Climate Division (ECD)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Combined Heat & Power (CHP)	0.002	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#1	4.001	2.677
Community Energy Planning	20.576	9.209	44.8%	13.392	65.1%	Ⓨ	Ⓨ	#3	74.245	33.173
Demand Response Program	0.091	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#2	0.093	0.000
Renewable Energy	0.347	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓨ	#3	0.500	0.152
Residential Energy Retrofit Program (HELP)	5.664	1.176	20.8%	3.558	62.8%	Ⓨ	Ⓨ	#3	19.388	6.918
Transform TO	19.909	3.176	16.0%	7.953	39.9%	Ⓡ	Ⓨ	#3	37.714	10.980
Sub-Total	46.590	13.560	29.1%	24.903	53.5%	-	-		135.941	53.900
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	46.590	13.560	29.1%	24.903	53.5%				135.941	53.900

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project has been cancelled.

Note # 3:

Delay due to COVID-19 and higher interest rates.

Chart 1
2022 Approved Budget by Category (\$105.34)

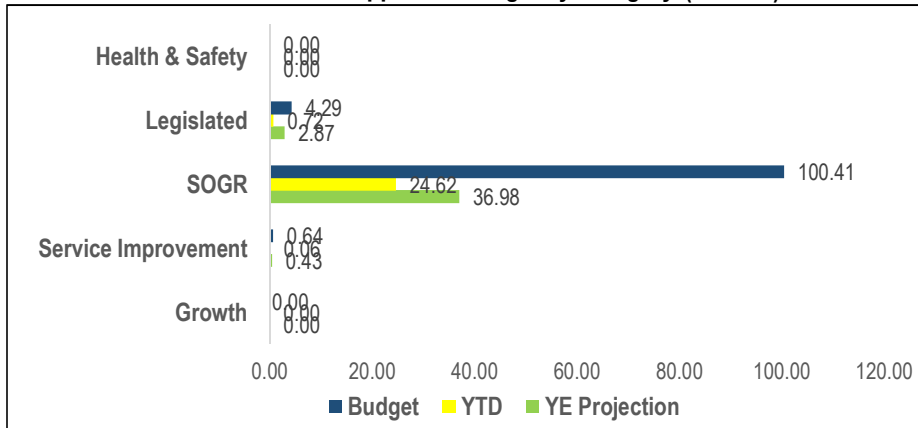


Table 1
2022 Active Projects by Category

Health & Safety	3
Legislated	8
SOGR	56
Service Improvement	2
Growth	
Total # of Projects	69

Chart 2
Project Status - 69

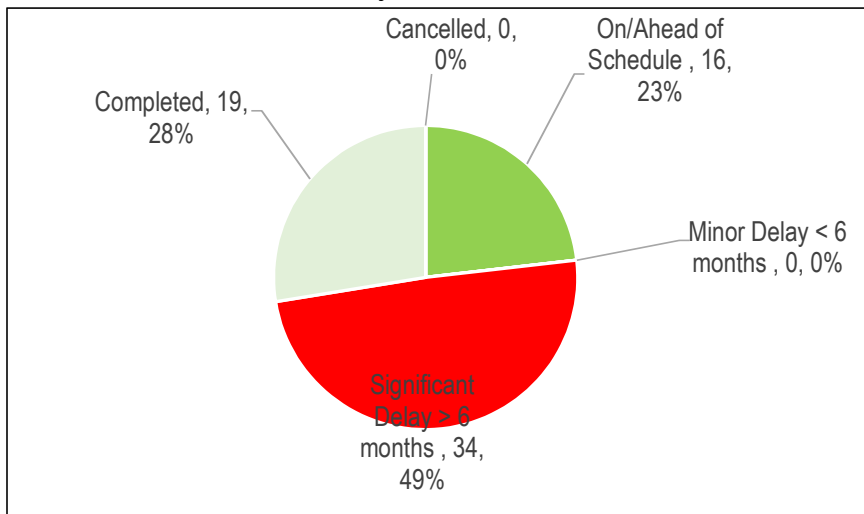


Table 2

Reason for Delay	34	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	34	
Total # of Projects	34	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
35.11		67.01	3.23	

Reasons for "Other*" Projects Delay:

- Majority of delays are attributed to global supply chain issues caused by the COVID-19 pandemic

Fleet Services (FLT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Fleet Services - Garage Security	0.004	0.004	100.0%	0.004	100.0%	Ⓞ	Ⓞ		0.100	0.100
Sub-Total	0.004	0.004	100.0%	0.004	100.0%	-	-		0.100	0.100
Legislated										
EV Program	4.248	0.715	16.8%	2.833	66.7%	Ⓜ	Ⓡ	#2	4.945	1.111
Fleet Share Program	0.038	0.003	8.0%	0.038	100.0%	Ⓞ	Ⓞ		0.038	0.003
Green Fleet Plan	0.000	0.000		0.000			Ⓞ	#3	0.217	0.000
Sub-Total	4.286	0.718	16.7%	2.871	67.0%	-	-		5.200	1.115
State of Good Repair										
Arena Boards - Fleet Replacement	0.243	0.112	46.2%	0.112	46.2%	Ⓡ	Ⓡ	#2	0.243	0.112
Economic Development & Culture - Fleet Replacement	0.135	0.055	40.5%	0.055	40.5%	Ⓡ	Ⓡ	#2	0.135	0.055
Engineering & Construction Services - Fleet Replacement	0.580	0.087	14.9%	0.087	15.0%	Ⓡ	Ⓡ	#2	1.538	0.547
Exhibition - Fleet Replacement	0.621	0.198	31.9%	0.198	31.9%	Ⓡ	Ⓡ	#2	1.400	0.977
Facility & Real Estate - Fleet Replacement	1.073	0.007	0.7%	0.039	3.7%	Ⓡ	Ⓡ	#2	1.799	0.734
Fire Services - Fleet Replacement	3.266	2.165	66.3%	5.166	158.1%	Ⓡ	Ⓞ	#4	56.505	9.723
Fleet Office Modernization	0.339	0.122	36.1%	0.288	85.1%	Ⓞ	Ⓡ	#1	0.594	0.303
Fleet Replacement - Insurance Company	0.263	0.020	7.7%	0.084	31.8%	Ⓡ	Ⓞ	#5	0.285	0.042
Fleet Services - Fleet Replacement	0.085	0.060	70.4%	0.060	70.4%	Ⓜ	Ⓡ	#2	0.085	0.060
Fleet Tools & Equipment	0.466	0.101	21.7%	0.196	42.1%	Ⓡ	Ⓡ	#2	0.610	0.245
Fuel Site Closures	1.927	0.906	47.0%	1.991	103.3%	Ⓡ	Ⓡ	#2	4.794	2.574
Library - Fleet Replacement	1.082	0.000	0.0%	0.482	44.6%	Ⓡ	Ⓡ	#2	2.033	0.000
Municipal Licensing - Fleet Replacement	0.821	0.050	6.1%	0.083	10.1%	Ⓡ	Ⓡ	#2	1.653	0.835
Parks, Forestry & Recreation - Fleet Replacement	9.641	2.418	25.1%	3.973	41.2%	Ⓡ	Ⓡ	#2	18.815	7.777
Policy Planning Finance & Administration - Fleet Replacement	0.031	0.000	0.0%	0.031	97.4%	Ⓞ	Ⓡ	#2	0.031	0.000
Public Health - Fleet Replacement	0.000	0.048		0.048					0.113	0.048
Purchasing & Materials - Fleet Replacement	0.278	0.000	0.0%	0.164	58.9%	Ⓜ	Ⓡ	#2	0.310	0.032
Solid Waste - Fleet Replacement	24.787	3.395	13.7%	4.179	16.9%	Ⓡ	Ⓡ	#2	67.056	11.694
Toronto Community Housing Corporation - Fleet Replacement	0.955	0.295	30.9%	0.411	43.0%	Ⓡ	Ⓡ	#2	1.657	0.295
Toronto Paramedic - Fleet Replacement	14.133	6.774	47.9%	8.795	62.2%	Ⓜ	Ⓡ	#2	21.357	13.998
Toronto Water - Fleet Replacement	24.436	3.696	15.1%	5.296	21.7%	Ⓡ	Ⓡ	#2	36.555	7.786
Transportation Services - Fleet Replacement	14.901	4.116	27.6%	4.897	32.9%	Ⓡ	Ⓡ	#2	50.270	35.209
Zoo - Fleet Replacement	0.350	0.000	0.0%	0.350	100.0%	Ⓞ	Ⓞ		0.350	0.000
Sub-Total	100.413	24.625	24.5%	36.983	36.8%	-	-		268.188	93.045

Fleet Services (FLT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Fleet Management and Fuel Integration Sustainment	0.469	0.060	12.8%	0.435	92.8%	Ⓞ	Ⓜ	#1	1.114	0.567
Vendor Management Portal	0.170	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	0.478	0.138
Sub-Total	0.639	0.060	9.4%	0.435	68.0%	-	-		1.592	0.705
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	105.343	25.407	24.1%	40.294	38.3%				275.080	94.964

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

COVID-19 Related

Note # 2:

Delay due to global supply chain issues for manufacturers and suppliers.

Note # 3:

Project is expected to be completed on/under budget.

Note # 4:

Overspend will be addressed via an in-year adjustment.

Note # 5:

Project spend is based on estimated claims during the year.

Chart 1
2022 Approved Budget by Category (\$7.97)

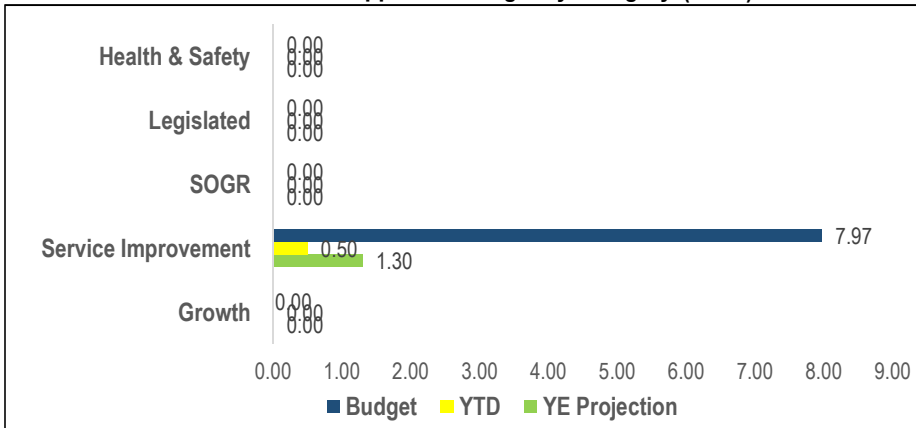


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	2
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

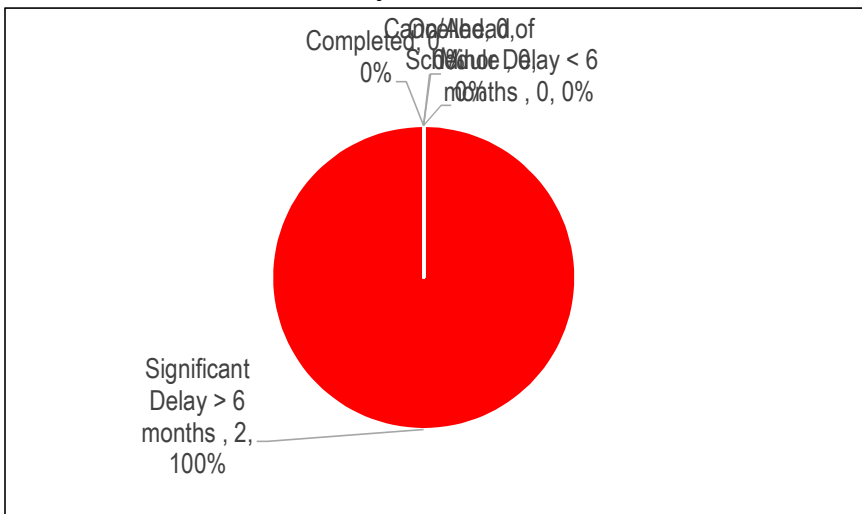


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	2	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		7.97		

Reasons for "Other*" Projects Delay:

- Two initiatives under the Digitized Support Services capital project have been paused for most of the year until confirmation of support funding. One project has now resumed and under negotiation with the vendor, to be executed by year-end. The second project has been moved to the Technology Services Division, and therefore no longer required in the Office of the CISO.

Chief Information Security Office (CYB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Cyber Foundation	5.990	0.495	8.3%	1.296	21.6%	Ⓜ	Ⓜ	#1	7.995	0.495
Digitization Support Services	1.980		0.0%		0.0%	Ⓜ	Ⓜ	#2	6.721	0.000
Sub-Total	7.970	0.495	6.2%	1.296	16.3%	-	-		14.716	0.495
Total	7.970	0.495	6.2%	1.296	16.3%				14.716	0.495

On Time	On Budget
On/Ahead of Schedule	Ⓜ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspend and project delays due to insufficient staffing resources.

Note # 2:

Projected underspend is due to projects being paused for most of the year until confirmation of support funding. One project has now resumed and under negotiation with the vendor, to be executed by year-end. The second project has been moved to the Technology Services Division, and therefore no longer required in the Office of the CISO.

Chart 1
2022 Approved Budget by Category (\$70.33)

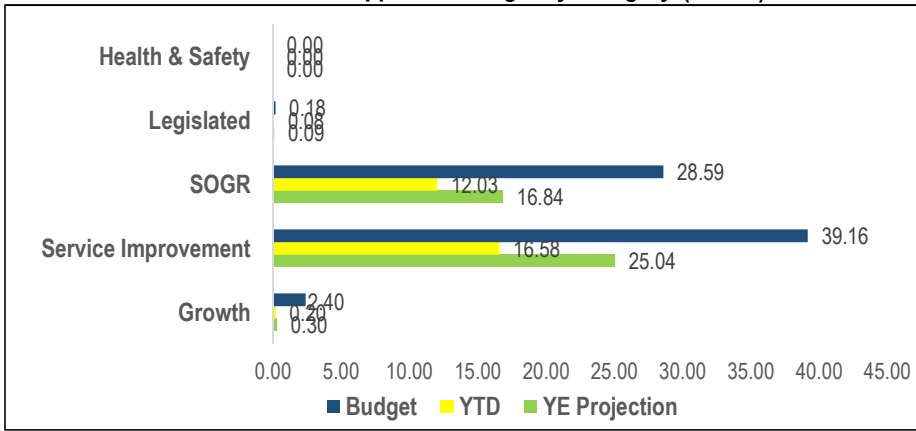


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	22
Service Improvement	38
Growth	3
Total # of Projects	65

Chart 2
Project Status - 65

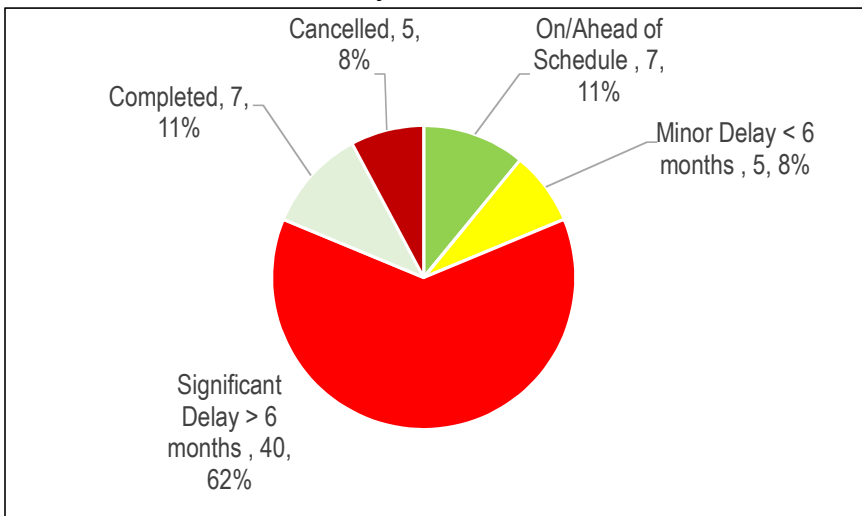


Table 2

Reason for Delay	45	
	Significant Delay	Minor Delay
Insufficient Staff Resources	16	3
Procurement Issues	3	
RFQ/RFP Delayed	5	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	4	
Community Consultation		
Other*	12	2
Total # of Projects	40	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.91	3.28	49.16	0.69	2.30

Reasons for "Other*" Projects Delay:

- The majority of delays are due to insufficient resourcing as hiring has been taking longer than planned as well as supply chain issues for equipment.
- The Office 365 project is experiencing City-wide technical challenges including large mailbox migration, on-premise to cloud technology interdependencies and governing policies. As a result, the project is delayed.

Technology Services (ITP)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
AODA Compliance	0.080	0.049	60.7%	0.049	60.6%	Y	G	#1	4.800	4.755
EDHR - Complaints Management System	0.104	0.028	26.6%	0.044	42.2%	R	R	#2	0.308	0.232
Sub-Total	0.184	0.076	41.5%	0.092	50.2%	-	-		5.108	4.987
State of Good Repair										
API Cloud Migration	0.400	0.000	0.0%	0.100	25.0%	R	R	#2	0.400	0.000
Asset Lifecycle Management	21.422	10.999	51.3%	15.101	70.5%	Y	Y	#4	111.452	91.111
Business Sustainment Systems	0.903	0.592	65.5%	0.075	8.3%	R	R	#2	4.519	3.628
Corporate Planning & Management	0.931	0.054	5.8%	0.174	18.7%	R	G	#1	2.454	0.623
Disaster Recovery Program	0.543	0.101	18.6%	0.150	27.6%	R	R	#2	4.532	2.687
Document Direct View Direct (DDVD)	1.095	0.179	16.3%	0.350	32.0%	R	R	#3	1.890	0.179
IT Service Mgmt	0.063	0.000	0.0%	0.000	0.0%	R	G	#1	7.959	3.767
Kronos Upgrade	0.005	0.000	0.0%	0.000	0.0%	R	G	#1	0.500	0.495
Museums & Heritage Services IT Infrastructure SOGR	0.553	0.027	4.9%	0.548	99.2%	G	R	#3	1.260	0.909
Salesforce Realignment of Foundational Technologies	0.545	0.000	0.0%	0.075	13.8%	R	R	#10	1.320	0.000
Technology Infrastructure	1.884	0.078	4.2%	0.215	11.4%	R	R	#2	5.802	2.889
TEMS Replacement	0.094	0.000	0.0%	0.050	53.4%	Y	G	#1	0.900	0.308
Toronto Property System (TPS) refresh	0.149	0.000	0.0%	0.000	0.0%	R	R	#6	0.756	0.304
Sub-Total	28.586	12.030	42.1%	16.838	58.9%	-	-		143.744	106.901
Service Improvements										
311 - Technology Upgrades	2.585	0.703	27.2%	1.998	77.3%	G	G		11.480	3.976
Access Control Self Serve	0.460	0.000	0.0%	0.000	0.0%	R	R	#2	0.460	0.000
Application Systems	3.089	0.385	12.5%	0.673	21.8%	R	Y	#2	18.205	9.287
Applications Portfolio Tools & Rationalization	0.152	0.012	7.6%	0.019	12.3%	R	R	#2	0.777	0.125
Artificial Intelligence for SSHA and TPH	0.696	0.001	0.1%	0.050	7.2%	R	R	#2	1.056	0.361
Business Sustainment Systems	2.979	0.277	9.3%	0.138	4.6%	R	R	#2	38.662	22.396
CLASS Replacement Planning	0.073	0.000	0.0%	0.000	0.0%	R	G	#9	0.148	0.075
ConnectTO - Network Utility	0.784	0.190	24.2%	0.260	33.2%	R	R	#4	0.350	0.306
Corporate Initiatives	0.800	0.000	0.0%	0.000	0.0%	R	R	#2	3.616	2.696
Corporate Planning & Management	0.314	0.025	8.0%	0.247	78.6%	G	R	#2	0.529	0.435
ECS Business Systems Improvements	0.063	0.035	55.6%	0.056	89.3%	G	Y	#2	0.664	0.420
ECS Cloud Deployment- Construction Project and DMS	1.274	1.025	80.5%	1.813	142.3%	R	G	#8	2.758	2.510
Ent Doc & Record Mgmt Solutions (EDRMS)	0.336	0.123	36.6%	0.123	36.6%	R	G	#1	0.670	0.037
Enterprise Information Management Partnership Program (EIMPP)	1.658	0.218	13.1%	0.291	17.5%	R	R	#2, #12	1.800	0.360
Enterprise Work Management Solution	7.700	6.926	90.0%	9.753	126.7%	R	G	#5	23.622	12.934
eScheduling Solution & Implementation	0.980	0.388	39.6%	0.460	46.9%	R	R	#2	0.980	0.388
Fleet Services Driver, Accident and Fine Management	0.622	0.346	55.7%	0.400	64.3%	Y	R	#2	3.347	57.926
HR Labour Relations Information System (LRIS)	0.664	0.168	25.3%	0.180	27.1%	R	R	#2	0.736	0.436

Technology Services (ITP)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Justice Video Network (JVN) Implementation for Courtrooms	0.520	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓢ	#9	0.520	0.000
MLS onboarding to Administrative Penalty System Office 365	0.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓢ	#3	0.500	0.000
Project Tracking Portal (PTP)	5.006	1.828	36.5%	2.380	47.5%	Ⓜ	Ⓢ	#7	8.784	4.047
Capital Coordination Future State Seed Project	0.249	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓢ	#3	0.792	0.000
Publicly Accessible Wi-Fi For City Facilities	0.063	0.000	0.0%	0.063	100.0%	Ⓢ	Ⓢ	#10	0.975	0.870
Quality Assurance Centre of Excellence Foundation	0.150	0.000	0.0%	0.109	72.7%	Ⓢ	Ⓢ	#10	0.630	0.011
ServiceNow	3.634	0.163	4.5%	1.664	45.8%	Ⓜ	Ⓢ	#10	6.831	0.697
Technology Infrastructure	3.590	3.770	105.0%	4.209	117.2%	Ⓜ	Ⓢ	#4	15.408	8.335
Telestaff Upgrade	0.221	0.000	0.0%	0.154	69.7%	Ⓢ	Ⓢ	#2	0.150	0.000
Sub-Total	39.163	16.581	42.3%	25.038	63.9%	-	-		144.450	128.627
Growth Related										
Consolidated Data Centre	0.807	0.033	4.1%	0.037	4.6%	Ⓜ	Ⓢ	#3	2.838	2.464
Corporate Initiatives	1.297	0.115	8.9%	0.165	12.7%	Ⓜ	Ⓢ	#10	1.418	0.780
eSignature Project	0.291	0.050	17.0%	0.093	32.0%	Ⓜ	Ⓢ	#2	0.221	0.050
Sub-Total	2.395	0.148	6.2%	0.202	8.4%	-	-		4.256	3.244
Total	70.328	28.837	41.0%	42.170	60.0%				297.559	243.758

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

The project delayed due to lack of resources.

Note # 3:

Project is delayed due competing priorities and co-ordination with other projects.

Note # 4:

Project is delayed due to supply and equipment delays.

Note # 5:

Licensing and configuration costs for the Enterprise Work Management Solution are materializing sooner than planned. A funding adjustment will be submitted to address the projected overspend.

Note # 6:

Project is delayed due to scope changes.

Note # 7:

The Office 365 project is experiencing City-wide technical challenges including large mailbox migration, on-premise to cloud technology interdependencies and governing policies. As a result, the project is delayed.

Note # 8:

Development work on the ECS Cloud Deployment - Construction Project and Management System has started. A funding adjustment will be submitted later in the year to address the projected overspend.

Note # 9:

The project has been canceled. The Projects will be subsequently closed and remaining funds released.

Note # 10:

The project is delayed due to procurement or RFQ/RFP delays.

**2022 Capital Spending by Program
Finance and Treasury Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Office of the CFO and Treasurer	4M-2022	1.78	0.16	1.18	66.4%		Ⓢ
	Q2-2022	1.78	0.16	1.18	66.4%	□	Ⓢ
	Q3-2022	1.78	0.16	0.20	11.4%	↓	Ⓡ
Office of the Controller	4M-2022	97.47	5.89	83.23	85.4%		Ⓢ
	Q2-2022	101.71	10.77	72.91	71.7%	↓	Ⓢ
	Q3-2022	101.71	14.10	26.19	25.8%	↓	Ⓡ
TOTAL	4M-2022	99.25	6.04	84.41	85.0%		Ⓢ
	Q2-2022	103.49	10.92	74.09	71.6%	↓	Ⓢ
	Q3-2022	103.49	14.26	26.40	25.5%	↓	Ⓡ

Ⓢ >70%
 Ⓢ between 50% and 70%
 Ⓡ < 50% or > 100%

For the nine months ended September 30, 2022, the capital expenditures for Finance and Treasury Services totalled \$14.3 million of their collective 2022 Approved Capital Budget of \$103.5 million. Spending is expected to increase to \$26.4 million (25.5%) by year-end.

Chart 1
2022 Approved Budget by Category (\$1.78)

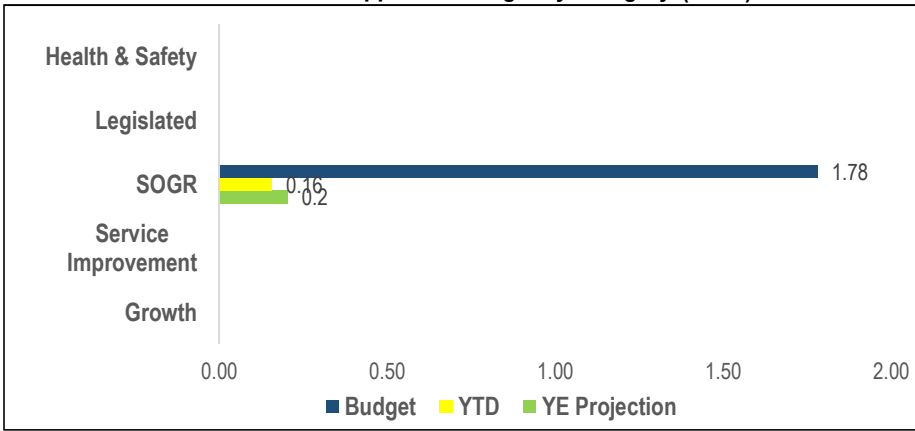


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

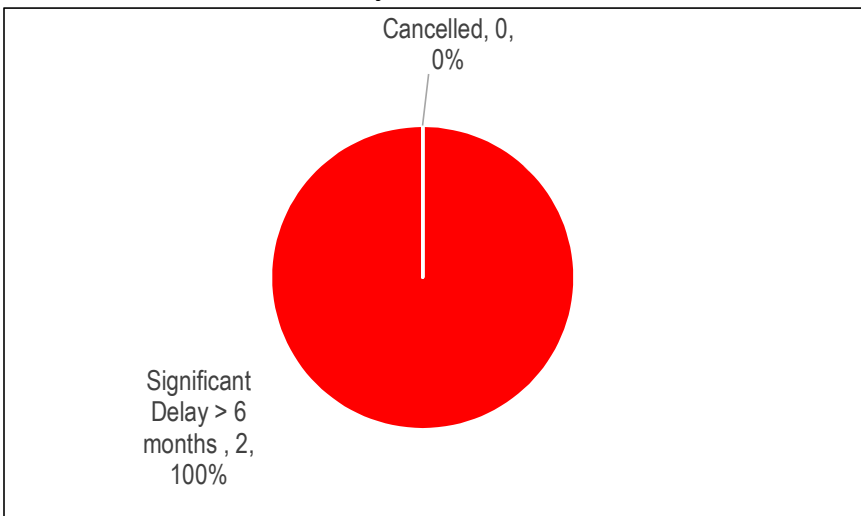


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	2	
Total # of Projects	2	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		1.78		

Reasons for "Other*" Projects Delay:

- Integrated Asset Planning Management (IAPM): The core asset management report was completed and approved by the Council in the fall of 2021. The capital was preserved to support the delivery of non-core asset management plan with provincially legislated timeframe of summer 2024. By July 1, 2025, an approved asset management plan will be required for all municipal infrastructure assets that builds upon the requirements set out in 2024.
- Risk Management Info System Upgrade is delayed due to RFP delay resulting from unavailability of City resources (mainly the Office of the Chief Information Security Officer (CISO) and Technology Services) throughout procurement and post-procurement, coupled with delays in evaluation stage and bid award in prior years and will be further delayed due to deficiencies to be remedied prior to migrating data as a result of

Office of the CFO and Treasurer (CFO)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Integrated Asset Planning Management (IAPM)	1.224	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	3.096	0.947
Risk Management Info System Upgrade	0.557	0.158	28.3%	0.204	36.6%	Ⓡ	Ⓡ	#2	1.893	1.263
Sub-Total	1.781	0.158	8.8%	0.204	11.4%	-	-		4.989	2.211
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	1.781	0.158	8.8%	0.204	11.4%				4.989	2.211

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓣ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or > 100% of Approved Cash Flow

Note # 1:

The core asset management report was completed and approved by the Council in the fall of 2021. The capital was preserved to support the delivery of non-core asset management plan with provincially legislated timeframe of summer 2024. By July 1, 2025, an approved asset management plan will be required for all municipal infrastructure assets that builds upon the requirements set out in 2024.

Note # 2:

The project experienced underspending as a result of various required assessments by the Office of the Chief Information Security Officer on the project prior to data being authorized for migration. Final acceptance and validation of the production environment, including decommissioning of the existing locally hosted Risk Management Info System, is anticipated by February 2023, at which point future development or implementation costs will be known.

Chart 1
2022 Approved Budget by Category (\$101.71)

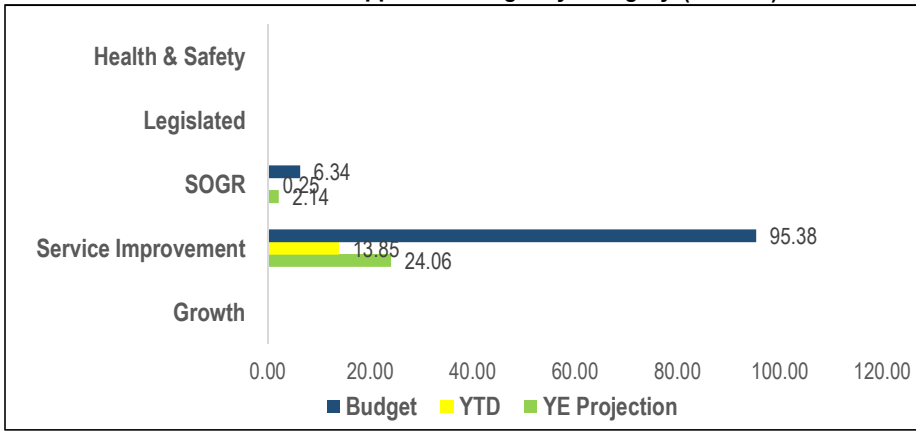


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	8
Growth	
Total # of Projects	10

Chart 2
Project Status - 10

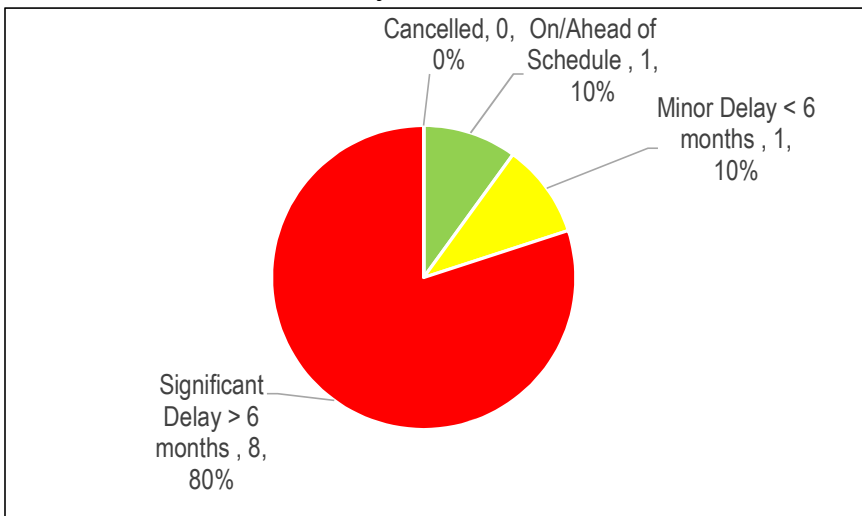


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources	4	
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	3	1
Total # of Projects	8	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.21	83.73	17.77		

Reasons for "Other*" Projects Delay:

- Supply Chain Management Transformation (SCMT): Significant delay in overall timeline due to staff departure to various other projects and lengthened onboarding process for new resources continues.
- Payroll Platform Assessment: Significant delay in overall timeline due to delays in procurement process to have contract in place.
- Financial Systems Transformation Project (FSTP): The project is preparing for Build Phase for early Fall 2022. Slight delay is due to refinement of the planning process and replanning of the implementation for the project pursuant to updated requirements.
- PPEB Transformation Program: Significant delays are due to delays throughout the procurement and staff recruitment process, project working group staff capacity and delayed completion of 2022 training plan by the vendor. In addition, the project is unable to proceed with a contract planned in Q4/2022 due to pending approval of a City-wide blanket contract renewal.

Key Discussion Points: (Please provide reason for delay)

- Tax Billing System and Utility Billing System: Completion date is extended by 12 months to Dec 2024 due to delay of contract resources to join the projects.
- E-Billing Initiative and Revenue System - Phase II: Completion date is extended by 12 months to Dec 2023 due to delay of contract resources to join the projects.
- Parking Tag Management Software Upgrade: Completion date is extended by 12 months to Dec 2024 due to technical delays in procurement process.

Office of the Controller (FNS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Tax Billing System	3.195	0.078	2.5%	1.141	35.7%	Ⓜ	Ⓜ	#1	7.873	3.016
Utility Billing System	3.141	0.170	5.4%	0.995	31.7%	Ⓜ	Ⓜ	#1	5.971	1.605
Sub-Total	6.336	0.248	3.9%	2.136	33.7%	-	-		13.844	4.620
Service Improvements										
Parking Tag Management	2.046	0.073	3.6%	0.080	3.9%	Ⓜ	Ⓜ	#2	3.458	0.734
Software Upgrade										
Electronic Self Service Tax and Utility	0.210	0.049	23.2%	0.210	100.0%	Ⓞ	Ⓞ		0.551	0.390
E-Billing Initiative	0.076	0.000	0.0%	0.026	34.3%	Ⓜ	Ⓜ	#1	0.469	0.393
Revenue System - Phase 11 - 2000	0.162	0.000	0.0%	0.062	38.3%	Ⓜ	Ⓜ	#1	3.500	3.338
Supply Chain Management Transformation (SCMT)	4.515	1.134	25.1%	1.545	34.2%	Ⓜ	Ⓜ	#3	26.039	20.531
PPEB Transformation Program	3.886	1.079	27.8%	2.011	51.7%	Ⓜ	Ⓜ	#4	7.658	2.928
Payroll Platform Assessment	0.750	0.000	0.0%	0.125	16.7%	Ⓜ	Ⓜ	#5	0.750	0.000
Financial Systems Transformation Project	83.732	11.518	13.8%	20.000	23.9%	Ⓜ	Ⓜ	#6	137.686	12.698
Sub-Total	95.377	13.852	14.5%	24.058	25.2%	-	-		180.111	41.012
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	101.713	14.101	13.9%	26.194	25.8%				193.955	45.632

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Contract resources were unable to join the City in Q3 and this delay has extended the project completion date by 12 months and delayed the planned spending for 2022, resulting in a carry-forward of the unspent capital budget.

Note # 2:

There have been technical delays in procurement and the RFP is scheduled to be released in Q1/2023 and awarded in Q2/2023.

Note # 3:

Supplier Lifecycle Performance (SLP) module supplier data remediation and supplier onboarding stabilisation: YTD 8763 invited, 2794 Fully Registered data remediation for approximately 2000 suppliers. Supplier Performance Management program for Contractor Performance Evaluation (CPE) and Professional Services Performance Evaluation (PSPE) legacy project 75% completed. Management Consulting Performance Evaluation updates to be triggered in Q4. Contract Repository refresh at Q3 is up to date and on a two week refresh cycle. Procure to Pay (P2P) Statement of Work (SOW) reviewed and schedule drafted for circulation and signoff for Nov 2022. Kick off of Roster Procedure business process review for entry into Ariba, review of early payment discount process and P2P implication. Creation of Senior Leadership Onboarding materials.

Delay in overall timelines impacted by staff departure to various other projects and lengthened onboarding process for new resources continues.

Note # 4:

DocuSign and DEF Phase 1 are completed. PPEB Training Plan Phase 1 has begun and will be done by Q4. Phase 1 of ARR/ARC Project is .Phase 1 of Sick Code Harmonization is also completed. OMERS NFT enrollment will be completed by Q4. Majority of Standard Operating Procedure Guide Project will be completed by Q4. Clone and Test tool will be procured by end of Q4.

Note # 5:

Project has been initiated. Invited vendors through non-competitive procurement process to bid and bids will be submitted by Oct 7. Contract estimated to be in place in mid-Q4/2022 and 10-20% of the value will be spent by end of Q4.

Note # 6:

The project is preparing for Build Phase for early Fall 2022. Minor delay is due to refine the planning process and replant the implementation for the project pursuant to updated requirements. Projected underspending is primarily attributed to longer than anticipated preparation to start the Build phase and the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

**2022 Capital Spending by Program
Other City Programs**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
City Clerk's	4M-2022	15.15	5.97	14.54	96.0%		Ⓢ
	Q2-2022	15.15	8.16	14.36	94.8%	↓	Ⓢ
	Q3-2022	15.15	12.38	14.04	92.6%	↓	Ⓢ
Corporate Initiatives	4M-2022	5.01	0.05	3.67	73.3%		Ⓢ
	Q2-2022	1.69	0.11	0.80	47.4%	↓	Ⓢ
	Q3-2022	1.69	0.18	0.80	47.4%	□	Ⓢ
TOTAL	4M-2022	20.16	6.02	18.21	90.4%		Ⓢ
	Q2-2022	16.84	8.27	15.16	90.0%	↓	Ⓢ
	Q3-2022	16.84	12.56	14.84	88.1%	↓	Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the nine months ended September 30, 2022, the capital expenditures for Other City Programs totalled \$12.6 million of their collective 2022 Approved Capital Budget of \$16.8 million. Spending is expected to increase to \$14.8 million (88.1%) by year-end. 1 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is City Clerk's Office.

Chart 1
2022 Approved Budget by Category (\$15.15)

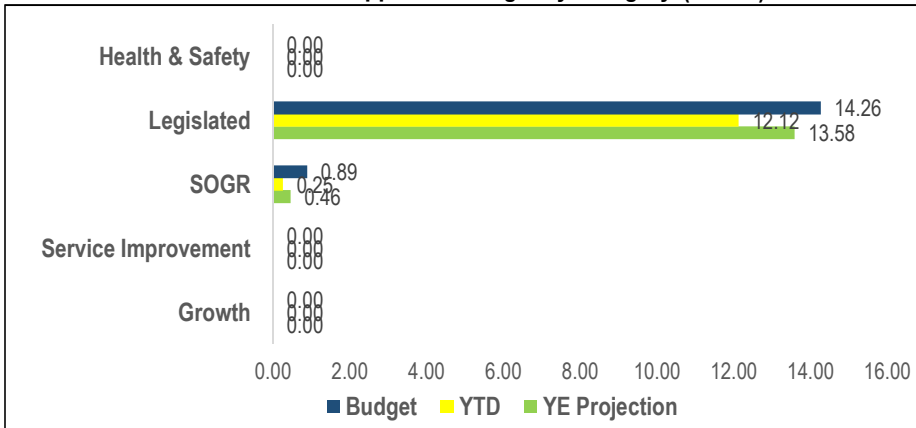


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	8
SOGR	6
Service Improvement	
Growth	
Total # of Projects	14

Chart 2
Project Status - 14

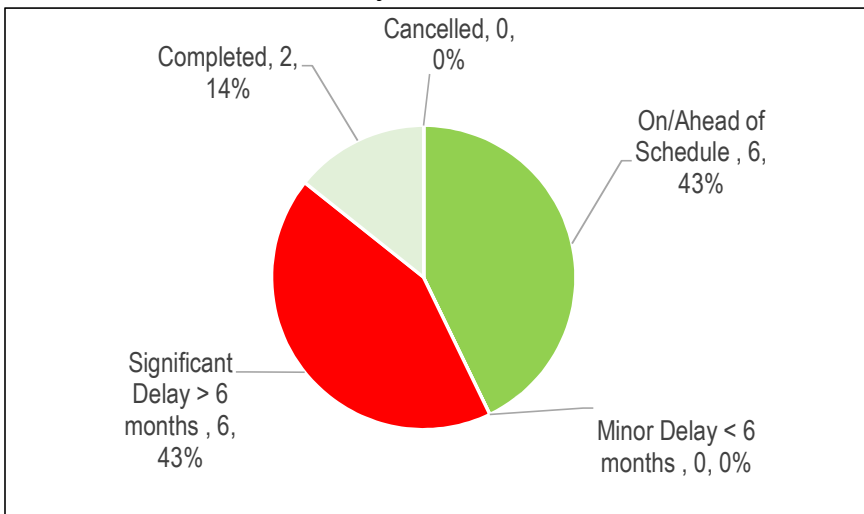


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	3	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	3	
Total # of Projects	6	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.71		2.09	2.35	

City Clerk's Office (CLK)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Election Technology Program For 2022 Election	0.960	0.881	91.7%	0.960	100.0%	⊕	⊕		6.530	5.701
TMMIS SOGR 2019-2022	0.300	0.111	36.9%	0.148	49.4%	⊖	⊖	#1	0.907	0.457
Replacement of Voting Equipment	9.152	8.663	94.7%	9.152	100.0%	⊕	⊕		10.800	10.311
City Clerk's Business System - Legislative Compliance	0.562	0.084	15.0%	0.456	81.1%	⊕	⊖	#2	1.205	0.372
City Clerk's Business System - 2020-2021	0.177	0.114	64.3%	0.170	95.5%	⊕	⊖	#3	0.565	0.502
Council Business system - 2020- 2021	0.659	0.152	23.1%	0.271	41.1%	⊖	⊖	#4	1.080	0.573
Council Transition Requirements 2022	0.300	0.000	0.0%	0.300	100.0%	⊕	⊕		0.300	0.000
Election Supply Logistics Transformation	2.150	2.120	98.6%	2.120	98.6%	⊕	⊕		2.150	2.120
Sub-Total	14.261	12.125	85.0%	13.577	95.2%	-	-		23.537	20.035
State of Good Repair										
INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022	0.150	0.000	0.0%	0.000	0.0%	⊖	⊖	#5	0.500	0.000
ARCHIVES EQUIPMENT UPGRADE 2017-2023	0.011	0.000	0.0%	0.011	100.0%	⊕	⊕		0.265	0.254
ARCHIVES EQUIPMENT UPGRADE 2022-2026	0.075	0.055	73.8%	0.075	100.0%	⊕	⊕		0.275	0.055
RECORDS CENTRE SERVICES SOGR	0.245	0.014	5.6%	0.041	16.8%	⊖	⊖	#6	0.200	0.018
MAIL SECURITY & MAIL ROOM UPDATES	0.200	0.153	76.7%	0.153	76.7%	⊕	⊕		0.200	0.153
IMAGE LIBRARY MIGRATION TO MANAGED CLOUD	0.210	0.032	15.1%	0.179	85.1%	⊕	⊕		0.625	0.032
Sub-Total	0.891	0.254	28.6%	0.459	51.5%	-	-		2.065	0.513
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	15.152	12.379	81.7%	14.036	92.6%				25.602	20.548

On Time	⊕	On Budget	⊕
On/Ahead of Schedule	⊕	>70% of Approved Cash Flow	⊕
Minor Delay < 6 months	⊖	Between 50% and 70%	⊖
Significant Delay > 6 months	⊖	< 50% or >100% of Approved Cash Flow	⊖

Note # 1, 5:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support

Note # 2,3,4:

Insufficient Staff Resources

Note # 6:

Implementing two phases for this project: Phase 2: The specifications and requirements for moving the digitization lab to Spadina have taken longer than initially planned. The completion of this phase move is dependent on the AODA construction work that will take place from May to Dec. 2022. The target completion for phase 2 (digitization lab) will be in 2023.

**2022 Capital Spending by Program
City Agencies**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Exhibition Place	4M-2022	21.90	0.63	19.71	90.0%		Ⓢ
	Q2-2022	21.90	1.99	19.71	90.0%	□	Ⓢ
	Q3-2022	21.90	3.07	12.31	56.2%	↓	Ⓢ
To Live	4M-2022	30.72	3.37	23.03	75.0%		Ⓢ
	Q2-2022	30.72	7.52	23.03	75.0%	□	Ⓢ
	Q3-2022	30.72	8.30	18.06	58.8%	↓	Ⓢ
TRCA	4M-2022	25.86	10.77	25.86	100.0%		Ⓢ
	Q2-2022	25.86	12.93	25.86	100.0%	□	Ⓢ
	Q3-2022	25.86	21.37	25.86	100.0%	□	Ⓢ
Toronto Police	4M-2022	82.93	9.12	58.56	70.6%		Ⓢ
	Q2-2022	82.93	14.10	52.50	63.3%	↓	Ⓢ
	Q3-2022	82.93	21.05	43.63	52.6%	↓	Ⓢ
Toronto Public Health	4M-2022	7.39	1.95	6.07	82.1%		Ⓢ
	Q2-2022	7.50	2.31	5.85	78.0%	↓	Ⓢ
	Q3-2022	7.50	2.27	3.45	46.0%	↓	Ⓢ
Toronto Public Library	4M-2022	43.23	8.09	39.72	91.9%		Ⓢ
	Q2-2022	43.23	12.64	38.30	88.6%	↓	Ⓢ
	Q3-2022	43.23	19.15	31.48	72.8%	↓	Ⓢ
Toronto Zoo	4M-2022	22.78	2.03	20.09	88.2%		Ⓢ
	Q2-2022	22.78	4.39	20.09	88.2%	□	Ⓢ
	Q3-2022	22.78	7.28	15.76	69.2%	↓	Ⓢ
Toronto Transit Commission	4M-2022	1,615.95	218.80	1,368.78	84.7%		Ⓢ
	Q2-2022	1,619.22	364.77	1,278.52	79.0%	↓	Ⓢ
	Q3-2022	1,433.99	571.36	1,275.78	89.0%	↑	Ⓢ
TOTAL	4M-2022	1,850.76	254.76	1,561.81	84.4%		Ⓢ
	Q2-2022	1,854.13	420.66	1,463.85	79.0%	↓	Ⓢ
	Q3-2022	1,668.90	653.85	1,426.33	85.5%	↑	Ⓢ
		Ⓢ >70%	Ⓢ between 50% and 70%	Ⓢ < 50% or > 100%			

For the nine months ended September 30, 2022, the capital expenditures for City Agencies totalled \$653.8 million of their collective 2022 Approved Capital Budget of \$1668.9 million. Spending is expected to increase to \$1426.3 million (85.5%) by year-end. 3 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Transit Commission, Toronto Public Library, and Toronto & Region Conservation Authority.

Chart 1
2022 Approved Budget by Category (\$21.90)

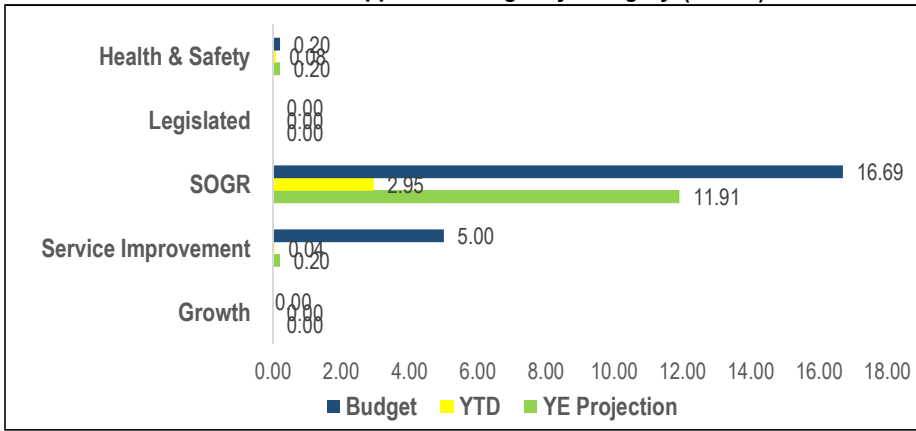


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	59
Service Improvement	1
Growth	
Total # of Projects	62

Chart 2
Project Status - 62

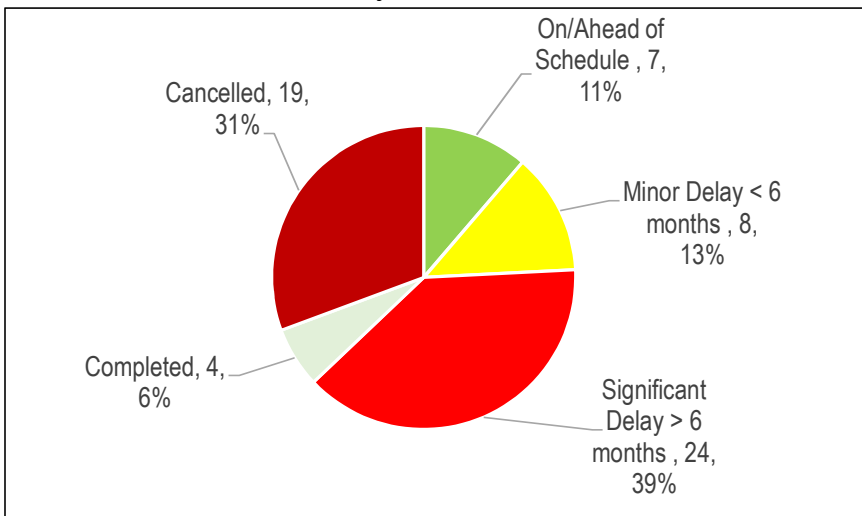


Table 2

Reason for Delay	32	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	2	1
RFQ/RFP Delayed	2	4
Contractor Issues		
Site Conditions	6	
Co-ordination with Other Projects	14	3
Community Consultation		
Other*		
Total # of Projects	24	8

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.80	10.52	6.73	0.16	2.69

Key Discussion Points:

- Exhibition Place is projecting a 2022 Year-end spending of \$12.31 million, or 56% of its 2022 Council Approved Capital Budget of \$21.895 million. The underspending of \$2.69 million is attributed to the required pause in capital spending for confirmation of the 2022 COVID-19 intergovernmental support funding.
- There are 24 projects experiencing major delays due to coordination with other projects, developers, RFP/RFQ issues for various SOGR projects and all of these projects are carry-forward projects

Exhibition Place (EXH)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Other Building	0.203	0.082	40.3%	0.203	100.0%	Ⓞ	Ⓞ		0.275	0.154
Sub-Total	0.203	0.082	40.3%	0.203	100.0%	-	-		0.275	0.154
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Pre-Engineering Program	0.238	0.061	25.8%	0.223	93.7%	Ⓞ	Ⓞ		0.348	0.172
Other Building	0.380	0.210	55.2%	0.230	60.6%	Ⓢ	Ⓞ	#1	0.424	0.254
Equipment	0.574	0.113	19.7%	0.324	56.5%	Ⓢ	Ⓞ	#1	1.146	0.685
Enercare Centre	1.787	0.140	7.8%	0.537	30.0%	Ⓢ	Ⓢ	#2	3.047	1.400
Coliseum Complex	0.583	0.095	16.2%	0.158	27.0%	Ⓢ	Ⓢ	#3	0.650	0.162
Parks, Parking Lots and Roads	1.127	0.654	58.0%	0.927	82.3%	Ⓞ	Ⓞ	#1	1.598	1.125
Food Building	0.100	0.003	3.0%	0.030	30.0%	Ⓢ	Ⓢ	#4	0.100	0.003
Better Living Centre	0.040	0.038	96.0%	0.040	100.0%	Ⓞ	Ⓞ		0.173	0.171
Beanfield Centre	1.022	0.168	16.4%	0.352	34.4%	Ⓢ	Ⓢ	#5	1.332	0.478
General Services Building	0.275	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#1	0.275	0.000
Special Projects	0.500	0.163	32.7%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.163
Electrical Underground High Voltage Utilities	10.066	1.302	12.9%	8.586	85.3%	Ⓞ	Ⓢ	#6	10.550	1.786
Sub-Total	16.692	2.947	17.7%	11.907	71.3%	-	-		20.143	6.398
Service Improvements										
Parks, Parking Lots and Roads	5.000	0.041	0.8%	0.200	4.0%	Ⓢ	Ⓢ	#7	5.000	0.041
Sub-Total	5.000	0.041	0.8%	0.200	4.0%	-	-		5.000	0.041
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	21.895	3.070	14.0%	12.310	56.2%				25.418	6.593

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

The Other Building (\$0.150 million), Equipment (\$0.250 million), Parks, Parking Lots and Roads (\$0.200 million), and General Services Building (\$0.275 million) State of Good Repair projects were cancelled as part of 2022 COVID-19 Capital Reduction requirement.

Note # 2:

The Enercare Centre (\$1.25 million unspent), State of Good Repair projects were delayed and underspend due to site conditions, procurement issues, and co-ordination with other projects. Some projects (1.2 million unspent) were cancelled as part of 2022 COVID-19 Capital Reduction requirement.

Note #3:

The Coliseum Complex (0.145 million unspent), State of Good Repair project was delayed and underspend due to RFQ/RFP issues and co-ordination with other projects. One project (\$0.280 million unspent) was cancelled as part of 2022 COVID-19 Capital Reduction requirement.

Note #4:

The Food Building (0.07 million unspent), State of Good Repair project was delayed and underspend due to RFQ/RFP issues. Expected completion is in Q2 of 2023.

Note #5:

The Beanfield Centre (\$0.335 million unspent), State of Good Repair projects were delayed and underspend due co-ordination with other projects and procurement issues. As well as, some projects (\$0.335 million unspent), were cancelled as part of 2022 COVID-19 Capital Reduction requirement.

Note #6:

The Electric Underground High Voltage Utilities (\$1.48 million unspent), State of Good Repair projects were delayed due to procurement issues and co-

Note #7:

The Parks, Parking Lots and Roads, Service Improvements project was delayed due to excavation/construction work delays by the developer.

Chart 1
2022 Approved Budget by Category (\$30.72)

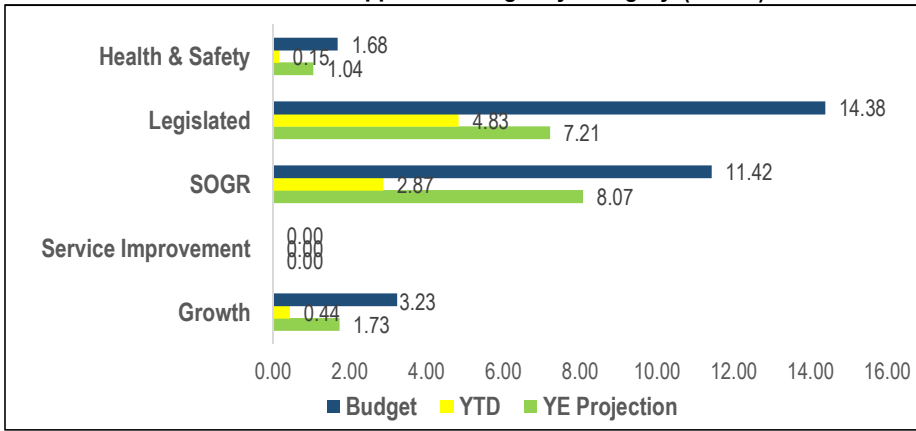


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	2
SOGR	18
Service Improvement	
Growth	1
Total # of Projects	26

Chart 2
Project Status - 26

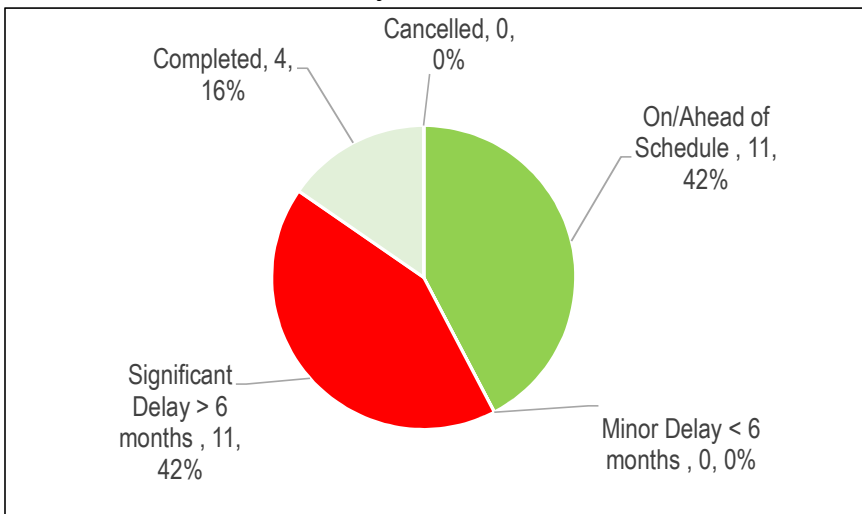


Table 2

Reason for Delay	11	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation	1	
Other*	10	
Total # of Projects	11	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.75		28.82	0.14	

Reasons for "Other*" Projects Delay:

- TO Live is experiencing delays in the delivery of a number of capital projects due to supply chain issues as a result of COVID-19 related impacts:
 - Meridian Hall – AODA Compliance
 - Meridian Hall - Door Replacement
 - Meridian Hall - Theatre Systems
 - Meridian Arts Centre - AODA Compliance
 - Meridian Arts Centre - Chillers and Cooling Tower Replacement
 - Meridian Arts Centre - SOGR Projects
 - Meridian Arts Centre - Health & Safety Upgrades - COVID-19
 - Meridian Arts Centre - Roof Replacement (PVC)
 - Meridian Arts Centre - Technical Theatre Improvements
 - St. Lawrence Centre for the Arts - SOGR Projects

TO Live (HUM)

Key Discussion Points (cont'd):

- TO Live spent \$8.300 million or 27% YTD and is projecting to spend \$18.060 million or 59% of its 2022 Council Approved Capital Budget by the end of 2022. Projected underspending of \$12.657 million is attributed to supply chain issues from COVID-19 as well as a required pause in capital spending of \$4.2 million, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- The *St. Lawrence Centre for the Arts* - Redevelopment Planning project is also experiencing delays as the project is in the public consultation stage which will include an extensive series of town hall meetings and specific engagement sessions with local arts and community groups.

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Meridian Hall - Door Replacement Phase 2	1.311	0.018	1.4%	0.681	51.9%	Y	R	#1	1.738	0.445
Meridian Hall - Exterior Lighting Systems	0.005	0.003	50.0%	0.005	100.0%	G	G		0.005	0.003
Meridian Hall - Site Work	0.162	0.078	48.1%	0.160	98.8%	G	G		0.162	0.078
Meridian Hall - Fall Arrest System	0.162	0.014	8.8%	0.153	94.6%	G	G		0.162	0.014
Meridian Hall - Health & Safety Improvements - COVID-19	0.045	0.041	91.5%	0.045	99.9%	G	G		0.566	0.562
Sub-Total	1.685	0.154	9.1%	1.044	62.0%	-	-		2.633	1.102
Legislated										
Meridian Hall - AODA Projects	7.481	1.320	17.6%	2.663	35.6%	R	R	#2	11.492	5.916
Meridian Arts Centre - AODA Projects	6.898	3.514	50.9%	4.551	66.0%	Y	R	#2	9.368	5.401
Sub-Total	14.379	4.834	33.6%	7.214	50.2%	-	-		20.861	11.316
State of Good Repair										
Meridian Hall - Building Envelope	0.020	0.000	0.0%	0.020	100.0%	G	G		0.020	0.000
Meridian Hall - Theatre Systems	0.156	0.083	53.3%	0.145	93.0%	G	R	#1	0.381	0.308
Meridian Hall - Lobby Presentation Systems	0.224	0.191	85.0%	0.214	95.5%	G	G		0.318	0.285
Meridian Hall - Video Systems Infrastructure	0.329	0.279	84.9%	0.329	100.0%	G	G		0.497	0.448
Meridian Hall - Video Presentation and Monitoring	0.215	0.078	36.3%	0.215	100.0%	G	G		0.350	0.213
Meridian Hall - Microphones and Processing	0.011	0.011	99.1%	0.011	99.1%	G	G		0.199	0.199
Meridian Hall - Theatre Lighting	0.088	0.059	67.0%	0.088	99.9%	G	G		0.088	0.059
Meridian Hall - PSVC System	0.274	0.038	14.0%	0.274	99.9%	G	G		0.274	0.038
Meridian Hall - Motor Control Centres Phase 2	0.029	0.010	34.3%	0.029	98.8%	G	G		0.577	0.558
St. Lawrence Centre for the Arts - SOGR Projects	0.465	0.074	15.9%	0.279	60.0%	Y	R	#1	1.078	0.688
Meridian Arts Centre - SOGR Projects	3.852	1.391	36.1%	2.640	68.5%	Y	R	#1	8.124	5.664
Meridian Arts Centre - Health & Safety Upgrades - COVID-19	0.050	0.001	2.3%	0.002	4.0%	R	R	#1	0.184	0.135
Meridian Arts Centre - Roof Replacement (Flat)	0.240	0.131	54.7%	0.240	99.9%	G	G		2.392	2.283
Meridian Arts Centre - Chillers and Cooling Tower Replacement	2.290	0.000	0.0%	1.600	69.9%	Y	R	#1	2.290	0.000
Meridian Arts Centre - Roof Replacement (PVC)	2.369	0.376	15.9%	1.500	63.3%	Y	R	#1	2.369	0.376
Meridian Arts Centre - Technical Theatre Improvements	0.721	0.066	9.2%	0.400	55.5%	Y	R	#1	0.721	0.066
Meridian Arts Centre - Building Condition Assessment	0.059	0.056	94.5%	0.056	94.5%	G	G		0.059	0.056
Meridian Arts Centre - Replace Glycol Sprinklers	0.030	0.030	99.0%	0.030	99.0%	G	G		0.030	0.030
Sub-Total	11.422	2.873	25.2%	8.070	70.7%	-	-		19.952	11.404
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
St Lawrence Centre for the Arts - Redevelopment Planning	3.231	0.439	13.6%	1.731	53.6%	Ⓢ	Ⓢ	#3	6.750	0.957
Sub-Total	3.231	0.439	13.6%	1.731	53.6%	-	-		6.750	0.957
Total	30.717	8.300	27.0%	18.060	58.8%				50.196	24.780

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

These projects are suffering delays due to supply chain issues caused by COVID-19.

Note # 2:

The *Meridian Arts Centre - AODA* and the *Meridian Arts Centre - AODA* projects are currently paused until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is obtained.

Note # 3:

The *St. Lawrence Centre for the Arts - Redevelopment Planning* project is experiencing delays as the project is in the public consultation stage which will include an extensive series of town hall meetings and specific engagement sessions with local arts and community groups.

Chart 1
2022 Approved Budget by Category (\$25.86)

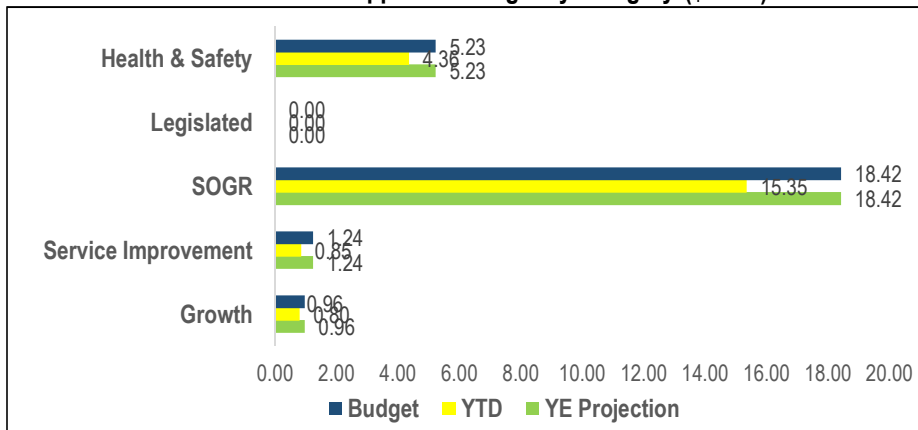


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	20
Service Improvement	2
Growth	1
Total # of Projects	25

Chart 2
Project Status - 25

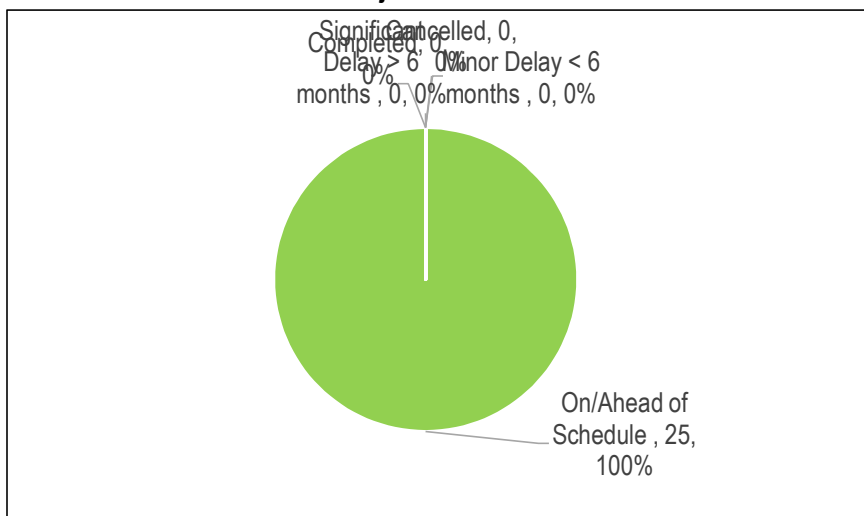


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
25.86				

Key Discussion Points: (Please provide reason for delay)

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "Toronto and Region Conservation Authority Long Term Accommodation Project" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)

Toronto & Region Conservation Authority (TRC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
SCARBOROUGH WATERFRONT PROJECT - BRIMLEY	3.866	3.222	83.3%	3.866	100.0%	Ⓢ	Ⓢ		4.274	3.630
SWP WEST SEG DESIGN & BRIMLEY RD CONSTR.	1.365	1.138	83.3%	1.365	100.0%	Ⓢ	Ⓢ		10.461	5.004
Sub-Total	5.231	4.359	83.3%	5.231	100.0%	-	-		14.735	8.633
Legislated										
Legislated Project Name							Ⓢ			
Legislated Project Name							Ⓢ			
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
GREENSPACE LAND ACQUISITION (ACTIVE 09+)	0.064	0.053	83.3%	0.064	100.0%	Ⓢ	Ⓢ		0.876	0.865
SHORELINE MONITORING & MAINTENANCE	0.400	0.333	83.3%	0.400	100.0%	Ⓢ	Ⓢ		4.350	4.283
EROSION INFRASTRUCTURE MAJOR MAINTENANCE	1.200	1.000	83.3%	1.200	100.0%	Ⓢ	Ⓢ		12.230	12.030
RETROFIT ACTIVITIES FOR 2009+	0.371	0.309	83.3%	0.371	100.0%	Ⓢ	Ⓢ		3.576	3.514
SUSTAINABLE COMMUNITIES 2008+	0.962	0.802	83.3%	0.962	100.0%	Ⓢ	Ⓢ		9.086	8.926
WATERSHED MONITORING/TERRESTRIAL NATURAL	0.542	0.452	83.3%	0.542	100.0%	Ⓢ	Ⓢ		5.434	5.344
REGIONAL WATERSHED MANAGEMENT 2008+	1.439	1.199	83.3%	1.439	100.0%	Ⓢ	Ⓢ		12.156	11.916
REGENERATION SITES 2008+	0.577	0.481	83.3%	0.577	100.0%	Ⓢ	Ⓢ		5.350	5.254
WTRFRNT DEV ENVIRONMENTAL MONITORING & M	0.245	0.204	83.3%	0.245	100.0%	Ⓢ	Ⓢ		2.690	2.649
WTRFRNT DEV KEATING CHANNEL DREDGING	0.320	0.267	83.3%	0.320	100.0%	Ⓢ	Ⓢ		3.520	3.467
WTRFRNT DEV ASHBRIDGES BAY	0.250	0.208	83.3%	0.250	100.0%	Ⓢ	Ⓢ		2.950	2.908
TOMMY THOMPSON CELL 2 CAPPING	0.050	0.042	83.3%	0.050	100.0%	Ⓢ	Ⓢ		0.929	0.921
WATERFRONT DEVELOPMENT ONGOING MAJOR MA	0.188	0.157	83.3%	0.188	100.0%	Ⓢ	Ⓢ		2.394	2.363
TORONTO PLANNING INITIATIVES	0.100	0.083	83.3%	0.100	100.0%	Ⓢ	Ⓢ		0.580	0.563
INFO TECHNOLOGY REPLACEMENT ITEMS 2008+	0.257	0.214	83.3%	0.257	100.0%	Ⓢ	Ⓢ		2.862	2.819
TRCA ADMIN INFRASTRUCTURE - MAJOR FACILI	0.642	0.535	83.3%	0.642	100.0%	Ⓢ	Ⓢ		3.172	3.065
LAYER 2 - EXTRA WATERFRONT MAJOR MAINTEN	5.000	4.167	83.3%	5.000	100.0%	Ⓢ	Ⓢ		11.950	11.117
LAYER 2 - EXTRA FLOODWORKS MAJOR MAINTEN	0.200	0.167	83.3%	0.200	100.0%	Ⓢ	Ⓢ		2.400	2.367
LAYER 2 - EXTRA EROSION MAJOR MAINTENANC	5.600	4.667	83.3%	5.600	100.0%	Ⓢ	Ⓢ		25.156	24.223
TORONTO WILDLIFE CENTRE - LANDSCAPE REST	0.017	0.014	83.3%	0.017	100.0%	Ⓢ	Ⓢ		2.533	2.530
Sub-Total	18.424	15.353	83.3%	18.424	100.0%	-	-		114.194	111.124
Service Improvements										
WTRFRNT DEV TOMMY THOMPSON PARK INTERIM	0.514	0.428	83.3%	0.514	100.0%	Ⓢ	Ⓢ		3.034	2.948
SCARBOROUGH BLUFFS WEST INDIVIDUAL ENVIR	0.728	0.425	58.3%	0.728	100.0%	Ⓢ	Ⓢ		2.912	0.425
Sub-Total	1.242	0.853	68.7%	1.242	100.0%	-	-		5.946	3.373
Growth Related										
Growth Project Name							Ⓢ			
LONG TERM ACCOMMODATION - 5 SHOREHAM	0.963	0.803	83.3%	0.963	100.0%	Ⓢ	Ⓢ		38.617	6.914
Sub-Total	0.963	0.803	83.3%	0.963	100.0%	-	-		38.617	6.914
Total	25.860	21.368	82.6%	25.860	100.0%				173.493	130.043

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓢ < 50% or >100% of Approved Cash Flow

Chart 1
2022 Approved Budget by Category (\$82.93)

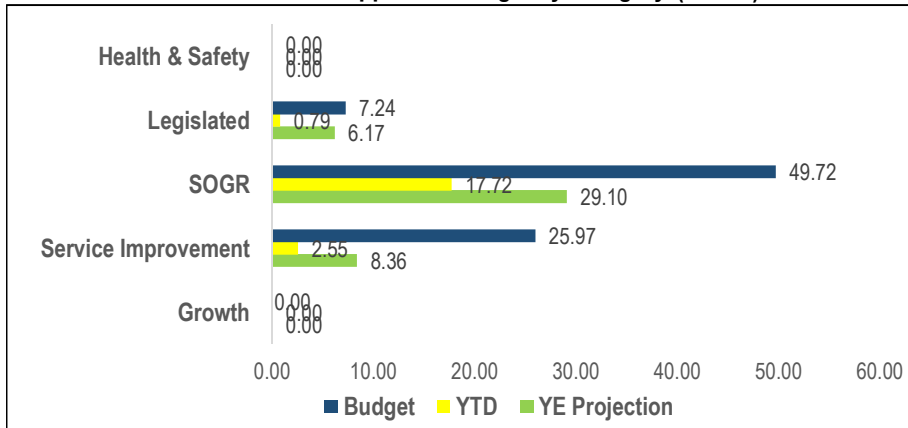


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	27
Service Improvement	7
Growth	
Total # of Projects	36

Chart 2
Project Status - 36

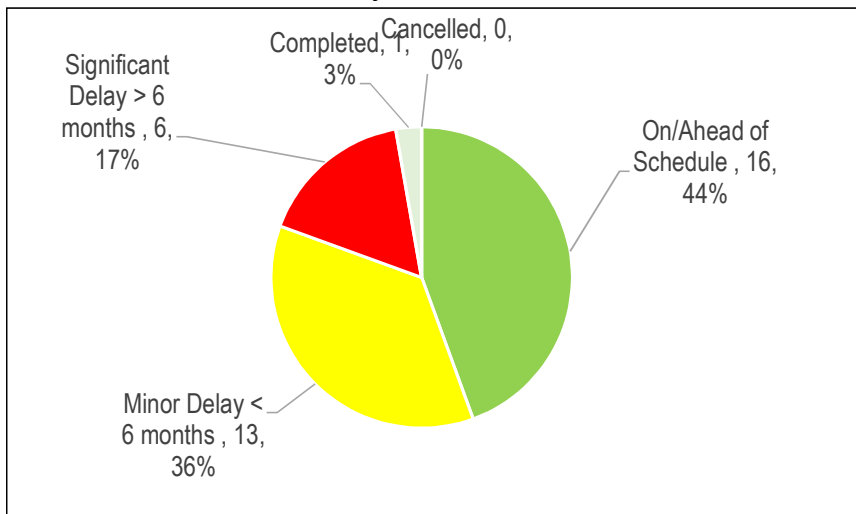


Table 2

Reason for Delay	19	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	5	13
Total # of Projects	6	13

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
27.35	29.81	25.71	0.06	

Reasons for "Other*" Projects with Delay:

- *Communication Center Consulting: Project is being delayed due to COVID 19.*
- *Long Term Facility Plan - 54/55 Amalgamation: Project is on hold as staff evaluate options for moving forward, due to cost of construction has increased considerably, driven by increased cost of materials as a result of pandemic.*
- *Long Term Facility Plan - 41 Division: Abatement and demolition were to commence in April 2022. Significant amount will be carried forward to 2023 due to delays in receiving permit, site plan approval process on the design to achieve Net Zero Emissions.*

Toronto Police Service (POL)

Key Discussion Points:

Toronto Police Service is projecting 2022 year-end spend of \$43.6 million, or 53% gross spending rate of its 2022 Approved Capital Budget of \$82.932 million. The impact of the COVID-19 pandemic, labour and supply chain issues as well as competing operational priorities, continue to have an impact on many of the projects in the Service's capital program.

Projected underspending of \$39.3 million is mainly attributed to the following:

- Required pause in capital spending of approximately \$4.0 million for a number of capital projects, pending confirmation of adequate 2022 COVID-19 intergovernmental support.
- Due to the pandemic, there have been delays in planned construction schedules, including labour and critical supply-chain disruption and delays in obtaining required permits. These factors continue to play a significant role in the progress and cost of the Service's facility-related projects including *New Build 41 Division* as well as the consulting and planning work related to the *Long-Term Facility Plan. 54/55 Amalgamation is on hold due to high cost of construction. Staff are evaluation other options to move forward.*
- A number of technology modernization projects are experiencing COVID-19 supply chain issues including the transformation of *Corporate Support (Human Resource Management System (H.R.M.S.)* and *Time Resource Management System (T.R.M.S.)* as well as lifecycle projects related to *IT Business Resumption* and various network and service replacement projects.
- Of the total under expenditure of \$39.3 million, \$37.9 million will be carried forward to 2023 and \$1.4 million will be returned to the Vehicle and Equipment Reserve.

Toronto Police Service (POL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Next Generation (N.G.) 9-1-1	7.000	0.687	9.8%	6.008	85.8%	⊕	⊕		10.256	1.956
Communication Center Consulting	0.240	0.103	42.8%	0.160	66.8%	⊕	⊖	#1	0.500	0.363
Sub-Total	7.240	0.790	10.9%	6.168	85.2%	-	-		10.756	2.319
State of Good Repair										
State-of-Good-Repair - Police	6.018	1.618	26.9%	3.413	56.7%	⊕	⊕		on-going	on-going
Radio Replacement	2.729	0.162	5.9%	0.879	32.2%	⊖	⊖	#2	38.051	35.484
Automated Fingerprint Identification System (A.F.I.S.) Replacement	1.107	0.000	0.0%	0.237	21.4%	⊖	⊕	#3	3.162	0.474
Mobile Command Centre	1.735	0.000	0.0%	0.966	55.7%	⊕	⊕		2.325	0.000
Connected Officer LR - DC Funding	1.180	0.657	55.7%	1.000	84.7%	⊕	⊕		7.706	0.657
Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement	0.400	0.024	5.9%	0.400	100.0%	⊕	⊕		3.200	0.000
Vehicle Replacement	9.060	7.778	85.8%	8.960	98.9%	⊕	⊕		175.477	93.587
Furniture Lifecycle Replacement	1.140	0.221	19.4%	0.664	58.2%	⊕	⊕		14.940	12.545
Workstation, Laptop, Printer- Lifecycle plan	4.038	1.707	42.3%	2.696	66.8%	⊕	⊕		83.687	45.808
Servers - Lifecycle Plan	3.422	1.452	42.4%	1.733	50.6%	⊕	⊕		94.961	48.686
IT Business Resumption	7.287	0.537	7.4%	1.658	22.8%	⊖	⊕	#4	49.566	22.611
Mobile Workstation	1.314	0.513	39.0%	0.725	55.2%	⊕	⊕		49.516	24.894
Locker Replacement	0.673	0.197	29.3%	0.250	37.1%	⊖	⊕	#5	9.001	3.665
Network Equipment	2.250	0.092	4.1%	0.140	6.2%	⊖	⊕	#5	62.556	23.797
In-car Camera	0.500	0.000	0.0%	0.278	55.6%	⊕	⊕		15.491	4.216
DVAM I, II (LR)	1.304	0.274	21.0%	0.863	66.2%	⊕	⊕		11.618	5.155
Automatic Vehicle Locator (A.V.L.)	0.431	0.117	27.1%	0.431	100.0%	⊕	⊕		5.172	2.857
Property & Evidence Scanners	0.041	0.002	3.9%	0.037	90.0%	⊕	⊖		0.109	0.027
Small Equipment Replacement	1.334	0.318	23.8%	0.579	43.4%	⊖	⊕		13.060	4.804
Automated External Defibrillator (A.E.D.s.)	0.005	0.000	0.0%	0.000	0.0%	⊖	⊕		0.319	0.150
Digital Photography	0.002	0.002	99.8%	0.002	96.1%	⊕	⊕		2.648	1.388
Radar Unit Replacement	0.014	0.014	99.6%	0.014	100.3%	⊕	⊕		1.917	0.973
Conducted Energy Weapon	0.559	0.559	100.0%	0.559	100.0%	⊕	⊕		8.834	2.629
Marine Vessel Electronics	0.589	0.588	99.9%	0.589	100.0%	⊕	⊕		1.920	0.255
Body Worn Camera - Replacement Plan	1.526	0.890	58.3%	1.526	100.0%	⊕	⊕		15.260	0.890
Hydrogen Fuel Cells	1.000	0.000	0.0%	0.500	50.0%	⊕	⊕		6.500	0.000
Wireless Parking System	0.061	0.000	0.0%	0.000	0.0%	⊖	⊕		13.784	3.375
Sub-Total	49.718	17.720	35.6%	29.098	58.5%	-	-		690.780	338.931
Service Improvements										
Transforming Corporate Support (HRMS, TRMS)	1.722	0.156	9.1%	0.238	13.8%	⊖	⊖	#6	8.435	6.869
Long Term Facility Plan - 54/55 Amalgamation; New Build	1.054	0.103	9.8%	0.300	28.5%	⊖	⊖	#7	50.500	0.519
ANCOE (Enterprise Business Intelligence, Global Search)	0.391	0.159	40.5%	0.204	52.2%	⊕	⊕		12.528	12.093
Body Worn Camera - Phase II	0.921	0.057	6.2%	0.921	100.0%	⊕	⊕		5.887	4.991
Long Term Facility Plan - 41 Division; New Build	19.925	1.928	9.7%	5.950	29.9%	⊖	⊖	#8	52.864	4.342
Long Term Facility Plan - Facility and Process Improvement	1.083	0.142	13.1%	0.400	36.9%	⊕	⊕		3.458	2.517
Long Term Facility Plan - Consulting	0.878	0.000	0.0%	0.350	39.9%	⊖	⊕		0.878	0.000
Sub-Total	25.974	2.545	9.8%	8.363	32.2%	-	-		134.550	31.330
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	82.932	21.055	25.4%	43.629	52.6%				836.086	372.581

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1: Communication Center Consulting

Project is being delayed due to COVID 19.

Note # 2: Radio Replacement

Supply chain issues have impacted the spend rate of this project. Of the available funding of \$2.7 million, \$0.9 million will be utilized in 2022 for an estimated spending rate of 32% and the remaining \$1.8 million will be carried forward to be spent in 2023.

Note # 3: Automated Fingerprint Identification System (A.F.I.S.) Replacement

Ongoing COVID-19 related impacts including materials, shipping and other constraints attribute to the delays in project completion. As a result of updated timeline and shift of milestones, \$0.237 million of the available funding of \$1.1 million will be spent in 2022 and \$0.870 million will be carried forward to 2023.

Note # 4: IT Business Resumption

Work on the secondary data center site is ongoing and procurement of the servers has been deferred (\$5.6 million).

Note # 5: Network Equipment

Due to COVID-19 supply chain issues, CISCO items are projected to be delayed by one year, resulting in carry forward funding to 2023 (\$2.1 million).

Note # 6: Transforming Corporate Support (HRMS, TRMS)

Resource constrains have hampered the planning of this project. The underspending from this project in 2022, will be carry forward to 2023 for HRMS upgrades.

Note # 7: Long Term Facility Plan - 54/55 Amalgamation

This project is on hold as staff evaluate options for moving forward, due to cost of construction has increased considerably that is driven by increased costs of materials as a result of the ongoing pandemic and other construction inflation factors and the extensive shoring and excavation of the underground parking.

Note # 8: Long Term Facility Plan - 41 Division

Abatement and demolition were to commence in April of 2022. Significant dollars will be carried forward to 2023 due to delays in receiving permits, Site Plan Approval process on the design to achieve Net Zero Emissions.

Chart 1
2022 Approved Budget by Category (\$7.50)

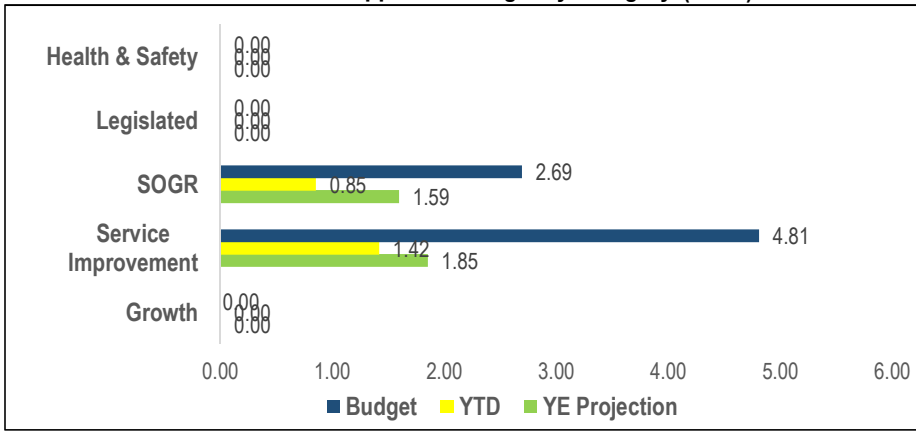


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	14
Growth	
Total # of Projects	16

Chart 2
Project Status - 16

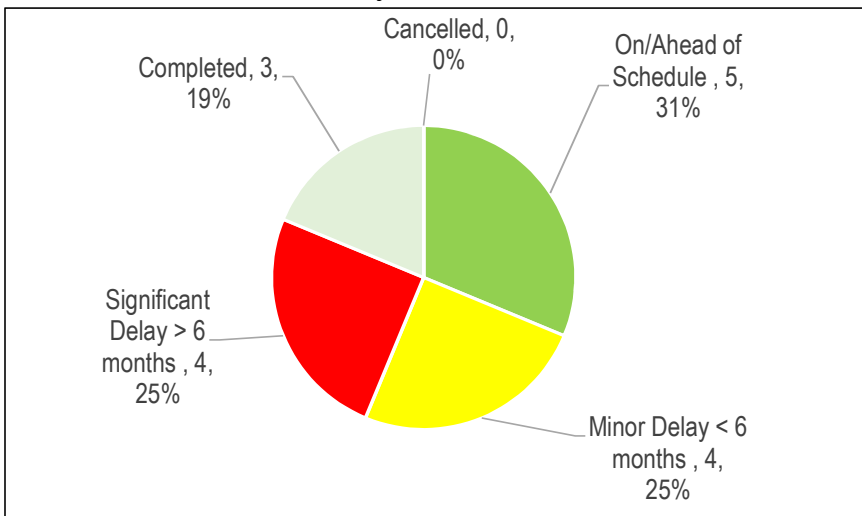


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	1
Procurement Issues		1
RFQ/RFP Delayed		1
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		1
Other	1	1
Total # of Projects	3	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.00	1.27	4.26	0.97	

Key Discussion Points:

- Inspection Management - Implementation is expecting significant delay predominantly due to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- Three sites of the Ontario Seniors Dental Care Program will request Ministry of Health to extend funding end date to align with revised completion date.

Toronto Public Health (TPH)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Inspection Management - Implementation	2.433	0.691	28.4%	1.366	56.1%	Ⓢ	Ⓢ	#1	5.158	1.086
Community Health Information System	0.258	0.162	63.0%	0.229	88.8%	Ⓢ	Ⓢ	#2	3.369	3.273
Sub-Total	2.691	0.853	31.7%	1.595	59.3%	-	-		8.527	4.359
Service Improvements										
Datamart Data Warehouse - Phase 3	0.812	0.604	74.3%	0.755	93.0%	Ⓢ	Ⓢ	#3	2.814	2.606
Electronic Medical Record - Phase 3	0.970	0.045	4.6%	0.145	14.9%	Ⓢ	Ⓢ	#4	2.655	1.730
Ontario Seniors Dental Care Program										
Dental Vans	0.660	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#5	0.780	0.120
Dental Clinic Renovations (11 sites)										
Rexdale CHC Taber Location	0.151	0.134	89.3%	0.134	89.3%	Ⓢ	Ⓢ		0.268	0.252
Rexdale CHC Dixon Location	0.424	0.274	64.6%	0.274	64.6%	Ⓢ	Ⓢ	#6	0.457	0.307
Blackcreek CHC Location	0.392	0.301	76.8%	0.301	76.8%	Ⓢ	Ⓢ		0.402	0.311
Taibu CHC Location	0.261	0.059	22.4%	0.203	77.6%	Ⓢ	Ⓢ	#7	0.275	0.072
Midland Location	0.600	0.000	0.0%	0.010	1.7%	Ⓢ	Ⓢ	#8	0.622	0.022
160 Borough Location	0.129	0.000	0.0%	0.010	7.8%	Ⓢ	Ⓢ	#8	0.129	0.000
Dental Clinic Renovation 95 Lavinia Ave	0.069	0.000	0.0%	0.010	14.4%	Ⓢ	Ⓢ	#8	0.282	0.000
Dental Clinic Expansion Scarborough Centre - (West Hill)	0.142	0.000	0.0%	0.010	7.0%	Ⓢ	Ⓢ	#9	0.406	0.000
Dental Clinic Update 791 Queen E - Sr. Dental	0.044	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#9	0.562	0.000
New Dental Clinic East Toronto Health Partners	0.080	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#9	0.829	0.000
New Dental Clinic Scarb. Central South (Galloway)	0.075	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#9	0.660	0.000
Sub-Total	4.809	1.417	29.5%	1.852	38.5%	-	-		11.141	5.420
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	7.500	2.270	30.3%	3.447	46.0%				19.668	9.779

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspending is attributable to slower than anticipated pace of sprint development activities, competitive priorities in other TSD projects, as well as the required pause in capital spending which is pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. Project completion date is revised to Dec 2025.

Note # 2:

Project resumed upon delayed return of redeployed technical staff from the COVID-19 response. Defect resolution from user acceptance testing activities is in progress. Project expected completion date is slightly extended to Mar, 2023.

Note # 3:

Project is experiencing user acceptance testing delays due to slower than expected pace of testing, leading to expected completion date extended to Mar 2023.

Note # 4:

Projected underspending reflects continuous hiring delays combined with the required pause in capital spending which is pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. Project is on track of revised completion date.

Toronto Public Health (TPH)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 5:

Payment is due on delivery of the completed operatory shells with no instalments based on progression of work, leading to projected underspending. Project is on track.

Note # 6:

Project completed with lower than anticipated cost.

Note # 7:

Project had experienced delays in procurement and construction, as well as permit approvals and inspection arrangement by end of Q3, however, project was completed at end of Oct 2022.

Note # 8:

Three sites of the Ontario Seniors Dental Care Program are expected to spend minimal due to delays in various aspects including procurement, RFQ/RFP, and coordination with other organization. Their expected completion dates are revised. To request the Ministry of Health for extension of funding end date.

Note # 9:

Four sites of the Ontario Seniors Dental Care Program will barely spend due to delays in procurement. They are all on track with expected completion date.

Chart 1
2022 Approved Budget by Category (\$43.23)

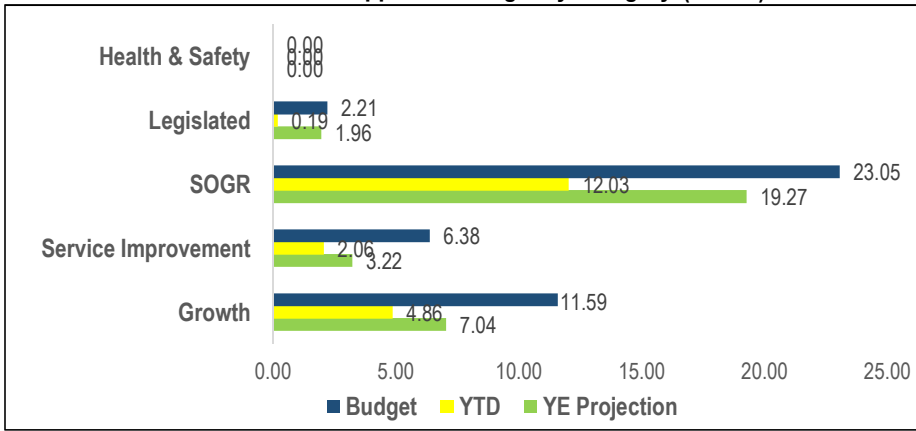


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	13
Service Improvement	2
Growth	10
Total # of Projects	26

Chart 2
Project Status - 26

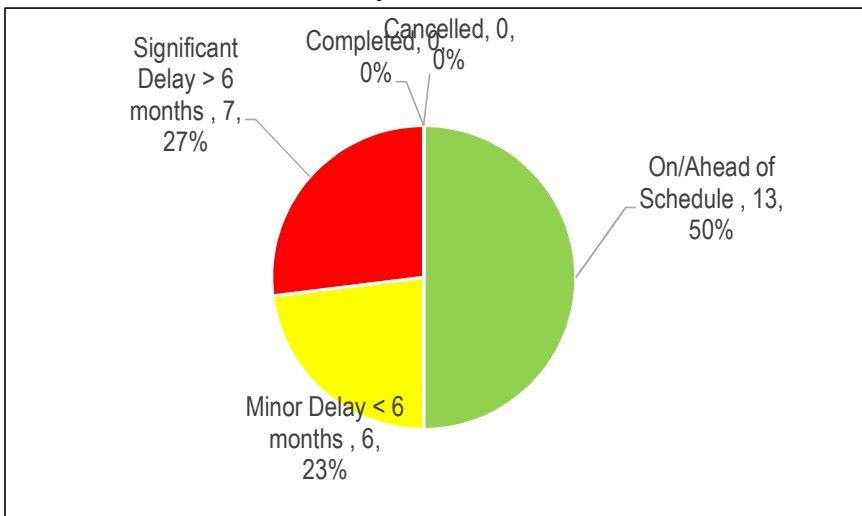


Table 2

Reason for Delay	13	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		1
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		1
Co-ordination with Other Projects		
Community Consultation	1	
Other*	5	3
Total # of Projects	7	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
27.06	13.07	3.11		

Reasons for "Other*" Projects Delay:

- Tender has been awarded for a number of projects and construction is anticipated to start in December or in 2023, Toronto Reference Library Renovation, Northern District Streetscaping and Bridlewood Branch Relocation.
- Scope is currently under review as part of the design planning and feasibility analysis for a number of library projects including: Deer Park Relocation, Northern District Renovation, Weston Renovation, High Park Renovation. Tendering for engineering services has been issued and awaiting tender to be awarded for Richview Building Elements project.

Toronto Public Library (LIB)

Key Discussion Points:

- Toronto Public Library is projecting 2022 year-end spend of \$31.482 million, or 72.8% of its 2022 Approved Capital Budget of \$43.230 million. This is mainly attributed to the required pause in capital spending for a number of capital projects pending confirmation of adequate 2022 COVID-19 intergovernmental support.

Toronto Public Library (LIB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Multi-Branch Minor Reno Prog (Accessibility)	2.213	0.194	8.8%	1.958	88.5%	Ⓞ	Ⓞ		7.996	1.267
Sub-Total	2.213	0.194	8.8%	1.958	88.5%	-	-		7.996	1.267
State of Good Repair										
Albert Campbell Renovation - Construction	2.799	2.642	94.4%	2.799	100.0%	Ⓞ	Ⓞ		21.353	21.195
Answerline and Community Space Rental Modernization	0.000	0.000		0.000		Ⓞ			1.400	0.656
Digital Experiences (Formerly Virtual Branch Services)	1.390	0.215	15.5%	0.903	64.9%	Ⓢ	Ⓢ	#1	8.341	2.587
Multi-Branch Minor Reno Prog	6.032	2.329	38.6%	6.032	100.0%	Ⓞ	Ⓞ		26.974	13.163
North York Central Library Phase 2	1.850	1.494	80.8%	1.850	100.0%	Ⓞ	Ⓞ		13.462	13.106
Northern District Renovation - Design	0.175	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#2	0.705	0.000
Northern District Streetscaping	0.495	0.018	3.7%	0.018	3.7%	Ⓢ	Ⓢ	#3	0.990	0.048
Richview Building Elements (SOG)	0.719	0.035	4.9%	0.065	9.1%	Ⓢ	Ⓢ	#4	3.546	0.097
Technology Asset Management Prog:20-24	3.929	2.776	70.7%	3.929	100.0%	Ⓞ	Ⓞ		25.452	10.331
Toronto Reference Library Renovation	2.006	0.491	24.5%	1.144	57.1%	Ⓢ	Ⓢ	#5	10.710	1.609
Weston Renovation	0.161	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#6	0.822	0.017
Wychwood Library Renovation	2.069	0.849	41.0%	1.099	53.1%	Ⓢ	Ⓞ		15.796	14.576
York Woods Renovation	1.429	1.181	82.6%	1.429	100.0%	Ⓞ	Ⓞ		13.824	13.576
Sub-Total	23.053	12.031	52.2%	19.267	83.6%	-	-		143.374	90.961
Service Improvements										
Integrated Payment Solutions	0.135	0.008	6.1%	0.016	11.6%	Ⓢ	Ⓞ		2.250	2.123
Service and Digital Modernization	6.243	2.056	32.9%	3.205	51.3%	Ⓢ	Ⓢ	#7	20.628	3.237
Sub-Total	6.378	2.064	32.4%	3.221	50.5%	-	-		22.878	5.360
Growth Related										
Bridlewood Branch Relocation	2.552	0.149	5.8%	0.531	20.8%	Ⓢ	Ⓢ	#8	8.987	0.222
Centennial Renovation & Expansion	0.381	0.047	12.3%	0.047	12.3%	Ⓢ	Ⓢ	#9	17.242	0.736
Dawes Road Reconstruction & Expansion	0.444	0.572	128.8%	0.608	136.9%	Ⓢ	Ⓞ		31.636	6.317
Deer Park Relocation and Expansion - Design	0.144	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#10	0.144	0.000
Ethennonhawahstihnen' Library - Bayview Library Relocation	3.884	2.742	70.6%	3.884	100.0%	Ⓞ	Ⓞ		15.957	14.315
Etobicoke New Construction - Design	0.299	0.000	0.0%	0.299	100.0%	Ⓞ	Ⓞ		1.463	0.000
High Park Renovation & Expansion	0.244	0.015	6.2%	0.015	6.2%	Ⓢ	Ⓢ	#11	0.834	0.015
Maryvale Relocation	1.974	1.215	61.6%	1.469	74.4%	Ⓞ	Ⓞ		3.333	2.574
Perth Dupont Relocation	1.398	0.080	5.8%	0.080	5.8%	Ⓢ	Ⓢ	#12	4.797	0.120
Pleasant View Library Renovation & Expansion - Design	0.268	0.041	15.2%	0.102	38.2%	Ⓢ	Ⓢ	#13	1.004	0.041
Sub-Total	11.586	4.860	41.9%	7.036	60.7%	-	-		85.397	24.341
Total	43.230	19.150	44.3%	31.482	72.8%				259.646	121.930

On Time	On Budget
Ⓞ/Ahead of Schedule	Ⓞ/70% of Approved Cash Flow
Ⓢ/Minor Delay < 6 months	Ⓢ/Between 50% and 70%
Ⓞ/Significant Delay > 6 months	Ⓢ/≤ 50% or >100% of Approved Cash Flow

- Note # 1: Digital Experiences**
Project is experiencing minor delays due to resource issues and stakeholder priorities have delayed requirement gathering
- Note # 2: Northern District Renovation - Design**
Project scope under review
- Note # 3: Northern District Streetscaping**
Tender was awarded in October. Construction will start next year
- Note # 4: Richview Building Elements**
Tendering for engineering services has been issued
- Note # 5: Toronto Reference Library Renovation**
A construction tender was awarded in October and additional construction tenders expected in 2023
- Note # 6: Weston Renovation**
The project is still in the early planning phase
- Note # 7: Service and Digital Modernization**
The under spending is mainly due to a delay in sourcing technological equipment
- Note # 8: Bridlewood Branch Relocation**
Construction tender awarded in October. Construction anticipated to start in December.
- Note # 9: Centennial Renovation & Expansion**
Waiting for site plan approval
- Note # 10: Deer Park Relocation and Expansion - Design**
Project scope under review
- Note # 11: High Park Renovation & Expansion**
Feasibility study completed. The project is still in the early planning phase.
- Note # 12: Perth Dupont Relocation**
Working drawings underway. Construction delayed and the start will depend on landlord's schedule
- Note # 13: Pleasant View Library Renovation & Expansion - Design**
Schematic design completed. Geotechnical RFQ in progress

Chart 1
2022 Approved Budget by Category (\$1,433.99)

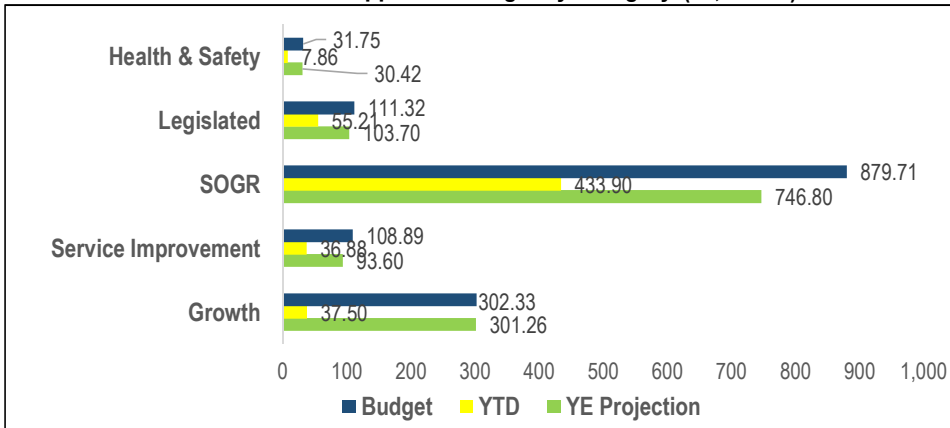


Table 1
2022 Active Projects by Category

Health & Safety	9
Legislated	8
SOGR	37
Service Improvement	18
Growth	10
Total # of Projects	82

Chart 2
Project Status - 82

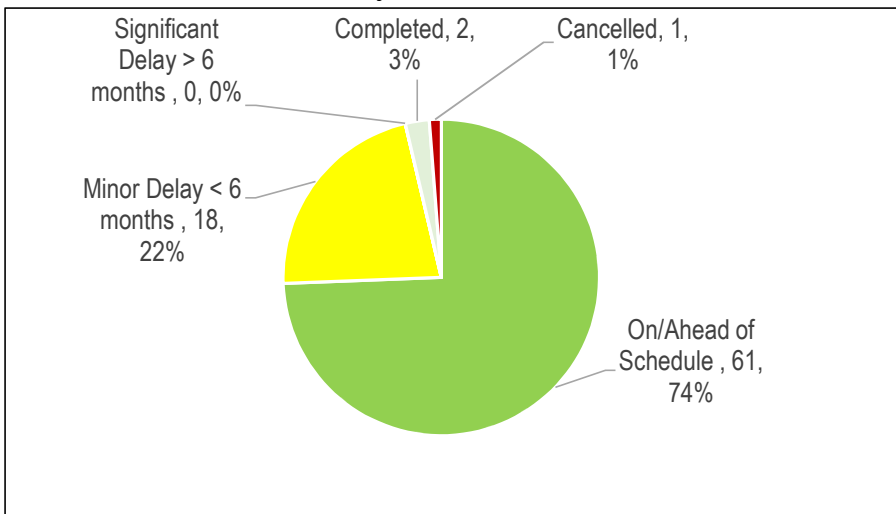


Table 2

Reason for Delay	18	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		2
Community Consultation		
Other*		16
Total # of Projects		18

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,190.78	243.05			0.15

Key Discussion Points: (Please provide reason for delay)

- As at September 30, 2022, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$571.4 million, representing 40% of its adjusted 2022 Capital Budget of \$1.43 billion. The 2022 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting an 89% spending rate or \$1.28 billion at year end, leaving approximately \$158.2 million unspent which includes \$87M of projected underspending attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- Comprising of the Base Program and Transit Expansion projects, the Base Program incurred expenditures of approximately \$554.0 million during the first nine months of 2022, or approximately 40% of the adjusted 2022 Capital Budget of \$1.38 billion. The Base Program is projecting to spend approximately 89% or \$1.22 billion by year-end.
- The Transit Expansion projects incurred expenditures of approximately \$17.4 million or 30% of the adjusted 2022 Capital Budget of \$58.4 million and is spending is projected to be approximately \$56.1 million or 96% by year-end.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Power Dist. H&S	0.268	0.196	72.9%	0.268	100.0%	Ⓞ	Ⓞ		0.753	0.570
Finishes-H&S	1.010	0.910	90.1%	0.760	75.3%	Ⓞ	Ⓞ		3.702	2.166
Fire Ventilation Upgrades & Second Exits -	21.728	3.106	14.3%	21.728	100.0%	Ⓞ	Ⓞ		178.618	3.309
Streetcar Overhaul - H&S	0.625	0.743	118.8%	0.625	100.0%	Ⓞ	Ⓞ		8.208	0.717
Subway Car Overhaul - H&S	0.170	0.094	55.2%	0.170	100.0%	Ⓞ	Ⓞ		0.267	0.191
Computer Equipment And Software - H&S	3.111	0.929	29.9%	2.031	65.3%	Ⓜ	Ⓞ		8.569	2.777
Other Buildings - H&S	1.440	1.296	90.0%	1.440	100.0%	Ⓞ	Ⓞ		96.951	2.042
Bus Overhaul - H&S	1.921	0.005	0.3%	1.921	100.0%	Ⓞ	Ⓞ		2.805	0.889
Safety and Reliability	1.477	0.585	39.6%	1.477	100.0%	Ⓞ	Ⓞ		11.801	1.363
Sub-Total	31.750	7.863	24.8%	30.420	95.8%	-	-		311.676	14.025
Legislated										
Communications - Legislated	0.636	0.187	29.4%	0.286	45.0%	Ⓜ	Ⓜ	#1	19.487	14.979
Equipment-Legislated	1.593	0.645	40.5%	1.394	87.5%	Ⓞ	Ⓞ		60.787	21.654
Streetcar Network-Legislated	0.464	-0.313	-67.4%	0.174	37.5%	Ⓜ	Ⓜ	#1	54.934	51.617
Easier Access-Phase III	82.652	44.548	53.9%	81.188	98.2%	Ⓞ	Ⓞ		1,090.518	496.978
Subway Car Overhaul - Legislated (AODA)	2.666	0.000	0.0%	2.666	100.0%	Ⓞ	Ⓞ		23.302	8.964
Subway Asbestos Removal	9.338	5.460	58.5%	8.772	93.9%	Ⓞ	Ⓞ		123.257	81.767
Other Service Planning - Legislated	5.738	0.823	14.3%	2.735	47.7%	Ⓜ	Ⓜ	#2	24.660	11.489
Other Buildings - Legislated	8.229	3.858	46.9%	6.480	78.7%	Ⓞ	Ⓞ		82.460	47.698
Sub-Total	111.317	55.209	49.6%	103.695	93.2%	-	-		1,479.405	735.146
State of Good Repair										
Subway Track - SOGR	34.450	29.228	84.8%	34.450	100.0%	Ⓞ	Ⓞ		302.034	262.710
Surface Track - SOGR	43.277	16.501	38.1%	40.571	93.7%	Ⓞ	Ⓞ		222.176	220.533
Traction Power-Variou - SOGR	25.941	13.708	52.8%	25.930	100.0%	Ⓞ	Ⓞ		392.523	349.600
Power Dist. SOGR	10.774	3.995	37.1%	10.207	94.7%	Ⓞ	Ⓞ		242.695	140.205
Communications-SOGR	14.227	9.939	69.9%	11.740	82.5%	Ⓞ	Ⓞ		160.717	143.365
Signal Systems	16.193	9.325	57.6%	16.193	100.0%	Ⓞ	Ⓞ		243.438	187.965
Finishes-SOGR	27.870	10.787	38.7%	19.112	68.6%	Ⓜ	Ⓞ		291.990	206.487
Equipment-SOGR	74.717	21.803	29.2%	63.295	84.7%	Ⓞ	Ⓞ		522.839	327.203
On-Grade Paving Rehabilitation	10.431	5.020	48.1%	10.431	100.0%	Ⓞ	Ⓞ		160.245	122.488
Bridges And Tunnels-Variou	38.345	23.181	60.5%	34.993	91.3%	Ⓞ	Ⓞ		520.859	464.638
Fire Ventilation Upgrades & Second Exits - SOGR	26.508	19.596	73.9%	26.508	100.0%	Ⓞ	Ⓞ		380.142	356.752
Purchase of Wheel Trans	22.184	10.237	46.1%	17.070	76.9%	Ⓞ	Ⓞ		73.264	35.283
Purchase Of Subway Cars - SOGR	2.197	1.263	57.5%	2.197	100.0%	Ⓞ	Ⓞ		1,613.052	1,155.425
Streetcar Overhaul - SOGR	5.706	3.528	61.8%	5.194	91.0%	Ⓞ	Ⓞ		29.655	18.766
Subway Car Overhaul - SOGR	29.371	22.328	76.0%	25.796	87.8%	Ⓞ	Ⓞ		365.946	277.505
Automotive Non-Revenue Vehicle Replace - SOGR	8.509	1.886	22.2%	6.727	79.1%	Ⓞ	Ⓞ		34.660	11.540
Rail Non Revenue Vehicle Overhaul	3.471	1.144	32.9%	1.738	50.1%	Ⓜ	Ⓜ	#3	34.489	16.408
Rail Non-Revenue Vehicle Purchase - SOGR	1.483	0.400	27.0%	0.710	47.9%	Ⓜ	Ⓜ	#3	56.574	18.907
Tools And Shop Equipment	9.325	3.471	37.2%	7.878	84.5%	Ⓞ	Ⓞ		31.274	24.879
Revenue & Fare Handling Equipment -SOGR	5.984	0.328	5.5%	5.619	93.9%	Ⓞ	Ⓞ		78.046	56.333
Computer Equipment And Software - SOGR	63.126	25.794	40.9%	51.984	82.3%	Ⓞ	Ⓞ		616.076	347.785
Other Furniture And Office Equipment	0.366	0.000	0.0%	0.157	42.9%	Ⓜ	Ⓜ	#3	4.519	3.787
Other Service Planning - SOGR	5.718	1.103	19.3%	2.118	37.0%	Ⓜ	Ⓜ	#3	24.611	13.654
Transit Shelters & Loops	0.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#3	4.129	2.448
Other Buildings - SOGR	40.033	21.717	54.2%	35.181	87.9%	Ⓞ	Ⓞ		925.217	443.246
Purchase of Buses -SOGR	179.917	77.491	43.1%	126.215	70.2%	Ⓜ	Ⓜ	#4	783.008	182.163
Bus Overhaul - SOGR	55.077	39.012	70.8%	55.077	100.0%	Ⓞ	Ⓞ		615.216	471.923
Other Maintenance Equipment	3.426	0.656	19.2%	1.087	31.7%	Ⓜ	Ⓜ	#3	10.891	5.917
Purchase of Streetcars - SOGR	16.005	12.678	79.2%	16.005	100.0%	Ⓞ	Ⓞ		1,143.809	1,098.451
POP Legacy Fare Collection	0.910	0.195	21.4%	0.910	100.0%	Ⓞ	Ⓞ		4.028	3.300
ATC Resignalling - YUS Line	36.505	25.343	69.4%	36.505	100.0%	Ⓞ	Ⓞ		737.000	633.391
ATC Resignalling - Bloor/Danforth Line	5.255	1.632	31.1%	2.838	54.0%	Ⓜ	Ⓜ	#3	725.598	3.433
Leslie Barns	2.916	0.264	9.0%	2.916	100.0%	Ⓞ	Ⓞ		523.489	512.686
TR Yard And Tail Track Accommodation	31.032	15.936	51.4%	31.032	100.0%	Ⓞ	Ⓞ		509.136	379.572

Toronto Transit Commission (TTC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Warehouse Consolidation	0.587	0.076	12.9%	0.458	78.0%	Ⓞ	Ⓞ		5.329	7.404
Corporate Initiatives - CLA	11.013	0.264	2.4%	3.964	36.0%	Ⓡ	Ⓨ	#3	87.737	0.962
Scarborough Subway Extension	16.358	4.076	24.9%	13.995	85.6%	Ⓞ	Ⓞ		132.002	89.962
Sub-Total	879.707	433.905	49.3%	746.802	84.9%	-	-		12,608.414	8,597.074
Service Improvements										
Subway Track - Service Improvement	0.722	0.013	1.8%	0.722	100.0%	Ⓞ	Ⓞ		6.910	19.752
Surface Track - Service Improvement	9.583	5.035	52.5%	8.941	93.3%	Ⓞ	Ⓞ		127.810	10.105
Traction Power-Variou - SI	1.438	0.932	64.8%	1.438	100.0%	Ⓞ	Ⓞ		8.134	0.748
Power Dist. Service Improvement	0.230	0.101	43.8%	0.230	100.0%	Ⓞ	Ⓞ		1.597	1.215
Communications-Service Improvement	0.855	0.023	2.7%	0.855	100.0%	Ⓞ	Ⓞ		2.220	0.632
Finishes-Service Improvement	1.069	0.173	16.2%	0.449	42.0%	Ⓡ	Ⓨ	#3	4.078	0.332
Streetcar Overhaul - Service Improvement	0.000	0.000		0.000				#5	2.257	0.000
Automotive Non-Revenue Vehicle Replace - Service Imp.	1.162	0.296	25.5%	1.010	86.9%	Ⓞ	Ⓞ		11.595	10.802
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.633	0.029	4.6%	0.045	7.1%	Ⓡ	Ⓨ	#3	13.499	0.224
Computer Equipment And Software - Service Improvement	9.128	1.566	17.2%	6.325	69.3%	Ⓨ	Ⓞ		20.362	5.189
Other Service Planning - Service Improvement	13.298	2.503	18.8%	7.043	53.0%	Ⓨ	Ⓨ	#3	105.707	30.818
Other Buildings - Service Improvement	8.774	2.892	33.0%	4.739	54.0%	Ⓨ	Ⓨ	#3	110.220	89.390
Purchase of Buses - Service Improvement	0.722	0.333	46.1%	0.526	72.8%	Ⓞ	Ⓨ	#3	109.077	107.324
Kipling Station Improvements	0.642	0.515	80.3%	0.642	100.0%	Ⓞ	Ⓞ		14.293	14.066
Bicycle Parking At Stations	0.100	0.066	65.9%	0.100	100.0%	Ⓞ	Ⓞ		0.844	0.809
Yonge-Bloor Capacity Enhancement	32.023	5.668	17.7%	32.023	100.0%	Ⓞ	Ⓞ		1,514.000	31.478
Line 1 Capacity Enhancement	18.319	9.680	52.8%	18.319	100.0%	Ⓞ	Ⓞ		1,349.317	30.705
Line 2 Capacity Enhancement	10.191	7.056	69.2%	10.191	100.0%	Ⓞ	Ⓞ		618.170	13.391
Sub-Total	108.889	36.881	33.9%	93.598	86.0%	-	-		4,020.090	366.981
Growth Related										
Bus Rapid Transit- Growth	0.152	0.048	31.7%	0.152	100.0%	Ⓞ	Ⓞ	#6	37.225	37.075
Sheppard Subway	0.000	0.000		0.000			Ⓞ	#6	968.856	965.151
Purchase Of Subway Cars - Growth	0.584	0.478	81.8%	0.584	100.0%	Ⓞ	Ⓞ		165.589	3.270
Other Service Planning - Growth	0.569	0.000	0.0%	0.100	17.6%	Ⓡ	Ⓨ	#3	1.931	0.586
Other Buildings - Growth	231.222	15.136	6.5%	231.122	100.0%	Ⓞ	Ⓞ		399.748	70.034
Purchase of Streetcars - Growth	20.547	7.515	36.6%	20.547	100.0%	Ⓞ	Ⓞ		468.000	121.838
PRESTO Farecard Implementation	5.510	0.389	7.1%	5.015	91.0%	Ⓞ	Ⓞ		79.207	63.305
McNicoll New Bus Garage Facility	1.676	0.613	36.6%	1.676	100.0%	Ⓞ	Ⓞ		169.000	163.567
Spadina Subway Extension	38.001	11.050	29.1%	38.001	100.0%	Ⓞ	Ⓞ		3,184.171	3,085.968
Waterfront Transit	4.066	2.273	55.9%	4.066	100.0%	Ⓞ	Ⓞ		54.799	18.461
Sub-Total	302.327	37.502	12.4%	301.262	99.6%	-	-		5,528.527	4,529.254
Total	1,433.990	571.359	39.8%	1,275.777	89.0%				23,948.112	14,242.480

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Co-ordination with Other Projects

Note # 2:

Overall cost estimate reduced due to lower bid

Note # 3:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding

Note # 4:

Dependent on finalization of project funding

Note # 5:

Project is cancelled

Note # 6:

Project is completed

Chart 1
2022 Approved Budget by Category (\$22.78)

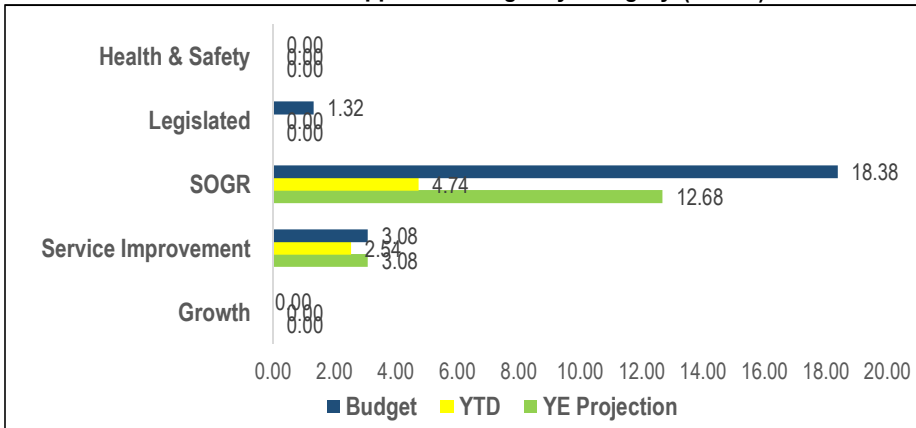


Table 1
2022 Active Projects by Category

Health & Safety	0
Legislated	1
SOGR	6
Service Improvement	1
Growth	0
Total # of Projects	8

Chart 2
Project Status - 8

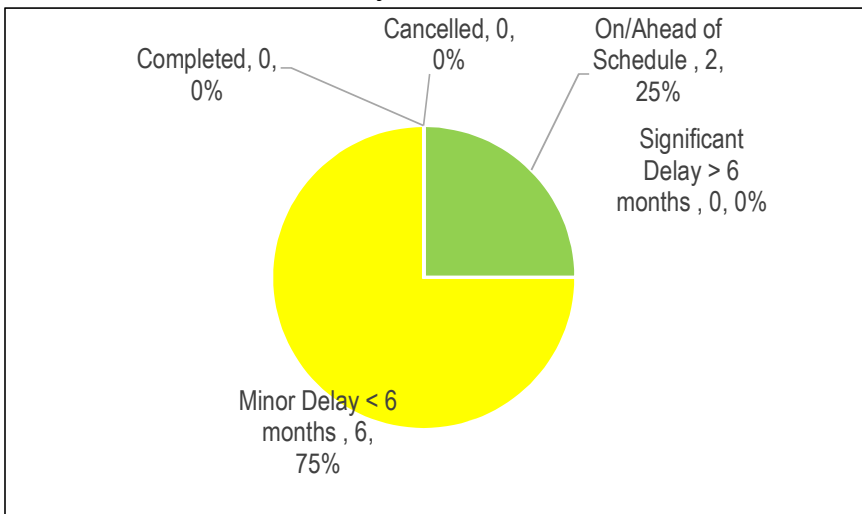


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	0	0
Procurement Issues	0	3
RFQ/RFP Delayed	0	0
Contractor Issues	0	1
Site Conditions	0	0
Co-ordination with Other Projects	0	0
Community Consultation	0	0
Other*	0	2
Total # of Projects	0	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.93	19.85	0.00	0.00	0.00

Reasons for "Other*" Projects Delay:

- The Winter Accessibility project is delayed due to design complexity and permitting. Unspent funding will be carried forward into 2023 to complete the project.
- The Welcome Area project is delayed due to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. Construction is anticipated to start in early 2023.

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$7.275 million or 31.9% YTD and is projecting to spend \$15.762 million or 69.2% of its 2022 Council Approved Capital Budget by end of 2022. Projected underspending of \$2.690 million is attributed to required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding for the *Welcome Area - Phase A Construction* project.
- Procurement issues have previously delayed many Zoo's projects as vendors do not have sufficient supplies to fill increased demand due to the pandemic. Most projects are in various stages of design, tender and construction and are on track for completion per schedule.

Toronto Zoo (ZOO)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Winter Accessibility	1.319	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓨ	#1	1.327	0.008
Sub-Total	1.319	0.000	0.0%	0.000	0.0%	-	-		1.327	0.008
State of Good Repair										
Building and Services	4.609	1.864	40.5%	3.575	77.6%	Ⓞ	Ⓨ	#2	7.485	4.957
Exhibit Refurbishment	3.719	0.776	20.9%	3.419	91.9%	Ⓞ	Ⓨ	#2	4.350	1.084
Grounds & Visitor Improvements	2.568	1.011	39.4%	1.593	62.0%	Ⓨ	Ⓨ	#2	4.000	2.184
Information Systems	1.659	0.499	30.1%	1.659	100.0%	Ⓞ	Ⓞ		3.450	2.053
Welcome Area - Design	1.270	0.588	46.3%	0.570	44.9%	Ⓡ	Ⓞ		1.888	1.264
Welcome Area - Phase A Construction	4.553	0.000	0.0%	1.863	40.9%	Ⓡ	Ⓨ	#3	10.729	0.010
Sub-Total	18.377	4.738	25.8%	12.678	69.0%	-	-		31.902	11.553
Service Improvements										
Orangutan II Outdoor Exhibit	3.084	2.537	82.2%	3.084	100.0%	Ⓞ	Ⓨ		6.000	6.152
Sub-Total	3.084	2.537	82.2%	3.084	100.0%	-	-		6.000	6.152
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	22.780	7.275	31.9%	15.762	69.2%				39.229	17.713

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The construction for the Winter Accessibility Project is delayed due to permit considerations and scope changes. Construction is anticipated to be completed by 2023.

Note # 2:

These projects are experiencing minor delays due to procurement issues.

Note # 3:

The Welcome Area project is projected to be underspent due to paused capital work pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. This project is also delayed due to design changes to incorporate partners. Construction to start in early 2023.

Chart 1
2022 Approved Budget by Category (\$0.10)

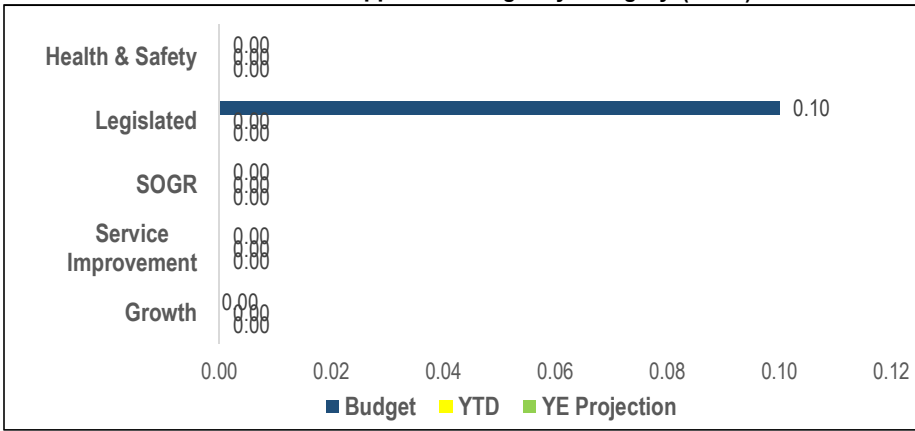


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

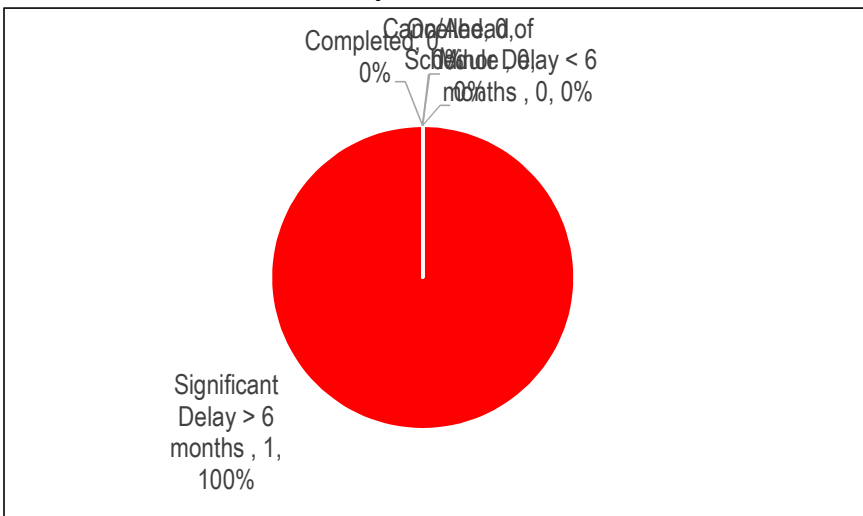


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation	1	
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.10		

Key Discussion Points:

- City Council approved a capital project of \$100,000 for the cost of new signage as a result of Dundas Street renaming process. The new signage was initially expected to be procured and installed by December 2022.
- The progress of Dundas Street renaming is not expected to happen in 2022. The Dundas Street renaming will be presented to the new term of City Council after the election.

Yonge-Dundas Square (YDS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Legislated Project Name										
YONGE DUNDAS SQUARE SIGNAGE	0.100		0.0%		0.0%	Ⓡ	Ⓡ	#1	0.100	
Sub-Total	0.100	0.000	0.0%	0.000	0.0%	-	-		0.100	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	0.100	0.000	0.0%	0.000	0.0%				0.100	0.000

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

YONGE DUNDAS SQUARE SIGNAGE: The progress of Dundas Street renaming is not expected to happen in 2022. The Dundas Street renaming will be presented to the new term of City Council after the election.

**2022 Capital Spending by Program
Rate Supported Programs**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWMS	4M-2022	81.74	8.73	60.87	74.5%		Ⓢ
	Q2-2022	73.78	13.97	69.32	94.0%	↑	Ⓢ
	Q3-2022	73.78	29.31	63.09	85.5%	↓	Ⓢ
TPA	4M-2022	54.74	1.95	35.29	64.5%		Ⓢ
	Q2-2022	54.74	2.51	35.29	64.5%	↑	Ⓢ
	Q3-2022	54.74	3.86	20.00	36.5%	↓	Ⓡ
Toronto Water	4M-2022	1,418.85	160.66	1,186.12	83.6%		Ⓢ
	Q2-2022	1,418.85	309.58	1,187.41	83.7%	↑	Ⓢ
	Q3-2022	1,417.83	569.46	1,090.31	76.9%	↓	Ⓢ
TOTAL	4M-2022	1,555.34	171.34	1,282.28	82.4%		Ⓢ
	Q2-2022	1,547.37	326.06	1,292.02	83.5%	↑	Ⓢ
	Q3-2022	1,546.35	602.64	1,173.40	75.9%	↓	Ⓢ
Ⓢ >70%		Ⓢ between 50% and 70%		Ⓡ < 50% or > 100%			

For the nine months ended September 30, 2022, the capital expenditures for Rate Supported Programs totalled \$602.6 million of their collective 2022 Approved Capital Budget of \$1546.4 million. Spending is expected to increase to \$1173.4 million (75.9%) by year-end. 2 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Water and Solid Waste Management Services.

Chart 1
2022 Approved Budget by Category (\$73.78)

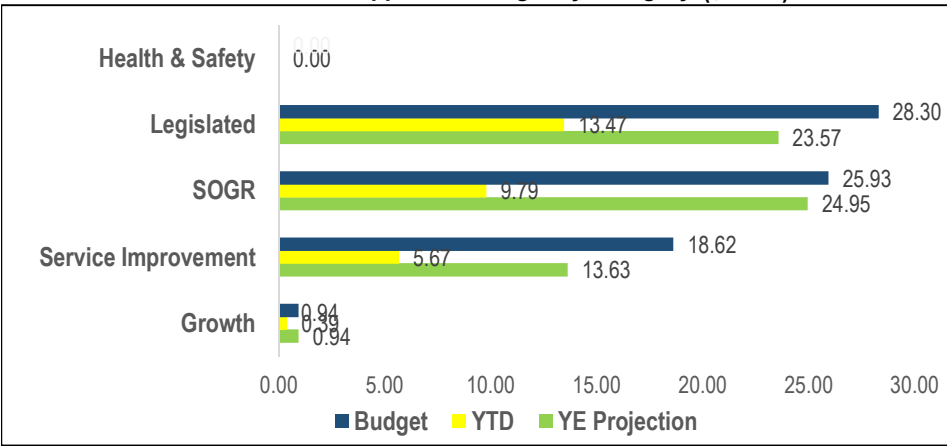


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	6
Service Improvement	10
Growth	2
Total # of Projects	21

Chart 2
Project Status - 21

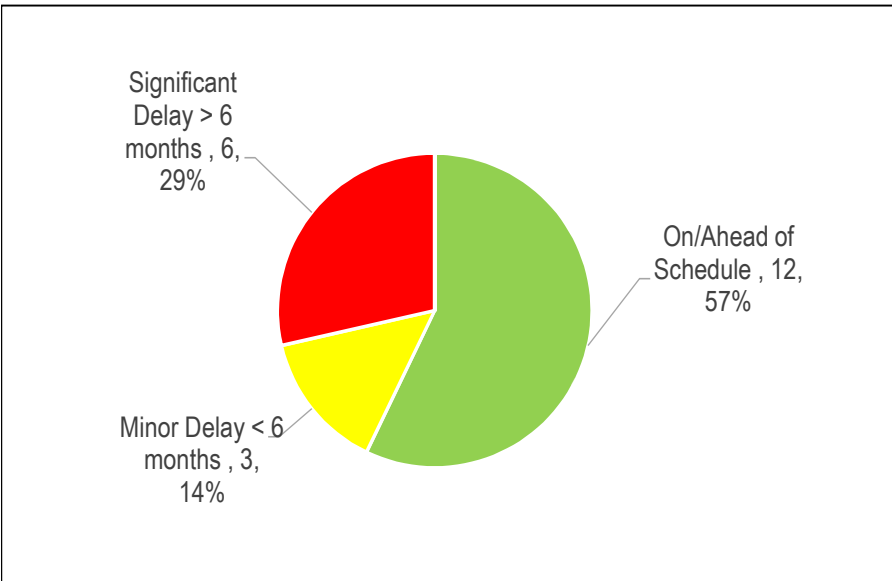


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	1	1
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
COVID-19 Related		
Other*	4	2
Total # of Projects	6	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
64.79	3.58	5.41		

*** Reasons for "Other" Projects Delay:**

- **Major delay for CNG Refuel Station Installation** - Delay due to unsuccessful bidders in the first posting for the Bermondsey Yard Garage Retrofit for CNG Vehicles, tender reissued and approved March 28, 2018. Base scope commissioning completed December 2018 with additional construction efforts required due to regulatory changes released in November 2018 which resulted in the requirement for additional facility upgrades. Construction activities for additional upgrades expected to be completed June 2022 with warranty period ending July 2024. Delays were due to contractor's construction schedule. Some delays were due to unforeseen events with contract extension. Other delays were due to contractor subject to LDs if applicable
- **Major delay for Dufferin Waste Facility Site Improvement; Renewable Natural Gas & Fleet Technology Enhancements** (see Notes 1 2 & 4 on "Projects by Category")
- **Minor delay for Two-Way Radio Replacement** - Contractor's legal department needed to authorize and approve signing of contract.
- **Minor delay for Collection Yard Asset Management** - Most of the Yard projects are delayed due to a combination of RFQ/RFP, insufficient staff resources, consultant and workflow issues.
- In summary, 6 projects are classified as having "Other" delays as noted above. In addition, 2 projects are delayed by Contractor Issues with 1 project delayed by Co-ordination with Other Projects. Finally, 12 projects are classified as being "On /Ahead of Schedule" representing 88% of the 2022 Plan or \$64.8 million.

Solid Waste Management (SOL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Year-end Actual				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Green Lane Landfill	18.113	8.372	46.2%	16.174	89.3%	ⓐ	ⓐ		197.722	126.888
Perpetual Care of Landfills	9.683	5.036	52.0%	7.232	74.7%	ⓐ	ⓐ		101.243	49.139
Landfill Capacity Development	0.500	0.059	11.9%	0.165	33.0%	Ⓡ	ⓐ		2.500	0.355
Sub-Total	28.296	13.467	47.6%	23.571	83.3%	-	-		301.465	176.382
State of Good Repair										
Collection Yard Asset Management	1.828	1.210	66.2%	1.765	96.6%	ⓐ	Ⓨ		20.968	4.099
Transfer Station Asset Management	20.257	7.222	35.7%	19.998	98.7%	ⓐ	ⓐ		204.496	61.853
Diversion Facilities Asset Management	1.655	0.869	52.5%	1.655	100.0%	ⓐ	Ⓨ		8.790	2.338
Organics Processing Facility Asset Management	1.626	0.489	30.1%	1.376	84.6%	ⓐ	ⓐ		31.011	2.147
Dufferin Waste Facility Site Improvement	0.264	0.000	0.0%	0.159	60.3%	Ⓨ	Ⓡ	#1	40.607	1.037
Renewable Natural Gas	0.300	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	0.800	0.000
New Fleet	0.000			0.000			ⓐ		0.000	0.000
Sub-Total	25.930	9.791	37.8%	24.953	96.2%	-	-		306.672	71.474
Service Improvements										
CNG Refuel Station Installation	0.027	0.007	27.2%	0.017	64.8%	Ⓨ	Ⓡ		1.100	1.042
Diversion Systems	3.787	1.516	40.0%	3.673	97.0%	ⓐ	ⓐ		136.250	51.367
Landfill Gas Utilization	0.118	0.021	17.6%	0.102	86.5%	ⓐ	ⓐ		67.256	0.451
Construction of Biogas Utilization at Disco & Dufferin	0.189	0.022	11.4%	0.189	99.8%	ⓐ	Ⓡ		12.371	2.934
Long Term Waste Management Strategy	7.229	2.712	37.5%	5.512	76.2%	ⓐ	ⓐ		55.134	20.307
SWM IT Application Initiatives	4.516	0.576	12.8%	1.883	41.7%	Ⓡ	Ⓡ	#3	41.604	6.613
IT Corporate Initiatives	0.774	0.201	25.9%	0.400	51.7%	Ⓨ	ⓐ		10.155	7.895
Two-Way Radio Replacement	0.095	0.029	30.8%	0.066	69.4%	Ⓨ	Ⓨ		3.175	0.631
Fleet Technology Enhancements	0.117	0.008	6.7%	0.020	17.1%	Ⓡ	Ⓡ	#4	3.850	0.151
Engineering Planning Studies	1.762	0.575	32.7%	1.762	100.0%	ⓐ	ⓐ		8.964	3.015
Sub-Total	18.616	5.667	30.4%	13.625	73.2%	-	-		339.859	94.406
Growth Related										
Dufferin OP Facility	0.050	0.019	38.4%	0.050	100.0%	ⓐ	ⓐ		82.543	80.120
Disco OP Facility							ⓐ			
Organics Processing Facility	0.886	0.369	41.7%	0.886	100.0%	ⓐ	ⓐ		130.000	0.393
Sub-Total	0.936	0.388	41.5%	0.936	100.0%	-	-		212.543	80.513
Total	73.778	29.313	39.7%	63.086	85.5%				1,160.540	422.775

On Time	On Budget
On/Ahead of Schedule	ⓐ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Dufferin Waste Facility Site Improvement: Delayed due to a change in the original project scope, Net Zero requirements, approvals of site plan and building permits. AECOM's 75% submission was incomplete and additional geotechnical investigation has been requested by the consultant. Closed landfill methane gas assessment was requested by the site plan application reviewer. One project is in design phase. Various amendments to design required causing delay. Expected

Note # 2:

Renewable Natural Gas - Project has yet not started. Remedial efforts will need to be undertaken at Keele Valley Landfill before work on a RNG facility can proceed.

Note # 3:

SWM IT Application Initiatives - This project includes various SWMS divisional IT initiatives. Overall delays on projects are related to past resourcing capacity, data quality and COVID-related impacts/limitations.

Specifically, previously incurred delays related to CSW018-04 (Transfer Station Efficiencies) have impacted timing of project spend; a portion of the originally anticipated 2022 spend will shift to 2023 as per revised project schedule. SOW and Master Services Agreement has now been signed and executed with Vendor in mid-July 2022. Implementation work to commence in late-July 2022.

EWMS Phase 2 expenditures are currently being managed within TSD's consolidated budget; TSD has indicated no spend against SWMS sub-projects (CSW018-26/35/38) anticipated until 2023.

Note # 4:

Fleet Technology Enhancements - delay on this project is greater than 6 months and due largely to waiting for arbitration results regarding use of the driver facing in-dash camera. Current pilots will be reported upon by year end.

Chart 1*
2022 Approved Budget by Category (\$54.74)

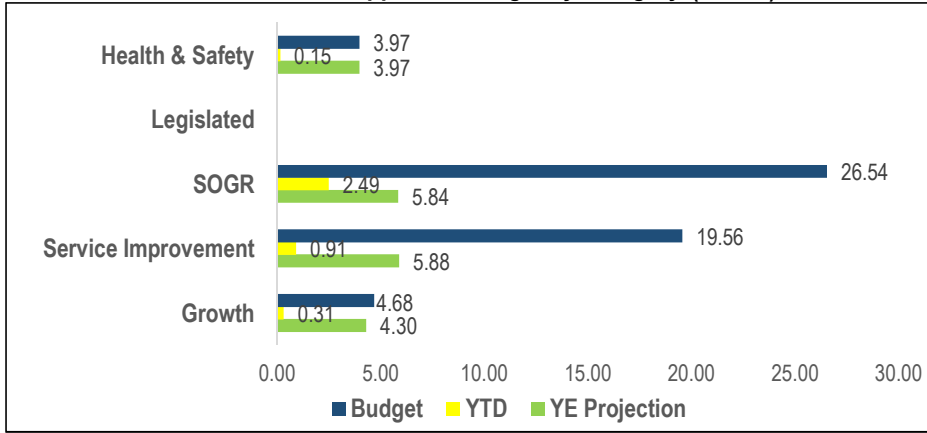


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	0
SOGR	19
Service Improvement	36
Growth	12
Total # of Projects	69

Chart 2
Project Status - 69

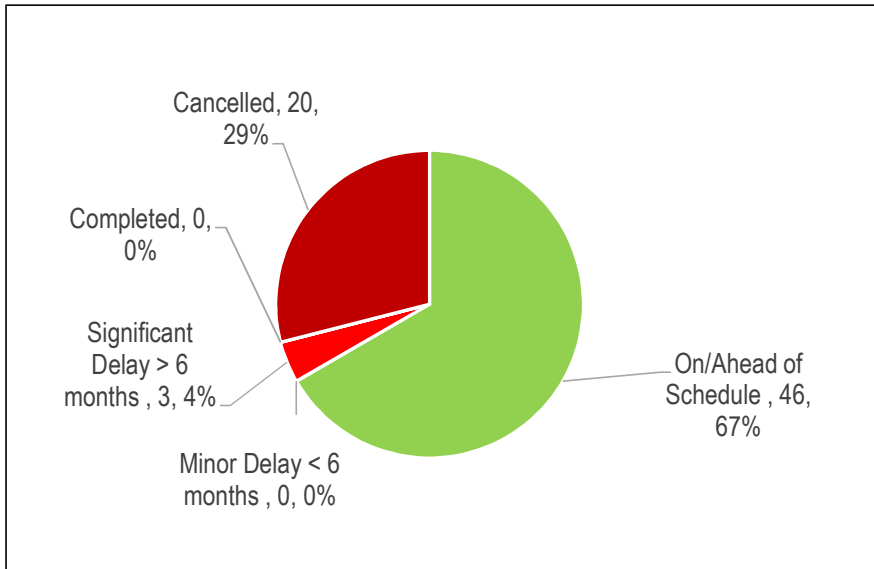


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*	2	
Total # of Projects	3	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
35.07		19.00		0.67

Reasons for "Other*" Projects Delay:

- Acquisition of Bessarion Project (CPK371-01) - Completed Garage expected to be transferred to TPA in 2023.
- St. Lawrence Market North (CPK422-01) - Completed Garage expected to be transferred to TPA in 2023.

Toronto Parking Authority (TPA)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Health and Safety -Safety Compliance Improvements (CPK449-01)	1.000	0.149	14.9%			⊙	⊙		1.000	0.149
Security Projects (CCTV, Access Control) (CPK450-01)	2.970	0.000	0.0%			⊙	⊙		2.970	0.000
Sub-Total	3.970	0.149	3.8%			-	-		3.970	0.149
Legislated										
Sub-Total	0.000	0.000				-	-		0.000	0.000
State of Good Repair										
CP 36 Exhaust Fan, Drain, Concrete (CPK337-01)	0.400	0.067	16.8%			⊙	⊙		3.100	0.067
CP68 New Elevators and Stairwell Rehabilitation (CPK348-01)	1.100	0.000	0.0%			⊙	⊙		2.100	0.000
CP 43 Stairwell Rehabilitation (CPK353-01)	0.622	0.000	0.0%			⊙	⊙		1.350	0.165
Acquisition - Bessarion Community Centre (CPK371-01)	4.502	0.000	0.0%			⊙	⊙	1	4.702	0.000
Structural Maint. & Tech. Green Plus 2020-2029 (CPK373-01)	8.355	0.227	2.7%			⊙	⊙		37.100	0.371
CP 11 Structural Concrete Repairs (CPK381-02)	0.295	0.000	0.0%			⊙		3	0.345	0.000
CP 36 Local WP and Concrete Repairs (CPK383-01)	0.375	0.186	49.7%			⊙		3	17.250	0.187
CP 68 Stairwell Rehabilitation (CPK384-01)	0.277	0.260	93.7%			⊙	⊙		0.300	0.282
Surface Lot Condition Assessment (CPK435-01)	0.400	0.000	0.0%			⊙	⊙		0.400	0.000
LTE Upgrade Bike share (CPK436-01)	0.525	0.186	35.4%			⊙	⊙		0.525	0.186
4 Year Bike Share Expansion (CPK439-01)	5.118	0.852	16.6%			⊙	⊙		5.118	0.852
Ramp heating replacement cables (CP29, 36, 52, 96) (CPK442-01)	0.000	0.000					⊙	2	0.000	0.000
Garage Condition Assessments (CPK443-01)	0.360	0.298	82.9%			⊙	⊙		0.360	0.298
CP52 Garage Major Repairs (CPK448-01)	0.300	0.000	0.0%			⊙	⊙		0.300	0.000
General Provision 2022 (CPK451-01)	2.000	0.179	8.9%			⊙	⊙		2.000	0.179
Mobile Communications and Network Equip Upgrade (CPK452-01)	0.250	0.000	0.0%			⊙	⊙		0.250	0.000
CP 58 Parking Garage Restoration (CPK457-01)	1.160	0.000	0.0%			⊙	⊙		3.480	0.000
State of Good Repair Bike Share (CPK458-01)	0.500	0.231	46.2%			⊙	⊙		0.500	0.231
CP286 Garage Major Repairs (CPK459-01)	0.000	0.000						3	0.000	0.000
Sub-Total	26.539	2.485	9.4%			-	-		79.180	2.818
Service Improvements										
CP 111 Painting and Signage Upgrade (CPK283-01)	0.000	0.001						3	0.002	0.002
Phone Support System/Dispatch (customer service only) (CPK364-01)	0.080	0.000	0.0%			⊙	⊙		0.080	0.000
SAP BI tool (CPK367-02)	0.417	-0.039	-9.4%			⊙	⊙		1.500	0.386
CP 39 Castelfield Redevelopment (CPK368-01)	0.000	0.000						3	1.650	0.018
CP39 - 20 Castelfield Rd (JV Development) (CPK368-02)	0.046	0.000	0.0%			⊙	⊙		0.800	0.108
CP 505 Carpark Expansion (CPK370-01)	0.000	0.000						3	0.401	0.001
All keys Replaced to FOB Access - Various CPs (CPK372-01)	0.000	0.000						3	0.300	0.000
Fleet Vehicles for Operations (CPK372-02)	0.077	0.000	0.0%			⊙	⊙		0.333	0.191
CP 58 MODIFICATIONS TO OPERATIONS (CPK372-13)	0.075	0.000	0.0%			⊙	⊙		0.550	0.316
All keys Replaced to FOB Access - Various CPs (CPK372-19)	0.000	0.000						3	0.000	0.000
Fleet Vehicles / Maint Equipment for Operations (CPK372-20)	0.017	0.017	100.0%			⊙	⊙		0.432	0.000
LPR / Pay-By-Plate Project (CPK376-01)	0.468	0.101	21.5%			⊙	⊙		1.000	0.032
Network Security Monitoring Appliance/Service (CPK392-02)	0.055	0.039	70.3%			⊙	⊙		0.100	0.065
Network Security Firewall Additions/Upgrade (CPK392-03)	0.016	0.011	66.6%			⊙	⊙		0.250	0.000
Servers Computers Monitors Peripherals (CPK395-02)	0.011	0.008	74.5%			⊙	⊙		0.100	0.089
Network switches (CPK395-03)	0.100	0.000	0.0%			⊙	⊙		0.100	0.000
CCTV Cameras (CPK401-01)	0.060	0.000	0.0%			⊙	⊙		0.075	0.015
CCTV Cameras (CPK401-02)	0.204	-0.004	-1.8%			⊙	⊙		1.250	0.042
Prepaid parking solution (i.e. permits) (CPK419-01)	0.000	0.000						3	3.500	0.000
St. Lawrence Market North (CPK422-01)	14.500	0.000	0.0%			⊙	⊙	1	14.500	0.000
CP150 Revitalization projects - Facilities Maint (CPK433-01)	0.000	0.000						3	0.000	0.000
2022 TPA & Natural Resources Canada EV Project (CPK434-01)	0.749	0.675	90.1%			⊙	⊙		0.749	0.675
CP34 Revitalization projects - Facilities Maint (CPK437-01)	0.000	0.000						3	0.000	0.000
CP68 Revitalization projects - Facilities Maint (CPK438-01)	0.000	0.000						3	0.000	0.000
305 Rockcliffe - Shops - Facilities Maintenance (CPK440-01)	0.000	0.000						3	0.000	0.000
Place NFC Tags on all Bike Share Assets (CPK441-01)	0.125	0.000	0.0%			⊙	⊙		0.125	0.000
Wayfinding - Standardization (CPK444-01)	1.349	0.000	0.0%			⊙	⊙		1.349	0.000
CP52 Revitalization projects - Facilities Maint (CPK445-01)	0.000	0.000						3	0.000	0.000
CP36 - M1 Shop - Facilities Maintenance (CPK446-01)	0.200	0.025	12.3%			⊙	⊙		0.200	0.025
End user equipment refresh (CPK447-01)	0.100	0.029	29.0%			⊙	⊙		0.100	0.029
PPM tool (CPK453-01)	0.080	0.000	0.0%			⊙	⊙		0.080	0.000
CP29 Revitalization projects - Facilities Maint (CPK454-01)	0.000	0.000						3	0.000	0.000
Learning Mgmt System (CPK455-01)	0.025	0.000	0.0%			⊙	⊙		0.025	0.000
Fleet Vehicles for Operations-Fleet Vehicles (CPK456-01)	0.250	0.052	20.7%			⊙	⊙		0.250	0.052
Pay and Display (CPK460-01)	0.000	0.000						3	0.000	0.000
Mobile Equipment -Mobile equip, small equip, lifts (CPK461-01)	0.550	0.000	0.0%			⊙	⊙		0.550	0.000
Sub-Total	19.555	0.914	4.7%						30.351	2.046
Growth Related										
CP 277 Permanent Construction Surface Lot (CPK254-01)	0.146	0.000	0.0%			⊙	⊙		2.855	2.826
CP 277 Permanent Construction Surface Lot (CPK254-02)	0.000	0.000						3	0.109	0.000
CP 673 Construction of new surface lot (CPK261-01)	0.600	0.026	4.4%			⊙	⊙		3.145	2.260
CP 15 (JV) 50 Cumberland St Redevelopment (CPK293-01)	0.025	0.006	24.7%			⊙	⊙		6.073	0.015
CP 505 Carpark Expansion (CPK317-01)	0.000	0.000						3	0.550	0.000
CP 221 (JV) 121 St. Patrick St. (CPK358-02)	0.025	0.006	22.1%			⊙	⊙		0.276	0.000
CP212 CP227 (JV) 363 Adelaide and 105 Spadina (CPK359-01)	0.100	0.011	10.5%			⊙	⊙		8.971	0.049
General Provision 2021 (CPK374-02)	3.732	0.248	6.6%			⊙	⊙		5.000	1.427
Acquisition 229 Richmond St West (CPK404-01)	0.000	0.000						3	0.490	0.056
CP 12/CP 223 (JV) 30 Alvin Ave (CPK406-01)	0.025	0.000	1.4%			⊙	⊙		9.439	0.000
CP 219 (JV) 87 Richmond Street East (CPK407-01)	0.000	0.000						3	5.080	0.000
CP 282 (JV) 838 Broadview Avenue (CPK408-01)	0.025	0.017	68.8%			⊙	⊙		2.030	0.067
Sub-Total	4.678	0.314	6.7%			-	-		44.018	6.702
Total	54.742	3.862	7.1%						157.519	11.716

On Time	⊙	On Budget	⊙
On/Ahead of Schedule	⊙	>70% of Approved Cash Flow	⊙
Minor Delay < 6 months	⊙	Between 50% and 70%	⊙
Significant Delay > 6 months	⊙	< 50% or >100% of Approved Cash Flow	⊙

Note # 1:

Acquisition - Bessarion Community Centre (CPK371-01) and St. Lawrence Market North (CPK422-01) - Completed Garages expected to be transferred to TPA in 2023.

Toronto Parking Authority (TPA)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 2:

Co-ordination with other projects. Carry forward to 2023

Note # 3:

The 2022 Plan for these projects has been Cancelled and/or reduced and funds reallocated to CPK439-01 for Bike Share Expansion- Equipment Purchase. Total re-allocation is \$2.992 million.

Toronto Water (TW)

Chart 1
2022 Approved Budget by Category (\$1,417.83)

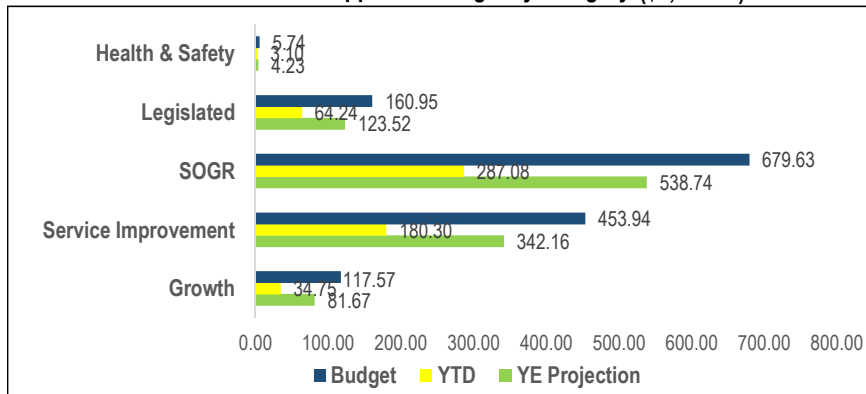


Table 1
2022 Active Projects by Category

Health & Safety	3
Legislated	8
SOGR	21
Service Improvement	18
Growth	12
Total # of Projects	62

Chart 2
Project Status - 62

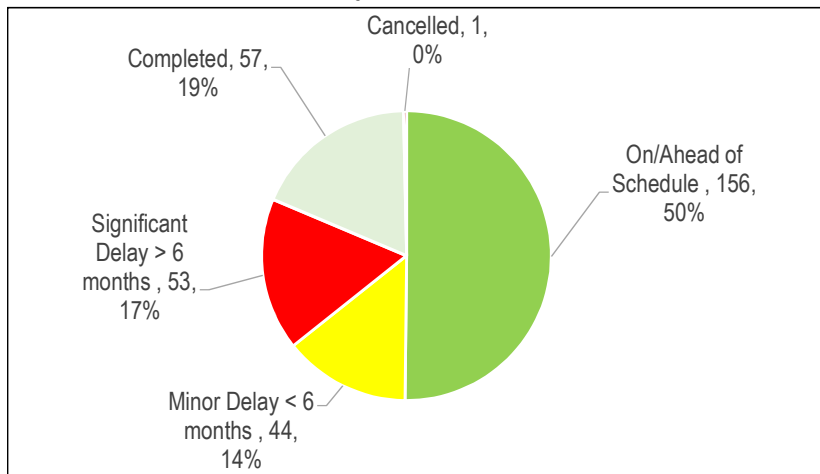


Table 2

Reason for Delay	97	
	Significant Delay	Minor Delay
Insufficient Staff Resources	3	2
Procurement Issues	4	7
RFQ/RFP Delayed	4	3
Contractor Issues	3	6
Site Conditions	7	6
Co-ordination with Other Projects	3	4
Community Consultation		
Other*	29	16
Total # of Projects	53	44

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,036.86	203.51	164.12	13.29	0.05

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 45 projects due to extended scoping phase to address various requirements, extended procurement and design phase, delays in prior phases, need to reconsider technical approach to some of EA studies, limited delivery resources, supply chain issues and vendor delays, need to align with construction schedules and/or combination of several factors listed above.

Key Discussion Points:

- As of September 30, for year-end, Toronto Water is projecting spending of \$1.090 billion or 76.9% of the 2022 Approved Capital Budget of \$1.418 billion. The projected year-end spending rate is lower than the 10-Year Rate Model completion target for 2022 of 85.0% .
- 59.7% or \$846.323 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2022.
- \$1.050 billion or 68.5% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years.

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following multi-year projects account for approximately 95.0% of the year-to-date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$215.521 million or 41.4% of the 2022 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$91.464 million or 42.2% of the 2022 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$24.310 million or 38.6% of the 2022 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$17.176 million or 31.2% of the 2022 Approved Capital Budget); Wet Weather Flow (\$52.275 million or 34.9% of the 2022 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$8.847 million or 21.6% of the 2022 Approved Capital Budget); Trunk Sewer projects (\$24.829 million or 36.4% of the 2022 Approved Budget); and Basement Flooding Program (\$104.680 million or 45.7% of the 2022 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant	3.762	3.051	81.1%	3.761	100.0%	G	G		38.117	31.352
FJ Horgan Treatment Plant	0.125	-	0.0%	-	0.0%	R	R	#3	0.579	-
Humber Wastewater Treatment	1.853	0.044	2.4%	0.470	25.4%	R	Y	#2	4.363	0.686
Sub-Total	5.740	3.095	53.9%	4.231	73.7%	-	-		43.059	32.038
Legislated										
Ashbridges Bay Treatment Plant	88.680	39.391	44.4%	67.476	76.1%	G	G		561.195	401.513
RL Clark Treatment Plant	0.023	-	0.0%	-	0.0%	R	G	#1	5.896	5.853
Highland Creek Treatment Plant	14.246	7.232	50.8%	15.565	109.3%	R	G	#1	121.551	94.734
Humber Wastewater Treatment	4.173	0.474	11.4%	0.907	21.7%	R	Y	#2	64.975	54.064
Island Treatment Plant	3.453	0.509	14.8%	1.010	29.2%	R	R	#3	85.525	23.199
Pumping Stations & Forcemains	10.660	2.925	27.4%	4.367	41.0%	R	Y	#2	76.480	25.210
Water Service Replacement	39.615	13.701	34.6%	34.111	86.1%	G	G		421.902	292.315
WT - Storage & Treatment	0.100	0.003	2.7%	0.085	85.0%	G	G		1.702	1.505
Sub-Total	160.950	64.235	39.9%	123.521	76.7%	-	-		1,339.226	898.393
State of Good Repair										
Ashbridges Bay Treatment Plant	105.333	40.197	38.2%	71.871	68.2%	Y	Y	#2	2,057.690	613.494
RL Clark Treatment Plant	0.330	0.134	40.6%	0.456	138.2%	R	G	#1	15.167	13.682
RC Harris Treatment Plant	4.259	2.983	70.0%	4.584	107.6%	R	G	#1	66.876	59.296
Highland Creek Treatment Plant	33.607	15.688	46.7%	26.485	78.8%	G	G		314.771	121.103
FJ Horgan Treatment Plant	3.654	0.177	4.8%	2.410	66.0%	Y	Y	#2	22.530	4.639
Humber Wastewater Treatment	37.824	12.187	32.2%	23.694	62.6%	Y	Y	#2	392.433	226.609
Island Treatment Plant	2.554	1.484	58.1%	2.522	98.7%	G	G		59.828	34.420
Linear Engineering	102.489	51.733	50.5%	87.162	85.0%	G	G		866.205	608.071
Pumping Stations & Forcemains	5.162	1.443	27.9%	4.296	83.2%	G	G		70.031	25.931
Sewer Rehabilitation	85.470	44.051	51.5%	83.044	97.2%	G	G		755.204	506.390
Sewer Replacement	11.419	5.323	46.6%	10.728	94.0%	G	G		91.349	45.322
Trunk Sewers	39.035	15.681	40.2%	23.231	59.5%	Y	G	#1	395.349	216.107
Trunk Watermains	2.151	0.768	35.7%	1.978	92.0%	G	G		61.400	30.980
Watermain Rehabilitation	61.840	28.688	46.4%	58.356	94.4%	G	G		770.180	621.276
Watermain Replacement	120.050	41.501	34.6%	91.561	76.3%	G	G		764.987	421.685
Water Service Replacement	7.791	1.841	23.6%	6.622	85.0%	G	G		41.130	31.609
WT - Storage & Treatment	24.617	6.992	28.4%	17.489	71.0%	G	G		215.227	115.518
WTP - Plantwide	11.800	11.316	95.9%	13.812	117.0%	R	G	#1	33.591	17.298
WWF - Implementation Projects	2.113	0.269	12.7%	0.445	21.1%	R	R	#3	69.889	35.008
WWF - Stream Restoration	17.308	4.556	26.3%	7.163	41.4%	R	Y	#2	130.372	65.785
Yards & Facilities	0.826	0.069	8.3%	0.826	100.0%	G	G		4.145	3.388
Sub-Total	679.632	287.080	42.2%	538.736	79.3%	-	-		7,198.354	3,817.611
Service Improvements										
Ashbridges Bay Treatment Plant	15.590	7.276	46.7%	12.512	80.3%	G	G		71.528	46.504
Water Meter Program (AMR)	4.200	0.865	20.6%	4.200	100.0%	G	G		243.321	222.252
Business & Technology Support	17.528	4.500	25.7%	8.314	47.4%	R	R	#3	104.045	60.391
Basement Flooding Program	228.971	104.680	45.7%	188.689	82.4%	G	G		2,074.550	644.059
RC Harris Treatment Plant	1.102	0.017	1.6%	0.125	11.4%	R	R	#3	10.822	2.153
Highland Creek Treatment Plant	14.638	1.390	9.5%	9.118	62.3%	Y	Y	#2	292.507	49.579
FJ Horgan Treatment Plant	1.015	0.127	12.5%	0.246	24.2%	R	R	#3	9.083	2.352
Humber Wastewater Treatment	11.271	4.472	39.7%	9.677	85.9%	G	G		139.283	64.260
Island Treatment Plant	2.334	1.232	52.8%	2.425	103.9%	R	G	#1	8.939	4.382
Linear Engineering	2.210	0.720	32.6%	1.607	72.7%	G	G		19.857	6.986
Pumping Stations & Forcemains	0.055	-	0.0%	-	0.0%	R	G	#1	3.437	3.382
Trunk Sewers	1.850	-	0.0%	-	0.0%	R	R	#3	22.380	-
Trunk Watermains	1.535	0.788	51.3%	1.779	115.9%	R	G	#1	8.983	6.410
WT - Storage & Treatment	1.079	0.241	22.3%	1.057	98.0%	G	G		43.982	40.013

Toronto Water (TW)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
WTP - Plantwide	14.084	4.906	34.8%	10.651	75.6%	Ⓞ	Ⓞ		164.378	10.519
WWF - Implementation Projects	114.620	35.722	31.2%	71.823	62.7%	Ⓜ	Ⓞ	#1	803.175	516.563
WWF -TRCA	15.797	11.728	74.2%	15.797	100.0%	Ⓞ	Ⓞ		139.389	134.252
Yards & Facilities	6.058	1.635	27.0%	4.135	68.3%	Ⓜ	Ⓡ	#3	105.769	37.727
Sub-Total	453.936	180.297	39.7%	342.155	75.4%	-	-		4,265.428	1,851.784
Growth Related										
Ashbridges Bay Treatment Plant	3.135	1.549	49.4%	2.289	73.0%	Ⓞ	Ⓞ		228.284	2.978
Highland Creek Treatment Plant	0.510	-	0.0%	-	0.0%	Ⓡ	Ⓡ	#3	9.721	7.161
Island Treatment Plant	0.300	0.252	84.0%	0.300	100.0%	Ⓞ	Ⓞ		16.018	0.289
Linear Engineering	0.899	0.159	17.7%	0.638	71.0%	Ⓞ	Ⓞ		2.611	0.771
New Service Connections	52.136	16.947	32.5%	44.316	85.0%	Ⓞ	Ⓞ		509.927	395.278
New Sewers	17.579	4.245	24.1%	7.296	41.5%	Ⓡ	Ⓜ	#2	70.922	19.503
Pumping Stations & Forcemains	4.798	4.128	86.0%	4.739	98.8%	Ⓞ	Ⓞ		27.159	19.580
Trunk Sewers	6.616	0.654	9.9%	5.500	83.1%	Ⓞ	Ⓞ		595.734	4.438
Trunk WM	11.328	0.056	0.5%	1.890	16.7%	Ⓡ	Ⓡ	#3	116.086	41.068
Water Efficiency Plan	0.597	0.153	25.6%	0.581	97.3%	Ⓞ	Ⓞ		14.090	12.059
Watermain Replacement	19.588	6.611	33.8%	14.118	72.1%	Ⓞ	Ⓞ		176.674	103.756
WT - Storage & Treatment	0.087	-	0.0%	0.003	3.4%	Ⓡ	Ⓡ	#3	13.154	0.017
Sub-Total	117.573	34.753	29.6%	81.670	69.5%	-	-		1,780.380	606.898
Total	1,417.832	569.461	40.2%	1,090.313	76.9%				14,626.447	7,206.724

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Major projects within Program areas are proceeding on time or completed with lower or nominally higher than planned costs in 2022. Any required funding reallocations will be completed at year-end.

Note # 2:

Minor project delays are due to one or combination of the following reasons: need to extend design phase to address site conditions (Humber Wastewater Treatment Plant Odour Control Implementation - Phase 1 Project, Waste Activated Sludge Upgrade Construction Project at Ashbridges Bay Treatment Plant, New Sewers Waterfront Sanitary Master Servicing Plan), extended tender advertising phase and high bid prices (Highland Creek Wastewater Treatment Plant Construction and Building Rehabilitation Project), equipment delivery delays associated with COVID 19 pandemic (Pumping Stations Upgrades - Group 6), vendor delays (Ozonation System Rehabilitations at FJ Horgan Treatment Plant), extended procurement phase based on high bid prices (Humber Wastewater Treatment Plant Security Upgrades Project) and insufficient staff resources (Digester Cleaning Rehabilitation at Humber Wastewater Treatment Plant, Watercourse Stream Restoration Construction project within Wet Weather Flow Program Area).

Note # 3:

Major project delays are due to various technical issues as well as complexity of projects, including need to address other priorities at the plant (FJ Horgan Water Treatment Plant Chemical Systems and Service Water Modifications), pending completion of other assessments (Western Beaches Retrofit - Phase 2 within the Wet Weather Flow Program Area), scope development and coordination with other divisions (Business & Technology Support Improvements), extended design and procurement phase (Electrical Grounding System at FJ Horgan Water Treatment Plant, Downsview Keele Watermain and Pumping Station construction projects), vendor delays (Chemical and Residual Management project at Island Water Treatment Plant), limited delivery resources (Odour and Corrosion Control Project within the Trunk Sewers Program Area), availability of specialized vendor and acquisition of required permits (Emergency Standby Power at RC Harris Water Treatment Plant), longer than anticipated land acquisition process (Lab Facility project within Yards and Facilities Program Area), and delays related to an external utility company (Highland Creek Wastewater Treatment Plant Transformers and Switchgear project).