

## **Operating Variance Report for the Nine Months Ended September 30, 2022**

**Date:** November 25, 2022

**To:** Executive Committee

**From:** Chief Financial Officer and Treasurer

**Wards:** All

### **SUMMARY**

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The purpose of this report is to provide City Council with the Operating Variance for the nine months ended September 30, 2022; as well as projections to year-end. This report also requests City Council approval for amendments to the 2022 Approved Operating Budget that have no net impact on the City's approved Budget.

In 2022, the City continues to experience significant and unprecedented financial impacts, both in the form of added costs and revenue losses as a direct result of the COVID-19 pandemic. As a result, the 2022 Operating Budget was balanced based on the expectation of continued COVID-19 support funding from the Government of Canada and Province of Ontario with a total amount of \$1.4 billion.

It is currently anticipated that \$567 million in 2022 COVID-19 support funding will be announced. Meanwhile, the City is expecting to generate internal savings associated with actual COVID-19 impacts compared to budgeted estimates to further reduce COVID-19 pressures, resulting in a revised \$734 million COVID-19 funding shortfall in 2022. When including further funding expectations of \$31.4 million for the anticipated but not yet received Provincial reimbursement of extraordinary COVID-19 related Public Health costs, the remaining 2022 COVID-19 funding shortfall is further reduced to \$703 million.

- The current anticipated 2022 COVID-19 funding shortfall of \$703 million reflects a reduction of \$112 million from the \$815 million funding shortfall previously reflected in the Four Month Operating Variance reported to Council in July 2022.
- The change in the anticipated 2022 shortfall results from \$14 million in new COVID-19 funding for Senior Services and Long-term Care costs; and favourable variances on anticipated COVID-19 impacts, specifically \$21 million in lower than

anticipated Transit impacts and \$77 million predominantly from a greater than anticipated recovery in Corporate Revenues such as the Municipal Accommodation Tax, Casino Woodbine, Parking Tags and our Hydro Dividend.

Table 1 below details the budgeted 2022 City-wide COVID-19 related financial impacts against secured/anticipated and assured COVID-19 support funding; and the resulting financial position that is reflected in the year-end variance projections:

Table 1: 2022 Anticipated COVID-19 Financial Impacts

Description \$Millions	2022 Budget	Estimated Fed/Prov Funding	Internal Savings	Remaining 2022 Shortfall
<b>COVID-19 Impacts</b>				
Transit*	561	438	21	102
Shelters	288	87	0	201
Other Municipal Pressures**	491	14	77	400
Public Health	60	29	0	31
<b>Total COVID-19 Impacts</b>	<b>1,400</b>	<b>567</b>	<b>98</b>	<b>734</b>

Further Funding Assumptions	
Assumed Reimbursement of Public Health Costs	(31)
<b>Adjusted remaining COVID-19 Funding Shortfall</b>	<b>703</b>

\*Reflects preliminary City allocation estimate of Federal/Provincial transit funding commitments

\*\*\$14M fully attributable to Seniors Services and Long Term Care

For details regarding expected COVID funding from other levels of governments as well as the current status of committed funding, refer to the following report titled "2022 COVID-19 Intergovernmental Funding Update" submitted to the City Council in May:  
<https://www.toronto.ca/legdocs/mmis/2022/cc/bgrd/backgroundfile-225633.pdf>

## Tax Supported Programs:

The following table summarizes the projected year-end financial position of the City's Tax Supported Operations as of September 30, 2022.

Table 2: Tax Supported Operating Variance Summary

Variance (\$M) Favourable / (Unfavourable)	2022 September YTD			2022 Year-End Projection		
	Budget	Actual	Var	Budget	Actual	Var
<b>Tax Supported Operating Variance Summary</b>						
City Operations	2,189.7	2,162.3	27.3	2,992.3	3,013.7	(21.4)
Agencies	2,269.5	2,122.1	147.4	2,971.9	2,863.1	108.9
Corporate Accounts	(1,106.9)	(608.0)	(498.9)	(1,319.0)	(484.3)	(834.7)
<b>Total Variance</b>	<b>3,352.2</b>	<b>3,676.4</b>	<b>(324.2)</b>	<b>4,645.2</b>	<b>5,392.4</b>	<b>(747.2)*</b>
<i>Less Toronto Building</i>	(5.2)	(16.2)	11.0	(16.1)	(32.8)	16.7
<i>Less City Planning</i>	8.2	(8.7)	17.0	13.3	(7.6)	21.0
<b>Total Variance- Excluding Toronto Building/City Planning</b>	3,349.2	3,701.3	(352.1)	4,648.0	5,432.9	(784.9)
<b>% of Gross Budget</b>			<b>-3.8%</b>			<b>-5.9%</b>

\*Total projected variance includes \$703 million remaining COVID funding shortfall as detailed in Table 1

## Nine Month Year-to-Date and Projected Year-End Spending Results:

As noted in Table 2 above, for the nine months ended September 30, 2022, Tax Supported Operations experienced an unfavourable net variance of \$352.1 million or - 3.8% of planned expenditures adjusted for Toronto Building and City Planning. It is important to note that the September 30th experience is a snapshot in time and the year-end projection is based on current and expected future impacts. The continued impact of COVID-19 and any deviation from expectations to year end will impact variance projections. Any changes will be reflected in variance reporting for the twelve months ending December 31, 2022.

For year-end, the City is projecting an unfavourable variance of \$784.9 million or -5.9% of the 2022 Gross Operating Budget, adjusted for Toronto Building and City Planning. The projected unfavourable variance is attributed to two key factors:

- \$703 million COVID-19 funding shortfall as detailed in Table 1 above; and
- A further \$82 million in refugee response costs, reflecting both added response actions (\$60 million) and added use of the City's base shelter system to meet increased refugee response demands (\$22 million), which have been further impacted by supports provided to those affected by the ongoing crisis in Ukraine.

### Rate Supported Programs:

Rate Supported Programs reported a favourable year-to-date net variance of \$63.6 million. The favourable variance is attributed to favourable expense variances in all three programs, and revenues close to budget. Year end results are projecting a net variance of \$69.4 million.

Rate Supported Programs are funded entirely by the user fees that are used to pay for the services provided and the infrastructure to deliver them. Solid Waste Management Services and Toronto Water's respective year-end surpluses, if any, must be transferred to the Wastewater and Water Stabilization Reserves and Waste Management Reserve Fund, respectively, to finance capital investments and ongoing capital repairs and maintenance

Table 3: Rate Supported Operating Variance Summary

Variance (\$M) Favourable / (Unfavourable)	2022 September YTD			2022 Year-End Projection		
	Budget	Actual	Var	Budget	Actual	Var
Solid Waste Management Services	(15.9)	(33.7)	17.9	(0.0)	(19.6)	19.6
Toronto Parking Authority	(11.8)	(21.5)	9.7	(14.4)	(30.6)	16.2
Toronto Water	(5.2)	(41.2)	36.1	0.0	(33.6)	33.6
<b>Total Variance</b>	<b>(32.9)</b>	<b>(96.5)</b>	<b>63.6</b>	<b>(14.4)</b>	<b>(83.8)</b>	<b>69.4</b>

## RECOMMENDATIONS

The Chief Financial Officer and Treasurer recommends that:

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1. City Council approve the budget adjustments and any associated complement changes detailed in Appendix D1 to amend the 2022 Approved Operating Budget, with no impact on the Net Operating Budget of the City, as well as recommended expenditure authority as detailed in Appendix D2.

## **FINANCIAL IMPACT**

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For the nine months ended September 30, 2022 the City experienced an unfavourable net variance in tax supported programs of \$352.1 million and is projecting for December 31, 2022 an unfavourable net variance of \$784.9 million when adjusted for Toronto Building and City Planning.

The continued impact of COVID-19 and any deviation from expectations as a result of the pandemic will impact variance projections. Any changes will be reflected in variance reporting for the twelve months ending December 31, 2022. Absent of any further intergovernmental COVID-19 funding support, a draw of up to \$403 million from the City's COVID-19 Backstop and a \$300 million reduction to the 2022 Capital Budget will be required to ensure the City maintains a balanced 2022 Operating Budget while addressing the financial impacts continuing to arise from the pandemic. A further draw of up to \$82 million from the Tax Stabilization Reserve may be required to offset year-end pressures not related to COVID-19 impacts, specific to the City's refugee response initiatives.

Appendices A, B and C provide a detailed summary of gross expenditures, revenue and net expenditures for the nine month results and projections to year-end by Program and Agency, respectively. Appendix D1 details the recommended in-year budget adjustments that are fiscally neutral to the 2022 Approved Operating Budget. Appendix D2 details the anticipated reserve fund allocations at year end.

## **DECISION HISTORY**

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City Council approved the 2022 Rate-Supported Operating Budget of \$1.958 billion gross (December 17, 2021) and the 2022 Tax Supported Operating Budget of \$13.028 billion gross and \$4.489 billion net (February 17, 2022).

This report is provided pursuant to financial management best practices and budgetary control. As part of the City of Toronto's financial accountability framework, quarterly and year-end capital variance reports are submitted to Committees and City Council, to provide financial monitoring information on operating results to date and projections to year-end, and on an exception basis, to identify issues that require direction and/or decisions from City Council.

A staff report titled "2022 COVID-19 Intergovernmental Funding Update" was submitted to and approved by the City Council on May 11 2022. The report provided an update to City Council on funding received or committed from the Federal and Provincial Governments against the budgeted amounts to support the City on the COVID-19 pandemic impact, as well as mitigating strategies in the event the budgeted funding cannot be received on time.

<https://www.toronto.ca/legdocs/mmis/2022/cc/bgrd/backgroundfile-225633.pdf>

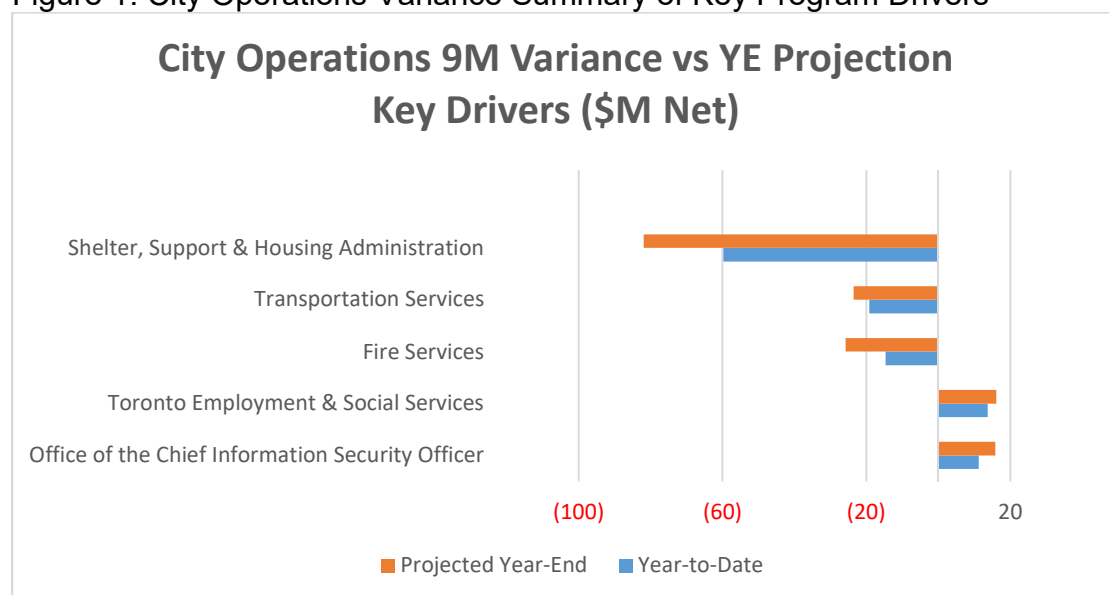
## COMMENTS

### City Operations:

As of September 30, 2022, City Operations reported a favourable year-to-date net variance of \$27.3 million (1%). While most programs were able to maintain a favourable variance, a few programs have experienced significant unfavourable pressures. Year-end projections include an unfavourable net variance of \$21.4 million (-1%).

The key drivers of the year-to-date net variances vs. year-end projections are outlined in Figure 1 below:

Figure 1: City Operations Variance Summary of Key Program Drivers



### ***Shelter, Support & Housing Administration***

A year to date unfavorable net expenditure variance of \$59.8 million is primarily due to higher than planned COVID-19 response expenditures resulting from an updated Hotel Transition Plan, inflationary increases in operating costs, delays in completion of

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supportive housing developments as well as underachieved revenues resulting from non-receipt of federal funding for the 2022 Refugee Response initiative.

For year end, a projected unfavorable net expenditure variance of \$81.9 million in refugee costs, reflecting both added response actions and added use of city's base shelter system to meet increased refugee response demands. 2022 projected expenditures for SSHA's COVID-19 response is \$341.6 million.

### ***Transportation Services***

A year to date unfavourable net variance of \$19.2 million is primarily driven by \$17.6 million expenditure pressure from the winter storm in early 2022. This expenditure variance is partially offset by under-spending in salaries and benefits as a result of vacancies, in consulting services due to contract delays, and in hydro for street lighting due to lower hydro rates than planned. Additionally, an unfavourable revenue variance of \$24.4 million related to lower utility cut repairs, lower recoveries for capital & reserve funded positions, and lower right-of-way user fees, is partially offset by higher Development Application Review Project (DARP) revenues from the industry's shift from low rise to high rise construction projects, and higher on-street parking revenue from the completion of parking expansion. The year-end projection is anticipated to be \$23.6 million unfavorable variance primarily driven by the winter storm.

### ***Fire Services***

A year to date unfavourable net expenditure variance of \$14.7 million is attributable to higher salaries and wages related to overtime to ensure fire stations were adequately staffed as well as higher wsib costs. This is partially offset by vacancy and benefit savings due to a drop in LTD premiums, lower-than-budgeted non-salary expenses, overachieved revenue in false alarm charges, and HUSAR grants recognized in 2022.

Year end is expected to see a similar trend of a \$25.8 million unfavourable net expenditure resulting mainly from COVID-related expenditures (\$45.6 million), including overtime costs.

### ***Toronto Employment & Social Services***

The year-to-date favourable net variance of \$13.7 million is comprised of lower issuances of financial, medical, and employment benefits due a lower-than-budgeted caseload as well as vacancy savings. This is partially offset by lower-than-budgeted expenditure based provincial subsidies.

A favourable projected year-end variance of \$16.1 million is primarily comprised of similar drivers, however the average monthly caseload is projected to be below budget. Cases have increased slowly but steadily since the Canadian Recovery Benefit (CRB) ended last fall, and with inflation, rising interest rates, and an expected influx of Ukrainian refugees, the expectation is that caseload will continue to increase through the remainder of the year.

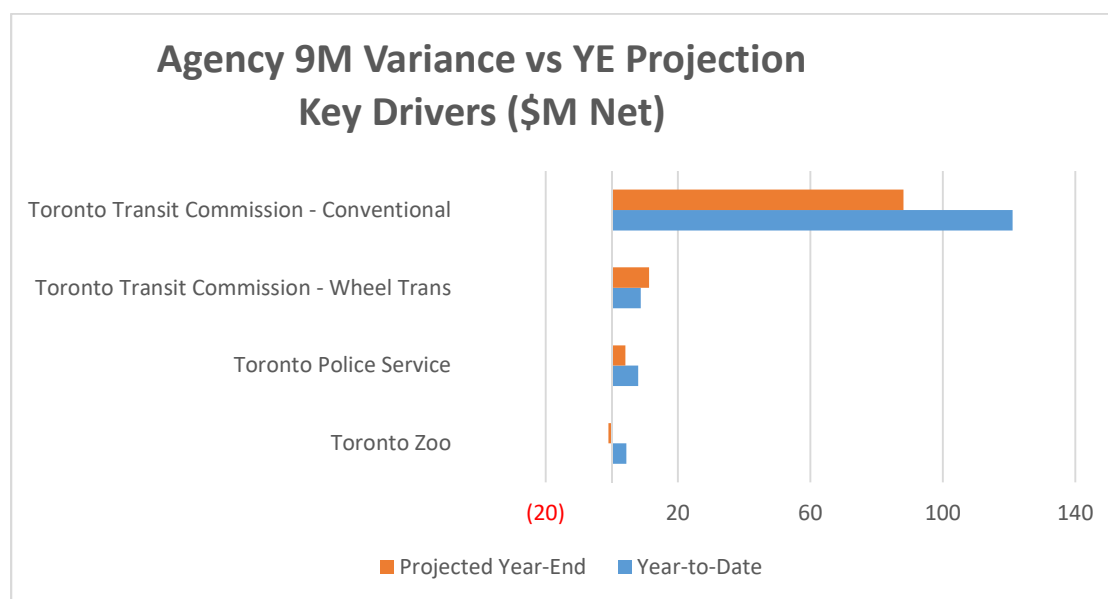
### **Office of the Chief Information Security Officer**

A favourable net variance year to date of \$11.2 million mainly driven by global cyber resource shortages which resulted in underspend in Salaries & Benefits due to recruitment challenges and difficulty with attraction and retention of cyber talent, along with an underspend in Services & Rent due to delays in large cyber procurement initiatives. This is expected to continue to year end, projecting a favourable net variance of \$15.8 million.

### **Agencies:**

As of September 30, 2022, Agencies reported a favourable net variance of \$147.4 million (6%) and are projecting a year-end favourable net variance of \$108.9 million (4%). The key drivers of the favourable net variances are outlined below:

Figure 2: Agencies Variance Summary of Key Program Drivers



### **Toronto Transit Commission - Conventional Service**

Overall, a net favourable variance to budget of \$121.1 million has been achieved, comprised of a \$47.5 million favourable variance on anticipated COVID impacts and \$73.6 million on the base budget. COVID impacts are favourable to budget due to higher than anticipated passenger revenue in the first half of the year due to the impact of the Omicron variant not being as severe as originally anticipated, in addition to lower than anticipated requirements for COVID response measures. Key drivers of the favourable variance on base budget expenditures include the opening of Line 5 being deferred to 2023. These under-expenditures have offset the impact of higher than budget diesel prices in 2022.



Overall, a net favourable variance of \$88.2 million is expected at year-end, comprised of a \$19.3 million favourable variance on anticipated COVID impacts and \$69 million on the base budget due to the same drivers as year to date.

### ***Toronto Transit Commission – Wheel Trans***

Wheel-Trans has experienced favourable gross expenditure variance of \$9.5 million and \$8.7 million net of revenue due to lower than anticipated ridership demand resulting in lower operator and contract taxi expenditures.

A Favourable gross expenditure variance of \$12.3 million and \$11.3 million net of revenue is forecast, due to the same savings as year to date.

### ***Toronto Police Service***

Toronto Police Service is reporting a favorable variance of \$8.0 million net expenditures. The favorable variance results from \$20.4 million in anticipated revenue received earlier than expected, the timing of grant payments and in-year grant funding was expected in Q4.. The Service also continues to experience high turnover for both civilian and uniform officers resulting in further net savings. This however, continues to create pressures on premium pay expenditures. Revenues have made a partial return to pre-pandemic levels through user fees and other recoveries reflecting demand for paid duties and vulnerable sector screenings.

Toronto Police Service is projecting a year end favorable variance of \$4.1 million net primarily due to greater than budgeted grant revenues. A number of factors can impact the year-end forecast given that the City has experienced an increase in events and demonstrations which have a greater impact on premium pay spending, however supply chain issues result in delays in paying for police equipment, the net effect of which is difficult to predict. Hiring efforts have improved throughout the year but the Service will continue to rely on added premium pay to address operational needs.

### ***Toronto Zoo***

A favorable net expenditure of \$4.4 million. Attendance exceeded budget by 3% despite closure in the beginning of the year. Increase in school programs, parking and zoo camp sales also contributed to favorable revenue. Gross expenditures were under budget driven by underspending in salaries due to turnover and supply chain issues delaying purchasing. The Zoo has continued to provide online offerings including daily Facebook Lives, Zoo ConnectionZ, virtual programming as well as free-to-view educational content.

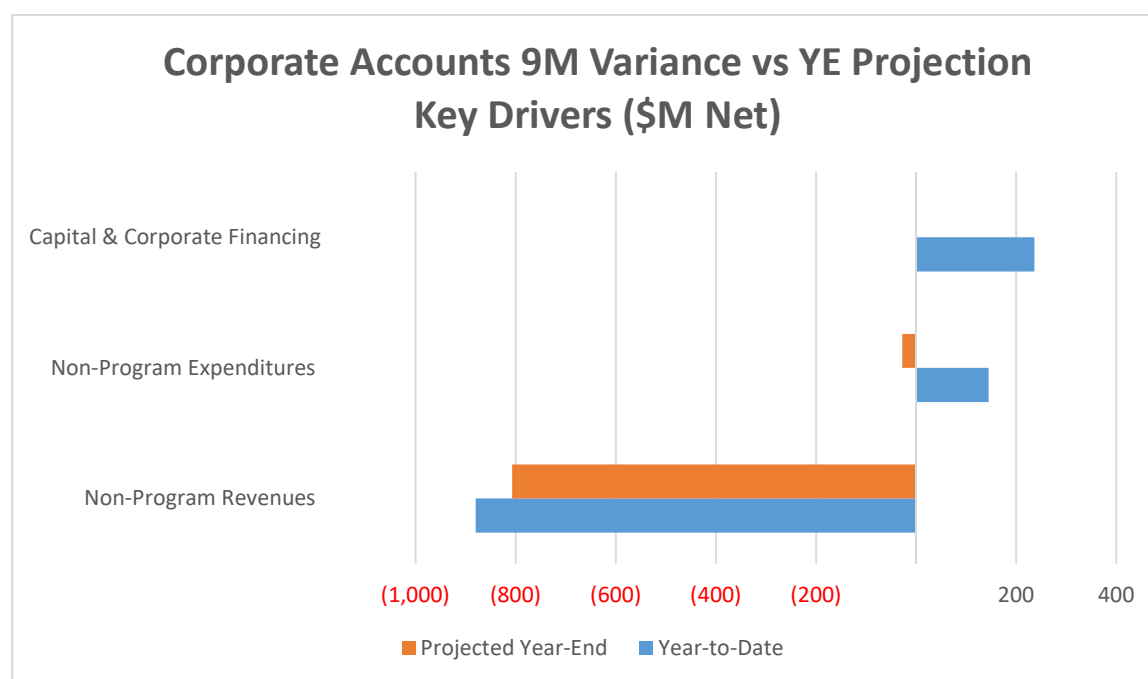
The Zoo is projecting an unfavorable net expense of \$1.0 million by year-end. Favorable revenue of \$2.7 million as the Zoo continues to see signs of pandemic recovery and changes in attendance mix and spending. Member attendance is significantly higher this year. Attendance is forecasted to reach 4% above budget. Gross expenditure is projected to be unfavorable by \$3.7 million due to increased expenses associated with meeting AZA accreditation standards and Avian Flu safety measures as well as anticipated marketing costs for the Orangutan Outdoor Exhibit.

## Corporate Accounts:

As of September 30, 2022, Corporate Accounts reported an unfavourable net variance of \$498.9 million (45%) with a projected year-end unfavourable net variance forecasted of \$834.7 million (63%) due to shortfall in COVID related revenues that were expected from other levels of government to offset COVID specific expenses.

The following key drivers have contributed to the unfavourable net variances:

Figure 3: Corporate Accounts Variance Summary of Key Drivers



### **Capital & Corporate Financing**

Year to date variance is a temporary favourable net expense of \$236.1 million that will be addressed by year end, slightly offset by an unfavorable variance in debt charges. Year end is projecting to be on budget.

### **Non-Program Expenditures**

A favourable net variance year to date of \$144.6 million due to favourable gross expenses related to Other Corporate Expenditures, associated with the provision for Omicron related COVID-19 impacts held in Non-program to offset impacts experienced in divisions, agencies and TCHC. Year end is projecting a net unfavorable variance of \$27.9 million, mainly driven by Other Corporate Expenditures underspending associated with omicron provision provided against added divisional impacts, thereby offset with spending authority contributions as detailed in Appendix D2

### **Non-Program Revenues**

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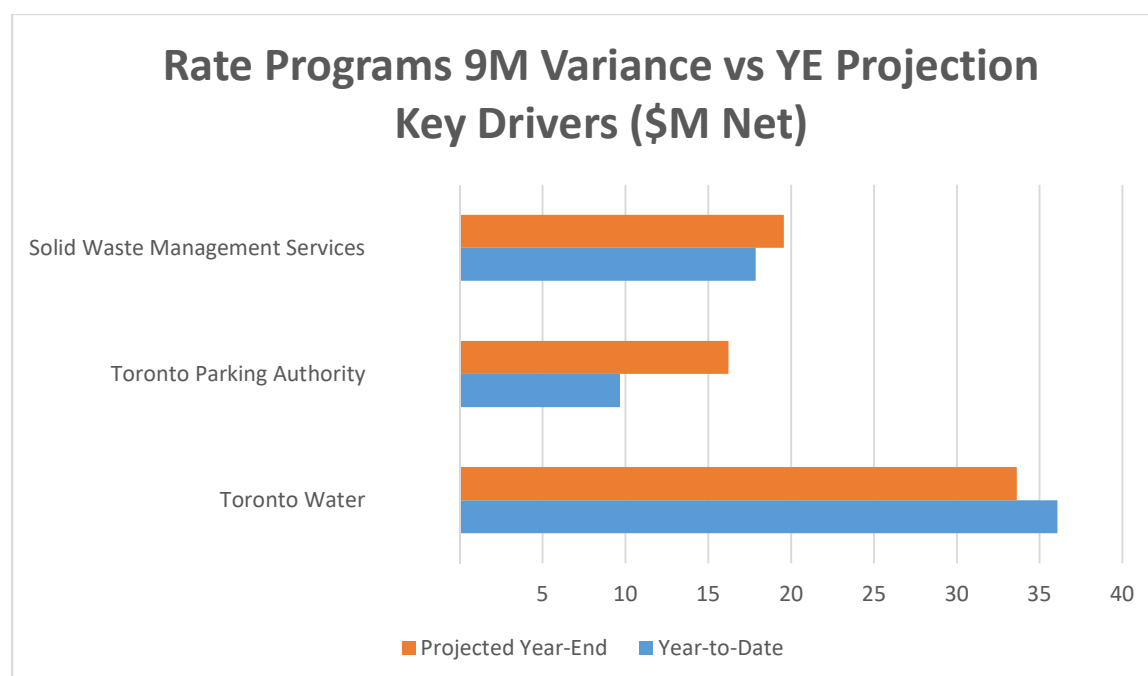
An unfavourable net variance of \$879.6 million mainly due to COVID recovery funding lower than anticipated year to date as well as lower than expected interest and investment earnings. Year end is projecting an unfavourable net variance of \$806.8 million due to these same issues.

## Rate Programs:

As of September 30, 2022, Rate Programs reported a favourable net variance of \$63.6 million with a projected year-end favourable net variance of \$69.4 million.

The following key drivers have contributed to the favourable net variances:

Figure 4: Rate Supported Variance Summary of Key Drivers



### ***Solid Waste Management Services***

The favorable net revenue and expenditure variance is \$17.9 million. Favourable gross expenditure of \$10.1 million is primarily driven by underspending in services and rents (\$7.0 million); as well as savings in salaries and benefits due to vacancies (\$1.7 million). Savings in services and rents includes lower collection cost due to reduced tonnage (\$2.8 million), lower charges in rent for machinery and equipment due to delay in the Organic Processing Facility expansion project (\$2.3 million), and lower processing cost due to reduced volumes (\$2.2 million).

Favorable revenue variance of \$7.8 million is primarily driven by improved marketable rates for sale of recyclables (\$9.5 million) and higher tipping revenue tonnage (\$2.0 million). This is partly offset by under achieved collection revenue due to timing (\$0.6 million).

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million), under achieved capital recovery (\$0.9 million), and lower revenue from Renewable Natural Gas due to project timing (\$2.5 million). Year end is forecasted to see a favorable net expenditure variance of \$19.6 million due to the continuance of the current cost drivers.

### ***Toronto Parking Authority***

Year to date, TPA has a favourable net expenditure variance of \$9.7 million compared to budget. A favourable gross expenditure variance of \$6.8 million is due to underspending of salaries and benefits by \$4.8 million due to vacancies, including management roles. Additionally favourable costs of \$2.0 million associated with rent and payment processing fees. A favourable revenue variance of \$2.8 million related to:

- Off-Street is higher than budget by \$5.7 million. Parking revenue compared to 2021 is higher by \$16.5 million, an increase of 42.4% due to increased demand for off-street parking as the pandemic recovery continues; and
- On-Street revenue is lower than budget by \$2.2 million, or a drop of 6.5%. Revenue compared to 2021 is higher by \$10.8 million, an increase of 50.9% due to increased demand as the pandemic recovery continues.

TPA continues to support various City Initiatives like CafeTo that remove on street parking spaces. Bike Share ridership revenue is lower than budget by \$0.7 million. TPA is projecting favourable net variance of \$16.2 million comprised of the same trends seen year to date

### ***Toronto Water***

The favourable year-to date net expense variance is \$36.1 million. A favourable gross expenditure variance of \$18.3 million is primarily driven by underspending in salaries and benefits (\$7.3 million), reduced hydro cost due to low rates and efficiency initiatives (\$1.3 million), lower spending in services and rents contracts due to mild winter temperatures, unused contingencies and fewer emergency repairs (\$7.2 million), as well as lower interdivisional charges (\$4.4 million). Favourable revenue variance of \$17.7 million is primarily driven by higher than anticipated sale of water revenue as a result of higher than planned consumption and timing of billings (\$27.0 million). The over achieved revenues were partially offset by lower volume of new water and sewer connection fees due to a backlog of applications and a noticeable slowdown in application rates (\$6.2 million), lower than anticipated revenue from Metrolinx transit projects due to project activity delays (\$2.3 million), and lower revenue from industrial waste surcharge and private water agreements, business closures and fewer agreements (\$1.2 million).

Projected favourable year-end net expense variance is \$33.6 million. The underspending noted above is anticipated to be offset at year end by an unfavourable variance in other expenditures mainly due to higher payment in lieu of taxes due to MPAC reassessments, a provision for bad debts (\$1.0 million) and materials and supplies due to inflationary pressures for chemicals (\$3.5 million). Revenues are

projected to be higher than budget by \$12.8 million primarily driven by the same drivers seen year to date. Year-end results can vary significantly due to uncertainty in sale of water and consumption levels arising from fluctuations in weather, a change in consumer habits and a change in government order related closure.

## Donations

The City Donations Policy delegates receipt of donations under \$50,000 to Division Heads and also requires that donations be reported as part of the quarterly variance process. As set out in Figure 5 below, the City received \$71,130 in donations during the first nine months of 2022.

Figure 5:

**Donations Received Less than \$50,000  
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022  
(In \$000s)**

Donor	Amount (\$000s)	Purpose
<b>Environment &amp; Climate</b>		
eDonations through DonateTO directed to the PollinateTO Community Grants Program.	1.00	Donations are directed to the PollinateTO Community Grants Program, which funds community-led pollinator stewardship projects. Donations will be used to support community-led projects that have been approved through the PollinateTO Community Grants
<i>Sub-Total</i>	<i>1.00</i>	
<b>Municipal Licensing &amp; Standards</b>		
Individual Donors	48.79	Care and services related to animals
<i>Sub-Total</i>	<i>48.79</i>	
<b>Economic Development &amp; Culture</b>		
Fort York, General Cash/ From the Box	0.71	General Donation
Market Gallery, General Cash/From the Box	0.17	General Donation
Montgomery's Inn, General Cash/From the Box	0.10	General Donation
Spadina House, General Cash/From the Box	1.36	General Donation
Tax Unit Transfer Donation- re Blackhurst CC	7.99	Reinvest in the Blackhurst Cultural Centre
<i>Sub-Total</i>	<i>10.34</i>	
<b>Parks, Forestry &amp; Recreation</b>		
Individual Donor	1.17	Tree Planting Program
National Inc	7.50	Humber Line Park Cricket Field Improvement
<i>Sub-Total</i>	<i>8.67</i>	
<b>Toronto Public Health</b>		
eDonations	0.25	COVID-19 Vaccine Equity Transportation
<i>Sub-Total</i>	<i>0.3</i>	
<b>Toronto Paramedic Services</b>		
Individual Donor(s)	0.81	Individual donors to Safe City - First Aid, CPR, AED trainings
<i>Sub-Total</i>	<i>0.81</i>	
<b>TO Live</b>		
Individual donors	1.27	'Canada Helps' Program and ticketing donations
<i>Sub-Total</i>	<i>1.27</i>	
<b>Grand Total</b>	<b>71.13</b>	

## CONTACT

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## SIGNATURE

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Heather Taylor  
Chief Financial Officer and Treasurer

## ATTACHMENTS

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Appendix A - City of Toronto Net Expenditures for Nine Months Ended September 30, 2022

Appendix B - City of Toronto Gross Expenditures for Nine Months Ended September 30, 2022

Appendix C - City of Toronto Revenues for Nine Months Ended September 30, 2022

Appendix D1 - Pending Budget Adjustments

Appendix D2 - Recommended Expenditure Authority

Appendix E - Operating Variance Dashboard for City Programs and Agencies

## Appendix A

CITY OF TORONTO CONSOLIDATED NET EXPENDITURES VARIANCE FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022 (\$000s)								
	September 30, 2022				December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Community and Social Services</b>								
Housing Secretariat	308,384	307,532	851	0%	410,691	403,626	7,065	2%
Children's Services	61,237	59,214	2,023	3%	92,293	89,747	2,546	3%
Court Services	(27,903)	(26,349)	(1,555)	6%	(36,328)	(36,048)	(280)	1%
Economic Development & Culture	72,818	69,521	3,297	5%	82,240	82,618	(378)	0%
Fire Services	377,866	392,548	(14,682)	-4%	502,698	528,456	(25,758)	-5%
Toronto Paramedic Services	73,152	76,684	(3,532)	-5%	100,129	103,137	(3,008)	-3%
Seniors Services and Long-Term Care	47,260	48,739	(1,479)	-3%	73,315	72,647	667	1%
Parks, Forestry & Recreation	256,538	240,549	15,988	6%	344,175	336,681	7,493	2%
Shelter, Support & Housing Administration	325,297	385,079	(59,782)	-18%	451,157	533,103	(81,946)	-18%
Social Development, Finance & Administration	62,257	37,150	25,107	40%	79,605	72,736	6,869	9%
Toronto Employment & Social Services	59,125	45,433	13,693	23%	81,431	65,336	16,095	20%
Sub-Total Community and Social Services	1,616,031	1,636,100	(20,069)	-1%	2,181,404	2,252,040	(70,636)	-3%
<b>Infrastructure and Development Services</b>								
City Planning	8,242	(8,740)	16,982	206%	13,338	(7,648)	20,986	157%
Office of Emergency Management	2,039	1,348	691	34%	3,301	2,835	466	14%
Municipal Licensing & Standards	15,315	10,752	4,563	30%	22,335	18,940	3,394	15%
Policy, Planning, Finance & Administration	3,759	3,523	236	6%	4,860	4,851	10	0%
Engineering & Construction Services	1,933	(1,733)	3,665	190%	567	(1,235)	1,803	318%
Toronto Building	(5,239)	(16,222)	10,983	-210%	(16,147)	(32,831)	16,684	-103%
Transportation Services	146,478	165,662	(19,183)	-13%	233,984	257,550	(23,565)	-10%
Transit Expansion	2,963	683	2,280	77%	2,337	1,722	615	26%
Sub-Total Infrastructure and Development Services	175,489	155,272	20,217	12%	264,576	244,184	20,392	8%
<b>Finance and Treasury Services</b>								
Office of the Chief Financial Officer and Treasurer	9,237	8,827	411	4%	13,515	12,986	529	4%
Office of the Controller	29,795	24,855	4,941	17%	42,881	35,242	7,639	18%
Sub-Total Finance and Treasury Services	39,033	33,681	5,351	14%	56,396	48,228	8,168	14%
<b>Corporate Services</b>								
Corporate Real Estate Management	82,292	84,698	(2,405)	-3%	111,529	113,910	(2,380)	-2%
Environment & Climate	8,888	8,778	110	1%	13,590	13,353	237	2%
Fleet Services	19,813	27,691	(7,878)	-40%	29,203	37,642	(8,440)	-29%
Office of the Chief Information Security Officer	25,437	14,246	11,191	44%	40,132	24,301	15,831	39%
Technology Services	90,793	82,903	7,890	9%	111,823	104,361	7,462	7%
311 Toronto	7,593	7,652	(59)	-1%	10,661	10,849	(187)	-2%
Sub-Total Corporate Services	234,816	225,968	8,847	4%	316,940	304,417	12,523	4%
<b>City Manager</b>								
City Manager's Office	44,882	42,011	2,872	6%	63,701	61,305	2,396	4%
Sub-Total City Manager	44,882	42,011	2,872	6%	63,701	61,305	2,396	4%
<b>Other City Programs</b>								
City Clerk's Office	27,821	26,723	1,098	4%	37,877	36,147	1,730	5%
Legal Services	24,939	18,798	6,141	25%	34,725	31,348	3,377	10%
Mayor's Office	1,853	1,852	1	0%	2,567	2,567	0	0%
City Council	16,018	14,017	2,001	12%	21,862	21,860	2	0%
Sub-Total Other City Programs	70,632	61,391	9,241	13%	97,031	91,922	5,109	5%
<b>Accountability Offices</b>								
Auditor General's Office	5,449	4,626	823	15%	7,658	6,958	700	9%
Integrity Commissioner's Office	473	404	69	15%	662	676	(15)	-2%
Office of the Lobbyist Registrar	890	884	6	1%	1,257	1,230	27	2%
Office of the Ombudsman	1,956	1,969	(13)	-1%	2,688	2,739	(50)	-2%
Sub-Total Accountability Offices	8,768	7,882	886	10%	12,264	11,603	662	5%
<b>TOTAL - CITY OPERATIONS</b>	<b>2,189,650</b>	<b>2,162,306</b>	<b>27,344</b>	<b>1%</b>	<b>2,992,312</b>	<b>3,013,698</b>	<b>(21,386)</b>	<b>-1%</b>

Staff report for action on Operating Variance Report for the Nine Months  
Ended September 30, 2022



## Appendix A

CITY OF TORONTO CONSOLIDATED NET EXPENDITURES VARIANCE FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022 (\$000s)								
	September 30, 2022				December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Agencies</b>								
Toronto Public Health	99,671	98,316	1,355	1%	128,346	123,480	4,865	4%
Toronto Public Library	154,320	153,195	1,126	1%	209,785	209,785	0	0%
Association of Community Centres	7,129	6,691	438	6%	9,426	9,369	57	1%
Exhibition Place	2,760	2,814	(53)	-2%	3,300	2,800	500	15%
Heritage Toronto	205	114	92	45%	511	456	55	11%
TO Live	6,241	5,163	1,077	17%	8,059	8,118	(59)	-1%
Toronto Zoo	9,609	5,177	4,432	46%	17,419	18,467	(1,048)	-6%
Arena Boards of Management	1,025	489	537	52%	1,488	820	668	45%
Yonge-Dundas Square	936	272	664	71%	1,165	872	294	25%
CreateTO	0	0	0	n/a	(0)	0	(0)	100%
Toronto & Region Conservation Authority	4,093	4,093	0	0%	5,459	5,459	0	0%
Toronto Transit Commission - Conventional	1,056,670	935,580	121,091	11%	1,337,342	1,249,198	88,144	7%
Toronto Transit Commission - Wheel Trans	93,928	85,203	8,725	9%	129,453	118,175	11,278	9%
Toronto Police Service	831,426	823,415	8,011	1%	1,118,219	1,114,093	4,126	0%
Toronto Police Services Board	1,477	1,555	(79)	-5%	1,970	1,970	0	0%
<b>TOTAL - AGENCIES</b>	<b>2,269,490</b>	<b>2,122,076</b>	<b>147,415</b>	<b>6%</b>	<b>2,971,941</b>	<b>2,863,062</b>	<b>108,879</b>	<b>4%</b>
<b>Corporate Accounts</b>								
Capital From Current	257,161	750	256,411	100%	192,882	192,882	(0)	0%
Technology Sustainment	15,972	15,972	0	0%	21,297	21,297	0	0%
Debt Charges	469,958	490,265	(20,307)	-4%	647,213	647,213	0	0%
Capital & Corporate Financing	743,092	506,988	236,104	32%	861,392	861,392	0	0%
<b>Non-Program Expenditures</b>								
Tax Deficiencies / Write Offs	32,039	25,469	6,570	21%	42,736	34,685	8,051	19%
Tax Increment Equivalent Grants (TIEG)	37,927	28,831	9,096	24%	50,570	38,441	12,128	24%
Assessment Function (MPAC)	34,886	34,789	97	0%	46,515	46,385	129	0%
Funding of Employee Related Liabilities	53,083	53,087	(4)	0%	70,782	70,782	0	0%
Other Corporate Expenditures*	112,340	2,328	110,011	98%	140,826	194,026	(53,200)	-38%
Insurance Contributions	36,238	36,238	0	0%	48,317	48,317	0	0%
Parking Tag Enforcement & Operations Exp	44,317	33,842	10,475	24%	61,317	56,693	4,624	8%
Programs Funded from Reserve Funds	4,780	1,139	3,641	76%	(0)	(0)	(0)	7%
Heritage Property Taxes Rebate	1,509	1,225	284	19%	2,012	1,633	379	19%
Solid Waste Management Services Rebate	57,153	56,486	666	1%	75,371	75,371	0	0%
Tax Increment Funding (TIF)	3,744	0	3,744	100%	4,992	4,992	0	0%
<b>Non-Program Expenditures</b>	<b>418,016</b>	<b>273,434</b>	<b>144,582</b>	<b>35%</b>	<b>543,437</b>	<b>571,326</b>	<b>(27,889)</b>	<b>-5%</b>
<b>Non-Program Revenue</b>								
Payments in Lieu of Taxes	(95,379)	(94,505)	(874)	1%	(95,379)	(94,505)	(874)	1%
Supplementary Taxes	(24,567)	(25,815)	1,248	-5%	(40,353)	(37,818)	(2,535)	6%
Tax Penalty Revenue	(33,872)	(38,799)	4,927	-15%	(36,900)	(45,700)	8,800	-24%
Interest/Investment Earnings	(69,052)	3,498	(72,550)	105%	(94,646)	(40,507)	(54,139)	57%
Other Corporate Revenues	(4,237)	292	(4,529)	107%	(7,358)	(6,997)	(361)	5%
Provincial Gas Tax	(68,700)	(46,457)	(22,243)	32%	(91,600)	(91,600)	0	0%
COVID -19 recovery	(1,134,847)	(187,035)	(947,812)	84%	(1,399,071)	(598,178)	(800,893)	57%
Dividend Income	(59,250)	(63,450)	4,200	-7%	(79,000)	(84,600)	5,600	-7%
Provincial Revenue	0	0	0	n/a	0	0	0	n/a
Municipal Land Transfer Tax	(659,945)	(795,646)	135,700	-21%	(725,023)	(725,023)	(0)	0%
Third Party Sign Tax	(9,517)	(9,792)	276	-3%	(9,517)	(9,792)	276	-3%
Parking Authority Revenues	(5,310)	(4,502)	(808)	15%	(7,080)	(7,080)	0	0%
Admin Support Recoveries - Water	(14,230)	(14,230)	0	0%	(18,973)	(18,973)	0	0%
Admin Support Recoveries - Health & EMS	(8,866)	(8,866)	0	0%	(11,821)	(11,821)	0	0%
Parking Tag Enforcement & Operations Rev	(64,229)	(62,191)	(2,037)	3%	(89,433)	(89,433)	0	0%
Other Tax Revenues	(10,462)	(10,561)	99	-1%	(10,462)	(10,561)	99	-1%
Municipal Accommodation Tax (MAT)	0	(11,943)	11,943	n/a	0	(22,466)	22,466	n/a
Casino Woodbine Revenues	(5,585)	(18,415)	12,830	-230%	(7,254)	(22,000)	14,746	-203%
<b>Non-Program Revenues</b>	<b>(2,268,046)</b>	<b>(1,388,416)</b>	<b>(879,630)</b>	<b>39%</b>	<b>(2,723,871)</b>	<b>(1,917,055)</b>	<b>(806,816)</b>	<b>30%</b>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>(1,106,938)</b>	<b>(607,994)</b>	<b>(498,944)</b>	<b>45%</b>	<b>(1,319,042)</b>	<b>(484,336)</b>	<b>(834,705)</b>	<b>63%</b>
<b>TOTAL TAX SUPPORTED PROGRAMS / AGENCIES</b>	<b>3,352,203</b>	<b>3,676,387</b>	<b>(324,184)</b>	<b>-10%</b>	<b>4,645,212</b>	<b>5,392,424</b>	<b>(747,212)</b>	<b>-16%</b>
<b>Less Toronto Building</b>	<b>(5,239)</b>	<b>(16,222)</b>	<b>10,983</b>	<b>-210%</b>	<b>(16,147)</b>	<b>(32,831)</b>	<b>16,684</b>	<b>-103%</b>
<b>Less City Planning</b>	<b>8,242</b>	<b>(8,740)</b>	<b>16,982</b>	<b>206%</b>	<b>13,338</b>	<b>(7,648)</b>	<b>20,986</b>	<b>157%</b>
<b>TOTAL ADJUSTED TAX SUPPORTED PROGRAMS/AGENCIES</b>	<b>3,349,200</b>	<b>3,701,350</b>	<b>(352,150)</b>	<b>-11%</b>	<b>4,648,020</b>	<b>5,432,903</b>	<b>(784,882)</b>	<b>-17%</b>
<b>RATE SUPPORTED PROGRAMS</b>								
Solid Waste Management Services	(15,860)	(33,718)	17,858	-113%	(0)	(19,560)	19,560	n/a
Toronto Parking Authority	(11,846)	(21,516)	9,670	-82%	(14,401)	(30,619)	16,218	-113%
Toronto Water	(5,156)	(41,230)	36,074	-700%	0	(33,621)	33,621	n/a
<b>TOTAL RATE SUPPORTED PROGRAMS</b>	<b>(32,862)</b>	<b>(96,464)</b>	<b>63,602</b>	<b>-194%</b>	<b>(14,401)</b>	<b>(83,800)</b>	<b>69,398</b>	<b>-482%</b>

\*Reflects all allocations as outlined in Appendix D2

## Appendix B

<b>CITY OF TORONTO</b> <b>CONSOLIDATED GROSS EXPENDITURES VARIANCE</b> <b>FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022</b> <b>(\$000s)</b>								
	September 30, 2022				December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Community and Social Services</b>								
Housing Secretariat	513,170	458,897	54,273	11%	701,468	668,421	33,048	5%
Children's Services	468,959	517,543	(48,584)	-10%	870,983	836,847	34,136	4%
Court Services	23,960	20,994	2,966	12%	32,826	30,025	2,802	9%
Economic Development & Culture	82,955	78,407	4,548	5%	107,013	101,027	5,986	6%
Fire Services	393,963	415,170	(21,207)	-5%	524,217	553,875	(29,658)	-6%
Toronto Paramedic Services	214,739	212,820	1,919	1%	294,746	292,806	1,940	1%
Seniors Services and Long-Term Care	237,942	251,448	(13,506)	-6%	328,552	346,493	(17,942)	-5%
Parks, Forestry & Recreation	341,279	312,291	28,988	8%	482,097	450,747	31,351	7%
Shelter, Support & Housing Administration	462,395	484,683	(22,288)	-5%	628,032	663,681	(35,649)	-6%
Social Development, Finance & Administrative	72,509	48,061	24,448	34%	95,167	88,541	6,626	7%
Toronto Employment & Social Services	862,798	672,165	190,633	22%	1,157,836	929,250	228,586	20%
Sub-Total Community and Social Services	3,674,669	3,472,479	202,190	6%	5,222,937	4,961,713	261,224	5%
<b>Infrastructure and Development Services</b>								
City Planning	40,675	37,845	2,831	7%	57,316	53,378	3,938	7%
Office of Emergency Management	2,689	2,328	361	13%	3,951	3,815	136	3%
Municipal Licensing & Standards	41,739	41,054	685	2%	64,638	59,286	5,352	8%
Policy, Planning, Finance & Administration	12,223	12,119	104	1%	16,730	16,710	20	0%
Engineering & Construction Services	53,986	50,359	3,627	7%	75,394	70,407	4,986	7%
Toronto Building	48,202	36,504	11,698	24%	68,046	51,409	16,637	24%
Transportation Services	297,553	292,329	5,224	2%	436,777	427,539	9,238	2%
Transit Expansion	6,660	4,659	2,001	30%	9,777	6,922	2,855	29%
Sub-Total Infrastructure and Development Services	503,727	477,197	26,530	5%	732,629	689,465	43,163	6%
<b>Finance and Treasury Services</b>								
Office of the Chief Financial Officer and Treasurer	11,826	11,112	714	6%	17,140	16,120	1,019	6%
Office of the Controller	64,141	54,474	9,667	15%	87,814	76,235	11,579	13%
Sub-Total Finance and Treasury Services	75,967	65,586	10,381	14%	104,954	92,356	12,598	12%
<b>Corporate Services</b>								
Corporate Real Estate Management	141,203	140,116	1,087	1%	206,889	202,633	4,256	2%
Environment & Climate	9,749	9,040	709	7%	17,867	15,147	2,720	15%
Fleet Services	41,748	47,545	(5,797)	-14%	63,087	69,107	(6,020)	-10%
Office of the Chief Information Security Officer	25,437	14,246	11,191	44%	45,132	24,301	20,831	46%
Technology Services	112,506	100,518	11,988	11%	146,323	129,157	17,166	12%
311 Toronto	13,981	13,896	85	1%	19,280	19,159	121	1%
Sub-Total Corporate Services	344,624	325,361	19,263	6%	498,577	459,503	39,074	8%
<b>City Manager</b>								
City Manager's Office	59,140	50,975	8,165	14%	85,157	75,900	9,257	11%
Sub-Total City Manager	59,140	50,975	8,165	14%	85,157	75,900	9,257	11%
<b>Other City Programs</b>								
City Clerk's Office	42,929	37,986	4,943	12%	66,187	63,957	2,230	3%
Legal Services	44,196	38,752	5,443	12%	61,202	56,629	4,572	7%
Mayor's Office	1,853	1,852	1	0%	2,567	2,567	0	0%
City Council	16,018	14,019	1,999	12%	24,202	24,202	0	0%
Sub-Total Other City Programs	104,997	92,609	12,387	12%	154,158	147,356	6,802	4%
<b>Accountability Offices</b>								
Auditor General's Office	5,449	4,626	823	15%	7,729	6,958	771	10%
Integrity Commissioner's Office	473	404	69	15%	762	775	(13)	-2%
Office of the Lobbyist Registrar	890	884	6	1%	1,257	1,230	27	2%
Office of the Ombudsman	1,956	1,969	(13)	-1%	2,688	2,739	(50)	-2%
Sub-Total Accountability Offices	8,768	7,882	886	10%	12,435	11,701	735	6%
<b>TOTAL - CITY OPERATIONS</b>	<b>4,771,892</b>	<b>4,492,089</b>	<b>279,802</b>	<b>6%</b>	<b>6,810,848</b>	<b>6,437,994</b>	<b>372,854</b>	<b>5%</b>

Staff report for action on Operating Variance Report for the Nine Months  
Ended September 30, 2022

## Appendix B

CITY OF TORONTO CONSOLIDATED GROSS EXPENDITURES VARIANCE FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022 (\$000s)								
September 30, 2022					December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Agencies</b>								
Toronto Public Health	254,007	248,980	5,027	2%	370,782	371,009	(227)	0%
Toronto Public Library	163,583	163,019	564	0%	228,305	228,856	(551)	0%
Association of Community Centres	7,234	6,885	349	5%	9,665	9,583	82	1%
Exhibition Place	45,589	42,457	3,132	7%	59,885	60,338	(453)	-1%
Heritage Toronto	924	635	289	31%	1,306	1,059	247	19%
TO Live	28,177	16,809	11,369	40%	38,673	32,537	6,135	16%
Toronto Zoo	42,562	41,955	607	1%	55,260	58,989	(3,729)	-7%
Arena Boards of Management	6,939	6,548	391	6%	9,783	9,468	316	3%
Yonge-Dundas Square	2,571	2,222	349	14%	3,480	3,227	253	7%
CreateTO	12,156	11,702	453	4%	16,831	16,831	(0)	0%
Toronto & Region Conservation Authority	8,191	8,191	0	0%	10,925	10,925	0	0%
Toronto Transit Commission - Conventional	1,575,509	1,497,302	78,207	5%	2,148,568	2,051,422	97,146	5%
Toronto Transit Commission - Wheel Trans	98,271	88,760	9,511	10%	135,448	123,186	12,262	9%
Toronto Police Service	901,706	914,046	(12,340)	-1%	1,262,428	1,281,293	(18,865)	-1%
Toronto Police Services Board	2,283	1,555	728	32%	3,045	2,981	65	2%
<b>TOTAL - AGENCIES</b>	<b>3,149,701</b>	<b>3,051,065</b>	<b>98,636</b>	<b>3%</b>	<b>4,354,384</b>	<b>4,261,704</b>	<b>92,680</b>	<b>2%</b>
<b>Corporate Accounts</b>								
Capital From Current	257,161	750	256,411	100%	342,882	342,882	(0)	0%
Technology Sustainment	15,972	15,972	0	0%	21,297	21,297	0	0%
Debt Charges	532,148	533,667	(1,519)	0%	730,121	730,121	0	0%
Capital & Corporate Financing	805,282	550,389	254,893	32%	1,094,300	1,094,300	0	0%
<b>Non-Program Expenditures</b>								
Tax Deficiencies / Write Offs	32,039	25,469	6,570	21%	42,736	34,685	8,051	19%
Tax Increment Equivalent Grants (TIEG)	37,927	28,831	9,096	24%	50,570	38,441	12,128	24%
Assessment Function (MPAC)	34,886	34,789	97	0%	46,515	46,385	129	0%
Funding of Employee Related Liabilities	53,083	53,087	(4)	0%	70,782	70,782	0	0%
Other Corporate Expenditures*	135,360	24,442	110,918	82%	197,418	241,841	(44,423)	-23%
Insurance Contributions	36,238	36,238	0	0%	48,317	48,317	0	0%
Parking Tag Enforcement & Operations Exp	44,317	33,842	10,475	24%	61,317	56,693	4,624	8%
Programs Funded from Reserve Funds	121,362	120,071	1,291	1%	155,442	155,442	0	0%
Heritage Property Taxes Rebate	1,509	1,225	284	19%	2,012	1,633	379	19%
Solid Waste Management Services Rebate	57,153	56,486	666	1%	75,371	75,371	0	0%
Tax Increment Funding (TIF)	3,744	0	3,744	100%	4,992	4,992	0	0%
New Vacancy Rebate Program	0	2,199	(2,199)	n/a	0	0	0	n/a
Service Efficiency Studies	0	4	(4)	n/a	0	0	0	n/a
<b>Non-Program Expenditures</b>	<b>557,618</b>	<b>414,480</b>	<b>143,138</b>	<b>26%</b>	<b>755,472</b>	<b>774,583</b>	<b>(19,112)</b>	<b>-3%</b>
<b>Non-Program Revenue</b>								
Payments in Lieu of Taxes	0	0	0	n/a	0	0	0	n/a
Supplementary Taxes	0	0	0	n/a	0	0	0	n/a
Tax Penalty Revenue	0	0	0	n/a	0	0	0	n/a
Interest/Investment Earnings	7,019	6,368	652	9%	9,857	9,676	182	2%
Other Corporate Revenues	630	4,351	(3,722)	-591%	835	803	32	4%
Provincial Gas Tax	0	0	0	n/a	0	0	0	n/a
COVID -19 recovery	0	0	0	n/a	0	0	0	n/a
Dividend Income	0	0	0	n/a	0	0	0	n/a
Provincial Revenue	0	0	0	n/a	0	0	0	n/a
Municipal Land Transfer Tax	54,519	55,087	(568)	-1%	222,667	222,667	0	0%
Third Party Sign Tax	0	0	0	n/a	0	0	0	n/a
Parking Authority Revenues	0	0	0	n/a	0	0	0	n/a
Admin Support Recoveries - Water	0	0	0	n/a	0	0	0	n/a
Admin Support Recoveries - Health & EMS	0	0	0	n/a	0	0	0	n/a
Other Tax Revenues	197	104	92	47%	197	104	92	47%
Municipal Accommodation Tax (MAT)	12,987	27,589	(14,602)	-112%	16,875	27,589	(10,714)	-63%
Casino Woodbine Revenues	0	0	0	n/a	0	0	0	n/a
<b>Non-Program Revenues</b>	<b>75,352</b>	<b>93,499</b>	<b>(18,147)</b>	<b>-24%</b>	<b>250,432</b>	<b>260,840</b>	<b>(10,408)</b>	<b>-4%</b>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>1,438,252</b>	<b>1,058,368</b>	<b>379,884</b>	<b>26%</b>	<b>2,100,203</b>	<b>2,129,723</b>	<b>(29,520)</b>	<b>-1%</b>
<b>TOTAL TAX SUPPORTED PROGRAMS /</b>	<b>9,359,845</b>	<b>8,601,523</b>	<b>758,322</b>	<b>8%</b>	<b>13,265,436</b>	<b>12,829,421</b>	<b>436,015</b>	<b>3%</b>
<b>RATE SUPPORTED PROGRAMS</b>								
Solid Waste Management Services	272,598	262,492	10,106	4%	391,057	380,732	10,325	3%
Toronto Parking Authority	79,122	72,288	6,834	9%	105,900	98,954	6,946	7%
Toronto Water	1,071,214	1,052,866	18,348	2%	1,447,082	1,426,251	20,831	1%
<b>TOTAL RATE SUPPORTED PROGRAMS</b>	<b>1,422,934</b>	<b>1,387,646</b>	<b>35,288</b>	<b>2%</b>	<b>1,944,038</b>	<b>1,905,936</b>	<b>38,102</b>	<b>2%</b>

\*Reflects all allocations as outlined in Appendix D2

## Appendix C

CITY OF TORONTO CONSOLIDATED REVENUE VARIANCE FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022 (S000s)								
	September 30, 2022				December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Community and Social Services</b>								
Housing Secretariat	204,787	151,364	(53,422)	-26%	290,777	264,795	(25,983)	-9%
Children's Services	407,722	458,329	50,607	12%	778,690	747,100	(31,590)	-4%
Court Services	51,863	47,343	(4,521)	-9%	69,154	66,073	(3,081)	-4%
Economic Development & Culture	10,137	8,887	(1,250)	-12%	24,773	18,409	(6,364)	-26%
Fire Services	16,098	22,623	6,525	41%	21,519	25,419	3,900	18%
Toronto Paramedic Services	141,587	136,136	(5,450)	-4%	194,617	189,669	(4,948)	-3%
Seniors Services and Long-Term Care	190,681	202,709	12,027	6%	255,237	273,846	18,609	7%
Parks, Forestry & Recreation	84,741	71,742	(12,999)	-15%	137,923	114,065	(23,858)	-17%
Shelter, Support & Housing Administration	137,098	99,604	(37,493)	-27%	176,875	130,578	(46,297)	-26%
Social Development, Finance & Administration	10,252	10,910	659	6%	15,562	15,805	243	2%
Toronto Employment & Social Services	803,672	626,732	(176,940)	-22%	1,076,405	863,914	(212,491)	-20%
<b>Sub-Total Community and Social Services</b>	<b>2,058,638</b>	<b>1,836,379</b>	<b>(222,259)</b>	<b>-11%</b>	<b>3,041,533</b>	<b>2,709,673</b>	<b>(331,860)</b>	<b>-11%</b>
<b>Infrastructure and Development Services</b>								
City Planning	32,434	46,585	14,152	44%	43,977	61,026	17,048	39%
Office of Emergency Management	650	980	330	51%	650	980	330	51%
Municipal Licensing & Standards	26,424	30,302	3,878	15%	42,303	40,346	(1,958)	-5%
Policy, Planning, Finance & Administration	8,463	8,596	132	2%	11,870	11,859	(11)	0%
Engineering & Construction Services	52,053	52,092	38	0%	74,826	71,642	(3,184)	-4%
Toronto Building	53,441	52,726	(715)	-1%	84,193	84,240	47	0%
Transportation Services	151,074	126,667	(24,407)	-16%	202,793	169,989	(32,803)	-16%
Transit Expansion	3,698	3,976	279	8%	7,440	5,200	(2,240)	-30%
<b>Sub-Total Infrastructure and Development Services</b>	<b>328,237</b>	<b>321,925</b>	<b>(6,313)</b>	<b>-2%</b>	<b>468,053</b>	<b>445,281</b>	<b>(22,771)</b>	<b>-5%</b>
<b>Finance and Treasury Services</b>								
Office of the Chief Financial Officer and Treasurer	2,589	2,286	(303)	-12%	3,624	3,135	(490)	-14%
Office of the Controller	34,346	29,619	(4,727)	-14%	44,934	40,993	(3,940)	-9%
<b>Sub-Total Finance and Treasury Services</b>	<b>36,935</b>	<b>31,905</b>	<b>(5,030)</b>	<b>-14%</b>	<b>48,558</b>	<b>44,128</b>	<b>(4,430)</b>	<b>-9%</b>
<b>Corporate Services</b>								
Corporate Real Estate Management	58,911	55,418	(3,493)	-6%	95,359	88,723	(6,636)	-7%
Environment & Climate	861	261	(600)	-70%	4,277	1,794	(2,483)	-58%
Fleet Services	21,935	19,854	(2,081)	-9%	33,884	31,464	(2,420)	-7%
Office of the Chief Information Security Officer	0	0	0	n/a	5,000	0	(5,000)	-100%
Technology Services	21,713	17,615	(4,098)	-19%	34,499	24,795	(9,704)	-28%
311 Toronto	6,388	6,244	(144)	-2%	8,618	8,310	(308)	-4%
<b>Sub-Total Corporate Services</b>	<b>109,808</b>	<b>99,392</b>	<b>(10,416)</b>	<b>-9%</b>	<b>181,637</b>	<b>155,086</b>	<b>(26,551)</b>	<b>-15%</b>
<b>City Manager</b>								
City Manager's Office	14,258	8,964	(5,294)	-37%	21,457	14,595	(6,861)	-32%
<b>Sub-Total City Manager</b>	<b>14,258</b>	<b>8,964</b>	<b>(5,294)</b>	<b>-37%</b>	<b>21,457</b>	<b>14,595</b>	<b>(6,861)</b>	<b>-32%</b>
<b>Other City Programs</b>								
City Clerk's Office	15,108	11,263	(3,845)	-25%	28,311	27,811	(500)	-2%
Legal Services	19,256	19,954	698	4%	26,477	25,282	(1,195)	-5%
Mayor's Office	0	0	0	n/a	0	0	0	n/a
City Council	0	2	2	n/a	2,340	2,342	2	0%
<b>Sub-Total Other City Programs</b>	<b>34,365</b>	<b>31,219</b>	<b>(3,146)</b>	<b>-9%</b>	<b>57,128</b>	<b>55,434</b>	<b>(1,694)</b>	<b>-3%</b>
<b>Accountability Offices</b>								
Auditor General's Office	0	0	0	n/a	71	0	(71)	-100%
Integrity Commissioner's Office	0	0	0	n/a	100	98	(2)	-2%
Office of the Lobbyist Registrar	0	0	0	n/a	0	0	0	n/a
Office of the Ombudsman	0	0	0	n/a	0	0	0	n/a
<b>Sub-Total Accountability Offices</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>n/a</b>	<b>171</b>	<b>98</b>	<b>(73)</b>	<b>-43%</b>
<b>TOTAL - CITY OPERATIONS</b>	<b>2,582,241</b>	<b>2,329,783</b>	<b>(252,458)</b>	<b>-10%</b>	<b>3,818,536</b>	<b>3,424,296</b>	<b>(394,240)</b>	<b>-10%</b>

Staff report for action on Operating Variance Report for the Nine Months  
Ended September 30, 2022

## Appendix C

CITY OF TORONTO CONSOLIDATED REVENUE VARIANCE FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022 (S000s)								
	September 30, 2022				December 31, 2022			
	Year-To-Date		Actual vs Budget		Year-End		Projection vs Budget	
	Budget	Actual	Favourable / (Unfavourable)	%	Budget	Projection	Favourable / (Unfavourable)	%
<b>Agencies</b>								
Toronto Public Health	154,336	150,664	(3,672)	-2%	242,436	247,529	5,093	2%
Toronto Public Library	9,262	9,824	562	6%	18,520	19,071	551	3%
Association of Community Centres	105	193	89	85%	239	214	(25)	-10%
Exhibition Place	42,829	39,644	(3,185)	-7%	56,585	57,538	953	2%
Heritage Toronto	719	521	(197)	-27%	795	603	(192)	-24%
TO Live	21,937	11,645	(10,291)	-47%	30,614	24,419	(6,194)	-20%
Toronto Zoo	32,953	36,778	3,826	12%	37,841	40,522	2,681	7%
Arena Boards of Management	5,914	6,059	145	2%	8,295	8,648	352	4%
Yonge-Dundas Square	1,634	1,950	315	19%	2,314	2,355	41	2%
CreateTO	12,156	11,702	(453)	-4%	16,831	16,831	0	0%
Toronto & Region Conservation Authority	4,098	4,098	0	0%	5,466	5,466	0	0%
Toronto Transit Commission - Conventional	518,839	561,722	42,883	8%	811,227	802,225	(9,002)	-1%
Toronto Transit Commission - Wheel Trans	4,343	3,557	(786)	-18%	5,995	5,011	(984)	-16%
Toronto Police Service	70,281	90,632	20,351	29%	144,210	167,200	22,991	16%
Toronto Police Services Board	806	0	(806)	-100%	1,076	1,011	(65)	-6%
<b>TOTAL - AGENCIES</b>	<b>880,211</b>	<b>928,990</b>	<b>48,779</b>	<b>6%</b>	<b>1,382,443</b>	<b>1,398,642</b>	<b>16,199</b>	<b>1%</b>
<b>Corporate Accounts</b>								
Capital From Current	0	0	0	n/a	150,000	150,000	0	0%
Technology Sustainment	0	0	0	n/a	0	0	0	n/a
Debt Charges	62,190	43,401	(18,788)	-30%	82,908	82,908	0	0%
Capital & Corporate Financing	62,190	43,401	(18,788)	-30%	232,908	232,908	0	0%
<b>Non-Program Expenditures</b>								
Tax Deficiencies / Write Offs	0	0	0	n/a	0	0	0	n/a
Tax Increment Equivalent Grants (TIEG)	0	0	0	n/a	0	0	0	n/a
Assessment Function (MPAC)	0	0	0	n/a	0	0	0	n/a
Funding of Employee Related Liabilities	0	0	0	n/a	0	0	0	n/a
Other Corporate Expenditures	23,020	22,114	(906)	-4%	56,592	47,815	(8,777)	-16%
Programs Funded from Reserve Funds	116,581	118,932	2,351	2%	155,442	155,442	(0)	0%
Heritage Property Taxes Rebate	0	0	0	n/a	0	0	0	n/a
Solid Waste Management Rebates	0	0	0	n/a	0	0	0	n/a
Tax Increment Funding (TIF)	0	0	0	n/a	0	0	0	n/a
<b>Non-Program Expenditures</b>	<b>139,602</b>	<b>141,046</b>	<b>1,444</b>	<b>1%</b>	<b>212,034</b>	<b>203,257</b>	<b>(8,777)</b>	<b>-4%</b>
<b>Non-Program Revenue</b>								
Payments in Lieu of Taxes	95,379	94,505	(874)	-1%	95,379	94,505	(874)	-1%
Supplementary Taxes	24,567	25,815	1,248	5%	40,353	37,818	(2,535)	-6%
Tax Penalty Revenue	33,872	38,799	4,927	15%	36,900	45,700	8,800	24%
Interest/Investment Earnings	76,071	2,870	(73,201)	-96%	104,503	50,183	(54,321)	-52%
Other Corporate Revenues	4,867	4,059	(807)	-17%	8,193	7,800	(393)	-5%
Provincial Gas Tax	68,700	46,457	(22,243)	-32%	91,600	91,600	0	0%
COVID-19 Recovery	1,134,847	187,035	(947,812)	-84%	1,399,071	598,178	(800,893)	-57%
Dividend Income	59,250	63,450	4,200	7%	79,000	84,600	5,600	7%
Provincial Revenue	0	0	0	n/a	0	0	0	n/a
Municipal Land Transfer Tax	714,464	850,733	136,269	19%	947,691	947,691	(0)	0%
Third Party Sign Tax	9,517	9,792	276	3%	9,517	9,792	276	3%
Parking Authority Revenues	5,310	4,502	(808)	-15%	7,080	7,080	0	0%
Admin Support Recoveries - Water	14,230	14,230	0	0%	18,973	18,973	0	0%
Admin Support Recoveries - Health & EMS	8,866	8,866	0	0%	11,821	11,821	0	0%
Parking Tag Enforcement & Operations Rev	64,425	62,296	(2,130)	-3%	89,433	89,433	0	0%
Other Tax Revenues	10,659	10,665	7	0%	10,659	10,665	7	0%
Municipal Accommodation Tax (MAT)	12,987	39,531	26,544	204%	16,875	50,054	33,179	197%
Casino Woodbine Revenues	5,585	18,415	12,830	230%	7,254	22,000	14,746	203%
<b>Non-Program Revenues</b>	<b>2,343,595</b>	<b>1,482,020</b>	<b>(861,575)</b>	<b>-37%</b>	<b>2,974,302</b>	<b>2,177,894</b>	<b>(796,408)</b>	<b>-27%</b>
<b>TOTAL - CORPORATE ACCOUNTS</b>	<b>2,545,387</b>	<b>1,666,467</b>	<b>(878,920)</b>	<b>-35%</b>	<b>3,419,244</b>	<b>2,614,059</b>	<b>(805,185)</b>	<b>-24%</b>
<b>TOTAL TAX SUPPORTED PROGRAMS / AGENCIES</b>	<b>6,007,839</b>	<b>4,925,239</b>	<b>(1,082,599)</b>	<b>-18%</b>	<b>8,620,224</b>	<b>7,436,997</b>	<b>(1,183,227)</b>	<b>-14%</b>
<b>RATE SUPPORTED PROGRAMS</b>								
Solid Waste Management Services	288,458	296,210	7,752	3%	391,057	400,292	9,235	2%
Toronto Parking Authority	90,968	93,804	2,836	3%	120,301	129,573	9,272	8%
Toronto Water	1,076,370	1,094,096	17,726	2%	1,447,082	1,459,872	12,790	1%
<b>TOTAL RATE SUPPORTED PROGRAMS</b>	<b>1,455,796</b>	<b>1,484,110</b>	<b>28,314</b>	<b>2%</b>	<b>1,958,440</b>	<b>1,989,736</b>	<b>31,296</b>	<b>2%</b>

Staff report for action on Operating Variance Report for the Nine Months  
Ended September 30, 2022

## Appendix D1

**CITY OF TORONTO**  
**PENDING BUDGET ADJUSTMENTS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022**  
**( \$000s )**

	<b>Gross Expenditure</b>	<b>Revenue</b>	<b>Net Expenditure</b>	<b>Position</b>	<b>2023 Incremental Outlook (Net)</b>
<b>Community and Social Services</b>					
<b>Economic Development &amp; Culture</b>					
To increase the 2022 City Council Approved Operating Budget by \$0.016 million gross and \$0 net and to increase Economic Development & Culture's FTE by 1. A Coordinator Contract Administration is needed to support the MainStreet Recovery and Rebuild Initiative (MRRI) program. This position will be temporary and will be fully funded by the \$18 Million FedDev grant for the duration of the eligible grant duration.	16.1	16.1	0.0	1.0	0.0
<b>Total Economic Development &amp; Culture</b>	<b>16.1</b>	<b>16.1</b>	<b>0.0</b>	<b>1.0</b>	<b>0.0</b>
<b>Housing Secretariat</b>					
To transfer \$2.214 million budget for Homelessness Initiative Fund from Housing Secretariat to SSHA as part of the Housing Secretariat Transformation Initiative.	(2,213.7)	0.0	(2,213.7)	0.0	0.0
To transfer \$0.218 million non-S&B budget for EPIC program from SSHA to HS as part of the HS Transformation.	218.3	0.0	218.3	0.0	0.0
To transfer remaining Taking Action on Tower Renewal expenditures and revenues residing in the Social Development, Finance and Administration's 2022 Operating Budget of \$0.180 million gross and \$0 net, fully funded from the Local Improvement Charge Energy Works Reserve Fund (XR1724) to the Housing Secretariat who is now responsible for this program.	180.0	180.0	0.0	0.0	0.0
<b>Total Housing Secretariat</b>	<b>(1,815.4)</b>	<b>180.0</b>	<b>(1,995.4)</b>	<b>0.0</b>	<b>0.0</b>
<b>Shelter, Support &amp; Housing Administration</b>					
To transfer \$2.214 million budget for Homelessness Initiative Fund from Housing Secretariat to SSHA as part of the Housing Secretariat Transformation Initiative	2,213.7	0.0	2,213.7	0.0	0.0
To transfer the Property Rental expenditure budget for the Scarborough Family Residence to Housing Secretariat as part of the Housing Secretariat Transformation Initiative.	(218.3)	0.0	(218.3)	0.0	0.0
<b>Total Shelter, Support &amp; Housing Administration</b>	<b>1,995.4</b>	<b>0.0</b>	<b>1,995.4</b>	<b>0.0</b>	<b>0.0</b>
<b>Social Development, Finance &amp; Administration</b>					
To transfer remaining Taking Action on Tower Renewal expenditures and revenues residing in the Social Development, Finance and Administration's 2022 Operating Budget of \$0.180 million gross and \$0 net, fully funded from the Local Improvement Charge Energy Works Reserve Fund (XR1724) to the Housing Secretariat who is now responsible for this program.	(180.0)	(180.0)	0.0	0.0	0.0
<b>Total Social Development, Finance &amp; Administration</b>	<b>(180.0)</b>	<b>(180.0)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Community and Social Services</b>	<b>16.1</b>	<b>16.1</b>	<b>(0.0)</b>	<b>1.0</b>	<b>0.0</b>

Staff report for action on Operating Variance Report for the Nine Months  
 Ended September 30, 2022

**CITY OF TORONTO**  
**PENDING BUDGET ADJUSTMENTS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022**  
**( \$000s )**

	Gross Expenditure	Revenue	Net Expenditure	Position	2023 Incremental Outlook (Net)
<b>Infrastructure and Development Services</b>					
<b>Engineering &amp; Construction Services</b>					
City Council at its meeting of March 9, 2022, adopted PH31.3 -Concept 2 Keys Priority Development Review Stream Enhancements and Adjustments and Fourth Quarter of 2021 C2K Program Updates. The report provides approval to add four (4) permanent positions to division's complement. Actual position titles and wage grades to be based on Divisional needs.	574.7	574.7	(0.0)	4.0	0.0
ECS requires a TEMP Senior Engineer position to support the Ontario Place Redevelopment. Funding is approved via the City-Province Ontario Place Redevelopment Agreement from April 1, 2022, to March 31, 2023.	143.7	143.7	(0.0)	1.0	0.0
<b>Total Engineering &amp; Construction Services</b>	<b>718.4</b>	<b>718.4</b>	<b>(0.0)</b>	<b>5.0</b>	<b>0.0</b>
<b>Transportation Services</b>					
Reserve Fund & DARP recovery 2 new positions PH31.3 C2K (this is to increase our budget and complement (officially) based on the Council approved staff report for 2 additional C2K positions). Fully funded by DARP and net zero impact.	243.0	243.0	0.0	2.0	0.0
Reserve Fund Technical Adjustments for XR1410 & XR340	0	0	0	0	0
Metrolinx Subway Program: this are 8 additional staff TS should have had in 2022 that is part of the subway agreement signed with TEO and Metrolinx in July. Net zero impact as fully funded by Metrolinx.	233.0	233.0	0.0	8.0	(0.0)
Fund Transfer to CMO for Communication Strategy: this is to transfer the budget from our contracted services (currently underspent) to Strat Com.	(125.1)	0.0	(125.1)	0.0	0.0
<b>Total Transportation Services</b>	<b>350.9</b>	<b>476.0</b>	<b>(125.1)</b>	<b>10.0</b>	<b>(0.0)</b>
<b>Total Infrastructure and Development Services</b>	<b>1,069.2</b>	<b>1,194.4</b>	<b>(125.1)</b>	<b>15.0</b>	<b>(0.0)</b>

**CITY OF TORONTO**  
**PENDING BUDGET ADJUSTMENTS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022**  
**( \$000s )**

	Gross Expenditure	Revenue	Net Expenditure	Position	2023 Incremental Outlook (Net)
<b>Corporate Services</b>					
<b>Environment &amp; Climate</b>					
Transfer a resource to Capital Markets for the fuel hedging function.	(132.7)	0.0	(132.7)	(1.0)	(0.9)
Add resources to support the administration of the Home Energy Loan Program (HELP), fully funded by the Federation of Canadian Municipalities (FCM).	400.0	400.0	0.0	0.0	0.0
<b>Total Environment &amp; Climate</b>	<b>267.3</b>	<b>400.0</b>	<b>(132.7)</b>	<b>(1.0)</b>	<b>(0.9)</b>
<b>Office of the Chief Information Security Officer</b>					
Transfer of salary and benefits from City Manager's Office (CMO) for 3.0 temporary operating positions held in CISO in support of the Concept-2-Keys (C2K) initiative, to appropriately align budget with complement.	469.9	0.0	469.9	0.0	0.0
<b>Total Office of the Chief Information Security Officer</b>	<b>469.9</b>	<b>0.0</b>	<b>469.9</b>	<b>0.0</b>	<b>0.0</b>
<b>Technology Services</b>					
Transfer of salary and benefits from City Manager's Office (CMO) for 13.0 positions held in TSD (funded from user fees), that support the Concept-2-Keys (C2K) initiative, appropriately aligning budget with complement.	1,585.8	0.0	1,585.8	0.0	0.0
<b>Total Technology Services</b>	<b>1,585.8</b>	<b>0.0</b>	<b>1,585.8</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Corporate Services</b>	<b>2,323.0</b>	<b>400.0</b>	<b>1,923.0</b>	<b>(1.0)</b>	<b>(0.9)</b>
<b>Finance and Treasury Services</b>					
<b>Office of the Chief Financial Officer and Treasurer</b>					
This in-year adjustment is to transfer a resource from EED to Capital Markets which will be taking over the fuel hedging function.	132.7	0.0	132.7	1.0	0.9
Transfer of 3 positions from CFS&P to FPD to realign divisional capacity and resourcing is correctly allocated to ensure the best structure and support is in place to meet the operational needs of Finance and Treasury Services.	437.9	0.0	437.9	3.0	11.9
<b>Total Office of the Chief Financial Officer and Treasurer</b>	<b>570.6</b>	<b>0.0</b>	<b>570.6</b>	<b>4.0</b>	<b>12.7</b>



**CITY OF TORONTO**  
**PENDING BUDGET ADJUSTMENTS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022**  
**( \$000s )**

	Gross Expenditure	Revenue	Net Expenditure	Position	2023 Incremental Outlook (Net)
<b>Office of the Controller</b>					
Transfer of 4 positions with related non-salary expenditures from CFSP to Controllorship	759.5	0.0	759.5	4.0	(6.0)
Transfer of 1 position with corresponding non-salary expenditures from CFSP to PMMD.	155.8	0.0	155.8	1.0	(9.7)
Transfer of 3 positions with corresponding non-salary expenditures from CFSP to FPD.	(437.9)	0.0	(437.9)	(3.0)	(13.9)
Transfer of 1 position with corresponding non-salary expenditures from CFSP to PMMD.	(155.8)	0.0	(155.8)	(1.0)	(1.0)
Transfer of 4 positions with corresponding non-salary expenditures from CFSP to Controllorship.	(759.5)	0.0	(759.5)	(4.0)	5.5
Transfer of 1 position with related non-salary expenditures from CFSP to FCPI	145.3	0.0	145.3	1.0	0.9
Transfer of 1 position with corresponding non-salary expenditures to FCPI from CFSP.	(145.3)	0.0	(145.3)	(1.0)	(0.9)
Transfer of 5 positions from CFSP to RSD	728.9	621.7	107.1	5.0	(18.0)
Transfer of 5 positions with corresponding non-salary expenditures from CFSP to RSD.	(728.9)	(621.7)	(107.1)	(5.0)	(11.9)
<b>Total Office of the Controller</b>	<b>(437.9)</b>	<b>0.0</b>	<b>(437.9)</b>	<b>(3.0)</b>	<b>(54.9)</b>
<b>Total Finance and Treasury Services</b>	<b>132.7</b>	<b>0.0</b>	<b>132.7</b>	<b>1.0</b>	<b>(42.2)</b>
<b>City Manager's Office</b>					
A permanent transfer of funding from Transportation Services to Strategic Public and Employee Communications to provide adequate level of communications strategy, advice and execution to transportation-related communications on a go forward basis.	125.1	0.0	125.1	1.0	(8.9)
Transfer 13 positions from C2K to TSD to align budget FTEs with Salaries & Benefits	(1,585.8)	0.0	(1,585.8)	0.0	47.1
Transfer 3 positions from C2K to CSO to align budget FTEs with Salaries & Benefits.	(469.9)	0.0	(469.9)	0.0	469.9
<b>Total City Manager's Office</b>	<b>(1,930.6)</b>	<b>0.0</b>	<b>(1,930.6)</b>	<b>1.0</b>	<b>508.14</b>
<b>Other City Programs</b>					
<b>City Council</b>					
This budget adjustment will align the Mayor's Office with the current practice adopted for Councillors' offices where benefits budget and costs for staff are charged to a general benefits budget rather than the Councillor staff salary envelope. This will also address cost pressures related to OMERS pension contribution as a result of EX33.7 (Updates to Members' Staff Contracts in the New Term of Council) adopted by City Council at its meeting on June 15-16, 2022 which makes OMERS enrollment automatic for staff hired on indefinite term contracts starting the new term November 15, 2022.	431.1	0.0	431.1	0.0	0.0
<b>Total City Council</b>	<b>431.1</b>	<b>0.0</b>	<b>431.1</b>	<b>0.0</b>	<b>0.0</b>
<b>Mayor's Office</b>					
This budget adjustment will align the Mayor's Office with the current practice adopted for Councillors' offices where benefits budget and costs for staff are charged to a general benefits budget rather than the Councillor staff salary envelope. This will also address cost pressures related to OMERS pension contribution as a result of EX33.7 (Updates to Members' Staff Contracts in the New Term of Council) adopted by City Council at its meeting on June 15-16 2022 which makes OMERS enrollment automatic for staff hired on indefinite term contracts starting the new term November 15, 2022.	(431.1)	0.0	(431.1)	0.0	0.0
<b>Total Mayor's Office</b>	<b>(431.1)</b>	<b>0.0</b>	<b>(431.1)</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Other City Programs</b>	<b>(0.0)</b>	<b>0.0</b>	<b>(0.0)</b>	<b>0.0</b>	<b>0.0</b>
<b>Total City Programs</b>	<b>1,610.5</b>	<b>1,610.5</b>	<b>(0.0)</b>	<b>17.0</b>	<b>465.1</b>

Staff report for action on Operating Variance Report for the Nine Months Ended September 30, 2022

**CITY OF TORONTO**  
**PENDING BUDGET ADJUSTMENTS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022**  
**( \$000s )**

	Gross Expenditure	Revenue	Net Expenditure	Position	2023 Incremental Outlook (Net)
<b>Agencies</b>					
<b>Association of Community Centres</b>					
To provide one-time funding for capital improvements pertaining to facility upgrades outlined in WNC's 2018 Facility Assessment report. These include upgrades in technology (installing Audio/Visual presentation systems); Green Initiatives & Sustainable Building Practices (expansion and upgrade to existing community garden); Outdoor Play Spaces( upgrade to playground area); and Indoor & Outdoor Program Spaces at Waterfront Neighbourhood Centre. Which is to be funded by Section 37 (2022.TE32.4 - XR3026-3701217), increasing the 2022 Approved Operating Budget of the Association of Community Centres for Waterfront Neighbourhood Centre by \$100k gross and \$0 net.	100.0	100.0	0.0	0.0	0.0
<b>Total Association of Community Centres</b>	<b>100.0</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Toronto Public Health</b>					
To convert three vacant positions to 1.0 Health Promotion Specialist and 1.0 Registered Practical Nurse to realign with the needs of Tuberculosis Program.	0.0	0.0	0.0	(1.0)	(22.8)
To amend Council Approved 2022 Budget by \$4.250 Million gross, \$0 net to reflect City of Toronto's share of the Government of Ontario's extension of the School-Focused Nurses program to December 2022 to provide rapid-response support to schools and boards in facilitating public health and preventative measures, including screening, testing, tracing and mitigation strategies.	4,250.0	4,250.0	0.0	102.0	0.0
To convert seven vacant positions to 2.0 Associate Directors, 1.0 Manager Toronto Drug Strategy, 1.0 Manager Needle Exchange, and 1.0 Supervisor Needle Exchange to realign with the needs of Harm Reduction, Addictions & Mental Health Program and Dental & Oral Health Services.	(0.0)	0.0	(0.0)	(2.0)	(0.0)
To convert four vacant positions to three Systems Integration Specialist positions to realign with the needs of technology services.	0.0	0.0	0.0	(1.0)	0.0
<b>Total Toronto Public Health</b>	<b>4,250.0</b>	<b>4,250.0</b>	<b>(0.0)</b>	<b>98.0</b>	<b>(22.8)</b>
<b>Toronto Transit Commission - Conventional</b>					
Reduction of 27 Metrolinx positions based on Metrolinx review of TTC's 2022 Annual Work Plan for the Subway Program.	0.0	0.0	0.0	(27.0)	0.0
<b>Total Toronto Transit Commission - Conventional</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>(27.0)</b>	<b>0.0</b>
<b>Total Agencies</b>	<b>4,350.0</b>	<b>4,350.0</b>	<b>(0.0)</b>	<b>71.0</b>	<b>(22.8)</b>
<b>Total Tax Supported Operations</b>	<b>5,960.5</b>	<b>5,960.5</b>	<b>(0.0)</b>	<b>88.0</b>	<b>442.3</b>
<b>Total City Operations</b>	<b>5,960.5</b>	<b>5,960.5</b>	<b>(0.0)</b>	<b>88.0</b>	<b>442.3</b>

Staff report for action on Operating Variance Report for the Nine Months Ended September 30, 2022

## Appendix D2

### CITY OF TORONTO PENDING EXPENDITURE AUTHORITIES WITHIN OVERALL APPROVED NET BUDGET FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2022

Program	Reserve Contribution (\$M)	Reserve Name	Funding Purpose
Non-Program (Fuel Costs)	\$40.0	XQ0703 - Tax Rate Stabilization Reserve	Authority to contribute \$40 million to the Tax Rate Stabilization Reserve to be used to manage volatility in fuel price over the course of the year and into 2023 for City Programs and Agencies
Non-Program (Employee Liabilities)	\$11.5	XR1002 - Employee Retiree Benefit Reserve	Authority to contribute \$11.5 million to the Employee Retiree Benefit Reserve to address inflationary increases in employee liability expenses
Non-Program (Library Reserves)	\$1.0	XR1504- Toronto Public Library IT Asset Replacement Reserve	Authority to contribute \$1.0 million to the underfunded Toronto Public Library IT Asset Replacement Reserve to be used to address depletion risk of the reserve
Non-Program (Police Reserves)	\$4.5	XQ1701 - Vehicle & Equipment Police (\$3.0M) XR1720 - Police Health Care Spending Account (\$1.0M) XQ1901 - Police Legal Liabilities (\$0.5M)	Authority to contribute \$4.5 million to the underfunded Police Services reserves to be used to address depletions risks of the reserves
Non-Program (Fire Reserve)	\$3.0	XQ1020 - Vehicle Reserve- Fire Equipment (\$3.0M)	Authority to contribute \$3.0 million to the underfunded Vehicle Reserve - Fire Equipment to be used to address depletion risk of the reserve
Non-Program (COVID-19 Impacts on Capital Program)	\$44.4	XQ0011 – Capital Financing Reserve	Authority to contribute \$44.4 million to capital financing reserve to be used as part of the backstop to partially offset the impact of \$300 million in paused or reduced capital projects required to manage 2022 COVID-19 operating impacts
<b>Total Allocations to Reserves</b>	<b>104.4</b>		

## Appendix E

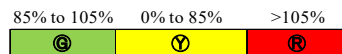
**Figure 6: Community and Social Services Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Housing Secretariat	4-Month	19.3		(21.0)		(1.7)		Ⓢ	10.4		(9.2)		1.2		Ⓢ
	6-Month	41.0	▲	(41.6)	▼	(0.7)	▲	Ⓢ	12.0	▲	(9.3)	▼	2.7	▲	Ⓢ
	9-Month	54.3	▲	(53.4)	▼	0.9	▲	Ⓢ	33.0	▲	(26.0)	▼	7.1	▲	Ⓢ
Children's Services	4-Month	(4.8)		5.2		0.4		Ⓢ	5.5		(3.6)		2.0		Ⓢ
	6-Month	9.7	▲	(8.7)	▼	1.0	▲	Ⓢ	21.2	▲	(19.0)	▼	2.3	▲	Ⓢ
	9-Month	(48.6)	▼	50.6	▲	2.0	▲	Ⓢ	34.1	▲	(31.6)	▼	2.5	▲	Ⓢ
Court Services	4-Month	1.4		(4.2)		(2.8)		Ⓢ	1.7		(3.6)		(1.9)		Ⓡ
	6-Month	2.2	▲	(4.3)	—	(2.1)	▲	Ⓢ	2.0	▲	(3.2)	▲	(1.2)	▲	Ⓡ
	9-Month	3.0	▲	(4.5)	▼	(1.6)	▲	Ⓢ	2.8	▲	(3.1)	▲	(0.3)	▲	Ⓡ
Economic Development & Culture	4-Month	0.9		1.2		2.2		Ⓢ	0.2		(0.8)		(0.6)		Ⓡ
	6-Month	3.5	▲	1.4	▲	4.8	▲	Ⓢ	2.0	▲	(3.1)	▼	(1.1)	▼	Ⓡ
	9-Month	4.5	▲	(1.3)	▼	3.3	▼	Ⓢ	6.0	▲	(6.4)	▼	(0.4)	▲	Ⓡ
Fire Services	4-Month	(11.8)		3.6		(8.2)		Ⓨ	(24.4)		1.0		(23.4)		Ⓡ
	6-Month	(13.7)	▼	4.3	▲	(9.3)	▼	Ⓢ	(23.7)	▲	1.5	▲	(22.2)	▲	Ⓡ
	9-Month	(21.2)	▼	6.5	▲	(14.7)	▼	Ⓢ	(29.7)	▼	3.9	▲	(25.8)	▼	Ⓡ
Toronto Paramedic Services	4-Month	(0.4)		(0.2)		(0.6)		Ⓢ	(4.2)		7.1		2.9		Ⓢ
	6-Month	0.7	▲	0.3	▲	0.9	▲	Ⓢ	(6.0)	▼	2.9	▼	(3.1)	▼	Ⓡ
	9-Month	1.9	▲	(5.5)	▼	(3.5)	▼	Ⓢ	1.9	▲	(4.9)	▼	(3.0)	▲	Ⓡ

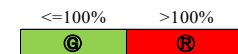
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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Seniors Services and Long-Term Care	4-Month	(4.7)		4.0		(0.7)		Ⓢ	(26.6)		14.1		(12.6)		Ⓢ
	6-Month	(7.3)	▼	7.1	▲	(0.2)	▲	Ⓢ	(18.4)	▲	18.4	▲	(0.1)	▲	Ⓢ
	9-Month	(13.5)	▼	12.0	▲	(1.5)	▼	Ⓢ	(17.9)	▲	18.6	▲	0.7	▲	Ⓢ
Parks, Forestry & Recreation	4-Month	9.8		(7.5)		2.3		Ⓢ	17.8		(23.3)		(5.5)		Ⓢ
	6-Month	23.0	▲	(3.8)	▲	19.1	▲	Ⓢ	22.1	▲	(24.6)	▼	(2.4)	▲	Ⓢ
	9-Month	29.0	▲	(13.0)	▼	16.0	▼	Ⓢ	31.4	▲	(23.9)	▲	7.5	▲	Ⓢ
Shelter, Support & Housing Administration	4-Month	(10.3)		(13.2)		(23.5)		Ⓢ	(21.1)		(57.8)		(78.9)		Ⓢ
	6-Month	(11.0)	▼	(22.8)	▼	(33.8)	▼	Ⓢ	(33.2)	▼	(59.1)	▼	(92.3)	▼	Ⓢ
	9-Month	(22.3)	▼	(37.5)	▼	(59.8)	▼	Ⓢ	(35.6)	▼	(46.3)	▲	(81.9)	▲	Ⓢ
Social Development, Finance & Administration	4-Month	6.0		0.9		6.9		Ⓢ	1.4		0.2		1.7		Ⓢ
	6-Month	8.4	▲	0.6	▼	9.1	▲	Ⓢ	2.5	▲	0.6	▲	3.1	▲	Ⓢ
	9-Month	24.4	▲	0.7	—	25.1	▲	Ⓢ	6.6	▲	0.2	▼	6.9	▲	Ⓢ
Toronto Employment & Social Services	4-Month	91.4		(83.2)		8.2		Ⓢ	216.0		(204.9)		11.2		Ⓢ
	6-Month	130.8	▲	(122.7)	▼	8.1	▼	Ⓢ	211.0	▼	(200.2)	▲	10.7	▼	Ⓢ
	9-Month	190.6	▲	(176.9)	▼	13.7	▲	Ⓢ	228.6	▲	(212.5)	▼	16.1	▲	Ⓢ
Sub-Total Community and Social Services	4-Month	108.7		(118.0)		(9.3)		Ⓢ	201.1		(281.8)		(80.6)		Ⓢ
	6-Month	187.3	▲	(190.2)	▼	(3.0)	▲	Ⓢ	191.5	▼	(295.0)	▼	(103.5)	▼	Ⓢ
	9-Month	202.2	▲	(222.3)	▼	(20.1)	▼	Ⓢ	261.2	▲	(331.9)	▼	(70.6)	▲	Ⓢ

Year-to-Date



Year-End



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## Appendix E Community and Social Services

Year-to-Date Results	Year-End Projections
<p><b>Housing Secretariat:</b> Favourable net variance of \$0.9 million primarily a result of savings in salary and benefits and savings due to project delays for tax funded programs. These savings are partially offset for subsidy programs due to timing of payments to housing providers and reduced settlements for social housing programs. There are project delays for programs supported by other levels of government, however these delays do not result in a net variance as expenditure savings are offset by reduced revenue recognition of subsidies.</p>	<p>Favourable net variance of \$7.1 million primarily resulting from salary and benefits savings as well as further savings due to project delays for tax funded programs. As well, due to reduction in settlements from housing providers there is a projected pressure for social housing programs, which has been offset by maximizing funding from all orders of government.</p>
<p><b>Children's Services:</b> Favourable net of \$2.0 million reflects the impact of ongoing pandemic recovery, with the program continuing to provide funding supports (in alignment with provincial direction) to service providers in order to protect sector capacities. In addition, the division experienced savings in salaries and benefits due to temporary frontline staff vacancies. Revenues are over achieved, reflecting the recognition of funding that supports child care agencies participating in the CWELCC system, and fee refunds and reductions for eligible families.</p>	<p>Favourable net expenditure variance of \$2.5 million is primarily driven by the uncertainty and conditionality of the pandemic recovery, as well as the results of the ongoing, phased implementation of the Canada Wide Early Learning Child Care (CWELCC) system. Year-end projections include anticipated funding to participating child care agencies to support retroactive fee refunds for eligible families, as well as ongoing fee reductions. Actual spending and forecasts will continue to be closely monitored and adjusted based on sector needs, demand for service, provincial guidelines and confirmed funding allocations.</p>
<p><b>Court Services:</b> Unfavorable net variance of \$1.6 million mainly attributable to underachieved revenues resulting from</p>	<p>Projected net unfavorable variance of \$0.3 million mainly attributable to underachieved revenues resulting from lower than plan ticket volumes partially offset by lower than plan</p>

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lower than plan ticket volumes partially offset by lower than plan non-salary expenditures and salaries and benefit savings resulting from vacant positions.	non-salary expenditures as well as salaries and benefit savings resulting from vacant positions.
<b>Economic Development &amp; Culture:</b> Economic Development and Culture reported a favourable net expenditure of \$3.3 million. A favourable gross expenditure of \$4.5 million is primarily due to delays on the multi-year project Indigenous Centre for Innovation and Entrepreneurship (ICIE) and a slower start to the Main Street Recovery and Rebuild Initiative (MRRI). EDC is also experiencing general underspending, including savings in salary and benefits (\$1.42 million) resulting from turnover. An unfavourable gross revenue of \$1.3 million is due to lower recovery on inter-governmental funded programs, as well as unachieved revenues for the new Film Permit fee, sponsorship for events and programs and less programming at Art Centres. Location permits at Museums and Development Application Review Planning (DARP) fees have come in higher than budget.	Economic Development and Culture forecasts a net unfavourable expenditure of \$0.4 million by year-end primarily due to reduced sponsorship and increased costs associated with City Events such as ArtworxTO and Nuit Blanche, a delay in the roll out of the new film permit fee, as well as unbudgeted Salary and Benefit pressures related to staff cost associated with the COVID Rapid Test distribution program.
<b>Fire Services:</b> Unfavourable net expenditure variance of \$14.7 million is attributable to higher Salaries & Benefits, primarily due to overtime (\$35.4 million) to ensure fire stations were adequately staffed and WSIB (\$2.0 million); partially offset by vacancy savings and benefit savings due to a drop in LTD premiums (\$14.9 million) and lower-than-budgeted non-salary expenses (\$1.2 million). Revenue is overachieved due to false alarm	Projected unfavourable net expenditure variance of \$25.8 million or 5.1% above budget resulting from COVID-related expenditures (\$45.6 million), including overtime to cover 24 hour staffing shortages; greater-than-budgeted WSIB payments (\$2.7 million) and various non-salary expenditures (\$0.4 million); partially offset by vacancy savings and benefit savings due to a drop in LTD premiums (\$19.0 million), and overachieved revenue (\$3.9 million) in false alarm charges, DARP and other inspection fees. TFS

charges (\$3.9M) and HUSAR grants (\$2.3 million) deferred from 2021 and recognized in 2022.	staff will continue to monitor actual spending and report any significant change in projections.
<b>Toronto Paramedic Services:</b> Unfavourable net expenditure variance of \$3.5 million or 4.8% above budget attributable to greater-than-budgeted overtime (\$6.4 million) and WSIB (\$2.0 million) due to COVID and higher than anticipated attrition, unbudgeted COLA (\$1.0 million), cost escalations in medical supplies, drugs, vehicle and equipment parts (\$1.4 million); and lower-than-budgeted sundry revenue and insurance recoveries (\$0.4 million). These over-expenditures are partially offset by Salaries & Benefits savings (\$12.7 million) resulting from attrition.	Projected unfavourable year-end net expenditure variance of \$3.0 million or 3.0% above budget is primarily attributable to greater-than-budgeted overtime (\$9.3 million) and WSIB (\$1.5 million) due to COVID impacts and attrition, cost escalation (\$0.8 million) of medical supplies, drugs, vehicle and equipment parts; and lower-than-budgeted provincial grants (\$4.9 million); offset by Salaries & Benefits savings (\$13.6 million).
<b>Seniors Services and Long-Term Care:</b> Unfavorable net variance of \$1.5 million is mainly attributable to timing delays for recovery of 100% claims based programs and higher than planned expenditures in response to COVID-19, partially offset by unbudgeted emergency pandemic relief funding received from the provincial government to offset expenditures for COVID-19 prevention and containment.	Projected favorable net variance of \$0.7 million is driven by higher than planned extraordinary and ongoing incremental expenditures in response to COVID-19 and higher than budgeted expenditures for increased food costs due to supply chain and inflationary problems offset by unplanned emergency and pandemic relief funding received from the Province to offset COVID-19 costs



<p><b>Parks, Forestry &amp; Recreation:</b>  Parks, Forestry and Recreation has experienced a YTD favourable net variance of \$16.0 million below the 2022 Council Approved Operating Budget consisting of a favourable gross expenditure of \$29.0 million partially offset by unfavourable revenue variance of \$13.0 million driven by lower user fees. Favourable gross expenditures variance was primarily due to under spending in salaries &amp; benefits of \$13.7 million with the remaining variance in services &amp; rents, TDSB payments and contribution &amp; transfers. Unfavourable revenue variance was due to lower than anticipated user fees and ice permits driven by continued COVID-19 related pressures.</p>	<p>Parks, Forestry and Recreation is projecting to have a favourable net variance of \$7.5 million by year-end with unfavourable revenues of \$23.9 million and favourable expenditures of \$31.4 million. Consistent with year-to-date experience, revenues are anticipated to be under-achieved due to reduced registration sales, ice permits, and other user fees driven by continued COVID-19 related pressures, while expenditures are expected to be favourable due to underspending for salaries &amp; benefits, services &amp; rents and contributions &amp; transfers. Both revenues and expenses are dependent on the continued reopening phase and the wait-and-see approach of user behaviors.</p>
<p><b>Shelter, Support &amp; Housing Administration:</b>  Unfavorable net expenditure variance of \$59.8 million primarily due to higher than planned COVID-19 response expenditures resulting from an updated Hotel Transition Plan, inflationary increases in operating costs, delays in completion of supportive housing developments as well as underachieved revenues resulting from non-receipt of federal funding for the 2022 Refugee Response initiative.</p>	<p>Projected unfavorable net expenditure variance of \$81.9 million attributed to underachieved revenues resulting from non-receipt of federal funding for the Refugee Response initiative which is yet to be confirmed by the federal government. This is reflecting both added response actions (\$60 million) and added use of the City's base shelter system to meet increased refugee response demands (\$22 million), which have been further impacted by supports provided to those affected by the ongoing crisis in Ukraine.</p> <p>Additionally, higher than anticipated expenditures in the Emergency Shelter system for the COVID-19 response have been offset by projected lower than planned expenditures for operating impacts of capital and higher than budgeted provincial revenue. 2022 projected expenditures for SSHA's COVID-19 response is \$341.6 million. The City has so far received \$86.6 million in funding commitments from the federal and provincial governments.</p>

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<p><b>Social Development, Finance and Administration:</b> Favourable net expenditure variance of \$25.1 million is primarily due to delay in finalizing agreements for various community-based programs, underspending in the Transit Fare Equity program due to lower ridership and underspending in salaries and benefits due to vacancies.</p>	<p>Favourable net expenditure variance of \$6.9 million is primarily due to underspending in the Transit Fare Equity program due to lower ridership and underspending in salaries and benefits costs due to vacancies.</p>
<p><b>Toronto Employment &amp; Social Services:</b> The year-to-date favourable net variance of \$13.7 million is comprised of lower issuances of financial, medical, and employment benefits due a lower-than-budgeted caseload. Additionally lower program delivery costs due to the hiring deferral of frontline staff as a result of the lower caseload, partially offset by lower-than-budgeted expenditure based provincial subsidies. The average monthly year to-date caseload was 72,034, 18,966 or 20.8% lower than budget.</p>	<p>Favourable projected year-end variance of \$16.1 million is primarily comprised of lower-than-budgeted financial, medical and employment benefits, and program delivery costs resulting from a lower than anticipated average caseload, partially offset by lower-than-budgeted expenditure based provincial subsidies and reserve draws. Although average monthly caseload is projected to be below budget, cases have increased slowly but steadily since the Canadian Recovery Benefit (CRB) ended last fall, and with inflation, rising interest rates, and an expected influx of Ukrainian refugees, the expectation is that caseload will continue to increase through the remainder of the year, reaching 81,000 by December, with the average monthly caseload projected to be 73,877 for the year, 18.8% below budget.</p>

## Appendix E

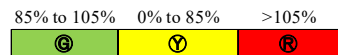
**Figure 7: Infrastructure and Development Services Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
City Planning	4-Month	0.7		4.3		5.1		Ⓜ	3.3		8.7		12.0		Ⓢ
	6-Month	1.3	▲	10.0	▲	11.3	▲	Ⓜ	4.0	▲	11.0	▲	15.0	▲	Ⓢ
	9-Month	2.8	▲	14.2	▲	17.0	▲	Ⓜ	3.9	▼	17.0	▲	21.0	▲	Ⓢ
Office of Emergency Management	4-Month	(0.0)		0.3		0.3		Ⓜ	(0.2)		0.0		(0.2)		Ⓡ
	6-Month	0.2	▲	0.3	—	0.5	▲	Ⓜ	(0.1)	▲	0.0	—	(0.1)	▲	Ⓡ
	9-Month	0.4	▲	0.3	—	0.7	▲	Ⓜ	0.1	▲	0.3	▲	0.5	▲	Ⓢ
Municipal Licensing & Standards	4-Month	0.1		1.4		1.5		Ⓜ	6.0		(3.6)		2.4		Ⓢ
	6-Month	1.1	▲	1.2	▼	2.4	▲	Ⓜ	5.7	▼	(3.0)	▲	2.6	▲	Ⓢ
	9-Month	0.7	▼	3.9	▲	4.6	▲	Ⓜ	5.4	▼	(2.0)	▲	3.4	▲	Ⓢ
Policy, Planning, Finance & Administration	4-Month	0.1		0.1		0.2		Ⓜ	0.0		0.0		0.0		Ⓢ
	6-Month	0.2	▲	0.1	—	0.3	▲	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
	9-Month	0.1	▼	0.1	—	0.2	▼	Ⓢ	0.0	—	(0.0)	—	0.0	—	Ⓢ
Engineering & Construction Services	4-Month	1.4		(1.0)		0.4		Ⓜ	5.5		(5.2)		0.3		Ⓢ
	6-Month	2.5	▲	(1.2)	▼	1.4	▲	Ⓜ	4.3	▼	(5.7)	▼	(1.5)	▼	Ⓡ
	9-Month	3.6	▲	0.0	▲	3.7	▲	Ⓜ	5.0	▲	(3.2)	▲	1.8	▲	Ⓢ
Toronto Building	4-Month	4.5		(1.2)		3.4		Ⓜ	15.0		(0.3)		14.7		Ⓢ
	6-Month	7.3	▲	(0.1)	▲	7.2	▲	Ⓡ	17.0	▲	1.7	▲	18.7	▲	Ⓢ
	9-Month	11.7	▲	(0.7)	▼	11.0	▲	Ⓡ	16.6	▼	0.0	▼	16.7	▼	Ⓢ

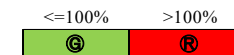
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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Transportation Services	4-Month	(18.8)		(2.9)		(21.7)		Ⓢ	(2.1)		(15.2)		(17.3)		Ⓢ
	6-Month	(11.2)	▲	(11.8)	▼	(22.9)	▼	Ⓢ	7.6	▲	(24.9)	▼	(17.3)	—	Ⓢ
	9-Month	5.2	▲	(24.4)	▼	(19.2)	▲	Ⓢ	9.2	▲	(32.8)	▼	(23.6)	▼	Ⓢ
Transit Expansion	4-Month	0.7		0.9		1.5		Ⓢ	2.2		(2.1)		0.0		Ⓢ
	6-Month	1.1	▲	0.5	▼	1.6	▲	Ⓢ	2.4	▲	(2.2)	▼	0.2	▲	Ⓢ
	9-Month	2.0	▲	0.3	▼	2.3	▲	Ⓢ	2.9	▲	(2.2)	▼	0.6	▲	Ⓢ
Sub-Total Infrastructure and Development Services	4-Month	(23.1)		5.6		(17.6)		Ⓢ	5.2		(16.8)		(11.5)		Ⓢ
	6-Month	2.6	▲	(0.8)	▼	1.8	▲	Ⓢ	40.8	▲	(23.1)	▼	17.7	▲	Ⓢ
	9-Month	26.5	▲	(6.3)	▼	20.2	▲	Ⓢ	43.2	▲	(22.8)	▲	20.4	▲	Ⓢ

Year-to-Date



Year-End



## Appendix E

### Infrastructure and Development Services

Year-to-Date Results	Year-End Projections
<p><b>City Planning:</b> City Planning has a favourable net expenditure variance of \$17.0 million comprised of a favourable expenditure variance of \$2.8 million mainly due to underspending in salaries and benefits, resulting from vacancies, partially caused by higher salaries being offered by other municipalities and the private sector. This is offset by overspending resulting from earlier than expected requirements for technical and other professional services, computer software, legal and other expenses including attending and defending the City's position at the Ontario Land Tribunal and the Toronto Local Appeal Tribunal hearings. Favourable revenue variance of \$14.2 million mainly due to higher development application review and other fees, offset by lower capital, reserve fund and other recoveries for projects due to vacancies.</p>	<p>City Planning is projecting a favourable net expenditure variance of \$21.0 million comprised of favourable expenditure variance of \$3.9 million mainly due to underspending in salaries and benefits, resulting from vacancies, partially offset by higher expense for legal, professional and other expenses including attending and defending the City's position at the Ontario Land Tribunal and the Toronto Local Appeal Tribunal hearings. Favourable revenue variance of \$17.1 million mainly due to higher development application review and other fees, offset by lower capital, reserve fund and other recoveries for projects due to vacancies.</p>
<p><b>Office of Emergency Management:</b> Favourable net variance of \$0.7 million, primarily comprised of revenue from the Ontario Power Generation (OPG) grant that exceeds budget, and underspending in computer software maintenance &amp; support services, partially offset by overspending in COVID-19 related overtime.</p>	<p>Favourable net variance of \$0.5 million, reflecting underspending in various non-salary related expenditures, (primarily from saving in computer software maintenance and under expenditures in the cooling centres), partially offset by COVID -19 related overtime.</p>
<p><b>Municipal Licensing &amp; Standards:</b> Municipal Licensing &amp; Standards has a favourable net expenditure variance of \$4.6 million mainly due to under-</p>	<p>Municipal Licensing &amp; Standards has a projected favourable net expenditure variance of \$3.4 million due to under-expenditure of \$5.4 million mainly</p>

<p>expenditure of \$0.7 million mainly arising from \$2.1 million in salaries and benefits savings due vacancies and \$0.3 million pending accruals for other expenditures. These under-expenditures were partially offset by overspending \$1.7 million in general contractor services related to maintenance and waste disposal, office renovations, software license fees to support the Short-Term Rental and Noise Enforcement programs, and grant payments which are expected to normalize by year-end.</p> <p>Over-achieved revenue of \$3.9 million was primarily comprised of \$0.7 million in business license fees due to higher application volumes, \$2.1 million in Private Transportation Company trip fees due to increasing trip volumes, \$0.9 million in gaming services revenues due to higher demand, and \$0.2 million transfer pending from Toronto Animal Services Reserve Fund Recovery.</p>	<p>arising from \$3.3 million in accessibility program grants linked to declining application volumes for the Accessibility Fund and undisbursed grants, \$2.6 million in salaries and benefits savings due to vacancies, and \$0.1 million in contracted services spending for renovations costs. These under expenditures are partially offset by over-expenditures of \$0.6 million in unanticipated spending to conduct a business licensing digitization study, acquire noise meters to support the Noise Enforcement, and system related interface costs.</p> <p>Under-achieved revenue of \$2.0 million is primarily comprised of lower recovery of \$3.5 million in reserves linked to declining Accessibility Fund program and grant applications, lower fees and service charges of \$0.9 million due to lower inspection volumes and audit fees for RentSafeTO and accessibility fees. The above under-achieved revenues are partially offset by \$1.3 million for Private Transportation Companies trip fees due to increasing trip volumes, \$0.7 million in business licences and \$0.4 million in gaming services revenues due to high demand.</p>
<p><b>Policy, Planning, Finance &amp; Administration:</b></p> <p>Favourable net expenditure variance of \$0.2 million comprised of a favourable gross expenditures variance of \$0.1 million primarily from lower non-salary expenditures for materials, supplies, equipment and services, driven by the hybrid work environment.</p> <p>Favourable revenue variance of \$0.1 million primarily from greater inter-divisional and capital recovery with greater salaries and benefits related to capital positions.</p>	<p>PPFA projects to operate within the annual net revenue and expenditure budget of \$4.9 million.</p>

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<p><b>Engineering and Construction Services:</b> Engineering &amp; Construction Services is reporting a Favourable net variance of \$3.7 million comprised of a favourable gross expenditure variance of \$3.6 million primarily due to underspending in salaries and benefits due to vacancies as a result of a highly competitive market for engineering professionals. Unfavourable revenue variance of \$38 thousand primarily due to lower capital recoveries for salaries and benefits due to vacancies. The lower capital recoveries are partially offset by higher development application review fees as a result of higher volumes of development applications.</p>	<p>Engineering &amp; Construction Services is projecting a favourable net variance of \$1.8 million comprised of a favourable gross expenditure variance of \$5.0 million primarily due to underspending in salaries and benefits due to vacant positions as a result of a highly competitive market for engineering professionals. Unfavourable revenue variance projection of \$3.2 million primarily due to lower capital recoveries of \$3.7 million for salaries and benefits due to vacancies, and lower other recoveries of \$3.6 million due to vacant positions directly supporting Metrolinx and TTC projects. The lower capital recoveries are partially offset by higher development application review fees (\$3.8 million) as a result of higher volumes of development applications.</p>
<p><b>Toronto Building:</b> Gross expenditures have a favourable variance of \$11.7 million mainly due to the following underspending in salaries and benefits (\$10.9 million) due to vacant positions, underspending in equipment (\$0.6 million) mainly due to lower than expected remote work equipment spending in furnishing; and underspending in services and rents (\$0.2 million) mainly due to lower than expected training, monthly cell phone charges and work-related mileage claims; which partially offset by higher than expected consulting expenses related to program review implementation and pending recoverable remedial action expenses. Revenues are underachieved by \$0.7 million due to lower than expected recoveries resulting from vacant reserve-funded positions added in 2021 and Metrolinx-funded positions, partially offset by higher than expected building permit applications.</p>	<p>Gross expenditures are projected to be underspent by \$16.6 million at year-end primarily due to vacant positions; less spending in remedial action contingency provision, construction expenses, general equipment, and furnishing expenses. Revenues at year-end are projected to be overachieved by \$50 thousand primarily due to \$9.7 million higher than planned building permit revenues including \$0.9 million deferred revenue related to future projects, which is partially offset by \$9.6 million lower than expected recoveries resulting from vacancies in reserve-funded positions and Metrolinx-funded positions. This projection is based on data available as at September 2022 and historic revenue trends.</p>

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<p><b>Transportation Services:</b></p> <p>Unfavourable net variance of \$19.2 million consists of a favourable expenditure variance of \$5.2 million primarily due to under-spending in salaries and benefits as a result of vacancies, utility cut contracts and consulting services due to contract delays, hydro for street lighting due to lower hydro rates than planned and school crossing guards due to school closures earlier in the year. This is partially offset by over-spending in winter maintenance due to a severe snow storm in January, and unbudgeted bad debt provision.</p> <p>Unfavourable revenue variance of \$24.4 million primarily due to short-falls in utility cut repair revenues, recoveries for positions funded from capital &amp; reserve funds, and right-of-way users fees. This is partially offset by higher Development Application Review Project (DARP) revenues due to industry's shift from low rise to high rise construction projects, and permanent and temporary on-street parking revenue upon completion of parking expansion for Wards 4, 9 and 14.</p>	<p>Unfavourable net variance projection of \$23.6 million consisting of favourable expenditure variance projection of \$9.2 million primarily due to under-spending in salaries and benefits as a result of vacancies, utility cut contracts due to contract execution delays, and hydro saving based on historically stable consumption; and partially offset by over-spending in winter maintenance due to severe snowstorms experienced in early 2022 and rising contract award costs. Unfavourable revenue variance projection of \$32.8 million of budget primarily due to lower utility cut repair revenues due to COVID-19 contract execution delays project delivery linked to lower contract spending, lower recoveries for positions funded from capital due to vacancies, and lower reserve draws due to lower on-street events and activities. This is expected to be partially offset by higher revenues from Development Application Review Program (DARP) due to the industry's shift from low rise to high rise construction projects.</p>
<p><b>Transit Expansion:</b></p> <p>Transit Expansion is reporting a favourable net variance of \$2.3 million comprised of a favourable gross expenditure variance of \$2.0 million primarily due to underspending in salaries and benefits (\$1.6 million) as a result of vacant positions. Additionally, a favourable revenue variance of \$0.3 million due to timing of Metrolinx billings.</p>	<p>Transit Expansion is projecting a favourable net variance of \$0.6 million comprised of a favourable gross expenditures variance of \$2.9 million mainly due to underspending in salaries and benefits (\$2.1 million) from vacant positions. An unfavourable revenue variance of \$2.2 million mainly due to lower recoveries from Metrolinx and TTC capital projects.</p>

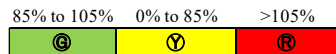


## Appendix E

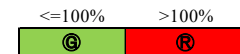
**Figure 8: Finance and Treasury Services Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Office of the Chief Financial Officer and Treasurer	4-Month	0.2		(0.0)		0.2		Ⓞ	0.3		(0.2)		0.1		Ⓞ
	6-Month	0.5	▲	(0.2)	▼	0.3	▲	Ⓞ	0.4	▲	(0.2)	—	0.2	▲	Ⓞ
	9-Month	0.7	▲	(0.3)	▼	0.4	▲	Ⓞ	1.0	▲	(0.5)	▼	0.5	▲	Ⓞ
Office of the Controller	4-Month	4.1		(0.9)		3.2		Ⓢ	5.9		(2.3)		3.7		Ⓞ
	6-Month	6.2	▲	(2.5)	▼	3.7	▲	Ⓢ	8.4	▲	(2.5)	▼	5.9	▲	Ⓞ
	9-Month	9.7	▲	(4.7)	▼	4.9	▲	Ⓢ	11.6	▲	(3.9)	▼	7.6	▲	Ⓞ
Sub-Total Finance and Treasury Services	4-Month	4.3		(0.9)		3.4		Ⓢ	6.2		(2.5)		3.7		Ⓞ
	6-Month	6.6	▲	(2.7)	▼	4.0	▲	Ⓢ	8.8	▲	(2.7)	▼	6.1	▲	Ⓞ
	9-Month	10.4	▲	(5.0)	▼	5.4	▲	Ⓞ	12.6	▲	(4.4)	▼	8.2	▲	Ⓞ

Year-to-Date



Year-End



## Appendix E

### Finance and Treasury Services

Year-to-Date Results	Year-End Projections
<b>Office of the Chief Financial Officer &amp; Treasurer:</b> Favourable net variance of \$0.4 million is mainly due to underspending in salaries & benefits and delay in the implementation of the Short-Term Promissory Note Program.	Projecting a favourable net variance of \$0.5 million mainly due to underspending in salaries & benefits and delay in the implementation of the Short-Term Promissory Note Program.
<b>Office of the Controller:</b> Favourable net variance of \$4.9 million primarily due to underspending in salaries and benefits in operating positions (\$7.3 million), partially offset by lower user fees due to slow down of property market for tax and utility certificates (\$1.1 million) lower contributions from Reserve funds (\$0.6 million) and lower inter-divisional recoveries (\$0.6 million).	Projecting a favourable net variance of \$7.6 million at year end primarily due to underspending in salaries and benefits in operating positions (\$9.5 million), partially offset by lower contributions from Reserve funds (\$1.5 million), and the pause of Late Payment and Vendor Discount revenue programs due to COVID-19 (\$0.4 million).

## Appendix E

**Figure 9: Corporate Services Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Corporate Real Estate Management	4-Month	(2.3)		1.8		(0.5)		Ⓚ	0.3		(0.2)		0.1		Ⓚ
	6-Month	2.1	▲	(0.1)	▼	2.0	▲	Ⓚ	3.9	▲	(4.9)	▼	(1.0)	▼	Ⓚ
	9-Month	1.1	▼	(3.5)	▼	(2.4)	▼	Ⓚ	4.3	▲	(6.6)	▼	(2.4)	▼	Ⓚ
Environment & Climate	4-Month	0.4		(0.0)		0.4		Ⓚ	2.7		(2.1)		0.5		Ⓚ
	6-Month	0.2	▼	(0.6)	▼	(0.3)	▼	Ⓚ	2.8	▲	(2.1)	▲	0.7	▲	Ⓚ
	9-Month	0.7	▲	(0.6)	—	0.1	▲	Ⓚ	2.7	▼	(2.5)	▼	0.2	▼	Ⓚ
Fleet Services	4-Month	(2.0)		(0.5)		(2.5)		Ⓚ	(8.0)		0.8		(7.2)		Ⓚ
	6-Month	(3.0)	▼	(1.2)	▼	(4.2)	▼	Ⓚ	(6.2)	▲	(2.2)	▼	(8.4)	▼	Ⓚ
	9-Month	(5.8)	▼	(2.1)	▼	(7.9)	▼	Ⓚ	(6.0)	▲	(2.4)	▼	(8.4)	▼	Ⓚ
Office of the Chief Information Security Officer	4-Month	1.5		0.0		1.5		Ⓚ	9.8		(5.0)		4.8		Ⓚ
	6-Month	5.7	▲	0.0	—	5.7	▲	Ⓚ	11.2	▲	(5.0)	—	6.2	▲	Ⓚ
	9-Month	11.2	▲	0.0	—	11.2	▲	Ⓚ	20.8	▲	(5.0)	—	15.8	▲	Ⓚ
Technology Services	4-Month	3.3		(1.3)		2.0		Ⓚ	12.0		(9.3)		2.7		Ⓚ
	6-Month	10.1	▲	(2.1)	▼	8.0	▲	Ⓚ	16.0	▲	(10.2)	▼	5.8	▲	Ⓚ
	9-Month	12.0	▲	(4.1)	▼	7.9	▼	Ⓚ	17.2	▲	(9.7)	▲	7.5	▲	Ⓚ

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
311 Toronto	4-Month	(0.2)		(0.0)		(0.2)		Ⓢ	0.2		(0.3)		(0.1)		Ⓢ
	6-Month	(0.1)	▲	(0.0)	—	(0.1)	▲	Ⓢ	0.1	▼	(0.3)	—	(0.2)	▼	Ⓢ
	9-Month	0.1	▲	(0.1)	▼	(0.1)	▲	Ⓢ	0.1	—	(0.3)	—	(0.2)	—	Ⓢ
Sub-Total Corporate Services	4-Month	0.7		0.0		0.7		Ⓢ	16.9		(16.1)		0.8		Ⓢ
	6-Month	15.0	▲	(4.0)	▼	11.0	▲	Ⓢ	27.8	▲	(24.7)	▼	3.1	▲	Ⓢ
	9-Month	19.3	▲	(10.4)	▼	8.8	▼	Ⓢ	39.1	▲	(26.6)	▼	12.5	▲	Ⓢ

Year-to-Date

85% to 105%	0% to 85%	>105%
Ⓢ	Ⓢ	Ⓢ

Year-End

<=100%	>100%
Ⓢ	Ⓢ

## Appendix E

### Corporate Services

Year-to-Date Results	Year-End Projections
<p><b>Corporate Real Estate Management</b> Unfavourable net variance of \$2.4 million is primarily driven by the under-collection of rental revenues and unbudgeted personal protective equipment (PPE) costs related to the pandemic; partially offset by underspending in salaries and benefits due to vacancies, and lower maintenance costs due to work-from-home measures.</p>	<p>Projecting an unfavourable net variance of \$2.4 million primarily driven by the under-collection of rental revenues and higher personal protective equipment (PPE) costs related to the pandemic; partially offset by underspending in salaries and benefits due to vacancies, and lower maintenance, security and custodial costs.</p>
<p><b>Environment &amp; Climate:</b> Favourable YTD net expenditure variance of \$0.1 million driven by underspending in salaries &amp; benefits related to vacancies, partially offset by lower recoveries from the Waste Reduction Community Grant program and Demand Response programs.</p>	<p>Favourable year-end net variance of \$0.2 million primarily driven by underspending in salaries &amp; benefits and contracted services, offset by the net of lower recoveries from reserves and capital accounts due to vacancies and underspent contracted services and higher revenue share from City Planning related to work supporting the Toronto Green Standards.</p>
<p><b>Fleet Services:</b> Unfavourable YTD net expenditure variance of \$7.9 million due to escalation of fuel prices, vehicle maintenance and parts cost increases; higher volume of heavy duty vehicle maintenance through contracts; and lower recoveries from agencies and divisions.</p>	<p>Projecting an unfavourable net expenditure variance of \$8.4 million primarily resulting from escalation in fuel costs and vehicle maintenance and repair costs for parts and services; lower recoveries from agencies and divisions due to lower fuel demand; underspend in rentals due to changing physical distancing requirements in City vehicles and underspent permit fees for light duty vehicles.</p>
<p><b>Office of the CISO</b> Favourable net variance of \$11.2 million mainly driven by global cyber resource shortages which resulted in underspend in Salaries &amp; Benefits due to vacancies and</p>	<p>Projecting a favourable net variance of \$15.8 million primarily driven by underspending in Salaries &amp; Benefits from recruitment challenges attributed to global cyber</p>

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difficulty with attraction and retention of cyber talent as well as underspend in Services & Rent due to delays in large cyber procurement initiatives.	resource shortage and underspending in large cyber procurement initiatives also due to global cyber resource shortage.
<b>Technology Services:</b> Underspending in salaries and benefits mainly due to vacancies resulting from efforts to support the COVID-19 response in vaccination clinics and return to office initiatives, along with the staffing shortages in the division. These under expenditures are slightly offset by lower recoveries from capital resulting in a favorable net expenditure of \$7.9 million.	Favorable net expenditure of \$7.5 million at year end mainly due to vacancies.
<b>311 Toronto:</b> Net overspend of \$59 thousand is mainly related to increased call volume resulting from the winter storm experienced in January 2022.	Projecting a full year net overspend of \$0.2 million. In addition to the YTD variance due to increased call volume during the snow storm earlier this year, provision is included for forecasted higher call volume for rest of the year.

## Appendix E

**Figure 10: City Manager's Office Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
City Manager's Office	4-Month	(0.5)		(0.9)		(1.3)		Ⓜ	7.0		(6.5)		0.6		Ⓢ
	6-Month	2.4	▲	(1.5)	▼	0.9	▲	Ⓢ	7.7	▲	(6.3)	▲	1.5	▲	Ⓢ
	9-Month	8.2	▲	(5.3)	▼	2.9	▲	Ⓢ	9.3	▲	(6.9)	▼	2.4	▲	Ⓢ
Sub-Total City Manager	4-Month	(0.5)		(0.9)		(1.3)		Ⓜ	7.0		(6.5)		0.6		Ⓢ
	6-Month	2.4	▲	(1.5)	▼	0.9	▲	Ⓢ	7.7	▲	(6.3)	▲	1.5	▲	Ⓢ
	9-Month	8.2	▲	(5.3)	▼	2.9	▲	Ⓢ	9.3	▲	(6.9)	▼	2.4	▲	Ⓢ

Year-to-Date

85% to 105%

0% to 85%

>105%



Year-End

<=100%

>100%



### Year-to-Date Results

#### City Manager's Office:

Favourable net variance of \$2.9 million is mainly due to underspending in salaries & benefits and lower consulting and software expenses for Concept2Keys (C2K), partially offset by higher interdivisional recoveries from unbudgeted temporary service agreements.

### Year-End Projections

Projected favourable net variance of \$2.4 million is the net of favourable gross expenditure of \$9.3 million and underachieved revenues of \$6.9 million with the same drivers as YTD.

## Appendix E

**Figure 11: Other City Programs Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
City Clerk's Office	4-Month	0.5		(0.5)		0.1		Ⓢ	(0.3)		(0.1)		(0.4)		Ⓡ
	6-Month	1.9	▲	(1.3)	▼	0.6	▲	Ⓢ	0.2	▲	(0.3)	▼	(0.1)	▲	Ⓡ
	9-Month	4.9	▲	(3.8)	▼	1.1	▲	Ⓢ	2.2	▲	(0.5)	▼	1.7	▲	Ⓢ
Legal Services	4-Month	1.9		(0.8)		1.1		Ⓢ	5.6		(3.9)		1.7		Ⓢ
	6-Month	3.0	▲	0.9	▲	3.8	▲	Ⓢ	5.6	—	(3.9)	—	1.7	—	Ⓢ
	9-Month	5.4	▲	0.7	▼	6.1	▲	Ⓢ	4.6	▼	(1.2)	▲	3.4	▲	Ⓢ
Mayor's Office	4-Month	(0.0)		0.0		(0.0)		Ⓢ	(0.0)		0.0		(0.0)		Ⓡ
	6-Month	(0.0)	—	0.0	—	(0.0)	—	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓡ
	9-Month	0.0	—	0.0	—	0.0	—	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
City Council	4-Month	0.8		0.0		0.8		Ⓢ	(0.1)		0.0		(0.1)		Ⓡ
	6-Month	1.3	▲	0.0	—	1.3	▲	Ⓢ	(0.1)	—	0.0	—	(0.1)	—	Ⓡ
	9-Month	2.0	▲	0.0	—	2.0	▲	Ⓢ	0.0	▲	0.0	—	0.0	▲	Ⓢ
Sub-Total Other City Programs	4-Month	3.2		(1.3)		1.9		Ⓢ	5.2		(4.0)		1.1		Ⓢ
	6-Month	6.1	▲	(0.4)	▲	5.7	▲	Ⓢ	5.7	▲	(4.2)	▼	1.4	▲	Ⓢ
	9-Month	12.4	▲	(3.1)	▼	9.2	▲	Ⓢ	6.8	▲	(1.7)	▲	5.1	▲	Ⓢ

Year-to-Date

85% to 105%

0% to 85%

>105%



Year-End

<=100%

>100%



Staff report for action on Operating Variance Report for the Nine Months  
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## Appendix E

### Other City Programs

Year-to-Date Results	Year-End Projections
<b>City Clerk's Office:</b> Favourable variance of \$1.1 million in net expenditures mainly due to lower spending in Election Services and in Information Production for the period.	Expecting favourability of \$1.7 million in net expenditures by year-end mainly due net underspend in Information Production as a result of lower internal client demand for mail, print and copy services and underspending in salaries & benefits due to vacancies.
<b>Legal Services:</b> Favourable net variance of \$6.1 million mostly as a result of underspend on Salaries & Benefits and significantly higher than budgeted Development Fees.	Projecting a favourable variance of \$3.4 million by the end of the year as positions are filled and development fees slow.
<b>Mayor's Office:</b> The Office is on budget year to date.	The Office is expected to be on budget at year end. Actual spending will depend on the staffing plan in the new term of Council and the impacts on the Mayor's Office operations of Bill 3 (Strong Mayors, Building Homes Act, 2022) which has received Royal Assent.
<b>City Council:</b> Favourable YTD net variance of \$2.0 million mainly due to underspending in Salaries & Benefits, Councilors' Constituency Services and Office Budgets, and Council General Budget.	Projecting net expenditures to be on budget as the expected overspending in the Council General Budget, due largely to council transition costs, will be offset by underspending in the Council Staff Salary and Benefit budget and Councilors' Constituency Services and Office Budget.

## Appendix E

**Figure 12: Accountability Offices Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Auditor General's Office	4-Month	0.1		0.0		0.1		Ⓢ	(0.2)		0.0		(0.2)		Ⓢ
	6-Month	0.4	▲	0.0	—	0.4	▲	Ⓢ	0.1	▲	0.0	—	0.1	▲	Ⓢ
	9-Month	0.8	▲	0.0	—	0.8	▲	Ⓢ	0.8	▲	(0.1)	▼	0.7	▲	Ⓢ
Integrity Commissioner's Office	4-Month	0.0		0.0		0.0		Ⓢ	(0.0)		0.0		(0.0)		Ⓢ
	6-Month	0.0	—	0.0	—	0.0	—	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓢ
	9-Month	0.1	—	0.0	—	0.1	—	Ⓢ	(0.0)	—	(0.0)	—	(0.0)	—	Ⓢ
Office of the Lobbyist Registrar	4-Month	(0.0)		0.0		(0.0)		Ⓢ	(0.0)		0.0		(0.0)		Ⓢ
	6-Month	(0.0)	—	0.0	—	(0.0)	—	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓢ
	9-Month	0.0	—	0.0	—	0.0	—	Ⓢ	0.0	▲	0.0	—	0.0	▲	Ⓢ
Office of the Ombudsman	4-Month	(0.0)		0.0		(0.0)		Ⓢ	(0.1)		0.0		(0.1)		Ⓢ
	6-Month	(0.0)	—	0.0	—	(0.0)	—	Ⓢ	(0.1)	—	0.0	—	(0.1)	—	Ⓢ
	9-Month	(0.0)	—	0.0	—	(0.0)	—	Ⓢ	(0.1)	—	0.0	—	(0.1)	—	Ⓢ
Sub-Total Accountability Offices	4-Month	0.1		0.0		0.1		Ⓢ	(0.3)		0.0		(0.3)		Ⓢ
	6-Month	0.4	▲	0.0	—	0.4	▲	Ⓢ	(0.0)	▲	0.0	—	(0.0)	▲	Ⓢ
	9-Month	0.9	▲	0.0	—	0.9	▲	Ⓢ	0.7	▲	(0.1)	▼	0.7	▲	Ⓢ

Year-to-Date

85% to 105%

0% to 85%

>105%



Year-End

<=100%

>100%



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## Appendix E

### Accountability Offices

Year-to-Date Results	Year-End Projections
<p><b>Auditor General's Office:</b> Favourable YTD variance of \$0.8 million due mainly to lower spending in Services and Rents and Salary and Benefits for the period, partially offset by higher spending in Salaries and Benefits due to COLA and other salary adjustments absorbed by the Auditor General's Office on a one-time basis using funding available from lower than anticipated spending on Salary and Benefits.</p>	<p>Projects an underspend of \$0.7 million in net expenditures at year-end due to underspend of \$0.3 million in temporary funding to perform a City-wide COVID-19 Continuous Improvement audit which has been deferred indefinitely pending consideration of the 2023 Budget. In addition, savings from staff vacancies. The underspending is due to challenges recruiting and retaining highly qualified professional staff to carry out performance audits, special investigations, and information technology reviews which has resulted in certain projects in the 2022 Work Plan being delayed or deferred. The underspend is partially offset by higher Salary &amp; Benefits costs of \$0.3 million resulting from COLA and salary adjustments, without an offsetting adjustment to the Office's budget.</p>
<p><b>Office of the Integrity Commissioner:</b> Favourable YTD variance of \$0.1 million due mainly to lower spending in Service &amp; Rents for the period, partially offset by higher spending in Salaries and Benefits resulting from Council approved adjustments with available funding reflected in the corporate accounts.</p>	<p>Projects an overspend of \$15 thousand in net expenditures. The Office is experiencing higher than budgeted Salary &amp; Benefits costs resulting from Council approved adjustments, with available offsetting funding reflected in the City's corporate accounts.</p>
<p><b>Office of the Lobbyist Registrar:</b> Favourable YTD variance of \$6 thousand due mainly to lower spending in Service &amp; Rents for the period, partially</p>	<p>Projects an underspend of \$27 thousand in net expenditures due mainly to staff vacancy, partially</p>

offset by higher spending in Salaries and Benefits due to Council approved adjustments with available offsetting funding reflected in the City's corporate accounts.	offset by higher Salary & Benefits costs resulting from Council approved adjustments, with available offsetting funding reflected in the City's corporate accounts.
<b>Office of the Ombudsman:</b> The office experienced an unfavourable YTD variance of \$13 thousand due mainly to higher spending in Salary and Benefits for the period as a result of Council approved salary adjustments, partially offset by lower spending in Services and Rents.	Projects an overspend of \$50 thousand in net expenditures at year-end. The Office is experiencing higher than budgeted Salary & Benefits costs resulting from Council approved adjustments, with available offsetting funding reflected in the City's corporate accounts.

## Appendix E: Figure 13: Agencies Year-to-Date Variance and Year-End Variance Projection Summary

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Toronto Public Health	4-Month	(0.1)		(1.3)		(1.3)		Ⓢ	(1.6)		2.2		0.6		Ⓢ
	6-Month	(3.0)	▼	2.3	▲	(0.7)	▲	Ⓢ	(0.9)	▲	7.8	▲	6.9	▲	Ⓢ
	9-Month	5.0	▲	(3.7)	▼	1.4	▲	Ⓢ	(0.2)	▲	5.1	▼	4.9	▼	Ⓢ
Toronto Public Library	4-Month	0.8		0.0		0.8		Ⓢ	0.0		0.0		0.0		Ⓢ
	6-Month	1.2	▲	(0.1)	▼	1.1	▲	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
	9-Month	0.6	▼	0.6	▲	1.1	—	Ⓢ	(0.6)	▼	0.6	▲	0.0	—	Ⓢ
Association of Community Centres	4-Month	0.3		0.0		0.3		Ⓢ	0.3		0.0		0.3		Ⓢ
	6-Month	0.3	▼	0.0	—	0.3	▼	Ⓢ	0.1	▼	(0.0)	—	0.0	▼	Ⓢ
	9-Month	0.3	▲	0.1	▲	0.4	▲	Ⓢ	0.1	—	(0.0)	—	0.1	—	Ⓢ
Exhibition Place	4-Month	5.4		(7.1)		(1.6)		Ⓢ	9.1		(10.7)		(1.6)		Ⓢ
	6-Month	4.2	▼	(5.0)	▲	(0.9)	▲	Ⓢ	1.6	▼	(2.2)	▲	(0.6)	▲	Ⓢ
	9-Month	3.1	▼	(3.2)	▲	(0.1)	▲	Ⓢ	(0.5)	▼	1.0	▲	0.5	▲	Ⓢ
Heritage Toronto	4-Month	0.1		0.1		0.2		Ⓢ	0.0		(0.0)		0.0		Ⓢ
	6-Month	0.2	▲	0.1	—	0.3	▲	Ⓢ	0.0	—	(0.0)	—	0.0	—	Ⓢ
	9-Month	0.3	▲	(0.2)	▼	0.1	▼	Ⓢ	0.2	▲	(0.2)	▼	0.1	—	Ⓢ
TO Live	4-Month	6.8		(6.1)		0.7		Ⓢ	1.3		(1.3)		(0.0)		Ⓢ
	6-Month	7.8	▲	(7.0)	▼	0.8	▲	Ⓢ	1.3	—	(1.3)	—	(0.0)	—	Ⓢ
	9-Month	11.4	▲	(10.3)	▼	1.1	▲	Ⓢ	6.1	▲	(6.2)	▼	(0.1)	▼	Ⓢ

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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Toronto Zoo	4-Month	1.4		0.3		1.6		Ⓢ	(0.7)		0.3		(0.4)		Ⓢ
	6-Month	3.0	▲	1.0	▲	4.0	▲	Ⓢ	(4.1)	▼	2.9	▲	(1.2)	▼	Ⓢ
	9-Month	0.6	▼	3.8	▲	4.4	▲	Ⓢ	(3.7)	▲	2.7	▼	(1.0)	▲	Ⓢ
Arena Boards of Management	4-Month	0.1		0.2		0.3		Ⓢ	0.3		(0.2)		0.1		Ⓢ
	6-Month	0.3	▲	0.3	▲	0.6	▲	Ⓢ	0.1	▼	0.2	▲	0.3	▲	Ⓢ
	9-Month	0.4	▲	0.1	▼	0.5	▼	Ⓢ	0.3	▲	0.4	▲	0.7	▲	Ⓢ
Yonge-Dundas Square	4-Month	0.3		(0.2)		0.1		Ⓢ	(0.0)		0.0		(0.0)		Ⓢ
	6-Month	0.3	—	0.3	▲	0.5	▲	Ⓢ	(0.2)	▼	0.0	—	(0.2)	▼	Ⓢ
	9-Month	0.3	▲	0.3	—	0.7	▲	Ⓢ	0.3	▲	0.0	—	0.3	▲	Ⓢ
CreateTO	4-Month	0.6		(0.6)		0.1		Ⓢ	(0.0)		0.0		(0.0)		Ⓢ
	6-Month	0.2	▼	(0.2)	▲	0.0	▼	Ⓢ	(0.0)	—	0.0	—	0.0	—	Ⓢ
	9-Month	0.5	▲	(0.5)	▼	0.0	—	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓢ
Toronto & Region Conservation Authority	4-Month	0.0		0.0		0.0		Ⓢ	0.0		0.0		0.0		Ⓢ
	6-Month	(0.2)	▼	0.0	—	(0.2)	▼	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
	9-Month	0.0	▲	0.0	—	0.0	▲	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
Toronto Transit Commission - Conventional	4-Month	22.8		44.9		67.7		Ⓢ	7.4		66.0		73.4		Ⓢ
	6-Month	40.5	▲	65.1	▲	105.6	▲	Ⓢ	55.7	▲	9.2	▼	64.8	▼	Ⓢ
	9-Month	78.2	▲	42.9	▼	121.1	▲	Ⓢ	97.1	▲	(9.0)	▼	88.1	▲	Ⓢ

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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Toronto Transit Commission - Wheel Trans	4-Month	3.7		(0.0)		3.7		Ⓚ	0.9		0.0		0.9		Ⓚ
	6-Month	5.3	▲	(0.3)	▼	5.0	▲	Ⓚ	12.7	▲	(0.9)	▼	11.8	▲	Ⓚ
	9-Month	9.5	▲	(0.8)	▼	8.7	▲	Ⓚ	12.3	▼	(1.0)	▼	11.3	▼	Ⓚ
Toronto Police Service	4-Month	(12.2)		0.9		(11.3)		Ⓚ	(7.1)		16.8		9.7		Ⓚ
	6-Month	1.4	▲	(39.9)	▼	(38.5)	▼	Ⓜ	(12.1)	▼	21.3	▲	9.2	▼	Ⓚ
	9-Month	(12.3)	▼	20.4	▲	8.0	▲	Ⓚ	(18.9)	▼	23.0	▲	4.1	▼	Ⓚ
Toronto Police Services Board	4-Month	0.4		(0.4)		0.0		Ⓚ	0.0		(0.0)		0.0		Ⓚ
	6-Month	0.5	▲	(0.5)	▼	(0.0)	—	Ⓚ	0.1	▲	(0.1)	▼	0.0	—	Ⓚ
	9-Month	0.7	▲	(0.8)	▼	(0.1)	—	Ⓜ	0.1	—	(0.1)	—	0.0	—	Ⓚ
Total - Agencies	4-Month	30.3		30.8		61.2		Ⓚ	10.1		73.0		83.1		Ⓚ
	6-Month	61.8	▲	16.1	▼	77.9	▲	Ⓚ	54.3	▲	36.8	▼	91.1	▲	Ⓚ
	9-Month	98.6	▲	48.8	▲	147.4	▲	Ⓚ	92.7	▲	16.2	▼	108.9	▲	Ⓚ

Year-to-Date

85% to 105% 0% to 85% >105%

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Year-End

<=100% >100%

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## Appendix E City Agencies

Year-to-Date Results	Year-End Projections
<p><b>Toronto Public Health:</b> Net favourable variance of \$1.4 million is mainly driven by underspending in mandatory cost shared programs due to various services seeing lower than anticipated demand, partially offset by higher than planned COVID-19 expenditures in support of the mass immunization clinics, case management and contact tracing that are expected to be fully reimbursed by the province at year end.</p>	<p>Projected net favorable year-end variance of \$4.9 million is predominately attributed to underspending in mandatory cost shared programs and 100% provincial funded programs, partially offset by higher than planned COVID-19 expenditures as a result of the City's response to COVID-19 pandemic.</p>
<p><b>Toronto Public Library:</b> A favorable year to date net variance of \$1.1 million was due to underspending in employee remuneration and benefits due to higher than budgeted staff vacancies, utility costs and library programming due to the temporary branch closure in the first half of 2022 as impacted by COVID-19. The underspending was partially offset by increased spending related to health and safety, including janitorial supplies, PPE and rapid antigen testing kits.</p>	<p>Due to ongoing costs related to COVID-19, TPL is projecting to be on budget by year-end. The projected over-spending in actuals of \$0.6 million gross and \$0 net is mainly is related to library programming that is fully funded by Toronto Public Library Foundation and others.</p>
<p><b>Association of Community Centres:</b> Favourable net expenditure variance of \$438k is comprised of underspent Salaries &amp; Benefits and other operational savings, due to vacancies and centres running below full capacity as they continue to recover from COVID impacts.</p>	<p>Projected favourable year-end net expenditure variance of \$57k is primarily attributed to underspending in Salaries &amp; Benefits due to vacancies and lower than anticipated operational costs during the beginning of the year resulting from COVID impacts; partially offset by increased recovery costs expected in the remainder of the year.</p>

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<p><b>Exhibition Place:</b> Exhibition Place has reported an unfavourable net variance of \$53 thousand year to date. A favourable gross expenditure variance of \$3.13 million resulting from postpone/cancelled non-essential expenditures and cancelled events during the first quarter (i.e. Toronto International Boat Show, Toronto Motorcycle show etc.) due to Omicron, resulting in lower events wages and related costs. An unfavourable revenue variance of \$3.18 million due to cancellation of a number of large events during the first quarter because of Omicron resulting in losses related to event revenues and benefits recoveries.</p>	<p>Exhibition Place is projecting a favourable net variance of \$0.5 million to the 2022 Council Approved Operating Budget. A favourable revenue variance of \$0.9 million due to significant parking revenue from Ontario Place and BMO Field during the summer as well as anticipated increase in events and shows to be taking place by year end. This is partially offset by an unfavourable variance of \$0.4 million in gross expenditure from direct costs related to user fees and events.</p>
<p><b>Heritage Toronto:</b> Heritage Toronto reported a favourable net variance of \$0.1 million to the 2022 Council Approved Operating Budget driven by a favourable gross expenditure variance of \$0.3 million resulting from lower spending in service and rent as well as salaries due to vacancies. Additionally, an unfavourable revenue variance of \$0.2 million due to deferral of TD Equity Fund.</p>	<p>Heritage Toronto project a favourable net variance of \$55 thousand consisting of a favourable gross expenditure variance of \$0.3 million from lower spending in service and rent as well as salaries. An unfavourable revenue variance of \$0.2 million due to deferral of TD Equity Fund.</p>
<p><b>TO Live:</b> TO Live reported a favourable net expenditure of \$1.1 million. TO Live is experiencing a slower than anticipated return to normal operations which is driving the favourable variances in expenditures and the unfavourable variances in revenues. A favourable gross expenditure variance of \$11.4 million from underspending in services &amp; rents due to cancelled/postponed events resulting from the Omicron wave. An unfavourable revenue variance of \$10.3 million from lost revenues due to COVID-19 restrictions on live audiences in Q1.</p>	<p>TO Live is projecting an unfavourable net expenditure variance of \$59 thousand by year-end due to slower than expected recovery to pre-COVID-19 levels of activity in the venues.</p>

<p><b>Toronto Zoo:</b> Favorable net expenditure of \$4.4 million below the 2022 Council Approved Operating Budget. The Zoo was closed since January 5 and welcomed guests back on site on February 10. Attendance has been increasing steadily since re-opening with a favorable increase in membership visits and the sales of new memberships. Attendance exceeded budget by 3% to date despite closure in the beginning of the year. Monthly attendance since reopening has been trending above budget. Increase in school programs, parking and zoo camp sales also contributed to the favorable revenue. Gross expenditures were under budget primarily driven by underspending in salaries and benefits as a result of general turnover and vacancies and supply chain issues delaying delivery of products and services. The Zoo has continued to provide online offerings including daily Facebook Lives, Zoo ConnectionZ, virtual programming as well as free-to-view educational content.</p>	<p>The Zoo is projecting an unfavorable net expenditure of \$1.0 million by year-end. Revenue is forecasted to be favorable by \$2.7 million as the Zoo continues to see encouraging signs of pandemic recovery and changes in attendance mix and guest spending, in particular, member attendance is significantly higher this year. Attendance is forecasted to reach 1.205 million, 4% above budget of 1.158 million. Gross expenditure is projected to be unfavorable by \$3.7 million due to increased expenses associated with meeting AZA accreditation standards and Avian Flu safety measures as well as anticipated marketing and promotion costs for the Orangutan Outdoor Exhibit which is scheduled for completion in the fall. Recognizing that these unanticipated expenditures are attributed to an unfavourable net variance at year-end, Toronto Zoo will closely monitor its expenditures and revenues throughout the year and will take necessary actions to mitigate the financial pressures.</p>
<p><b>Arena Boards of Management:</b> The Arena Boards of Management reported a favourable net variance of \$0.5 million to the 2022 Council Approved Operating Budget driven by a favourable gross expenditure variance of \$0.4 million from underspending expenditures in materials and supplies, and salaries and benefits. A favourable revenue variance of \$0.1 million from higher ice time rentals and other user fee revenues.</p>	<p>Consistent with year-to-date experience, the Arena Boards of Management project a favourable net variance of \$0.6 million to the 2022 Council Approved Operating Budget, consisting of a favourable gross expenditure variance of \$0.3 million resulting from underspending in expenditures associated with materials and supplies, and salaries and benefits. A favourable revenue of \$0.3 million from higher ice time rentals.</p>
<p><b>Yonge Dundas Square (YDS):</b> Yonge-Dundas Square reported a favourable net variance of \$0.7 million to the 2022 Approved Operating Budget, driven</p>	<p>Yonge-Dundas Square projects a favourable net variance of \$0.3 million to the 2022 Approved Operating Budget. This is driven by a projected</p>

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by a favourable gross expenditure variance of \$0.4 million due to low staff complement and low maintenance and promotion spending. A favourable revenue variance of \$0.3 million due to temporary higher event related and permit revenues.	favourable gross expenditure variance of \$0.3 million due to low staff complement, and favourable revenue variance of \$40 thousand due to a slight improvement in Bus Tour sales, consistent with year-to-date experience.
<b>CreateTO:</b> Favourable gross expenditures of \$0.5 million is attributable to delayed spending in project investigative costs, that are expected to be on budget by year-end. Funding recovery from Build Toronto, TPLC and the City is in line with expenditures, resulting in a zero net variance to Budget.	CreateTO is projecting to be on budget by year-end.
<b>Toronto &amp; Region Conservation Authority:</b> As planned for this period.	Each year, TRCA receives the City of Toronto funding share which maintains the ratio between TRCA's other funding partner municipalities. In 2022, TRCA will receive the full funding amount as approved by City Council, resulting in no year end variance.
<b>Toronto Transit Commission – Conventional:</b> Overall, a net favourable variance to budget of \$121.1 million has been achieved, comprised of a \$47.5 million favourable variance on anticipated COVID impacts and \$73.6 million on the base budget. COVID impacts are favourable to budget due to higher than anticipated passenger revenue in the first half of the year with the impact of the Omicron variant not being as severe as originally anticipated, in addition to lower than anticipated requirements for COVID response measures. Key drivers of the favourable variance on base budget expenditures include service hours delivered being 5.5% below budget and the opening of Line 5 being deferred to 2023. These under-expenditures have offset the impact of higher than budget diesel prices in 2022.	Overall, a net favourable variance of \$88.2 million is expected at year-end, comprised of a \$19.3 million favourable variance on anticipated COVID impacts and \$69 million on the base budget. Key drivers of the favourable variance on base budget expenditures include service hours delivered being 5% below budget and the opening of Line 5 being deferred to 2023.

<p><b>Toronto Transit Commission – Wheel-Trans:</b>  Wheel-Trans has experienced favourable gross expenditure variance of \$9.5 million and \$8.7 million net of revenue due to lower than anticipated ridership demand resulting in lower operator and contract taxi expenditures.</p>	<p>A Favourable gross expenditure variance of \$12.3 million and \$11.3 million net of revenue is forecast, due to expected ridership demand being 15% below budgeted levels for the year, resulting in lower contract taxi, bus maintenance and operator costs.</p>
<p><b>Toronto Police Service:</b>  Toronto Police Service is reporting a favorable variance of \$8.0 million net as of September 30, 2022. Gross expenditures are \$12.3 million unfavorable due to timing differences and due to expenses funded from in-year grants associated with the Guns and Gangs and Community Safety &amp; Policing grants. The favorable revenue variance of \$20.4 million is primarily due to timing of grant payments and in-year grant funding. The Service continues to experience higher than budgeted separations for both civilian and uniform officers. This impact has resulted in savings in salaries and benefits. Longer than anticipated hiring timelines and cascading vacancies, however, continue to create pressures on premium pay expenditures as a result of staffing shortages. Revenues have made a partial return to pre-pandemic levels through user fees and other recoveries to reflect higher demand for paid duties and vulnerable sector screenings.</p>	<p>Toronto Police Service is projecting a favorable variance of \$4.1 million net, mainly as a result of greater than budgeted grant revenues. Although the Service is projecting a favorable variance, a number of factors can impact the year-end forecast. Since COVID-19 restrictions have been largely lifted, the City has experienced an increase in special events and demonstrations which have had a greater impact on premium pay spending. Global supply chain issues have resulted in delays in obtaining and paying for police equipment and supplies, the net effect of which is difficult to predict. Separations continue to occur at an accelerated pace, for both uniform officers and civilians. While hiring efforts have improved throughout the year, the Service will continue to rely on premium pay to address operational needs where gaps remain.</p>
<p><b>Toronto Police Services Board:</b>  The year-to-date unfavorable variance of \$79 thousand net was primarily driven by timing of draws from reserves.</p>	<p>Toronto Police Board is projecting to be on budget at year-end. The projected savings in salaries and benefits are expected to be offset by costs associated with the Chief of Police selection process completed in Q4 and lower than budgeted draws from reserves.</p>

## Appendix E

**Figure 14: Capital & Corporate Financing Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Capital From Current	4-Month	85.7		0.0		85.7		Ⓢ	(0.0)		0.0		(0.0)		Ⓡ
	6-Month	0.0	▼	0.0	—	0.0	▼	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓡ
	9-Month	256.4	▲	0.0	—	256.4	▲	Ⓢ	(0.0)	—	0.0	—	(0.0)	—	Ⓡ
Technology Sustainment	4-Month	5.3		0.0		5.3		Ⓢ	0.0		0.0		0.0		Ⓡ
	6-Month	0.0	▼	0.0	—	0.0	▼	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
	9-Month	0.0	—	0.0	—	0.0	—	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
Debt Charges	4-Month	(0.5)		(26.4)		(26.8)		Ⓢ	(15.8)		15.8		(0.0)		Ⓡ
	6-Month	173.2	▲	(15.0)	▲	158.2	▲	Ⓢ	0.0	▲	0.0	▼	0.0	—	Ⓢ
	9-Month	(1.5)	▼	(18.8)	▼	(20.3)	▼	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
Capital & Corporate Financing	4-Month	90.6		(26.4)		64.2		Ⓢ	(15.8)		15.8		(0.0)		Ⓡ
	6-Month	173.2	▲	(15.0)	▲	158.2	▲	Ⓢ	0.0	▲	0.0	▼	0.0	—	Ⓢ
	9-Month	254.9	▲	(18.8)	▼	236.1	▲	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ

Year-to-Date

85% to 105%	0% to 85%	>105%
Ⓢ	Ⓢ	Ⓡ

Year-End

<=100%	>100%
Ⓢ	Ⓡ

## Appendix E

### Capital & Corporate Financing

Year-to-Date Results	Year-End Projections
<b>Capital From Current:</b> Year to date variance is a temporary favourable net expense of \$256.4 million, that will be addressed at year end.	On budget
<b>Technology Sustainment:</b> On budget	On budget
<b>Debt Charges:</b> The overall unfavourable net expenditure variance of \$20.3 million is mainly driven by higher than budgeted year-to-date debt issuance, higher interest rates, and timing in recoverable debt.	On budget

## Appendix E

**Figure 15: Non-Program Expenditures Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Tax Deficiencies / Write Offs	4-Month	0.3		#N/A		0.3		Y	0.0		#N/A		0.0		G
	6-Month	0.4	▲	0.0	#N/A	0.4	▲	G	0.0	—	0.0	#N/A	0.0	—	G
	9-Month	6.6	▲	0.0	—	6.6	▲	Y	8.1	▲	0.0	—	8.1	▲	G
Tax Increment Equivalent Grants (TIEG)	4-Month	0.8		0.0		0.8		Y	2.4		0.0		2.4		G
	6-Month	1.6	▲	0.0	—	1.6	▲	G	3.2	▲	0.0	—	3.2	▲	G
	9-Month	9.1	▲	0.0	—	9.1	▲	Y	12.1	▲	0.0	—	12.1	▲	G
Assessment Function (MPAC)	4-Month	(11.6)		0.0		(11.6)		Y	0.1		0.0		0.1		G
	6-Month	0.1	▲	0.0	—	0.1	▲	G	0.1	—	0.0	—	0.1	—	G
	9-Month	0.1	—	0.0	—	0.1	—	G	0.1	—	0.0	—	0.1	—	G
Funding of Employee Related Liabilities	4-Month	17.7		0.0		17.7		Y	0.0		0.0		0.0		G
	6-Month	(0.0)	▼	0.0	—	(0.0)	▼	G	0.0	—	0.0	—	0.0	—	G
	9-Month	(0.0)	—	0.0	—	(0.0)	—	G	0.0	—	0.0	—	0.0	—	G
Other Corporate Expenditures*	4-Month	41.9		(0.6)		41.3		Y	30.1		0.0		30.1		G
	6-Month	86.0	▲	(2.6)	▼	83.4	▲	Y	45.0	▲	0.0	—	45.0	▲	G
	9-Month	110.9	▲	(0.9)	▲	110.0	▲	Y	(44.4)	▼	(8.8)	▼	(53.2)	▼	R
Insurance Contributions	4-Month	12.1		#N/A		12.1		Y	0.0		#N/A		0.0		G
	6-Month	0.0	▼	#N/A	#N/A	0.0	▼	G	0.0	—	#N/A	#N/A	0.0	—	G
	9-Month	0.0	—	#N/A	#N/A	0.0	—	G	0.0	—	#N/A	#N/A	0.0	—	G

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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Parking Tag Enforcement & Operations Exp	4-Month	4.6		#N/A		4.6		Y	3.1		#N/A		3.1		G
	6-Month	3.2	▼	#N/A	#N/A	3.2	▼	G	3.5	▲	#N/A	#N/A	3.5	▲	G
	9-Month	10.5	▲	#N/A	#N/A	10.5	▲	Y	4.6	▲	#N/A	#N/A	4.6	▲	G
Programs Funded from Reserve Funds	4-Month	(8.1)		(33.2)		(41.3)		Y	0.0		(0.0)		(0.0)		R
	6-Month	1.6	▲	(11.4)	▲	(9.8)	▲	Y	0.0	—	(0.0)	—	(0.0)	—	R
	9-Month	1.3	▼	2.4	▲	3.6	▲	Y	0.0	—	(0.0)	—	(0.0)	—	R
Heritage Property Taxes Rebate	4-Month	(0.0)		0.0		(0.0)		Y	0.2		0.0		0.2		G
	6-Month	0.0	—	0.0	—	0.0	—	G	0.2	—	0.0	—	0.2	—	G
	9-Month	0.3	▲	0.0	—	0.3	▲	Y	0.4	▲	0.0	—	0.4	▲	G
Tax Increment Funding (TIF)	4-Month	1.2		0.0		1.2		Y	0.0		0.0		0.0		G
	6-Month	2.5	▲	0.0	—	2.5	▲	Y	0.0	—	0.0	—	0.0	—	G
	9-Month	3.7	▲	0.0	—	3.7	▲	Y	0.0	—	0.0	—	0.0	—	G
Solid Waste Management Services Rebate	4-Month	(1.4)		#N/A		(1.4)		Y	0.0		#N/A		0.0		G
	6-Month	(1.8)	▼	#N/A	#N/A	(1.8)	▼	Y	0.0	—	#N/A	#N/A	0.0	—	G
	9-Month	0.7	▲	#N/A	#N/A	0.7	▲	G	0.0	—	#N/A	#N/A	0.0	—	G
Non-Program Expenditures	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	95.8	▲	(14.0)	▲	81.8	▲	Y	52.1	▲	0.0	—	52.1	▲	G
	9-Month	143.1	▲	1.4	▲	144.6	▲	Y	(19.1)	▼	(8.8)	▼	(27.9)	▼	R

Year-to-Date

85% to 105%	0% to 85%	>105%
G	Y	R

Year-End

<=100%	>100%
G	R

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## Appendix E

### Non-Program Expenditures

Year-to-Date Results	Year-End Projections
<b>Tax Deficiencies/Write-Offs:</b> Favourable gross expenditure variance of \$6.6 million was realized primarily because costs to defend the City's assessment base as well as actual interest paid on tax refunds were less than budgeted.	A favourable year-end variance of \$8.1 million is projected primarily resulting from appeals posted and provision adjustments being less than budget.
<b>Tax Increment Equivalent Grants (TIEG)</b> Favourable gross expenditure variance of \$9.1 million was realized because estimates for eligible properties were updated to reflect the expected grants.	Favourable variance of \$12.1 million is projected because estimates for eligible properties were modified to reflect the expected grants.
<b>Assessment Function (MPAC):</b> Materially on budget.	Favorable variance of \$0.1 million is projected as a result of MPAC fees being lower than anticipated.
<b>Funding Employee Related Liabilities:</b> On budget.	On budget.
<b>Other Corporate Expenditures:</b> Favourable gross expenditure variance of \$110.0 million is primarily due to provision for COVID-19 funding held in Non-program for added impacts experienced in divisions, agencies and TCHC.	Projecting \$53.2M unfavourable net expenditure comprised of underspending associated with omicron provision experienced in divisional budgets, offset by spending authority contributions as detailed in Appendix D2.
<b>Insurance Premium and Claims</b> On budget	On budget

<b>Parking Tag Enforcement &amp; Operations:</b> Favourable expenditure variance of \$10.5M was driven by lower staffing levels than planned due to an increased number of separations and unpaid leaves. As well, lower payments were made to the province for license search fees due to reduced number of parking tickets issued.	Parking Enforcement is projecting a net favourable expenditure variance of \$4.6M in underspent salaries.
<b>Programs Funded from Reserve Funds:</b> Current variance due to timing.	On budget.
<b>Heritage Property Tax Rebates:</b> Favorable variance of \$0.3 million year to date as actual Heritage rebates is less than originally anticipated.	Favorable variance of \$0.4 million is projected as actual Heritage rebates is less than originally anticipated.
<b>Solid Waste Management Rebates:</b> Favourable gross expenditure variance of \$0.7 million is due to the timing and will disappear by year-end.	On budget.
<b>Tax Increment Funding (TIF):</b> Current variance due to timing.	On budget.

## Appendix E

**Figure 16: Non-Program Revenues Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Payments in Lieu of Taxes	4-Month	0.3		#N/A		0.3		Ⓢ	0.0		#N/A		0.0		Ⓢ
	6-Month	0.0	▼	(1.4)	#N/A	(1.4)	▼	Ⓢ	0.0	—	(0.9)	#N/A	(0.9)	▼	Ⓢ
	9-Month	0.0	—	(0.9)	▲	(0.9)	▲	Ⓢ	0.0	—	(0.9)	▲	(0.9)	▲	Ⓢ
Supplementary Taxes	4-Month	0.8		0.0		0.8		Ⓢ	2.4		0.0		2.4		Ⓢ
	6-Month	0.0	▼	(2.2)	▼	(2.2)	▼	Ⓢ	0.0	▼	0.0	—	0.0	▼	Ⓢ
	9-Month	0.0	—	1.2	▲	1.2	▲	Ⓢ	0.0	—	(2.5)	▼	(2.5)	▼	Ⓢ
Tax Penalty Revenue	4-Month	(11.6)		0.0		(11.6)		Ⓢ	0.1		0.0		0.1		Ⓢ
	6-Month	0.0	▲	1.4	▲	1.4	▲	Ⓢ	0.0	▼	1.4	▲	1.4	▲	Ⓢ
	9-Month	0.0	—	4.9	▲	4.9	▲	Ⓢ	0.0	—	8.8	▲	8.8	▲	Ⓢ
Interest/Investment Earnings	4-Month	17.7		0.0		17.7		Ⓢ	0.0		0.0		0.0		Ⓢ
	6-Month	0.4	▼	(70.9)	▼	(70.5)	▼	Ⓢ	0.0	—	(70.3)	▼	(70.3)	▼	Ⓢ
	9-Month	0.7	▲	(73.2)	▼	(72.5)	▼	Ⓢ	0.2	▲	(54.3)	▲	(54.1)	▲	Ⓢ
Other Corporate Revenues	4-Month	41.9		(0.6)		41.3		Ⓢ	30.1		0.0		30.1		Ⓢ
	6-Month	(2.3)	▼	(0.2)	▲	(2.5)	▼	Ⓢ	0.1	▼	(0.5)	▼	(0.4)	▼	Ⓢ
	9-Month	(3.7)	▼	(0.8)	▼	(4.5)	▼	Ⓢ	0.0	▼	(0.4)	▲	(0.4)	—	Ⓢ
Provincial Gas Tax	4-Month	12.1		#N/A		12.1		Ⓢ	0.0		#N/A		0.0		Ⓢ
	6-Month	#N/A	#N/A	(45.6)	#N/A	(45.6)	▼	Ⓢ	#N/A	#N/A	0.0	#N/A	0.0	—	Ⓢ
	9-Month	0.0	#N/A	(22.2)	▲	(22.2)	▲	Ⓢ	0.0	#N/A	0.0	—	0.0	—	Ⓢ

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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
COVID -19 recovery	4-Month	4.6		#N/A		4.6		Ⓢ	3.1		#N/A		3.1		Ⓢ
	6-Month	0.0	▼	(679.8)	#N/A	(679.8)	▼	Ⓢ	0.0	▼	(846.4)	#N/A	(846.4)	▼	Ⓢ
	9-Month	0.0	—	(947.8)	▼	(947.8)	▼	Ⓢ	0.0	—	(800.9)	▲	(800.9)	▲	Ⓢ
Dividend Income	4-Month	(8.1)		(33.2)		(41.3)		Ⓢ	0.0		(0.0)		(0.0)		Ⓢ
	6-Month	0.0	▲	2.8	▲	2.8	▲	Ⓢ	0.0	—	5.6	▲	5.6	▲	Ⓢ
	9-Month	0.0	—	4.2	▲	4.2	▲	Ⓢ	0.0	—	5.6	—	5.6	—	Ⓢ
Provincial Revenue	4-Month	(0.0)		0.0		(0.0)		Ⓢ	0.2		0.0		0.2		Ⓢ
	6-Month	0.0	—	0.0	—	0.0	—	Ⓢ	0.0	▼	0.0	—	0.0	▼	Ⓢ
	9-Month	0.0	—	0.0	—	0.0	—	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ
Municipal Land Transfer Tax	4-Month	1.2		0.0		1.2		Ⓢ	0.0		0.0		0.0		Ⓢ
	6-Month	(0.7)	▼	183.2	▲	182.5	▲	Ⓢ	0.0	—	(0.0)	—	(0.0)	—	Ⓢ
	9-Month	(0.6)	▲	136.3	▼	135.7	▼	Ⓢ	0.0	—	(0.0)	—	(0.0)	—	Ⓢ
Third Party Sign Tax	4-Month	(1.4)		#N/A		(1.4)		Ⓢ	0.0		#N/A		0.0		Ⓢ
	6-Month	0.0	▲	0.4	#N/A	0.4	▲	Ⓢ	0.0	—	0.4	#N/A	0.4	▲	Ⓢ
	9-Month	0.0	—	0.3	▼	0.3	▼	Ⓢ	0.0	—	0.3	▼	0.3	▼	Ⓢ
Parking Authority Revenues	4-Month	(0.0)		#N/A		(0.0)		Ⓢ	0.0		#N/A		0.0		Ⓢ
	6-Month	0.0	—	0.1	#N/A	0.1	▲	Ⓢ	0.0	—	0.0	#N/A	0.0	—	Ⓢ
	9-Month	0.0	—	(0.8)	▼	(0.8)	▼	Ⓢ	0.0	—	0.0	—	0.0	—	Ⓢ

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City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Admin Support Recoveries - Water	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	0.0	▼	0.0	▲	0.0	▼	G	0.0	▼	0.0	—	0.0	▼	G
	9-Month	0.0	—	0.0	—	0.0	—	G	0.0	—	0.0	—	0.0	—	G
Admin Support Recoveries - Health & EMS	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	0.0	▼	0.0	▲	0.0	▼	G	0.0	▼	0.0	—	0.0	▼	G
	9-Month	0.0	—	0.0	—	0.0	—	G	0.0	—	0.0	—	0.0	—	G
Parking Tag Enforcement & Operations Rev	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	#N/A	#N/A	(4.0)	▲	(4.0)	▼	G	#N/A	#N/A	0.0	—	0.0	▼	G
	9-Month	#N/A	#N/A	(2.1)	▲	(2.0)	▲	G	#N/A	#N/A	0.0	—	0.0	—	G
Other Tax Revenues	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	0.0	▼	0.0	▲	0.0	▼	G	0.0	▼	0.1	▲	0.1	▼	G
	9-Month	0.1	▲	0.0	—	0.1	▲	G	0.1	▲	0.0	—	0.1	—	G
Municipal Accommodation Tax (MAT)	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	(5.9)	▼	10.4	▲	4.5	▼	Y	(4.1)	▼	7.8	▲	3.7	▼	G
	9-Month	(14.6)	▼	26.5	▲	11.9	▲	Y	(10.7)	▼	33.2	▲	22.5	▲	G
Casino Woodbine Revenues	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	0.0	▼	8.4	▲	8.4	▼	R	0.0	▼	14.7	▲	14.7	▼	G
	9-Month	0.0	—	12.8	▲	12.8	▲	R	0.0	—	14.7	—	14.7	—	G
Non-Program Revenues	4-Month	59.4		(33.8)		25.5		Y	35.9		(0.0)		35.9		G
	6-Month	(8.5)	▼	(597.5)	▼	(606.0)	▼	Y	(4.0)	▼	(888.2)	▼	(892.2)	▼	R
	9-Month	(18.1)	▼	(861.6)	▼	(879.6)	▼	Y	(10.4)	▼	(810.5)	▲	(820.9)	▲	R

Year-to-Date

85% to 105%

0% to 85%

>105%



Year-End

<=100%

>100%



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## Appendix E

### Non-Program Revenues

Year-to-Date Results	Year-End Projections
<b>Payments In Lieu of Taxes (PILs):</b> Unfavourable revenue variance of \$0.9 million was primarily the result of underachievement in assessment-based levies.	No significant changes are expected for the remainder of this year.
<b>Supplementary Taxes:</b> A favourable revenue variance of \$1.25 million is due to Supplementary/Omit roll received from MPAC was higher than anticipated.	Unfavourable year-end variance of \$2.5 million is due to MPAC's revised assessment forecast report (dated Oct 6, 2022).
<b>Tax Penalty Revenue</b> Favourable variance of \$4.9 million was realized due to more tax interest/penalties being charged than anticipated.	A favourable variance of \$8.8 million is projected at year-end based on results to-date.
<b>Interest &amp; Investment Earnings:</b> Unfavourable revenue variance of 72.6 million is primarily driven by: 1) Long-term Fund investment income is lower than budget by \$107.2M. The negative book return during the first three quarters of 2022 was due to realized capital book losses in the long term fund fixed income portfolio. As interest rates continue to increase, both the market benchmark and City's fixed income portfolio are generating negative market returns. The market performance of the investment managers is approximately the same as the market benchmark. 2) Offsetting this, short term fund investment income is above budget by \$35.4M as a result of higher than forecasted short term rates, expanded	Consistent with year-to-date results, unfavourable variance of \$54.1 million is projected including reserve fund contribution of \$26.5 million as budgeted.

investment products and investment horizon, in addition to higher fund balance.	
<b>Other Corporate Revenues:</b> Unfavourable net expenditure variance of \$4.5 million is primarily due to a contribution of auction proceeds realized in first nine months to the Vehicle Reserve fund. The revenues will offset the contributions and have net zero impact to bottom line.	Unfavourable net expenditure variance of \$0.4 million is projected due to lower revenues generated from marriage licences, wedding officiant services and wedding chamber rental, which is partially offset by lower expenditures expected due to fewer issuance of marriage licences.
<b>COVID-19 Recovery</b> Based on funding already received from province as of end of September. Total secured is \$554 million	Of the \$1.4 billion budgeted for COVID funding, the 2022 projection now assumes an \$801 million shortfall in provincial reimbursement in COVID-19 related impact assuming full reimbursement for TPH. This is partially offset by expected internal savings of \$98m, resulting in \$703 million net shortfall.
<b>Provincial Gas Tax:</b> Current variance due to timing.	On budget.
<b>Dividend Income:</b> Favourable revenue variance of \$4.2 million is a result of higher Toronto Hydro earnings in 2021.	Consistent with year-to-date results, a favourable variance of \$5.6 million is projected as a result of higher Toronto Hydro earnings in 2021.
<b>Municipal Land Transfer Tax (MLTT):</b> Favourable net expenditure variance of \$135.7 million is mainly due to higher than expected sales activities during this period.	On budget.
<b>Third Party Sign Tax:</b> Favourable revenue variance of \$0.3 million is a result of reduction in the inventories not being as large as forecasted	Consistent with year-to-date results, a favourable variance of \$0.3 million is projected.

and 2% COLA increase in the Third Party Sign Tax rates from 2021 to 2022.	
<b>Parking Authority Revenues:</b> Current variance due to timing.	On budget
<b>Administrative Support Recoveries – Toronto Water:</b> On budget	On budget
<b>Administrative Support Recoveries – Health &amp; EMS:</b> On budget	On budget
<b>Parking Tag and Enforcement Operations:</b> Unfavourable revenue variance of \$2.1 million is mainly due to lower parking tag issuance, lower late fees and penalty charges collected as a result of increased default payments from COVID-19. YTD tickets issued: 1,298,463 vs YTD plan 1,359,000.	On budget.
<b>Other Tax Revenues:</b> Materially on budget.	Materially on budget.
<b>Municipal Accommodation Tax:</b> Favourable net expenditure variance of \$11.9 million is mainly attributable to higher MAT revenue realized as a result of increased tourism from easing of COVID restrictions.	A favourable net expenditure variance of \$22.5 million is projected at year-end due to the recovery of the tourism business from easing of COVID-19 restrictions.
<b>Casino Woodbine:</b> Favourable revenue variance of \$12.8 million at Casino Woodbine is a result of moving to 100% capacity as of February 17, 2022, removing all barriers in the process.	As Casino Woodbine is operating without restrictions, we are on track to achieve a favourable variance of \$14.7 million.



## Appendix E

**Figure 18: Rate Supported Programs Year-to-Date Variance and Year-End Variance Projection Summary**

City Program/Agency	Quarter	Year-to-Date							Year-End Projection						
		Gross Expenditures		Revenue		Net Variance		Alert	Gross Expenditures		Revenue		Net Variance		Alert
		\$	trend	\$	trend	\$	trend		\$	trend	\$	trend	\$	trend	
Solid Waste Management Services	4-Month	1.8		17.3		19.1		Ⓚ	6.0		9.1		15.1		Ⓢ
	6-Month	10.9	▲	4.1	▼	15.0	▼	Ⓜ	11.8	▲	11.4	▲	23.2	▲	Ⓢ
	9-Month	10.1	▼	7.8	▲	17.9	▲	Ⓜ	10.3	▼	9.2	▼	19.6	▼	Ⓢ
Toronto Parking Authority	4-Month	34.7		(36.2)		(1.5)		Ⓚ	3.8		(3.0)		0.7		Ⓢ
	6-Month	6.1	▼	(1.0)	▲	5.0	▲	Ⓜ	6.1	▲	5.0	▲	11.0	▲	Ⓢ
	9-Month	6.8	▲	2.8	▲	9.7	▲	Ⓜ	6.9	▲	9.3	▲	16.2	▲	Ⓢ
Toronto Water	4-Month	3.1		(0.4)		2.7		Ⓚ	20.0		(1.1)		18.9		Ⓢ
	6-Month	10.1	▲	5.1	▲	15.3	▲	Ⓚ	21.9	▲	7.2	▲	29.1	▲	Ⓢ
	9-Month	18.3	▲	17.7	▲	36.1	▲	Ⓜ	20.8	▼	12.8	▲	33.6	▲	Ⓢ

Year-to-Date

85% to 105%

0% to 85%

>105%

Ⓢ

Ⓚ

Ⓜ

Year-End

<=100%

>100%

Ⓢ

Ⓜ

## Appendix E: Rate Supported Programs

Year-to-Date Results	Year-End Projections
<p><b>Solid Waste Management Services (SWMS):</b>  The favorable net revenue and expenditure variance is \$17.9 million. Favourable gross expenditure of \$10.1 million is primarily driven by savings in salaries and benefits (\$1.7 million); saving in Hydro due to lower rates (\$0.7 million); and underspending in services and rents \$7.0 million, including lower collection cost due to reduced tonnage (\$2.8M), lower charges in rent for machinery and equipment due to delay in Organic Processing Facility expansion project (\$2.3M), lower processing cost due to reduced volumes (\$2.2 million).</p> <p>Favorable revenue variance of \$7.8 million is primarily driven by improved marketable rates for sale of recyclables (\$9.5 million) and higher tipping revenue tonnage (\$2.0 million). This is partly offset by under achieved collection revenue due to timing (\$0.6 million), under achieved capital recovery due to vacancies (\$0.9 million), and lower revenue from Renewable Natural Gas due to project delays (\$2.5 million).</p>	<p>The favorable net revenue and expenditures variance is \$19.6 million. Favorable gross expenditure of \$10.3 million is primarily driven by savings in salaries and benefits due to vacancies (\$1.2 million); saving in Hydro due to lower rates (\$0.9 million); and underspending in services and rents of \$7.0 million, including lower collection cost due to reduced tonnage (\$3.5 million), lower charges in rent for machinery and equipment due to delay in Organic Processing Facility expansion project (\$2.5 million), and lower processing and transfer, haulage and storage costs of organics due to less volumes being shipped to external processors as internal processing is functioning at its maximum capacity (\$2.7 million).</p> <p>Favorable revenue variance of \$9.2 million is primarily driven by improved marketable rates for sale of recyclables and durable goods (\$10.0 million) and increased tonnage at transfer stations (\$2.4 million). This is expected to be partly offset by losses from Renewable Natural Gas project delay (\$2.8 million) and under achieved recovery from Capital (\$1.2 million). The resultant projected net surplus at year-end of \$19.5 million would increase the amount to be contributed to the Waste Management Reserve Fund from a budgeted \$13.0 million to \$32.6 million as of September 30, 2022.</p>
<p><b>Toronto Parking Authority:</b></p>	

<p>Year to date shows a favourable net expenditure variance of \$9.7 million compared to a budget. This is comprised of a favourable gross expenditure variance of \$6.8 million due to underspending of salaries and benefits by \$4.8 million, due to vacancies. Favourable direct operating costs of \$2.0 million, including rent and payment processing fees and On-going assessments of contractual commitments to support the return of customers. A favourable revenue variance of \$2.8 million. Off-Street –parking revenue favorable by \$5.7 million. Parking revenue compared to 2021 is higher by \$16.5 million as the pandemic recovery continues. On-Street - parking revenue unfavorable by \$2.2 million. Revenue compared to 2021 is higher by \$10.8 million. TPA continues to support various City Initiatives like CafeTo that remove on street parking spaces. Bike Share ridership revenue is lower than budget by \$0.7 million. Year-to-date advertising revenue is on budget.</p>	<p>TPA is projecting a favourable variance of \$16.2 million at year end. This is comprised of a favourable gross expenditure variance of \$6.9 million due to underspending of salaries and benefits by \$5.8 million, due to vacancies. Favourable direct operating costs of \$1.1 million, including rent and payment processing fees And a favourable revenue variance of \$9.3 million. Off-Street parking revenue is projected to exceed target by \$9.9 million as commuter returns continue in 2022. On-Street parking revenue is projected to fall short of target by \$0.6 million reflecting the pandemic shut down in early 2022. Bike Share revenue is projected to be on target to full year budget due to the slow start of the spring season, offset with higher Advertising revenues.</p>
<p><b>Toronto Water:</b> The favourable year-to date net expense variance is \$36.1 million .Favourable gross expenditure variance of \$18.3 million is driven by underspending in salaries and benefits as a result of increased vacancies (\$7.3 million), underspending in various contracts due to mild winter temperatures, unused contingencies and fewer emergency repairs (\$7.2 million), and lower interdivisional charges (\$4.4 million). The underspending is offset by higher inflationary expenses mainly in chemicals (\$1.5M). Favourable revenue variance of \$17.7M is primarily driven higher than planned water consumption and timing of billings (\$27.0M). The over achieved revenues were partially offset by lower volume of new water and sewer connection fees due to a backlog of applications and a noticeable slowdown in application rates (\$6.2M), lower than anticipated revenue from Metrolinx</p>	<p>Projected favourable year-end net expense variance is \$33.6 million. Projected under expenditure of \$20.8 million at year end, primarily driven by underspending in salaries and benefits (\$10.1 million), underspending in utilities due to lower rates and continued efficiencies (\$2.7M), a milder winter resulted in unused contract contingencies (\$9.3M). This is slightly offset by materials and supplies due to higher inflationary expenses (\$3.5M).</p> <p>Revenues are projected to be higher than budget by \$12.8 million primarily driven by higher than planned consumption of sale of water (\$22.5M), higher revenues from third parties and recoveries mainly from development application review fees associated with Toronto Water works (\$0.7M).This is partially</p>

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transit projects due to project activity delays (\$2.3M), and lower revenue from industrial waste surcharge and private water agreements, business closures and fewer agreements (\$1.2M).	offset by lower volume of new water and sewer connection fees due to anticipated slow down in application rates and backlog (\$6.0M), lower revenue from industrial waste surcharge and private water agreements due to business closures (\$1.0M) and recoveries from Metrolinx (\$3.4M).
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