

**2022 Capital Budget
Reduced Capital Project Spending to Address COVID-19 Funding Shortfall
For the Period Ended December 31, 2022
(\$000s)**

\$300 million Required Capital Adjustment

As previously reported to Council, the backstop strategy included the requirement to pause and potentially reduce up to \$300 million in approved 2022 Capital projects. The \$300 million reflected 7.4% of the 2022 Tax Supported Capital Budget and was proportionately allocated across all City Programs and Agencies based on the level of Debt/Capital from Current (CFC) or Provincial Gas Tax funding within the 2022 Capital Budget.

The allocation predominantly impacts the City's capital investments for Toronto Transit Commission (TTC); Transportation Services; Parks, Forestry & Recreation; and Corporate Real Estate Management, which combined, reflect \$236.0 million or nearly 80% of the total \$300 million impact.

Appendix 6 of this report provides further details on impacted projects and notes the impacts by program or agency across the following three categories:

1. Cancelled or Permanently Reduced Projects (\$97.9 million)
 - Capital projects or programs initially paused to now be permanently reduced.
 - For reductions to capital programs (i.e. major road rehabilitation), specific capital work or discrete locations were not necessarily eliminated, rather 2023 work plans were developed with reduced available funds based on the requirement for paused capital work.
2. 2022 Budget Reductions with Initiatives Incorporated in Future Capital Plans (\$188.3 million)
 - Projects reduced from the 2022 Capital Plan and subsequently added back in futures years either through additions approved as part of the 2023 – 2032 Capital Plan or accommodated within approved and available future year funding.
3. Other Adjustments (\$13.7 million)
 - Predominantly reflects adjustments in available funding sources enabling new non-debt funding to be added to existing projects, freeing up CFC funding to be eliminated from the Capital Plan, without an overall change to total project funding.

2022 will mark the second instance since the start of the pandemic where capital projects were reduced or adjusted to offset COVID-19 impacts with the first occurrence applying \$263 million in 2020 capital underspending to the COVID-19 backstop. There is currently no further direction to pause or reduce any 2023 Capital work that was approved as part of the 2023 budget process.

Appendix 6
2022 Capital Budget
Reduced Capital Project Spending to Address COVID-19 Funding Shortfall
For the Period Ended December 31, 2022
(\$000s)

Project Name/Subproject Name	2022 Project Budget	Reductions broken down by action taken			Total Amount Reduced
		Cancelled or Permanently Reduced Projects	2022 Budget Reductions with Initiatives Incorporated in Future Capital Plans	Other Adjustments	
Toronto Transit Commission					
Various SOGR Projects	406,493		(64,430)		(64,430)
Various Service Improvement Projects	13,040		(14,540)		(14,540)
Communications	636		(350)		(350)
Equipment	1,593		(199)		(199)
Streetcar Network	464		(290)		(290)
Other Buildings	242,210		(1,849)		(1,849)
Subway Asbestos Removal	9,338		(566)		(566)
Computer Equipment And Software	3,111		(1,080)		(1,080)
Finishes	1,043		(250)		(250)
Other Service Planning	6,287		(2,971)		(2,971)
PRESTO Farecard Implementation	5,510		(495)		(495)
TOTAL	689,726	-	(87,021)	-	(87,021)
Transportation Services					
Sidewalks	12,817	(4,767)			(4,767)
Laneways	1,882	(1,413)			(1,413)
Local Road Rehabilitation	90,835	(43,254)			(43,254)
Major Roads Rehabilitation	62,931	(25,306)			(25,306)
Various Rehabilitation Projects	59,813	(3,643)	(3,838)		(7,481)
Facility Improvements	2,068		(405)		(405)
Signs and Markings Asset Management	4,249		(1,552)		(1,552)
Traffic Plant Requirements & Signal Asset Management	5,425		(1,801)		(1,801)
IT: Mapping and GIS Repository	783		(478)		(478)
System Enhancements for Road Repair & Permits	2,150		(564)		(564)
TOTAL	242,953	(78,384)	(8,637)	-	(87,021)
Corporate Real Estate Management					
Capital Repairs - 2022	1,691		(862)		(862)
SOGR Projects	42,576		(22,823)		(22,823)
Union Station - Various SOGR Projects	4,712		(2,425)		(2,425)
Corporate Facilities Refurb Program	1,250		(800)		(800)
Feasibility Study	1,300		(470)		(470)
Civic Projects - Various Locations	3,000		(3,000)		(3,000)
Client Projects - Various Locations	2,000		(2,000)		(2,000)
2021 Elevator Program	2,031		(800)		(800)
Equipment Audit	2,698		(1,000)		(1,000)
TOTAL	61,258	-	(34,180)	-	(34,180)
Parks, Forestry & Recreation					
Capital Fund	1,000	(500)			(500)
Various Buildings and Parks - Accessibility	2,285		(300)		(300)

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Facility Rehabilitation	4,784		(3,586)		(3,586)
Parks Rehabilitation	5,200		(1,878)		(1,878)
SOGR	70,023		(19,194)		(19,194)
Play Enhancement Program	7,097		(170)		(170)
Algonquin Island North Shore Berm	1,110		(1,110)		(1,110)
Wireless Network Initiative	1,414		(1,000)		(1,000)
TOTAL	92,913	(500)	(27,238)	-	(27,738)
Office of the Controller					
Financial Systems Transformation	83,732		(11,277)		(11,277)
TOTAL	83,732	-	(11,277)	-	(11,277)
Toronto Public Library					
Digital Experience	1,390		(351)		(351)
Service and Digital Modernization	6,243		(3,037)		(3,037)
Integrated Payment Solutions	135	(119)			(119)
Maryvale Relocation	1,974	(186)			(186)
Library Renovation and Expansion - Various Locations	6,740	(2,214)	(1,783)		(3,997)
TOTAL	16,482	(2,519)	(5,171)	-	(7,690)
Technology Services					
Program Specific Applications	9,051	(1,519)	(1,545)	(292)	(3,355)
Infrastructure Projects	1,105		(203)	(325)	(529)
Corporate Applications	10,310		(1,959)	(25)	(1,984)
SOGR Projects	2,011	(84)	(263)	(247)	(594)
TOTAL	22,477	(1,603)	(3,970)	(889)	(6,462)
Shelter, Support & Housing Administration					
George Street Revitalization Transition	14,180	(3,600)			(3,600)
Office Modernization Project	2,648	(1,000)			(1,000)
TOTAL	16,828	(4,600)	-	-	(4,600)
TO Live					
Meridian Hall and Meridian Arts Centre Improvement Projects	8,026	(4,200)			(4,200)
TOTAL	8,026	(4,200)	-	-	(4,200)
Toronto Police Service					
SOGR	6,018	(2,052)			(2,052)
Transforming Corporate Support - HRMS (HR Management System), TRMS (Time Resource Management System)	1,722			(40)	(40)
Long Term Facility Plan	1,961			(861)	(861)
Analytics Centre of Excellence (ANCOE) - Enterprise Business Intelligence, Global Search	391			(32)	(32)

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Automated Fingerprint Identification System (A.F.I.S.) Replacement	1,107			(126)	(126)
Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement	400			(256)	(256)
Mobile Command Centre	1,735			(590)	(590)
TOTAL	13,334	(2,052)	-	(1,905)	(3,957)
Toronto Paramedic Services					
Additional Ambulances (2022)	2,800		(2,800)		(2,800)
TOTAL	2,800	-	(2,800)	-	(2,800)
Exhibition Place					
Other Building	150		(150)		(150)
Equipment	250		(250)		(250)
Enercare Centre	1,200		(1,200)		(1,200)
Coliseum Complex	280		(280)		(280)
Parks, Parking Lots and Roads	200		(200)		(200)
Beanfield Centre	335		(335)		(335)
General Services Building	275		(275)		(275)
TOTAL	2,690	-	(2,690)	-	(2,690)
Toronto Zoo					
Welcome Area - Phase A Construction	4,250		(2,690)		(2,690)
TOTAL	4,250	-	(2,690)	-	(2,690)
Economic Development and Culture					
Cultural Infrastructure Development	317		(151)		(151)
Service Enhancement	350		(260)		(260)
Collections Care	500		(359)		(359)
Restoration and Preservation of Heritage Elements	1,664	(976)			(976)
Refurbishment and Rehabilitation	61	(58)			(58)
Major Maintenance	387	(166)			(166)
BIA Equal Share Funding	3,481	(206)			(206)
Commercial Façade Improvement Program	20	(20)			(20)
Streetscape Master Plan Program	100	(50)			(50)
TOTAL	6,882	(1,477)	(770)	-	(2,247)
Waterfront Revitalization Initiative					
Lower Don Coordination	1,113	(291)			(291)
Port Lands Planning and Implementation Studies	2,700	(1,000)			(1,000)
TOTAL	3,813	(1,291)	-	-	(1,291)
Fire Services					
Fire Prevention Technology Integration	1,572	(1,000)			(1,000)
Thermal Imaging Camera	300		(210)		(210)
TOTAL	1,872	(1,000)	(210)	-	(1,210)

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Chief Information Security Office					
Cyber Foundation	1,193			(1,193)	(1,193)
TOTAL	1,193	-	-	(1,193)	(1,193)
City Planning					
Civic Improvements	4,217		(842)		(842)
TOTAL	4,217		(842)	-	(842)
Toronto Public Health					
Electronic Medical Records - Phase 3	970			(100)	(100)
Inspection Management Implementation	2,433			(722)	(722)
TOTAL	3,403	-	-	(822)	(822)
Toronto Employment & Social Services					
Yonge Street Leasehold Improvement	1,073		(352)		(352)
Bridlewood Leasehold Improvement	2,006			(146)	(146)
Dufferin Mall Leasehold Improvement	1,427			(29)	(29)
TOTAL	4,506	-	(352)	(175)	(527)
Children's Services					
SOCR	1,540		(496)		(496)
TOTAL	1,540	-	(496)	-	(496)
City Clerk's Office					
TMMIS (Toronto Meeting Management Information System) SOGR 2019-2022	300	(30)			(30)
Infrastructure To Support Council/Committee Meetings 2022	150	(150)			(150)
TOTAL	450	(180)	-	-	(180)
311 Toronto					
Artificial Intelligence Implementation	226	(134)			(134)
TOTAL	226	(134)	-	-	(134)
Other Adjustments					
Change in funding source				(8,732)	(8,732)
TOTAL	-	-	-	(8,732)	(8,732)
GRAND TOTAL	1,285,570	(97,939)	(188,345)	(13,716)	(300,000)