



**TORONTO PAN AM  
SPORTS CENTRE**

A PARTNERSHIP OF THE CITY OF TORONTO AND  
THE UNIVERSITY OF TORONTO SCARBOROUGH

# 2022 ANNUAL REPORT



## VISION OF TORONTO PAN AM SPORTS CENTRE

The Toronto Pan Am Sports Centre is recognized for providing world-class experiences in sport and recreation, for all, for life.

## MISSION OF TORONTO PAN AM SPORTS CENTRE INC.

To deliver an inspirational and responsive experience in recreation and sport to communities through collaboration among the City, the University, and high performance sports. We will do this by ensuring service excellence and sustainable stewardship.

| VALUE                                 | VALUES IN ACTION  |
|---------------------------------------|---|
| <b>Active Collaboration</b>           | Working collaboratively with stakeholders to plan and make decisions, understanding each other's needs and priorities, and supporting each other to be successful.  |
| <b>Service Excellence</b>             | Ensuring a positive and integrated client experience, being responsive to client needs, and attracting and developing great people who take pride in their work.  |
| <b>Respect</b>                        | Ensuring a barrier-free experience, inviting everyone in, making everyone feel welcome, respecting differences, and treating people fairly.   |
| <b>Initiative and Innovation</b>      | Encouraging innovation and creativity, seeking to continuously improve, empowering people to express their thoughts and make decisions, seeking feedback on how to improve, and seeing change as an opportunity.  |
| <b>Stewardship and Accountability</b> | Being transparent in policies and decision-making processes, setting goals and accounting for results, taking great care of the building and equipment, being environmentally responsible, investing for the future, exercising sound financial management, and making the best use of resources. |

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## ABOUT THE TORONTO PAN AM SPORTS CENTRE

A legacy of the 2015 Toronto Pan Am and Parapan Am Games, Toronto Pan Am Sports Centre is co-owned by the City of Toronto and the University of Toronto and operated by a corporation named Toronto Pan Am Sports Centre Inc.

This world-class facility was the largest sport new-build for the 2015 Toronto Pan Am and Parapan Am Games and the largest infrastructure investment in Canadian amateur sport history. Toronto Pan Am Sports Centre opened to community users; University of Toronto faculty, staff, and students; City of

Toronto program users; the high performance sport community; and fitness members in September 2014.

The 312,000-square-foot Toronto Pan Am Sports Centre includes two internationally sanctioned 10-lane, 50-metre pools, a world-class dive pool and dryland dive training facilities, a four-court gymnasium, an indoor running track, a high performance testing centre, studio spaces, and a state-of-the-art fitness centre for members. The Canadian Sport Institute Ontario

(CSIO), located at the Toronto Pan Am Sports Centre, provides world-leading sport science and sport performance services to identified high performance athletes.

We are committed to accessibility under Accessibility for Ontarians with Disabilities Act (AODA) requirements and, upon request, this document is available in different formats to ensure persons with a disability have access to the information. Please contact [info@tpasc.ca](mailto:info@tpasc.ca) for further information.

## MESSAGE FROM THE CHAIR, TORONTO PAN AM SPORTS CENTRE INC.



On behalf of the Board of Directors, I'm pleased to present the Toronto Pan Am Sports Centre's 2022 Annual Report.

Fiscal 2022 began with the facility being closed to our communities and students for the month of January. Despite the closure and impacts of COVID-19, staff were able to adapt and pursue our mission of delivering an inspirational and responsive experience in recreation and sport through collaboration among the City of Toronto, the University of Toronto, and high performance sport.

Besides our regular programming, the facility played host to some additional high profile events. Scarborough was awarded an expansion franchise in the Canadian Elite Basketball League, and the new professional franchise, the "Scarborough Shooting Stars,"

began play at the Centre in May.

The TPASC Competition Pool welcomed the world in October when Canada hosted swimmers from 42 countries at the 2022 FINA Swimming World Cup. This was the first time in 20 years a FINA Swimming World Cup was hosted in Canada.

It is clear that the diversity of uses and users at TPASC, from the elite athlete to those just beginning their recreational journey, is what makes Toronto Pan Am Sports Centre special. I'm proud that we continue to provide world-class experiences in sport and recreation, for all, for life.

Fiscal 2022 was the final year of our current Strategic Plan. The Board of Directors have been hard at work developing the next plan, which will guide the organization forward beginning in 2023.

I would like to thank my fellow Board members for their continued engagement and commitment. I'd also like to extend my thanks to all those who walked through our doors this past year.

Sincerely,

**Andrew Arifuzzaman**  
Chair, Board of Directors  
Toronto Pan Am Sports Centre Inc.

## MESSAGE FROM THE MANAGING DIRECTOR, TORONTO PAN AM SPORTS CENTRE INC.



The COVID-19 pandemic continued to be a challenge in 2022.

A significant milestone in our reopening took place in February when our Free Family Fun Day community open house returned to in-person participation for the first time in two years.

As programming returned to normal levels throughout the year, we capitalized on what we learned from the pandemic to advance our operations and improve our customer experience.

By spring, many of the events that had been postponed due to the COVID-19 pandemic had returned to the Centre, including Swim Ontario and Dive Ontario Provincials, the Judo Ontario Open, and the Ontario Junior International.

The Community Council continued to facilitate its annual community support programs such as its Food Drive, School Supply Drive, and Holiday Toy Drive. We also welcomed the first groups to be funded by the new Toronto Pan Am Sports Centre Community Fund to the facility.

Keeping with our practice of prudent financial management, we were able to minimize the negative financial impact of the pandemic restrictions. This is evident in our net operating results, which can be seen in this report.

I would like to thank our staff for their commitment and resilience over the past year as well as the Board of Directors for their continued guidance and support. I would also like to thank the City of Toronto, the University of Toronto Scarborough, our high performance sport partners, and Canadian Sport Institute Ontario for their collaboration during these uncertain times.

Sincerely,

**Robert Singleton**  
Managing Director  
Toronto Pan Am Sports Centre Inc.

## 2019-2021 STRATEGIC GOALS & DIRECTIONS

## 2022 ORGANIZATIONAL PRIORITIES

| Strategic Goal  | Strategic Direction   | 2022 Goals and Directions  |
|---|---|--|
| <b>MAINTAIN A WELCOMING CULTURE THAT INSPIRES PEOPLE TO BE THEIR BEST SELVES</b>                    | Create a welcoming space of social inclusion for people of all ages, backgrounds, abilities, and identities to pursue their passion for sport and recreation  | Research and develop training modules for staff on the importance of social inclusion<br>Utilize the customer experience plan and industry behaviours and create a membership model to engage with our communities to attract them back to the facility<br>Provide new opportunities for people of the community to access the Centre<br>Update and deliver Safe Sport training to staff with a focus on respect in the workplace to ensure all interactions in the facility are appropriate and professional<br>Review and update the TPASC accessibility plan to ensure that we are meeting the accessibility needs of all users |
|   | Promote a healthy lifestyle by supporting physical and social well-being  | Renew our partnerships with local hospitals to increase utilization of the facility and to provide an opportunity and resource for these users to fulfill their sport and recreational goals<br>Increase and expand use of the TPASC app by providing additional functionality<br>Diversify food and beverage offerings with more healthy options that can contribute to a healthier lifestyle for our users   |
|   | Be an anchor in the community and provide opportunities for employment and personal growth  | Review training and performance measures for critical functions and tasks with safety considerations<br>Promote a positive workplace experience to continue making TPASC a preferred and positive place for employment<br>Work with local youth organizations to provide opportunities for summer employment for youth in the community<br>Offer educational assistance for job training and certification in order to invest in staff and have a robust knowledge base at the facility  |
| <b>ENHANCE OUR COMMUNITIES THROUGH A WORLD-CLASS SPORT AND RECREATION DESTINATION</b>               | Optimize opportunities and preserve our world-class facility to provide the highest level of service  | Maintain LEED Gold status  |
|   | Ensure that the integrated program model serves the needs of our diverse communities<br><br>Be a facility that not only hosts sport but advances sport  | Continue to research and find new opportunities and revenue streams<br>Re-examine program offers by the tri-party to ensure pricing and terminology is consistent offering the most diverse programming for all<br>Attract world-class events/clients that allow our communities to participate in and see the highest level of sport<br>Facilitate the daily training environments as high performance sport prepares for their next quadrennial<br>Work with the High Performance Sport Council to provide the best possible educational options for HP athletes and create wholistic training centres                           |
| <b>STRENGTHEN THE PARTNERSHIP, ADVOCATE FOR WHAT IS POSSIBLE, AND LEVERAGE WHAT WE HAVE CREATED</b> | Strengthen the partnership through collaboration and the unified brand  | Review the tri-party key performance indicators to ensure they remain appropriate and adjust if necessary  |
|   | Advocate for the fulfillment of the agreed funding model  | Maintain Legacy and owner funding consistent with the financial model  |
| <b>SHARE OUR STORY AND THE PRIDE PEOPLE HAVE IN THIS PLACE</b>                                      | Leverage our collective journey of “puddle to podium” to enhance the individual experience  | Share unique stories about athletes, staff, and users<br>Work with clubs and HP sport partners to implement a strategy that connects the pathway from recreational to clubs to high performance sport  |
|   | Raise our profile and distinguish our reputation as a world-class centre for excellence, locally and internationally  | Host high-profile events at the facility to enhance our reputation<br>Proactively look for opportunities to share our story and gain international recognition   |
|   | Strengthen our role and commitment as an integral part of the community   | Develop partnerships with local community groups and schools<br>Attend community events to represent Toronto Pan Am Sports Centre<br>As part of the Community Strategy, launch our Community Fund  |
| <b>ONGOING ASSUMPTIONS</b>  | <ol style="list-style-type: none"> <li>Achieve a minimum target of net zero-based budget</li> <li>Maintain Leadership in Energy and Environmental Design (LEED) Gold certification standards</li> </ol> | <ol style="list-style-type: none"> <li>Provide best-in-class health and safety policies, procedures, and practices to ensure Toronto Pan Am Sports Centre serves as an environment for safe use</li> </ol>   |

## PROGRAMMING HIGHLIGHTS

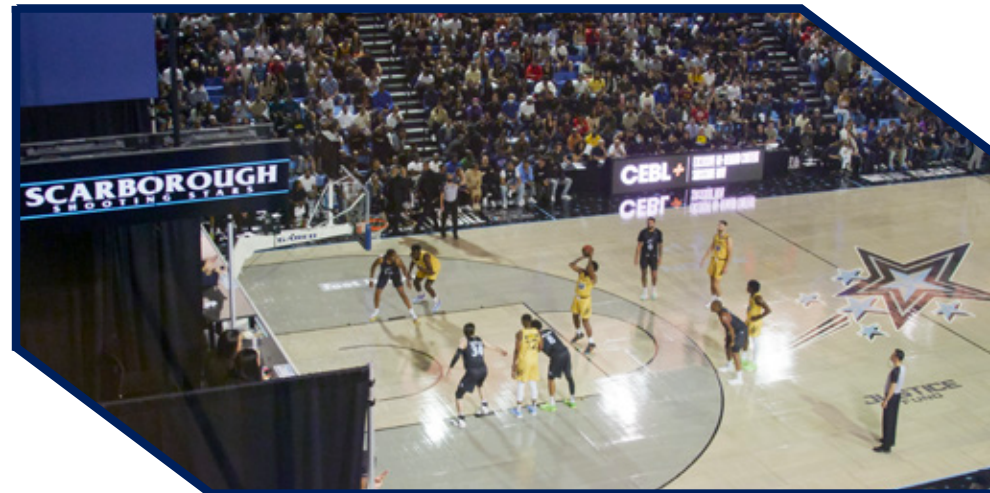
On January 3, 2022, the Government of Ontario announced that the province would move into a “Modified Step 2,” of the COVID-19 reopening framework for a minimum of 21 days, effective January 5, 2022. During this “Modified Step 2,” all sport and recreational fitness facilities were ordered to close with an exemption provided for

athletes training for the Olympics and Paralympics and select professional and elite amateur sport leagues. The facility reopened on January 31, 2022, for community programming with capacity restrictions and pre-registration for programs. Capacities and bookings remained in place with some areas returning to pre-COVID numbers on

March 1, 2022. Tri-party drop-in programs resumed for the City of Toronto on January 31, 2022, and for the University of Toronto Scarborough on February 7, 2022. UTSC intramural and interhouse tryouts resumed on February 7, 2022. By December 2022, traffic at the facility had returned to 93 percent of pre-pandemic levels.

### WE COME TOGETHER TO COMPETE, TO TRAIN, AND TO PLAY

The Scarborough Shooting Stars inaugural season in the Canadian Elite Basketball League (CEBL) at TPASC was very successful. They had a strong attendance throughout the season, which included 10 home games and one playoff game and ended with the Shooting Stars advancing to the CEBL Championship game and finishing as the league runner-up.



Scarborough Shooting Stars Home Opener

The Raptors 905 hosted a preseason inter-squad scrimmage at the Centre in November as part of their preseason training camp. The game was well attended by UTSC students, with an estimated attendance of 500 spectators.

TPASC continued to be a host site for the Ontario Basketball league in 2022. The Ontario Basketball Association (OBA) also hosted the Legacy Basketball Showcase, featuring 16 teams of the top grade 11 and 12 players from across the province at the

Centre.

After a three-year hiatus, the Andre De Grasse Holiday Classic returned with a new location at TPASC. The OBA worked in collaboration with the Andre De Grasse Family Foundation to organize the event. The youth basketball

## PROGRAMMING HIGHLIGHTS

*“Pan Am Sport Centre was instrumental in the success of the Scarborough Shooting Stars inaugural year. There wasn’t a traditional arena in Scarborough that really fit our needs, and the Pan Am team allowed us the flexibility to work with the space and create an incredible world-class environment to host our games. From the use of the track to create a VIP suite feel to the temporary staging and banner placement, the conversion of the space was remarkable. I felt the Pan Am Sports Centre team shared in understanding how important this was for our organization, but more importantly for the city of Scarborough, and the end project was an incredible success.”*

**Sam Ibrahim, Co-Owner, Scarborough Shooting Stars**

tournament included a field of U13 and U14 girls & boys teams. De Grasse spent the first half of his childhood living in Scarborough before moving to Markham. The basketball player turned sprinter is the reigning Olympic Champion in the 200m and a member of Canada’s 4x100m relay team that won gold at the 2022 World Championships.



Andre De Grasse Holiday Classic Champions

Next Gen Brazilian Jiu-Jitsu hosted the Toronto Open on behalf of the International

Brazilian Jiu-Jitsu Federation expanding to a two-day format in 2023. The event had the maximum 600 competitors and will be

### WE ARE A COMMUNITY OF NEIGHBOURS, STUDENTS, AND ATHLETES

The Toronto District School Board (TDSB) hosted their City Badminton Championships and City Swimming Championships at TPASC in April and May, respectively. City of

Toronto Parks, Forestry and Recreation (PFR) offered 690 registered courses in 2022 with 5,413 registered participants. Those courses continued to primarily focus on children and youth. Of

registered participants in PFR programming, 92 percent were aged 0-14 years. PFR had 119 sessions of drop-in activities in 2022 with 43,031 visits to those sessions.

## PROGRAMMING HIGHLIGHTS

**OUR AGES, BACKGROUNDS, AND ABILITIES DIFFER, BUT OUR GOAL IS THE SAME: TO PURSUE OUR PASSION FOR SPORT AND RECREATION**

Scarborough Swim Club (SACR) hosted their annual Pan Am Invitational swim meet in May. The meet was a long course (50m), double-ended “chase” style meet, which allowed for more swimmers to participate as races ran simultaneously. This was the first club-hosted event at TPASC pools post COVID-19 restrictions and marked the return of the 12 and under age group of swimmers in competition.



NYAC Mayor's Cup Swim Meet

Swim clubs continued to have a strong presence at the facility in 2022. North York Aquatic Club (NYAC) hosted their annual Mayor's Cup swim meet in June with approximately 300 swimmers competing. NYAC also hosted their renamed invitational event, the Murray Drudge Invitational,

in December as a tribute to the late NYAC coach Murray Drudge. Drudge was a fixture at TPASC since its opening in 2014, first as the head coach of NYAC when the organization relocated to the facility. Drudge then transitioned to the Swimming Canada High Performance Centre Ontario (HPC-Ontario) based at TPASC and brought

swimmer Josh Liendo to the program. After swimming with both NYAC and HPC-Ontario, Liendo went on to become the 2022 Swimming Canada Male Swimmer of the Year.

Whitby Swimming, another long-time resident club, hosted their first-ever swim meet at the facility. The meet was a double-ended

*“Participating in practices and meets at the bright and spacious TPASC pool was a highlight for our swimmers after being stuck at home during school closures.”*

**Christina Kalcevich**  
President, Scarborough Swim Club

## PROGRAMMING HIGHLIGHTS

**THROUGH RESPECT AND COLLABORATION, WE ARE PARTNERS IN ONE ANOTHER'S SUCCESS**

short course meet and drew 1,200 swimmers over the weekend.

Pizza Day has been a recent summer tradition at the Toronto Pan Am Sports Centre location of the City of Toronto's CampTO program. This year there was a new spin on the tradition as the campers got to make their own pizzas. Led by Toronto Pan Am Sports Centre's Executive Chef Michael Cassano, with ingredients donated by the TPASC Food and Beverage operation, each camper was a chef for the day creating their very own personal pizza lunch.

TPASC was the host venue for the Filipino Centre Toronto annual Victoria Basketball Tournament over the Victoria Day



CampTO Pizza Making Day

weekend. The event had 54 teams across 18 divisions and included the Mayor participating in the official ceremony.

The City of Toronto hosted the Toronto Sport Hall of Honour ceremony and unveiling in September, marking the return of the event to the facility for the first time since 2019 due to

COVID-19.

Of the 5,413 registrants in the City of Toronto programming at the Centre, 848 (16 percent) utilized the City of Toronto “Welcome Policy” to subsidize the cost of their registration.

*“This place is a totally different facility. It cares about people's opinions and thoughts. I am grateful that we have access to this World Class facility as part of the legacy of the Pan Am Games.”*

**Tim Wraxall**  
Community Pickleball Player

## PROGRAMMING HIGHLIGHTS

### WE ARE A PLACE FOR HEALTH AND WELLNESS

UTSC Interhouse Leagues returned to their normal format in the fall with 747 students participating in seven sports. UTSC Athletics and Recreation also offered 32 unique instructional classes with 697 students participating. A total of 29 UTSC intramural sports teams trained at the facility with 760 athletes competing in 34 home games. UTSC drop-in programs also had 8,780 total visits.



UTSC/Parents Engaged in Education Basketball Program

UTSC Athletics partnered on a community initiative with Parents Engaged in Education. The groups ran a six-week basketball and a seven-week soccer program with 40+ youths from the community. Six UTSC students and three

UTSC alumni coached the programs, teaching the basics of soccer and basketball by focusing on the fundamentals, game play, and teamwork. The goal was to work on the participants' skills and to have fun. In the 2022, the Centre

was visited 275,037 times by University of Toronto students.

*"As a UTSC student, I have been impressed with the facilities available to us at TPASC. The studio spaces and courts are well maintained, large, and complemented by friendly and helpful staff. I particularly appreciate that TPASC accommodates women-only hours in the gym, pool, and courts."*

**Jill Brooks**  
Fourth Year UTSC Student

## PROGRAMMING HIGHLIGHTS

### WE ARE A PLACE TO TEACH AND A PLACE TO LEARN

Created as part of the updated TPASC Community Strategy in 2021, the TPASC Community Fund provided support to the first set of local community groups in 2022. The Tredway Woodsworth Public School received funding to participate in the Ultimate Sport Experience at the facility, and Parents Engaged in Education hosted a basketball clinic. The Muslim Women's Summer Basketball League received funding to host their inaugural All-Star Game in the Field House, and Seniors in Action ran the Fit For Life for Seniors program.

The Jumpstart Learn to Train and Girls in Sport programs grew with increased



Muslim Women's Summer Basketball League All-Star Game

support from Canadian Tire Jumpstart Charities in 2022. A combined 72 student participants from David and Mary Thomson and West Hill (2 classes) completed the Girls in Sport program. The Learn to Train program saw 286 student participants from St. Thomas More (2

classes), Sacred Heart, St. Barnabas, Alex Stirling (2 classes), St. John Paul (2 classes), Military Trail (2 classes), West Hill, and Blessed Pier Giorgio Frassati.

*"The Community Fund provides us access to resources that may not be available to groups otherwise. In our case, the fund gave us access to a studio, which allowed us to continue our fitness activities. It increased participation, which is particularly important for seniors groups as it can help combat social isolation and promote healthy aging."*

**Alicia Siervo**  
Seniors in Action

## PROGRAMMING HIGHLIGHTS

### WE ARE A PLACE FOR EVERYONE

Following a virtual delivery in 2021, the 8th Annual Family Day welcomed community members to the facility for family-oriented programming that included family fitness, family sport, wall climbing, lane swim, and leisure swim. Participants were required to register in advance to attend.



Family Day Fitness Class

The Centre continued to be a popular destination for media productions. A combined 10 media productions filmed at the

facility in 2022 including commercials, a TV series, documentary work, and

an Olympic themed major motion picture production.

*“The Girls in Sport program really made me think that anyone could workout. My mom doesn’t think girls should be hitting the gym or working out but after I told her all about the program and what I learned she thinks this program was very beneficial for me as a girl. This program helped boost my confidence because the exercises enhanced my mood and made me believe in myself. It also taught me how to take care of my body and healthy habits that I should be doing to help me lead a healthy lifestyle every day. I feel much more comfortable working out among others and am looking forward to continuing to work out and hitting the gym at the Pan Am Sports Centre this summer!”*

**Elina Karimlou, David and Mary Thomson CI Student Girls in Sport Participant**

## PROGRAMMING HIGHLIGHTS

### EVENTS (ABRIDGED)



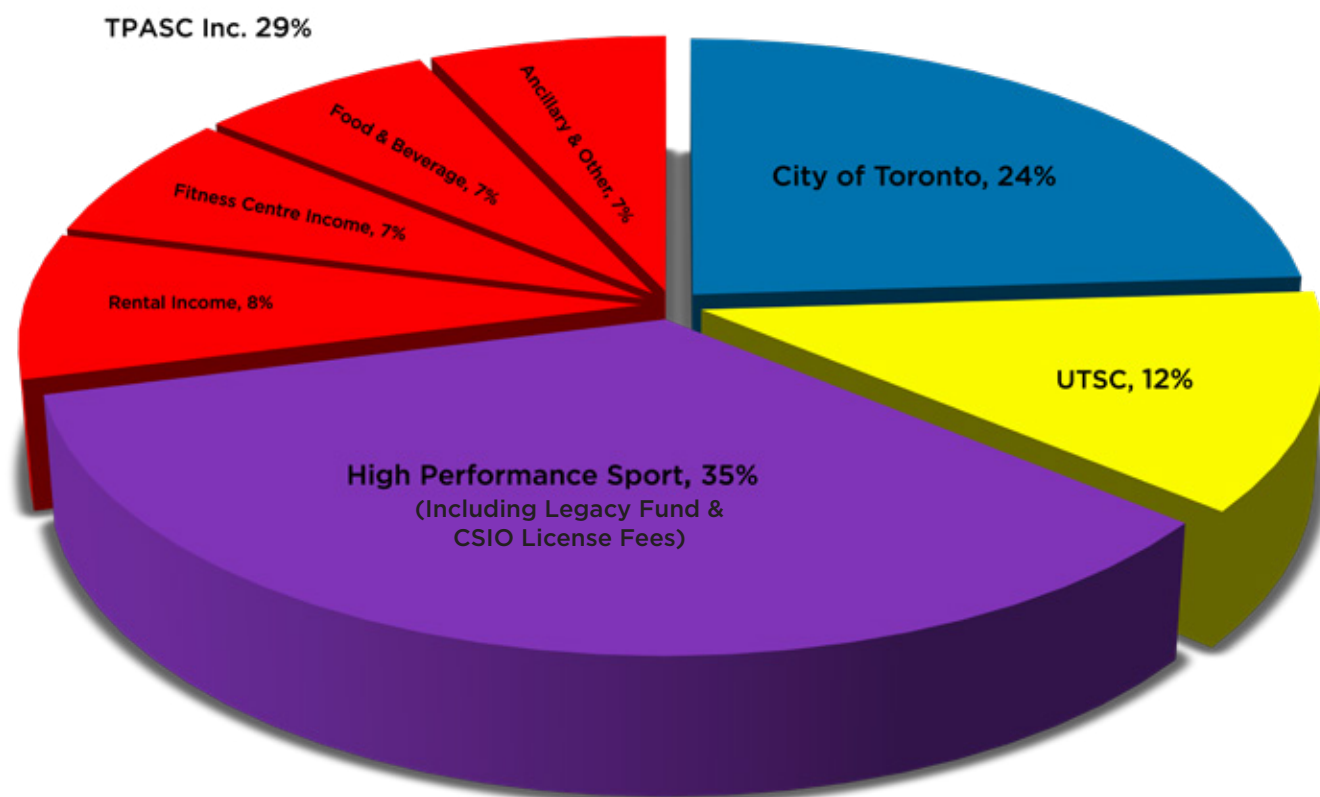
Raptors 905 Open Practice

- ▲ TPASC Family Day Open House
- ▲ Swim Ontario Trials Selection Prep Meet
- ▲ Swim Ontario Spring Forward Invitational Meet
- ▲ OBA Legacy Basketball Showcase
- ▲ Dive Ontario Spring Provincials
- ▲ TDSB City Badminton Championships
- ▲ TDSB City Swimming Championships
- ▲ SCAR Pan Am Invitational Swim Meet
- ▲ Filipino Centre Toronto Victoria Basketball Tournament
- ▲ CEBL Scarborough Shooting Stars - 10 Home Games + 1 Playoff Game
- ▲ Wheelchair Basketball Canada vs. Netherlands Men’s National Team
- ▲ Swim Ontario Summer Championships
- ▲ Toronto Sport Hall of Honour Ceremony
- ▲ Next Gen Brazilian Jiu-Jitsu Toronto Open
- ▲ FINA Swimming World Cup
- ▲ Raptors 905 Intersquad Scrimmage
- ▲ NYAC Mayor’s Cup Swim Meet
- ▲ NYAC Cup Swim Meet
- ▲ NYAC’s Murray Drudge Invitational Swim Meet
- ▲ Judo Ontario Open
- ▲ Toronto Catholic District School Board (TCDSB) Boys’ Volleyball Finals
- ▲ Andre De Grasse Holiday Classic (Basketball)



## TORONTO PAN AM SPORTS CENTRE INC.

### FISCAL 2022 REVENUE



Total operating revenues for 2022 were \$17,217,225. This is 15 percent higher than 2021 values. Included in the revenue is the Legacy Fund contribution that provides support for high performance sport utilization of the Centre as well as a dedicated contribution to the Major Maintenance and Capital Replacement Fund.

The Legacy Fund contribution is transferred

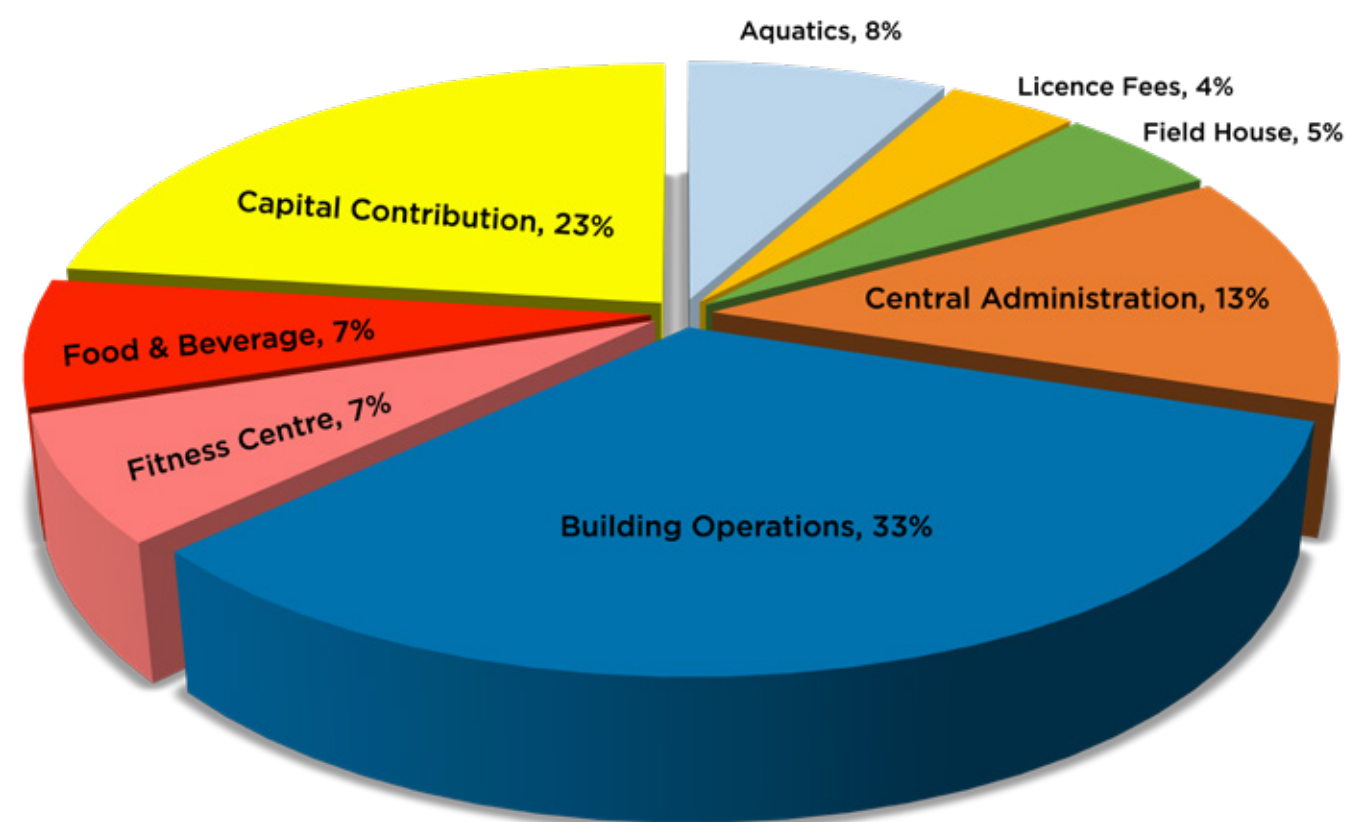
by the co-owners to Toronto Pan Am Sports Centre Inc. by means of share purchases. Accordingly, the transactions are recognized during the year as shareholder contributions.

The revenue breakdown, which highlights the different sources of revenue earned by Toronto Pan Am Sports Centre Inc. throughout the year, is shown in the pie chart

above. City of Toronto and UTSC revenue includes their annual field of play contributions and office space revenue. The High Performance Sport component includes revenue from high performance partners, Canada Sport Institute Ontario's annual license fee, and the Legacy Fund contribution.

## TORONTO PAN AM SPORTS CENTRE INC.

### FISCAL 2022 EXPENSES



Total operating expenses for 2022 were \$17,300,608. This is 15 percent higher than the 2021 values. The expense breakdown by area of business is shown in the pie chart above.

The largest expense category is Building Operations, which includes utilities, information technology, grounds keeping, cleaning, and snow removal.

The Capital Contribution expense represents a transfer of funds from the Operating Fund to the Capital Reserve Fund. This fund is restricted for major maintenance and capital replacement expenses projected over specific life spans of assets.

Overall, the fiscal 2022 operating results showed a deficit of \$83,383. At December 31, 2022, there was a capital reserve balance of \$21,649,643, which is on budget and supports the 50-year Major Maintenance and Capital Replacement plan.

## HIGH PERFORMANCE SPORT

### THIS IS OUR JOURNEY...

As one of the fastest pools in Canada, the Toronto Pan Am Sports Centre Competition Pool saw 35 records broken in 2022. Twelve records were set at the FINA Swimming World Cup. American Katie Ledecky set a world record in the short-course 1500m freestyle. Canada's Summer McIntosh set the World Junior and Canadian Senior short-course records in the 400m freestyle and the 400m individual medley. In addition to Ledecky's and McIntosh's FINA World Cup records, Canada's Maggie Mac Neil set a new FINA World Cup/Canadian Senior record in the women's 100m butterfly, and a new Canadian Senior record in the 50m butterfly. American Shaine Casas also set FINA World Cup records in the men's 100m backstroke



Shaine Casas, Maggie Mac Neil, and Katie Ledecky

and the 200m individual medley. More than 450 athletes from 42 countries gathered in Toronto for the second leg of the 2022 FINA Swimming World Cup series hosted at TPASC. It marks the first presentation of a FINA World Cup event on Canadian soil since 2001. The three-stop 2022 series got underway in Berlin and concluded in

Indianapolis. The opening night of the Toronto stop was highlighted by a remarkable performance by hometown swimmer Summer McIntosh in the first event final of the three-day international competition. Facing American superstar Katie Ledecky in a much-anticipated women's 400m freestyle showdown, McIntosh triumphed in 3

*"The Toronto Pan Am Sports Centre is the best training venue in the world for swimming. It gives us an advantage over [swimmers in] every other program who have to train in less ideal environments. Everyone in the building contributes to help create a world-leading daily training environment. Our results at World Championships and Commonwealth Games are a continuation of the habits, behaviours, and results that we can achieve on a daily basis at TPASC."*

**Ryan Mallette, Performance Head Coach, HPC-Ontario**

## HIGH PERFORMANCE SPORT

### WE DREAM BIG

minutes, 52.80 seconds to break her own Canadian short-course record. The new World Cup and World Junior record is the second fastest time in history. Ledecky stole the show on the second night of the event, beating the world short-course record by almost 10 seconds on her way to a resounding triumph in the women's 1,500m freestyle. Ledecky's performance marked the first-ever FINA world standard set in the Toronto Pan Am Sports Centre pool. Hometown favourite Summer McIntosh got the crowd on its feet with her second World Junior record swim in as many days, this time in the women's 400m individual medley. Canadian Maggie Mac Neil closed out the second leg of the 2022 FINA Swimming World Cup Sunday evening with a meet



Summer McIntosh with Katie Ledecky at FINA World Cup

record in the women's 100m butterfly.

Resident swimmers from Swimming Canada's HPC-Ontario had a strong showing at the FINA World Championships in Budapest, which included three World Junior records and three Canadian records. Summer McIntosh swam to gold in the women's 400m

individual medley and the 200m butterfly, setting two of the World Junior records. She also won silver in the 400m freestyle and a bronze as part of the women's 4x200m freestyle relay along with current and former HPC-Ontario swimmers Kayla Sanchez, Taylor Ruck, and Penny Oleksiak. Kylie Masse won gold in the women's 50m

*"That was really cool to swim at a world-level meet [at the Toronto Pan Am Sports Centre] where I have swam a lot. To see the Canadians, all the fans and younger kids asking for pics, I always feel their support going into races. It hasn't been that long at all since I was the kid in the stands watching. I hope to inspire people and I'm cheering them all on."*

**Summer McIntosh, Canadian National Team Swimmer**

## HIGH PERFORMANCE SPORT

### FROM PUDDLE TO PODIUM

backstroke, silver in the 100m backstroke, and a bronze in the 4x100m medley relay. On the men's side, Josh Liendo won bronze in the men's 100m butterfly and the 100m freestyle. He also teamed up with Javier Acevedo, Sanchez, and Oleksiak to win silver in the mixed 4x100m freestyle relay.



Josh Liendo Won Bronze at FINA Swimming World Championship

Swimming Canada's HPC-Ontario athletes won a combined 16 medals at the 2022 Commonwealth Games in Birmingham, England. Summer McIntosh won gold in the women's 400m individual medley and 200m individual medley, silver in the women's 400m freestyle and 4x100m medley relay, and a bronze in the 4x100m freestyle relay. Maggie Mac Neil won gold in the women's 100m butterfly along with

a silver in the women's 4x100m medley relay and two bronze medals in the mixed 4x100m freestyle relay and the women's 4x100m freestyle relay. Kylie Masse won gold in the women's 50m backstroke. She also won silver in the 100m backstroke, 200m backstroke, women's 4x100m medley relay, and the mixed 4x100m medley relay. Joshua Liendo was

the top male medal winner with gold in the 100m butterfly and three bronzes in the 50m freestyle, mixed 4x100m freestyle relay, and men's 4x100m freestyle relay.

Track cyclist Kelsey Mitchell, who is CSIO-affiliated, won four medals at the Games, including silver in the women's team sprint with fellow CSIO-affiliated

*"The TPASC facility continues to prove itself to be world class, state of the art, accessible and clean. The pool continues to be fast, producing provincial, national and World Junior records and most recently in October at the FINA World Cup, a world record by USA swimmer Katie Ledecky. However, more importantly is the world-class service with a warm welcoming approach by the people who work throughout TPASC."*

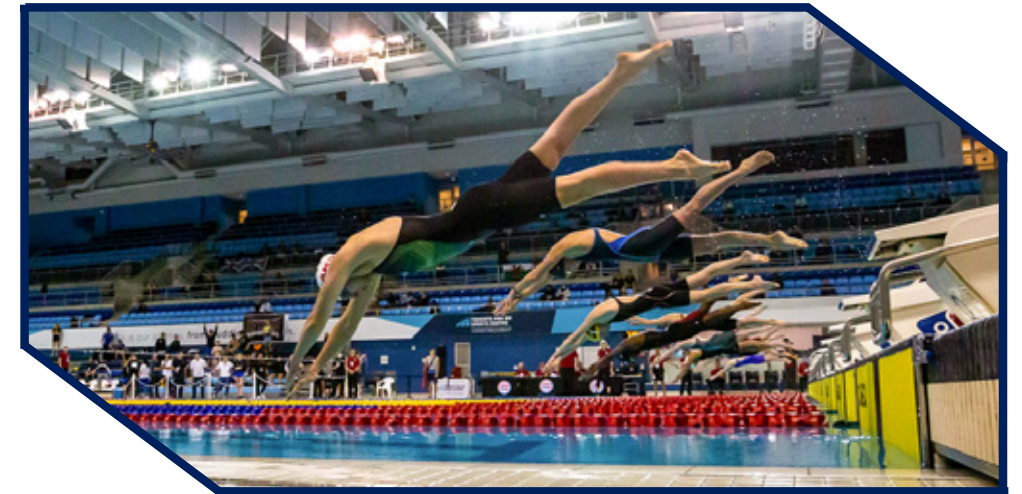
**Dean Boles, Chief Executive Officer/Chief Technical Officer, Swim Ontario**

## HIGH PERFORMANCE SPORT

athletes Lauriane Genest and Sarah Orban.

In the debut of wheelchair basketball (3x3 format) at the Commonwealth Games, the women's team captured gold and the men's team won the silver in their respective tournaments. Wheelchair Basketball Canada also hosted the Netherlands Men's National team at the Centre for training and games at the end of June in preparation for other major international competitions.

TPASC Managing Director, Bob Singleton, and Director of Sport and Recreation, Rafael Torre, were awarded the Swimming Canada 2021 President's Award in



Swim Ontario Trials Prep Meet

the spring of 2022. The president of Swimming Canada has sole discretion to select the recipients of this award, which is open to athletes, coaches, administrators, officials, and sports leaders and builders who have made a significant and profound impact on

swimming in Canada. Singleton and Torre were recognized for their efforts to get high performance swimmers back in the water and in training during the pandemic with the Tokyo Olympics on the horizon.

Swim Ontario hosted their Trials Selection Prep Meet at TPASC in lieu of the Winter Ontario Swimming Championships in 2022. This event was by invite only and was designed for swimmers who had been included on the high performance athlete exemption list during the January COVID-19 lockdown to race in preparation for the Canadian Swimming Trials in April in Victoria, BC.

Swim Ontario also hosted two training camps at



Wheelchair Basketball Canada Men's National Team vs. Netherlands

## HIGH PERFORMANCE SPORT

TPASC in preparation for the 2022 Canada Games in Niagara. The team of 36 swimmers went on to capture 52 medals and the overall team title. Swim Ontario hosted the Spring Forward Invitational Meet series in April. TPASC was one of three host sites province-wide, along with Windsor and Markham. The Spring Forward event was targeted to athletes who had not been included on the high performance exemption list. Swim Ontario also hosted their Ontario Summer Championships at TPASC in July, which welcomed 500 swimmers from across the province. The event also included a celebration of Swim Ontario's 100th year.

The Australian National Dive Team hosted a training camp at the facility in June. TPASC organized a turn-key camp that included transportation, accommodation, catering, and training time. The camp was a success with the Director of High Performance for Diving Australia noting that the camp "was amazing and hopefully we are able to come back in the near future. Everyone has been so accommodating for the team and willing to assist us. It has made our stay so easy and enabled the team to just go about their training. Thank you for everything."

Dive Ontario hosted their Spring Provincials in March, two years after the same

event was interrupted due to the start of the global pandemic. Six provincial records were set during the event. Ontario Artistic Swimming hosted their provincial team camps at TPASC in June and July in preparation for a national competition, where Ontario swept gold in all but one event. Based on their results, Ontario's 13-15 team qualified to compete at the FINA World Youth Artistic Swimming Championships in Charlotte, NC, where the team and duet finished just off the podium in fourth place. Jessica Klimkait, an alumnus of the Judo Ontario program at TPASC, won bronze at the 2022 Judo World Championships in the women's 57kg category.

national team athletes from athletics, para athletics, and wheelchair basketball, and was emceed by Team Canada 2022 co-Chefs de Missions, Claire Carver-Dias and Sam Effah.

At the Commonwealth Games, Team Canada delivered inspiring and captivating performances, bringing home 92 medals (26 gold, 32 silver, 34

## HIGH PERFORMANCE SPORT



Queen's Baton Relay

bronze). The Ontario athletes contributed to 38 of those medals (10 gold, 12 silver, 16 bronze), which is an outstanding 42 percent of all Team Canada medals at the Games.

CSIO-affiliated athletes were key contributors to Team Canada's success at the Games, winning 31 of those medals (10 gold, 11 silver, 10 bronze). Of those 31 medals, 16 were won by CSIO-affiliated athletes from Swimming Canada's HPC-Ontario, which calls CSIO and TPASC home.

Team Canada was a powerhouse in the debut of Wheelchair Basketball on the Commonwealth programme (3x3 format) with the women's team capturing Gold and the men's team

taking the silver in their respective tournaments.

Other notable performances from CSIO-affiliated athletes were track cyclist Kelsey Mitchell, who won four medals at the Games; Sarah Mitton, who continued a phenomenal season with gold in women's shot put; and defending champions Sarah Pavan and Melissa Humana-Paredes capturing gold in women's beach volleyball.

A key highlight for CSIO this past year was the installation of antimicrobial copper on high-touch surfaces to help protect the health and safety of the athletes. Through the partnership between Teck Resources and the Canadian Olympic Committee, CSIO was able

to pilot this initiative on its performance floor at TPASC, having the dumbbells, barbells, kettlebells, door handles, and bathroom latches outfitted through Teck's Copper and Health program. Copper is the only solid metal touch surface registered by Health Canada proven to eliminate up to 99.9 percent of bacteria, allowing athletes to train with an added peace of mind.

Looking ahead, CSIO is excited to continue "Elevating People and Performances" in its headquarters at TPASC, as well as at its Regional Training Centres—the newly expanded and renovated space at the Mattamy National Cycling Centre in Milton, and the opening of CSIO's high performance space at Canada Games Park in Niagara. CSIO looks forward to continuing to support Team Canada athletes as they train for the upcoming Santiago 2023 Pan/Parapan Am Games and continue their preparations for the Paris 2024 and Milano Cortina 2026 Olympic and Paralympic Games!

## CANADIAN SPORT INSTITUTE ONTARIO



Over the past year, Canadian Sport Institute Ontario has continued to deliver best-in-class sport science, sport medicine, and pathway support to its high performance partners, and their athletes and coaches.

In May 2022, CSIO had the honour of hosting the Queen's Baton Relay on one of only a few Canadian stops as the baton made its journey to all 72 Commonwealth Nations and Territories ahead of the 2022 Commonwealth Games in July/August 2022. The Queen's Baton was welcomed by a group of high performance athletes training at CSIO, including

## HIGH PERFORMANCE SPORT

INTERNATIONAL HIGH PERFORMANCE SPORT ORGANIZATIONS THAT HAVE UTILIZED TORONTO PAN AM SPORTS\*



- |                           |                                      |  |  |
|---------------------------|--------------------------------------|--|--|
| Afghanistan - 2017        | Georgia - 2017                       | Macau - 2022                               | South Africa - 2022                                |
| Algeria - 2022            | Germany - 2022, 2017, 2016           | Mexico - 2022, 2015                        | Spain - 2016                                       |
| Argentina - 2019          | Ghana - 2022                         | Moldova - 2022                             | Sudan - 2022                                       |
| Australia - 2022, 2017    | Guam - 2015                          | Netherlands - 2022, 2019, 2018, 2017, 2015 | Sweden - 2022                                      |
| Belgium - 2022            | Hong Kong - 2022                     | Pakistan - 2022                            | Switzerland - 2018                                 |
| Bermuda - 2015            | Hungary - 2022                       | Palestine - 2022                           | Trinidad & Tobago - 2022, 2015                     |
| Brazil - 2022, 2018, 2015 | Iceland - 2022                       | Philippines - 2022                         | Ukraine - 2017                                     |
| Chinese Taipei - 2022     | Iraq - 2017                          | Poland - 2022, 2015                        | United Kingdom - 2022, 2018, 2017                  |
| Colombia - 2017, 2015     | Ireland - 2015                       | Puerto Rico - 2022, 2015                   | United States - 2022, 2018, 2017, 2016, 2015, 2014 |
| Cuba - 2014               | Israel - 2022                        | New Zealand - 2018, 2017, 2015             | Yemen - 2015                                       |
| Czech Republic - 2022     | Italy - 2022, 2017                   | Romania - 2017                             |  |
| Denmark - 2017            | Jamaica - 2022, 2015                 | Russia - 2016                              |  |
| Egypt - 2022              | Japan - 2022, 2019, 2018, 2017, 2016 | Scotland - 2018, 2016                      |  |
| El Salvador - 2022        | Jordan - 2017                        | Serbia - 2022                              |  |
| England - 2018, 2016      | Lebanon - 2022, 2015                 | Sierra Leone - 2022                        |  |
| Estonia - 2022, 2017      | Lithuania - 2022                     | Slovenia - 2022, 2015                      |  |
| France - 2022, 2017       |                                      |  |  |

\* not including the 2015 Toronto Pan Am and Parapan Am Games

## THE YEAR IN NUMBERS

### 2022 VISITS



### INTERESTING NUMBERS



**42**  
COUNTRIES PARTICIPATED  
AT FINA WORLD CUP



**41,135**  
TIM HORTONS  
COFFEES SOLD



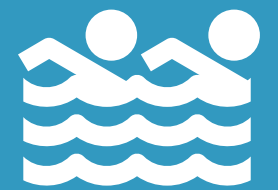
**35**  
SWIMMING RECORDS  
SET IN THE POOL



**4,812**  
LANE SWIM HOURS



**1,210**  
ONTARIO BASKETBALL  
LEAGUE GAMES



**29,416**  
SWIM CLUB HOURS

THE YEAR IN PICTURES



*Scarborough Shooting Stars Home Opener*



*City of Toronto Parks, Forestry and Recreation Instructional Class*



*Free Family Fun Day*



*FINA Swimming World Cup Competition*



*Toronto Sport Hall of Honour Induction Ceremony*



*NYAC Splash and Dash Swim Meet*



*FINA Swimming World Cup Fan Zone*



*UTSC Interhouse Ultimate*



*UTSC Intramural Women's Basketball*



*Swim Ontario Meet*



*Ontario Basketball League*



*UTSC Instructional Karate*





*Field House Dressed for Feature Film Shoot*



*City of Toronto Parks, Forestry and Recreation CampTO*

## 2022 TORONTO PAN AM SPORTS CENTRE INC. BOARD OF DIRECTORS

### UNIVERSITY OF TORONTO REPRESENTATIVES



**Andrew Arifuzzaman**  
Chair



**Richard Powers**



**Wisdom Tettey**



**Gretchen Kerr**  
(as of June 14, 2022)



**Gigi Pang**  
(as of May 10, 2022)

### CITY OF TORONTO REPRESENTATIVES



**Howie Dayton**  
Vice Chair



**Andrew Flynn**  
Treasurer



**Leslie Lewis**



**Brenda Patterson**



**Janie Romoff**



**Ira Jacobs**  
(until June 14, 2022)



**Tenniel Chu**  
(until May 10, 2022)



**Brent Duguid**  
Secretary

## STAFF BASED AT TORONTO PAN AM SPORTS CENTRE

605  
Total

446

Part-Time Staff

286

Full-Time Equivalent  
at December 31, 2022

159

Full-Time Staff



Holiday Party Gingerbread House Building Contest Winners



Staff Funfest

## SPORTS ORGANIZATIONS AT THE TORONTO PAN AM SPORTS CENTRE

### RESIDENT HIGH PERFORMANCE SPORT ORGANIZATIONS



### TRAINING AT TORONTO PAN AM SPORTS CENTRE



### OFFICES AT TORONTO PAN AM SPORTS CENTRE





UNIVERSITY OF  
**TORONTO**  
SCARBOROUGH

875 Morningside Avenue, Toronto, ON M1C 0C7  
(416) 283-5222 | [info@tpasc.ca](mailto:info@tpasc.ca) | [www.tpasc.ca](http://www.tpasc.ca)

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