

APPENDIX 5
Capital Dashboard by Program/Agency
For the Period ended June 30, 2023
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**2023 Capital Spending by Program
Community and Social Services**

Program	Period	2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
Children's Services	4M-2023	15.06	3.92	14.88	98.8%		Ⓞ
	Q2-2023	15.06	5.69	14.38	95.5%	↓	Ⓞ
Court Services	4M-2023	0.31	0.03	0.31	100.0%		Ⓞ
	Q2-2023	0.31	0.06	0.31	100.0%	□	Ⓞ
EDC	4M-2023	43.14	1.56	30.46	70.6%		Ⓞ
	Q2-2023	43.31	3.12	28.75	66.4%	↓	Ⓨ
Long Term Care	4M-2023	31.02	1.14	22.00	70.9%		Ⓞ
	Q2-2023	31.02	1.62	16.85	54.3%	↓	Ⓨ
PFR	4M-2023	251.50	27.25	188.92	75.1%		Ⓞ
	Q2-2023	251.82	48.45	179.16	71.1%	↓	Ⓞ
SSHA	4M-2023	47.51	6.05	39.49	83.1%		Ⓞ
	Q2-2023	47.51	10.03	34.97	73.6%	↓	Ⓞ
HS	4M-2023	500.08	37.50	407.48	81.5%		Ⓞ
	Q2-2023	500.08	83.69	256.01	51.2%	↓	Ⓨ
TESS	4M-2023	1.19	0.13	0.70	58.5%		Ⓨ
	Q2-2023	1.19	0.33	0.68	57.0%	↓	Ⓨ
Paramedics Services	4M-2023	36.10	0.78	27.50	76.2%		Ⓞ
	Q2-2023	36.10	1.11	12.90	35.7%	↓	Ⓡ
TOTAL	4M-2023	925.91	78.36	731.73	79.0%		Ⓞ
	Q2-2023	926.39	154.11	544.02	58.7%	↓	Ⓨ

□ >70%
□ between 50% and 70%
□ < 50% or > 100%

For the six months ended June 30, 2023, the capital expenditures for Community and Social Services totalled \$154.1 million of their collective 2023 Approved Capital Budget of \$926.4 million. Spending is expected to increase to \$544.0 million (58.7%) by year-end. 4 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Court Services, Parks, Forestry & Recreation ,Children's Services, and Shelter, Support & Housing Administration.

Chart 1
2023 Approved Budget by Category \$15.056M

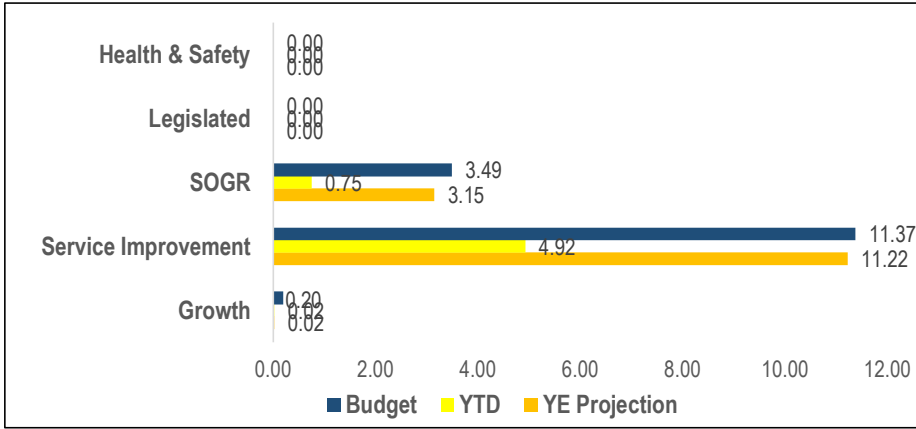


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	4
Service Improvement	18
Growth	1
Total # of Projects	23

Chart 2
Project Status - 23

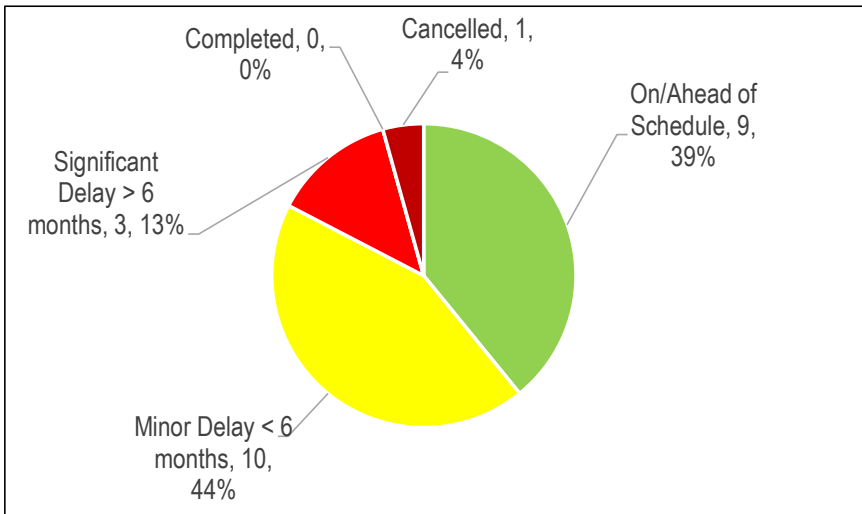


Table 2

Reason for Delay	13	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	1
Contractor Issues		1
Site Conditions		3
Co-ordination with Other Projects	1	1
Community Consultation		
Other*	1	4
Total # of Projects	3	10

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
11.133	2.119	1.608		0.196

Reasons for "Other*" Projects Delay:

- Specific project activities scheduled for completion in 2023 and 2024, but contingent upon receipt of final invoices and completion of other final finishes.
- Projects being jointly delivered with other divisions/agencies, and agreements being negotiated with 3rd parties, may be delayed in the preliminary planning phase.

Children's Services (CHS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	-	-		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	-	-		0.000		-	-		0.000	0.000
State of Good Repair										
TELCCS SOGR 2021	0.130	0.093	71.5%	0.130	100.0%	⊙	⊙		1.366	1.329
TELCCS SOGR 2022	0.422	0.205	-48.6%	0.422	100.0%	⊙	⊗	1	1.540	0.412
TELCCS Playground Retrofit 2022	1.893	0.860	45.4%	1.893	100.0%	⊙	⊙		6.100	1.667
TELCCS SOGR 2023	1.044	-	0.0%	0.700	67.0%	⊙	⊗	2	1.044	-
Sub-Total	3.489	0.748	21.4%	3.145	90.1%				10.050	3.408
Service Improvements										
St. John The Evangelist Catholic School	0.134	-	0.0%	0.100	74.6%	⊙	⊙	3	2.100	1.966
Canoe Landing Block 31 Child Care Centre	0.102	-	0.0%	0.070	68.6%	⊙	⊙	3	4.733	4.027
Stanley Public School	0.393	-	0.0%	0.393	100.0%	⊙	⊙	3	3.900	3.507
St. Roch Catholic School	0.318	-	0.0%	0.318	100.0%	⊙	⊙	4	4.000	3.347
St Bartholomew Catholic School	0.372	-	0.0%	0.372	100.0%	⊙	⊙	5	3.800	2.011
North East Scarborough Centre	1.200	0.786	65.5%	1.200	100.0%	⊙	⊙		8.800	2.657
Mount Dennis Child Care Centre	3.700	1.282	34.6%	3.700	100.0%	⊙	⊙		19.830	16.418
David and Mary Thompson (Centre 7)	0.050	-	0.0%	0.050	100.0%	⊙	⊙		5.000	-
TCH Needle Firway	0.100	-	0.0%	0.080	80.0%	⊙	⊙	6	5.000	0.075
Gilder Child Care Centre (Centre 11)	0.110	-	0.0%	0.110	100.0%	⊙	⊙		3.300	0.740
Anishawabe Miziwe Biik Child Care Centre	1.750	1.412	80.7%	1.750	100.0%	⊙	⊙		8.709	3.152
Wallace Emerson Child Care Centre	1.300	0.421	32.4%	1.300	100.0%	⊙	⊙		8.200	1.396
Western North York Child Care	0.142	-	0.0%	0.142	100.0%	⊙	⊙	7	5.000	0.342
Woodbine Child Care Centre	0.350	-	0.0%	0.300	85.7%	⊙	⊙	8	5.000	-
Willowridge Child Care Centre	0.250	-	0.0%	0.250	100.0%	⊙	⊙	9	1.495	-
Alexandra Park	1.000	1.022	102.2%	1.022	102.2%	⊙	⊙		2.271	1.022
3933 Keele Street CCC	0.050	-	0.0%	0.030	60.0%	⊙	⊙	10	0.200	-
150 Queens Wharf Rd (New EarlyON No. 17)	0.050	-	0.0%	0.030	60.0%	⊙	⊙	11	2.229	-
Sub-Total	11.371	4.923	43.3%	11.217	98.6%				93.567	40.660
Growth Related										
TCS Growing Child Care	0.196	0.016	8.2%	0.016	8.2%	⊙	⊙	12	4.764	3.798
Sub-Total	0.196	0.016	8.2%	0.016	8.2%				4.764	3.798
Total	15.056	5.687	37.8%	14.378	95.5%				108.381	47.866

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The credit appearing in the YTD June, 2023 actuals for the TELCCS SOGR 2022 project is due to the reclassification of expenses from this project to the TELCCS Playground Retrofit 2022 project.

Note # 2:

Spending in the TELCCS SOGR 2023 project is delayed due to the delay in the issuance of RFPs.

Note # 3:

The St. John The Evangelist Catholic School, Canoe Landing Block 31 Child Care Centre and Stanley Public School projects are near completion, pending final invoicing.

Note # 4:

Spending in the St. Roch Catholic School project is delayed due to delay in the receipt of invoices from the contractor, with the issues expected to be resolved by year-end.

Note # 5:

Children's Services (CHS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			

Spending in the St Bartholomew Catholic School project is delayed due to delay in the receipt of invoices and supporting backups from the TDSB, with the issues expected to be resolved by year-end.

Note # 6:

The TCH Needle Firway project is being jointly delivered with the TDSB, and is delayed due to unforeseen issues with the site chosen for the centre.

Note # 7:

The Western North York Child Care is a joint project with the TDSB and PF&R, with PF&R co-ordinating the project delivery. The project is on a slight pause after the planning and design phase due to re-evaluation of funding requirements by all partners.

Note # 8:

The Woodbine Child Care Centre project is in the preliminary planning stage with TCH, with agreement being negotiated by 3rd parties. The project will benefit the community surrounding Woodbine Casino, with the project budgeted for completion in 2026.

Note # 9:

Spending in the Willowridge Child Care Centre project is delayed due to delay in the award of the contract for planning and design work, with the work expected to be completed by year-end.

Note # 10:

The 3933 Keele Street CCC project is delayed, due to unforeseen issues with the site chosen for the centre.

Note #11:

The 150 Queens Wharf Rd (New EarlyON No. 17) is a new project is in the early planning stage.

Note # 12:

Carry forward funding is budgeted to complete the TCS Growing Child Care for Toronto project. The project has been cancelled and unspent funds will be returned to source to support other capital needs.

Chart 1
2023 Approved Budget by Category \$0.308M

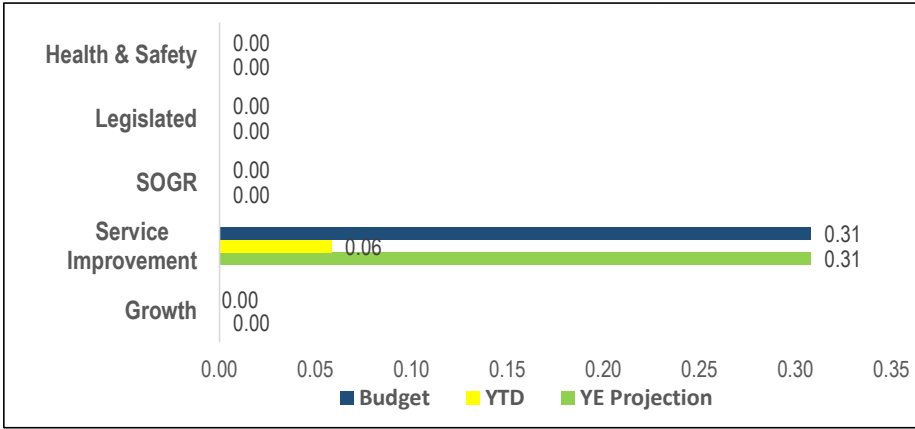


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

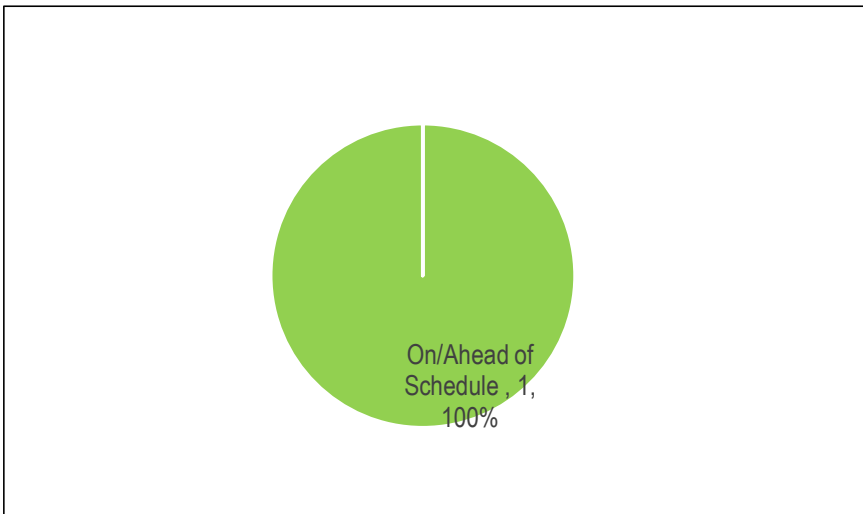


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.31				

Toronto Court Services

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
				\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000			0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000			0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000			0.000		-	-		0.000	0.000
Service Improvements										
Adjudicative Information Management System	0.308	0.058	19.0%	0.308	100.0%	⊕	⊕	#1	0.308	0.032
Sub-Total	0.308			0.308	100.0%	-	-		0.308	0.032
Growth Related										
Sub-Total	0.000			0.000		-	-		0.000	0.000
Total	0.308			0.308	100.0%				0.308	0.032

On Time	On Budget
On/Ahead of Schedule	⊕ >70% of Approved Cash Flow
Minor Delay < 6 months	⊖ Between 50% and 70%
Significant Delay > 6 months	⊗ < 50% or >100% of Approved Cash Flow

Note # 1:

A resource has been recruited to undertake project management of the modernization initiatives currently underway to streamline courts administration. Spending will ramp up as project work accelerates throughout the rest of 2023.

Chart 1
2023 Approved Budget by Category \$43.32M

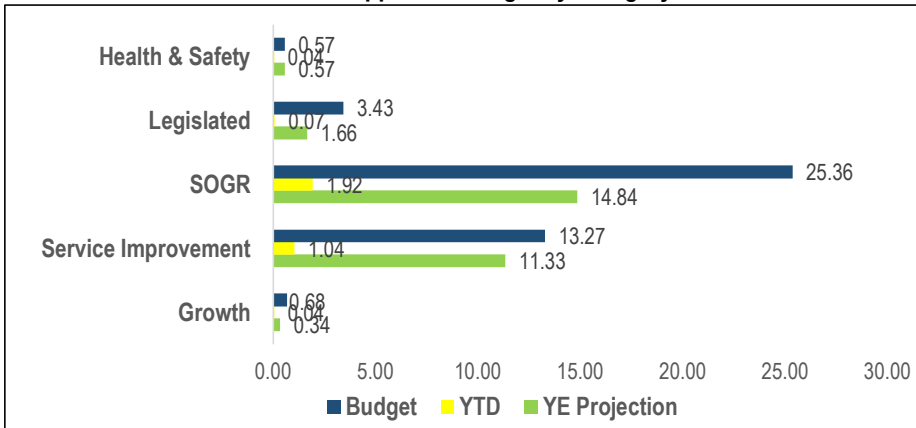


Table 1
2023 Active Projects by Category

Health & Safety	3
Legislated	3
SOGR	9
Service Improvement	11
Growth	2
Total # of Projects	28

Chart 2
Project Status - 28

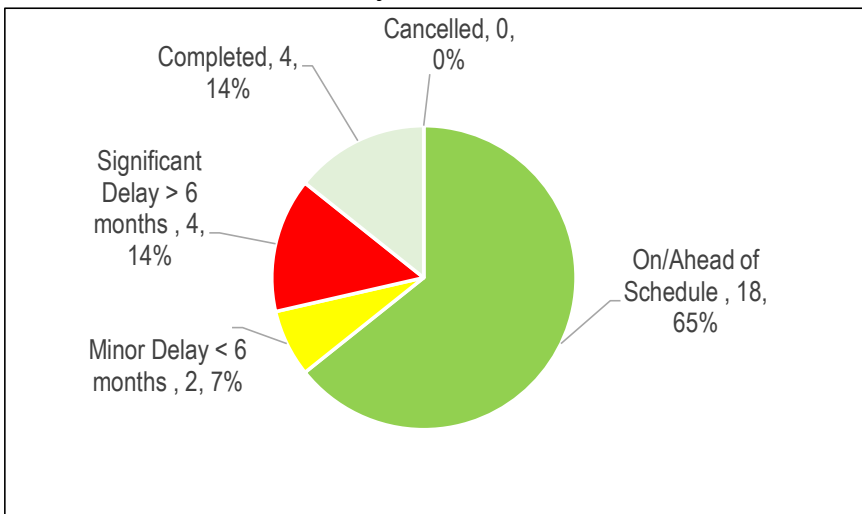


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues	1	1
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*	1	
Total # of Projects	4	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
19.81	9.30	13.61	0.59	

Reasons for "Other*" Projects Delay:

- The *BIA Planning Act Revenue York-Eglinton* project is experiencing delays due to design issues caused by location restrictions.

Economic Development and Culture (ECT)

Key Discussion Points (cont'd):

Economic Development and Culture spent \$3.120 million or 7.2% YTD and is projecting to spend \$28.747 million or 66.4% of its 2023 Council Approved Capital Budget by the end of 2023. Projected underspending of \$14.564 million is mainly attributed to the following:

- The *BIA Equal Share Funding* initiatives, as part of SOGR program encompasses a spectrum of projects with distinct trajectories. Select projects have already commenced their construction phase, working towards a targeted completion of December 31, 2023. Other projects part of the which have not yet begun construction are still expected to be completed in 2024. By year-end of 2023, the projected actuals are 73.9% or \$6.707 million of \$9.080 million.
- The *BIA Financed Funded - Toronto Entertainment District BIA Streetscape Improvement* project is to transform the street into a "cultural corridor" by redesigning the streetscape between Front Street and Stephanie Street and create a pedestrian friendly corridor from the AGO to the Waterfront. Delays attributed to design changes and coordination with other projects have pushed the project timeline behind resulting in no spending in 2023. Procurement is well underway with the project expected to be tendered in Spring 2024 and construction to begin in Summer 2024.
- The *Theatre Passé Muraille* project, which requires capital improvement to meet AODA compliance standards, has been tendered several times. For the 2022, tender staffing issues in PMMD, Legal and Fair Wage led to an extended review period. The Purchase Order was not issued with enough time to complete the project and meet the tenant's deadline, so this tender was cancelled, and the project was re-tendered for work in 2023. Construction has started as of the end of the second quarter. By year-end of 2023, the projected actuals are 67.5% or \$0.794 million of \$1.176 million.
- The projects making up the *Restoration and Preservation of Heritage Elements* program are experiencing delays for various reasons such as site conditions, contractor issues and insufficient staffing resources. By year-end of 2023, it is estimated that 40.3% or \$2.993 million of \$7.430 million will be spent.

Economic Development and Culture (ECT)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Assembly Hall AODA	0.269	0.035	13.0%	0.269	100.0%	G	G		0.275	0.041
Casa Loma Exterior Restoration	0.104	0.008	8.1%	0.104	100.0%	G	G		6.054	5.959
Restoration and Preservation of Heritage Elements	0.200	0.000	0.0%	0.200	100.0%	G	G		0.500	0.000
Sub-Total	0.573	0.043	7.6%	0.573	100.0%	-	-		6.829	6.000
Legislated										
Cultural Infrastructure Development	0.471	0.020	4.3%	0.030	6.4%	R	G		1.538	1.088
Major Maintenance	1.812	0.052	2.9%	0.600	33.1%	R	R	#1	2.681	0.921
Restoration and Preservation of Heritage Elements	1.150	0.000	0.0%	1.030	89.6%	G	G		3.500	0.000
Sub-Total	3.433	0.073	2.1%	1.660	48.4%	-	-		7.719	2.009
State of Good Repair										
BIA Equal Share Funding	9.080	1.030	11.3%	6.707	73.9%	G	G		13.790	5.380
BIA Financed Funded	2.350	0.000	0.0%	0.000	0.0%	R	Y	#2	2.350	0.000
BIA Planning Act Revenue	2.299	0.277	12.1%	1.859	80.9%	G	R	#3	5.299	3.227
Collections Care	0.332	0.035	10.5%	0.100	30.1%	R	G		0.366	0.069
Cultural Infrastructure Development	0.474	0.025	5.2%	0.100	21.1%	R	G		1.462	1.013
Eglinton Crosstown BIA Streetscape Improvements	0.180	0.000	0.0%	0.000	0.0%	R	G	#4	1.560	0.000
Major Maintenance	3.199	0.084	2.6%	3.086	96.5%	G	G		5.570	2.300
Restoration and Preservation of Heritage Elements	7.430	0.472	6.3%	2.993	40.3%	R	R	#5	17.228	8.407
Streetscape Master Plan Program	0.012	0.000	0.0%	0.000	0.0%	R	G		0.060	0.048
Sub-Total	25.356	1.923	7.6%	14.844	58.5%	-	-		47.686	20.443
Service Improvements										
BIA Financed Funded	0.989	0.677	68.5%	0.989	100.0%	G	G		1.000	0.689
BIA Special Project	0.189	0.095	50.0%	0.189	100.0%	G	G		0.568	0.426
Collections Care	0.145	0.000	0.0%	0.145	100.0%	G	G		0.550	0.005
Commercial Façade Improvement Program	1.598	0.145	9.1%	1.257	78.7%	G	G		2.543	0.786
Cultural Infrastructure Development	0.224	-0.004	-1.6%	0.020	8.9%	R	G		1.085	0.933
Economic Competitiveness Data Mgmt System	0.696	0.000	0.0%	0.490	70.4%	Y	G		1.200	0.254
Indigenous Centre For Innovation And Ent	6.953	0.000	0.0%	6.953	100.0%	G	Y	#6	9.853	0.000
Mural Program	0.248	0.014	5.7%	0.248	100.0%	G	G		0.400	0.162
Refurbishment and Rehabilitation	0.001	-0.001	-156.9%	0.000	0.0%	R	G		0.100	0.098
Service Enhancement	2.072	0.117	5.6%	0.883	42.6%	R	R	#7	3.625	1.370
Streetscape Master Plan Program	0.155	0.000	0.0%	0.155	100.0%	G	G		0.180	0.025
Sub-Total	13.270	1.042	7.9%	11.329	85.4%	-	-		21.104	4.748
Growth Related										
Cultural Infrastructure Development	0.681	0.039	5.7%	0.342	50.2%	Y	G		1.531	0.572
Sub-Total	0.681	0.039	5.7%	0.342	50.2%	-	-		1.531	0.572
Total	43.312	3.120	7.2%	28.747	66.4%				84.868	33.772

Economic Development and Culture (ECT)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The *Theatre Passé Muraille* project experienced delays due to purchase order issues as there was not enough time to complete the project and meet the tenant's deadline. The project was re-tendered for work in 2023. Construction was started at the end of the second quarter.

Note # 2:

The *BIA Financed Funding Toronto Entertainment District* project is experiencing delays due to design changes and coordination with other projects that have pushed the project timeline behind resulting in no spending in 2023. Procurement is well underway with the project expected to be tendered in Spring 2024 and construction to begin in Summer 2024

Note # 3:

The *BIA Planning Act Revenue York-Eglinton* project is experiencing delays due to design issues caused by location restrictions.

Note # 4:

The *Eglinton Crosstown Streetscape Improvement Program* project is delayed as the program is in it's first year of planning, and it is anticipated to have a consultant on board by year-end 2023, with development of streetscape masterplan(s) to be finalized by Fall 2024.

Note # 5:

The *Howard Monument Restoration* project is delayed as the scope of work for this phase of the monument conservation project has been reduced following review of the condition report. Surplus budget will be re-allocated to a related project which has insufficient budget. The re-scoped design and tender will occur in 2023, with conservation work anticipated in 2024.

Note # 6:

The *Indigenous Centre for Innovation and Entrepreneurship* project is experienced a delay in construction due to the window supplier not being available to take windows out for equipment to come into the second floor. Construction has started and is now anticipated to be complete by the fourth quarter 2024.

Note # 7:

The *Fort York Exhibits* project is experiencing delays due to insufficient staff resources.

Chart 1

2023 Approved Budget by Category (\$Million) \$251.82M

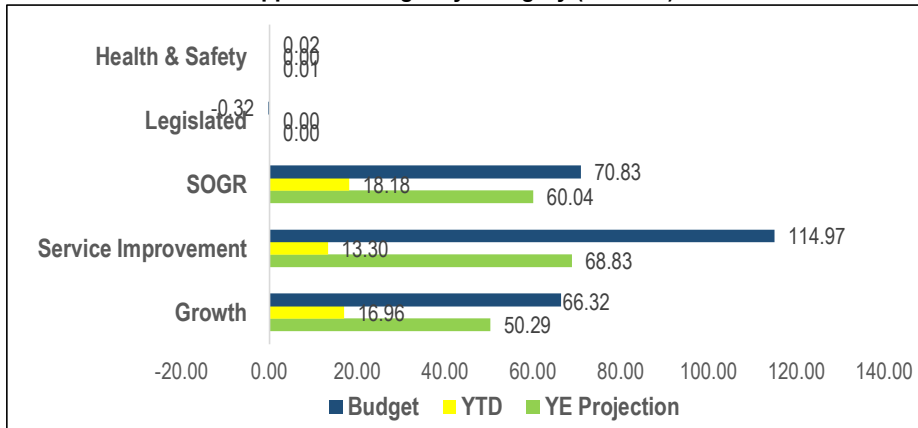


Table 1

2023 Active Projects by Category

Health & Safety	1
Legislated	2
SOGR	49
Service Improvement	176
Growth	61
Total # of Projects	289

Chart 2

Project Status - 289

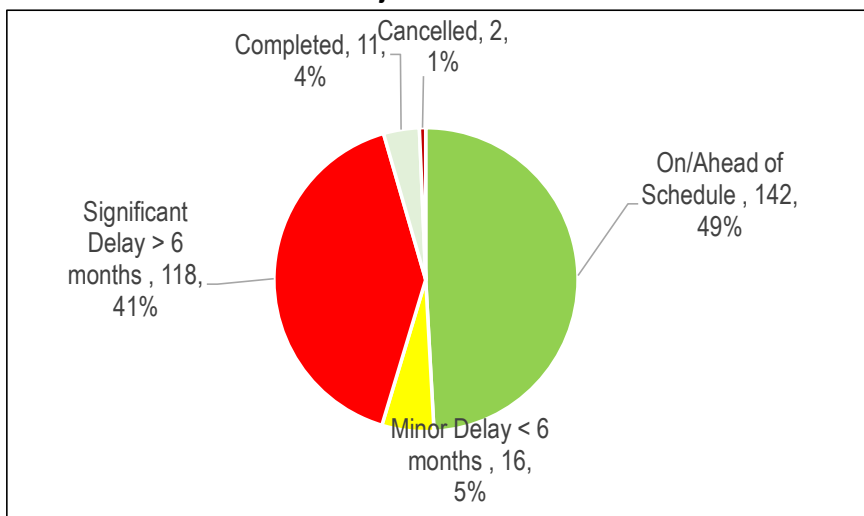


Table 2

Reason for Delay

134

Reason for Delay	134	
	Significant Delay	Minor Delay
Insufficient Staff Resources	3	1
Procurement Issues	6	
RFQ/RFP Delayed	6	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	67	12
Community Consultation	10	1
Other*	26	2
Total # of Projects	118	16

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
120.39	12.45	118.02	0.64	0.31

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.
- Delay in confirming grant funding resulted in a delay to overall timeline.

Key Discussion Points:

- Parks, Forestry and Recreation spent \$48.45 million or 19.2% of the 2023 Approved Capital Budget and is projecting a 2023 year-end spend of \$179.16 million, or 71.1% of its 2023 Approved Capital Budget of \$251.82 million. This includes a 84.8% spend rate or \$60.04 million for State of Good Repair projects.

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- Projected under-spending of \$72.65 million is mainly attributed to a number of reasons as follows:
 - ❑ Supply chain impacts and material shortages
 - ❑ Recruitment challenges of capital delivery positions as a result of staff leaving for new opportunities and the volume of recruitment needs across the organization
 - ❑ Projects being led by partners beyond PFR control including Metrolinx (Keelestone Park and Riverdale Park East and Lower Don), Developers (Wallace Emerson, East Bayfront) and Toronto and Region Conservation Agency (Cudmore Creek Wetland and Trailhead, and sites being down through the 2017 High Lake Effect Flooding and 2018 Wind storm Damages projects)
 - ❑ Re-tendering due to bids exceeding the available budget for Davisville Community Pool
 - ❑ The Multi Party Agreement yet to be finalized, along with the requirements for the number of Venue Specific Training Sites and the facility's specifications for FIFA World Cup 2026.
- Larger Service Improvement and Growth-Related projects with significant cash flow are progressing well in 2023, which is helping to increase the spend rate (i.e. construction of North East Scarborough CC, and completion of Ethennonnhawahstihnen CC, Lower Yonge CC and Love Park).
- As of June 30, 2023, Parks, Forestry and Recreation reported 142 projects currently on-track (\$120.39 million) and 11 completed projects. These projects were completed under budget (\$14.57 million out of total budget of \$15.02 million).
- 134 projects (\$130.47 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, timing of parkland acquisition, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
PARK DEVELOPMENT	0.015	0.000	0.0%	0.005	33.3%	Ⓡ	Ⓢ	#1	0.165	0.000
Sub-Total	0.015	0.000	0.0%	0.005	33.3%	-	-		0.165	0.000
Legislated										
LAND ACQUISITION	-0.323	0.005	-1.5%	0.005	-1.5%		Ⓢ		5.727	4.777
Sub-Total	-0.323	0.005	-1.5%	0.005	-1.5%	-	-		5.727	4.777
State of Good Repair										
ARENA	17.386	3.862	22.2%	17.386	100.0%	Ⓢ	Ⓢ		131.536	66.085
COMMUNITY CENTRES	3.401	2.113	62.1%	3.401	100.0%	Ⓢ	Ⓢ		61.913	61.777
ENVIRONMENTAL INITIATIVES	5.055	0.067	1.3%	3.735	73.9%	Ⓢ	Ⓡ	#7	20.429	11.325
OUTDOOR RECREATION CENTRE	2.415	0.300	12.4%	1.491	61.7%	Ⓢ	Ⓡ	#3	13.743	12.099
PARK DEVELOPMENT	5.518	1.683	30.5%	5.518	100.0%	Ⓢ	Ⓢ		18.760	15.246
PARKING LOTS & TENNIS COURTS	0.099	0.117	117.7%	0.267	268.7%	Ⓡ	Ⓢ	#4	9.379	9.540
PLAYGROUNDS/WATERPLAY	0.382	0.134	35.2%	0.382	100.0%	Ⓢ	Ⓢ		7.841	3.796
POOL	7.856	2.850	36.3%	7.856	100.0%	Ⓢ	Ⓢ		32.503	15.717
SPECIAL FACILITIES	19.801	4.921	24.9%	11.245	56.8%	Ⓢ	Ⓡ	#5	102.335	57.603
FACILITY COMPONENTS	8.262	1.441	17.4%	8.070	97.7%	Ⓢ	Ⓢ		29.094	19.831
TRAILS & PATHWAYS	0.659	0.690	104.7%	0.690	104.7%	Ⓡ	Ⓢ	#10	20.325	18.934
Sub-Total	70.834	18.180	25.7%	60.041	84.8%	-	-		447.857	291.953
Service Improvements										
ARENA	0.338	0.248	73.5%	0.247	73.0%	Ⓢ	Ⓡ	#6	11.175	5.351
COMMUNITY CENTRES	0.523	0.351	67.1%	0.717	137.0%	Ⓡ	Ⓢ	#2	72.137	4.539
ENVIRONMENTAL INITIATIVES	1.776	0.227	12.8%	1.249	70.3%	Ⓢ	Ⓢ	#7	7.290	8.740
INFORMATION TECHNOLOGY	16.646	3.248	19.5%	11.473	68.9%	Ⓢ	Ⓡ	#8	77.557	35.841
OUTDOOR RECREATION CENTRE	10.672	1.740	16.3%	8.397	78.7%	Ⓢ	Ⓢ		37.252	14.544
PARK DEVELOPMENT	31.386	3.288	10.5%	15.565	49.6%	Ⓡ	Ⓡ	#1	220.896	84.784
PLAYGROUNDS/WATERPLAY	16.044	2.087	13.0%	11.371	70.9%	Ⓢ	Ⓢ	#12	54.284	29.102
POOL	5.820	0.050	0.9%	0.350	6.0%	Ⓡ	Ⓡ	#13	60.887	19.930
SPECIAL FACILITIES	14.490	1.524	10.5%	13.062	90.1%	Ⓢ	Ⓡ	#5	95.505	11.606
FACILITY COMPONENTS	5.088	0.384	7.5%	1.730	34.0%	Ⓡ	Ⓡ	#9	33.085	11.322
TRAILS & PATHWAYS	1.374	0.079	5.7%	0.322	23.4%	Ⓡ	Ⓡ	#10	16.710	8.562
FIFA	10.811	0.078	0.7%	4.342	40.2%	Ⓡ	Ⓢ	#11	15.082	0.078
Sub-Total	114.968	13.303	11.6%	68.825	59.9%	-	-		701.860	234.400
Growth Related										
ARENA	0.389	0.009	2.3%	0.034	8.7%	Ⓡ	Ⓡ	#6	8.600	0.015
COMMUNITY CENTRES	50.675	13.795	27.2%	41.719	82.3%	Ⓢ	Ⓡ	#2	699.658	222.830
LAND ACQUISITION	3.239	1.967	60.7%	2.916	90.0%	Ⓢ	Ⓢ		296.487	33.651
OUTDOOR RECREATION CENTRE	1.084	0.207	19.1%	0.245	22.6%	Ⓡ	Ⓡ	#3	4.925	0.523
PARK DEVELOPMENT	8.969	0.764	8.5%	3.921	43.7%	Ⓡ	Ⓡ	#1	113.729	10.705
PARKING LOTS & TENNIS COURTS	0.284	0.012	4.1%	0.015	5.3%	Ⓡ	Ⓡ	#4	1.000	0.028
PLAYGROUNDS/WATERPLAY	0.993	0.013	1.3%	1.043	105.0%	Ⓡ	Ⓢ	#12	2.660	0.060
POOL	0.688	0.193	28.1%	0.393	57.2%	Ⓢ	Ⓡ	#13	3.480	2.040
Sub-Total	66.321	16.960	25.6%	50.286	75.8%	-	-		1,130.540	269.852
Total	251.815	48.447	19.2%	179.162	71.1%				2,286.149	800.982

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 1:

PARK DEVELOPMENT: under-spending of \$20.878 million is projected, \$10.757 million for co-ordination with other projects (\$0.748 million for *Lawrence Heights Greenway Park* which is being built by the TCHC, \$0.896 million for *Green Line projects at Geary Avenue and Lower Davenport* due to approvals from Hydro One, \$0.295 million for the *Land Adjacent to 2175 Lake Shore Boulevard West* which requires the Developer to complete work on site before the park construction can proceed, \$1.000 million for the *Bathurst Quay Canada Malting* project); \$1.941 million due to community consultation (\$0.806 million for the *Eglinton Park Master Plan Implementation* , \$0.492 million for the *55 Isaac Devins Boulevard/3035 Weston Road Block* , \$0.245 million for the *Centennial Park Master Plan Implementation*); \$2.975 million for delays with *Market Lane Parkette Construction* due to Toronto Water approvals related to infrastructure below the park; and \$1.143 million for RFQ/RFP Delays (\$0.717 million for *Mouth of the Creek Construction/Lower Garrison Creek* and \$0.355 million for *Six Points Park Expansion*).

Note # 2:

COMMUNITY CENTRES (CC): anticipate spending 84.0% of the planned budget in 2023. *North East Scarborough CC Construction* is projected to require an additional \$9.899 million in cash flow to be accelerated to 2023, which will be partially offset by under-spending on other CC projects, including \$6.212 million for *Western North York RC Construction* due to additional design requirements and \$4.330 million for *Wallace Emerson (Galleria) Redevelopment* , which is Developer Delivered.

Note # 3:

OUTDOOR RECREATION CENTRE (ORC): under-spending of \$4.039 million is expected, \$2.200 million for the *Humber Bay Park East New Pavilion* delayed due to redesign requirements; \$1.301 million for co-ordination with other projects (\$0.924 million for the *Sports Field Program* , \$0.179 million for the *Bluffer's Park Washroom Improvements*); and \$0.607 million for community consultation (\$0.474 million for the *FMP Skateboard Park North District Earl Bales Park* , \$0.133 million for the *FMP Basketball Full Court Tom Riley Park*).

Note # 4:

PARKING LOTS & TENNIS COURTS: total under-spending of \$0.101 million is projected. Over-expenditures for the *CAMP State of Good Repair of Parking Lots and Tennis Courts* project (to be corrected in future variance reporting) are offset by \$0.269 million in under-spending for the *FMP Tennis Courts without Lights at Muirlands Park* project due to community consultation.

Note # 5:

SPECIAL FACILITIES: under-spending of \$9.984 million is projected, including \$9.653 million for the coordination with other projects (\$6.699 million for the *2018 Wind Storm Damages* and \$1.805 million for the *2017 High Lake Effect Flooding Damages* projects, both being done with TRCA, and \$0.963 million for Replacement of Ferry Boat #1).

Note # 6:

ARENA: under-spending of \$0.446 million is anticipated due to the coordination with other projects (\$0.185 million for *FMP Artificial Ice Rink Design* and \$0.174 million for the *High Park AIR Garage for Zamboni*).

Note # 7:

ENVIRONMENTAL INITIATIVES: under-spending of \$1.847 million is expected due to the co-ordination with other projects (\$0.800 million for the *City Wide Environmental Initiatives* , \$0.232 million for *Mud Creek* , and \$0.100 million for *Community Gardens*).

Note # 8:

INFORMATION TECHNOLOGY (IT): under-spending of \$5.172 million is anticipated, including \$4.416 million for the *Registration, Permitting & Licensing (CLASS)* project which was delayed due to the timing of contract award, which requires approval of General Government Committee in May and City Council in June 2023.

Note # 9:

FACILITY COMPONENTS: under-spending of \$3.550 million is projected for the co-ordination of various projects, including \$1.709 million for *Various Parks and Buildings Accessibility* and \$1.259 million for the Accessibility of Riverdale Park and Lower Don which is being done in co-ordination with Metrolinx.

Note # 10:

TRAILS & PATHWAYS: under-spending of \$1.021 million is projected, including \$0.542 million for the *East Don Trail Construction* project which is being done in co-ordination with Transportation Services who are the lead on the project.

Note #11:

FIFA: under-spending of \$6.469 million is anticipated as the Multi Party Agreement has not been finalized and signed, along with the requirements for the number of Venue Specific Training Sites and the facility's specifications. Given this initial delay, the design and construction phase timelines will be tightened to meet the deadlines imposed for the games.

Note # 12:

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

PLAYGROUNDS/WATERPLAY: under-spending of \$4.623 million is anticipated, including \$4.270 million for the co-ordination with other projects (\$3.000 million for the *Play Enhancement Program* , \$0.980 million for the *L'Amoreaux Kidstown Improvements* , and \$0.290 million for *19 Western Battery Road Park Development*).

Note # 13:

POOL: under-spending of \$5.765 million is expected, including \$5.645 million for *Davisville Community Pool* due delays in contract award due to bids exceeding the available budget, requiring a re-tendering.

Seniors Services and Long-Term Care (HOM)

Chart 1
2023 Approved Budget by Category \$31.02M

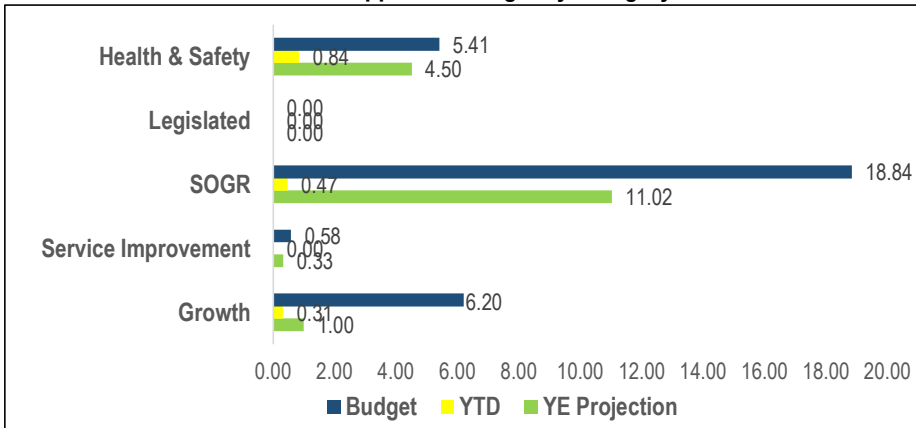


Table 1
2023 Active Projects by Category

Health & Safety	6
Legislated	1
SOGR	7
Service Improvement	2
Growth	2
Total # of Projects	18

Chart 2
Project Status - 18

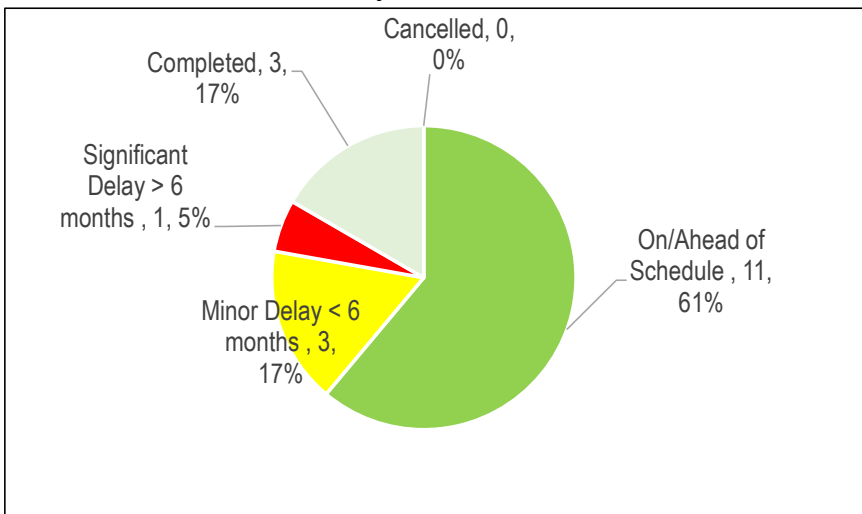


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		2
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other	1	
Total # of Projects	1	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.03	17.98	3.00		

Key Discussion Points:

- Kronos Feasibility Study was renamed to & Attendance System Review.
- As a result of a risk and site review, 251 Esther Shiner Blvd Seed Funding project is on pause and not expected to spend in 2023. Options are being considered at this time.

Seniors Services and Long-Term Care (HOM)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Building Health & Safety - 2020	0.340	0.178	52.3%	0.340	100.0%	Ⓞ	Ⓞ		1.625	1.463
Building Health & Safety - 2021	1.057	0.324	30.6%	1.057	100.0%	Ⓞ	Ⓞ		2.116	1.383
Building Health & Safety - 2022	2.084	0.199	9.6%	1.667	80.0%	Ⓞ	Ⓞ	#1	2.115	0.230
Building Health & Safety - Ongoing	1.615	0.002	0.1%	1.131	70.0%	Ⓞ	Ⓞ		5.845	0.002
Building H&S COVID-19 Infrastructure 2021	0.309	0.137	44.2%	0.309	100.0%	Ⓞ	Ⓞ		2.300	2.127
H&S HVAC - 2019	0.000	0.000		0.000		Ⓞ	Ⓞ		2.911	2.911
Sub-Total	5.405	0.840	15.5%	4.504	83.3%	-	-		16.912	8.116
Legislated										
Kipling Acres - Phase 3	0.000	0.000		0.000		Ⓞ	Ⓞ		47.500	45.310
Sub-Total	0.000	0.000		0.000		-	-		47.500	45.310
State of Good Repair										
Building SOGR - 2020	2.437	0.157	6.4%	2.437	100.0%	Ⓞ	Ⓞ		7.065	4.784
Building SOGR - 2021	3.874	0.215	5.6%	2.324	60.0%	Ⓞ	Ⓞ	#2	6.607	2.949
Building SOGR - 2022	12.024	0.090	0.7%	6.012	50.0%	Ⓞ	Ⓞ	#2	12.024	0.090
Building SOGR - Ongoing	0.200	0.006	2.9%	0.200	100.0%	Ⓞ	Ⓞ		10.753	0.006
SPIF Community Parkland - Cummer Lodge	0.150	0.000	0.0%	0.025	16.7%	Ⓞ	Ⓞ	#3	1.815	0.000
SPIF Community Parkland - Kipling Acres	0.150	0.000	0.0%	0.025	16.7%	Ⓞ	Ⓞ	#3	1.815	0.000
Building SOGR Upgrades - 2018	0.000	0.000		0.000		Ⓞ	Ⓞ		4.010	4.010
Sub-Total	18.835	0.468	2.5%	11.024	58.5%	-	-		44.090	11.839
Service Improvements										
eWorkorder System	0.325	0.000	0.0%	0.325	100.0%	Ⓞ	Ⓞ		0.650	0.000
Time & Attendance System Review	0.250	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ	#4	0.250	0.000
Sub-Total	0.575	0.000	0.0%	0.325	56.5%	-	-		0.900	0.000
Growth Related										
4610 Finch Ave East Redevelopment	3.200	0.314	13.9%	1.000	31.3%	Ⓞ	Ⓞ	#5	172.970	0.814
251 Esther Shiner Blvd Seed Funding	3.000	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ	#6	3.000	0.000
Sub-Total	6.200	0.314	5.1%	1.000	16.1%	-	-		175.970	0.814
Total	31.016	1.622	5.2%	16.853	54.3%				285.372	66.079

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1:

Ongoing work in all ten homes on several improvement projects is on track. However, there is a minor delay in completing the Roam Alert System replacement project in all 10 homes due to supply chain issues.

Note # 2:

SOGR projects are currently experiencing minor delays due to the ongoing process of awarding a new design contract, expected to be finalized by November 1st. Work is ongoing in all ten homes on several improvement projects.

Note # 3:

Project is on track. Projected spend in 2023 reflects the extended timeline being adjusted to align with final approval of the province.

Note # 4:

Project is lead by PPEB/TSD. TSD project team is currently working on procurement activities through most of 2023.

Note # 5:

Projected underspending reflects slight delay in site condition due to gap in staffing resources. Project is on track with work occurring on detailed plans, design and preparing the site plan, and is expected to be completed on time.

Note # 6:

Project is on pause with no spend to be expected this year as a result of a risk and site review. Options are being considered at this time.

Chart 1
2023 Approved Budget by Category \$47.51M

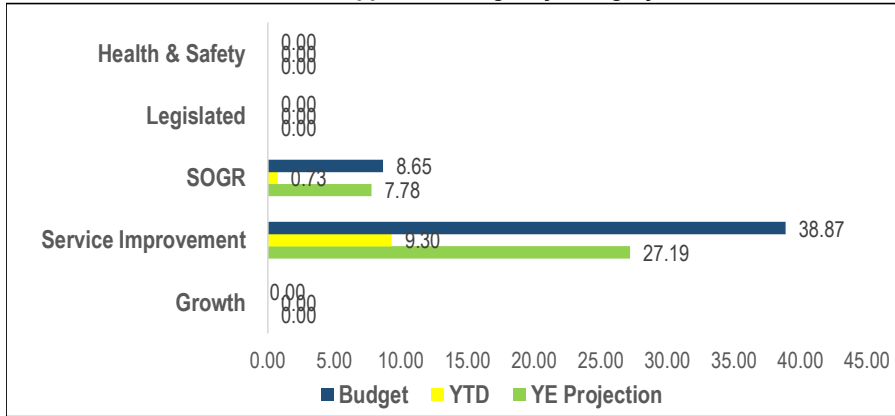


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	10
Growth	
Total # of Projects	11

Chart 2
Project Status - 11

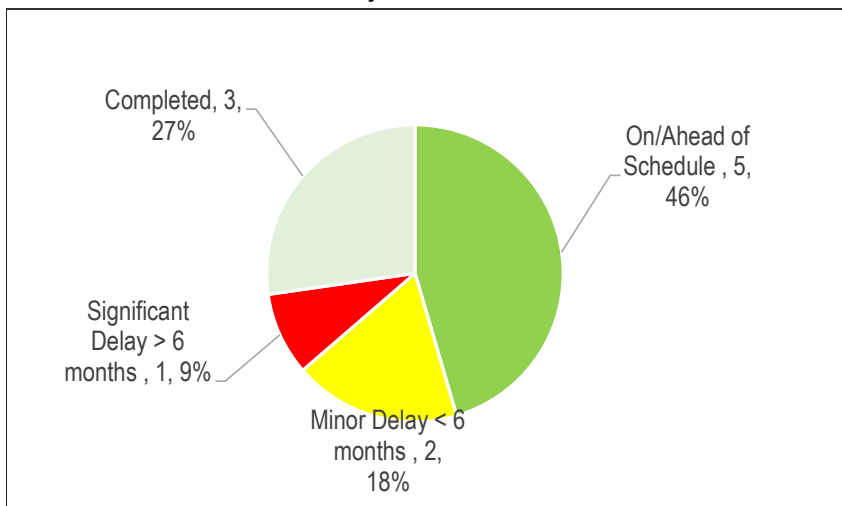


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
COVID-19 Related		
Community Consultation		
Other*	1	
Total # of Projects	1	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.36	19.90	3.68	1.58	

Key Discussion Points:

Shelter, Support & Housing Administration (SHL)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total										
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
SSHA - SOGR	8.647	0.734	8.5%	7.783	90.0%	Ⓞ	Ⓞ	#8	8.647	0.734
Sub-Total	8.647	0.734	8.5%	7.783	90.0%	-	-		8.647	0.734
Service Improvements										
George Street Revitalization (GSR)	19.087	3.426	17.9%	12.641	66.2%	Ⓢ	Ⓢ	#1	671.009	88.425
Housing and Shelter Infrastructure	9.948	3.697	37.2%	7.682	77.2%	Ⓞ	Ⓞ		120.139	82.075
Central Intake Call Centre	0.808	0.267	33.0%	0.557	68.9%	Ⓢ	Ⓢ	#2	2.115	1.574
AODA	1.405	0.162	11.5%	1.268	90.2%	Ⓞ	Ⓞ	#3	8.100	1.814
Office Modernization Project	2.278	0.158	6.9%	1.278	56.1%	Ⓢ	Ⓢ	#4	4.931	1.260
COVID - 19 Resilience Response	3.662	1.580	43.1%	3.662	100.0%	Ⓞ	Ⓞ		15.261	7.450
Eva's Satellite 25 Canterbury	0.751	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓞ	#5	1.000	0.049
Women's Residence 674 Dundas	0.360	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓞ	#6	0.500	0.140
Strachan House Redevelopment	0.466	0.007	1.5%	0.000	0.0%	Ⓢ	Ⓞ	#7	0.500	0.042
SMIS Study	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.000
Sub-Total	38.866	9.297	23.9%	27.188	70.0%	-	-		823.655	182.829
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	47.513	10.031	21.1%	34.971	73.6%				832.302	183.563

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Difficulties experienced in acquiring and renovating sites to transition clients out of Seaton House have so far delayed the project. 2023 approved cashflows will support construction and RFP-related expenditures at two transition sites, 76 Church St. and 2299 Dundas. While construction at 76 Church Street is underway, with expected completion by the end of Q2 of 2024, the RFP close for 2299 Dundas is delayed till Q4-2023.

Note # 2:

The final review of technology options to assess alignment with business needs and service plans is complete. User Acceptance, Testing, License Procurement and implementation phases are planned for Q3 2023. The project remains on track for completion in 2023.

Note # 3:

Following earlier delays resulting from resource gaps within the city, contractors have now been engaged to commence work at identified sites, and spending is expected to ramp up as project work progresses. Tender for three sites is expected to go out in Q3; substantial completion is anticipated in Q4-2023.

Note # 4:

2023 cashflows will support design work which is ongoing at identified sites. Another two sites are currently in the delivery, installation and fit-up phase. The work at these sites is anticipated for completion in Q4-2023.

Note #s 5, 6 & 7:

Project work was completed in 2022. Project closure is now underway with review and close out of outstanding commitments.

Note # 8:

Planned works for 2023 are ongoing and remain on track for completion. Spending will ramp up during Q3 and Q4 2023, when most project billings are anticipated.

Chart 1

2023 Approved Budget by Category (\$Million) \$500.08M

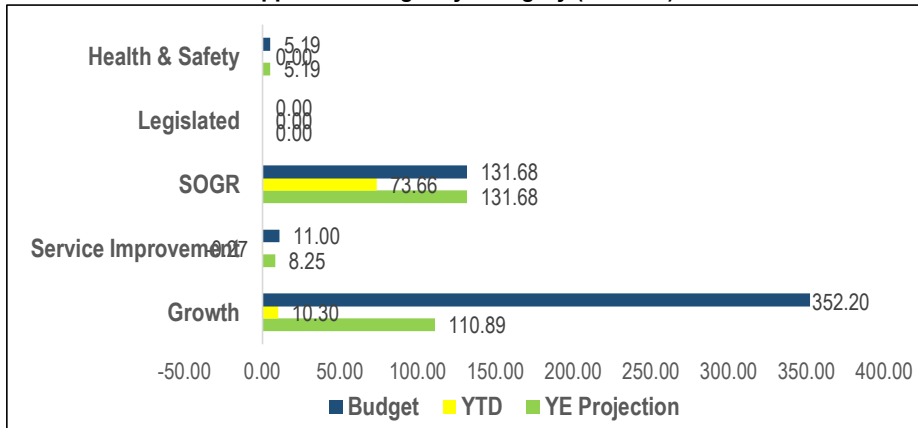


Table 1

2023 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	1
Service Improvement	2
Growth	7
Total # of Projects	11

Chart 2

Project Status - 11

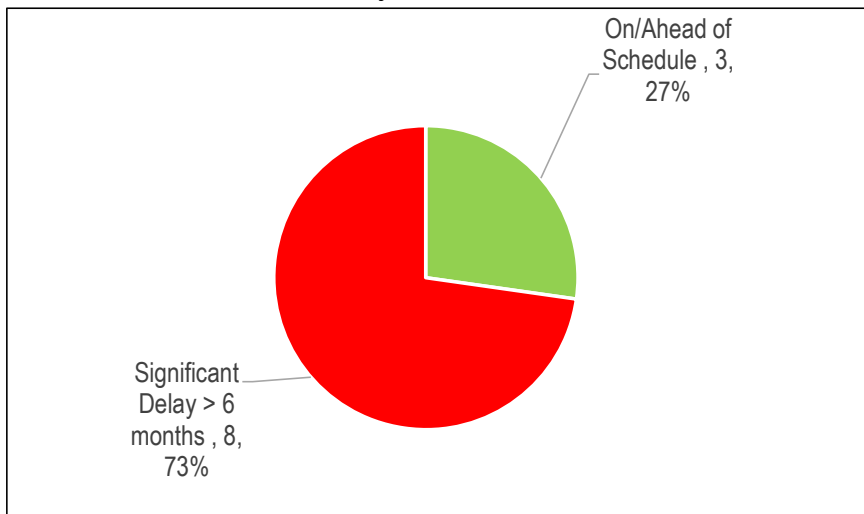


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	3	
Co-ordination with Other Projects		
Community Consultation		
Other*	3	
Total # of Projects	8	

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
152.73		347.34		

Reasons for "Other*" Projects Delay:

- Housing Now projects delayed as a result of market factors, including shortage of labour and materials, increasing interest rates and escalating construction costs.
- Completion of Rental Development project delayed due to market and labour conditions.
- Strategic City Acquisitions project delayed due to market conditions.

Housing Secretariat (HSE)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
TCHC IT Capital	5.190	0.000	0.0%	5.190	100.0%	Ⓞ	Ⓞ		5.190	0.000
Sub-Total	5.190	0.000	0.0%	5.190	100.0%	-	-		5.190	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
TCHC Building Repair Capital	131.684	73.664	55.9%	131.684	100.0%	Ⓞ	Ⓞ		1,920.000	553.763
Sub-Total	131.684	73.664	55.9%	131.684	100.0%	-	-		1,920.000	553.763
Service Improvements										
Taking Action on Tower Renewal Program	7.191	0.000	0.0%	7.191	100.0%	Ⓞ	Ⓜ	#1	13.508	0.000
Choice Based Housing Access System	3.814	-0.270	-7.1%	1.063	27.9%	Ⓜ	Ⓜ	#2	10.607	6.386
Sub-Total	11.005	-0.270	-2.5%	8.254	75.0%	-	-		24.115	6.386
Growth Related										
Housing Now	53.183	3.804	7.2%	21.650	40.7%	Ⓜ	Ⓜ	#3	502.343	18.204
Rental Development	25.514	0.470	1.8%	5.400	21.2%	Ⓜ	Ⓜ	#4	36.352	1.986
Modular Housing	23.349	1.761	7.5%	18.444	79.0%	Ⓞ	Ⓜ	#5	69.239	47.650
Rapid Housing Initiative	129.628	0.947	0.7%	18.362	14.2%	Ⓜ	Ⓜ	#5	408.386	291.616
Emergency Housing Action	92.163	3.318	3.6%	28.296	30.7%	Ⓜ	Ⓜ	#5	132.083	43.239
Strategic City Acquisitions	12.500	0.000	0.0%	2.875	23.0%	Ⓜ	Ⓜ	#6	12.500	0.000
TCHC Development In-Flight	15.860	0.000	0.0%	15.860	100.0%	Ⓞ	Ⓞ		30.000	0.000
Sub-Total	352.197	10.300	2.9%	110.887	31.5%	-	-		1,190.903	402.695
Total	500.076	83.694	16.7%	256.014	51.2%				3,140.208	962.845

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Delays reflect the time needed to establish the Taking Action on Tower Renewal Program (including recruitment, establishing legal agreements, etc.).

Note # 2:

Phase 2 of the project (Portals and Governance) is expected to be delayed by 6+ months mainly due to insufficient staff resources. In the interim, the project team continues to design process and reporting requirements required to implement. The final stage of contract negotiation is pending staffing resources.

Note # 3:

Many of the activities planned to support pre-development work for 27 sites were able to move forward. However, some projects were delayed primarily as a result of market factors, including shortage of labour and materials, increasing interest rates and escalating construction costs.

Note # 4:

Delays in the pre-construction work for these projects were primarily due to market conditions (including shortage of labour and materials, increasing interest rates and escalating construction costs). These conditions continue to challenge the financial viability of various affordable housing projects resulting in project slow downs and in some cases, changes to original plans.

Note # 5:

Supportive Housing projects are funded by Modular Housing Initiative (MHI), Rapid Housing Initiative (RHI) and Emergency Housing Initiative (EHI). Modular projects are experiencing delays due to site and market conditions (labour and material availabilities) and the majority will be completed in 2023, with all projects completed by 2025. Funding from RHI, and EHI will continue to fund the supportive housing projects until project completion.

Note # 6:

A request for proposal for site acquisitions was issued in early Q2. It is anticipated that approximately 23% of the budgeted funds will be advanced in 2023 to projects awarded through the RFP and the balance to be advanced in 2024.

Chart 1

2023 Approved Budget by Category (\$Million) \$1.19M

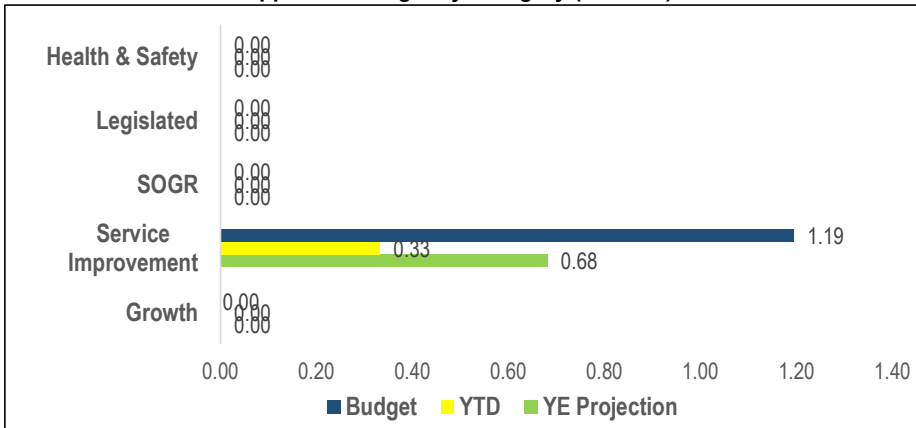


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	2
Growth	
Total # of Projects	2

Chart 2

Project Status - 2

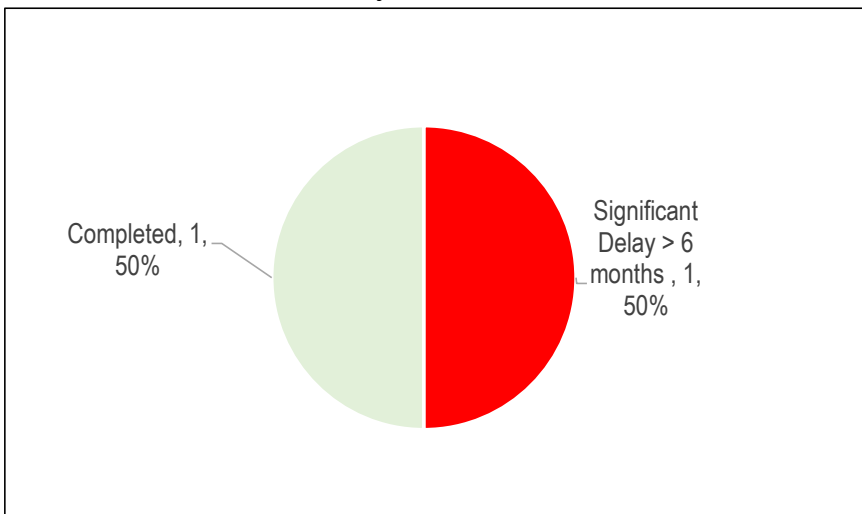


Table 2

Reason for Delay

1

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.63	0.57	

Reasons for "Other*" Projects Delay:

- The HSI Online Hub prototype has been undergoing a comprehensive review of the inventory of income support programs and content in order to support feasibility and development planning. The Online Hub is expected to launch in Q4 2023. The next phase will focus on implementation planning and community agency engagement.

Toronto Employment & Social Services (SOC)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
HSI Project - Phase 2	0.626	0.277	44.3%	0.626	100.0%	Ⓞ	Ⓜ	#1	9.823	9.474
Yonge St. Leasehold Improvement	0.568	0.055	9.6%	0.055	9.6%	Ⓜ	Ⓞ	#2	1.081	0.567
Sub-Total	1.194	0.332	27.8%	0.681	57.0%	-	-		10.904	10.041
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	1.194	0.332	27.8%	0.681	57.0%				10.904	10.041

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

The HSI Online Hub prototype has been undergoing a comprehensive review of the inventory of income support programs and content in order to support feasibility and development planning. The Online Hub is expected to launch in Q4 2023. The next phase will focus on implementation planning and community agency engagement.

Note # 2:

The Yonge Street Leasehold Improvement project was substantially completed in the third quarter of 2022, and the office was opened to the public on August 22nd. The deficiency work is complete and the final invoice paid in the second quarter of 2023

Chart 1
2023 Approved Budget by Category \$36.10M

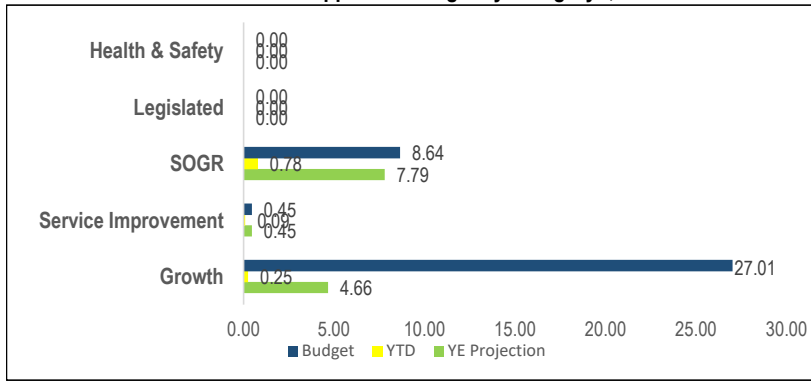


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	5
Service Improvement	1
Growth	13
Total # of Projects	19

Chart 2
Project Status - 19

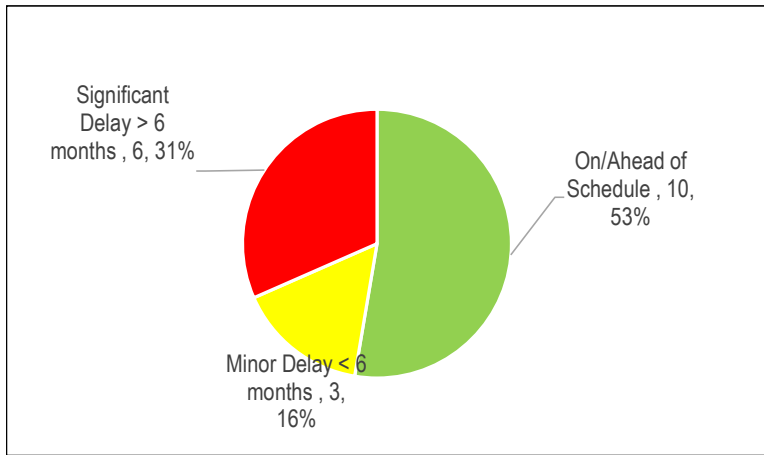


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	4	3
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	2	
Total # of Projects	6	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.79	1.30	24.01		

Reasons for "Other" Projects Delay:

- The Multi-Function Station #2 project (\$17.038 million) continues to be delayed due to issues with the transfer of the property at 350 Progress Avenue to the City; as well, a redesign and site investigation proposal is under review by City Planning. Project completion is expected in 2026.
- The Multi-Function Station #3 project (\$1.295 million) continues to be delayed, as the City finalizes the lease agreement for the property at 610 Bay with Toronto Coach Terminal Inc. Project completion is expected in 2026.

Key Discussion Points:

- Toronto Paramedic Services spent \$1.113 million, or 3.1% of its 2023 Approved Capital Budget of \$36.102 million at the end of the second quarter, with \$12.903 million, or 35.7% of the 2023 budget projected to be spent by year-end.
- 10 projects (\$10,794 million) are on time; 3 projects (\$1.3 million) are experiencing delays of < 6 months; and 6 projects (\$24.008 million) are experiencing delays of > 6 months due to due to longer than anticipated RFQ processes; supply chain issues; unexpected delays in procurement, and other issues noted above.

Toronto Paramedic Services (AMB)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	Projected Actuals \$ to Year- End	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Mobile Data Communications - 2022	0.182	0.020	11.0%	0.182	100.0%	ⓐ	ⓐ		2.100	1.938
Mobile Data Communications - 2023	0.300	0.000	0.0%	0.250	83.3%	ⓐ	ⓐ		0.300	0.000
Defibrillator Purchases	6.500	0.000	0.0%	6.000	92.3%	ⓐ	ⓐ		6.500	0.000
Medical Equipment Replacement	0.829	0.470	56.7%	0.629	75.9%	ⓐ	ⓐ		5.673	5.315
Dispatch Consol Replacement	0.832	0.291	35.0%	0.732	88.0%	ⓐ	ⓐ		4.782	2.041
Sub-Total	8.643	0.781	9.0%	7.793	90.2%	-	-		19.355	9.294
Service Improvements										
Capital Asset Management Planning	0.450	0.085	18.9%	0.450	100.0%	ⓐ	ⓐ		1.212	0.809
Sub-Total	0.450	0.085	18.9%	0.450	100.0%	-	-		1.212	0.809
Growth Related										
Additional Ambulances	2.800	0.000	0.0%	0.100	3.6%	ⓑ	ⓑ	#1	2.800	0.000
Multi-Functional Station # 2	17.038	0.163	1.0%	2.738	16.1%	ⓑ	ⓑ	#2	80.585	2.076
Multi-Functional Station # 2 Facilities	0.100	0.000	0.0%	0.070	70.0%	ⓐ	ⓐ	#3	1.600	0.000
Additional EVR 2022	0.721	0.055	7.6%	0.541	75.0%	ⓐ	ⓐ		1.170	0.504
Additional EVR 2023	0.780	0.000	0.0%	0.590	75.6%	ⓐ	ⓐ		0.780	0.000
Ambulance Post - Rexdale (30 Queens Plate)	1.574	0.007	0.4%	0.074	4.7%	ⓑ	ⓑ	#4	1.848	0.281
Ambulance Post - (330 Bering Ave)	0.407	0.012	2.9%	0.058	14.3%	ⓑ	ⓑ	#5	0.700	0.304
Ambulance Post #3 (Don Mills)	0.050	0.000	0.0%	0.025	50.0%	ⓐ	ⓐ	#6	3.000	0.000
Ambulance Post #4 (Finch Ave)	0.050	0.000	0.0%	0.025	50.0%	ⓐ	ⓐ	#7	2.000	0.000
PPE Re-Processing Facilities	0.894	0.004	0.4%	0.044	4.9%	ⓑ	ⓑ	#8	0.950	0.060
Multi-Function Station #3 (Bay St)	1.295	0.006	0.5%	0.095	7.3%	ⓑ	ⓑ	#9	1.500	0.011
Multi-Function Station #5 (Dyas St)	1.200	0.000	0.0%	0.200	16.7%	ⓐ	ⓐ	#10	10.000	0.000
Future Strategic Staging Location	0.100	0.000	0.0%	0.100	100.0%	ⓐ	ⓐ		0.700	0.000
Sub-Total	27.009	0.247	0.9%	4.660	17.3%	-	-		107.633	3.236
Total	36.102	1.113	3.1%	12.903	35.7%				128.200	13.339

On Time	ⓐ	On Budget	ⓐ
On/Ahead of Schedule	ⓐ	>70% of Approved Cash Flow	ⓐ
Minor Delay < 6 months	ⓑ	Between 50% and 70%	ⓑ
Significant Delay > 6 months	ⓑ	< 50% or >100% of Approved Cash Flow	ⓑ

- Note # 1:**
Supply chain issues have resulted in product delivery delays, with a few chassis expected to be delivered at the end of 2023; the delivery of ambulances is anticipated to be completed in 2024 and 2025.
- Note # 2:**
Project delays and underspending are attributed to delays in the transfer of the property, which was completed in Feb. 2023. The facility requires a re-design, which is currently under review by City Planning. The projected completion date has ben revised to 2026.
- Note # 3:**
An RFQ for a consultant was closed in April 2023, and a purchase order for consulting services has been issued. Projected underspending is a result of consulting services being less than anticipated. This project is budgeted for completion in 2024.
- Note # 4:**
Although a PO has been issued for architectural and engineering design services, recent scope changes to the project have delayed the design process; a tender for a general contractor is anticipated in Q2, 2024.
- Note # 5:**
A scope change requirement to modify garage bays has delayed the completion of this project until 2024.
- Note # 6:**
Due to resource issues, the start date has been delayed, as a Project Manager has not been assigned yet; project completion is budgeted for 2027.
- Note # 7:**
Due to resource issues, the start date has been delayed, as a Project Manager has not been assigned yet; project completion is budgeted for 2026.
- Note # 8:**
The PPE Re-Processing project completion has been delayed until 2024, reflecting the need to implement ADOD modifications.
- Note # 9:**
The timing of the construction has been delayed, pending the transfer of the property to the City. Once the property-transfer issues are resolved, significant construction is anticipated with in the next 18 months.
- Note # 10:**
IT related system approvals have delayed the project completion by approximately 3 months. The project is budgeted for completion in 2024.

**2023 Capital Spending by Program
Infrastructure and Development Services**

Program	Period	2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
City Planning	4M-2023	8.89	0.93	6.98	78.5%		Ⓞ
	Q2-2023	8.89	1.45	6.98	78.5%	□	Ⓞ
Fire Services	4M-2023	16.84	1.49	13.09	77.7%		Ⓞ
	Q2-2023	16.84	2.89	13.15	78.1%	↑	Ⓞ
Transit Expansion	4M-2023	383.41	197.41	379.45	99.0%		Ⓞ
	Q2-2023	383.41	197.42	379.45	99.0%	□	Ⓞ
Transportation	4M-2023	438.51	47.58	384.58	87.7%		Ⓞ
	Q2-2023	458.32	103.22	391.46	85.4%	↓	Ⓞ
Waterfront Revitalization	4M-2023	132.49	4.41	106.90	80.7%		Ⓞ
	Q2-2023	132.49	7.30	104.91	79.2%	↓	Ⓞ
TOTAL	4M-2023	980.13	251.82	891.00	90.9%		Ⓞ
	Q2-2023	999.94	312.27	895.94	89.6%	↓	Ⓞ

>70%
 between 50% and 70%
 < 50% or > 100%

For the six months ended June 30, 2023, the capital expenditures for Infrastructure and Development Services totalled \$312.3 million of their collective 2023 Approved Capital Budget of \$999.9 million. Spending is expected to increase to \$895.9 million (89.6%) by year-end. 5 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is City Planning, Fire Services, Transit Expansion, Transportation Services, and Waterfront Revitalization Initiative.

Chart 1

2023 Approved Budget by Category (\$Million) \$8.89M

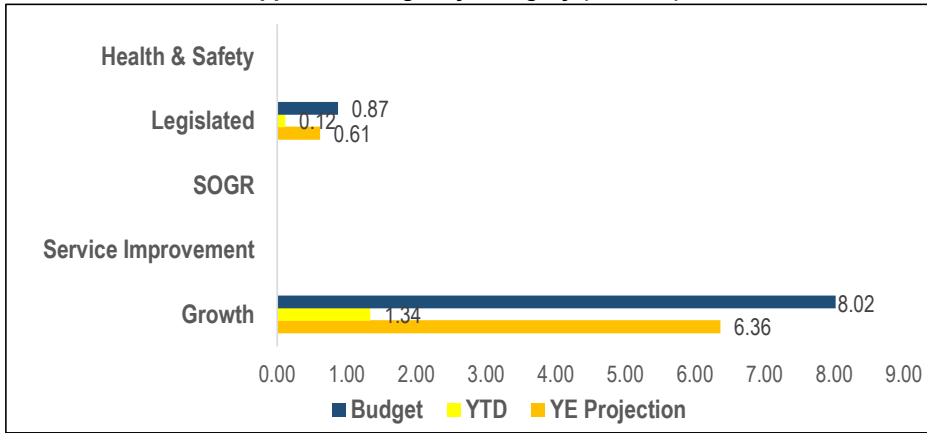


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	
Service Improvement	
Growth	12
Total # of Projects	14

Chart 2

Project Status - 14

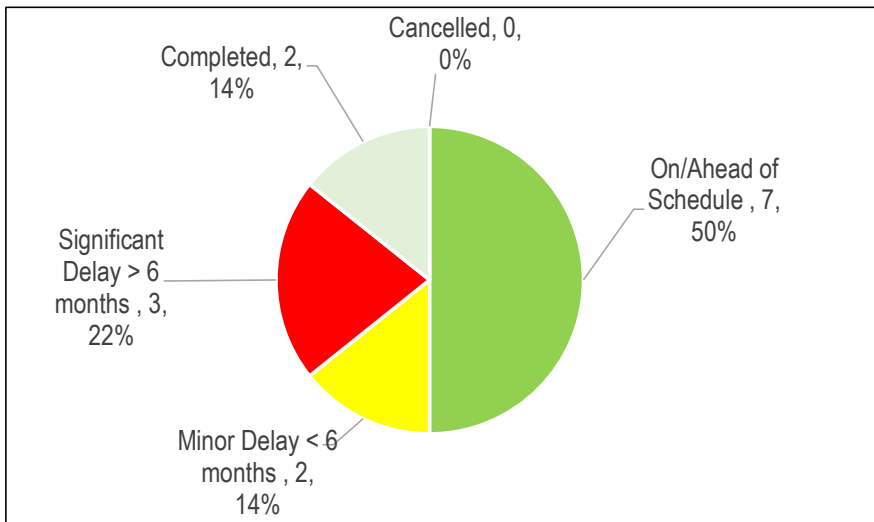


Table 2

Reason for Delay

5

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	2	2
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects	2	3

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.216	1.070	1.600		

Reasons for "Other*" Projects Delay:

Official Plan Conformity Review - Balance of funds for zoning by-law amendments required by June 2024.

City Planning (PLN)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Official Plan Conformity Review	0.420	0.026	6.2%	0.210	50.0%	Ⓚ	Ⓚ	1	0.545	0.034
5 Year Review of the Official Plan	0.450	0.089	19.8%	0.405	90.0%	Ⓚ	Ⓚ		2.955	2.055
Sub-Total	0.870	0.115	13.2%	0.615	70.7%	-	-		3.500	2.090
Growth Related										
Growth Studies	2.905	0.520	17.9%	1.830	63.0%	Ⓚ	Ⓚ	2	9.412	3.619
Transportation & Transit Studies	0.621	0.014	2.2%	0.371	59.8%	Ⓚ	Ⓚ	2	1.000	0.386
St. Lawrence Market North- Archaeological	0.100	0.000	0.0%	0.100	100.0%	Ⓚ	Ⓚ		0.200	0.099
Heritage Studies	0.795	0.096	12.1%	0.495	62.3%	Ⓚ	Ⓚ	2	1.300	0.515
Places - Civic Improvements	3.594	0.707	19.7%	3.564	99.2%	Ⓚ	Ⓚ		9.057	1.882
Sub-Total	8.016	1.337	16.7%	6.361	79.4%	-	-		20.970	6.502
Total	8.886	1.452	16.3%	6.976	78.5%				24.470	8.591

On Time	Ⓚ	On Budget	Ⓚ
On/Ahead of Schedule	Ⓚ	>70% of Approved Cash Flow	Ⓚ
Minor Delay < 6 months	Ⓚ	Between 50% and 70%	Ⓚ
Significant Delay > 6 months	Ⓚ	< 50% or > 100% of Approved Cash Flow	Ⓚ

Note # 1:
Official Plan Conformity Review - Balance of funds for zoning by-law amendments required by June 2024.

Note # 2:
RFQ/RFP Delayed - The majority of Purchase Requisitions/Orders have been issued and work commenced in July 2023. Expected completion is year-end of 2024.

Chart 1
2023 Approved Budget by Category (\$Million) \$16.84M

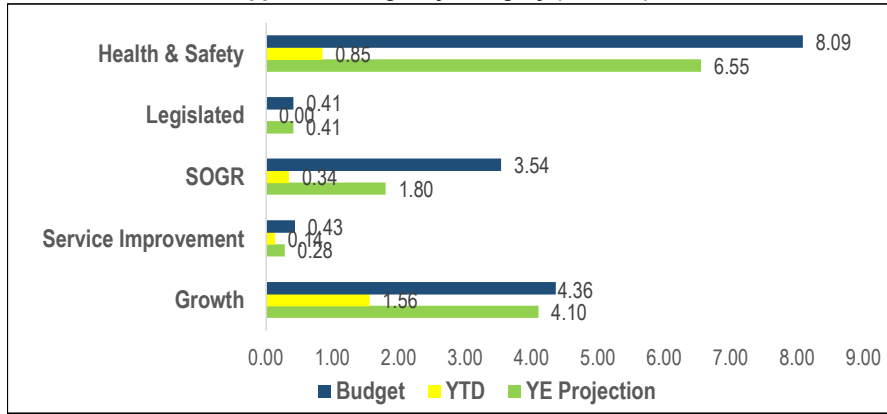


Table 1
2023 Active Projects by Category

Health & Safety	13
Legislated	4
SOGR	7
Service Improvement	1
Growth	3
Total # of Projects	28

Chart 2
Project Status - 28

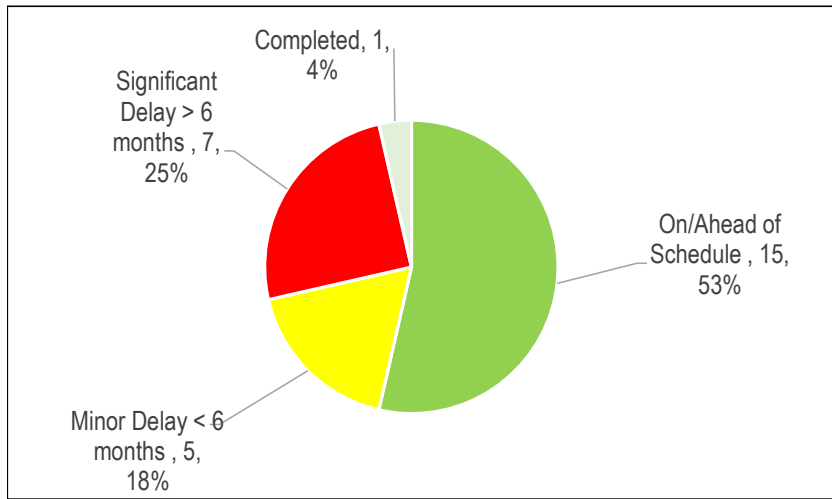


Table 2

Reason for Delay	12	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		2
RFQ/RFP Delayed	2	
Contractor Issues	1	
Site Conditions	2	
Co-ordination with Other Projects		
Community Consultation		
Other*	1	3
Total # of Projects	7	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.56	3.96	3.20	0.12	

Reasons for "Other*" Projects Delay:

The *Next Generation 911 Project* is delayed due to issues related to technical specifications and vendor issues resulting from deficiencies in the manufacturer's product. Forecasted expenditures for 2023 include remaining milestones related to cutover, completion of change requests and Communications Centre hardware upgrades. With projected spending of 71% by year end, the project completion is anticipated for Q1 2024.

The *Toronto Radio Infrastructure Project (TRIP)* project has faced delays in the roster call for engineering services, and change order tasks due to technical issues and the scope of the project. While the award for engineering services is anticipated to be completed shortly, this project is projected to be 43% spent by year-end. Unspent funds will be carried forward into 2024.

The *CAD Upgrade Project* is delayed reflecting issues related to the co-ordination and commitment from the vendor on resource availability. Functional enhancements, include improving response times and workflow in the communication centre are being prioritized, with this project projected to be 50% spent by year-end. Unspent funds will be carried forward into 2024.

The *Fire Prevention Technology Integration Project* phase one cutover was postponed at the request of the business lead, and will be rescheduled to occur in August (from June). Phase two of the cutover is still targeted for Q4, 2023. This project is projected to be 70% spent by year-end, with unspent funds carried forward into 2024.

Key Discussion Points:

- Toronto Fire Services has spent \$2.886 million or 17.1% YTD and is projecting to spend \$13.145 million or 78.1% of its 2023 Approved Capital Budget by the end of 2023.
- Of the \$16.838 million 2023 Approved Capital Budget, \$9.673 million is complete or projected to be on schedule, with \$7.165 million in projected underspending due to procurement issues, insufficient staff resources ,site conditions or other, as noted above..

Fire Services (FIR)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Breathing Air Compressor Replacement 2021	0.080	0.000	0.0%	0.048	60.0%	Y	Y	#1	0.080	0.000
Breathing Air Compressor Replacement 2022	0.081	0.000	0.0%	0.000	0.0%	R	R	#2	0.081	0.000
Breathing Air Compressors 2023	0.083	0.000	0.0%	0.000	0.0%	R	R	#2	0.253	0.000
Mobile Radios Lifecycle Rreplacement 2023	2.700	0.000	0.0%	2.700	100.0%	G	G		2.700	0.000
Next Generation 911 Project	1.400	0.000	0.0%	1.000	71.4%	G	Y	#3	1.750	0.350
Live Fire Training Simulator	0.647	0.135	20.9%	0.647	100.0%	G	G		0.650	0.138
Replacement of Thermal Imaging Cameras	0.600	0.091	15.2%	0.472	78.7%	G	G		1.450	0.091
Lifecycle Replacement of Gas Metres 2023	0.100	0.096	96.0%	0.100	100.0%	G	G		0.100	0.096
Mobile Driver Simulator	0.185	0.000	0.0%	0.000	0.0%	R	R	#4	0.185	0.000
45mm and 65mm Jacketed Fire Hose Upgrade	1.350	0.049	3.6%	0.850	63.0%	Y	Y	#5	1.350	0.049
Bunker Suit Washer Extractor Installation	0.130	0.047	36.2%	0.047	36.2%	R	R	#6	0.420	0.047
Fire Station Digital Signage Turn Out Timers	0.130	0.000	0.0%	0.130	100.0%	G	G		0.130	0.000
Special Operations Dome Ventilation	0.600	0.433	72.2%	0.561	93.5%	G	G		0.600	0.434
Sub-Total	8.086	0.851	10.5%	6.555	81.1%	-	-		9.749	1.205
Legislated										
Replacement of HUSAR Equipment 2023	0.050	0.000	0.0%	0.048	96.0%	G	G		0.050	0.000
Mobile Pump Operations Simulator	0.150	0.000	0.0%	0.150	100.0%	G	G		0.150	0.000
Pump Operations Simulator Upgrade	0.130	0.000	0.0%	0.130	100.0%	G	G		0.130	0.000
Toronto Fire Academy Propane Burn House	0.082	0.000	0.0%	0.082	100.0%	G	G		0.082	0.000
Sub-Total	0.412	0.000	0.0%	0.410	99.5%	-	-		0.412	0.000
State of Good Repair										
Training Simulators & Facilities Rehab 2022	0.081	0.003	3.7%	0.081	100.0%	G	G		0.100	0.022
Training Simulators & Facilities Rehab 2023	0.100	0.000	0.0%	0.100	100.0%	G	G		0.100	0.000
Toronto Radio Infrastructure Project (TRIP)	2.237	0.107	4.8%	0.960	42.9%	R	R	#7	8.489	2.482
CAD Upgrade	0.700	0.131	18.7%	0.350	50.0%	Y	Y	#8	1.960	1.000
Toronto Fire Academy Auditorium Chairs	0.115	0.103	89.6%	0.103	89.6%	G	G		0.115	0.102
Feasibility Study - Flemington Station	0.185	0.000	0.0%	0.080	43.2%	R	R	#9	0.185	0.000
West Training Burn House Repairs	0.125	0.000	0.0%	0.125	100.0%	G	G		0.200	0.000
Sub-Total	3.543	0.344	9.7%	1.799	50.8%	-	-		11.149	3.606
Service Improvements										
Fire Prevention Technology Integration	0.434	0.135	31.1%	0.280	64.5%	Y	Y	#10	1.010	0.711
Sub-Total	0.434	0.135	31.1%	0.280	64.5%	-	-		1.010	0.711
Growth Related										
Station B (Stn 144) Keele/Sheppard	0.002	0.001	60.2%	0.002	100.0%	G	G		11.685	11.519
HUSAR Building Expansion	4.062	1.555	38.3%	4.000	98.5%	G	G		7.900	2.619
Feasibility Study of Fire Academy	0.300	0.000	0.0%	0.100	33.3%	R	R	#11	0.300	0.000
Sub-Total	4.364	1.556	35.7%	4.102	94.0%	-	-		19.885	14.138
Total	16.838	2.886	17.1%	13.145	78.1%				42.205	19.660

On Time	On Budget
On/Ahead of Schedule	G >70% of Approved Cash Flow
Minor Delay < 6 months	Y Between 50% and 70%
Significant Delay > 6 months	R < 50% or >100% of Approved Cash Flow

Note # 1:

Three (3) filtration systems costing \$48K are being installed with invoice to be paid before year-end. Remaining funds will be carried forward.

Note # 2:

Projected underspending and project delays are primarily due to unexpected delays in the RFQ process. The contract was awarded in July. Delivery is anticipated for Q1 2024; unspent funds will be carried forward.

Note # 3:

Projected underspending and project delays are related to technical specifications and vendor issues resulting from deficiencies in the manufacturer's product. Forecasted expenditures for 2023 include remaining milestones related to cutover, completion of change requests and Communications Centre hardware upgrades. With projected spending of 71% by year end, the project completion is anticipated for Q1 2024.

Note # 4:

Projected underspending and project delay is due to staffing shortage resulting in a delay in the procurement process. Unspent funds will be carried forward to 2024 to align with project completion.

Note # 5:

Projected underspending and project delays are due to supply chain issues, with only 63% of the goods expected to be received in 2023. Unspent funds will be carried forward, with project completion anticipated in Q1 2024.

Note # 6:

The project is delayed due to technical errors that require specification updates. A new RFQ will be reposted, with the anticipation that a new contract will be awarded in Q1, 2024. While the project is budgeted for completion in 2024, the timing of the project completion is contingent on completion of the electrical and plumbing infrastructure.

Note # 7:

The project has faced delays in the roster call for engineering services, and change order tasks due to technical issues and the scope of the project. While the award for engineering services is anticipated to be completed shortly, this project is projected to be 43% spent by year-end. Unspent funds will be carried forward into 2024.

Note # 8:

Projected underspending is a result of delays in co-ordination and commitment from the vendor on resource availability. Functional enhancements, include improving response times and workflow in the communication centre are being prioritized, with this project projected to be 50% spent by year-end. Unspent funds will be carried forward into 2024.

Note # 9:

Architectural and environmental studies are required for this project. The architectural study is projected to start in Q3, with completion anticipated in Oct.; the environmental study is anticipated to commence in 2023, and be completed by Q2, 2024. Delays have occurred due to the need to negotiate site issues with Hydro One.

Note # 10:

Phase one cutover was postponed at the request of the business lead, and will be rescheduled to occur in August (from June). Phase two of the cutover is still targeted for Q4, 2023. This project is projected to be 70% spent by year-end, with unspent funds carried forward into 2024.

Note # 11:

A needs assessment is underway, while the program continues to work with CreateTO to review additional site options for the relocation of the facility. Project completion has been revised from 2023 to year-end 2024.

Chart 1

2023 Approved Budget by Category \$458.32M

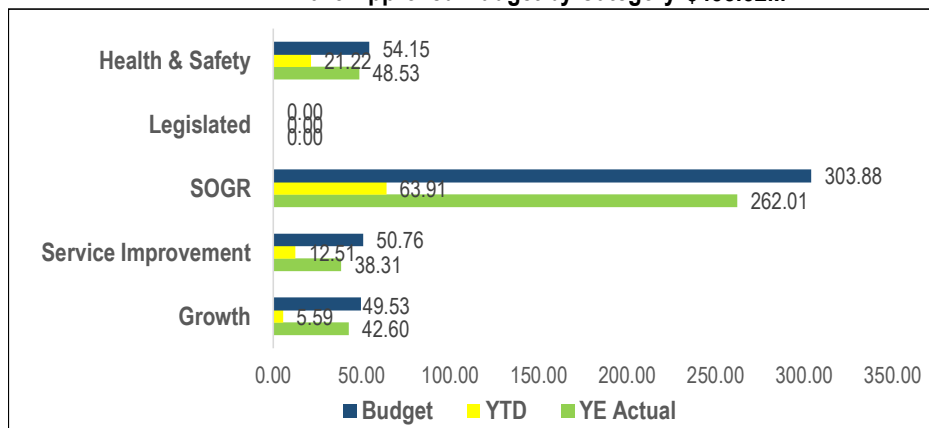


Table 1

2023 Active Projects by Category

Health & Safety	5
Legislated	
SOGR	16
Service Improvement	12
Growth	17
Total # of Projects	50

Chart 2

Project Status - 50

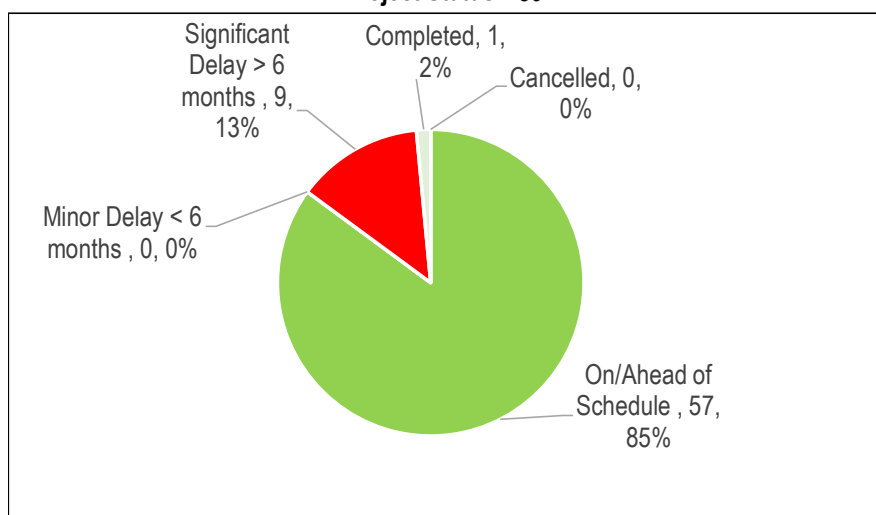


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	2	
Co-ordination with Other Projects	1	
Community Consultation		
Other*	6	
Total # of Projects	9	

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
453.44		4.53	0.35	

Reasons for "Other*" Projects Delay:

- Transportation Services has 4 sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status

Key Discussion Points: (Please provide reason for delay)

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent; and/or projects impacted by supply chain issues.

Transportation Services (TRN)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Year-End Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
City Bridge Rehabilitation (Critical)	23.427	12.421	53.0%	22.256	95.0%	G	G		222.174	151.008
Glen Road Pedestrian Bridge	5.941	1.716	28.9%	4.753	80.0%	G	G		23.008	6.509
Guide Rail Program	1.000	0.055	5.5%	0.900	90.0%	G	G		10.340	7.097
Pedestrian Lighting	0.800	0.000	0.0%	0.560	70.0%	Y	G			
Road Safety Plan	22.985	7.030	30.6%	20.061	87.3%	G	G			
Sub-Total	54.153	21.222	39.2%	48.529	89.6%	-	-		255.522	8.339
State of Good Repair										
City Bridge Rehabilitation	65.926	14.578	22.1%	62.630	95.0%	G	G			
Critical Interim Road Rehabilitation	7.000	0.236	3.4%	5.600	80.0%	G	G			
Ditch Rehabilitation & Culvert Reconstruction	2.700	0.093	3.5%	2.160	80.0%	G	G			
Don Valley Parkway Rehabilitation	2.558	0.318	12.4%	1.791	70.0%	Y	G			
Dufferin Street Bridge Rehabilitation	1.000	0.220	22.0%	0.700	70.0%	Y	G			
Dunn and Dowling Bridges	0.500	0.000	0.0%	0.000	0.0%	R	R	#1	1.800	0.000
F.G. Gardiner	65.000	11.809	18.2%	52.000	80.0%	G	G		2,294.769	416.990
Facility Improvements	4.000	0.463	11.6%	3.800	95.0%	G	G			
Laneways	1.910	0.291	15.3%	1.719	90.0%	G	G			
Local Road Rehabilitation	69.700	19.929	28.6%	66.215	95.0%	G	G			
Major Road Rehabilitation	55.000	11.263	20.5%	44.000	80.0%	G	G			
Major SOGR Pooled Contingency	5.000	0.716	14.3%	4.000	80.0%	G	G			
Retaining Walls Rehabilitation	3.000	0.235	7.8%	1.950	65.0%	Y	G			
Sidewalks	12.000	1.040	8.7%	9.600	80.0%	G	G			
Signs & Markings Asset Management	5.081	1.073	21.1%	3.049	60.0%	Y	G			
Traffic Plant Requirements / Signal Asset Management	3.500	1.642	46.9%	2.800	80.0%	G	G			
Sub-Total	303.875	63.907	21.0%	262.013	86.2%	-	-		2,296.569	416.990
Service Improvements										
Cycling Infrastructure	20.000	6.206	31.0%	19.000	95.0%	G	G			
Eglinton Connects	0.000	0.000		0.000			G			
Engineering Studies	4.238	2.086	49.2%	3.390	80.0%	G	G			
Mapping & GIS Repository	0.400	0.119	29.9%	0.320	80.0%	G	G		1.472	0.904
MoveTO	6.500	1.734	26.7%	5.850	90.0%	G	G		38.815	9.663
Neighbourhood Improvements	5.748	0.719	12.5%	5.518	96.0%	G	G			
PTIF Projects	0.501	0.002	0.4%	0.401	80.0%	G	G		73.595	61.093
Surface Network Transit Plan	0.818	0.565	69.1%	0.543	66.4%	Y	G		63.505	1.553
System Enhancements for Road Repair & Permits	1.000	0.485	48.5%	0.950	95.0%	G	G		7.360	7.041
TO360 Wayfinding	0.943	0.419	44.4%	0.849	90.0%	G	G		4.271	2.514
Traffic Congestion Management	0.614	0.164	26.7%	0.491	80.0%	G	G		42.917	34.870
West Toronto Rail Path Extension	10.000	0.005	0.1%	1.000	10.0%	R	R	#2	52.650	1.778
Sub-Total	50.763	12.505	24.6%	38.313	75.5%	-	-		284.584	119.416
Growth Related										
Beecroft Extension	0.500	0.003	0.6%	0.000	0.0%	R	R	#3	20.246	0.011
Emery Village Improvements	0.500	0.077	15.5%	0.375	75.0%	G	R	#4	2.671	0.377
John Street Revitalization Project	1.000	0.001	0.1%	0.000	0.0%	R	G	#5	56.315	4.490
Lawrence-Allen Revitalization Project	0.170	0.000	0.0%	0.162	95.0%	G	G		16.136	4.418
Legion Road Extension & Grade Separation	0.400	0.000	0.0%	0.080	20.0%	R	R	#6	4.423	0.587
Liberty Village New Street	0.500	0.000	0.0%	0.000	0.0%	R	R	#7	75.403	0.000
Metrolinx Additional Infrastructure	2.427	0.000	0.0%	1.941	80.0%	G	G		15.231	3.571
New Courthouse Streetscape	0.006	0.000	0.0%	0.000	0.0%	R	G	#8	1.794	1.794
North York Service Road	0.603	1.219	202.3%	1.239	205.7%	R	R	#9	37.794	33.628
Port Union Road	7.338	0.000	0.0%	6.971	95.0%	G	G		12.174	1.397
Rean to Kenaston	0.000	0.006		0.414			Y		10.731	6.228
Regent Park Revitalization	0.308	0.000	0.0%	0.216	70.0%	Y	G		6.421	4.677

Transportation Services (TRN)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Year-End Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Scarlett / St. Clair / Dundas	5.044	1.915	38.0%	4.792	95.0%	Ⓞ	Ⓞ		47.568	5.983
Six Points Interchange Redevelopment	0.115	0.093	80.7%	0.110	95.0%	Ⓞ	Ⓡ	#10	74.033	66.097
Steeles Widening (Tapscott Rd - Beare Rd)	0.408	0.016	4.0%	0.012	3.0%	Ⓡ	Ⓡ	#11	82.514	1.095
Work for TTC & Others	29.209	2.255	7.7%	26.288	90.0%	Ⓞ	Ⓞ		0.000	2.255
Yonge TOMorrow	1.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#9	0.000	0.000
Sub-Total	49.527	5.586	11.3%	42.599	86.0%	-	-		463.454	136.608
Total	458.318	103.219	22.5%	391.454	85.4%				3,300.129	681.353

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓡ	Between 50% and 70%	Ⓡ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note #1:

Project design is taking longer than anticipated as additional time is required to address stakeholder comments for the Dowling Bridge (north landing).

Note #2:

Construction anticipated to commence in 2024. Additional time required to execute the municipal infrastructure agreement between Metrolinx and the City and to complete property acquisitions.

Note #3:

Detailed design is taking longer than anticipated due to unforeseen conflict with underground high-pressure oil pipeline.

Note #4:

Project delayed as investigation revealed presence of methane onsite. Additional time required to refine design base on recent soil findings.

Note #5:

Project delayed as additional time is required to refine detailed design.

Note #6:

Design currently on-going. Additional time required to refine design taking into consideration adjacent future city infrastructure.

Note #7:

Detailed design delayed as feasibility study by Metrolinx is still ongoing.

Note #8:

Project completed in 2022 and cash flow adjustment requested through variance report.

Note #9:

Detailed design delayed as additional time is required to complete 30% preliminary design. Additional time required up front to complete the preliminary design and prepare the detailed design assignment will ultimately reduce the overall time required to complete the design process.

Note #10:

Additional scope required to complete streetlighting works to Toronto Hydro standards. Design works underway this year following planned construction which is anticipated to start in 2024.

Note #11:

Design completion taking longer than anticipated due to additional investigations to confirm design requirements and coordinate with nearby private development sites / other projects.

Waterfront Revitalization Initiative (WFT)

Chart 1

2023 Approved Budget by Category (\$Million) \$132.49M

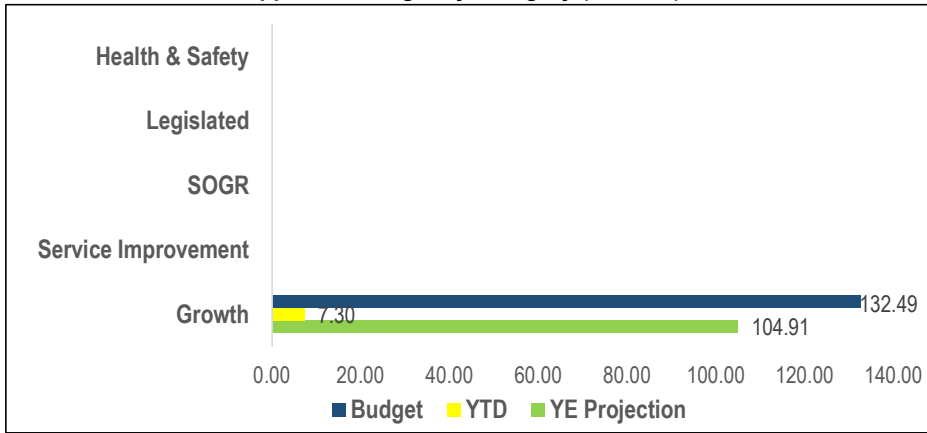


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	22
Total # of Projects	22

Chart 2

Project Status - 22

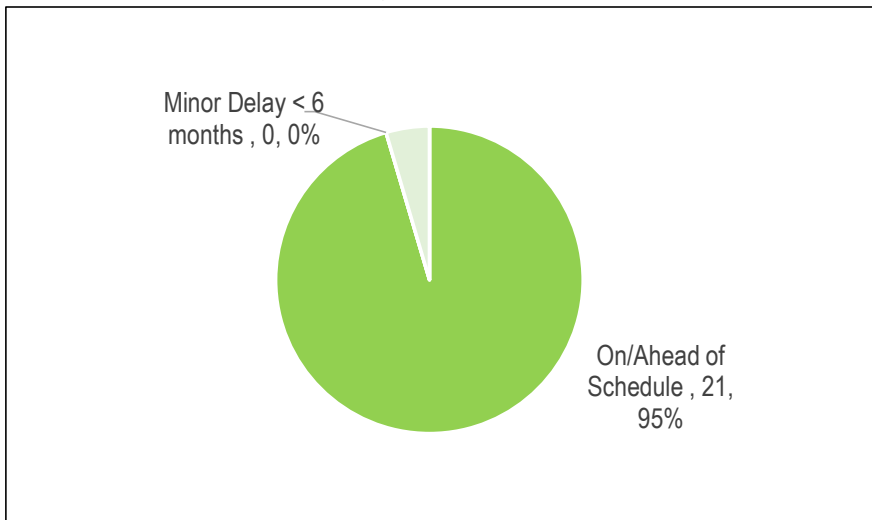


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
132.48			0.01	

Reasons for "Other*" Projects Delay:

Waterfront Revitalization Initiative (WFT)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projection Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Precinct Implementation Projects	13.609	3.558	25.6%	9.700	71.3%	Ⓞ	Ⓞ		251.123	241.072
Transportation Initiatives	1.713	0.058	1.0%	1.250	73.0%	Ⓞ	Ⓞ		35.199	31.044
Waterfront Secretariat	0.654	0.352	28.3%	0.600	91.7%	Ⓞ	Ⓞ		10.045	9.465
Water's Edge Prom, Trans & Transport Init	0.190	0.000	0.0%	0.135	71.1%	Ⓞ	Ⓞ		0.190	0.000
Urban Planning Resources	0.892	0.287	16.9%	0.650	72.9%	Ⓞ	Ⓞ		5.876	4.444
Eastern Broadview Flood Protection	0.757	0.000	0.0%	0.600	79.2%	Ⓞ	Ⓞ		2.600	1.843
Bathurst Quay Public Realm	1.279	0.072	4.4%	0.222	17.4%	Ⓞ	Ⓞ	#1	2.759	0.953
Bentway Pedestrian Bridge	0.008	0.000	0.0%	0.008	100.0%	Ⓞ	Ⓞ		2.750	2.742
EBF Public Art Plan	0.329	0.329	0.0%	0.329	100.0%	Ⓞ	Ⓞ		2.584	0.656
EBF Local Infrastructure	1.974	1.919	0.0%	1.919	97.2%	Ⓞ	Ⓞ		17.867	4.424
Quayside	0.055	0.000	0.0%	0.040	72.6%	Ⓞ	Ⓞ		0.550	0.495
Bentway and Fort York Improvements	0.043	0.043	0.0%	0.043	98.5%	Ⓞ	Ⓞ		1.313	1.312
Lower Don Coordination	0.958	0.039	1.8%	0.750	78.3%	Ⓞ	Ⓞ		2.109	0.590
Leslie Street Lockout	3.500	0.000	0.0%	2.500	71.4%	Ⓞ	Ⓞ		3.500	0.000
Parking Planning and Design Development	1.460	0.067	1.1%	1.050	71.9%	Ⓞ	Ⓞ		1.500	0.041
Next Phase of Waterfront	0.754	0.029	1.5%	0.600	79.6%	Ⓞ	Ⓞ		0.800	0.075
Port lands Planning and Implementation Studies	0.682	0.546	69.0%	0.546	80.0%	Ⓞ	Ⓞ		1.700	0.364
Convert Fire Hall to Community	3.000	0.000	0.0%	0.417	13.9%	Ⓞ	Ⓞ	#2	3.000	0.000
Bayside Phase 2 Water's Edge Promenade	1.730	0.000	0.0%	1.250	72.3%	Ⓞ	Ⓞ		17.152	0.000
Western Waterfront Master Plan Update	0.400	0.000	0.0%	0.300	75.0%	Ⓞ	Ⓞ		0.400	0.000
Port Lands Flood Protection	70.000	0.000	0.0%	62.000	88.6%	Ⓞ	Ⓞ		394.825	260.602
Quayside Transportation Infrastructure	28.500	0.000	0.0%	20.000	70.2%	Ⓞ	Ⓞ		102.000	0.000
Sub-Total	132.489	7.298	5.5%	104.909	79.2%	-	-		859.841	560.120
Total	132.489	7.298	5.5%	104.909	79.2%				859.841	560.120

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note 1:

Park's construction has been awarded at an amount lower than anticipated resulting in savings to the project; funding will be reallocated through the 2024 Budget process. Construction mobilization has begun with an expected Fall 2024 completion. This work is being co-led by City Planning (Waterfront Secretariat), PF&R, and Transportation Services.

Note 2:

A Delivery Agreement for the project has been executed between the City and Waterfront Toronto. As per agreement the estimated cash flow will be \$416K for 2023 with the remainder of the spending expected in 2024.

**2023 Capital Spending by Program
Corporate Services**

Program	Period	2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
311 Toronto	4M-2023	5.86	0.43	3.08	52.5%		Ⓜ
	Q2-2023	5.86	0.65	2.33	39.7%	↓	Ⓡ
CREM	4M-2023	373.89	36.71	273.33	73.1%		Ⓞ
	Q2-2023	370.92	118.02	239.90	64.7%	↓	Ⓜ
Environment & Climate Division	4M-2023	38.18	2.17	31.92	83.6%		Ⓞ
	Q2-2023	38.18	2.37	31.92	83.6%	□	Ⓞ
Fleet Services	4M-2023	136.93	7.51	101.75	74.3%		Ⓞ
	Q2-2023	136.76	30.97	98.65	72.1%	↓	Ⓞ
Chief Information Security Office	4M-2023	5.53	0.45	4.29	77.6%		Ⓞ
	Q2-2023	5.53	0.73	2.33	42.1%	↓	Ⓡ
Technology Services	4M-2023	59.31	8.96	41.74	70.4%		Ⓞ
	Q2-2023	59.31	17.22	46.97	79.2%	↑	Ⓞ
TOTAL	4M-2023	619.69	56.24	456.11	73.6%		Ⓞ
	Q2-2023	616.55	169.97	422.10	68.5%	↓	Ⓜ
 >70% between 50% and 70% < 50% or > 100%							

For the six months ended June 30, 2023, the capital expenditures for Corporate Services totalled \$170.0 million of their collective 2023 Approved Capital Budget of \$616.6 million. Spending is expected to increase to \$422.1 million (68.5%) by year-end. 3 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Technology Services, Fleet Services, and Environment & Climate Division.

Customer Experience (THR)

Chart 1

2023 Approved Budget by Category (\$Million) \$5.86M

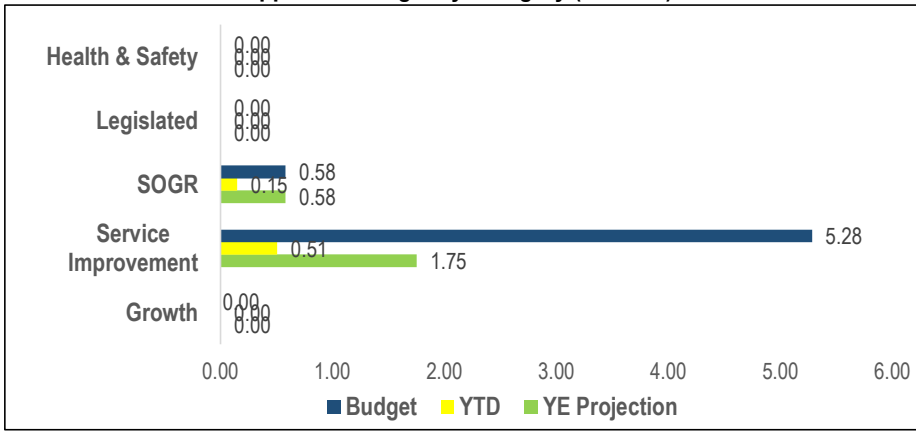


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	1
Growth	
Total # of Projects	3

Chart 2

Project Status - 3

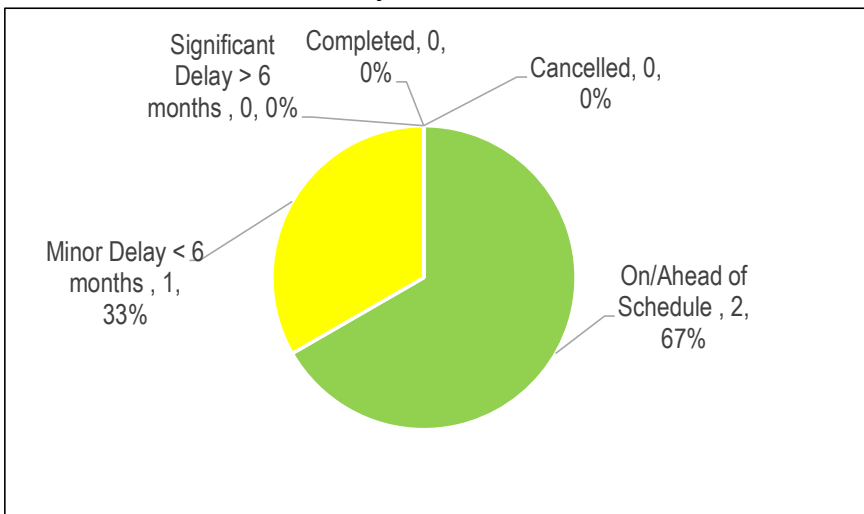


Table 2

Reason for Delay

1

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.58	5.28			

Reasons for "Other*" Projects Delay:

- The Channel & Counter Strategy project is being transferred from CREM to newly formed Customer Experience (CXD) as part of the reorganizational changes within Corporate Services.
- The expected delay is resulting from CXD team reassessing utilization of the available funding including projects to be executed, prioritizing and getting clarity from all stakeholders.

Customer Experience (THR)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	8.339
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
SOGR - Various	0.198	0.103	52.1%	0.198	100.0%	Ⓞ	Ⓞ		1.417	1.322
Salesforce Optimization	0.382	0.046	12.2%	0.382	100.0%	Ⓞ	Ⓞ		0.382	0.046
Sub-Total	0.580	0.149	25.8%	0.580	100.0%	-	-		1.799	1.369
Service Improvements										
Channel & Counter Strategy (C&C)	5.281	0.506	9.6%	1.750	33.1%	Ⓜ	Ⓢ	#1	5.281	0.506
Sub-Total	5.281	0.506	9.6%	1.750	33.1%	-	-		5.281	0.506
Growth Related										
Growth Project Name							Ⓞ			
Growth Project Name							Ⓞ			
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	5.861	0.655	11.2%	2.330	39.7%				7.080	1.874

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The Channel & Counter Strategy project is being transferred from CREM to newly formed Customer Experience (CXD) as part of the reorganizational changes within Corporate Services. The expected delay is resulting from CXD team reassessing utilization of the available funding including projects to be executed, prioritizing and getting clarity from all stakeholders.

Chart 1
2022 Approved Budget by Category (\$Million) \$370.92M

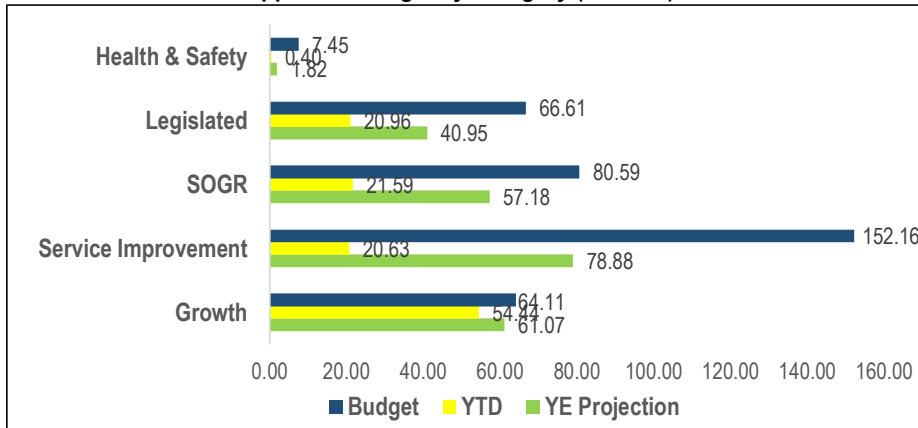


Table 1
2022 Active Projects by Category

Health & Safety	8
Legislated	3
SOGR	93
Service Improvement	120
Growth	5
Total # of Projects	229

Chart 2
Project Status - 229

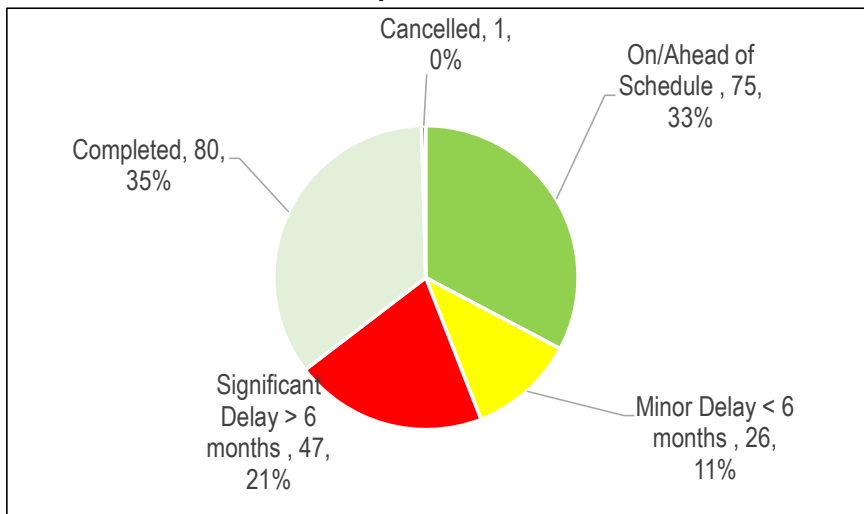


Table 2

Reason for Delay	73	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues	3	3
RFQ/RFP Delayed	4	2
Contractor Issues		
Site Conditions	2	
Co-ordination with Other Projects	35	20
Community Consultation		
Other*	3	
Total # of Projects	47	26

Table 3
Projects Status (\$Millions)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
202.17	47.56	118.33	2.87	

Reasons for "Other*" Projects Delay:

- Spending related to Fire and Safety Audits was delayed in 2022 due to COVID-19. The project has subsequently been re-baselined and is expected to go to market in 2023.
- School Lands Property Acquisitions are done on an as-needed basis.
- The Security Bollards at Union Station project is delayed due to bids exceeding available funding levels due to ongoing inflationary market conditions. The project team are assessing options.

Key Discussion Points:

- Ongoing risks being managed and potentially impacting the Division's ability to achieve an overall 80% year-end spend rate include bids exceeding available funding levels due to ongoing inflationary market conditions, weather conditions and unforeseen site conditions during construction, and changing client needs and demands. Overall, over 112 SOGR and improvement projects are scheduled for completion, which will help in addressing numerous backlog issues and improving service and reliability across a variety of City facilities.

Corporate Real Estate Management (FAC)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Environmental Remediation	2.012	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	2.189	0.177
Global Corporate Security Program	0.581	0.068	11.7%	0.242	41.6%	Ⓡ	Ⓢ	#2	6.640	6.127
Safety Audits	4.854	0.335	6.9%	1.581	32.6%	Ⓡ	Ⓡ	#2	10.661	4.142
Sub-Total	7.447	0.403	5.4%	1.823	24.5%	-	-		19.490	10.447
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	66.577	20.962	31.5%	40.946	61.5%	Ⓢ	Ⓢ	#3	156.862	111.014
Barrier Free / Equity	0.033	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	0.853	0.819
Sub-Total	66.611	20.962	31.5%	40.946	61.5%	-	-		157.715	111.833
State of Good Repair										
150 Borough	0.015	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	0.678	0.664
Albert Campbell Square Park Rehabilitation	0.002	-0.027	-1123.3%	0.000	0.0%	Ⓡ	Ⓢ	#1	3.194	3.165
Emergency Repairs	2.357	0.222	9.4%	1.083	46.0%	Ⓡ	Ⓡ	#2	4.407	2.271
Environmental Remediation	1.784	0.363	20.4%	1.632	91.5%	Ⓢ	Ⓢ		8.485	7.065
Indian Residential School Survivors Legacy	6.006	3.019	50.3%	6.006	100.0%	Ⓢ	Ⓢ		24.950	7.964
Mechanical & Electrical	9.080	3.016	33.2%	5.691	62.7%	Ⓢ	Ⓡ	#2	93.164	58.634
Others - SOGR	17.459	3.726	21.3%	10.828	62.0%	Ⓢ	Ⓡ	#2	78.987	44.083
Relocation of Fire Station 332	5.486	-0.130	-2.4%	1.524	27.8%	Ⓡ	Ⓡ	#2	21.370	2.134
Replacement of Diesel with Natural Gas Generators for Various locations	0.003	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	4.658	4.655
Re-Roofing	0.055	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	4.563	0.707
Resiliency Program	0.074	0.015	19.7%	0.013	17.9%	Ⓡ	Ⓢ	#1	3.858	3.799
Roofing	2.153	0.082	3.8%	0.836	38.8%	Ⓡ	Ⓡ	#2	4.645	0.386
Sitework	3.817	1.103	28.9%	1.954	51.2%	Ⓢ	Ⓡ	#2	38.727	18.740
SOGR - Leased Properties	1.923	-0.003	-0.2%	0.420	21.8%	Ⓡ	Ⓡ	#2	4.623	2.097
Structural / Building Envelope	30.379	10.202	33.6%	27.194	89.5%	Ⓢ	Ⓡ	#2	149.436	81.993
Sub-Total	80.593	21.587	26.8%	57.181	71.0%	-	-		445.747	238.357
Service Improvements										
8 Cumberland St	2.587	0.001	0.0%	0.001	0.0%	Ⓡ	Ⓡ	#2	3.500	0.913
9 Huntley St	0.135	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	4.900	4.765
925 Albion Rd	0.023	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	10.507	10.484
Administrative Penalty System	0.081	0.028	34.2%	0.028	34.2%	Ⓡ	Ⓢ	#1	2.674	2.595
CCTV Infrastructure Enhancements	0.272	0.062	22.8%	0.242	89.2%	Ⓢ	Ⓢ		9.842	9.633
Corporate Facilities Refurbishment Program	0.625	0.123	19.6%	0.310	49.6%	Ⓡ	Ⓢ	#2	3.176	2.672
Customer Experience Program	0.030	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	10.188	10.158
Energy Management	11.763	2.568	21.8%	3.079	26.2%	Ⓡ	Ⓡ	#2	48.186	20.656
Etobicoke Civic Centre	38.471	1.194	3.1%	20.155	52.4%	Ⓢ	Ⓡ	#3	429.461	28.178
Global Corporate Security Program	5.323	0.162	3.0%	4.449	83.6%	Ⓢ	Ⓢ	#2	9.112	3.732
Mechanical & Electrical	0.034	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	2.010	1.976
ModernTO	27.186	5.894	21.7%	17.710	65.1%	Ⓢ	Ⓡ	#3	230.000	21.642
Office Modernization Program	0.005	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	10.963	10.958
Others - Service Improvements	9.626	-0.365	-3.8%	2.622	27.2%	Ⓡ	Ⓡ	#2	38.693	17.302
Others - SOGR	0.008	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	2.500	0.398
Physical Security Capital Plan	2.007	0.553	27.5%	1.521	75.8%	Ⓢ	Ⓢ	#2	8.137	6.683

Corporate Real Estate Management (FAC)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Real Estate Property Management and Lease Admin	0.291	0.200	68.7%	0.000	0.0%	Ⓡ	Ⓡ	#2	0.569	0.478
Security Bollards - Union Station	1.807	0.047	2.6%	0.469	25.9%	Ⓡ	Ⓡ	#2	5.135	0.875
St. Lawrence Market North Redevelopment	32.852	9.162	27.9%	23.523	71.6%	Ⓞ	Ⓡ	#3	117.729	94.256
St. Lawrence Market South Renovations	0.498	0.026	5.2%	0.026	5.2%	Ⓡ	Ⓡ	#2	1.500	1.028
Strategic Property Acquisitions	0.021	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#1	103.757	103.736
Toronto Strong Neighbourhood Strategy	1.148	-0.034	-3.0%	0.574	50.0%	Ⓡ	Ⓜ	#2	5.048	3.866
TransformTO	0.708	0.401	56.7%	0.401	56.7%	Ⓜ	Ⓡ	#2	1.996	1.690
Union Station - Signage & Wayfinding	0.412	-0.005	-1.1%	0.412	100.0%	Ⓞ	Ⓞ		1.000	0.133
Union Station East Wing	0.306	0.009	2.9%	0.150	49.1%	Ⓡ	Ⓡ	#2	20.000	17.834
Union Station Enhancement Project	3.048	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	4.498	1.200
Union Station PTIF Projects	0.132	0.000	0.0%	0.132	100.0%	Ⓞ	Ⓞ		0.901	0.769
Union Station Revitalization	2.221	0.148	6.6%	1.496	67.3%	Ⓜ	Ⓞ	#1	774.923	758.513
Various IT-Related Projects	2.541	0.455	17.9%	1.576	62.0%	Ⓜ	Ⓜ	#2	8.345	5.259
Wellington Destructor - Construction	8.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	32.000	0.000
Sub-Total	152.161	20.627	13.6%	78.876	51.8%	-	-		1,901.252	1,142.381
Growth Related										
1251 Bridletowne Circle Acquisition	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		5.942	5.892
Parkdale Hub Acquisition	21.287	16.612	78.0%	21.287	100.0%	Ⓞ	Ⓞ		22.108	17.432
School Land Properties Acquisitions	2.968	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#4	15.000	0.032
Strategic Property Acquisitions	39.733	37.825	95.2%	39.733	100.0%	Ⓞ	Ⓞ		46.553	44.645
Westwood	0.073	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	4.000	1.155
Sub-Total	64.111	54.436	84.9%	61.070	95.3%	-	-		93.602	69.156
Total	370.922	118.016	31.8%	239.896	64.7%				2,617.806	1,572.173

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project delayed due to RFQ/RFP delays, staff resource and procurement issues, site conditions, and coordination with other projects.

Note # 3:

Refer to Major Capital Projects Appendix for further details.

Note # 4:

School Lands Property Acquisitions are done on an as-needed basis.

Chart 1
2022 Approved Budget by Category \$38.18M

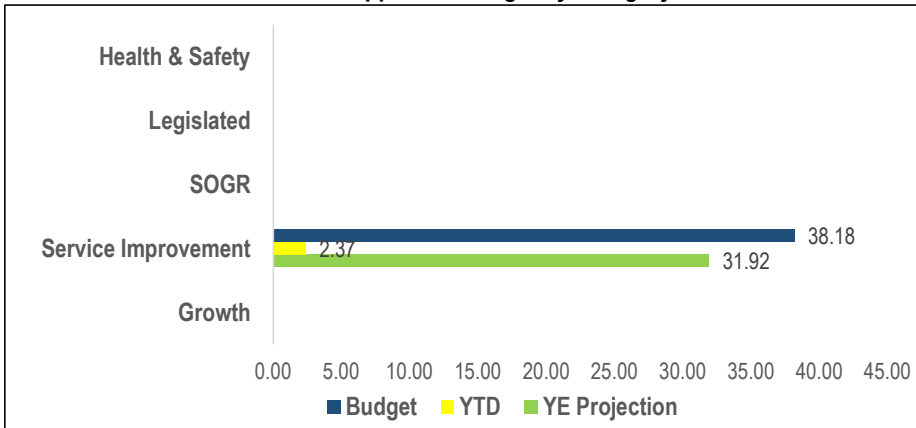


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	9
Growth	
Total # of Projects	9

Chart 2
Project Status - 9

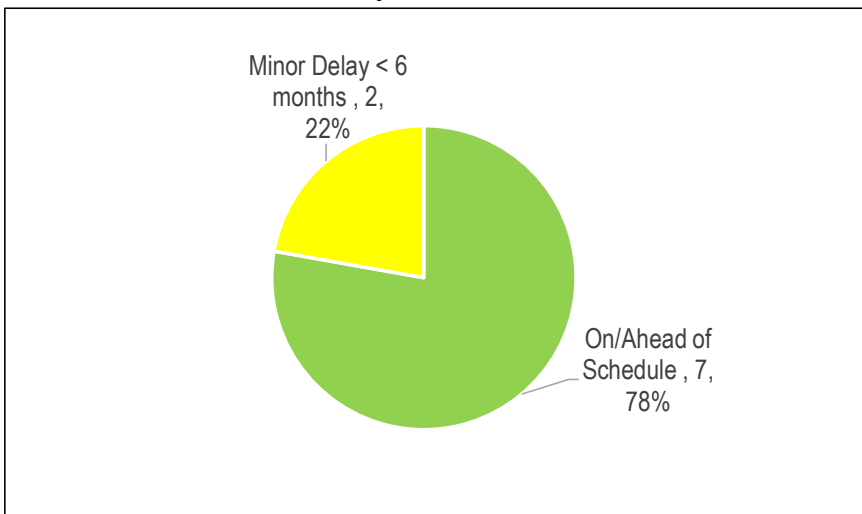


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		2

Table 3
Projects Status (\$Millions)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
30.48	7.69			

Environment & Climate Division (ECD)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Community Energy Planning	0.754	0.000	0.0%	0.200	26.5%	Ⓡ	Ⓨ	#1	2.245	1.787
Community Initiatives - Existing Building Retrofits	10.450	0.000	0.0%	10.430	99.8%	Ⓞ	Ⓞ		25.000	4.413
New Development Sustainable Energy Plan Financing	10.000	0.000	0.0%	10.000	100.0%	Ⓞ	Ⓞ		30.000	0.000
Renewable Thermal Engery Program	10.298	-0.268	-2.6%	4.620	44.9%	Ⓡ	Ⓨ	#1	20.209	9.644
Residential Energy Retrofit Program (HELP)	6.674	2.641	39.6%	6.674	100.0%	Ⓞ	Ⓞ		19.388	10.904
Sub-Total	38.176	2.373	6.2%	31.924	83.6%	-	-		96.842	26.747
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	38.176	2.373	6.2%	31.924	83.6%				96.842	26.747

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Delay due to contractor issues and/or co-ordination with other projects.

Chart 1

2022 Approved Budget by Category (\$Million) \$136.76M

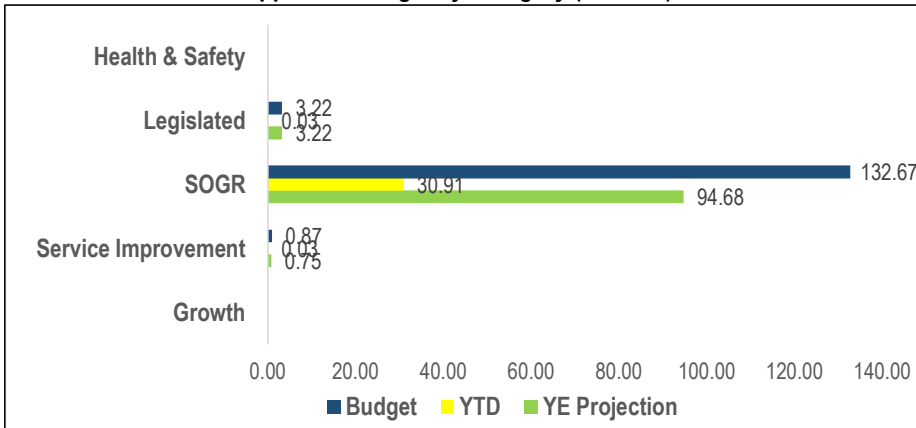


Table 1

2022 Active Projects by Category

Health & Safety	
Legislated	7
SOGR	65
Service Improvement	2
Growth	
Total # of Projects	74

Chart 2

Project Status - 74

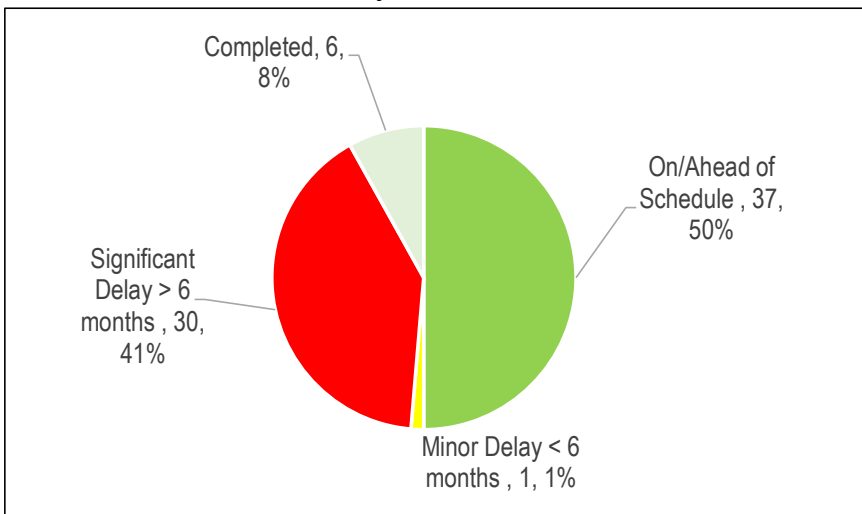


Table 2

Reason for Delay

31

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	1	
Co-ordination with Other Projects		
Community Consultation		
Other*	29	
Total # of Projects	30	1

Table 3

Projects Status (\$Millions)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
106.44	0.32	29.99		

Reasons for "Other*" Projects Delay:

- Majority of delays are attributed to global supply chain issues caused by the COVID-19 pandemic

Fleet Services (FLT)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Legislated										
EV Program	3.160	0.025	0.8%	3.160	100.0%	G	R	#2	6.445	3.310
Fleet Share Program	0.061	0.005	8.2%	0.061	100.0%	G	R	#2	0.092	0.036
Sub-Total	3.221	0.030	0.9%	3.221	100.0%	-	-		6.537	3.346
State of Good Repair										
Arena Boards - Fleet Replacement	0.237	0.109	45.9%	0.309	130.4%	R	R	#2, #4	0.237	0.109
Economic Development & Culture - Fleet Replacement	0.080	0.040	50.2%	0.040	50.2%	Y	R	#2	0.199	0.040
Ellesmere Tool Replacement	0.473	0.000	0.0%	0.000	0.0%	R	R	#3	0.473	0.000
Engineering & Construction Services - Fleet Replacement	0.686	0.505	73.6%	0.661	96.3%	G	R	#2	1.606	0.965
Exhibition - Fleet Replacement	0.562	0.000	0.0%	0.146	26.0%	R	R	#2	1.197	0.635
Facility & Real Estate - Fleet Replacement	0.188	-0.171	-91.3%	0.138	73.6%	G	R	#2	2.014	1.440
Fire Services - Fleet Replacement	20.869	13.912	66.7%	13.912	66.7%	Y	G	#2	100.174	19.652
Fleet Office Modernization	0.118	0.024	20.3%	0.118	100.0%	G	G		0.594	0.426
Fleet Replacement - Insurance Company	0.186	0.014	7.6%	0.062	33.1%	R	R	#5	0.285	0.113
Fleet Services - Fleet Replacement	0.086	0.000	0.0%	0.080	93.0%	G	R	#2	0.300	0.060
Fleet Tools & Equipment	0.260	0.000	-0.1%	0.260	100.0%	G	G		0.868	0.608
Fuel Site Closures	0.206	0.042	20.3%	0.340	164.8%	R	G	#4	3.588	0.434
Library - Fleet Replacement	1.020	0.007	0.7%	1.020	100.0%	G	R	#2	2.196	0.852
Municipal Licensing - Fleet Replacement	0.722	0.272	37.8%	0.722	100.0%	G	G		0.874	0.332
Parks, Forestry & Recreation - Fleet Replacement	7.950	0.922	11.6%	5.315	66.9%	Y	R	#2	27.965	13.279
Policy Planning Finance & Administration - Fleet Replacement	0.000	0.000		0.000			G		0.031	0.031
Public Health - Fleet Replacement	0.066	0.016	24.3%	0.016	24.3%	R	G	#1	0.465	0.063
Purchasing & Materials - Fleet Replacement	0.067	0.000	0.0%	0.050	74.3%	G	R	#2	0.413	0.243
Shelter, Support & Housing Administration - Fleet Replacement	0.000	0.000		0.000			G		0.092	0.000
Solid Waste - Fleet Replacement	51.771	6.387	12.3%	39.402	76.1%	G	R	#2	120.302	23.519
Toronto Community Housing Corporation - Fleet Replacement	1.139	0.166	14.6%	1.246	109.4%	R	R	#2	2.624	0.700
Toronto Paramedic - Fleet Replacement	11.194	2.511	22.4%	6.404	57.2%	Y	R	#2	28.555	16.832
Toronto Water - Fleet Replacement	22.538	4.809	21.3%	17.083	75.8%	G	R	#2	40.934	19.541
Transportation Services - Fleet Replacement	11.550	1.493	12.9%	6.656	57.6%	Y	R	#2	47.112	34.519
Zoo - Fleet Replacement	0.700	-0.146	-20.8%	0.700	100.0%	G	R	#2	0.846	0.000
Sub-Total	132.668	30.911	23.3%	94.678	71.4%	-	-		383.944	134.392

Fleet Services (FLT)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Fleet Management and Fuel Integration Sustainment	0.547	0.000	0.0%	0.547	100.0%	Ⓒ	Ⓒ		1.416	0.567
Vendor Management Portal	0.323	0.027	8.4%	0.208	64.4%	Ⓐ	Ⓐ	#6	0.478	0.183
Sub-Total	0.869	0.027	3.1%	0.755	86.8%	-	-		1.894	0.750
Growth Related										
Sub-Total										
Total	136.759	30.968	22.6%	98.654	72.1%				392.376	138.488

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Delay due to global supply chain issues for manufacturers and suppliers.

Note # 3:

Construction stopped due to issue with building permit, delays of steel and other construction materials delivery.

Note # 4:

Projected spend is forecasted to be greater than planned due to rising costs of vehicles and/or the need for additional services. A funding adjustment will be submitted later in the year to address the projected overspend.

Note # 5:

Project spend is based on estimated claims during the year.

Note # 6:

Project is delayed due to insufficient resources.

Chart 1
2022 Approved Budget by Category (\$Million) \$5.53M

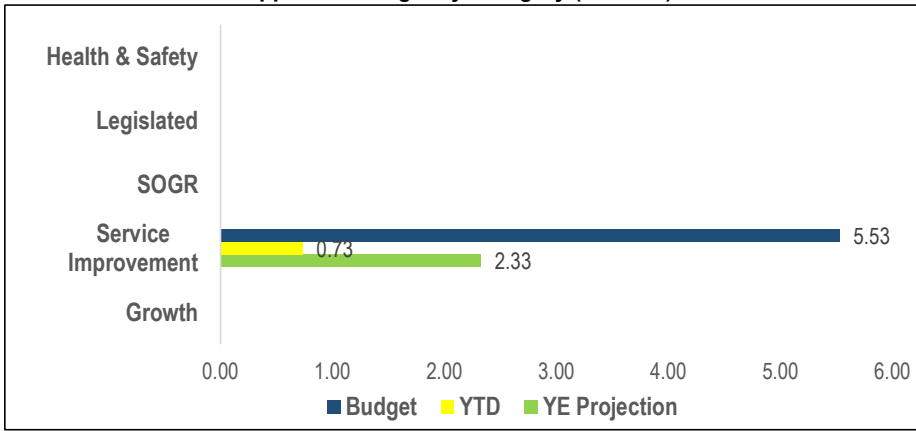


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	2
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

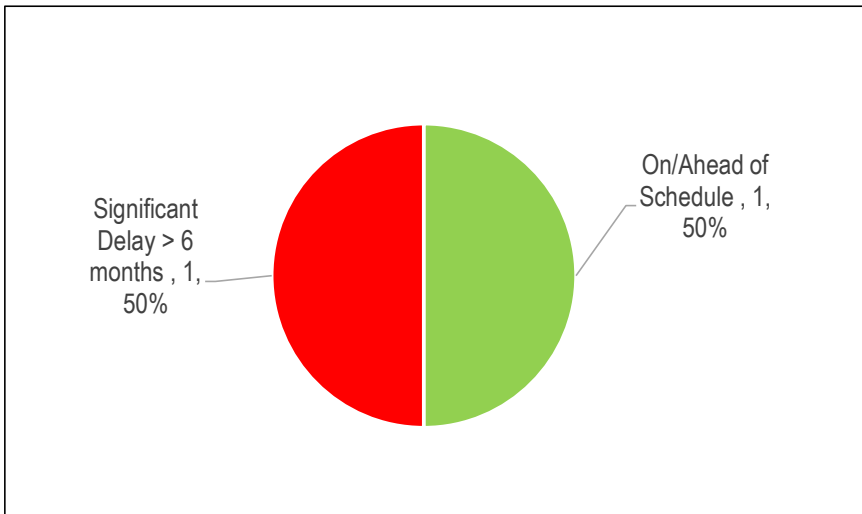


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Millions)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.62		4.91		

Reasons for "Other*" Projects Delay:

- The Cyber Foundation project is experiencing delays with procurement of cyber security tools.

Chief Information Security Office (CYB)

Projects by Category (Millions)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Cyber Foundation	4.910	0.734	14.9%	1.707	34.8%	Ⓜ	Ⓜ	#1	9.152	1.618
Digitization Support Services	0.618	0.000	0.0%	0.618	100.0%	Ⓞ	Ⓞ		4.371	0.000
Sub-Total	5.528	0.734	13.3%	2.325	42.1%	-	-		13.523	1.618
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	5.528	0.734	13.3%	2.325	42.1%				13.523	1.618

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

The Cyber Foundation project is experiencing delays with procurement of cyber security tools.

Chart 1

2022 Approved Budget by Category (\$Million) \$59.31M

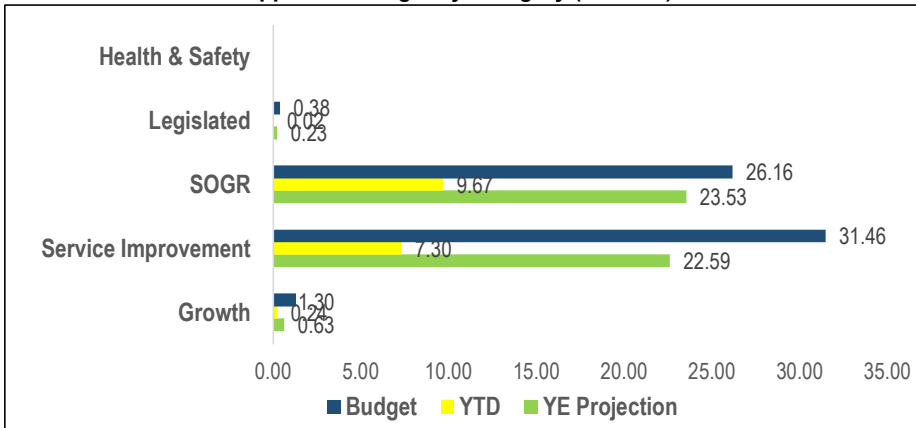


Table 1

2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	20
Service Improvement	34
Growth	3
Total # of Projects	59

Chart 2

Project Status - 59

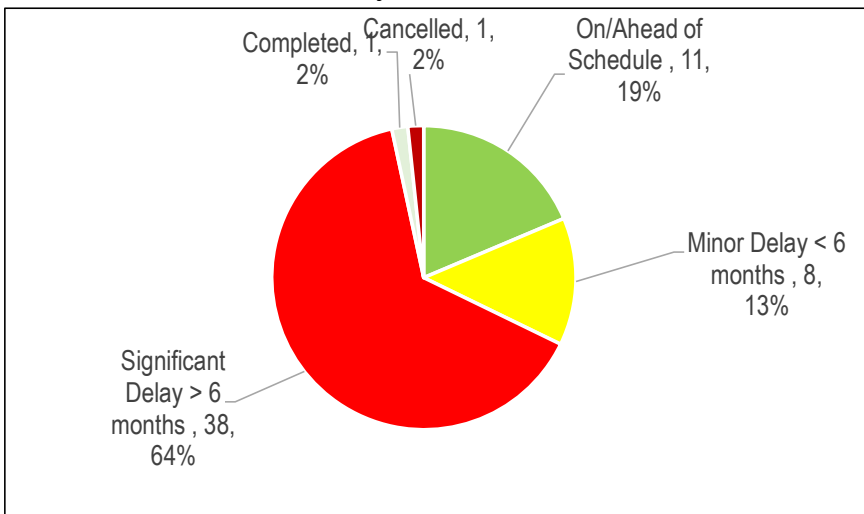


Table 2

Reason for Delay 46

Reason for Delay	46	
	Significant Delay	Minor Delay
Insufficient Staff Resources	19	7
Procurement Issues	4	
RFQ/RFP Delayed	1	
Contractor Issues	7	1
Site Conditions		
Co-ordination with Other Projects	7	
Community Consultation		
Other*		
Total # of Projects	38	8

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.50	3.87	32.67	0.02	0.25

Reasons for "Other*" Projects Delay:

- The Access Control Self Serve project is delayed due as the team reviews options that address the functional requirements. A decision on direction is expected to be made by Q2.
- The Artificial Intelligence (AI) project is delayed due to re-aligning work with strategic direction AI work.
- The Asset Lifecycle Management project is delayed due to delays in ordering and deployment delays due to staff re-assignments.
- The Directory Services Transition project is delayed due to resource issues as well as due to a change in project's solution - currently reviewing an alternative architecture solution. Shortlisting of vendors is underway and expect to finalize selection by Q3.
- The Document Direct View Direct (DDVD) project is delayed due to negotiation of contract with vendor.
- The Domino Decommissioning project is delayed due to deployment and defects identified during testing, cyber security review of applications, insufficient staff resources, and availability of business users.
- The Engineering Construction Services (ECS) Cloud Deployment-Construction Project is delayed while the team assesses options to assist with project direction.
- The Enterprise Work Mgmt Solution (EWMS) project is delayed due to negotiations with the vendor on project completion.
- The HR Labour Relations Information System (LRIS) project is delayed due to on-boarding of the vendor. Functional specs are now in process.

- The Information Mgmt Infrastructure project has its project completion and sign-off delayed as the vendor addresses all security gaps identified.
- The Office 365 project is delayed due to City wide technical challenges including large mailbox migration, on-prem to cloud technology interdependencies and governing policies.
- The ServiceNow project was delayed due ongoing negotiations with vendor to reset baseline and scope changes.

Technology Services (ITP)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Equity, Diversity and Human Rights - Complaints Management System	0.076	0.017	21.8%	0.076	100.0%	Ⓞ	Ⓜ	#2	0.308	0.249
Paramedic Activity & Compliance Tracking	0.305	0.000	0.0%	0.149	48.8%	Ⓜ	Ⓜ	#2	0.305	0.000
Sub-Total	0.381	0.017	4.4%	0.225	59.0%	-	-		0.613	0.249
State of Good Repair										
API Cloud Migration	0.252	0.092	36.5%	0.230	91.4%	Ⓞ	Ⓜ	#2	0.252	0.092
Asset Lifecycle Management	20.515	8.863	43.2%	20.515	100.0%	Ⓞ	Ⓞ		156.809	144.944
Business Applications Service Monitoring	0.220	0.000	0.0%	0.051	23.1%	Ⓜ	Ⓜ	#3	0.683	0.463
Directory Services Transition - Phase 2	0.558	0.105	18.8%	0.350	62.7%	Ⓜ	Ⓜ	#2	1.452	0.089
Disaster Recovery	0.836	0.252	30.1%	0.565	67.6%	Ⓜ	Ⓞ	#1	3.810	3.026
Document Direct View Direct (DDVD)	0.939	0.121	12.9%	0.739	78.7%	Ⓞ	Ⓜ	#5	1.245	0.428
Fleet Services Digital Driver Permit	0.350	0.018	5.1%	0.065	18.6%	Ⓜ	Ⓜ	#3	0.700	0.018
IBMS Review & Transformation	0.680	0.067	9.9%	0.288	42.4%	Ⓜ	Ⓜ	#2	4.519	3.403
Information Mgmt Infrastructure	0.113	0.005	4.8%	0.081	71.8%	Ⓞ	Ⓜ	#5	0.815	0.707
Legal Services Document Management System	0.513	0.000	0.0%	0.135	26.3%	Ⓜ	Ⓜ	#2	0.750	0.000
Museum & Heritage Services IT Infrastructure SOGR	0.206	0.035	16.8%	0.117	56.8%	Ⓜ	Ⓜ	#2	1.434	1.263
Project Portfolio Management System Migrate To Servicenow	0.384	0.000	0.0%	0.128	33.3%	Ⓜ	Ⓞ	#2	0.502	0.000
Salesforce Realignment of Foundational Technologies	0.353	0.108	30.7%	0.265	75.1%	Ⓞ	Ⓜ	#2	0.579	0.210
Toronto Property System (TPS) Refresh	0.246	0.002	0.6%	0.002	0.6%	Ⓜ	Ⓞ	#12	0.550	0.306
Sub-Total	26.164	9.668	37.0%	23.531	89.9%	-	-		174.101	154.949
Service Improvements										
311 - Technology Upgrades	0.368	0.079	21.4%	0.368	100.0%	Ⓞ	Ⓞ		8.347	3.734
Accelerating the Digitization Journey	0.200	0.000	0.0%	0.118	58.9%	Ⓜ	Ⓜ	#2	2.157	0.000
Access Control Self Serve	0.460	0.008	1.7%	0.070	15.2%	Ⓜ	Ⓜ	#3	0.647	0.008
Artificial Intelligence (AI) for SSHA and TPH	0.460	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#2	1.352	0.361
Class Replacement - Ent Implementation & Decommissioning	0.979	0.175	17.8%	0.412	42.0%	Ⓜ	Ⓜ	#2	3.382	0.262
ConnectTO - Network Utility	0.870	0.219	25.2%	0.498	57.2%	Ⓜ	Ⓜ	#10	1.776	0.625
Domino Decommissioning	0.285	0.204	71.8%	0.285	100.0%	Ⓞ	Ⓜ	#2	5.146	5.066
Employee Communications Modernization	0.221	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#2	0.221	0.000
Engineering & Construction Cloud Deployment	2.518	0.609	24.2%	1.500	59.6%	Ⓜ	Ⓜ	#3	6.259	3.799
Enterprise Business Intelligence Implementation	0.422	0.073	17.4%	0.200	47.4%	Ⓜ	Ⓜ	#10	2.126	1.549
Enterprise Work Mgmt Solution (EWMS)	6.768	2.611	38.6%	6.768	100.0%	Ⓞ	Ⓜ	#5	41.694	18.528

Technology Services (ITP)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
eScheduling Solution & Implementation Phase 1	1.484	0.372	25.0%	1.080	72.8%	Ⓞ	Ⓜ	#2	6.783	0.947
Fleet Services Driver, Accident and Fine Mgmt	0.860	0.149	17.3%	0.300	34.9%	Ⓜ	Ⓜ	#5	3.993	0.592
HR Labour Relations Information System (LRIS)	0.311	0.131	42.1%	0.311	100.0%	Ⓞ	Ⓜ	#5	0.754	0.574
Internet Services Replacement	0.544	0.065	12.0%	0.200	36.7%	Ⓜ	Ⓢ	#2	0.630	0.151
Livelink Records Server (LLRS) Replacement	0.793	0.108	13.6%	0.177	22.3%	Ⓜ	Ⓜ	#10	1.100	0.415
MLS onboarding to Administrative Penalty System	0.500	0.000	0.0%	0.065	13.0%	Ⓜ	Ⓜ	#3	0.600	0.000
MLS Rent safeTO Evaluation Tool	0.416	0.000	0.1%	0.263	63.1%	Ⓢ	Ⓢ	#2	0.462	0.000
Modernization of Microsoft Access Application - Phase 1	0.742	0.000	0.0%	0.130	17.5%	Ⓜ	Ⓢ	#2	2.813	0.000
Modernized Data Center Architecture	2.611	0.625	23.9%	1.885	72.2%	Ⓞ	Ⓜ	#10	19.778	9.496
Municipal Licensing & Standards Modernization (MLS) - Phase 2	0.583	0.126	21.7%	0.372	63.8%	Ⓢ	Ⓜ	#2	10.338	8.292
Occupational Health & Safety	0.064	0.035	54.5%	0.040	62.5%	Ⓢ	Ⓜ	#2	2.482	2.453
OEM Business Continuity Improvements	0.200	0.000	0.0%	0.070	35.0%	Ⓜ	Ⓜ	#2	0.200	0.000
Office 365	4.322	0.676	15.6%	2.300	53.2%	Ⓢ	Ⓜ	#2, #8	10.416	5.675
Open Data Master Plan	0.948	0.053	5.6%	0.300	31.6%	Ⓜ	Ⓜ	#2	4.572	2.497
Project Tracking Tool Capital Coordination Future State Seed Project	0.298	0.041	13.7%	0.049	16.5%	Ⓜ	Ⓜ	#2	0.353	0.115
Quality Assurance Centre of Excellence Foundation	0.147	0.003	1.9%	0.114	77.2%	Ⓞ	Ⓜ	#10	0.150	0.005
ServiceNow	1.997	0.792	39.7%	4.200	210.3%	Ⓜ	Ⓜ	#4	3.656	1.806
Social Development, Finance & Administration - Online Grant Management System	0.385	0.083	21.5%	0.280	72.8%	Ⓞ	Ⓜ	#2	0.910	0.518
T-Recs Cloud Assessment & Migration	0.160	0.016	9.8%	0.138	86.2%	Ⓞ	Ⓢ	#2	0.950	0.016
WebGENCAT Replacement	0.541	0.052	9.5%	0.096	17.7%	Ⓜ	Ⓜ	#5	0.700	0.211
Sub-Total	31.457	7.303	23.2%	22.587	71.8%	-	-		144.747	67.695
Growth Related										
Data Centre Zones Implementation	0.215	0.019	8.7%	0.159	73.9%	Ⓞ	Ⓜ	#3	3.053	2.508
eSignature Project	0.191	0.058	30.5%	0.073	38.3%	Ⓜ	Ⓜ	#2	0.329	0.159
Workforce Business Intel. Requirements	0.899	0.160	17.8%	0.400	44.5%	Ⓜ	Ⓜ	#3	2.220	0.983
Sub-Total	1.305	0.237	18.2%	0.632	48.4%	-	-		5.602	3.650
Total	59.307	17.225	29.0%	46.975	79.2%				325.063	226.542

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

The project delayed due to lack of resources.

Note # 3:

Project is delayed due competing priorities and co-ordination with other projects.

Technology Services (ITP)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 4:

Work on the ServiceNow Project delayed due to changes in scope. A funding adjustment will be submitted later in the year to address the projected

Note # 5:

Project is delayed due to ongoing negotiations with the solution provider.

Note # 6:

Project is delayed while options are being assessed.

Note # 7:

Project is delayed while strategic direction is being developed.

Note # 8:

The Office 365 project is experiencing City-wide technical challenges including large mailbox migration, on-premise to cloud technology interdependencies and governing policies. As a result, the project is delayed.

Note # 9:

The project is delayed due to defects identified during testing.

Note # 10:

The project is delayed due to procurement or RFQ/RFP delays.

Note # 11:

The project is encountering delayed business requirements finalization.

Note # 12:

Project cancelled. Work will be absorbed by Microsoft Access project.

**2023 Capital Spending by Program
Finance and Treasury Services**

Program	Period	2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
Office of the CFO and Treasurer	4M-2023	2.03	0.00	1.87	92.2%		Ⓞ
	Q2-2023	2.03	0.03	1.35	66.3%	↓	Ⓢ
Office of the Controller	4M-2023	101.01	12.26	95.61	94.7%		Ⓞ
	Q2-2023	101.01	20.48	95.38	94.4%	↓	Ⓞ
TOTAL	4M-2023	103.05	12.26	97.49	94.6%		Ⓞ
	Q2-2023	103.05	20.51	96.73	93.9%	↓	Ⓞ

>70%
 between 50% and 70%
 < 50% or > 100%

For the six months ended June 30, 2023, the capital expenditures for Finance and Treasury Services totalled \$20.5 million of their collective 2023 Approved Capital Budget of \$103.0 million. Spending is expected to increase to \$96.7 million (93.9%) by year-end. 1 program in this service area has the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Office of the Controller.

Chart 1

2023 Approved Budget by Category (\$Million) \$2.03M

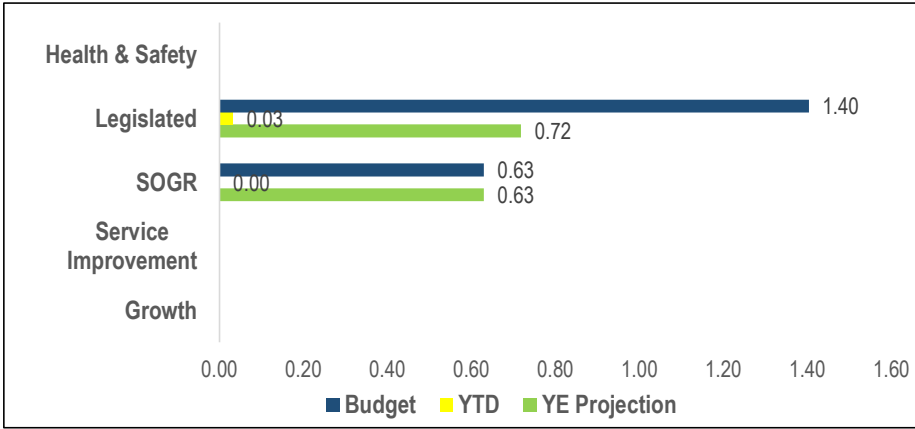


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	1
Service Improvement	
Growth	
Total # of Projects	2

Chart 2

Project Status - 2

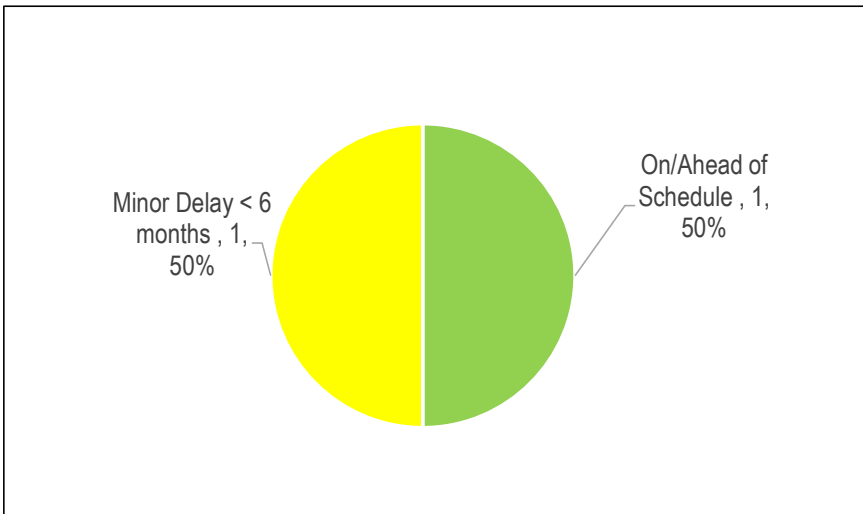


Table 2

Reason for Delay

1

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.40	0.63			

Reasons for "Other*" Projects Delay:

- Risk Management Info System Upgrade: The project experienced underspending as a result of various assessments by the Office of the Chief Information Security Officer (CISO) delaying the migration, and post-migration development assessment. The system went live in February 2023, and the remaining items requiring migration are expected to be completed in Q4 2023. Minor delays were encountered due to migration issues surrounding the City's extensive email and attachment repository, and coordinating Application Programming Interface (API) implementation with the City's adjusting firm and ClearRisk. Any remaining development and the funding required will be identified prior to year end, including those requested by Technology Services that are currently being scoped with the vendor.

Office of the CFO and Treasurer (CFO)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Integrated Asset Planning Management (IAPM)	1.403	0.032	2.3%	0.718	51.2%	Ⓢ	Ⓢ	#1	3.096	0.979
Sub-Total	1.403	0.032	2.3%	0.718	51.2%	-	-		3.096	0.979
State of Good Repair										
Risk Management Info System Upgrade	0.629	0.000	0.0%	0.629	100.0%	Ⓢ	Ⓢ	#2	1.893	1.263
Sub-Total	0.629	0.000	0.0%	0.629	100.0%	-	-		1.893	1.263
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	2.032	0.032	1.6%	1.347	66.3%				4.989	2.242

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note #1:

Delivery of the Non-Core Asset Management Plan (AMP) is underway and is expected to be completed by the provincially legislated due date of July 1, 2024. By July 1, 2025, an approved AMP for proposed levels of service on all municipal infrastructure assets will be completed in accordance with provincial deadlines, which builds upon the requirements set out in 2024. The projected underspending by year-end is due to expected delay in obtaining resources to support project delivery (an external consultant to be secured and a temporary Senior Financial Analyst position to be filled over the summer). The project status is still on track because the expected completion date is not impacted.

Note #2:

The project experienced underspending as a result of various assessments by the Office of the Chief Information Security Officer (CISO) delaying the migration, and post-migration development assessment. The system went live in February 2023, and the remaining items requiring migration are expected to be completed in Q4 2023. Delays were encountered due to migration issues surrounding the City's extensive email and attachment repository, and coordinating Application Programming Interface (API) implementation with the City's adjusting firm and ClearRisk. Any remaining development and the funding required will be identified prior to year end, including those requested by Technology Services that are currently being scoped with the vendor.

Chart 1

2023 Approved Budget by Category (\$Million) \$101.01M

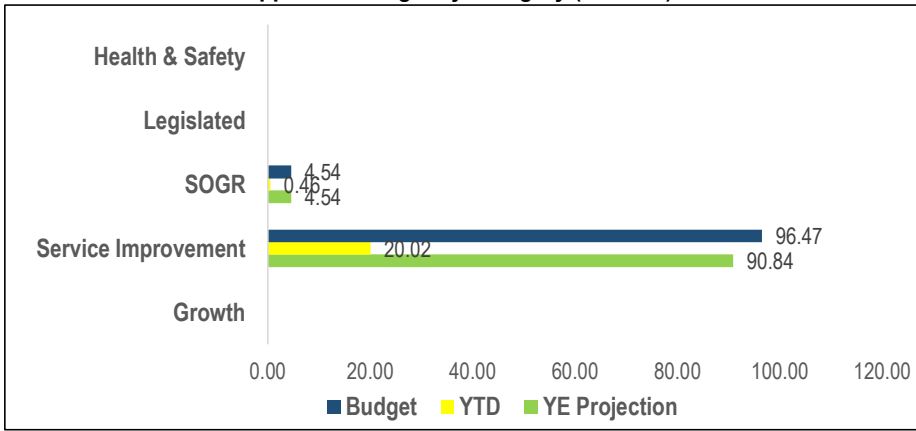


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	8
Growth	
Total # of Projects	10

Chart 2

Project Status - 10

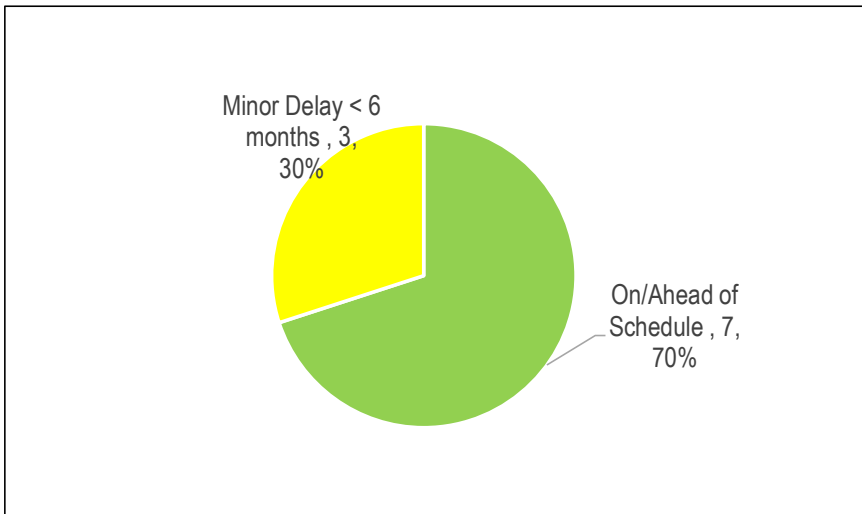


Table 2

Reason for Delay

3

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		3
Total # of Projects		3

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.10	86.91			

Reasons for "Other*" Projects Delay:

- Electronic Self Service Tax and Utility: Minor delay in obtaining contract resources to complete a service expense which was planned in Q2/2023 but is now expected to be completed by Q4/2023.
- Payroll Platform Assessment: Minor delay due to project currently on pause pending the hiring of a new PPEB Executive Director.
- Financial Systems Transformation Project: Minor delay due to necessary due diligence in support of project delivery, and minor re-planning.

Office of the Controller (FNS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Tax Billing System	2.307	0.334	14.5%	2.307	100.0%	G	G		7.873	3.605
Utility Billing System	2.233	0.129	5.8%	2.233	100.0%	G	G		5.971	1.826
Sub-Total	4.539	0.463	10.2%	4.539	100.0%	-	-		13.844	5.431
Service Improvements										
Parking Tag Management	1.973	0.059	3.0%	1.973	100.0%	G	G		3.458	0.794
Software Upgrade										
Electronic Self Service Tax and Utility	0.150	0.038	25.5%	0.150	100.0%	G	Y	#1	0.551	0.439
E-Billing Initiative	0.076	0.000	0.0%	0.076	100.0%	G	G		0.469	0.393
Revenue System - Phase 11 - 2000	0.162	0.000	0.0%	0.162	100.0%	G	G		3.500	3.338
Supply Chain Management Transformation (SCMT)	3.156	1.293	41.0%	3.111	98.6%	G	G		26.039	22.176
PPEB Transformation Program	4.197	0.977	23.3%	3.100	73.9%	G	G		7.658	4.438
Payroll Platform Assessment	0.750	0.268	35.8%	0.268	35.8%	R	Y	#2	0.750	0.268
Financial Systems Transformation Project	86.010	17.383	20.2%	82.000	95.3%	G	Y	#3	151.454	37.553
Sub-Total	96.474	20.019	20.8%	90.840	94.2%	-	-		193.879	69.399
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	101.013	20.481	20.3%	95.379	94.4%				207.723	74.830

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note #1:

Minor delay in obtaining contract resources to complete a service expense which was planned in Q2/2023 but is now expected to be completed by Q4/2023.

Note #2:

Project is currently on pause pending the hiring of a new PPEB Executive Director, resulting in projected underspending and minor delay by year-end.

Note #3:

Minor delay is due to necessary due diligence in support of project delivery, and minor re-planning.

**2023 Capital Spending by Program
Other City Programs**

Program		2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
City Clerk's	4M-2023	4.84	0.63	4.17	86.1%		Ⓞ
	Q2-2023	4.84	0.91	4.17	86.2%	↑	Ⓞ
Corporate Initiatives	4M-2023	0.82	0.13	0.61	75.0%		Ⓞ
	Q2-2023	0.82	0.32	0.61	75.0%	□	Ⓞ
TOTAL	4M-2023	5.66	0.76	4.78	84.5%		Ⓞ
	Q2-2023	5.66	1.23	4.78	84.6%	↑	Ⓞ
 >70% between 50% and 70% < 50% or > 100%							

For the six months ended June 30, 2023, the capital expenditures for Other City Programs totalled \$1.2 million of their collective 2023 Approved Capital Budget of \$5.7 million. Spending is expected to increase to \$4.8 million (84.6%) by year-end. 2 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are City Clerk's Office, and Corporate Initiatives.

Chart 1
2023 Approved Budget by Category (\$Million) \$4.84M

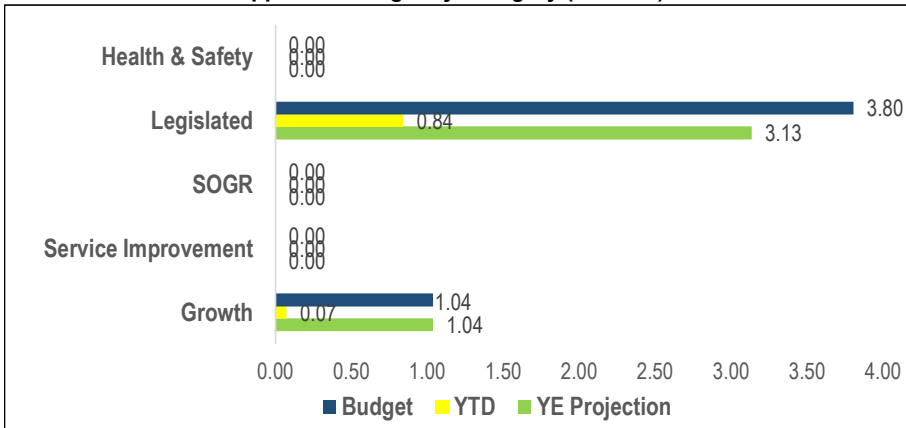


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	11
SOGR	
Service Improvement	
Growth	4
Total # of Projects	15

Chart 2
Project Status - 15

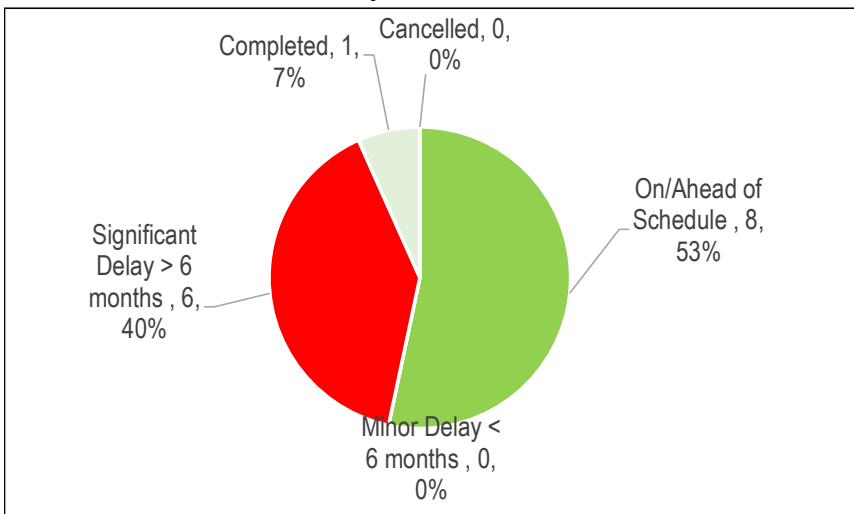


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	2	
Community Consultation		
Other*	3	
Total # of Projects	6	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.57		2.12	0.14	

Reasons for "Other*" Projects Delay:

- TMMIS SOGR 2019-2022 - TMMIS Public facing application launched in Q4 2022; work on TMMIS internal system is in progress with discussions underway with Digital Technology Services (DTS) on development framework and with Enterprise Architecture Board (EARB) on project governance.
- City Clerk's Business System -Legislative Compliance FOI/Privacy case management system project includes two phases: - Phase 1 go-live date occurred in February 2023. Outstanding deliverables and payments discussion are ongoing and has been escalated to the Project Sponsor and the vendor's Executive Team with consultations in progress with the Contract Management Office (CMO). Phase 2 did not start in 2022 due to staff hiring challenges but has now initiated. Requirements gathering and stakeholder engagement is underway.
- Council Transition Requirements 2022 project Set-up work in progress for constituency offices in 5 private properties, 1 in civic centre, and for 2 offices in City Hall for new members.

City Clerk's Office (CLK)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
ELECTION TECHNOLOGY PROGRAM FOR 2022 ELECTION	0.750	0.074	9.9%	0.086	11.5%	R	G		6.530	5.854
ELECTION TECHNOLOGY PROGRAM FOR 2026 ELECTION	0.700	0.213	30.4%	0.700	100.0%	G	G		5.435	0.213
ELECTION SUPPLY CHAIN LOGISTICS – TRACKING TECHNOLOGY PHASE 1	0.100	0.000	0.0%	0.100	100.0%	G	G		0.200	0.000
REPLACEMENT OF VOTING EQUIPMENT	0.143	0.138	96.2%	0.138	96.2%	G	G		10.800	10.795
TMMIS SOGR 2019-2022 PUBLIC APPOINTMENTS SOGR 2023-2024	0.265	0.079	29.7%	0.265	100.0%	G	R	#1	0.757	0.571
CITY CLERK'S BUSINESS SYSTEM -LEGISLATIVE COMPLIANCE	0.095	0.000	0.0%	0.095	100.0%	G	G		0.370	0.000
REGISTRY SERV. TRACKING SYS SOGR 2023-24	0.824	0.070	8.4%	0.824	100.0%	G	R	#2	1.419	0.665
COUNCIL BUSINESS SYSTEM - 2020-2021	0.140	0.036	25.8%	0.140	100.0%	G	G		0.475	0.036
COUNCIL TRANSITION REQUIREMENTS 2022	0.395	0.230	58.4%	0.395	100.0%	G	R	#3	1.080	0.876
MEMBER OFFICES EQUIPMENT REQ 2023	0.241	0.000	0.0%	0.241	100.0%	G	R	#4	0.300	0.059
Sub-Total	3.804	0.839	22.1%	3.134	82.4%	-	-		27.516	19.067
State of Good Repair										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022	0.200	0.000	0.0%	0.200	100.0%	G	R	#5	0.200	0.000
ARCHIVES EQUIPMENT UPGRADE 2022-2026	0.075	0.000	0.0%	0.075	100.0%	G	G		0.275	0.075
RECORDS CENTRE SERVICES SOGR	0.199	0.002	1.2%	0.199	100.0%	G	R	#6	0.250	0.053
IMAGE LIBRARY MIGRATION TO MANAGED CLOUD	0.562	0.069	12.4%	0.562	100.0%	G	G		0.625	0.133
Sub-Total	1.036	0.072	6.9%	1.036	100.0%	-	-		1.350	0.261
Total	4.839	0.911	18.8%	4.170	86.2%				28.866	19.328

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

TMMIS Public facing application launched in Q4 2022; work on TMMIS internal system is in progress with discussions underway with Digital Technology Services (DTS) on development framework and with Enterprise Architecture Board (EARB) on project governance.

Note # 2:

City Clerk's Business System -Legislative Compliance FOI/Privacy case management system project includes two phases: - Phase 1 go-live date occurred in February 2023. Outstanding deliverables and payments discussion are ongoing and has been escalated to the Project Sponsor and the vendor's Executive Team with consultations in progress with the Contract Management Office (CMO). Phase 2 did not start in 2022 due to staff hiring challenges but has now initiated. Requirements gathering and stakeholder engagement is underway.

Note # 3:

Project delays due to insufficient Staff Resources.

Note # 4:

Council Transition Requirements 2022 - Set-up work in progress for constituency offices in 5 private properties, 1 in civic centre, and for 2 offices in City Hall for new Members.

Note # 5 & 6:

Work is being coordinated with Other Projects

**2023 Capital Spending by Program
City Agencies**

Program		2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
Exhibition Place	4M-2023	38.35	1.14	34.75	90.6%		Ⓞ
	Q2-2023	38.35	6.52	33.55	87.5%	↓	Ⓞ
To Live	4M-2023	26.59	4.03	22.39	84.2%		Ⓞ
	Q2-2023	26.59	5.93	22.74	85.5%	↑	Ⓞ
TRCA	4M-2023	30.61	12.34	30.61	100.0%		Ⓞ
	Q2-2023	30.61	17.34	30.46	99.5%	↓	Ⓞ
Toronto Police	4M-2023	95.69	25.81	80.95	84.6%		Ⓞ
	Q2-2023	99.39	34.67	77.37	77.8%	↓	Ⓞ
Toronto Public Health	4M-2023	7.51	1.04	6.98	93.0%		Ⓞ
	Q2-2023	8.01	1.09	5.97	74.6%	↓	Ⓞ
Toronto Public Library	4M-2023	51.23	7.45	41.34	80.7%		Ⓞ
	Q2-2023	50.16	14.24	35.91	71.6%	↓	Ⓞ
Toronto Zoo	4M-2023	32.69	3.03	32.69	100.0%		Ⓞ
	Q2-2023	32.69	5.20	20.71	63.4%	↓	Ⓢ
Toronto Transit Commission	4M-2023	1,451.24	201.24	1,335.00	92.0%		Ⓞ
	Q2-2023	1,449.22	456.19	1,327.72	91.6%	↓	Ⓞ
TOTAL	4M-2023	1,733.91	256.09	1,584.71	91.4%		Ⓞ
	Q2-2023	1,735.02	541.17	1,554.42	89.6%	↓	Ⓞ
 >70% between 50% and 70% < 50% or > 100%							

For the six months ended June 30, 2023, the capital expenditures for City Agencies totalled \$541.2 million of their collective 2023 Approved Capital Budget of \$1735.0 million. Spending is expected to increase to \$1554.4 million (89.6%) by year-end. 7 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Public Health, TO Live, Toronto Public Library, Toronto Police Service, Toronto Transit Commission, Toronto & Region Conservation Authority, and Exhibition Place.

Chart 1

2023 Approved Budget by Category (\$Million) \$38.35M

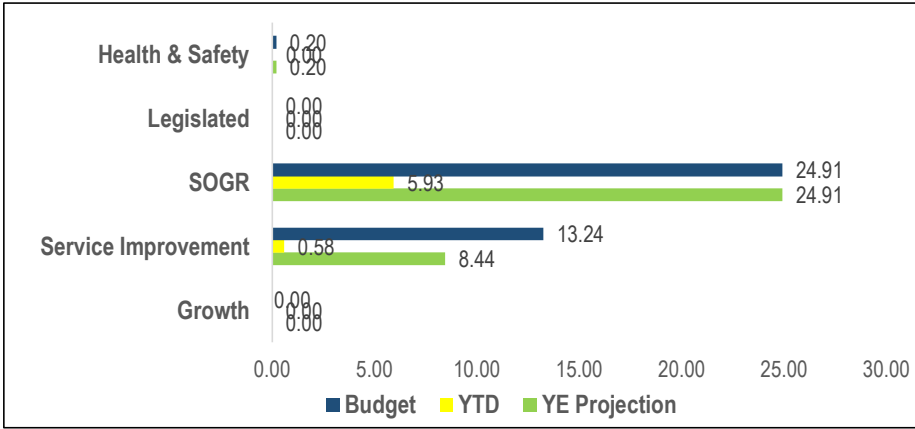


Table 1

2023 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	70
Service Improvement	6
Growth	
Total # of Projects	78

Chart 2

Project Status - 78

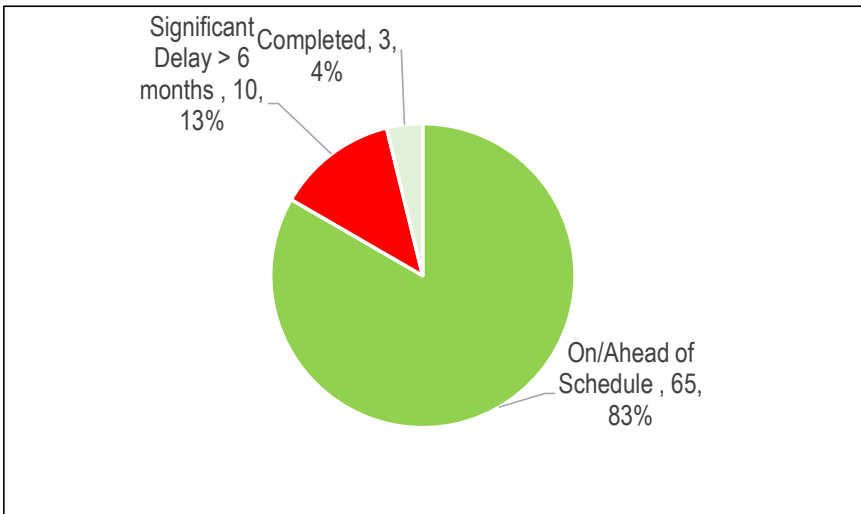


Table 2

Reason for Delay 10

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	8	
Community Consultation		
Other*		
Total # of Projects	10	

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
28.77		9.37	0.21	

Key Discussion Points: (Please provide reason for delay)

- Exhibition Place is projecting a 2023 year-end spending of \$33.551 million, or 87.5% of its 2023 Council Approved Capital Budget of \$38.351 million. The underspending of \$4.800 million is attributed to the *Soil Remediation at Lot 851* under Parks, Parking Lots and Road Service Improvement project for which Exhibition Place and the Tenant are jointly responsible for retaining a qualified contractor for the delivery of the soil remediation as part of the second phase expansion of the Hotel X.
- Cash flow funding of \$6.840 million for the preliminary design and preparation work undertaken by MLSE to support enhancement and upgrades to the City-owned stadium (BMO Field) in time for the 2026 FIFA World Cup is underway and on track.

Exhibition Place (EXH)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
OTHER BUILDING	0.203	0.003	1.5%	0.203	100.0%	Ⓞ	Ⓞ		0.300	0.100
Sub-Total	0.203	0.003	1.5%	0.203	100.0%	-	-		0.300	0.100
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
PRE-ENGINEERING PROGRAM	0.186	0.057	30.8%	0.186	100.0%	Ⓞ	Ⓞ		0.350	0.221
QUEEN ELIZABETH BUILDING	1.150	0.039	3.4%	1.150	100.0%	Ⓞ	Ⓞ		1.150	0.039
OTHER BUILDING	0.475	0.024	5.0%	0.475	100.0%	Ⓞ	Ⓞ		0.475	0.024
EQUIPMENT	2.258	0.403	17.9%	2.258	100.0%	Ⓞ	Ⓞ		2.350	0.495
ENERCARE CENTRE	5.643	2.202	39.0%	5.643	100.0%	Ⓞ	Ⓞ		5.680	2.239
COLISEUM COMPLEX	3.079	0.776	25.2%	3.079	100.0%	Ⓞ	Ⓞ		3.165	0.863
PARKS PARKING LOTS AND ROADS	1.000	0.166	16.6%	1.000	100.0%	Ⓞ	Ⓞ		1.000	0.166
HORSE PALACE	0.100	0.001	1.3%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.001
FOOD BUILDING	2.068	0.920	44.5%	2.068	100.0%	Ⓞ	Ⓞ		2.116	0.968
BETTER LIVING CENTRE	0.100	0.001	1.3%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.001
BEANFIELD CENTRE	2.371	0.036	1.5%	2.371	100.0%	Ⓞ	Ⓞ		2.385	0.050
GENERAL SERVICES BUILDING	0.475	0.008	1.6%	0.475	100.0%	Ⓞ	Ⓞ		0.475	0.008
SPECIAL PROJECTS	0.005	0.005	100.0%	0.005	100.0%	Ⓞ	Ⓞ		0.500	0.500
ELECTRICAL UNDERGROUND HV UTILITIES	5.999	1.290	21.5%	5.999	100.0%	Ⓞ	Ⓡ	#1	11.600	6.891
Sub-Total	24.908	5.928	23.8%	24.908	100.0%	-	-		31.446	12.466
Service Improvements										
COLISEUM COMPLEX	0.250	0.004	1.8%	0.250	100.0%	Ⓞ	Ⓞ		0.250	0.004
PARKS PARKING LOTS AND ROADS	5.150	0.005	0.1%	0.350	6.8%	Ⓡ	Ⓡ	#2	5.350	0.205
BMO FIELD	6.840	0.555	8.1%	6.840	100.0%	Ⓞ	Ⓞ		66.586	0.555
SPECIAL PROJECTS	1.000	0.020	2.0%	1.000	100.0%	Ⓞ	Ⓞ		1.000	0.020
Sub-Total	13.240	0.584	4.4%	8.440	63.7%	-	-		73.186	0.784
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	38.351	6.516	17.0%	33.551	87.5%				104.932	13.351

On Time	Ⓞ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓞ	Minor Delay < 6 months	Between 50% and 70%
Minor Delay < 6 months	Ⓞ	Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow
Significant Delay > 6 months	Ⓡ		

Note # 1:

Duct Bank Relocation (\$3.937 million) State of Good Repair project was delayed and underspent due to supply chain issues (HV equipment arriving August 2023).

Note # 2:

Soil Remediation at Lot 851 (\$4.800 million) Service Improvement project was delayed and underspent due to dependency on third party developer.

Chart 1
2023 Approved Budget by Category \$26.59M

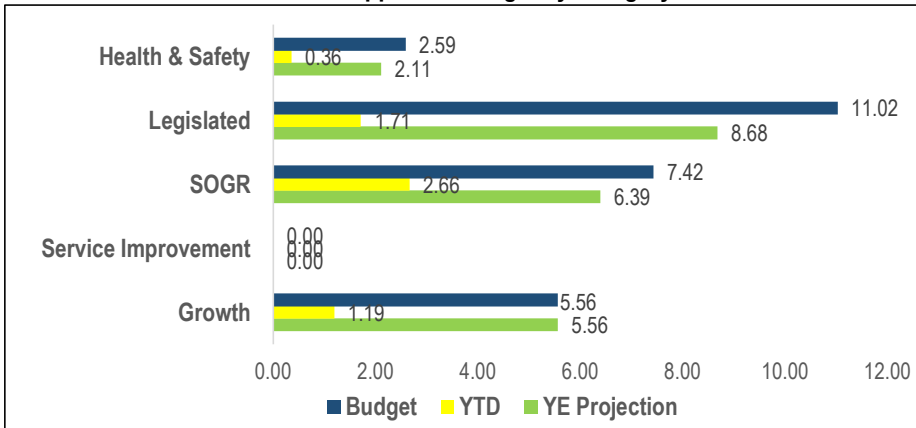


Table 1
2023 Active Projects by Category

Health & Safety	4
Legislated	2
SOGR	17
Service Improvement	
Growth	1
Total # of Projects	24

Chart 2
Project Status - 24

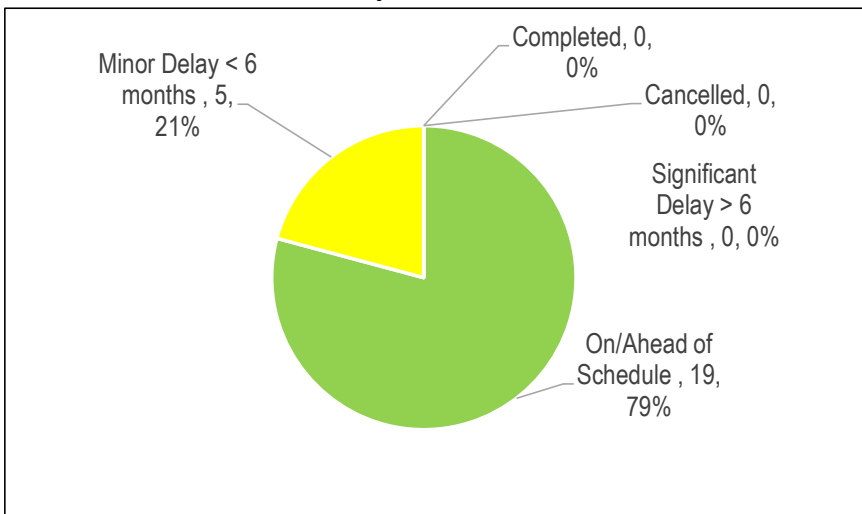


Table 2

Reason for Delay	5	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		2
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		3
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
16.76	9.83			

Key Discussion Points: (Please provide reason for delay)

- TO Live spent \$5.925 million or 22.3% YTD and is projecting to spend \$22.735 million or 85.5% of its 2023 Council Approved Capital Budget by the end of 2023. Projected underspending of \$3.857 million is mainly attributed to procurement and site condition issues of the following projects:
 - Meridian Hall – AODA Compliance
 - Meridian Hall - Door Replacement
 - Meridian Arts Centre - AODA Compliance
 - Meridian Arts Centre - Technical Theatre Improvements
 - St. Lawrence Centre for the Arts - SOGR Projects

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Meridian Hall - Door Replacement Phase 2	1.163	0.193	16.6%	0.812	69.8%	Y	Y	#1	1.738	0.768
Meridian Hall - Exterior Lighting Systems	0.205	0.005	2.6%	0.199	96.8%	G	G		0.205	0.005
Meridian Hall - Site Work	1.070	0.047	4.4%	0.953	89.1%	G	G		1.201	0.178
Meridian Hall - Fall Arrest System	0.148	0.113	76.6%	0.146	98.8%	G	G		0.162	0.127
Sub-Total	2.586	0.358	13.9%	2.110	81.6%	-	-		3.306	1.079
Legislated										
Meridian Hall - AODA Projects	4.092	0.365	8.9%	3.716	90.8%	G	Y	#2	13.671	6.494
Meridian Arts Centre - AODA Projects	6.930	1.348	19.5%	4.961	71.6%	G	Y	#2	13.737	7.405
Sub-Total	11.022	1.713	15.5%	8.676	78.7%	-	-		27.408	13.899
State of Good Repair										
Meridian Hall - Building Envelope	0.220	0.019	8.6%	0.199	90.4%	G	G		0.220	0.019
Meridian Hall - Theatre Systems	0.056	0.034	60.8%	0.056	100.0%	G	G		0.365	0.343
Meridian Hall - Lobby Presentation Systems	0.060	0.059	97.9%	0.060	100.0%	G	G		0.390	0.353
Meridian Hall - Video Systems Infrastructure	0.050	0.002	4.4%	0.050	100.0%	G	G		0.497	0.450
Meridian Hall - Video Presentation and Monitoring	0.137	0.085	62.4%	0.137	100.0%	G	G		0.350	0.299
Meridian Hall - Theatre Lighting	0.008	0.000	0.0%	0.008	100.0%	G	G		0.008	0.000
Meridian Hall - PSVC System	0.503	0.005	1.1%	0.488	96.9%	G	G		0.554	0.093
Meridian Hall - Rigging & Drapery Systems	0.250	0.122	48.5%	0.250	100.0%	G	G		0.324	0.195
St. Lawrence Centre for the Arts - SOGR Projects	0.361	0.074	20.4%	0.266	73.6%	G	Y	#2	1.040	0.752
Meridian Arts Centre - SOGR Projects	1.673	1.149	68.7%	1.641	98.1%	G	G		8.026	7.502
Meridian Arts Centre - Roof Replacement (Flat)	0.029	0.001	5.0%	0.029	99.9%	G	G		2.351	2.323
Meridian Arts Centre - Chillers and Cooling Tower Replacement	1.006	0.681	67.7%	0.911	90.5%	G	G		2.399	2.074
Meridian Arts Centre - Roof Replacement (PVC)	0.555	0.101	18.2%	0.486	87.5%	G	G		2.309	1.855
Meridian Arts Centre - Technical Theatre Improvements	1.546	0.231	14.9%	0.866	56.0%	Y	Y	#1	1.620	0.305
Meridian Arts Centre - Rigging Replacement	0.228	0.005	2.3%	0.218	95.5%	G	G		0.228	0.005
Meridian Arts Centre - Exterior Repairs	0.346	0.087	25.1%	0.341	98.5%	G	G		0.346	0.087
Meridian Arts Centre - Hydro Vault Repairs	0.396	0.007	1.7%	0.384	97.0%	G	G		0.396	0.007
Sub-Total	7.425	2.661	35.8%	6.389	86.1%	-	-		21.424	16.661
Service Improvements										
SI Project Name										
SI Project Name										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
St Lawrence Centre for the Arts - Redevelopment Planning	5.560	1.192	21.4%	5.560	100.0%	Ⓞ	Ⓞ		9.000	1.632
Sub-Total	5.560	1.192	21.4%	5.560	100.0%	-	-		9.000	1.632
Total	26.592	5.925	22.3%	22.735	85.5%				61.139	33.271

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓣ < 50% or >100% of Approved Cash Flow

Note # 1:

The *Meridian Hall - Door Replacement*, and *Meridian Arts Centre - Technical Theatre Improvements* projects are suffering delays due to procurement issues.

Note # 2:

The *Meridian Arts Centre - AODA*, *Meridian Hall - AODA* and the *St. Lawrence Centre for the Arts - SOGR* projects are currently experiencing delays due to site conditions.

Chart 1

2023 Approved Budget by Category (\$Million) \$30.61M

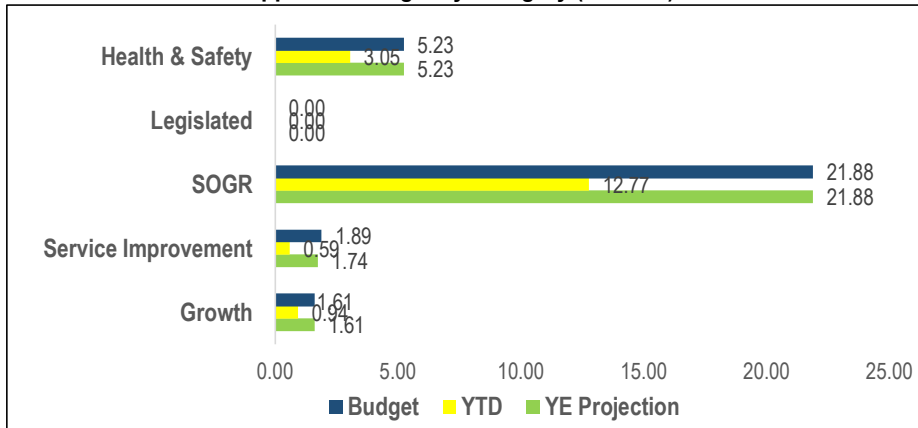


Table 1

2023 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	19
Service Improvement	2
Growth	1
Total # of Projects	23

Chart 2

Project Status - 23

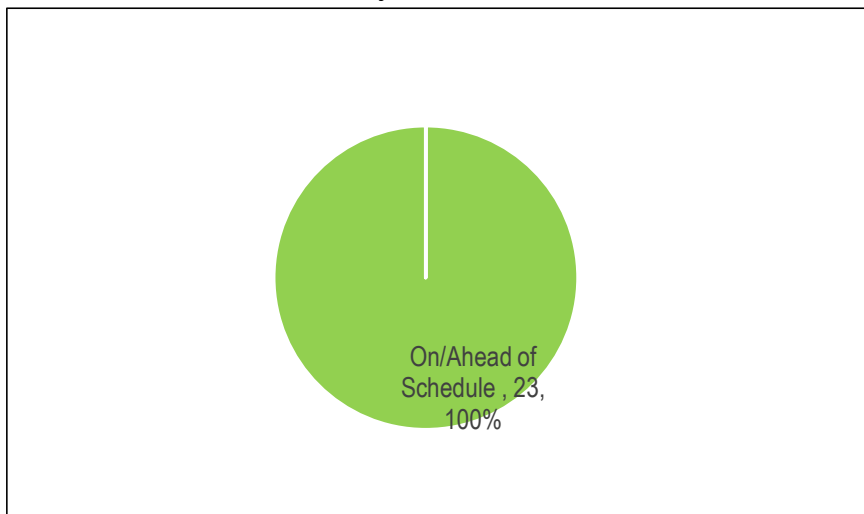


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
30.61				

Key Discussion Points:

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "*Toronto and Region Conservation Authority Long Term Accommodation Project*" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)
- *Scarborough Bluffs West Individual Environmental Assessment (EA)* is moving on time through Q2. Primary deliverable in Q2 was the on-boarding of an external consulting service to lead the Individual EA. A competitive procurement process completed. TRCA Board of Director approval was given June 23, with formal award issued to the successful firm on June 26. Consultant on-boarding is underway, with initial kick-off complete and agreements executed. Key next steps to years end include formal Notice of Commencement and first full round of consultation this

Toronto & Region Conservation Authority (TRC)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
SWP WEST SEG DESIGN & BRI	5.230	3.051	58.3%	5.230	100.0%	Ⓞ	Ⓞ		10.461	8.282
Sub-Total	5.230	3.051	58.3%	5.230	100.0%	-	-		10.461	8.282
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
GREENSPACE LAND ACQUISIT	0.064	0.037	58.3%	0.064	100.0%	Ⓞ	Ⓞ		0.940	0.913
SHORELINE MONITORING & MA	0.400	0.233	58.3%	0.400	100.0%	Ⓞ	Ⓞ		4.750	4.583
EROSION INFRASTRUCTURE M	2.020	1.178	58.3%	2.020	100.0%	Ⓞ	Ⓞ		14.250	13.408
RETROFIT ACTIVITIES FOR 200	0.371	0.216	58.3%	0.371	100.0%	Ⓞ	Ⓞ		3.947	3.792
SUSTAINABLE COMMUNITIES 2	0.927	0.541	58.3%	0.927	100.0%	Ⓞ	Ⓞ		10.013	9.627
WATERSHED MONITORING/TEI	0.542	0.316	58.3%	0.542	100.0%	Ⓞ	Ⓞ		5.976	5.750
REGIONAL WATERSHED MANA	1.472	0.859	58.3%	1.472	100.0%	Ⓞ	Ⓞ		13.628	13.015
REGENERATION SITES 2008+	0.598	0.349	58.3%	0.598	100.0%	Ⓞ	Ⓞ		5.948	5.699
WTRFRNT DEV ENVIRONMENT	0.245	0.143	58.3%	0.245	100.0%	Ⓞ	Ⓞ		2.935	2.833
WTRFRNT DEV KEATING CHAN	0.320	0.187	58.3%	0.320	100.0%	Ⓞ	Ⓞ		3.840	3.707
WTRFRNT DEV ASHBRIDGES B	0.250	0.146	58.3%	0.250	100.0%	Ⓞ	Ⓞ		3.200	3.096
TOMMY THOMPSON CELL 2 CA	0.050	0.029	58.3%	0.050	100.0%	Ⓞ	Ⓞ		0.979	0.958
WATERFRONT DEVELOPMENT	0.188	0.110	58.3%	0.188	100.0%	Ⓞ	Ⓞ		2.582	2.504
TORONTO PLANNING INITIATIV	0.100	0.058	58.3%	0.100	100.0%	Ⓞ	Ⓞ		0.680	0.638
INFO TECHNOLOGY REPLACEM	0.321	0.187	58.3%	0.321	100.0%	Ⓞ	Ⓞ		3.183	3.049
LAYER 2 - EXTRA WATERFRON	5.100	2.975	58.3%	5.100	100.0%	Ⓞ	Ⓞ		17.050	14.925
LAYER 2 - EXTRA FLOODWORK	0.200	0.117	58.3%	0.200	100.0%	Ⓞ	Ⓞ		2.600	2.517
LAYER 2 - EXTRA EROSION MA	8.700	5.075	58.3%	8.700	100.0%	Ⓞ	Ⓞ		33.856	30.231
TORONTO WILDLIFE CENTRE -	0.017	0.010	58.3%	0.017	100.0%	Ⓞ	Ⓞ		2.550	2.543
Sub-Total	21.885	12.766	58.3%	21.885	100.0%	-	-		132.907	123.788
Service Improvements										
WTRFRNT DEV TOMMY THOMP	0.781	0.456	58.3%	0.781	100.0%	Ⓞ	Ⓞ		3.815	3.359
SCARBOROUGH BLUFFS WEST	1.109	0.133	12.0%	0.959	86.5%	Ⓞ	Ⓞ		2.912	0.177
Sub-Total	1.890	0.589	31.1%	1.740	92.1%	-	-		6.727	3.537
Growth Related										
LONG TERM ACCOMMODATION	1.605	0.936	58.3%	1.605	100.0%	Ⓞ	Ⓞ		38.617	8.010
Sub-Total	1.605	0.936	58.3%	1.605	100.0%	-	-		38.617	8.010
Total	30.610	17.342	56.7%	30.460	99.5%				188.712	143.617

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Chart 1

2023 Approved Budget by Category (\$Million) \$99.39M

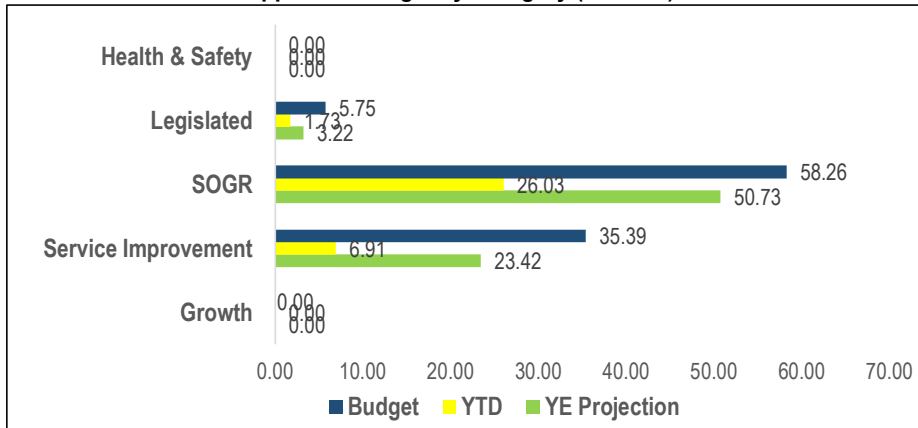


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	21
Service Improvement	9
Growth	
Total # of Projects	33

Chart 2

Project Status - 33

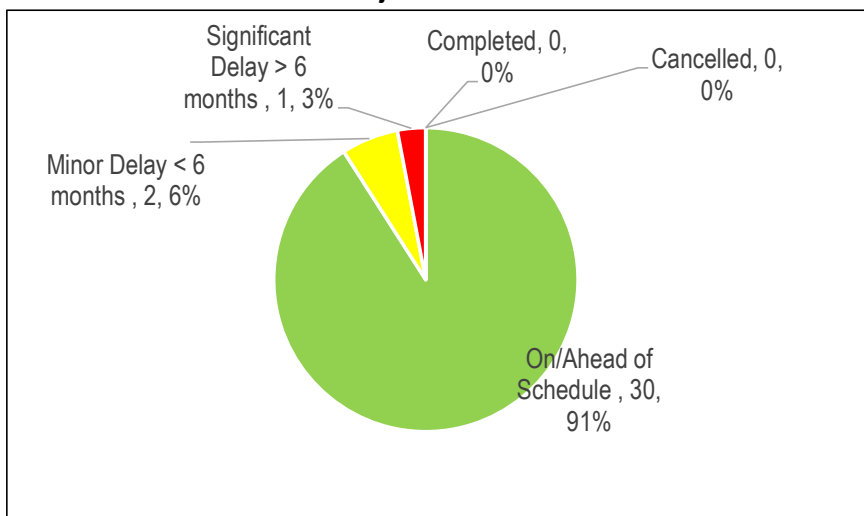


Table 2

Reason for Delay

3

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	1
Total # of Projects	1	2

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
96.95	1.67	0.77		

Reasons for "Other*" Projects Delay:

- Long Term Facility Plan - 54/55 Amalgamation; New Build project is on hold to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements.
- Long Term Facility Plan - Consulting Project - Consultant has submitted a draft Work Plan describing its approach to the analytic portion of the study which will require further review by Facilities Management, Strategy Management and Senior Management, and further revision by the consultant to ensure the Service's study goals are met and for the consultant to complete both their analytic work and written report.

Toronto Police Service (POL)

Key Discussion Points:

Toronto Police Service is projecting 2023 year-end spend of \$77.373 million, or 77.8% gross spending rate of its 2023 Approved Capital Budget of \$99.391 million. Although labour and supply chain issues as well as competing operational priorities continue to have an impact on the projects in the Service's capital program, the Service is committed to mitigating these risks so that projects remain on schedule and have an improved process which improves the spending rate. In recognition of the historical challenges associated with project execution and spending rates, the Service is dedicating additional project management support in 2023 to oversee capital projects to improve project delivery.

Projected underspending of \$22.018 million is mainly attributed to the following key projects:

Facility Projects

- *Long Term Facility Plan - 41 Division; New Build* - There has been cost escalation and some delays due to inflationary factors and the redesign requirements to achieve Net Zero Emissions. Working drawings are completed and tendering of the balance of trades is expected to be completed by September 2023.
- *Long Term Facility Plan - 54/55 Amalgamation; New Build* - The cost of construction has increased considerably due to the increased labour and materials costs, as well as other factors such as the high cost of constructing a very deep, waterproof underground parking structure in a location with a high water table. The project was put on hold in the second quarter of 2022 to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements.
- *Relocation of Wellness Services* - Due to the design stage taking longer than anticipated, it has pushed construction completion and furniture delivery into 2024. However, the overall project end date remains the same and work will be completed by June 2024.

IT Modernization Projects

- *Next Generation (N.G.) 9-1-1* - Upgrades to the heating, ventilation, and air conditioning (H.V.A.C.) are still outstanding and are scheduled for completion by 2023.

Lifecycle and Replacement of Equipment Projects

- *New Records Management System (RMS)* project's contract award was approved by the Board at the April 28, 2023 Board meeting. However, spending could not commence due to the hiring of contractors could not be started until the contract is approved. It is estimated that project resources will start later in the year, resulting in underspending.
- *State of Good Repair* - Internal resource constraints is affecting the spending rate. However, a new resource will be hired to work on SOGR backlog.
- *Furniture Lifecycle Replacement* - Replacement of office furniture at the Communications Centre primary site are deferred until renovations are complete.
- *Workstation, Laptop, Printer- Lifecycle plan* - As the Service consolidated devices and shifted to laptops during the

Toronto Police Service (POL)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Next Generation (N.G.) 9-1-1	3.945	1.606	40.7%	2.845	72.1%	Ⓞ	Ⓞ		10.856	6.104
Communication Center Consulting	0.101	0.065	64.6%	0.101	100.0%	Ⓞ	Ⓞ		0.500	0.464
Relocation of Wellness Services	1.700	0.058	3.4%	0.275	16.2%	Ⓢ	Ⓞ	#1	2.000	0.058
Sub-Total	5.746	1.730	30.1%	3.221	56.1%	-	-		13.356	6.626
State of Good Repair										
State-of-Good-Repair - Police	6.038	1.613	26.7%	3.840	63.6%	Ⓢ	Ⓞ	#2	on-going	on-going
Radio Replacement	1.949	0.173	8.9%	1.916	98.3%	Ⓞ	Ⓞ		38.051	36.275
Automated Fingerprint Identification System (A.F.I.S.) Replacement	1.107	0.000	0.0%	0.870	78.6%	Ⓞ	Ⓞ		4.285	0.474
Mobile Command Centre	1.609	0.070	4.3%	1.259	78.2%	Ⓞ	Ⓞ		2.325	0.196
Connected Officer LR - DC Funding	0.374	0.227	60.8%	0.342	91.3%	Ⓞ	Ⓞ		16.665	1.208
Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement	0.467	0.420	89.8%	0.420	89.8%	Ⓞ	Ⓞ		4.900	0.802
Vehicle Replacement	9.892	7.657	77.4%	9.442	95.4%	Ⓞ	Ⓞ		104.293	101.737
Furniture Lifecycle Replacement	2.450	0.431	17.6%	1.391	56.8%	Ⓢ	Ⓞ	#3	24.465	13.432
Workstation, Laptop, Printer- Lifecycle plan	2.653	0.819	30.9%	1.568	59.1%	Ⓢ	Ⓞ	#4	85.494	47.328
Infrastructure Lifecycle	21.032	11.820	56.2%	20.600	97.9%	Ⓞ	Ⓞ		225.698	108.049
Locker Replacement	0.394	0.183	46.5%	0.386	97.9%	Ⓞ	Ⓞ		9.341	3.970
In-car Camera	1.000	0.071	7.1%	0.800	80.0%	Ⓞ	Ⓞ		5.889	4.335
DVAM I, II (LR)	1.051	0.766	72.9%	1.011	96.2%	Ⓞ	Ⓞ		11.817	6.450
Automatic Vehicle Locator (A.V.L.)	0.314	0.001	0.4%	0.307	97.6%	Ⓞ	Ⓞ		5.572	2.859
Property & Evidence Scanners	0.004	0.004	99.5%	0.004	99.5%	Ⓞ	Ⓞ		0.109	0.066
Small Equipment Replacement	2.875	0.870	30.3%	2.169	75.5%	Ⓞ	Ⓞ		16.473	5.748
Radar Unit Replacement	0.200	0.011	5.5%	0.198	98.7%	Ⓞ	Ⓞ		1.978	0.984
Conducted Energy Weapon	0.559	0.000	0.0%	0.559	100.0%	Ⓞ	Ⓞ		8.808	2.629
Body Worn Camera - Replacement Plan	1.526	0.890	58.3%	1.526	100.0%	Ⓞ	Ⓞ		15.260	2.416
Hydrogen Fuel Cells	2.700	0.000	0.0%	2.061	76.3%	Ⓞ	Ⓞ		8.000	0.000
Wireless Parking System	0.061	0.000	0.0%	0.061	100.0%	Ⓞ	Ⓞ		13.482	3.375
Sub-Total	58.257	26.028	44.7%	50.727	87.1%	-	-		602.904	342.335
Service Improvements										
Transforming Corporate Support (HRMS, TRMS)	0.865	0.111	12.9%	0.265	30.6%	Ⓢ	Ⓞ	#5	8.435	7.052
Long Term Facility Plan - 54/55 Amalgamation; New Build	0.768	0.000	0.0%	0.150	19.5%	Ⓢ	Ⓢ	#6	50.500	0.685
ANCOE (Enterprise Business Intelligence, Global Search)	0.393	0.135	34.4%	0.282	71.8%	Ⓞ	Ⓞ		12.528	12.270
Body Worn Camera - Phase II	0.560	0.087	15.5%	0.401	71.6%	Ⓞ	Ⓞ		5.887	5.170
Long Term Facility Plan - 41 Division; New Build	20.628	5.745	27.9%	14.646	71.0%	Ⓞ	Ⓞ		76.656	13.481
Long Term Facility Plan - Facility and Process Improvement	0.900	0.189	21.0%	0.622	69.1%	Ⓢ	Ⓢ	#7	3.508	2.797
Long Term Facility Plan - Consulting	0.774	0.184	23.7%	0.398	51.4%	Ⓢ	Ⓢ	#8	0.878	0.287
Information Technology Storage Growth	0.500	0.461	92.2%	0.461	92.2%	Ⓞ	Ⓞ		5.000	0.461
New Records Management System (RMS)	10.000	0.000	0.0%	6.200	62.0%	Ⓢ	Ⓞ	#9	20.600	0.000
Sub-Total	35.388	6.912	19.5%	23.425	66.2%	-	-		183.991	42.203
Total	99.391	34.670	34.9%	77.373	77.8%	-	-		800.252	391.165

On Time	Ⓞ
On/Ahead of Schedule	Ⓞ
Minor Delay < 6 months	Ⓢ
Significant Delay > 6 months	Ⓢ

Note # 1: Relocation of Wellness Services

The design stage took longer than anticipated and has pushed construction completion and furniture delivery into 2024. However, the overall project end date remains the same and work will be completed by June 2024.

Note # 2: State of Good Repair - Police

Internal resource constraints is affecting the spending rate. However, a new resource will be hired to work on SOGR backlog.

Note # 3: Furniture Lifecycle Replacement

NG911 office furniture is deferred to 2024, when renovations at 703 Don Mills are complete; replacement furniture at 2050 Jane deferred to 2024 as well.

Note # 4: Workstation, Laptop, Printer- Lifecycle plan

As there was a consolidation of devices and shift to laptops during the pandemic, there are fewer workstations that need to be lifecycled in 2023 which resulted to underspending. Most unspent funds will be returned to reserve.

Note # 5: Transforming Corporate Support (HRMS, TRMS)

Resource constraints continue to have an effect on project spending. A project lead, who would determine which Applicant Tracking Software (ATS) is appropriate for the Service, is in the process of being hired. Funds for ATS will not be spent this year.

Note # 6: Long Term Facility Plan - 54/55 Amalgamation; New Build

This project is on hold to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements.

Note # 7: Long Term Facility Plan - Facility and Process Improvement

The Staffing Analysis portion of this project is delayed as board report is required to be submitted for the contract increase before the project team can proceed. Also currently waiting for City Legal to sign a professional services agreement with the vendor.

Note # 8: Long Term Facility Plan - Consulting

The consultant has submitted a draft Work Plan describing its approach to the analytic portion of the study. This will require further review by Facilities Management, Strategy Management and Senior Management, and further revision by the consultant to ensure the Service's study goals are met and for the consultant to complete both their analytic work and written report. The written report will now likely be completed in the Spring of 2024.

Note # 9: New Records Management System (RMS)

Contract award was approved by the Board at the April 28, 2023 Board meeting. Spending could not commence, i.e., process to hire contractors could not be started until the contract is approved. Due to the long process, it is estimated that project resources will start later in the year, resulting in underspending.

Chart 1
2023 Approved Budget by Category \$8.01M

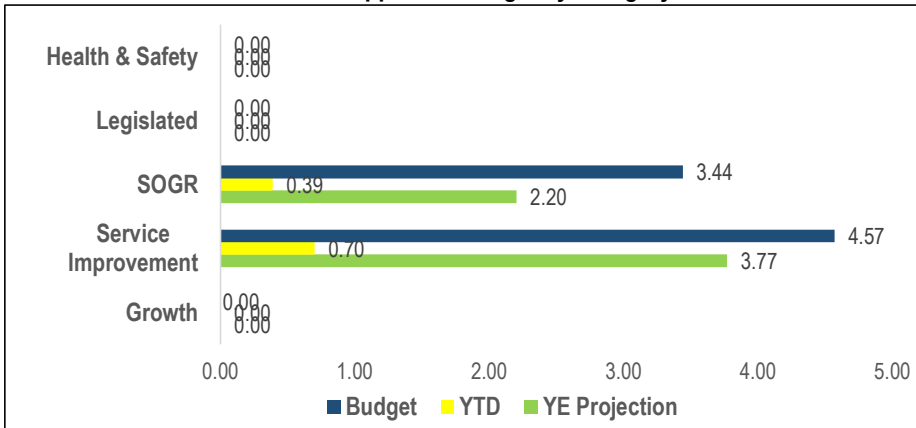


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	4
Service Improvement	11
Growth	
Total # of Projects	15

Chart 2
Project Status - 15

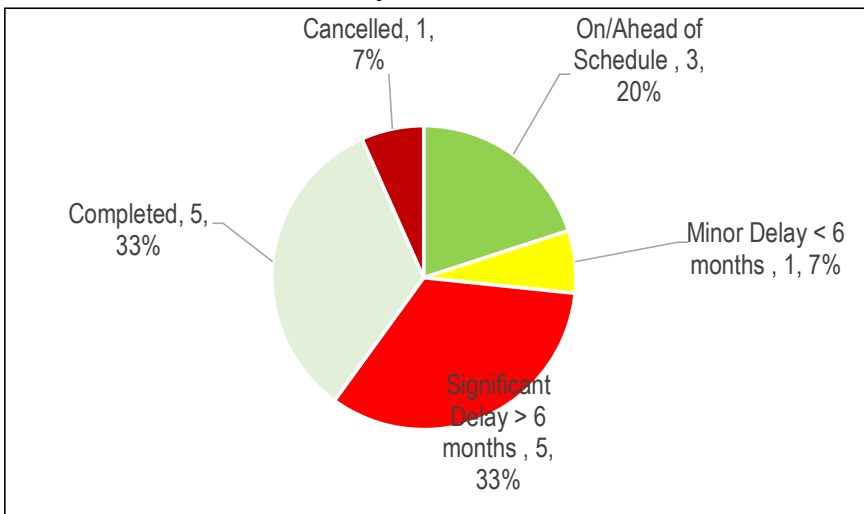


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	1
Procurement Issues		
RFQ/RFP Delayed	3	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other		
Total # of Projects	5	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.08	0.40	4.50	0.76	0.26

Key Discussion Points:

- In total of the nine Ontario Seniors Dental Care Program projects, three have completed and one has cancelled at the end of June, four are expected to complete by Q4 2023, and one is expected to complete by Q1 2024.

Toronto Public Health (TPH)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Inspection Management - Implementation	2.264	0.359	15.9%	1.326	58.6%	Y	R	#1	7.122	1.707
Infectious Disease Management and Surveillance	0.744	0.000	0.0%	0.744	100.0%	G	G	#2	6.189	0.000
TCHIS Map-Us Upgrade	0.399	0.000	0.0%	0.103	25.8%	R	Y	#1	0.503	0.000
Community Health Information System	0.032	0.029	92.1%	0.029	92.1%	G	G		3.369	3.366
Sub-Total	3.439	0.388	11.3%	2.203	64.1%	-	-		17.183	5.074
Service Improvements										
Datamart Data Warehouse - Phase 3	0.051	-0.007	-13.4%	0.000	0.0%	R	G	#3	2.814	2.756
Electronic Medical Record - Phase 3	0.913	0.069	7.6%	0.539	59.1%	Y	R	#4	2.655	1.811
Ontario Seniors Dental Care Program (OSDCP)										
Dental Vans	0.369	0.293	79.3%	0.293	79.3%	G	G		0.780	0.704
Dental Clinic Renovations/New (8 sites)										
<i>Taibu CHC Location</i>	0.003	0.000	0.0%	0.000	0.0%	R	G		0.275	0.272
<i>Alton/Midland Location</i>	0.778	0.000	0.0%	0.778	100.0%	G	R	#5	0.802	0.024
<i>160 Borough Location</i>	0.129	0.050	38.8%	0.129	100.0%	G	R	#5	0.129	0.050
<i>95 Lavinia Ave</i>	0.421	0.002	0.5%	0.419	99.5%	G	R	#5	0.453	0.034
<i>Dental Clinic Expansion</i>										
<i>Scarborough Centre - (West Hill)</i>	0.309	0.265	85.7%	0.274	88.6%	G	G		0.406	0.362
<i>Dental Clinic Update</i>										
<i>791 Queen E - Sr. Dental</i>	0.509	0.027	5.3%	0.509	100.0%	G	G		0.812	0.071
<i>New Dental Clinic -</i>										
<i>East Toronto Health Partners</i>	0.829	0.000	0.0%	0.829	100.0%	G	G		0.829	0.000
<i>New Dental Clinic</i>										
<i>Scarb. Central South (Galloway)</i>	0.259	0.000	0.0%	0.000	0.0%	R	G	#6	0.660	0.000
Sub-Total	4.568	0.699	15.3%	3.769	82.5%	-	-		10.615	6.085
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	8.007	1.087	13.6%	5.972	74.6%				27.798	11.159

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspending at year-end reflects delay in hiring required contract resources. Project activities continue to move at a slower pace than originally anticipated.

Note # 2:

Project is currently on hold pending provincial review.

Note # 3:

Project completed with no spend expected in 2023.

Note # 4:

Projected year-end underspending reflects delay in hiring process.

Note # 5:

After delays in RFQ, projects are now progressing on track of the revised project schedule to complete in 2023.

Note # 6:

Project was cancelled as a location couldn't be found. As this project was funded by Ministry of Health ("Ministry"), TPH is requesting a reallocation of this funding to other Council approved Ontario Seniors Dental Care Program projects to offset project cost escalations.

Chart 1

2023 Approved Budget by Category (\$Million) \$50.16M

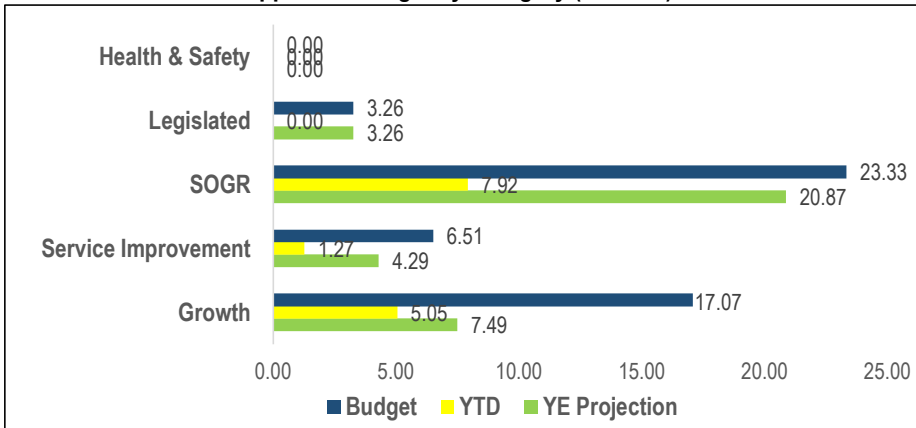


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	10
Service Improvement	1
Growth	12
Total # of Projects	24

Chart 2

Project Status - 24

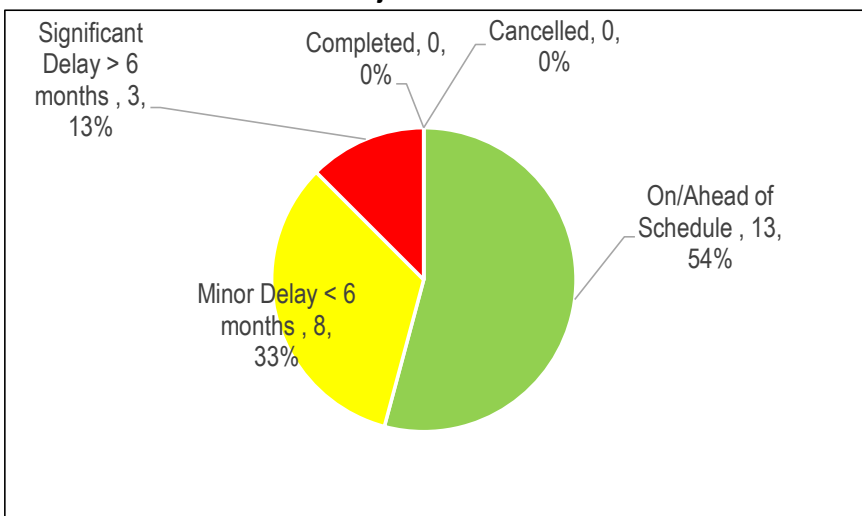


Table 2

Reason for Delay

11

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		4
Contractor Issues		
Site Conditions	1	
Co-ordination with Other Projects		2
Community Consultation		
Other*	2	2
Total # of Projects	3	8

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.68	20.12	7.36		

Reasons for "Other*" Projects Delay:

- *Perth Dupont Relocation - Construction* - Due to delays in coming to an agreement between The City's and Developer's legal team on the timeframe when TPL can occupy the building to start construction has delayed the project.
- *Parkdale Reconstruction Design* project has been temporarily put on hold.
- Phase 2 of *Richview Building Elements (SOGR)* has been deferred to 2024 as it requires city approval (permit to discharge the water).
- *Technology Asset Management Program* - Rollout of computer hardware replacement is awaiting results of product testing.

Toronto Public Library (LIB)

Key Discussion Points :

- Toronto Public Library is projecting 2023 year-end spend of \$35.909 million, or 71.6% of its 2023 Approved Capital Budget of \$50.161 million. This is mainly attributed to delays in the following projects:
 - Acquiring site plan approvals for the *Centennial Renovation & Expansion* project,
 - Acquiring building occupancy for the *Perth Dupont Branch Relocation* project due to legal agreements between stakeholders,
 - Issuing construction tender for the *Dawes Road Reconstruction & Expansion* project,
 - Finalizing the design specification requirements for various SOGR work within the *Toronto Reference Library Renovation* project, and
 - Due to *Service and Digital Modernization* project work slowing down as co-ordination with other technology improvement projects is required.
- There have been expenses incurred for three SOGR projects with no budgets (*Albert Campbell Renovation - Construction, North York Central Library Phase 2, York Woods Renovation*) due to deficiencies and potential delays in claims. In-year budget adjustments will be considered in Q3. Capital expenditures are monitored and managed on an on-going basis to ensure that spending is within the approved budget.

Toronto Public Library (LIB)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Multi-Branch Minor Reno Prog (Accessibility)	3.260	0.000	0.0%	3.260	100.0%	⊕	⊕		7.662	1.959
Sub-Total	3.260	0.000	0.0%	3.260	100.0%	-	-		7.662	1.959
State of Good Repair										
Albert Campbell Renovation - Construction	0.000	0.160		0.446			⊕	#1	21.469	21.629
Digital Experiences	2.095	0.132	6.3%	0.864	41.2%	⊕	⊕	#2	8.341	3.542
Multi-Branch Minor Reno Prog	8.887	2.880	32.4%	8.887	100.0%	⊕	⊕		26.974	18.798
North York Central Library Phase 2	0.000	0.313		0.363			⊕	#3	13.844	14.157
Northern District Exterior	3.164	1.272	40.2%	3.164	100.0%	⊕	⊕		2.205	1.314
Richview Building Elements (SOGR)	1.212	0.011	0.9%	0.363	30.0%	⊕	⊕	#4	3.546	0.110
Technology Asset Management Prog	5.070	1.712	33.8%	3.957	78.0%	⊕	⊕	#5	25.452	14.147
Toronto Reference Library Renovation	2.400	0.528	22.0%	1.248	52.0%	⊕	⊕	#6	10.710	2.862
Wychwood Library Renovation	0.500	0.130	26.1%	0.500	100.0%	⊕	⊕		15.796	14.873
York Woods Renovation	0.000	0.781		1.073			⊕	#7	13.945	14.725
Sub-Total	23.328	7.919	33.9%	20.866	89.4%	-	-		142.281	106.157
Service Improvements										
Service and Digital Modernization	6.506	1.267	19.5%	4.293	66.0%	⊕	⊕	#8	20.628	5.654
Sub-Total	6.506	1.267	19.5%	4.293	66.0%	-	-		20.628	5.654
Growth Related										
Bridlewood Branch Relocation	4.862	3.241	66.7%	4.862	100.0%	⊕	⊕		9.787	3.819
Centennial Renovation & Expansion - Construction	3.500	0.051	1.5%	0.051	1.5%	⊕	⊕	#9	21.613	0.934
Dawes Road Reconstruction & Expansion	2.534	0.199	7.8%	0.211	8.3%	⊕	⊕	#10	36.206	6.720
Deer Park Relocation and Expansion - Design	0.144	0.000	0.0%	0.144	100.0%	⊕	⊕		0.144	0.000
Ethennonhawahstihnen' Library - Bayview Library Relocation	0.500	0.314	62.7%	0.500	100.0%	⊕	⊕		15.957	15.771
Etobicoke New Construction - Design	0.564	0.900	159.6%	1.164	206.4%	⊕	⊕		1.463	1.199
Lillian H. Smith Renovation - Design	0.200	0.029	14.6%	0.092	46.2%	⊕	⊕	#11	3.000	0.029
Maryvale Relocation	0.435	0.065	14.9%	0.100	23.0%	⊕	⊕		3.333	2.777
Parkdale Reconstruction - Design	0.502	0.000	0.0%	0.000	0.0%	⊕	⊕	#12	1.719	0.000
Perth Dupont Relocation - Construction	3.359	0.004	0.1%	0.004	0.1%	⊕	⊕	#13	5.897	1.324
Pleasant View Library Renovation & Expansion - Design	0.368	0.224	60.8%	0.338	92.0%	⊕	⊕		4.775	0.492
St. Lawrence Relocation & Expansion - Design	0.100	0.025	25.0%	0.025	25.0%	⊕	⊕	#14	1.932	0.025
Sub-Total	17.068	5.050	29.6%	7.491	43.9%	-	-		105.826	33.090
Total	50.161	14.237	28.4%	35.909	71.6%				276.397	146.860

On Time	⊕	On Budget	⊕
On/Ahead of Schedule	⊕	>70% of Approved Cash Flow	⊕
Minor Delay < 6 months	⊕	Between 50% and 70%	⊕
Significant Delay > 6 months	⊕	< 50% or >100% of Approved Cash Flow	⊕

- Note # 1: Albert Campbell Renovation - Construction**
Expenses incurred due to deficiencies and potential delays in claims. Budget adjustment to be considered in Q3.
- Note # 2: Digital Experiences**
Project deferred to 2024 due to competing priorities.
- Note # 3: North York Central Library Phase 2**
Expenses incurred due to deficiencies and potential delays in claims. Budget adjustment to be considered in Q3.
- Note # 4: Richview Building Elements (SOGR)**
Phase 1 (waterproofing system) will be done in 2023. Phase 2 deferred to 2024 as it requires city approval (permit to discharge the water).
- Note # 5: Technology Asset Management Prog**
Rollout of computer hardware replacement awaiting results of product testing.
- Note # 6: Toronto Reference Library Renovation**
Tender for construction of renovation deferred to 2024 due to rescoping.
- Note # 7: York Woods Renovation**
Expenses incurred due to deficiencies and potential delays in claims. Budget adjustment to be considered in Q3.
- Note # 8: Service and Digital Modernization**
Project work has slowed down as co-ordination with other projects is required.
- Note # 9: Centennial Renovation & Expansion - Construction**
Delay due to City providing site plan approval.
- Note # 10: Dawes Road Reconstruction & Expansion**
Construction tender targeted in Q4. Construction to start in 2024.
- Note # 11: Lillian H. Smith Renovation - Design**
RFP for Architectural feasibility targeted in Q4 after completion of due diligence and energy audit.
- Note # 12: Parkdale Reconstruction - Design**
Project is put on hold.
- Note # 13: Perth Dupont Relocation - Construction**
Delay due to agreement between City and Developer's lawyers on when TPL can occupy the building to start construction.
- Note # 14: St. Lawrence Relocation & Expansion - Design**
RFP for architectural services is dependent on determining city partnership.

Chart 1
2023 Approved Budget by Category \$1,449.22M

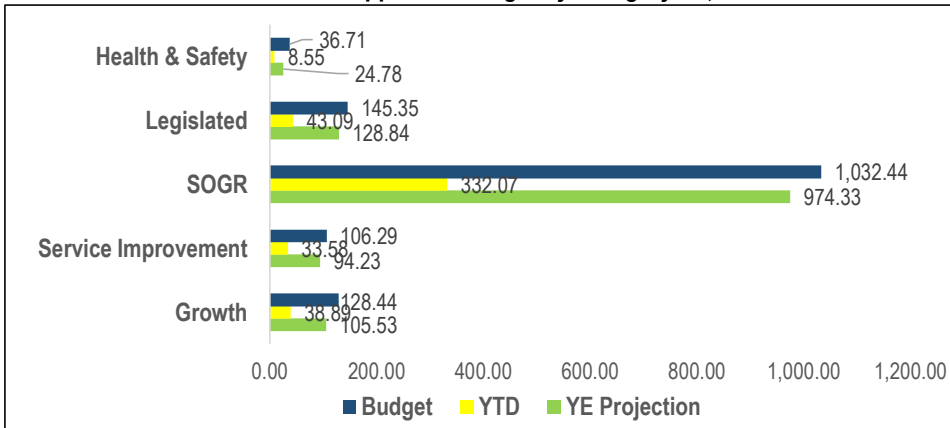


Table 1
2023 Active Projects by Category

Health & Safety	9
Legislated	8
SOGR	37
Service Improvement	19
Growth	10
Total # of Projects	83

Chart 2
Project Status - 83

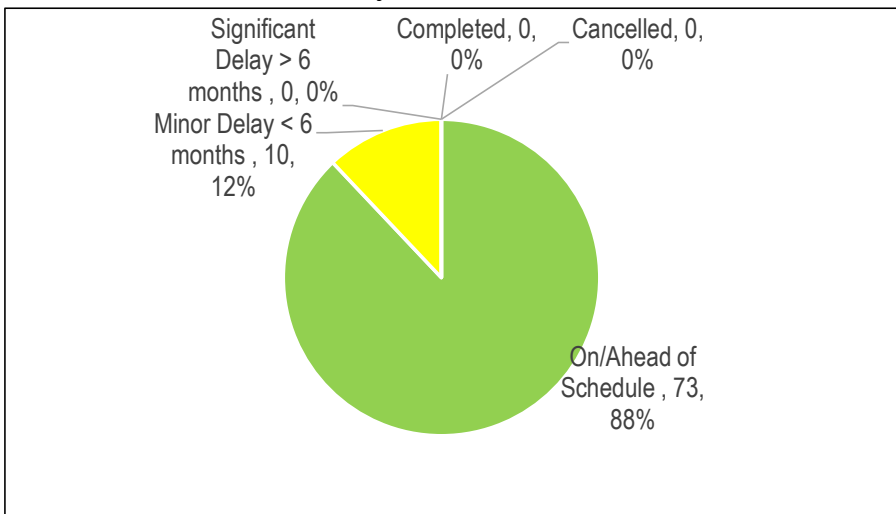


Table 2

Reason for Delay	10	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		1
Co-ordination with Other Projects		3
Community Consultation		
Other*		4
Total # of Projects		10

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
921.85	527.37			

Key Discussion Points: (Please provide reason for delay)

- As at June 30, 2023, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$456.2 million, representing 32% of its adjusted 2023 Capital Budget of \$1.449 billion. The 2023 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting an 91.6% spending rate or \$1.328 billion at year end, leaving approximately \$121.5 million unspent.
- Comprising of the Base Program and Transit Expansion projects, the Base Program incurred expenditures of approximately \$418.2 million during the first six months of 2023, or approximately 30.7% of the adjusted 2023 Capital Budget of \$1.362 billion. The Base Program is projecting to spend approximately 92.6% or \$1.262 billion by year-end.
- The Transit Expansion projects incurred expenditures of approximately \$38.0 million or 43.4% of the adjusted 2023 Capital Budget of \$87.4 million and is spending is projected to be approximately \$66.1 million or 75.6% by year-end.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Power Dist. H&S	0.184	0.113	61.5%	0.184	100.0%	Ⓞ	Ⓞ		1.039	0.783
Finishes-H&S	0.417	0.536	128.6%	1.527	366.2%	Ⓜ	Ⓞ		3.952	3.371
Fire Ventilation Upgrades & Second Exits - H&S	24.803	6.040	24.4%	16.924	68.2%	Ⓞ	Ⓞ	#1	167.614	23.846
Streetcar Overhaul - H&S	3.010	0.187	6.2%	0.226	7.5%	Ⓜ	Ⓞ		16.940	1.160
Subway Car Overhaul - H&S	0.000	0.000		0.000			Ⓞ		0.174	0.174
Computer Equipment And Software - H&S	3.602	0.678	18.8%	2.015	55.9%	Ⓞ	Ⓞ	#2	8.569	3.825
Other Buildings - H&S	0.948	0.261	27.6%	0.823	86.8%	Ⓞ	Ⓞ		97.236	2.951
Bus Overhaul - H&S	1.615	0.502	31.1%	0.955	59.1%	Ⓞ	Ⓞ		2.505	1.392
Safety and Reliability	2.130	0.231	10.8%	2.130	100.0%	Ⓞ	Ⓞ		12.779	1.902
Sub-Total	36.709	8.548	23.3%	24.784	67.5%	-	-		310.808	39.403
Legislated										
Communications - Legislated	0.650	0.118	18.1%	0.554	85.2%	Ⓞ	Ⓞ		19.487	15.400
Equipment-Legislated	1.588	1.018	64.1%	1.818	114.5%	Ⓜ	Ⓞ		62.073	23.190
Streetcar Network-Legislated	0.290	0.486	167.7%	0.846	291.7%	Ⓜ	Ⓞ		54.934	52.514
Easier Access-Phase III	116.438	34.631	29.7%	107.217	92.1%	Ⓞ	Ⓞ		1,123.733	575.455
Subway Car Overhaul - Legislated (AODA)	5.201	0.001	0.0%	0.000	0.0%	Ⓜ	Ⓞ	#3	22.102	8.964
Subway Asbestos Removal	12.678	3.257	25.7%	9.621	75.9%	Ⓞ	Ⓞ		153.587	88.698
Other Service Planning - Legislated	3.648	0.708	19.4%	2.958	81.1%	Ⓞ	Ⓞ		29.937	13.699
Other Buildings - Legislated	4.856	2.871	59.1%	5.830	120.0%	Ⓜ	Ⓞ		84.276	53.301
Sub-Total	145.349	43.089	29.6%	128.843	88.6%	-	-		1,550.129	831.221
State of Good Repair										
Subway Track - SOGR	30.783	18.055	58.7%	30.783	100.0%	Ⓞ	Ⓞ		334.923	289.187
Surface Track - SOGR	47.155	8.160	17.3%	39.744	84.3%	Ⓞ	Ⓞ	#4	243.796	250.823
Traction Power-Variou - SOGR	22.457	9.911	44.1%	25.728	114.6%	Ⓜ	Ⓞ		415.121	375.712
Power Dist. SOGR	7.833	2.497	31.9%	7.723	98.6%	Ⓞ	Ⓞ		245.266	146.379
Communications-SOGR	14.088	5.250	37.3%	10.674	75.8%	Ⓞ	Ⓞ		190.477	151.437
Signal Systems	18.208	5.768	31.7%	18.208	100.0%	Ⓞ	Ⓞ		252.490	201.427
Finishes-SOGR	24.638	5.607	22.8%	23.430	95.1%	Ⓞ	Ⓞ		286.346	220.704
Equipment-SOGR	107.906	37.816	35.0%	132.850	123.1%	Ⓜ	Ⓞ		629.566	391.767
On-Grade Paving Rehabilitation	11.337	2.979	26.3%	12.507	110.3%	Ⓜ	Ⓞ		171.340	130.448
Bridges And Tunnels-Variou	44.428	14.639	32.9%	44.526	100.2%	Ⓞ	Ⓞ		519.222	396.107
Fire Ventilation Upgrades & Second Exits - SOGR	13.105	0.670	5.1%	12.610	96.2%	Ⓞ	Ⓞ		388.205	361.985
Purchase of Wheel Trans	26.979	6.388	23.7%	21.290	78.9%	Ⓞ	Ⓞ		92.269	49.916
Purchase Of Subway Cars - SOGR	1.633	0.725	44.4%	1.187	72.7%	Ⓞ	Ⓞ		1,717.209	1,157.256
Streetcar Overhaul - SOGR	15.304	7.219	47.2%	20.341	132.9%	Ⓜ	Ⓞ		41.323	19.396
Subway Car Overhaul - SOGR	23.773	16.985	71.4%	23.773	100.0%	Ⓞ	Ⓞ		521.460	224.863
Automotive Non-Revenue Vehicle Replace - SOGR	5.739	1.832	31.9%	5.739	100.0%	Ⓞ	Ⓞ		62.446	16.719
Rail Non Revenue Vehicle Overhaul	1.822	0.527	28.9%	1.553	85.2%	Ⓞ	Ⓞ		30.361	17.662
Rail Non-Revenue Vehicle Purchase - SOGR	1.157	0.129	11.1%	0.527	45.6%	Ⓜ	Ⓞ		64.613	19.132
Tools And Shop Equipment	8.198	2.930	35.7%	9.208	112.3%	Ⓜ	Ⓞ		43.545	29.521
Revenue & Fare Handling Equipment -SOGR	11.345	0.093	0.8%	8.345	73.6%	Ⓞ	Ⓞ		78.296	56.793
Computer Equipment And Software - SOGR	68.089	17.699	26.0%	48.303	70.9%	Ⓞ	Ⓞ	#5	607.067	351.192
Other Furniture And Office Equipment	0.477	0.037	7.8%	0.477	100.0%	Ⓞ	Ⓞ		4.643	3.891
Other Service Planning - SOGR	3.600	1.134	31.5%	3.449	95.8%	Ⓞ	Ⓞ		30.995	15.170
Transit Shelters & Loops	0.363	0.000	0.1%	0.363	100.0%	Ⓞ	Ⓞ		3.357	2.448
Other Buildings - SOGR	28.867	18.675	64.7%	34.213	118.5%	Ⓜ	Ⓞ		797.197	482.825
Purchase of Buses -SOGR	298.162	68.192	22.9%	246.456	82.7%	Ⓞ	Ⓞ	#6	1,131.903	297.865
Bus Overhaul - SOGR	63.376	32.769	51.7%	69.623	109.9%	Ⓜ	Ⓞ		597.878	523.377
Other Maintenance Equipment	3.560	0.014	0.4%	2.027	56.9%	Ⓞ	Ⓞ		11.133	6.241
Purchase of Streetcars - SOGR	8.075	2.691	33.3%	8.075	100.0%	Ⓞ	Ⓞ		1,109.502	1,104.118
POP Legacy Fare Collection	0.678	0.064	9.4%	0.678	100.0%	Ⓞ	Ⓞ		4.028	3.414
ATC Resignalling - YUS Line	35.598	20.389	57.3%	33.882	95.2%	Ⓞ	Ⓞ		710.158	660.626
ATC Resignalling - Bloor/Danforth Line	14.596	5.125	35.1%	9.077	62.2%	Ⓞ	Ⓞ	#4	624.850	10.275
Leslie Barns	0.566	0.857	151.4%	0.974	172.1%	Ⓜ	Ⓞ		523.489	516.314
TR Yard And Tail Track Accommodation	30.335	12.799	42.2%	32.030	105.6%	Ⓜ	Ⓞ		509.136	410.033

Toronto Transit Commission (TTC)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Warehouse Consolidation	0.711	0.013	1.8%	0.339	47.7%	R	G		5.338	4.640
Corporate Initiatives - CLA	10.139	0.191	1.9%	10.161	100.2%	G	G		44.019	1.321
Scarborough Subway Extension	27.355	3.241	11.8%	23.461	85.8%	G	G		146.210	96.179
Sub-Total	1,032.436	332.070	32.2%	974.332	94.4%	-	-		13,189.172	8,997.163
Service Improvements										
Subway Track - Service Improvement	0.018	0.006	33.1%	0.018	100.0%	G	G		5.814	5.722
Surface Track - Service Improvement	6.523	3.400	52.1%	9.584	146.9%	R	G		128.090	21.843
Traction Power-Variou - SI	2.048	1.034	50.5%	2.048	100.0%	G	G		8.134	2.113
Power Dist. Service Improvement	0.228	0.028	12.3%	0.228	100.0%	G	G		1.851	1.397
Communications-Service Improvement	0.708	0.002	0.3%	0.002	0.3%	R	G		1.575	0.870
Finishes-Service Improvement	0.620	0.176	28.5%	0.475	76.7%	G	G		4.078	0.725
Equipment-Service Improvement	1.200	0.030	2.5%	0.454	37.8%	R	Y	#4	2.500	0.030
Streetcar Overhaul - Service Improvement	0.491	0.000	0.0%	0.013	2.6%	R	G		2.257	0.000
Automotive Non-Revenue Vehicle Replace - Service Imp.	3.974	1.067	26.8%	3.974	100.0%	G	G		26.762	12.778
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.602	0.006	1.0%	0.035	5.7%	R	G		13.499	0.237
Computer Equipment And Software - Service Improvement	8.456	2.014	23.8%	7.173	84.8%	G	G		21.703	10.208
Other Service Planning - Service Improvement	9.303	1.500	16.1%	4.284	46.1%	R	G		84.344	34.511
Other Buildings - Service Improvement	12.421	3.936	31.7%	9.789	78.8%	G	G		130.541	94.967
Purchase of Buses - Service Improvement	1.248	0.050	4.0%	1.248	100.0%	G	G		109.430	107.621
Kipling Station Improvements	0.277	0.167	60.4%	0.277	100.0%	G	G		14.617	14.507
Bicycle Parking At Stations	0.065	0.051	79.2%	0.043	66.2%	Y	G		0.955	0.941
Yonge-Bloor Capacity Enhancement	19.351	5.051	26.1%	18.422	95.2%	G	G		1,440.109	65.126
Line 1 Capacity Enhancement	25.426	9.252	36.4%	23.069	90.7%	G	G		1,430.313	49.564
Line 2 Capacity Enhancement	13.334	5.814	43.6%	13.090	98.2%	G	G		867.156	25.419
Sub-Total	106.293	33.584	31.6%	94.226	88.6%	-	-		4,293.730	448.579
Growth Related										
Bus Rapid Transit- Growth	0.052	0.007	13.5%	0.052	99.9%	G	G		37.168	37.123
Sheppard Subway	0.500	0.000	0.0%	0.300	60.0%	Y	G		968.856	965.151
Purchase Of Subway Cars - Growth	0.676	0.289	42.7%	0.436	64.5%	Y	G		254.493	3.830
Other Service Planning - Growth	0.569	0.000	0.0%	0.125	22.0%	R	G		1.931	0.586
Other Buildings - Growth	8.434	0.608	7.2%	3.005	35.6%	R	G		358.287	302.664
Purchase of Streetcars - Growth	49.114	0.826	1.7%	54.044	110.0%	R	G		468.000	137.881
PRESTO Farecard Implementation	8.500	2.197	25.8%	4.500	52.9%	Y	Y	#6	79.207	68.160
McNicoll New Bus Garage Facility	0.550	0.243	44.2%	0.478	87.0%	G	G		169.000	164.244
Spadina Subway Extension	56.061	33.689	60.1%	39.671	70.8%	Y	Y	#7	3,184.171	3,129.044
Waterfront Transit	3.979	1.036	26.0%	2.920	73.4%	G	G		54.799	22.167
Sub-Total	128.436	38.894	30.3%	105.531	82.2%	-	-		5,575.914	4,830.851
Total	1,449.222	456.186	31.5%	1,327.716	91.6%	-	-		24,919.753	15,147.217

On Time	On Budget
On/Ahead of Schedule	G >70% of Approved Cash Flow
Minor Delay < 6 months	Y Between 50% and 70%
Significant Delay > 6 months	R < 50% or > 100% of Approved Cash Flow

Note # 1:

Site Conditions

Note # 2:

Insufficient Staff Resources

Note # 3:

Ongoing review and scope refinement in the AODA Requirements – Subway Fleet project.

Note # 4:

Co-ordination with Other Projects

Note # 5:

RFQ/RFP Delayed

Note # 6:

Schedule deferral

Note # 7:

Project close out costs

Chart 1

2023 Approved Budget by Category (\$Million) \$32.69M

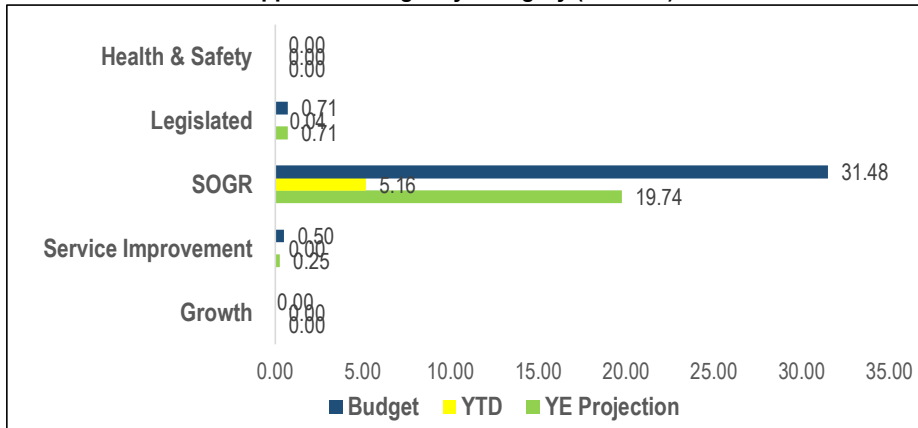


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	6
Service Improvement	1
Growth	
Total # of Projects	8

Chart 2

Project Status - 8

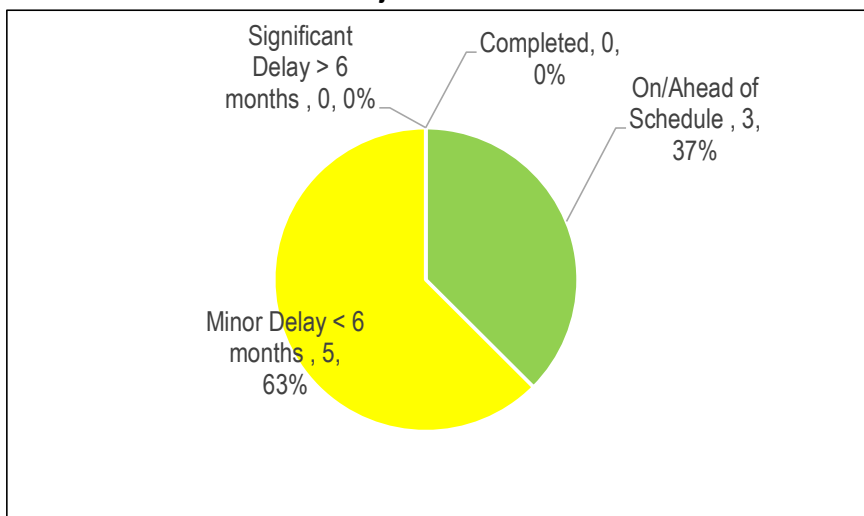


Table 2

Reason for Delay

5

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		4
Community Consultation		
Other*		
Total # of Projects		5

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
13.15	19.54			

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$5.203 million or 15.9% YTD and is projecting to spend \$20.709 million or 63.4% of its 2023 Council Approved Capital Budget by end of 2023.
- Procurement issues and co-ordination with other projects have resulted in minor delays in some projects. Most projects are in various stages of design, tender and construction.
- The Welcome Area Construction project experienced procurement delays associated with the completion of multiple procurement phases and contracting. The construction management contract is being finalized and the project is expected to begin this fall.

Toronto Zoo (ZOO)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Winter Accessibility	0.715	0.040	5.6%	0.715	100.0%	Ⓞ	Ⓜ	1	1.327	0.652
Sub-Total	0.715	0.040	5.6%	0.715	100.0%	-	-		1.327	0.652
State of Good Repair										
Building & Services Refurbishment	5.378	2.129	39.6%	4.600	85.5%	Ⓞ	Ⓜ	2	5.034	2.129
Exhibit Refurbishment	8.432	0.703	8.3%	5.937	70.4%	Ⓜ	Ⓜ	2	5.937	0.703
Grounds and Visitor Improvement	4.519	1.450	32.1%	4.475	99.0%	Ⓞ	Ⓜ	2	4.475	1.450
Information Systems	1.497	0.724	48.4%	1.100	73.5%	Ⓞ	Ⓞ		1.100	0.724
Welcome Area - Design	0.633	0.156	24.7%	0.633	100.0%	Ⓞ	Ⓞ		1.888	1.412
Welcome Area - Phase A Construction	11.016	0.000	0.0%	3.000	27.2%	Ⓡ	Ⓞ	3	29.327	0.004
Sub-Total	31.475	5.163	16.4%	19.745	62.7%	-	-		47.761	6.423
Service Improvements										
Savanna Indoor Winter Holding & Viewing Design	0.500	0.000	0.0%	0.250	50.0%	Ⓜ	Ⓜ	4	1.000	0.000
Sub-Total	0.500	0.000	0.0%	0.250	50.0%	-	-		1.000	0.000
Total	32.690	5.203	15.9%	20.709	63.4%				50.088	7.075

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓡ	< 50% or > 100% of Approved Cash Flow	Ⓡ

Note # 1:

The Winter Accessibility project is delayed to allow replacement of the other main arterial boardwalk on site. The project is expected to commence later in 2023.

Note # 2:

These projects are delayed as a result of co-ordination with other projects. Projects are in various stages of design, tender and construction.

Note # 3:

The Welcome Area Construction project is delayed due to procurement issues, the project has been awarded and is currently in the pre-construction phase.

Note # 4:

The Savanna Indoor Winter Holding & Viewing Design project is experiencing minor delays due to procurement issues. The project is currently in the concept design phase.

Chart 1

2023 Approved Budget by Category (\$Million) \$0.31M

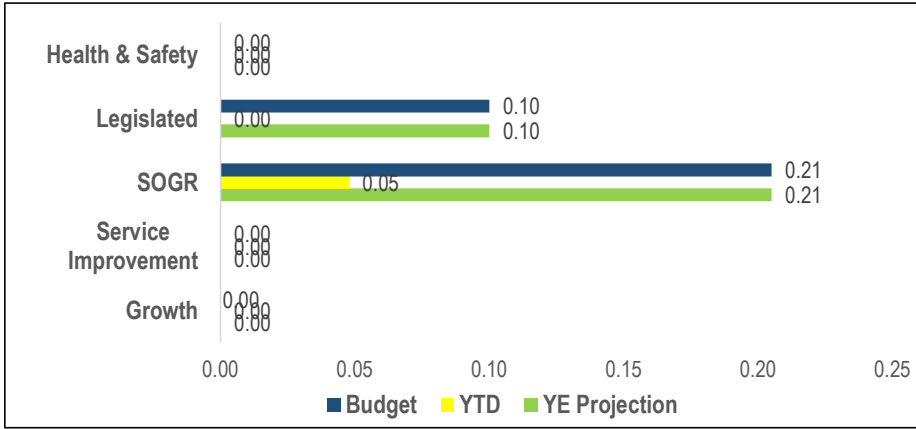


Table 1

2023 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	1
Service Improvement	
Growth	
Total # of Projects	2

Chart 2

Project Status - 2

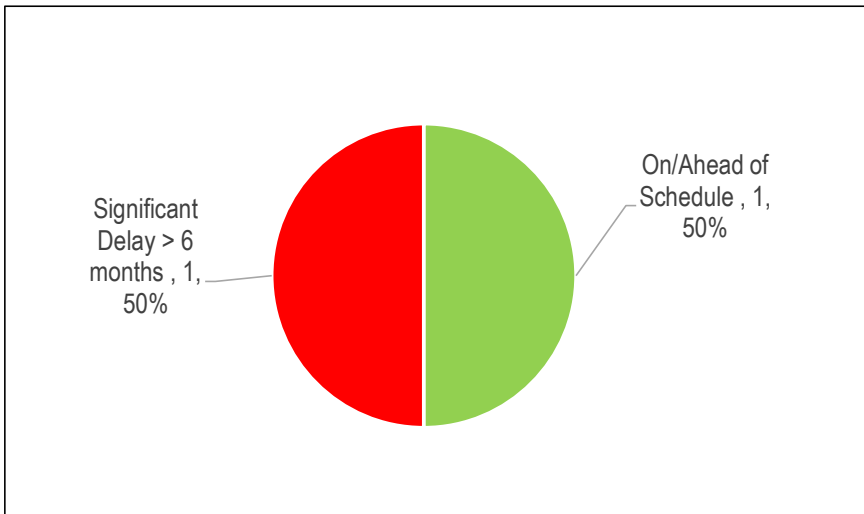


Table 2

Reason for Delay

1

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation	1	
Other*		
Total # of Projects	1	

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.21		0.10		

Key Discussion Points:

- City Council approved a capital project of \$100,000 for the cost of new signage as a result of Dundas Street renaming process. The new signage was initially expected to be procured and installed by December 2022.
- A Community Advisory Committee has been formed and City staff are planning to report back to City Council with recommended new names to rename Dundas Street. Therefore, the signage project will be further delayed until City staff submit final recommendations for consideration by City Council in 2023.

Yonge-Dundas Square (YDS)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	8.339
Legislated										
Legislated Project Name										
YONGE DUNDAS SQUARE SIGN	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓢ	#1	0.100	0.000
Sub-Total	0.100	0.000	0.0%	0.100	100.0%	-	-		0.100	0.000
State of Good Repair										
SOGR Project Name										
SOGR Project Name	0.205	0.048	23.3%	0.205	100.0%	Ⓞ	Ⓞ		0.205	0.048
Sub-Total	0.205	0.048	23.3%	0.205	100.0%	-	-		0.205	0.048
Service Improvements										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	0.305	0.048	15.6%	0.305	100.0%				0.305	8.387

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

A Community Advisory Committee has been formed and City staff are planning to report back to City Council with recommended new names to rename Dundas Street. Therefore, the signage project will be further delayed until City staff submit final recommendations for consideration by City Council in 2023.

**2023 Capital Spending by Program
Rate Supported Programs**

Program		2023 Approved Cash Flow	2023 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Projection	% at Year End		
SWMS	4M-2023	90.82	8.49	75.69	83.3%		Ⓞ
	Q2-2023	90.82	16.44	74.32	81.8%	↓	Ⓞ
TPA	4M-2023	82.46	4.41	75.83	92.0%		Ⓞ
	Q2-2023	82.46	8.24	70.06	85.0%	↓	Ⓞ
Toronto Water	4M-2023	1,388.98	184.06	1,197.51	86.2%		Ⓞ
	Q2-2023	1,388.98	354.07	1,173.61	84.5%	↓	Ⓞ
TOTAL	4M-2023	1,562.26	196.96	1,349.03	86.4%		Ⓞ
	Q2-2023	1,562.26	378.74	1,317.99	84.4%	↓	Ⓞ
 >70% between 50% and 70% < 50% or > 100%							

For the six months ended June 30, 2023, the capital expenditures for Rate Supported Programs totalled \$378.7 million of their collective 2023 Approved Capital Budget of \$1562.3 million. Spending is expected to increase to \$1318.0 million (84.4%) by year-end. 3 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Water, Solid Waste Management Services, and Toronto Parking Authority.

Chart 1
2023 Approved Budget by Category \$90.82M

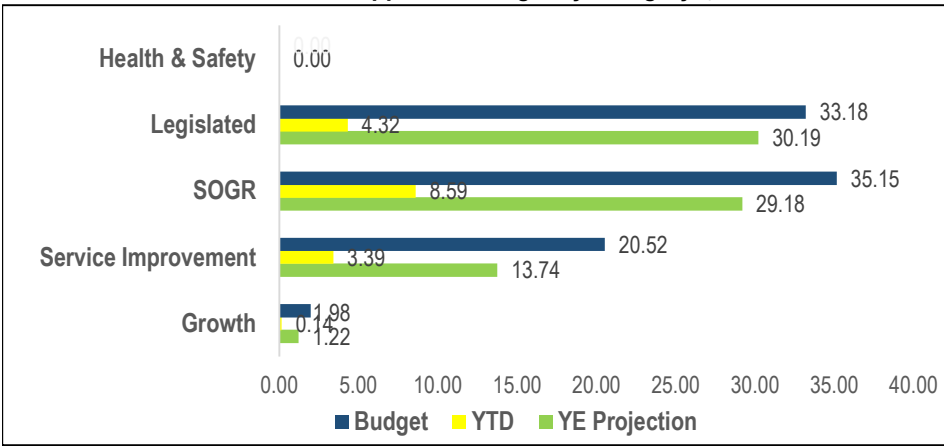


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	7
Service Improvement	10
Growth	2
Total # of Projects	22

Chart 2
Project Status - 22

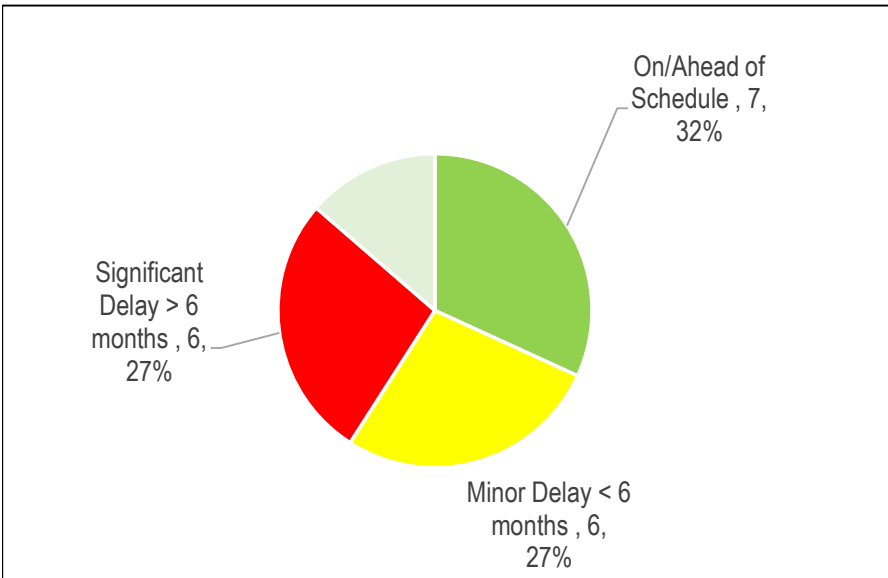


Table 2

Reason for Delay	12	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*	5	5
Total # of Projects	6	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
64.64	18.31	7.87		

*** Reasons for "Other" Projects Delay:**

- **Major delay for CNG Refuel Station Installation** - Delay due to unsuccessful bidders in the first posting for the Bermondsey Yard Garage Retrofit for CNG Vehicles, tender reissued and approved March 28, 2018. Base scope commissioning completed December 2018 with additional construction efforts required due to regulatory changes released in November 2018 which resulted in the requirement for additional facility upgrades. Construction activities for additional upgrades were expected to be completed June 2022 with warranty period ending July 2024. Currently waiting for the consultant provide Operations & Maintenance Package. Review of year-end spend projections at Q3 and provide mitigation strategies at during Q3 variance reporting if required.
- **Major delay for SWM IT Application Initiatives; Dufferin Waste Facility Site Improvement; Renewable Natural Gas & Fleet Technology Enhancements** (see Notes 1, 2, 3 & 4 on "Projects by Category")
- **Minor delay for Collection Yard Asset Management** - The Bermondsey Yard, Yonge Yard and Yard General projects are overall on track. However, the Ingram Yard project which is the bulk of the anticipated yearly spending including the Ingram Yard GARAGE RETROFIT CNG project is slightly delayed due to the additional scope items being added to the project and the shop drawing review taking longer than expected. The INY Ceiling Finishes and Door Rehab project is on track. Overall the projects are on track. However, the BTY LIGHTING AND PANEL RENEWAL-C, BT GARAGE CNG RETROFIT-E-POA, BTY HVAC & PLUMBING RENEWAL - 2023 and BTY Building & Site Elements Rehab projects are delayed. The projects have been pushed to 2024 due to insufficient staff resources. The following two projects were accelerated to 2023; the YOY ROOF REHAB-C project and the YOY HVAC; resulting in over-expenditures.

Solid Waste Management (SOL)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Green Lane Landfill	22.801	1.570	6.9%	22.801	100.0%	Ⓞ	Ⓞ		202.527	135.205
Perpetual Care of Landfills	9.178	2.744	29.9%	7.190	78.3%	Ⓞ	Ⓞ		87.002	55.174
Landfill Capacity Development	1.200	0.008	0.7%	0.200	16.7%	Ⓡ	Ⓨ		1.795	0.363
Sub-Total	33.179	4.322	13.0%	30.191	91.0%	-	-		291.324	190.742
State of Good Repair										
Collection Yard Asset Management	6.452	0.424	6.6%	5.162	80.0%	Ⓞ	Ⓨ		10.437	4.900
Transfer Station Asset Management	23.014	7.420	32.2%	21.073	91.6%	Ⓞ	Ⓞ		239.268	77.150
Diversion Facilities Asset Management	0.187	0.052	28.0%	0.125	66.5%	Ⓨ	Ⓡ		2.995	2.748
Organics Processing Facility Asset Management	4.043	0.689	17.1%	2.657	65.7%	Ⓨ	Ⓞ		32.149	3.131
Dufferin Waste Facility Site Improvement	0.872	0.000	0.0%	0.160	18.3%	Ⓡ	Ⓡ	#1	50.132	1.037
Renewable Natural Gas	0.345	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	0.891	0.000
New Fleet	0.236	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ		1.671	0.520
Sub-Total	35.149	8.587	24.4%	29.177	83.0%	-	-		337.543	89.485
Service Improvements										
CNG Refuel Station Installation	0.018	0.000	0.0%	0.019	106.5%	Ⓡ	Ⓡ		1.071	1.039
Diversion Systems	3.471	0.999	28.8%	3.025	87.1%	Ⓞ	Ⓞ		83.114	53.522
Landfill Gas Utilization	0.028	0.005	19.4%	0.019	68.6%	Ⓨ	Ⓞ		68.512	0.469
Construction of Biogas Utilization at Disco & Dufferin	0.068	0.011	16.5%	0.044	64.6%	Ⓨ	Ⓞ		3.243	3.118
Long Term Waste Management Strategy	8.659	1.607	18.6%	5.158	59.6%	Ⓨ	Ⓨ		49.854	23.808
SWM IT Application Initiatives	5.709	0.418	7.3%	3.299	57.8%	Ⓨ	Ⓡ	#3	38.532	7.604
IT Corporate Initiatives	0.885	0.083	9.4%	0.649	73.3%	Ⓞ	Ⓞ		8.468	8.041
Two-Way Radio Replacement	0.000	0.000		0.000			Ⓞ		0.881	0.631
Fleet Technology Enhancements	0.739	0.008	1.1%	0.300	40.6%	Ⓡ	Ⓡ	#4	3.710	0.179
Engineering Planning Studies	0.938	0.259	27.7%	1.227	130.8%	Ⓡ	Ⓨ		7.086	4.111
Sub-Total	20.515	3.391	16.5%	13.739	67.0%	-	-		264.471	102.522
Growth Related										
Dufferin OP Facility	1.156	0.027	2.4%	0.044	3.8%	Ⓡ	Ⓞ		80.386	80.179
Disco OP Facility	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ			
Organics Processing Facility	0.821	0.111	13.5%	1.171	142.7%	Ⓡ	Ⓨ		135.982	0.641
Sub-Total	1.977	0.138	7.0%	1.215	61.5%	-	-		216.368	80.820
Total	90.820	16.438	18.1%	74.323	81.8%				1,109.706	463.569

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Dufferin Waste Facility Site Improvement: Delayed due to a change in the original project scope, Net Zero requirements, approvals of site plan and building permits. AECOM's 75% submission was incomplete and additional geotechnical investigation has been requested by the consultant. Closed landfill methane gas assessment was requested by the site plan application reviewer. One project is in design phase. Various amendments to design required causing delay. Due to these delays construction will only start in 2024 with expected completion in 2027.

Note # 2:

Renewable Natural Gas - Project has yet not started. Remedial efforts will need to be undertaken at Keele Valley Landfill before work on a RNG facility can proceed. Project is delayed. PM and site Manager are reviewing options.

Note # 3:

Solid Waste Management (SOL)

SWM IT Application Initiatives - This project includes various SWMS divisional IT initiatives. Overall delays on projects are related to past resourcing capacity, data quality and COVID-related impacts/limitations.

Specifically, previously incurred delays related to CSW018-04 (Transfer Station Efficiencies) have impacted timing of project spend; Project activities still on track for go live in Q3 2023. Team is working on preparing for on-site project activities and is finalizing reports, including EPR-related reporting requirements. Cyber-security assessment processes are being initiated as well. Project is now progressing on track as per the contract's new project plan. Phase 2 (site hardware installation) may also occur more slowly than originally planned, due to impacts from unexpected scale shutdown at Ingram Transfer Station.

TSD has indicated no spend against 15 SWMS sub-projects (CSW018-05/06/11/15/16/21/26/29/30/31/32/35/38/41/42) in 2023. Sub-projects are either cancelled or completed or delayed > 6 months.

Note # 4:

Fleet Technology Enhancements - delay on this project is greater than 6 months and due largely to waiting for arbitration results regarding use of the driver facing in-dash camera. Current pilots will be reported upon by year end.

Chart 1
2023 Approved Budget by Category \$82.46M

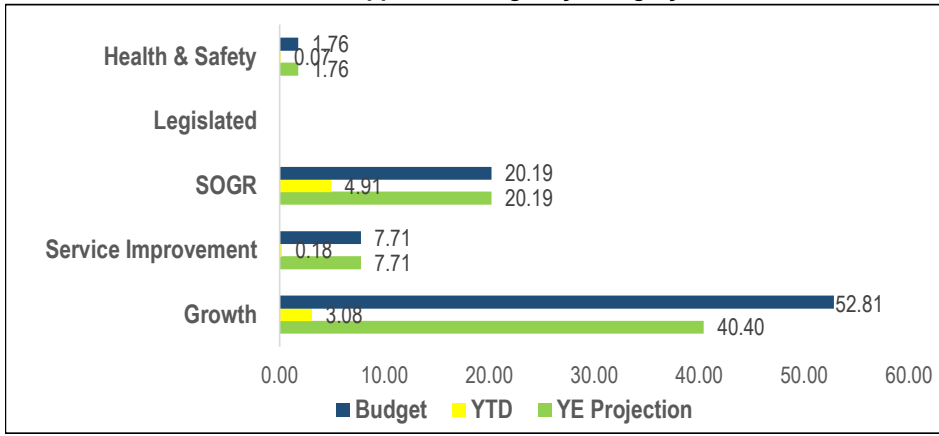


Table 1
2023 Active Projects by Category

Health & Safety	4
Legislated	
SOGR	33
Service Improvement	24
Growth	27
Total # of Projects	88

Chart 2
Project Status - 88

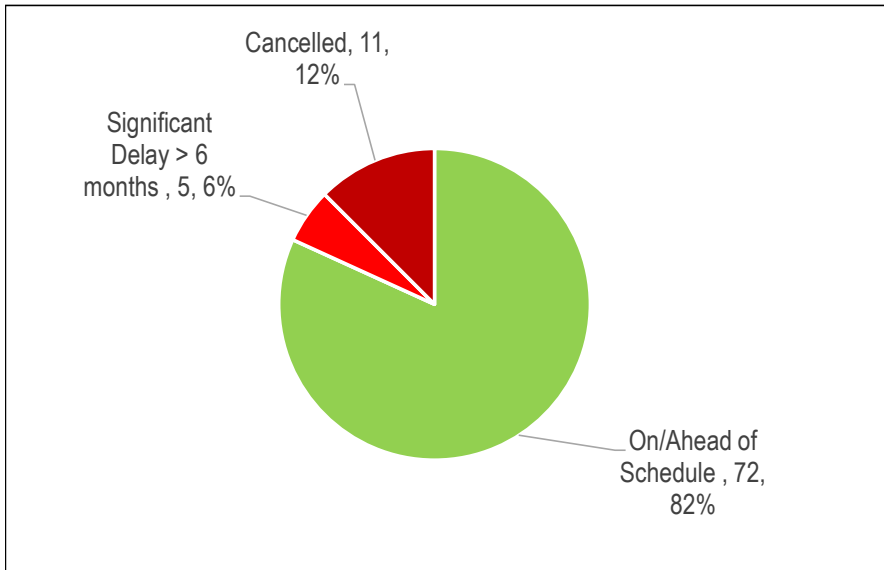


Table 2

Reason for Delay	5	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	2	
Site Conditions	1	
Co-ordination with Other Projects	2	
Community Consultation		
Other*		
Total # of Projects	5	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
68.45		11.84		2.17

Toronto Parking Authority (TPA)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Acquisition - Bessarion Community Centre (CPK371) and St. Lawrence Market North (CPK422) - Completed Garages expected to be transferred to TPA in 2023. Actuals will not be recognized by TPA until an engineering confirmation of substantial completion. Expected completion is August 2023 for Bessarion and December 2023 for St. Lawrence.

Note # 2:

The project for TPA WEBSITE REDESIGN (CPK464-04) has been delayed greater than 6 months due to Co-ordination with Other Projects and review of scope by new CIO.

Note # 3:

The projects for SCRUBBER REPLACEMENT (CPK465-03) & SWEEPER REPLACEMENT (CPK465-04) are delayed greater than 6 months due to contractor issues and the order lead time being greater than 1 year.

Note # 4:

The project for PUROLATOR INSTALLATIONS X4 (CPK464-03) are delayed greater than 6 months due to Co-ordination with Other Projects. Timelines are currently being reviewed.

Note # 5:

These projects have effectively been cancelled due to the project being consolidated into one or merged with another associated project (see Template 4 - In-year Adjustments) or temporarily deferred where TPA will determine final status including possible use of alternative in-house solutions. As of Q2, 11 projects have thus been cancelled.

Toronto Water (TW)

Chart 1
2023 Approved Budget by Category (\$Million) \$1,388.98M

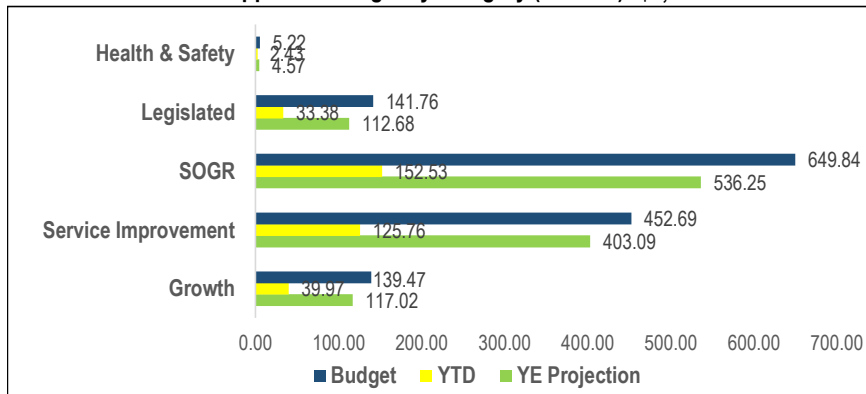


Table 1
2023 Active Projects by Category

Health & Safety	3
Legislated	7
SOGR	21
Service Improvement	17
Growth	11
Total # of Projects	59

Chart 2
Project Status - 59

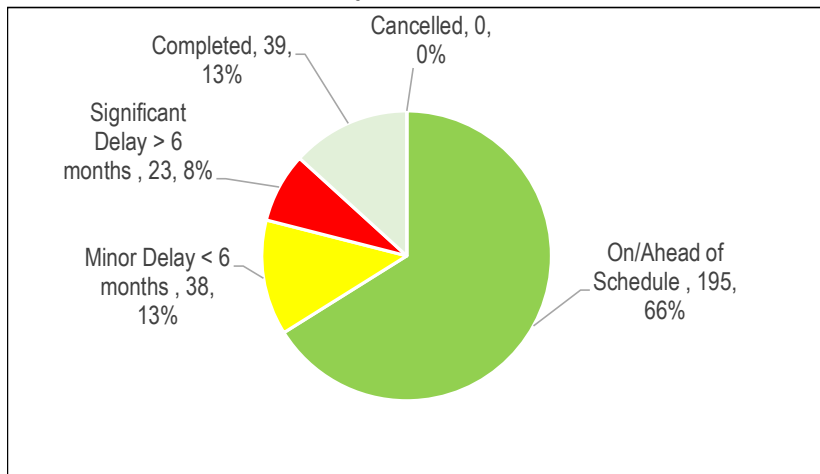


Table 2

Reason for Delay	61	
	Significant Delay	Minor Delay
Insufficient Staff Resources	3	3
Procurement Issues	3	3
RFQ/RFP Delayed	2	2
Contractor Issues	1	7
Site Conditions	1	6
Co-ordination with Other Projects	1	7
Community Consultation		
Other*	12	10
Total # of Projects	23	38

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,225.67	121.62	36.02	5.67	

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 22 projects due to extended or pending scoping or design phase in order to address infrastructure needs or complete required site investigations, issues experienced during procurement phase, one project not being required in 2023, pending completion of shop drawings for pre-purchased equipment, pending condition assessments and need to develop procurement or project plan, need to collect data to address excess soil regulations, prolonged approval phase, additional time to acquire required permits, planned work originally intended to be procured externally undertaken by internal staff resources, and/or combination of several factors listed above.

Key Discussion Points:

- As of June 30, for year-end, Toronto Water is projecting spending of \$1.174 billion or 84.5% of the 2023 Approved Capital Budget of \$1.389 billion. The projected year-end spending rate is lower than the 10-Year Rate Model completion target for 2023 of 85.0% .
- 57.4% or \$796.819 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2023
- \$1.231 billion or 79.3% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years.

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following multi-year projects account for year to date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$128.704 million or 23.3% of the 2023 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$42.052 million or 24.9% of the 2023 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$20.793 million or 26.8% of the 2023 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$13.223 million or 30.8% of the 2023 Approved Capital Budget); Wet Weather Flow (\$30.445 million or 24.5% of the 2023 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$23.453 million or 37.7% of the 2023 Approved Capital Budget); Trunk Sewer projects (\$11.928 million or 20.6% of the 2023 Approved Budget); Improvements at Water Treatment Plants which include capital investment at Clark, Harris, Horgan, and Island Treatment Plants (\$7.271 million or 17.9% of the 2023 Approved Capital Budget); Basement Flooding Program (\$71.308 million or 32.0% of the 2023 Approved Capital Budget); and Other Capital Projects (\$4.892 million or 12.2% of the 2023 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant	2.483	1.364	54.9%	2.480	99.9%	G	G		38.164	33.982
FJ Horgan Treatment Plant	0.125	-	0.0%	0.040	32.0%	R	R	#3	0.579	-
Humber Wastewater Treatment	2.610	1.065	40.8%	2.046	78.4%	G	G		6.988	1.872
Sub-Total	5.218	2.428	46.5%	4.566	87.5%	-	-		45.731	35.854
Legislated										
Ashbridges Bay Treatment Plant	59.214	14.849	25.1%	46.433	78.4%	G	Y	#2	557.233	440.568
Highland Creek Treatment Plant	10.874	4.285	39.4%	9.984	91.8%	G	G		123.345	102.677
Humber Wastewater Treatment	7.573	1.629	21.5%	4.658	61.5%	Y	R	#3	69.707	55.743
Island Treatment Plant	1.813	0.112	6.2%	1.150	63.4%	Y	G		113.921	23.587
Pumping Stations & Forcemains	7.500	1.784	23.8%	6.393	85.2%	G	G		77.748	28.160
Water Service Replacement	54.736	10.724	19.6%	44.016	80.4%	G	G		429.320	312.860
WT - Storage & Treatment	0.050	0.002	3.0%	0.050	100.0%	G	G		1.675	1.526
Sub-Total	141.760	33.384	23.5%	112.684	79.5%	-	-		1,372.949	965.121
State of Good Repair										
Ashbridges Bay Treatment Plant	92.208	19.900	21.6%	72.949	79.1%	G	G		2,152.444	417.538
RL Clark Treatment Plant	0.441	0.036	8.1%	0.429	97.3%	G	G		18.336	14.114
RC Harris Treatment Plant	2.506	0.494	19.7%	1.724	68.8%	Y	G	#1	64.363	57.688
Highland Creek Treatment Plant	33.270	10.066	30.3%	25.892	77.8%	G	G		291.754	147.077
FJ Horgan Treatment Plant	3.223	0.330	10.3%	2.649	82.2%	G	G		25.740	7.148
Humber Wastewater Treatment	21.442	7.487	34.9%	18.756	87.5%	G	G		434.624	238.168
Island Treatment Plant	2.636	0.251	9.5%	2.469	93.7%	G	G		52.364	35.292
Linear Engineering	116.949	32.389	27.7%	104.392	89.3%	G	G		949.753	671.227
Pumping Stations & Forcemains	11.409	0.484	4.2%	5.334	46.8%	R	Y	#2	86.709	29.013
Sewer Rehabilitation	83.424	23.428	28.1%	75.605	90.6%	G	G		868.726	558.313
Sewer Replacement	17.195	1.685	9.8%	12.707	73.9%	G	G		113.831	48.362
Trunk Sewers	21.747	4.679	21.5%	16.808	77.3%	G	Y	#2	397.626	197.582
Trunk Watermains	6.496	0.408	6.3%	1.362	21.0%	R	Y	#2	40.838	5.514
Watermain Rehabilitation	71.090	4.833	6.8%	64.903	91.3%	G	G		815.732	663.968
Watermain Replacement	106.036	34.922	32.9%	93.203	87.9%	G	G		856.755	599.787
Water Service Replacement	5.747	0.451	7.8%	5.747	100.0%	G	G		48.683	33.794
WT - Storage & Treatment	30.037	8.241	27.4%	18.692	62.2%	Y	Y	#2	220.225	126.985
WTP - Plantwide	7.574	1.165	15.4%	1.483	19.6%	R	R	#3	79.833	20.667
WWF - Implementation Projects	1.227	0.018	1.5%	0.493	40.2%	R	Y	#2	82.259	35.122
WWF - Stream Restoration	14.373	1.139	7.9%	9.841	68.5%	Y	G	#1	139.621	68.473
Yards & Facilities	0.810	0.123	15.2%	0.810	100.0%	G	G		5.321	4.014
Sub-Total	649.841	152.530	23.5%	536.247	82.5%	-	-		7,745.537	3,979.846
Service Improvements										
Ashbridges Bay Treatment Plant	10.177	4.870	47.9%	9.714	95.5%	G	G		57.250	37.306
Water Meter Program (AMR)	5.023	2.281	45.4%	5.023	100.0%	G	G		243.374	226.673
Business & Technology Support	22.047	1.696	7.7%	17.393	78.9%	G	G		120.949	63.792
Basement Flooding Program	222.778	71.308	32.0%	201.578	90.5%	G	G		2,165.070	656.345
RC Harris Treatment Plant	1.312	0.023	1.8%	0.198	15.1%	R	R	#3	12.665	2.202
Highland Creek Treatment Plant	33.302	6.442	19.3%	27.501	82.6%	G	G		307.145	60.480
FJ Horgan Treatment Plant	1.492	-	0.0%	1.305	87.5%	G	G		9.928	2.369
Humber Wastewater Treatment	11.322	3.042	26.9%	9.132	80.7%	G	G		90.051	26.752
Island Treatment Plant	3.381	0.817	24.2%	1.869	55.3%	Y	G	#1	9.161	5.587
Linear Engineering	3.129	0.566	18.1%	2.085	66.6%	Y	Y	#2	20.915	7.940
Trunk Sewers	1.253	-	0.0%	1.000	79.8%	G	G		16.819	-
Trunk Watermains	0.304	0.028	9.3%	0.225	74.0%	G	G		8.788	7.452
WT - Storage & Treatment	1.465	0.650	44.4%	1.244	84.9%	G	G		44.019	40.770
WTP - Plantwide	15.740	4.042	25.7%	12.073	76.7%	G	G		193.150	18.643
WWF - Implementation Projects	88.056	19.838	22.5%	82.255	93.4%	G	G		760.414	523.479

Toronto Water (TW)

Projects by Category (Million)	2023 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
WWF -TRCA	20.380	9.449	46.4%	20.380	100.0%	Ⓞ	Ⓞ		159.404	147.744
Yards & Facilities	11.524	0.703	6.1%	10.111	87.7%	Ⓞ	Ⓞ		137.597	39.815
Sub-Total	452.686	125.756	27.8%	403.088	89.0%	-	-		4,356.699	1,867.349
Growth Related										
Ashbridges Bay Treatment Plant	4.610	1.068	0.000	4.610	100.0%	Ⓞ	Ⓞ		210.555	4.584
Island Treatment Plant	0.271	-	-	0.192	71.0%	Ⓞ	Ⓞ		19.355	0.307
Linear Engineering	0.871	0.061	0.000	0.821	94.3%	Ⓞ	Ⓞ		3.350	0.957
New Service Connections	51.162	13.064	0.000	44.639	87.2%	Ⓞ	Ⓞ		525.415	425.549
New Sewers	26.165	5.779	0.000	17.916	68.5%	Ⓜ	Ⓞ	#1	86.864	29.387
Pumping Stations & Forcemains	2.301	0.756	0.000	1.386	60.2%	Ⓜ	Ⓞ	#1	23.417	21.744
Trunk Sewers	13.685	4.225	0.000	11.145	81.4%	Ⓞ	Ⓞ		763.316	6.717
Trunk WM	21.410	13.314	0.001	21.316	99.6%	Ⓞ	Ⓞ		115.920	56.529
Water Efficiency Plan	0.593	0.089	0.000	0.612	103.2%	Ⓡ	Ⓞ	#1	13.713	12.200
Watermain Replacement	15.913	0.802	0.000	12.886	81.0%	Ⓞ	Ⓞ		165.471	109.230
WT - Storage & Treatment	2.491	0.809	0.000	1.500	60.2%	Ⓜ	Ⓡ	#3	7.206	0.855
Sub-Total	139.472	39.968	28.7%	117.022	83.9%	-	-		1,934.582	668.059
Total	1,388.976	354.067	25.5%	1,173.607	84.5%				15,455.498	7,516.229

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Major projects within Program areas are proceeding on schedule with lower or nominally higher than anticipated costs. Appropriate reallocation of funding will be included in the Toronto Water 2023 Capital Budget and 2024-2032 Capital Plan Adjustments Report for period ending December 31, 2023.

Note # 2:

Minor project delays are due to one or combination of the following reasons: need to extend design phase and/or address site conditions (Cast Iron Trunk Replacement within the Trunk Watermains Program, Western Beaches Retrofit Project within the Wet Weather Flow Program Area), pending completion of design to address infrastructure needs (Trunk Sewers Program Area), pending acquisition of permits and/or coordination with other projects (Ellis and Southport projects within the Pumping Stations and Forcemains Program Area) and pending design completion (Pumping Station Rehabilitation - Phase 2 - Construction within Water Treatment Storage & Pumping Stations Program Area), vendor performance related delays (Disinfection System Construction project at Ashbridges Bay Wastewater Treatment Plant), and need to develop scope and insufficient staff resources (Asset Management System Implementation project).

Note # 3:

Major project delays are due to one or combination of various technical issues as well as complexity of projects, including need to revise scope of work (FJ Horgan Water Treatment Plant Chemical Systems and Service Water Modifications), extended/pending design completion (Humber Wastewater Treatment Plant Odour Control Implementation - Phase 1 Project), extended design completion to address required site investigations (Zebra Mussel Control Construction project - Plantwide Water Treatment Program Area), consultant performance related delays (Emergency Standby Power at RC Harris Water Treatment Plant), and extended award phase (Downsview Pumping Station Construction project).