

APPENDIX 5
Capital Dashboard by Program/Agency
For the Period ended September 30, 2023
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**2023 Capital Spending by Program
Community and Social Services**

| Program | Period | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|---------------------|---------|-------------------------|------------------|---------------|---------------|----------|--|
| | | | YTD Spending | YE Projection | % at Year End | | |
| Children's Services | 4M-2023 | 15.06 | 3.92 | 14.88 | 98.8% | | Ⓞ |
| | Q2-2023 | 15.06 | 5.69 | 14.38 | 95.5% | ↓ | Ⓞ |
| | Q3-2023 | 18.48 | 8.43 | 16.55 | 89.6% | ↓ | Ⓞ |
| Court Services | 4M-2023 | 0.31 | 0.03 | 0.31 | 100.0% | | Ⓞ |
| | Q2-2023 | 0.31 | 0.06 | 0.31 | 100.0% | □ | Ⓞ |
| | Q3-2023 | 0.31 | 0.10 | 0.15 | 48.7% | ↓ | Ⓡ |
| EDC | 4M-2023 | 43.14 | 1.56 | 30.46 | 70.6% | | Ⓞ |
| | Q2-2023 | 43.31 | 3.12 | 28.75 | 66.4% | ↓ | Ⓨ |
| | Q3-2023 | 43.41 | 7.28 | 24.98 | 57.5% | ↓ | Ⓨ |
| Long Term Care | 4M-2023 | 31.02 | 1.14 | 22.00 | 70.9% | | Ⓞ |
| | Q2-2023 | 31.02 | 1.62 | 16.85 | 54.3% | ↓ | Ⓨ |
| | Q3-2023 | 31.02 | 3.94 | 10.30 | 33.2% | ↓ | Ⓡ |
| PFR | 4M-2023 | 251.50 | 27.25 | 188.92 | 75.1% | | Ⓞ |
| | Q2-2023 | 251.82 | 48.45 | 179.16 | 71.1% | ↓ | Ⓞ |
| | Q3-2023 | 256.21 | 93.93 | 170.00 | 66.4% | ↓ | Ⓨ |
| SSHA | 4M-2023 | 47.51 | 6.05 | 39.49 | 83.1% | | Ⓞ |
| | Q2-2023 | 47.51 | 10.03 | 34.97 | 73.6% | ↓ | Ⓞ |
| | Q3-2023 | 47.51 | 15.56 | 29.88 | 62.9% | ↓ | Ⓨ |
| HS | 4M-2023 | 500.08 | 37.50 | 407.48 | 81.5% | | Ⓞ |
| | Q2-2023 | 500.08 | 83.69 | 256.01 | 51.2% | ↓ | Ⓨ |
| | Q3-2023 | 491.20 | 151.20 | 223.75 | 45.6% | ↓ | Ⓡ |
| TESS | 4M-2023 | 1.19 | 0.13 | 0.70 | 58.5% | | Ⓨ |
| | Q2-2023 | 1.19 | 0.33 | 0.68 | 57.0% | ↓ | Ⓨ |
| | Q3-2023 | 1.19 | 0.49 | 0.68 | 57.0% | ↑ | Ⓨ |
| Paramedics Services | 4M-2023 | 36.10 | 0.78 | 27.50 | 76.2% | | Ⓞ |
| | Q2-2023 | 36.10 | 1.11 | 12.90 | 35.7% | ↓ | Ⓡ |
| | Q3-2023 | 36.75 | 9.21 | 14.09 | 38.3% | ↑ | Ⓡ |
| TOTAL | 4M-2023 | 925.91 | 78.36 | 731.73 | 79.0% | | Ⓞ |
| | Q2-2023 | 926.39 | 154.11 | 544.02 | 58.7% | ↓ | Ⓨ |
| | Q3-2023 | 926.08 | 290.13 | 490.38 | 53.0% | ↓ | Ⓨ |
| | | | □ | 3% and 70% | □ | | • 100% |

For the nine months ended September 30, 2023, the capital expenditures for Community and Social Services totalled \$290.1 million of their collective 2023 Approved Capital Budget of \$926.1 million. Spending is expected to increase to \$490.4 million (53.0%) by year-end. 1 program in this service area has the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Children's Services

Chart 1
2023 Approved Budget by Category \$18.475M

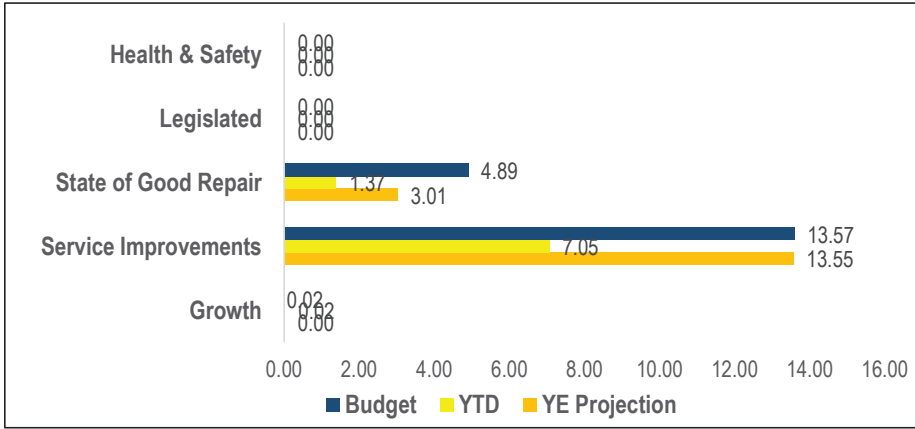


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 4 |
| Service Improvement | 12 |
| Growth | 1 |
| Total # of Projects | 17 |

Chart 2
Project Status - 17

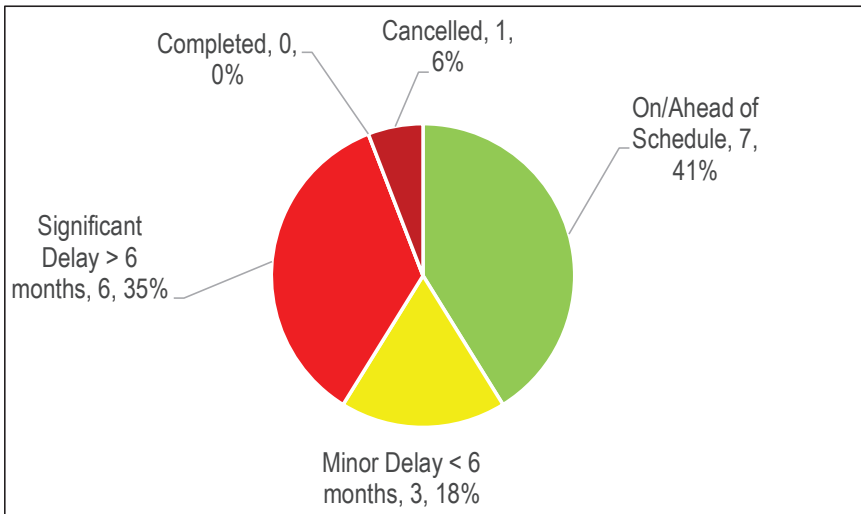


Table 2

| Reason for Delay | 9 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 1 | |
| Contractor Issues | 1 | 1 |
| Site Conditions | 2 | 1 |
| Co-ordination with Other Projects | 1 | 1 |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 6 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 15.902 | 0.548 | 2.009 | | 0.016 |

Reasons for "Other*" Projects Delay:

- Specific project activities scheduled for completion in 2023 and 2024, but contingent upon receipt of final invoices and completion of other final finishes.
- Projects being jointly delivered with other divisions/agencies, and agreements being negotiated with 3rd parties, may be delayed in the preliminary planning phase.

Children's Services (CHS)

| Sub-Total | - | - | | - | | | | | - | - |
|--|--------|---------|---------|---------|---------|---|---|---|--------|--------|
| | | | | | | | | | | |
| Sub-Total | - | - | | - | | | | | - | - |
| TELCCS SOGR 2021 | 0.130 | (0.046) | (35.4%) | 0.130 | 100.0% | ⓐ | Ⓨ | 1 | 1.366 | 1.190 |
| TELCCS SOGR 2022 | 0.422 | (0.324) | (76.8%) | (0.324) | (76.8%) | ⓐ | Ⓡ | 1 | 1.540 | 0.293 |
| TELCCS Playground Retrofit 2022 | 3.293 | 1.740 | 52.8% | 3.200 | 97.2% | ⓐ | ⓐ | | 6.100 | 2.547 |
| TELCCS SOGR 2023 | 1.044 | - | 0.0% | - | 0.0% | Ⓡ | Ⓡ | 2 | 1.044 | - |
| Sub-Total | | | 28.0% | | 61.5% | | | | 10.050 | 4.030 |
| Service Improvements | | | | | | | | | | |
| Stanley Public School | 0.393 | - | 0.0% | 0.393 | 100.0% | ⓐ | Ⓡ | 3 | 3.900 | 3.507 |
| St. Roch Catholic School | 0.318 | - | 0.0% | 0.318 | 100.0% | ⓐ | Ⓨ | 3 | 4.000 | 3.347 |
| St Bartholomew Catholic School | 1.022 | - | 0.0% | 1.000 | 97.8% | ⓐ | ⓐ | | 3.800 | 2.011 |
| North East Scarborough Centre | 2.200 | 1.535 | 69.8% | 2.500 | 113.6% | Ⓡ | ⓐ | | 8.800 | 3.407 |
| Mount Dennis Child Care Centre | 3.700 | 1.991 | 53.8% | 3.700 | 100.0% | ⓐ | ⓐ | | 19.830 | 17.126 |
| David and Mary Thompson (Centre 7) | 0.050 | - | 0.0% | - | 0.0% | Ⓡ | Ⓡ | 4 | 5.000 | - |
| Anishawabe Miziwe Biik Child Care Centre | 2.850 | 2.071 | 72.7% | 2.700 | 94.7% | ⓐ | ⓐ | | 8.709 | 3.811 |
| Wallace Emerson Child Care Centre | 0.800 | 0.421 | 52.6% | 0.800 | 100.0% | ⓐ | ⓐ | | 8.200 | 1.396 |
| Willowridge Child Care Centre | 0.100 | 0.005 | 5.0% | 0.100 | 100.0% | ⓐ | Ⓨ | 5 | 1.495 | 0.005 |
| Alexandra Park | 2.037 | 1.022 | 50.2% | 2.037 | 100.0% | ⓐ | ⓐ | | 2.271 | 1.022 |
| 3933 Keele Street CCC | 0.050 | - | 0.0% | - | 0.0% | Ⓡ | Ⓡ | 6 | 0.200 | - |
| 150 Queens Wharf Rd (New EarlyON No. 17) | 0.050 | - | 0.0% | - | 0.0% | Ⓡ | Ⓡ | 6 | 2.229 | - |
| Sub-Total | | | 51.9% | | 99.8% | | | | 68.434 | 35.632 |
| TCS Growing Child Care | 0.016 | 0.016 | 100.0% | - | 0.0% | Ⓡ | Ⓡ | 7 | 4.764 | 3.798 |
| Sub-Total | 0.016 | 0.016 | 100.0% | - | 0.0% | | | | 4.764 | 3.798 |
| Total | 18.475 | 8.431 | 45.6% | 16.554 | 89.6% | | | | 83.248 | 43.460 |

| On Time | On Budget |
|------------------------------|--------------------------------------|
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

The credit appearing in the YTD September, 2023 actuals for the TELCCS SOGR 2021 & TELCCS SOGR 2022 projects is mainly due to the reclassification of expenses from this project to the TELCCS Playground Retrofit 2022 project.

Note # 2:

Spending in the TELCCS SOGR 2023 project is delayed due to the delay in the issuance of RFPs.

Note # 3:

Final invoices are awaited from TDSB on the Stanley Public School project. Spending in the St. Roch Catholic School project is delayed due to delay in the receipt of invoices from the contractor, with the issues expected to be resolved by year-end.

Note # 4:

The start of the David & Mary Thompson project has been delayed, due to pending environmental clearances.

Note # 5:

As the Willowridge Child Care Centre project is progressing slower than anticipated, an in-year adjustment has been included in the 2023 Q3 9M variance report in Appendix 4, wherein cash flows of \$0.500 million are being deferred to 2024. This deferral reduces Reserve XR1103 (Childcare Capital Reserve Fund) Funding by about \$0.150 million in 2023 with no net debt impacts.

Note # 6:

The 3933 Keele Street CCC project is delayed, due to unforeseen issues with the site chosen for the centre. The 150 Queens Wharf Rd (New EarlyON No. 17) is a new project is in the early planning stage.

Note # 7:

The TCS Growing Child Care for Toronto project has been cancelled and carry forward funding is budgeted for project closure, with unspent funds to be returned to source to support other capital needs. An in-year adjustment has been included in the 2023 Q3 9M variance report in Appendix 4, wherein cash flows of \$0.180 million are being deferred to 2024. This deferral reduces Other Operating Contributions (CI 9750) in 2023 with no net debt impacts.

Chart 1
2023 Approved Budget by Category \$0.308M

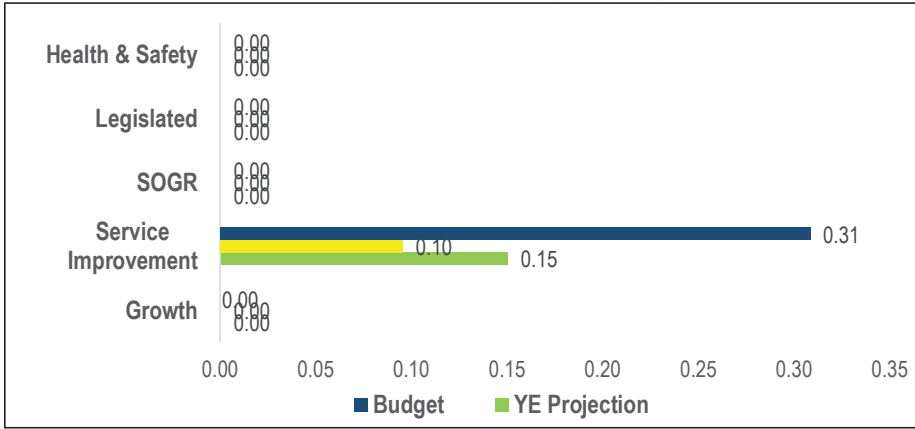


Table 1
2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 1 |

Chart 2
Project Status - 1

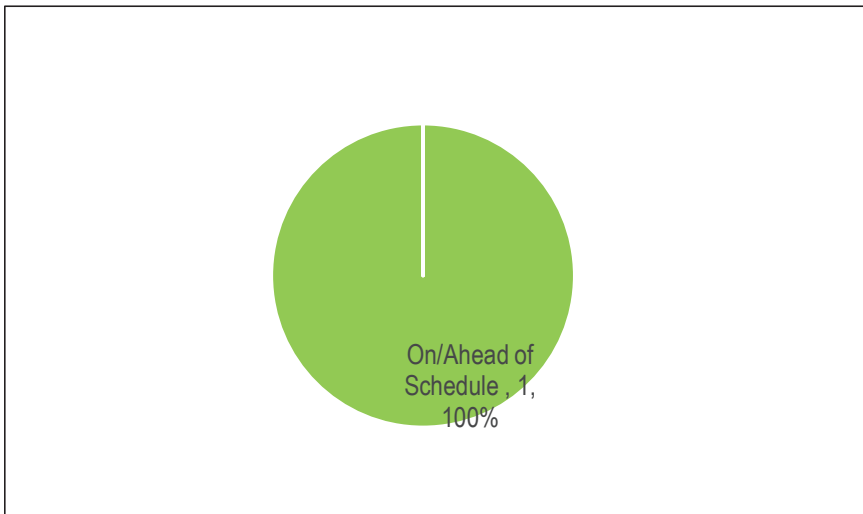


Table 2

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.31 | | | | |

Toronto Court Services

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------|-------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | | | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | | | 0.000 | | - | - | | 0.000 | 0.000 |
| Adjudicative Information Management System | 0.308 | 0.095 | 30.9% | 0.150 | 48.7% | Ⓜ | Ⓞ | #1 | 0.308 | 0.095 |
| Sub-Total | 0.308 | | | 0.150 | 48.7% | - | - | | 0.308 | 0.095 |
| Sub-Total | 0.000 | | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 0.308 | | | 0.150 | 48.7% | | | | 0.308 | 0.095 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

A resource has been recruited to undertake project management of the modernization initiatives currently underway to streamline courts administration. Key activities have been focused on the evaluation of proponents and contract negotiation for the development of an adjudicative case management system for the expansion of the City's Administrative Penalty System (APS). Spending will ramp up as project work continues throughout the rest of 2023.

Chart 1
2023 Approved Budget by Category (\$43.41)

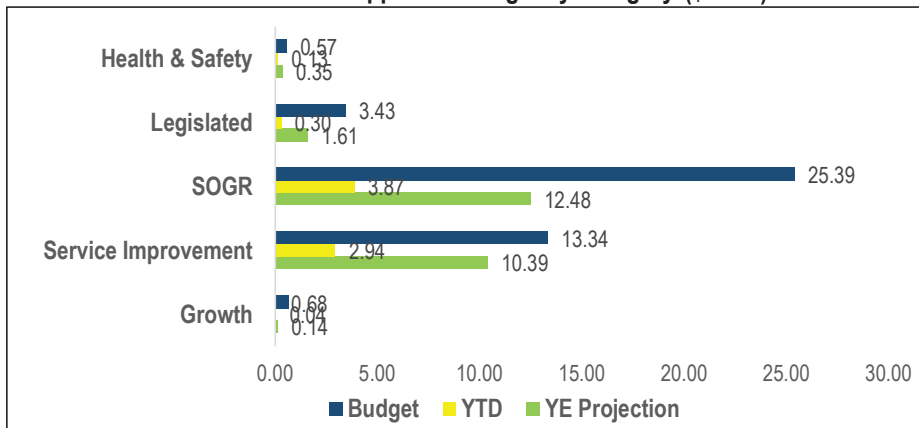


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 3 |
| Legislated | 3 |
| SOGR | 9 |
| Service Improvement | 11 |
| Growth | 2 |
| Total # of Projects | 28 |

Chart 2
Project Status - 28

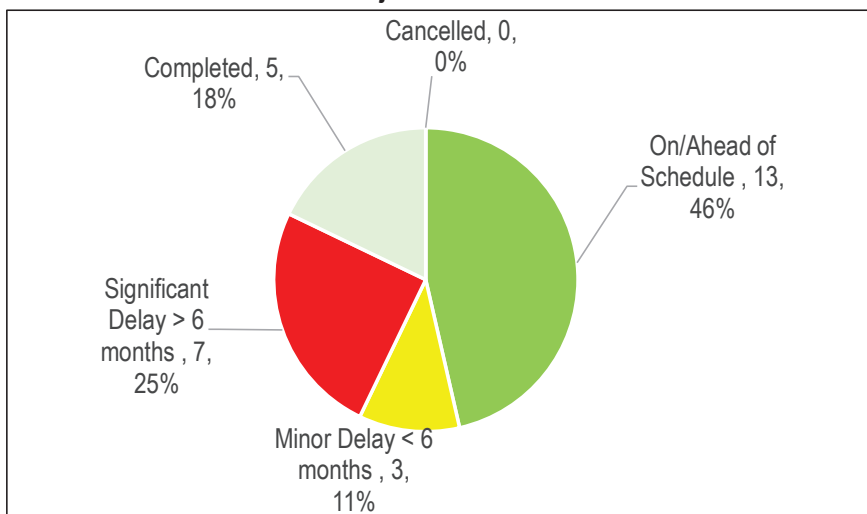


Table 2

| Reason for Delay | 10 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | 1 |
| Contractor Issues | 1 | |
| Site Conditions | | 1 |
| Co-ordination with Other Projects | 2 | |
| Community Consultation | 1 | |
| Other* | 1 | |
| Total # of Projects | 7 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 15.05 | 3.97 | 23.62 | 0.78 | |

Reasons for "Other*" Projects Delay:

- The *BIA Planning Act Revenue York-Eglinton* project is experiencing delays due to design issues caused by location restrictions.

Economic Development and Culture (ECT)

Key Discussion Points (cont'd):

Economic Development and Culture spent \$7.249 million or 16.8% YTD and is projecting to spend \$24.976 million or 57.5% of its 2023 Council Approved Capital Budget by the end of 2023. Projected underspending of \$18.436 million is mainly attributed to the following:

- The *BIA Equal Share Funding* initiatives, as part of SOGR program encompasses a spectrum of projects with distinct trajectories. Select projects have already commenced their construction phase, working towards a targeted completion of December 31, 2023. Other projects part of the which have not yet begun construction are still expected to be completed in 2024. By year-end of 2023, the projected actuals are 52.5% or \$4.764 million of \$9.080 million. Unspent cash flow funding of \$4.316 million will be carried forward to 2024.
- The *BIA Financed Funded - Toronto Entertainment District BIA Streetscape Improvement* project is to transform the street into a "cultural corridor" by redesigning the streetscape between Front Street and Stephanie Street and create a pedestrian friendly corridor from the AGO to the Waterfront. Delays attributed to design changes and coordination with other projects have pushed the project timeline behind resulting in no spending in 2023. Procurement is well underway with the project expected to be tendered in Spring 2024 and construction to begin in Summer 2024. Unspent cash flow funding of \$2.350 million will be carried forward to 2024.
- The *Theatre Passé Muraille* project, which requires capital improvement to meet AODA compliance standards, has been tendered several times. For the 2022, tender staffing issues in PMMD, Legal and Fair Wage led to an extended review period. The Purchase Order was not issued with enough time to complete the project and meet the tenant's deadline, so this tender was cancelled, and the project was re-tendered for work in 2023. Construction has started as of the end of the second quarter and the project is expected to be completed in 2024. By year-end of 2023, the projected actuals are 67.5% or \$0.794 million of \$1.176 million. Unspent cash flow funding of \$0.382 million will be carried forward to 2024.
- The projects making up the *Restoration and Preservation of Heritage Elements* program are experiencing delays for various reasons such as site conditions, contractor issues and insufficient staffing resources. By year-end of 2023, it is estimated that 45.1% or \$3.350 million of \$7.436 million will be spent. Unspent cash flow funding of \$4.086 million will be carried forward to 2024.

Economic Development and Culture (ECT)

| Projects by Category (Million) | 2022 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Assembly Hall AODA | 0.269 | 0.035 | 13.0% | 0.050 | 18.6% | R | Y | #1 | 0.275 | 0.041 |
| Casa Loma Exterior Restoration | 0.104 | 0.087 | 83.5% | 0.104 | 100.0% | G | G | | 6.054 | 6.037 |
| Restoration and Preservation of Heritage Elements | 0.200 | 0.009 | 4.7% | 0.200 | 100.0% | G | G | | 0.500 | 0.009 |
| Sub-Total | 0.573 | 0.131 | 22.9% | 0.354 | 61.8% | - | - | | 6.829 | 6.087 |
| Cultural Infrastructure Development | 0.471 | 0.108 | 23.1% | 0.109 | 23.1% | R | G | #2 | 1.538 | 1.088 |
| Major Maintenance | 1.812 | 0.147 | 8.1% | 0.575 | 31.7% | R | R | | 2.681 | 1.016 |
| Restoration and Preservation of Heritage Elements | 1.150 | 0.043 | 3.7% | 0.925 | 80.4% | G | G | | 3.500 | 0.043 |
| Sub-Total | 3.433 | 0.298 | 8.7% | 1.608 | 46.9% | - | - | | 7.719 | 2.146 |
| BIA Equal Share Funding | 9.080 | 1.620 | 17.8% | 4.764 | 52.5% | Y | G | #3 | 14.405 | 6.239 |
| BIA Financed Funded | 2.350 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | | 2.350 | 0.000 |
| BIA Planning Act Revenue | 2.299 | 0.577 | 25.1% | 1.749 | 76.1% | G | R | #4 | 5.299 | 3.527 |
| Collections Care | 0.332 | 0.036 | 11.0% | 0.060 | 18.0% | R | G | #5 | 0.366 | 0.070 |
| Cultural Infrastructure Development | 0.522 | 0.025 | 4.7% | 0.100 | 19.1% | R | Y | | 1.510 | 1.013 |
| Eglinton Crosstown BIA Streetscape Improvements | 0.180 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #6 | 1.560 | 0.000 |
| Major Maintenance | 3.179 | 0.875 | 27.5% | 2.461 | 77.4% | G | Y | #1 | 5.100 | 3.097 |
| Restoration and Preservation of Heritage Elements | 7.436 | 0.735 | 9.9% | 3.350 | 45.1% | R | R | #7 | 16.322 | 7.978 |
| Streetscape Master Plan Program | 0.012 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | | 0.060 | 0.048 |
| Sub-Total | 25.389 | 3.869 | 15.2% | 12.484 | 49.2% | - | - | | 46.972 | 21.971 |
| BIA Financed Funded | 1.089 | 0.852 | 78.3% | 1.089 | 100.0% | G | G | #8 | 1.100 | 0.864 |
| BIA Special Project | 0.189 | 0.095 | 50.0% | 0.095 | 50.0% | R | G | | 0.568 | 0.473 |
| Collections Care | 0.145 | 0.000 | 0.0% | 0.050 | 34.5% | R | G | #9 | 0.550 | 0.005 |
| Commercial Façade Improvement Program | 1.598 | 0.302 | 18.9% | 0.972 | 60.8% | Y | G | | 2.543 | 0.947 |
| Cultural Infrastructure Development | 0.176 | -0.003 | -2.0% | 0.000 | 0.0% | R | G | | 1.037 | 0.934 |
| Economic Competitiveness Data Mgmt System | 0.696 | 0.000 | 0.0% | 0.480 | 69.0% | Y | G | | 1.200 | 0.254 |
| Indigenous Centre For Innovation And Ent | 6.953 | 1.479 | 21.3% | 6.953 | 100.0% | G | R | | 9.853 | 1.479 |
| Mural Program | 0.248 | 0.022 | 8.7% | 0.118 | 47.6% | R | G | #9 | 0.400 | 0.170 |
| Refurbishment and Rehabilitation | 0.000 | -0.001 | | 0.000 | | | G | | 0.099 | 0.098 |
| Service Enhancement | 2.088 | 0.170 | 8.1% | 0.585 | 28.0% | R | R | | 3.641 | 1.420 |
| Streetscape Master Plan Program | 0.155 | 0.025 | 16.2% | 0.050 | 32.3% | R | G | | 0.180 | 0.050 |
| Sub-Total | 13.336 | 2.939 | 22.0% | 10.391 | 77.9% | - | - | | 21.171 | 6.693 |
| Cultural Infrastructure Development | 0.681 | 0.039 | 5.7% | 0.138 | 20.3% | R | R | #10 | 1.933 | 0.756 |
| Sub-Total | 0.681 | 0.039 | 5.7% | 0.138 | 20.3% | - | - | | 1.933 | 0.756 |
| Total | 43.412 | 7.276 | 16.8% | 24.976 | 57.5% | | | | 84.623 | 37.654 |

Economic Development and Culture (ECT)

| Projects by Category (Million) | 2022 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

| | | | |
|------------------------------|--|--------------------------------------|--|
| On Time | | On Budget | |
| On/Ahead of Schedule | | >70% of Approved Cash Flow | |
| Minor Delay < 6 months | | Between 50% and 70% | |
| Significant Delay > 6 months | | < 50% or >100% of Approved Cash Flow | |

Note # 1:

The *Assembly Hall Mechanical and AODA* project experienced delays due to the original tender coming in over budget. The scope of work was reduced, and the project retendered early in the year. There were delays in the issuance of a PO, and the project completion, originally expected for end of 2023, has been delayed to Q2 2024.

Note # 2:

The *Theatre Passé Muraille* project experienced delays due to purchase order issues as there was not enough time to complete the project and meet the tenant's deadline. The project was re-tendered for work in 2023. Construction was started at the end of the second quarter.

Note # 3:

The *BIA Financed Funding Toronto Entertainment District* project is experiencing delays due to design changes and coordination with other projects that have pushed the project timeline behind resulting in no spending in 2023. Procurement is well underway with the project expected to be tendered in Spring 2024 and construction to begin in Summer 2024

Note # 4:

The *BIA Planning Act Revenue York-Eglinton* project is experiencing delays due to design issues caused by location restrictions.

Note # 5:

The *Cultural Infrastructure Development - Guild Revitalization Log Cabin* project is delayed due to a required relocation of the structure. survey of the site and revised arborist's report are underway in order to inform the project review and approval by the TRCA. The project will be tendered in Q4, with work anticipated to commence before the end of 2023.

Note # 6:

The *Eglinton Crosstown Streetscape Improvement Program* project is delayed as the program is in it's first year of planning, and it is anticipated to have a consultant on board by year-end 2023, with development of streetscape masterplan(s) to be finalized by Fall 2024.

Note # 7:

The *Howard Monument Restoration* project is delayed as the scope of work for this phase of the monument conservation project has been reduced following review of the condition report. Surplus budget will be re-allocated to a related project which has insufficient budget. The re-scoped design and tender will occur in 2023, with conservation work anticipated in 2024.

Note # 8:

The *Indigenous Centre for Innovation and Entrepreneurship* project experienced a delay in construction due to the contractor having to arrange services from a sub-contractor to complete part of the project. Construction has started and is now anticipated to be complete by the fourth quarter 2024.

Note # 9:

The *Fort York Exhibits* project is experiencing delays due to insufficient staff resources.

Note # 10:

The *Museum of Toronto Planning Study* project is experiencing delays due to timing of the community engagement regarding use of the space with Indigenous communities being led by Heritage Planning.

Chart 1

2023 Approved Budget by Category (\$Million) \$256.21M

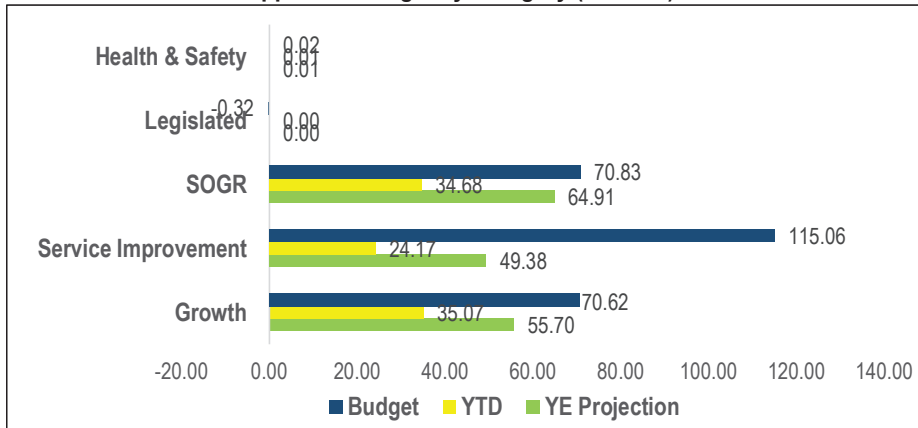


Table 1

2023 Active Projects by Category

| | |
|----------------------------|------------|
| Health & Safety | 1 |
| Legislated | 2 |
| SOGR | 49 |
| Service Improvement | 177 |
| Growth | 62 |
| Total # of Projects | 291 |

Chart 2

Project Status - 291

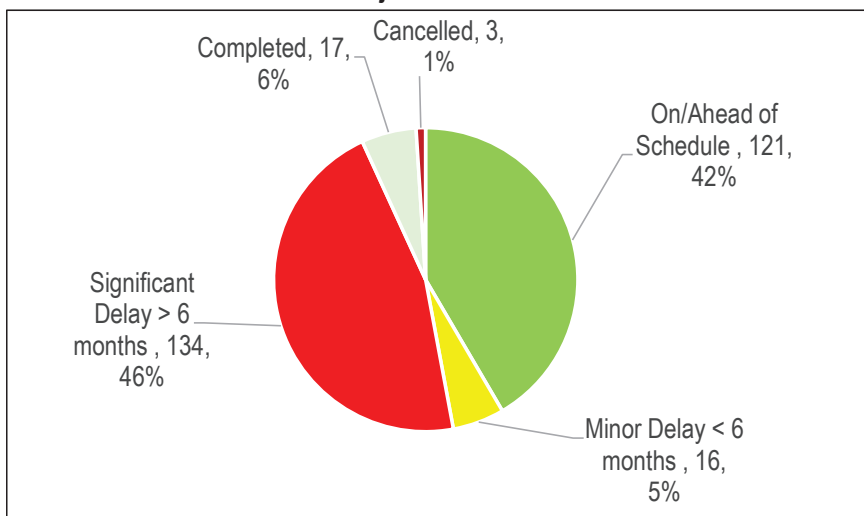


Table 2

| Reason for Delay | 150 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 4 | 2 |
| Procurement Issues | 5 | |
| RFQ/RFP Delayed | 9 | |
| Contractor Issues | 2 | |
| Site Conditions | 2 | |
| Co-ordination with Other Projects | 74 | 11 |
| Community Consultation | 8 | 2 |
| Other* | 30 | 1 |
| Total # of Projects | 134 | 16 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 111.12 | 13.25 | 130.54 | 0.98 | 0.31 |

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.
- Delay in confirming grant funding resulted in a delay to overall timeline.

Key Discussion Points:

- Parks, Forestry and Recreation spent \$93.93 million or 36.7% of the 2023 Approved Capital Budget and is projecting a 2023 year-end spend of \$170.00 million, or 66.40% of its 2023 Approved Capital Budget of \$256.21 million. This includes a 91.6% spend rate or \$64.91 million for State of Good Repair projects.

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- Projected under-spending of \$86.20 million is mainly attributed to a number of reasons as follows:
 - ❑ Supply chain impacts and material shortages
 - ❑ Delays in procurement and large contract awards – this represents 7% (\$17.8 M) of total 2023 approved budget
 - The extended bid period for the Negotiated Request for Proposal (nRFP) for the replacement of two ferry vessels, from July 2023 to November 2023, will result in underspending approximately \$12.0 million in 2023, which represents 5% of the total 2023 Capital Budget.
 - The delay in awarding a contract for construction of the Davisville Pool will result in underspending approximately \$5.9 million in 2023, which represents 2% of the total 2023 Capital Plan.
 - ❑ Timely process to advance recruitment of project management and capital delivery positions given the volume of recruitment needs across the organization.
 - ❑ Projects being led by partners beyond PFR control including Developers (Wallace Emerson), TRCA (Franklin's Children's Garden Wetland Restoration), TCHC (Lawrence Heights Parks), other Divisions such as Transportation Services (East Don Trail, 320 Markham and Phoebe Street/Soho Square), and Metrolinx (Keeleesdale Park and Riverdale Park East and Lower Don).
- As of September 30, 2023, Parks, Forestry and Recreation reported 121 projects currently on-track (\$111.12 million) and 17 completed projects. These projects were completed slightly under budget (\$35.11 million out of total budget of \$35.56 million).
- 150 projects (\$143.79 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, timing of parkland acquisition, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| H&S Project Name | | | | | | | | | | |
| PARK DEVELOPMENT | 0.015 | 0.005 | 33.3% | 0.005 | 33.3% | R | Y | #1 | 1.150 | 0.482 |
| Sub-Total | 0.015 | 0.005 | 33.3% | 0.005 | 33.3% | - | - | | 1.150 | 0.482 |
| Legislated Project Name | | | | | | | | | | |
| LAND ACQUISITION | -0.323 | 0.005 | -1.5% | 0.005 | -1.5% | | G | | 15.282 | 12.863 |
| Sub-Total | -0.323 | 0.005 | -1.5% | 0.005 | -1.5% | - | - | | 15.282 | 12.863 |
| ARENA | 17.386 | 9.956 | 57.3% | 17.386 | 100.0% | G | G | | 186.846 | 126.232 |
| COMMUNITY CENTRES | 3.401 | 3.965 | 116.6% | 3.975 | 116.9% | R | G | #2 | 94.446 | 94.937 |
| ENVIRONMENTAL INITIATIVES | 5.055 | 0.124 | 2.5% | 2.637 | 52.2% | Y | R | #7 | 36.749 | 26.937 |
| LAND ACQUISITION | 0.000 | 0.000 | | 0.000 | | | G | | 6.637 | 6.596 |
| OUTDOOR RECREATION CENTRE | 2.415 | 0.411 | 17.0% | 1.241 | 51.4% | Y | R | #3 | 25.232 | 22.311 |
| PARK DEVELOPMENT | 5.518 | 3.597 | 65.2% | 5.518 | 100.0% | G | G | | 40.730 | 38.535 |
| PARKING LOTS & TENNIS COURTS | 0.099 | 0.119 | 119.7% | 0.269 | 270.7% | R | G | #4 | 32.155 | 31.934 |
| PLAYGROUNDS/WATERPLAY POOL | 0.382 | 0.205 | 53.8% | 0.382 | 100.0% | G | G | | 17.975 | 13.714 |
| | 7.856 | 5.237 | 66.7% | 7.856 | 100.0% | G | G | | 58.129 | 43.291 |
| SPECIAL FACILITIES | 19.801 | 7.293 | 36.8% | 16.709 | 84.4% | G | R | #5 | 129.983 | 83.793 |
| FACILITY COMPONENTS | 8.262 | 2.905 | 35.2% | 8.070 | 97.7% | G | G | | 57.333 | 50.581 |
| TRAILS & PATHWAYS | 0.659 | 0.867 | 131.5% | 0.867 | 131.5% | R | G | #10 | 44.119 | 41.446 |
| Sub-Total | 70.834 | 34.681 | 49.0% | 64.910 | 91.6% | - | - | | 730.333 | 580.308 |
| ARENA | 0.338 | 0.352 | 104.0% | 0.350 | 103.5% | R | R | #6 | 27.840 | 21.046 |
| COMMUNITY CENTRES | 0.523 | 0.959 | 183.3% | 1.111 | 212.4% | R | G | #2 | 95.509 | 27.242 |
| ENVIRONMENTAL INITIATIVES | 1.776 | 0.265 | 14.9% | 1.269 | 71.4% | G | G | | 15.530 | 12.804 |
| INFORMATION TECHNOLOGY | 16.646 | 4.479 | 26.9% | 10.233 | 61.5% | Y | R | #8 | 85.649 | 39.939 |
| LAND ACQUISITION | 0.000 | 0.000 | | 0.000 | | | G | | 3.112 | 2.876 |
| OUTDOOR RECREATION CENTRE | 10.672 | 2.995 | 28.1% | 5.582 | 52.3% | Y | G | #3 | 53.034 | 29.755 |
| PARK DEVELOPMENT | 31.386 | 7.201 | 22.9% | 13.452 | 42.9% | R | R | #1 | 331.146 | 193.957 |
| PARKING LOTS & TENNIS COURTS | 0.000 | 0.000 | | 0.000 | | | G | | 1.761 | 1.610 |
| PLAYGROUNDS / WATERPLAY | 16.134 | 4.794 | 29.7% | 8.886 | 55.1% | Y | R | #12 | 90.799 | 64.820 |
| POOL | 5.820 | 0.070 | 1.2% | 0.070 | 1.2% | R | R | #13 | 62.112 | 20.166 |
| SPECIAL FACILITIES | 14.490 | 1.783 | 12.3% | 2.062 | 14.2% | R | R | #5 | 103.729 | 20.031 |
| FACILITY COMPONENTS | 5.088 | 1.008 | 19.8% | 1.805 | 35.5% | R | R | #9 | 41.934 | 18.393 |
| TRAILS & PATHWAYS | 1.374 | 0.145 | 10.5% | 0.222 | 16.1% | R | R | #10 | 23.572 | 15.291 |
| FIFA | 10.811 | 0.114 | 1.1% | 4.342 | 40.2% | R | Y | #11 | 15.082 | 0.114 |
| Sub-Total | 115.058 | 24.165 | 21.0% | 49.383 | 42.9% | - | - | | 950.810 | 468.043 |
| ARENA | 0.389 | 0.028 | 7.2% | 0.045 | 11.6% | R | R | #6 | 8.600 | 0.034 |
| COMMUNITY CENTRES | 54.975 | 29.536 | 53.7% | 47.622 | 86.6% | G | G | | 768.876 | 288.511 |
| LAND ACQUISITION | 3.239 | 2.097 | 64.7% | 3.009 | 92.9% | G | G | | 349.887 | 82.432 |
| OUTDOOR RECREATION CENTRE | 1.084 | 0.251 | 23.1% | 0.273 | 25.2% | R | R | #3 | 5.375 | 1.017 |
| PARK DEVELOPMENT | 8.969 | 2.873 | 32.0% | 4.441 | 49.5% | R | R | #1 | 115.670 | 14.616 |
| PARKING LOTS & TENNIS COURTS | 0.284 | 0.012 | 4.1% | 0.015 | 5.3% | R | R | #4 | 1.000 | 0.028 |

Parks, Forestry & Recreation (PKS)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| PLAYGROUNDS / WATERPLAY | 0.993 | 0.055 | 5.6% | 0.055 | 5.6% | Ⓜ | Ⓜ | #12 | 3.250 | 0.458 |
| POOL | 0.688 | 0.223 | 32.4% | 0.240 | 34.9% | Ⓜ | Ⓜ | #13 | 3.938 | 2.495 |
| Sub-Total | 70.621 | 35.075 | 49.7% | 55.701 | 78.9% | - | - | | 1,256.597 | 389.591 |
| Total | 256.205 | 93.930 | 36.7% | 170.003 | 66.4% | | | | 2,954.172 | 1,451.287 |

| | | | |
|------------------------------|---|---------------------------------------|----------------------------|
| On Time | Ⓜ | On Budget | >70% of Approved Cash Flow |
| On/Ahead of Schedule | Ⓜ | Between 50% and 70% | |
| Minor Delay < 6 months | Ⓜ | < 50% or > 100% of Approved Cash Flow | |
| Significant Delay > 6 months | Ⓜ | | |

Note # 1:

PARK DEVELOPMENT: under-spending of \$22.472 million is projected, \$10.361 million for co-ordination with other projects (\$0.502 million for *Lawrence Heights Greenway Park* which is being built by the TCHC, \$0.896 million for *Green Line projects at Geary Avenue and Lower Davenport* due to approvals from Hydro One, \$0.279 million for the *Land Adjacent to 2175 Lake Shore Boulevard West* which requires the Developer to complete work on site before the park construction can proceed, \$1.000 million for the *Bathurst Quay Canada Malting* project); \$1.948 million due to additional community consultation (\$0.759 million for the *Eglinton Park Master Plan Implementation* , \$0.492 million for the *55 Isaac Devins Boulevard/3035 Weston Road Block* , \$0.295 million for the *Centennial Park Master Plan Implementation*); \$3.250 million for delays with *Market Lane Parkette Construction* due to Toronto Water approvals related to infrastructure below the park; and \$1.383 million for RFQ/RFP Delays (\$0.798 million for *Mouth of the Creek Construction/Lower Garrison Creek* and \$0.362 million for *Six Points Park Expansion*).

Note # 2:

COMMUNITY CENTRES (CC): anticipate spending 78.9% of the planned budget in 2023. *North East Scarborough CC Construction* is projected to require an additional \$9.005 million in cash flow to be accelerated to 2023, which will be partially offset by under-spending on other CC projects, including \$6.121 million for *Western North York CRC Construction* due to additional design requirements and \$4.330 million for *Wallace Emerson (Galleria) Redevelopment* , which is Developer Delivered.

Note # 3:

OUTDOOR RECREATION CENTRE (ORC): under-spending of \$7.075 million is expected, \$3.050 million for the *Humber Bay Park East New Pavilion* delayed due to redesign requirements; \$2.646 million for co-ordination with other projects (\$1.174 million for the *Sports Field Program* , \$0.179 million for the *Bluffer's Park Washroom Improvements*); \$0.486 million for the *FMP Skateboard Park North District Earl Bales Park* which has been impacted by delays to finalization of City's Policy for Engaging First Nations in Archaeological Assessments.

Note # 4:

PARKING LOTS & TENNIS COURTS: total under-spending of \$0.099 million is projected. Over-expenditures for the *CAMP State of Good Repair of Parking Lots and Tennis Courts* project (to be corrected in future variance reporting) are offset by \$0.269 million in under-spending for the *FMP Tennis Courts without Lights at Muirlands Park* project due to additional community consultation.

Note # 5:

SPECIAL FACILITIES: under-spending of \$15.521 million is projected, including \$9.076 million for the co-ordination with other projects (\$6.699 million for the *2018 Wind Storm Damages* and \$1.805 million for the *2017 High Lake Effect Flooding Damages* projects, both being done with TRCA) and \$11.953 million for *Replacement of Ferry Boat #1 and #2 and Infrastructure* due to delays in procurement and an extended bidding period.

Note # 6:

ARENA: under-spending of \$0.332 million is anticipated due to the co-ordination with other projects (\$0.179 million for *FMP Artificial Ice Rink Design* and \$0.174 million for the *High Park AIR Garage for Zamboni*).

Note # 7:

ENVIRONMENTAL INITIATIVES: under-spending of \$2.925 million is expected due to the co-ordination with other projects (\$1.250 million for the *City Wide Environmental Initiatives* , \$0.770 million for *Cudmore Creek Wetland and Trailhead* , \$0.232 million for *Mud Creek* , and \$0.100 million for *Community Gardens*).

Note # 8:

INFORMATION TECHNOLOGY (IT): under-spending of \$6.413 million is anticipated, including \$5.091 million for the *Registration, Permitting & Licensing (CLASS)* project which was delayed due to the timing of contract award, which requires approval of General Government Committee in May and City Council in June 2023.

Note # 9:

FACILITY COMPONENTS: under-spending of \$3.475 million is projected for the co-ordination of various projects, including \$1.709 million for *Various Parks and Buildings Accessibility* and \$1.259 million for the *Accessibility of Riverdale Park and Lower Don* which is being done in co-ordination with Metrolinx and requires multiple permits for construction.

Note # 10:

TRAILS & PATHWAYS: under-spending of \$0.945 million is projected, including \$0.642 million for the *East Don Trail Construction* project which is being done in co-ordination with Transportation Services who are the lead on the project.

Note #11:

Parks, Forestry & Recreation (PKS)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

FIFA: under-spending of \$6.469 million is anticipated as the Multi Party Agreement has not been finalized and signed. Centennial Park has been confirmed as the main Training Site. Given this initial delay, the design and construction phase timelines will be tightened to meet the deadlines imposed for the games.

Note # 12:

PLAYGROUNDS / WATERPLAY: under-spending of \$8.186 million is anticipated, including \$6.322 million for the co-ordination with other projects (\$4.390 million for the *Play Enhancement Program*, \$0.930 million for the *L'Amoreaux Kidstown Improvements*, \$0.650 million for *Pelmo Park Splash Pad*, and \$0.290 million for *19 Western Battery Road Park Development*).

Note # 13:

POOL: under-spending of \$6.198 million is expected, including \$5.878 million for *Davisville Community Pool* due delays in contract award since the single bid received far exceeded the available budget, requiring a re-tendering.

Seniors Services and Long-Term Care (HOM)

Chart 1
2023 Approved Budget by Category \$31.02M

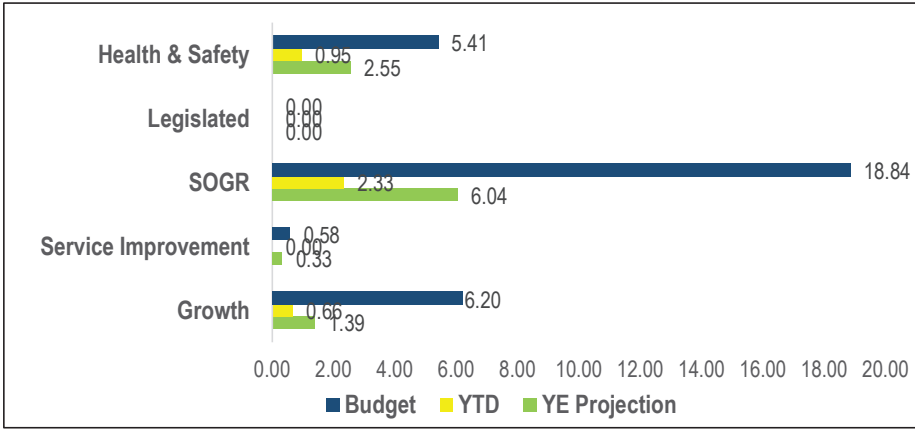


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 6 |
| Legislated | 1 |
| SOGR | 7 |
| Service Improvement | 2 |
| Growth | 2 |
| Total # of Projects | 18 |

Chart 2
Project Status - 18

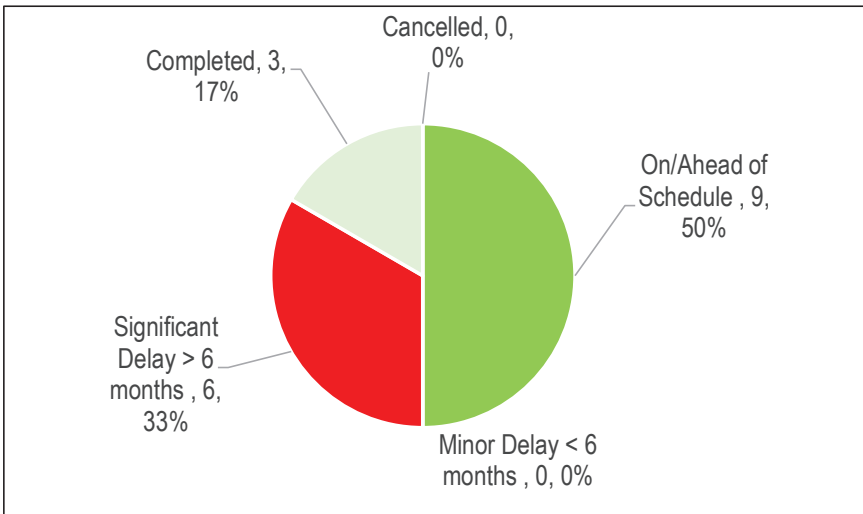


Table 2

| Reason for Delay | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 2 | |
| RFQ/RFP Delayed | 2 | |
| Contractor Issues | 1 | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other | | |
| Total # of Projects | 6 | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 5.98 | | 25.03 | | |

Seniors Services and Long-Term Care (HOM)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Building Health & Safety - 2020 | 0.340 | 0.178 | 52.4% | 0.340 | 100.0% | Ⓞ | Ⓞ | | 1.625 | 1.463 |
| Building Health & Safety - 2021 | 1.057 | 0.331 | 31.3% | 1.057 | 100.0% | Ⓞ | Ⓞ | | 2.116 | 1.389 |
| Building Health & Safety - 2022 | 2.084 | 0.301 | 14.4% | 0.521 | 25.0% | Ⓡ | Ⓡ | #1 | 2.115 | 0.332 |
| Building Health & Safety - Ongoing | 1.615 | 0.002 | 0.1% | 0.323 | 20.0% | Ⓡ | Ⓡ | #2 | 5.845 | 0.002 |
| Building H&S COVID-19 Infrastructure 2021 | 0.309 | 0.140 | 45.3% | 0.309 | 100.0% | Ⓞ | Ⓞ | | 2.300 | 2.131 |
| H&S HVAC - 2019 | 0.000 | 0.000 | | 0.000 | | Ⓞ | Ⓞ | | 2.911 | 2.911 |
| Sub-Total | 5.405 | 0.952 | 17.6% | 2.550 | 47.2% | - | - | | 16.912 | 8.228 |
| Kipling Acres - Phase 3 | 0.000 | 0.000 | | 0.000 | | Ⓞ | Ⓞ | | 47.500 | 45.310 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 47.500 | 45.310 |
| Building SOGR - 2020 | 2.437 | 0.254 | 10.4% | 1.097 | 45.0% | Ⓡ | Ⓡ | #3 | 7.065 | 4.882 |
| Building SOGR - 2021 | 3.874 | 0.320 | 8.3% | 1.162 | 30.0% | Ⓡ | Ⓡ | #4 | 6.607 | 3.054 |
| Building SOGR - 2022 | 12.024 | 1.683 | 14.0% | 3.607 | 30.0% | Ⓡ | Ⓡ | #4 | 12.024 | 1.683 |
| Building SOGR - Ongoing | 0.200 | 0.071 | 35.7% | 0.170 | 85.0% | Ⓞ | Ⓞ | | 10.753 | 0.071 |
| SPIF Community Parkland - Cummer Lodge | 0.150 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #5 | 1.815 | 0.000 |
| SPIF Community Parkland - Kipling Acres | 0.150 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #5 | 1.815 | 0.000 |
| Building SOGR Upgrades - 2018 | 0.000 | 0.000 | | 0.000 | | Ⓞ | Ⓞ | | 4.010 | 4.010 |
| Sub-Total | 18.835 | 2.329 | 12.4% | 6.036 | 32.0% | - | - | | 44.090 | 13.700 |
| eWorkorder System | 0.325 | 0.000 | 0.0% | 0.325 | 100.0% | Ⓞ | Ⓞ | | 0.650 | 0.000 |
| Time & Attendance System Review | 0.250 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #6 | 0.250 | 0.000 |
| Sub-Total | 0.575 | 0.000 | 0.0% | 0.325 | 56.5% | - | - | | 0.900 | 0.000 |
| 4610 Finch Ave East Redevelopment | 3.200 | 0.659 | 13.9% | 1.389 | 43.4% | Ⓡ | Ⓞ | #7 | 172.970 | 1.159 |
| 251 Esther Shiner Blvd Seed Funding | 3.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #8 | 3.000 | 0.000 |
| Sub-Total | 6.200 | 0.659 | 10.6% | 1.389 | 22.4% | - | - | | 175.970 | 1.159 |
| Total | 31.016 | 3.939 | 12.7% | 10.300 | 33.2% | | | | 285.372 | 68.397 |

| | | | |
|------------------------------|---|------------------------------|--------------------------------------|
| On Time | Ⓞ | On Budget | >70% of Approved Cash Flow |
| On/Ahead of Schedule | Ⓞ | Minor Delay < 6 months | Between 50% and 70% |
| Minor Delay < 6 months | Ⓞ | Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |
| Significant Delay > 6 months | Ⓡ | | |

Note # 1:

Ongoing works throughout all ten homes including humidifier and boiler replacements are on track of revised project schedule. Projected underspending at year-end reflects delays in roam alert systems replacement in all 10 homes, window cover replacement at Kipling Acres, and boiler replacement at Wesburn due to supply chain issues.

Note # 2:

Projected underspending reflects delay primarily in Building Automated System upgrade project at Cummer Lodge due to design required to consolidate three existing tool into one system, and minor delays in fire door and emergency generator projects at Fudger House which are currently in the design stage.

Note # 3:

Ongoing works continue throughout all ten homes, including CCTV camera installation at Kipling Acres which is to be completed by December 2023. Projected underspending reflects the impacts of supply chain issues on construction work for Cummer Lodge Flooring replacement, Lakeshore Lodge Quiet Room upgrades, and Kipling Acres kitchen replacements.

Note # 4:

SOGR projects are currently experiencing delays in awarding a new design contract, which expected to be finalized by Q1 2024. Other ongoing works throughout all ten homes on several improvement projects are on track.

Note # 5:

Seniors Services and Long-Term Care (HOM)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Project is on track. Project is funded 73% by the Province 27% by the City of Toronto. Initial project planning has been completed, awaiting new design consultant contract to be finalized, project end date is Q4 2025.

Note # 6:

Project is lead by PPEB/TSD. TSD project team is currently working on procurement activities through most of 2023, expecting minimal input from divisions.

Note # 7:

Project is in the Design Development Phase with a focus on preparing the Site Plan Application for Q4 2023 and Contract documents available Q2 2024. Experienced some delays related to transitioning of management/project lead, however, the project is still expected to be completed on time at Q4 2027.

Note # 8:

Project is on pause with no spend anticipated this year as site deemed unsuitable based on risks and site assessment. Division continues to investigate alternative sites.

Chart 1
2023 Approved Budget by Category \$47.51M

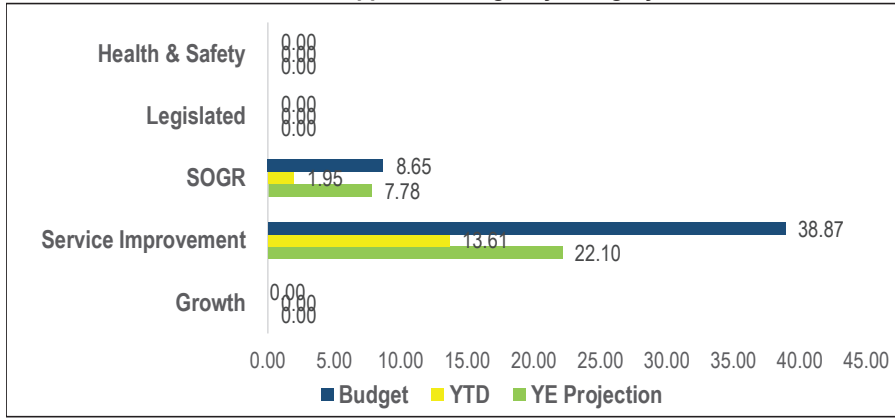


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 1 |
| Service Improvement | 10 |
| Growth | |
| Total # of Projects | 11 |

Chart 2
Project Status - 11

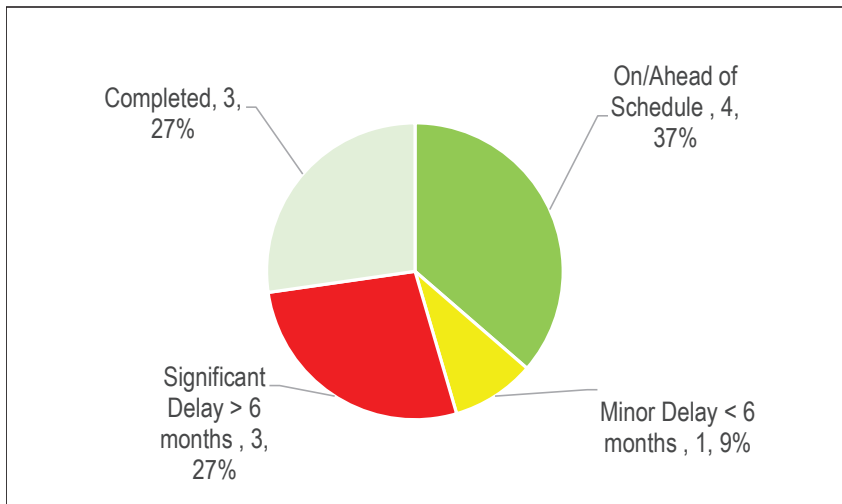


Table 2

| Reason for Delay | 4 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | 1 |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| COVID-19 Related | | |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 3 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 23.07 | 19.09 | 3.78 | 1.58 | |

Reasons for "Other" Projects Delay:

Operational constraints resulting from understaffing at design vendor and changing site priorities.

Shelter, Support & Housing Administration (SHL)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|------------------------------------|-------------------------------|----------|-------|------------------------------|--------|--------------|------------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Sub-Total | | | | | | | | | | |
| Legislated | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| State of Good Repair | | | | | | | | | | |
| SSHA - SOGR | 8.647 | 1.949 | 22.5% | 7.783 | 90.0% | ⊕ | ⊕ | #8 | 8.647 | 1.949 |
| Sub-Total | 8.647 | 1.949 | 22.5% | 7.783 | 90.0% | - | - | | 8.647 | 1.949 |
| Service Improvements | | | | | | | | | | |
| George Street Revitalization (GSR) | 19.087 | 5.753 | 30.1% | 9.951 | 52.1% | ⊕ | ⊕ | #1 | 671.009 | 90.751 |
| Housing and Shelter Infrastructure | 9.948 | 4.120 | 41.4% | 7.393 | 74.3% | ⊕ | ⊕ | | 120.139 | 82.498 |
| Central Intake Call Centre | 0.808 | 0.459 | 56.8% | 0.557 | 68.9% | ⊕ | ⊕ | #2 | 2.115 | 1.767 |
| AODA | 1.405 | 0.178 | 12.7% | 0.200 | 14.2% | ⊖ | ⊖ | #3 | 8.100 | 1.831 |
| Office Modernization Project | 2.278 | 0.167 | 7.3% | 0.332 | 14.6% | ⊖ | ⊖ | #4 | 3.931 | 1.269 |
| COVID - 19 Resilience Response | 3.662 | 2.928 | 80.0% | 3.662 | 100.0% | ⊕ | ⊕ | | 15.261 | 8.798 |
| Eva's Satellite 25 Canterbury | 0.751 | 0.000 | 0.0% | 0.000 | 0.0% | ⊖ | ⊕ | #5 | 1.000 | 0.049 |
| Women's Residence 674 Dundas | 0.360 | 0.000 | 0.0% | 0.000 | 0.0% | ⊖ | ⊕ | #6 | 0.500 | 0.140 |
| Strachan House Redevelopment | 0.466 | 0.008 | 1.6% | 0.000 | 0.0% | ⊖ | ⊕ | #7 | 0.500 | 0.042 |
| SMIS Study | 0.100 | 0.000 | 0.0% | 0.000 | 0.0% | ⊖ | ⊖ | #9 | 0.100 | 0.000 |
| Sub-Total | 38.866 | 13.613 | 35.0% | 22.095 | 56.8% | - | - | | 822.655 | 187.145 |
| Growth Related | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 47.513 | 15.562 | 32.8% | 29.878 | 62.9% | | | | 831.302 | 189.094 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | ⊕ | On Budget | ⊕ |
| On/Ahead of Schedule | ⊕ | >70% of Approved Cash Flow | ⊕ |
| Minor Delay < 6 months | ⊖ | Between 50% and 70% | ⊖ |
| Significant Delay > 6 months | ⊖ | < 50% or >100% of Approved Cash Flow | ⊖ |

Note # 1:

Difficulties experienced in acquiring and renovating sites to transition clients out of Seaton House have so far delayed the project. 2023 approved cashflows will support construction and RFP-related expenditures at two transition sites, 76 Church St. and 2299 Dundas. While construction at 76 Church Street is underway, with expected completion by the end of Q2 of 2024, the RFP for 2299 Dundas is expected to close in October 2023.

Note # 2:

Final review of technology options to assess alignment with business needs and service plans is complete. User Acceptance Testing, License Procurement and training are expected in Q4 2023. The project remains on track for completion in 2023.

Note # 3:

Tenders for three sites have been issued, with work expected to begin in Q1 and complete in Q3 2024. Project delay is attributed to understaffing at the design vendor and changing site priorities.

Note # 4:

Office Modernization for 2023 has been delayed due to operational constraints. 2023 cashflows will support design work, which is ongoing at identified sites. Another three sites are currently in the delivery, installation and fit-up phase. The work at these sites is expected to be completed in Q4-2023. One site is in the design phase, with the tender package also anticipated for completion in Q4 2023.

Note #s 5, 6 & 7:

Project work was completed in 2022. Project closure is now underway with review and close out of outstanding commitments.

Note # 8:

Planned work for 2023 are ongoing and remain on track for completion. Spending will ramp up during Q4 2023 when most project billings are anticipated.

Note # 9:

SSHA has completed some system changes recommended by The AG's Office. Due to resource challenges however, project completion will be delayed till 2024.

Chart 1
2023 Approved Budget by Category (\$Million) \$16.84M

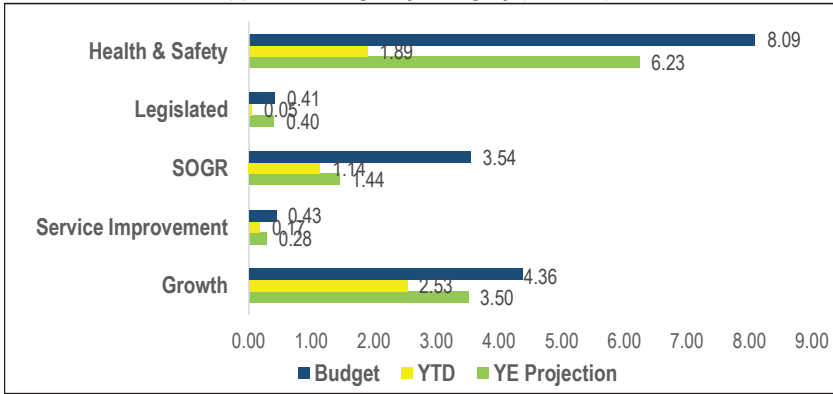


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 13 |
| Legislated | 4 |
| SOGR | 7 |
| Service Improvement | 1 |
| Growth | 3 |
| Total # of Projects | 28 |

Chart 2
Project Status - 28

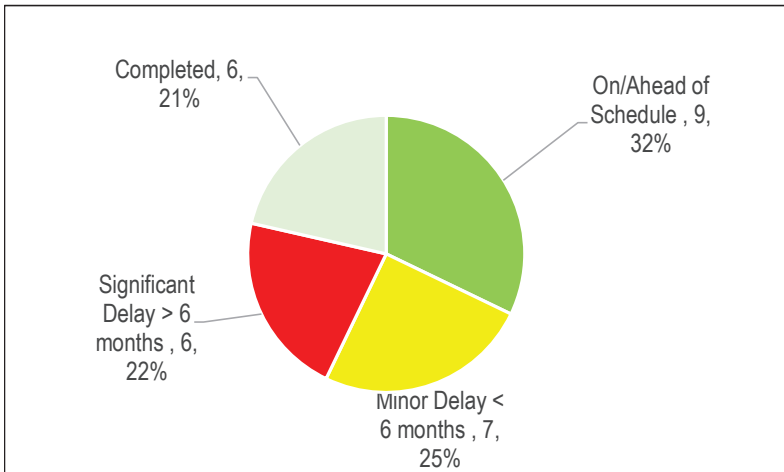


Table 2

| Reason for Delay | 13 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 1 | |
| Procurement Issues | | 2 |
| RFQ/RFP Delayed | | 2 |
| Contractor Issues | 1 | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 3 | 3 |
| Total # of Projects | 6 | 7 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1.91 | 10.11 | 3.74 | 1.08 | |

Reasons for "Other*" Project Delays:

- The *Next Generation 911* project is facing minor delays due to troubleshooting unresolved technical and vendor issues and finalizing plans for cutover. Governance remains unresolved as the City awaits a response from Police on MOU language.
- The *Toronto Radio Infrastructure Project (TRIP)* project continues to face delays in the roster call for engineering services. The call for engineering services has been paused pending review of priorities in light of new information and related cyber security concerns. The project team is currently reviewing these priorities and will be briefing project sponsors by year-end.
- The *CAD Upgrade* project has faced delays in acquiring quotes and resource availability from the vendor due to technical complexities associated with the enhancements. Vendor has yet to deliver formal quotations due to internal process delays. As a result, a number of the planned enhancements will start this year with the remainder commencing in 2024.
- The *Fire Prevention Technology Integration* continues to face delays in phase one cutover as a result of being postponed by the Community Risk Reduction group due to an issue unrelated to the project. Phase one will be rescheduled to occur in Oct (from Aug), and Phase 2 cutover will be pushed into Q1 2024.
- The *HUSAR Building Expansion* is expecting completion in Q1-2024 due to delay in Enbridge gas station upgrade and insulated metal panel delivery.
- The *Feasibility Study of Fire Academy* is facing delays in hiring a consultant for a needs assessment as the development of the scope of work took longer than expected and review of additional site options for the relocation of the facility.

Key Discussion Points:

- Toronto Fire Services has spent \$5.775 million or 34.3% YTD and is projecting to spend \$11.858 million or 70.4% of the 2023 Approved Capital Budget by year-end.
- Of the \$16.838 million 2023 Approved Capital Budget, \$2.991 million is complete or on schedule, with \$4.980 million in projected underspending due to RFQ delays, procurement issues, insufficient staff resources, site conditions or other, as noted above.

Fire Services (FIR)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Breathing Air Compressor Replacement 2021 | 0.080 | 0.048 | 59.4% | 0.048 | 59.4% | Y | Ⓞ | #1 | 0.080 | 0.048 |
| Breathing Air Compressor Replacement 2022 | 0.081 | 0.000 | 0.0% | 0.000 | 0.0% | R | Y | #2 | 0.081 | 0.000 |
| Breathing Air Compressors 2023 | 0.083 | 0.000 | 0.0% | 0.000 | 0.0% | R | Y | #2 | 0.253 | 0.000 |
| Mobile Radios Lifecycle Replacement 2023 | 2.700 | 0.000 | 0.0% | 2.124 | 78.7% | Ⓞ | Y | #3 | 2.700 | 0.000 |
| Next Generation 911 Project | 1.400 | 0.519 | 37.1% | 1.331 | 95.1% | Ⓞ | Y | #4 | 1.750 | 0.869 |
| Live Fire Training Simulator | 0.647 | 0.173 | 26.8% | 0.647 | 100.0% | Ⓞ | Ⓞ | | 0.650 | 0.177 |
| Replacement of Thermal Imaging Cameras | 0.600 | 0.091 | 15.2% | 0.441 | 73.5% | Ⓞ | Ⓞ | | 1.450 | 0.091 |
| Lifecycle Replacement of Gas Metres 2023 | 0.100 | 0.100 | 99.8% | 0.100 | 99.8% | Ⓞ | Ⓞ | | 0.100 | 0.100 |
| Mobile Driver Simulator | 0.185 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #5 | 0.185 | 0.000 |
| 45mm and 65mm Jacketed Fire Hose Upgrade | 1.350 | 0.408 | 30.2% | 0.850 | 63.0% | Y | Y | #6 | 1.350 | 0.408 |
| Bunker Suit Washer Extractor Installation | 0.130 | 0.047 | 36.1% | 0.047 | 36.1% | R | R | #7 | 0.420 | 0.047 |
| Fire Station Digital Signage Turn Out Timers | 0.130 | 0.000 | 0.0% | 0.098 | 75.4% | Ⓞ | Ⓞ | | 0.130 | 0.000 |
| Special Operations Dome Ventilation | 0.600 | 0.505 | 84.1% | 0.550 | 91.7% | Ⓞ | Ⓞ | | 0.600 | 0.505 |
| Sub-Total | 8.086 | 1.890 | 23.4% | 6.235 | 77.1% | - | - | | 9.749 | 2.244 |
| Legislated | | | | | | | | | | |
| Replacement of HUSAR Equipment 2023 | 0.050 | 0.048 | 95.6% | 0.048 | 95.6% | Ⓞ | Ⓞ | | 0.050 | 0.048 |
| Mobile Pump Operations Simulator | 0.150 | 0.000 | 0.0% | 0.150 | 100.0% | Ⓞ | Ⓞ | | 0.150 | 0.000 |
| Pump Operations Simulator Upgrade | 0.130 | 0.000 | 0.0% | 0.120 | 92.3% | Ⓞ | Ⓞ | | 0.130 | 0.000 |
| Toronto Fire Academy Propane Burn House | 0.082 | 0.000 | 0.0% | 0.082 | 100.0% | Ⓞ | Ⓞ | | 0.082 | 0.000 |
| Sub-Total | 0.412 | 0.048 | 11.6% | 0.400 | 97.0% | - | - | | 0.412 | 0.048 |
| State of Good Repair | | | | | | | | | | |
| Training Simulators & Facilities Rehab 2022 | 0.081 | 0.007 | 8.0% | 0.081 | 100.0% | Ⓞ | Ⓞ | | 0.100 | 0.025 |
| Training Simulators & Facilities Rehab 2023 | 0.100 | 0.065 | 65.5% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.100 | 0.065 |
| Toronto Radio Infrastructure Project (TRIP) | 2.237 | 0.732 | 32.7% | 0.740 | 33.1% | R | R | #8 | 8.489 | 3.107 |
| CAD Upgrade | 0.700 | 0.154 | 22.0% | 0.300 | 42.9% | R | R | #9 | 1.960 | 1.023 |
| Toronto Fire Academy Auditorium Chairs | 0.115 | 0.103 | 89.4% | 0.103 | 89.4% | Ⓞ | Ⓞ | | 0.115 | 0.103 |
| Feasibility Study - Flemingdon Station | 0.185 | 0.000 | 0.0% | 0.040 | 21.6% | R | R | #10 | 0.185 | 0.000 |
| West Training Burn House Repairs | 0.125 | 0.078 | 62.5% | 0.078 | 62.5% | Y | Ⓞ | #11 | 0.200 | 0.078 |
| Sub-Total | 3.543 | 1.139 | 32.2% | 1.442 | 40.7% | - | - | | 11.149 | 4.402 |
| Service Improvements | | | | | | | | | | |
| Fire Prevention Technology Integration | 0.434 | 0.172 | 39.6% | 0.280 | 64.5% | Y | Y | #12 | 1.010 | 0.748 |
| Sub-Total | 0.434 | 0.172 | 39.6% | 0.280 | 64.5% | - | - | | 1.010 | 0.748 |
| Growth Related | | | | | | | | | | |
| Station B (Stn 144) Keele/Sheppard | 0.002 | 0.001 | 76.6% | 0.002 | 100.0% | Ⓞ | Ⓞ | | 11.685 | 11.519 |
| HUSAR Building Expansion | 4.062 | 2.524 | 62.1% | 3.500 | 86.2% | Ⓞ | Y | #13 | 7.900 | 3.588 |
| Feasibility Study of Fire Academy | 0.300 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #14 | 0.300 | 0.000 |
| Sub-Total | 4.364 | 2.525 | 57.9% | 3.502 | 80.2% | - | - | | 19.885 | 15.107 |
| Total | 16.838 | 5.775 | 34.3% | 11.858 | 70.4% | | | | 42.205 | 22.549 |

| | |
|------------------------------|--|
| On Time | On Budget |
| On/Ahead of Schedule | Ⓞ |
| Minor Delay < 6 months | Y Between 50% and 70% |
| Significant Delay > 6 months | R < 50% or >100% of Approved Cash Flow |

- Note # 1:**
Three filtration systems have been installed with invoice paid; remaining funds will be carried forward.
- Note # 2:**
Projected underspending and project delays are primarily due to unexpected delays in the RFQ process. The contract was awarded in October. Delivery is anticipated for Q1 2024; unspent funds will be carried forward.
- Note # 3:**
The bulk of the order was placed with delivery expected in November. Staff are finalizing an additional order for related auxiliary equipment with expected delivery in Q1 2024; unspent funds will be carried forward.
- Note # 4:**
Project delays are related to technical specifications, vendor issues and delays in the memorandum of understanding (MOU) with Police. Forecasted expenditures for 2023 include remaining milestones related to cutover, change requests and other related enhancements to the communications centre. Project completion is anticipated for Q1 2024; unspent funds will be carried forward.
- Note # 5:**
Projected underspending and project delay is due to staffing shortage resulting in a delay in the procurement process. Unspent funds will be carried forward to 2024 to align with project completion.
- Note # 6:**
Projected underspending and project delays are due to supply chain issues, with only 63% of the goods expected to be received in 2023. Unspent funds will be carried forward, with project completion anticipated in Q1 2024.
- Note # 7:**
Projected underspending and project delays are due to technical errors in the RFQ that require specification updates. A new RFQ will be reposted, with the anticipation that a new contract will be awarded in Q2 2024. The timing of project completion is contingent on completion of the electrical and plumbing infrastructure. Project completion has been revised to 2025; unspent funds will be carried forward.
- Note # 8:**
The project has faced delays in change order tasks and the roster call for engineering services due to technical issues and review of project scope. All change order tasks have now been completed. The award for engineering services is paused pending review of new information and cyber security concerns. The project team is currently reviewing these priorities and will be briefing project sponsors by year-end. Projected spending is 33% by year-end; unspent funds will be carried forward into 2024.
- Note # 9:**
Projected underspending is a result of delays in co-ordination and commitment from the vendor on resource availability due to technical complexities. Vendor has yet to deliver formal quotations. As a result, a number of the planned enhancements will start this year with the remainder commencing in 2024. Projected expenditures reflect these delays at 43% spending; unspent funds will be carried forward into 2024.
- Note # 10:**
The feasibility study for the proposed site of the Flemingdon fire station is comprised of an Architectural Study and an Environmental Study. Project delays have occurred due to the need to negotiate site issues with Hydro One. Consultant is now onboarded and completing a concept plan for the site. The Architectural Study is anticipated to be completed by year-end. The Environmental Study will start in Q1 2024, with expected completion in Q3 2024.
- Note # 11:**
Repair work completed with costs lower than estimated. Remaining funds will be carried forward to 2024 for the core sampling study.
- Note # 12:**
Phase one cutover was postponed again by Community Risk Reduction group due to an issue unrelated to the project and will be rescheduled to occur in Oct (from Aug). As a result, Phase 2 cutover will be pushed into Q1 2024. This project is projected to be 64.5% spent by year-end; unspent funds will be carried forward into 2024.
- Note # 13:**
Project expected to be substantially complete by year-end. Expected total project completion is now Q1 2024 due to delay in Enbridge gas station upgrade and insulated metal panel delivery.

Fire Services (FIR)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 14:

Projected underspending and project delays are due to delays in hiring a consultant for a needs assessment as the development of the scope of work took longer than expected. In addition, the program continues to work with CreateTO to review additional site options for the relocation of the facility. A consultant for the needs assessment is expected to be onboarded by November 2023; with completion of the assessment expected by Q2 2024 and overall completion of the project anticipated by Q4 2024.

Chart 1

2023 Approved Budget by Category (\$Million) \$491.2M

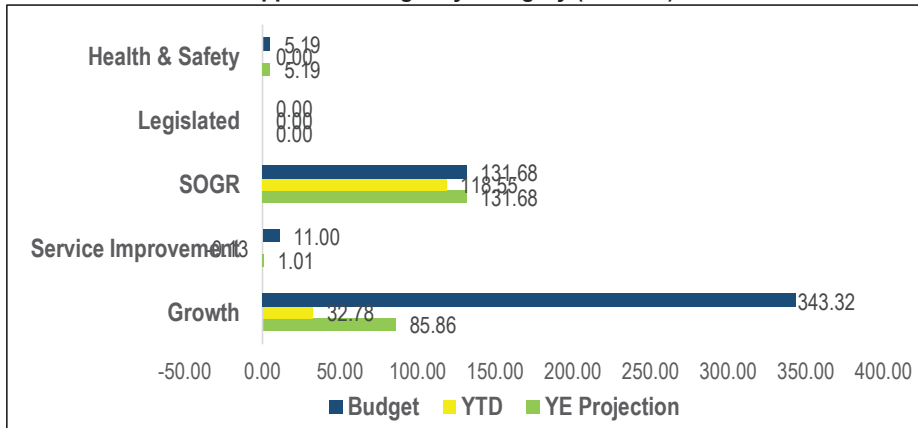


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 1 |
| Legislated | |
| SOGR | 1 |
| Service Improvement | 2 |
| Growth | 6 |
| Total # of Projects | 10 |

Chart 2

Project Status - 10

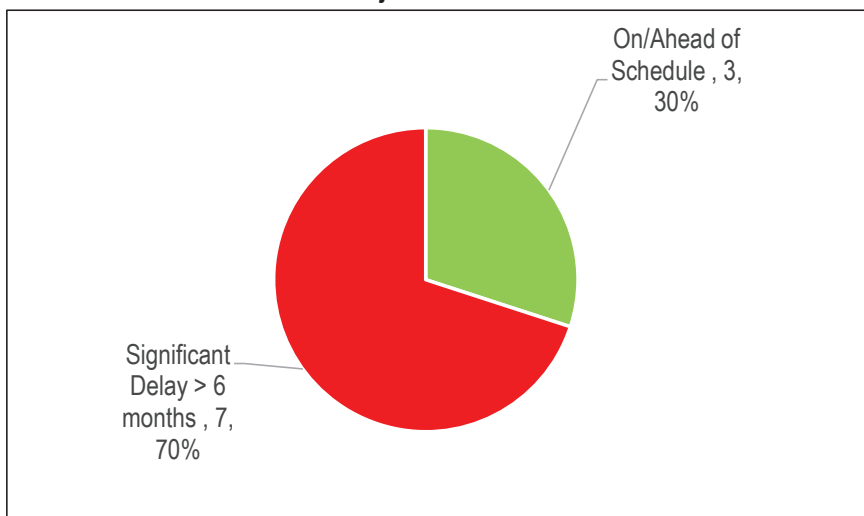


Table 2

Reason for Delay

7

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 3 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 2 | |
| Total # of Projects | 7 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 152.73 | | 338.47 | | |

Reasons for "Other*" Projects Delay:

- Housing Now projects delayed as a result of market factors, including shortage of labour and materials, increasing interest rates and escalating construction costs.
- Completion of Rental Development project delayed due to market and labour conditions.

Housing Secretariat (HSE)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| TCHC IT Capital | 5.190 | 0.000 | 0.0% | 5.190 | 100.0% | Ⓞ | Ⓞ | | 5.190 | 0.000 |
| Sub-Total | 5.190 | 0.000 | 0.0% | 5.190 | 100.0% | - | - | | 5.190 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| TCHC Building Repair Capital | 131.684 | 118.548 | 90.0% | 131.684 | 100.0% | Ⓞ | Ⓞ | | 1,920.000 | 598.647 |
| Sub-Total | 131.684 | 118.548 | 90.0% | 131.684 | 100.0% | - | - | | 1,920.000 | 598.647 |
| Taking Action on Tower Renewal Program | 7.191 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #1 | 13.508 | 0.000 |
| Choice Based Housing Access System | 3.814 | -0.127 | -3.3% | 1.014 | 26.6% | Ⓡ | Ⓡ | #2 | 10.607 | 6.529 |
| Sub-Total | 11.005 | -0.127 | -1.2% | 1.014 | 9.2% | - | - | | 24.115 | 6.529 |
| Housing Now | 53.183 | 5.666 | 10.7% | 14.663 | 27.6% | Ⓡ | Ⓡ | #3 | 502.343 | 20.067 |
| Rental Development | 25.514 | 0.580 | 2.3% | 1.516 | 5.9% | Ⓡ | Ⓡ | #4 | 36.352 | 2.096 |
| Modular Housing | 23.349 | 3.496 | 15.0% | 5.538 | 23.7% | Ⓡ | Ⓡ | #5 | 69.239 | 49.385 |
| Rapid Housing Initiative | 129.628 | 10.823 | 8.3% | 16.837 | 13.0% | Ⓡ | Ⓡ | #5 | 408.386 | 301.492 |
| Emergency Housing Action | 95.789 | 12.212 | 12.7% | 31.448 | 32.8% | Ⓡ | Ⓡ | #5 | 100.601 | 52.132 |
| TCHC Development In-Flight | 15.860 | 0.000 | 0.0% | 15.860 | 100.0% | Ⓞ | Ⓞ | | 30.000 | 0.000 |
| Sub-Total | 343.324 | 32.777 | 9.5% | 85.862 | 25.0% | - | - | | 1,146.921 | 425.172 |
| Total | 491.203 | 151.197 | 30.8% | 223.750 | 45.6% | | | | 3,096.227 | 1,030.348 |

| On Time | On Budget |
|------------------------------|--|
| On/Ahead of Schedule | Ⓞ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓢ Between 50% and 70% |
| Significant Delay > 6 months | Ⓡ < 50% or >100% of Approved Cash Flow |

Note # 1:

Delays reflect the time needed to establish the Taking Action on Tower Renewal Program (including recruitment, establishing legal agreements, etc.).

Note # 2:

Phase 2 of the project (Portals and Governance) is expected to be delayed by 6+ months mainly due to insufficient staff resources. In the interim, the project team continues to design process and reporting requirements required to implement. The final stage of contract negotiation is pending staffing resources.

Note # 3:

Many of the activities planned to support pre-development work for 27 sites were able to move forward. However, some projects were delayed primarily as a result of market factors, including shortage of labour and materials, increasing interest rates and escalating construction costs.

Note # 4:

Delays in the pre-construction work for these projects were primarily due to market conditions (including shortage of labour and materials, increasing interest rates and escalating construction costs). These conditions continue to challenge the financial viability of various affordable housing projects resulting in project slow downs and in some cases, changes to original plans.

Note # 5:

Supportive Housing projects are funded by Modular Housing Initiative (MHI), Rapid Housing Initiative (RHI) and Emergency Housing Initiative (EHI). Modular projects are experiencing delays due to site and market conditions (labour and material availabilities) and the majority will be completed in 2023, with all projects completed by 2025. Funding from RHI, and EHI will continue to fund the supportive housing projects until project completion.

Chart 1

2023 Approved Budget by Category (\$Million) \$1.19M

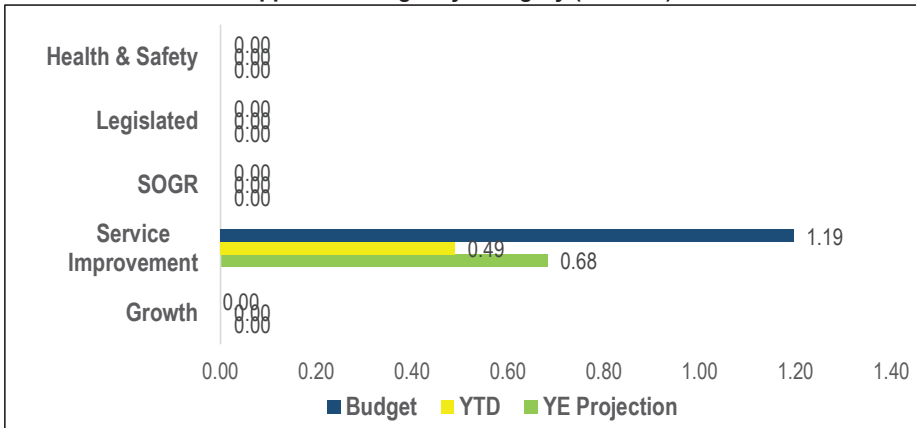


Table 1

2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 2 |
| Growth | |
| Total # of Projects | 2 |

Chart 2

Project Status - 2

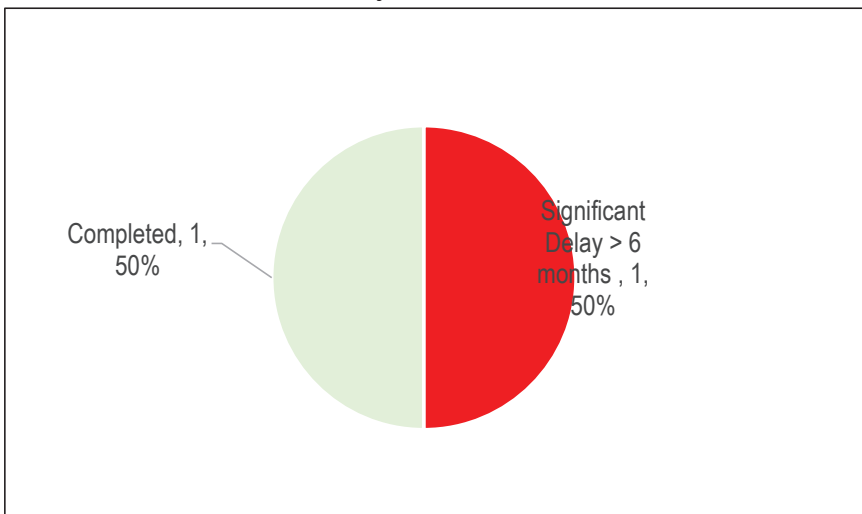


Table 2

| Reason for Delay | 1 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 1 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| | | 0.63 | 0.57 | |

Reasons for "Other*" Projects Delay:

- The HSI Online Hub (HSI's enhanced website) is set to launch by the end of Q4 2023. Endorsement was received to move forward with planning in-person services. Planning for a jurisdictional scan and resident, staff and community intermediaries engagement is underway. The HSI Capital Project will be completed by December 31, 2023.

Toronto Employment & Social Services (SOC)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Service Improvements | | | | | | | | | | |
| HSI PROJECT-PHASE 2 | 0.626 | 0.433 | 69.2% | 0.626 | 100.0% | Ⓞ | Ⓡ | #1 | 9.823 | 9.630 |
| YONGE ST. LEASHOLD IMPROVEMENT | 0.568 | 0.055 | 9.6% | 0.055 | 9.6% | Ⓡ | Ⓞ | #2 | 1.081 | 0.567 |
| Sub-Total | 1.194 | 0.488 | 40.8% | 0.681 | 57.0% | - | - | | 10.904 | 10.197 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Total | 1.194 | 0.488 | 40.8% | 0.681 | 57.0% | | | | 10.904 | 10.197 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

The HSI Online Hub (HSI's enhanced website) is set to launch by the end of Q4 2023. Endorsement was received to move forward with planning in-person services. Planning for a jurisdictional scan and resident, staff and community intermediaries engagement is underway. The HSI Capital Project will be

Note # 2:

The Yonge St Leasehold Improvement Construction was substantially completed in the third quarter of 2022, and the office was opened to the public on August 22nd. Deficiency work is complete and the final invoice paid in the second quarter of 2023. The project scope changed from a larger square footage renovation to a smaller one and hence the project is projected to be underspent by \$514k.

Chart 1
2023 Approved Budget by Category (\$36.75)

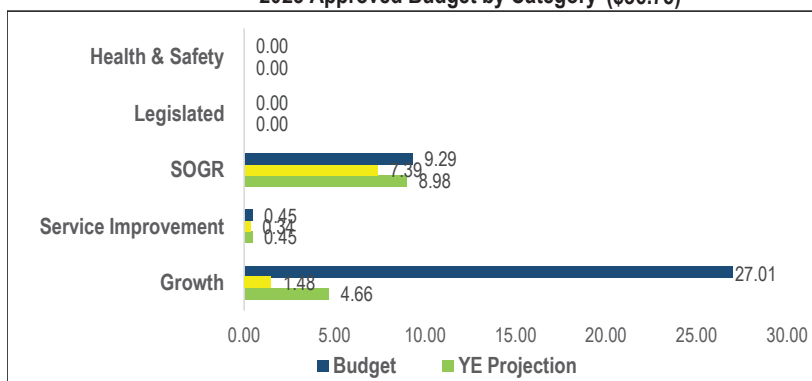


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 5 |
| Service Improvement | 1 |
| Growth | 13 |
| Total # of Projects | 19 |

Chart 2
Project Status - 19

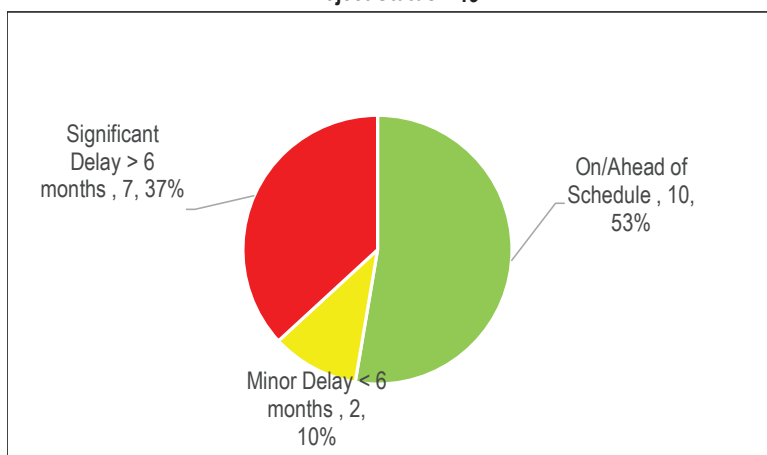


Table 2

| Reason for Delay | 9 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | 1 |
| Procurement Issues | 1 | |
| RFQ/RFP Delayed | 1 | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 5 | 1 |
| Total # of Projects | 7 | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 11.44 | 0.10 | 25.21 | | |

Reasons for "Other" Projects Delay:

- The *Multi-Function Station #2* project faced delays due to issues with the transfer of the property at 350 Progress Avenue to the City; as well, a redesign and site investigation proposal is under review by City Planning.
- The *Multi-Function Station #3* project continues to be delayed, as the City finalizes the lease agreement for the property at 610 Bay with Toronto Coach Terminal Inc .
- The *Ambulance Post* projects continue to face delays in the design phase as a result of scope changes, additional site investigations and resource issues. Unspent funds for the design process will be carried forward to 2024 for completion. Construction will commence in later years.
- The *PPE Reprocessing Facility* has faced delays due to the requirement of AODA modifications.

Key Discussion Points:

- Toronto Paramedic Services has spent \$9.207 million, or 25.1% of its 2023 Approved Capital Budget of \$36.752 million, with \$14.093 million, or 38.3%, projected to be spent by year-end. The lower year-end spend is primarily due to delays in *Multi-Function Station #2* resulting of property transfer issues and redesign requirements. Future cash flows of this project have been recast to align with revised project stage gating.
- Of the 2023 Approved Capital Budget, \$11.444 million is on schedule, with \$22.659 million in projected underspending due to RFQ delays, procurement issues, insufficient staff resources, site conditions or other, as noted above. Of the total underspend, \$14.300 million is attributable to *Multi-Function Station #2* for reasons discussed above.

Toronto Paramedic Services (AMB)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|--|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | Projected Actuals \$ to Year- End | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Mobile Data Communications - 2022 | 0.182 | 0.087 | 47.8% | 0.182 | 99.8% | Ⓞ | Ⓞ | | 2.100 | 2.005 |
| Mobile Data Communications - 2023 | 0.300 | 0.000 | 0.0% | 0.300 | 100.0% | Ⓞ | Ⓞ | | 0.300 | 0.000 |
| Defibrillator Purchases | 6.500 | 6.489 | 99.8% | 6.489 | 99.8% | Ⓞ | Ⓞ | | 6.500 | 6.489 |
| Medical Equipment Replacement | 1.479 | 0.475 | 32.1% | 1.279 | 86.5% | Ⓞ | Ⓞ | | 6.323 | 5.319 |
| Dispatch Consol Replacement | 0.832 | 0.334 | 40.1% | 0.732 | 88.0% | Ⓞ | Ⓞ | | 4.782 | 2.084 |
| Sub-Total | 9.293 | 7.385 | 79.5% | 8.982 | 96.6% | - | - | | 20.005 | 15.897 |
| Capital Asset Management Planning | 0.450 | 0.341 | 75.7% | 0.450 | 100.0% | Ⓞ | Ⓞ | | 1.212 | 1.066 |
| Sub-Total | 0.450 | 0.341 | 75.7% | 0.450 | 100.0% | - | - | | 1.212 | 1.066 |
| Growth Related | | | | | | | | | | |
| Additional Ambulances | 2.800 | 0.000 | 0.0% | 0.100 | 3.6% | Ⓡ | Ⓡ | #1 | 2.800 | 0.000 |
| Multi-Functional Station # 2 | 17.038 | 1.007 | 5.9% | 2.738 | 16.1% | Ⓡ | Ⓡ | #2 | 80.585 | 2.919 |
| Multi-Functional Station # 2 Facilities | 0.100 | 0.048 | 47.7% | 0.072 | 72.0% | Ⓞ | Ⓞ | | 1.600 | 0.048 |
| Additional EVR 2022 | 0.721 | 0.319 | 44.2% | 0.541 | 75.0% | Ⓞ | Ⓞ | | 1.170 | 0.768 |
| Additional EVR 2023 | 0.780 | 0.000 | 0.0% | 0.590 | 75.6% | Ⓞ | Ⓞ | | 0.780 | 0.000 |
| Ambulance Post - Rexdale (30 Queens Plate) | 1.574 | 0.057 | 3.6% | 0.074 | 4.7% | Ⓡ | Ⓡ | #3 | 1.848 | 0.352 |
| Ambulance Post - (330 Bering Ave) | 0.407 | 0.012 | 3.0% | 0.058 | 14.2% | Ⓡ | Ⓡ | #4 | 0.700 | 0.304 |
| Ambulance Post #3 (Don Mills) | 0.050 | 0.000 | 0.0% | 0.025 | 50.0% | Ⓡ | Ⓡ | #5 | 3.000 | 0.000 |
| Ambulance Post #4 (Finch Ave) | 0.050 | 0.000 | 0.0% | 0.025 | 50.0% | Ⓡ | Ⓡ | #6 | 2.000 | 0.000 |
| PPE Re-Processing Facilities | 0.894 | 0.004 | 0.4% | 0.044 | 4.9% | Ⓡ | Ⓡ | #7 | 0.950 | 0.060 |
| Multi-Function Station #3 (Bay St) | 1.295 | 0.006 | 0.5% | 0.095 | 7.3% | Ⓡ | Ⓡ | #8 | 1.500 | 0.011 |
| Multi-Function Station #5 (Dyas St) | 1.200 | 0.030 | 2.5% | 0.095 | 16.7% | Ⓡ | Ⓡ | #9 | 10.000 | 0.030 |
| Future Strategic Staging Location | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.700 | 0.000 |
| Sub-Total | 27.009 | 1.481 | 5.5% | 4.662 | 17.3% | - | - | | 107.633 | 4.491 |
| Total | 36.752 | 9.207 | 25.1% | 14.093 | 38.3% | | | | 128.850 | 21.454 |

| On Time | On Budget |
|------------------------------|--------------------------------------|
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

Supply chain issues have resulted in product delivery delays, with a few chassis expected to be delivered at the end of 2023; the delivery of ambulances is anticipated to be completed in 2024 and 2025.

Note # 2:

Project delays and underspending are attributed to delays in the transfer of the property, which was completed in February 2023. In addition, a revised development plan based on redesign and additional site investigation is currently under review. The construction services tender is expected to be issued in winter 2024. The projected completion date has been revised to 2026.

Note # 3:

The project continues to face delays in the design process due to scope changes. The design development has been put on hold due to pending decisions regarding TPS' usable site boundary at 30 Queens Plate. CreateTO and Toronto Fire Services (TFS) are also engaged. Once all parties agree on TPS' usable site boundary, the design development activities will resume unless significant changes are required.

Note # 4:

Projected underspending and project delays are the result of scope change requirement to modify garage bays. The completion of this project has been revised to 2024.

Note # 5:

Due to resource issues, the start date has been delayed, as a Project Manager has not been assigned yet; project completion is budgeted for 2027.

Note # 6:

CREM is working on the design phase to include multiple divisions. Unspent funds for the design will be carried forward to 2024. Construction will commence in 2025.

Note # 7:

The PPE Re-Processing project completion has been delayed until 2024, reflecting the need to implement AODA modifications.

Note # 8:

Construction has been delayed, pending the transfer of the property to the City. Once the property-transfer issues are resolved and the General Contractor bid is awarded, significant construction is anticipated in the 18 months following.

Note # 9:

The project has been delayed due to the RFP pending the relocation of other divisions at the site. CreateTO is working with ModernTO on the relocation plans. Once other divisions have been relocated, the RFP will be drafted.

**2023 Capital Spending by Program
Infrastructure and Development Services**

| Program | Period | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|---------------------------|---------|-------------------------|------------------|---------------|---------------|----------|-------------------------------------|
| | | | YTD Spending | YE Projection | % at Year End | | |
| City Planning | 4M-2023 | 8.89 | 0.93 | 6.98 | 78.5% | | Ⓞ |
| | Q2-2023 | 8.89 | 1.45 | 6.98 | 78.5% | □ | Ⓞ |
| | Q3-2023 | 8.89 | 2.08 | 6.06 | 68.1% | ↓ | Ⓢ |
| Fire Services | 4M-2023 | 16.84 | 1.49 | 13.09 | 77.7% | | Ⓞ |
| | Q2-2023 | 16.84 | 2.89 | 13.15 | 78.1% | ↑ | Ⓞ |
| | Q3-2023 | 16.84 | 5.77 | 11.86 | 70.4% | ↓ | Ⓞ |
| Transit Expansion | 4M-2023 | 383.41 | 197.41 | 379.45 | 99.0% | | Ⓞ |
| | Q2-2023 | 383.41 | 197.42 | 379.45 | 99.0% | □ | Ⓞ |
| | Q3-2023 | 383.41 | 198.05 | 328.54 | 85.7% | ↓ | Ⓞ |
| Transportation | 4M-2023 | 438.51 | 47.58 | 384.58 | 87.7% | | Ⓞ |
| | Q2-2023 | 458.32 | 103.22 | 391.46 | 85.4% | ↓ | Ⓞ |
| | Q3-2023 | 458.27 | 230.97 | 380.85 | 83.1% | ↓ | Ⓞ |
| Waterfront Revitalization | 4M-2023 | 132.49 | 4.41 | 106.90 | 80.7% | | Ⓞ |
| | Q2-2023 | 132.49 | 7.30 | 104.91 | 79.2% | ↓ | Ⓞ |
| | Q3-2023 | 132.49 | 80.24 | 97.39 | 73.5% | ↓ | Ⓞ |
| TOTAL | 4M-2023 | 980.13 | 251.82 | 891.00 | 90.9% | | Ⓞ |
| | Q2-2023 | 999.94 | 312.27 | 895.94 | 89.6% | ↓ | Ⓞ |
| | Q3-2023 | 999.89 | 517.12 | 824.70 | 82.5% | ↓ | Ⓞ |

□ >70%
□ between 50% and 70%
□ < 50% or > 100%

For the nine months ended September 30, 2023, the capital expenditures for Infrastructure and Development Services totalled \$517.1 million of their collective 2023 Approved Capital Budget of \$999.9 million. Spending is expected to increase to \$824.7 million (82.5%) by year-end. 4 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Fire Services, Transit Expansion, Transportation Services, and Waterfront Revitalization Initiative.

Chart 1

2023 Approved Budget by Category (\$Million) \$8.89M

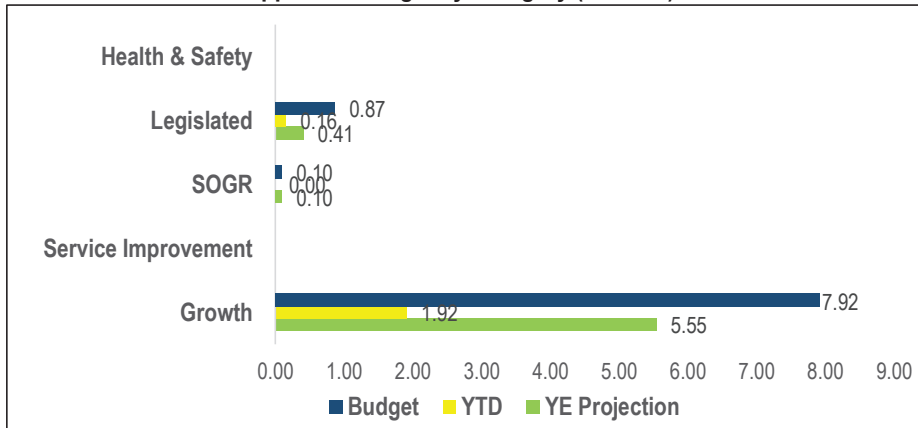


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 2 |
| SOGR | 1 |
| Service Improvement | |
| Growth | 12 |
| Total # of Projects | 15 |

Chart 2

Project Status - 15

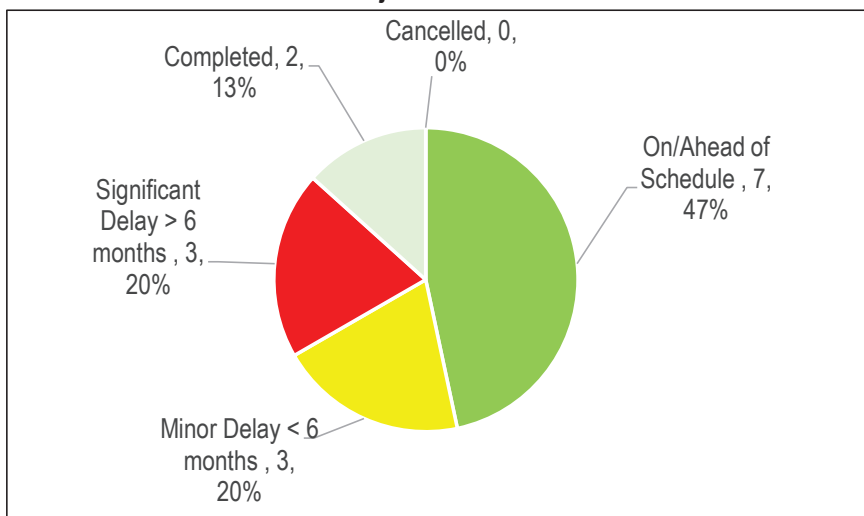


Table 2

Reason for Delay

6

| Reason for Delay | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 3 | 1 |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 1 | 1 |
| Total # of Projects | 4 | 2 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 5.77 | 1.12 | 2.00 | | |

Reasons for "Other*" Projects Delay:

- Official Plan Conformity Review - Balance of funds for zoning by-law amendments required by June 2024.
- Five Year Review of the Official Plan - Pending Ministry of Municipal Affairs and Housing approval on Council adopted Official Plan Amendments

City Planning (URB)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| H&S Project Name | 0.000 | 0.000 | | 0.000 | | ⓪ | ⓪ | #1 | 0.000 | 0.000 |
| H&S Project Name | 0.000 | 0.000 | | 0.000 | | ⓪ | ⓪ | #1 | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Legislated | | | | | | | | | | |
| Five Year Review of the Official Plan | 0.450 | 0.098 | 21.9% | 0.200 | 44.4% | Ⓜ | ⓪ | #1 | 2.955 | 2.123 |
| Official Plan Conformity Review | 0.420 | 0.064 | 15.3% | 0.210 | 50.0% | Ⓜ | ⓪ | #2 | 0.545 | 0.057 |
| Sub-Total | 0.870 | 0.163 | 18.7% | 0.410 | 47.1% | - | - | | 3.500 | 2.180 |
| State of Good Repair | | | | | | | | | | |
| St. Lawrence Market North - Heritage Interpretation Plan | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | ⓪ | ⓪ | | 0.200 | 0.099 |
| Sub-Total | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | - | - | | 0.200 | 0.099 |
| Service Improvements | | | | | | | | | | |
| SI Project Name | 0.0 | 0.0 | | 0.000 | | | ⓪ | #1 | 0.000 | 0.000 |
| SI Project Name | 0.0 | 0.0 | | 0.000 | | | ⓪ | #1 | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Growth Related | | | | | | | | | | |
| Growth Studies | 2.905 | 0.732 | 25.2% | 1.720 | 59.2% | ⓪ | Ⓜ | #3 | 9.412 | 4.563 |
| Transportation & Transit Studies | 0.621 | 0.014 | 2.2% | 0.311 | 50.1% | ⓪ | Ⓜ | #3 | 1.000 | 0.393 |
| Heritage Studies | 0.795 | 0.150 | 18.9% | 0.417 | 52.5% | ⓪ | Ⓜ | #3 | 1.300 | 0.639 |
| Places - Civic Improvements | 3.594 | 1.021 | 28.4% | 3.097 | 86.2% | ⓪ | ⓪ | | 9.057 | 2.336 |
| Sub-Total | 7.916 | 1.917 | 24.2% | 5.546 | 70.1% | - | - | | 20.769 | 7.930 |
| Total | 8.886 | 2.080 | 23.4% | 6.055 | 68.1% | | | | 24.469 | 10.210 |

| On Time | On Budget |
|------------------------------|--|
| On/Ahead of Schedule | ⓪ >70% of Approved Cash Flow |
| Minor Delay < 6 months | ⓪ Between 50% and 70% |
| Significant Delay > 6 months | Ⓜ < 50% or >100% of Approved Cash Flow |

Note # 1:

Pending Ministry of Municipal Affairs and Housing approval on Council adopted Official Plan Amendments

Note # 2:

Balance of funds required for reports on zoning by-law amendments scheduled for June 2024.

Note # 3:

RFQ/RFP Delayed. The division underwent a prioritization exercise to advance both the Division's workplan and City Council's priorities; a number of projects are advancing.

Transportation Services (TRN)

Chart 1

2023 Approved Budget by Category \$458.27M

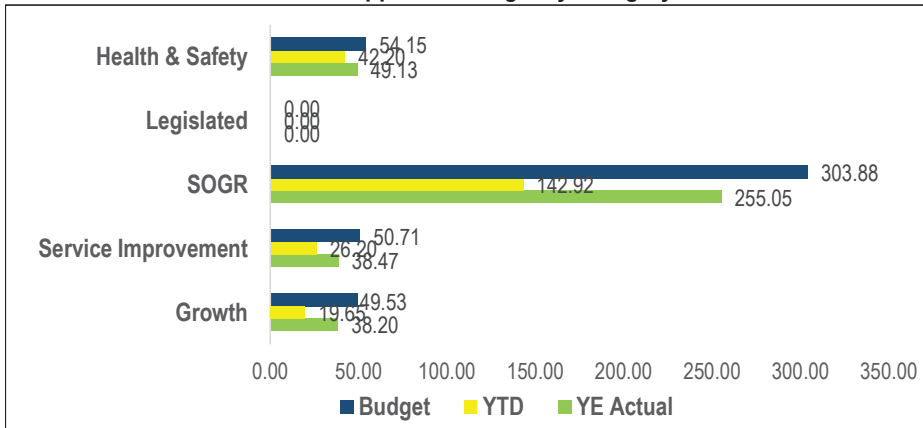


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 5 |
| Legislated | |
| SOGR | 16 |
| Service Improvement | 11 |
| Growth | 19 |
| Total # of Projects | 51 |

Chart 2

Project Status - 51

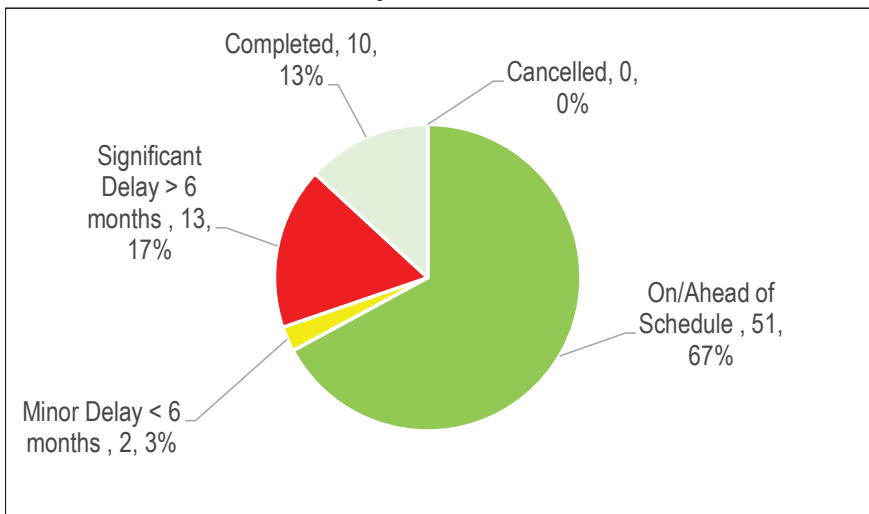


Table 2

| Reason for Delay | 15 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 2 | |
| Co-ordination with Other Projects | 2 | 1 |
| Community Consultation | | |
| Other* | 9 | 1 |
| Total # of Projects | 13 | 2 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 441.54 | 1.00 | 15.38 | 0.36 | |

Reasons for "Other*" Projects Delay:

- Transportation Services has 4 sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status

Key Discussion Points: (Please provide reason for delay)

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent; and/or projects impacted by supply chain issues.

Transportation Services (TRN)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Year-End Projection | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|----------------|--------------|---------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| City Bridge Rehabilitation (Critical) | 23.427 | 21.174 | 90.4% | 22.256 | 95.0% | G | G | #1 | 222.174 | 159.761 |
| Glen Road Pedestrian Bridge | 5.941 | 4.359 | 73.4% | 5.347 | 90.0% | G | G | | 23.008 | 9.151 |
| Guide Rail Program | 1.000 | 0.279 | 27.9% | 0.700 | 70.0% | Y | G | | 10.340 | 7.321 |
| Pedestrian Lighting | 0.800 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | | | |
| Road Safety Plan | 22.985 | 16.387 | 71.3% | 20.832 | 90.6% | G | G | | | |
| Sub-Total | 54.153 | 42.199 | 77.9% | 49.134 | 90.7% | - | - | | 255.522 | 8.339 |
| City Bridge Rehabilitation | 65.926 | 26.815 | 40.7% | 62.630 | 95.0% | G | G | #2 | 1.800 2,294.769 | 0.000 425.704 |
| Critical Interim Road Rehabilitation | 7.000 | 2.348 | 33.5% | 5.600 | 80.0% | G | G | | | |
| Ditch Rehabilitation & Culvert Reconstruction | 2.700 | 0.447 | 16.6% | 2.160 | 80.0% | G | G | | | |
| Don Valley Parkway Rehabilitation | 2.558 | 0.349 | 13.6% | 1.791 | 70.0% | Y | G | | | |
| Dufferin Street Bridge Rehabilitation | 1.000 | 0.311 | 31.1% | 0.500 | 50.0% | Y | Y | | | |
| Dunn and Dowling Bridges | 0.500 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | | | |
| F.G. Gardiner | 65.000 | 22.004 | 33.9% | 49.000 | 75.4% | G | G | | | |
| Facility Improvements | 4.000 | 0.747 | 18.7% | 3.800 | 95.0% | G | G | | | |
| Laneways | 1.910 | 0.828 | 43.4% | 1.719 | 90.0% | G | G | | | |
| Local Road Rehabilitation | 69.700 | 53.756 | 77.1% | 66.215 | 95.0% | G | G | | | |
| Major Road Rehabilitation | 55.000 | 22.267 | 40.5% | 41.250 | 75.0% | G | G | | | |
| Major SOGR Pooled Contingency | 5.000 | 2.524 | 50.5% | 4.000 | 80.0% | G | G | | | |
| Retaining Walls Rehabilitation | 3.000 | 0.980 | 32.7% | 1.950 | 65.0% | Y | G | | | |
| Sidewalks | 12.000 | 6.384 | 53.2% | 9.600 | 80.0% | G | G | | | |
| Signs & Markings Asset Management | 5.081 | 1.281 | 25.2% | 2.032 | 40.0% | R | G | #3 | | |
| Traffic Plant Requirements / Signal Asset Management | 3.500 | 1.881 | 53.7% | 2.800 | 80.0% | G | G | | | |
| Sub-Total | 303.875 | 142.921 | 47.0% | 255.047 | 83.9% | - | - | | 2,296.569 | 425.704 |
| Cycling Infrastructure | 20.000 | 15.813 | 79.1% | 19.000 | 95.0% | G | G | #4 | 1.472 38.815 | 1.091 10.586 |
| Engineering Studies | 4.238 | 3.038 | 71.7% | 3.230 | 76.2% | G | G | | | |
| Mapping & GIS Repository | 0.400 | 0.307 | 76.8% | 0.320 | 80.0% | G | G | | | |
| MoveTO | 6.500 | 2.657 | 40.9% | 5.850 | 90.0% | G | G | | | |
| Neighbourhood Improvements | 5.698 | 1.444 | 25.3% | 5.478 | 96.1% | G | G | | | |
| PTIF Projects | 0.501 | 0.093 | 18.6% | 0.501 | 100.0% | G | G | | | |
| Surface Network Transit Plan | 0.818 | 0.787 | 96.2% | 0.800 | 97.8% | G | G | | | |
| System Enhancements for Road Repair & Permits | 1.000 | 0.918 | 91.8% | 0.950 | 95.0% | G | G | | | |
| TO360 Wayfinding | 0.943 | 0.775 | 82.1% | 0.849 | 90.0% | G | G | | | |
| Traffic Congestion Management | 0.614 | 0.364 | 59.3% | 0.491 | 80.0% | G | G | | | |
| West Toronto Rail Path Extension | 10.000 | 0.005 | 0.1% | 1.000 | 10.0% | R | R | | | |
| Sub-Total | 50.713 | 26.200 | 51.7% | 38.471 | 75.9% | - | - | | 284.584 | 121.827 |
| Beecroft Extension | 0.500 | 0.003 | 0.6% | 0.050 | 10.0% | R | R | #5 | 20.246 | 0.011 |
| Broadview Extension | 0.000 | 0.434 | | 0.000 | | R | G | #6 | 14.000 | 9.924 |
| Emery Village Improvements | 0.500 | 0.083 | 16.6% | 0.100 | 20.0% | R | R | #7 | 2.671 | 0.382 |
| John Street Revitalization Project | 1.000 | 0.037 | 3.7% | 0.000 | 0.0% | R | G | #8 | 56.315 | 4.526 |
| Lawrence-Allen Revitalization Project | 0.170 | 0.024 | 14.1% | 0.162 | 95.0% | G | G | | 16.136 | 4.442 |
| Legion Road Extension & Grade Separation | 0.400 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #9 | 4.423 | 0.587 |
| Liberty Village New Street | 0.500 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #10 | 75.403 | 0.000 |
| Metrolinx Additional Infrastructure | 2.427 | 0.046 | 1.9% | 1.577 | 65.0% | Y | G | | 15.231 | 3.617 |
| New Courthouse Streetscape | 0.006 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #11 | 1.794 | 1.794 |
| North York Service Road | 0.603 | 1.219 | 202.3% | 0.060 | 10.0% | R | R | #12 | 37.794 | 33.628 |
| Port Union Road | 7.338 | 0.015 | 0.2% | 5.503 | 75.0% | G | G | | 12.174 | 1.412 |
| Rean to Kenaston | 0.000 | 0.082 | | 0.000 | | | Y | | 10.731 | 6.304 |
| Redlea Avenue - Steeles to McNicoll | 0.000 | 0.141 | | 0.000 | | R | G | #13 | 19.189 | 14.243 |

Transportation Services (TRN)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Year-End Projection | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|----------------|--------------|---------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Regent Park Revitalization | 0.308 | 0.000 | 0.0% | 0.216 | 70.0% | Ⓢ | Ⓢ | | 6.421 | 4.677 |
| Scarlett / St. Clair / Dundas | 5.044 | 3.174 | 62.9% | 4.035 | 80.0% | Ⓢ | Ⓢ | | 47.568 | 7.243 |
| Six Points Interchange Redevelopment | 0.115 | 0.188 | 163.3% | 0.188 | 163.0% | Ⓢ | Ⓢ | #14 | 74.033 | 66.192 |
| Steeles Widening (Tapscott Rd - Beare Rd) | 0.408 | 0.024 | 5.9% | 0.024 | 5.9% | Ⓢ | Ⓢ | #15 | 82.514 | 1.103 |
| Work for TTC & Others | 29.209 | 14.178 | 48.5% | 26.288 | 90.0% | Ⓢ | Ⓢ | | 0.000 | 14.178 |
| Yonge Tomorrow | 1.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓢ | Ⓢ | #12 | 0.000 | 0.000 |
| Sub-Total | 49.527 | 19.648 | 39.7% | 38.203 | 77.1% | - | - | | 496.643 | 174.262 |
| Total | 458.268 | 230.969 | 50.4% | 380.855 | 83.1% | | | | 3,333.318 | 730.132 |

| | | | |
|------------------------------|---|---------------------------------------|---|
| On Time | Ⓢ | On Budget | Ⓢ |
| On/Ahead of Schedule | Ⓢ | >70% of Approved Cash Flow | Ⓢ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓢ | < 50% or > 100% of Approved Cash Flow | Ⓢ |

Note #1:

Project is being delivered by Waterfront Toronto and is anticipated to be completed and billed in 2024.

Note #2:

Project delay as additional time is required to complete feasibility to address stakeholder comments, in particular, regarding the north landing at Dowling Bridge.

Note #3:

Scope covered under operational budget so budget adjustments made as part of Q3 variance (through Appendix 4) to apply unspent funding to road rehabilitation.

Note #4:

Construction anticipated to commence in 2024. Additional time required to execute the municipal infrastructure agreement between Metrolinx and the City and to complete property acquisitions.

Note #5:

Detailed design is delayed due to unforeseen conflict with high-pressure oil pipeline.

Note #6:

Budget adjustment requested through Appendix 4 to accommodate project spending to settle property acquisition.

Note #7:

Project delayed as investigation revealed presence of methane onsite. The construction of Emery yard has been delayed and additional time is required to refine detailed design to accommodate the presence of methane onsite.

Note #8:

Project delayed as additional time is required to refine detailed design.

Note #9:

Design currently on-going. Additional time required to refine design taking into consideration adjacent future city infrastructure.

Note #10:

Detailed design delayed as Metrolinx is still completing the feasibility study for the project.

Note #11:

Project completed and project closure to be requested through future variance report.

Note #12:

Detailed design is delayed as additional time is required up front to complete 30% preliminary design, but will ultimately save time for the overall design assignment.

Note #13:

Budget adjustment requested through Appendix 4 to accommodate project spending to settle property acquisition.

Note #14:

Additional scope required to complete streetlighting works to Toronto Hydro standards. Design works underway this year followed planned construction which is anticipated to start in 2024.

Note #15:

Design completion taking longer than anticipated due to additional investigations to confirm rail/bridge crossing and storm water management requirements, coordination with nearby private development sites, and coordination with other projects.

Waterfront Revitalization Initiative (WFT)

Chart 1

2023 Approved Budget by Category (\$Million) \$132.49M

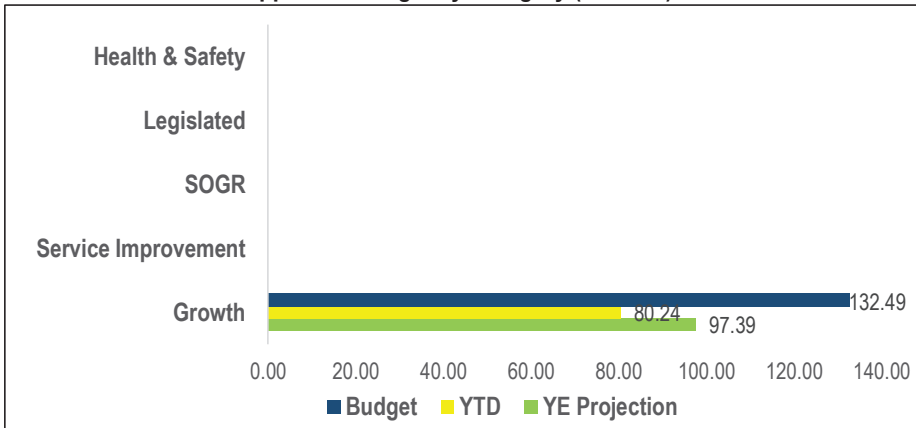


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | |
| Growth | 22 |
| Total # of Projects | 22 |

Chart 2

Project Status - 22

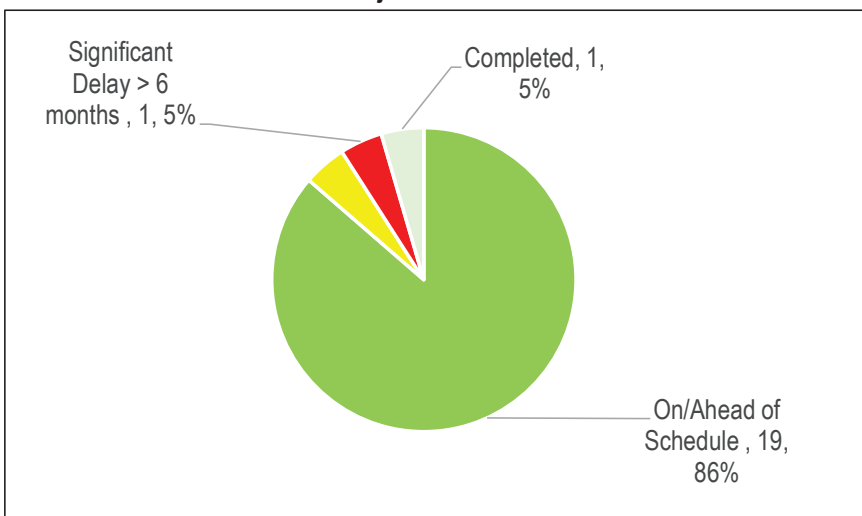


Table 2

Reason for Delay

2

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 1 | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | 1 |
| Total # of Projects | 1 | 1 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 129.046 | 1.730 | 1.713 | | |

Reasons for "Other*" Projects Delay:

- Bayside Water's Edge Promenade - Expenditures are coordinated with the receipt of Cash in Lieu of Parkland fees from local Developers which are no longer expected in 2023.

Waterfront Revitalization Initiative (WFT)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| PRECINCT IMPLEMENTATION PROJECTS | 13.609 | 3.959 | 29.1% | 7.000 | 51.4% | Y | ⊙ | #1 | 251.123 | 241.336 |
| TRANSPORTATION INITIATIVES | 1.713 | 0.161 | 9.4% | 0.700 | 40.9% | R | R | #2 | 35.199 | 31.147 |
| WATERFRONT SECRETARIAT | 0.654 | 0.506 | 77.4% | 0.654 | 100.0% | ⊙ | ⊙ | | 10.045 | 9.619 |
| WATER'S EDGE PROMENADE, TRANSPORTATION AND INFRASTRUCTURE INITIATIVE | 0.190 | 0.000 | 0.0% | 0.100 | 52.6% | Y | ⊙ | #3 | 0.190 | 0.000 |
| URBAN PLANNING RESOURCES | 0.892 | 0.433 | 48.5% | 0.650 | 72.9% | ⊙ | ⊙ | | 5.876 | 4.589 |
| BROADVIEW EASTERN FLOOD PROTECTION CA | 0.757 | 0.415 | 54.8% | 0.415 | 54.8% | Y | ⊙ | #4 | 2.600 | 1.843 |
| BATHURST QUAY PUBLIC REALM | 1.279 | 0.083 | 6.5% | 0.233 | 18.2% | R | ⊙ | #5 | 2.759 | 0.964 |
| BENTWAY PEDESTRIAN BRIDGE | 0.008 | 0.000 | 0.0% | 0.008 | 100.0% | ⊙ | ⊙ | | 2.750 | 2.742 |
| EBF Public Art Plan | 0.329 | 0.329 | 100.0% | 0.329 | 100.0% | ⊙ | ⊙ | | 2.584 | 0.656 |
| EBF LOCAL INFRASTRUCTURE | 1.974 | 1.919 | 97.2% | 1.919 | 97.2% | ⊙ | ⊙ | | 17.867 | 4.424 |
| QUAYSIDE | 0.055 | 0.000 | 0.0% | 0.030 | 54.5% | Y | ⊙ | #6 | 0.550 | 0.495 |
| BENTWAY AND FORT YORK IMPROVEMENTS | 0.043 | 0.043 | 98.5% | 0.043 | 98.5% | ⊙ | ⊙ | | 1.313 | 1.312 |
| LOWER DON COORDINATION | 0.958 | 0.090 | 9.4% | 0.500 | 52.2% | Y | ⊙ | #7 | 2.109 | 0.641 |
| LESLIE STREET LOOKOUT | 3.500 | 1.474 | 42.1% | 2.500 | 71.4% | ⊙ | ⊙ | | 3.500 | 0.000 |
| PARK PLANNING AND DESIGN DEVELOPMENT | 1.460 | 0.127 | 8.7% | 0.750 | 51.4% | Y | ⊙ | #8 | 1.500 | 0.077 |
| NEXT PHASE OF WATERFRONT REVITALIZATION | 0.754 | 0.052 | 6.9% | 0.550 | 73.0% | ⊙ | ⊙ | | 0.800 | 0.098 |
| PORT LANDS PLANNING AND IMPLEMENTATION S | 0.682 | 0.646 | 94.7% | 0.546 | 80.0% | ⊙ | ⊙ | | 1.700 | 0.364 |
| CONVERT FIRE HALL TO COMMUNITY SPACE PFR | 3.000 | 0.000 | 0.0% | 0.417 | 13.9% | R | ⊙ | #9 | 3.000 | 0.000 |
| BAYSIDE PHASE 2 WATER'S EDGE PROMENADE | 1.730 | 0.000 | 0.0% | 0.000 | 0.0% | R | Y | #10 | 17.152 | 0.000 |
| WESTERN WATERFRONT MASTER PLAN UPDATE | 0.400 | 0.000 | 0.0% | 0.050 | 12.5% | R | ⊙ | #11 | 0.400 | 0.000 |
| PORT LANDS FLOOD PROTECTION | 70.000 | 70.000 | 100.0% | 70.000 | 100.0% | ⊙ | ⊙ | | 394.825 | 260.602 |
| QUAYSIDE TRANSPORTATION INFRASTRUCTURE | 28.500 | 0.000 | 0.0% | 10.000 | 35.1% | R | ⊙ | #12 | 102.000 | 0.000 |
| Sub-Total | 132.489 | 80.239 | 60.6% | 97.394 | 73.5% | - | - | | 859.841 | 560.910 |
| Total | 132.489 | 80.239 | 60.6% | 97.394 | 73.5% | | | | 859.841 | 560.910 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

Progress on the East Bayfront Community Centre is still catching up from the supply chain issues and from the impacts of Covid experienced from previous years. Completion is now expected in 2025.

Note # 2:

RFP for the design of Ordnance and Wellington Park was delayed due to coordination with other complex projects. The contract has now been awarded with design advancing throughout 2023 and will continue into 2024.

Note # 3:

Actual costs were lower than anticipated and savings will be utilized to support Indigenous engagement on Waterfront projects in 2024.

Note # 4:

City staff working with TRCA and Waterfront Toronto are nearing completion to advance implementation of Phase One of the Preferred Solution identified in the EA.

Waterfront Revitalization Initiative (WFT)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Staff will now finalize all expenditures in 2024 instead of 2023 as planned.

Note # 5:

Progress was delayed due to co-ordination with two other significant capital projects underway on the same property limiting space and access.

Park's construction has been awarded by an amount lower than anticipated resulting in savings to the project.

Note # 6:

Delays in issuing the RFP for financial and engineering consultants are pending the execution of a Delivery Agreement between the City and Waterfront Toronto.

Note # 7:

Actual costs in 2023 were lower than anticipated and savings will be utilized to extend the project consultant in 2024 who is supporting the coordination of several complex projects in the area such as Broadview Extension, Coxwell Bypass and Ontario Line.

Note # 8:

Site investigations, planning and design concept work required to advance projects, alongside ongoing Design and Planning work in 2023, continuing to 2024.

Note # 9:

Spending in-line with delivery agreement between the City and Waterfront Toronto. Preparations ongoing to refine designs and prepare the construction package for tender.

Note # 10:

Expenditures are coordinated with the receipt of Cash in Lieu of Parkland fees from local Developers which are no longer expected in 2023.

Note # 11:

Pending completion of procurement of consultants to develop a public realm plan update including multiple studies.

Note # 12:

The City is currently negotiating with Waterfront Toronto to finalize a Delivery Agreement; this agreement is needed to commence implementation of transportation and public realm/park infrastructure in Quayside.

**2023 Capital Spending by Program
Corporate Services**

| Program | Period | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|-----------------------------------|---------|-------------------------|------------------|---------------|---------------|----------|-------------------------------------|
| | | | YTD Spending | YE Projection | % at Year End | | |
| 311 Toronto | 4M-2023 | 5.86 | 0.43 | 3.08 | 52.5% | | Ⓚ |
| | Q2-2023 | 5.86 | 0.65 | 2.33 | 39.7% | ↓ | Ⓜ |
| | Q3-2023 | 5.86 | 1.11 | 1.98 | 33.8% | ↓ | Ⓜ |
| CREM | 4M-2023 | 373.89 | 36.71 | 273.33 | 73.1% | | Ⓜ |
| | Q2-2023 | 370.92 | 118.02 | 239.90 | 64.7% | ↓ | Ⓚ |
| | Q3-2023 | 370.92 | 161.05 | 232.19 | 62.6% | ↓ | Ⓚ |
| Environment & Climate Division | 4M-2023 | 38.18 | 2.17 | 31.92 | 83.6% | | Ⓜ |
| | Q2-2023 | 38.18 | 2.37 | 31.92 | 83.6% | □ | Ⓜ |
| | Q3-2023 | 38.18 | 4.24 | 8.75 | 22.9% | ↓ | Ⓜ |
| Fleet Services | 4M-2023 | 136.93 | 7.51 | 101.75 | 74.3% | | Ⓜ |
| | Q2-2023 | 136.76 | 30.97 | 98.65 | 72.1% | ↓ | Ⓜ |
| | Q3-2023 | 137.79 | 58.51 | 81.40 | 59.1% | ↓ | Ⓚ |
| Chief Information Security Office | 4M-2023 | 5.53 | 0.45 | 4.29 | 77.6% | | Ⓜ |
| | Q2-2023 | 5.53 | 0.73 | 2.33 | 42.1% | ↓ | Ⓜ |
| | Q3-2023 | 5.53 | 0.95 | 2.54 | 46.0% | ↑ | Ⓜ |
| Technology Services | 4M-2023 | 59.31 | 8.96 | 41.74 | 70.4% | | Ⓜ |
| | Q2-2023 | 59.31 | 17.22 | 46.97 | 79.2% | ↑ | Ⓜ |
| | Q3-2023 | 59.31 | 29.39 | 46.71 | 78.8% | ↓ | Ⓜ |
| TOTAL | 4M-2023 | 619.69 | 56.24 | 456.11 | 73.6% | | Ⓜ |
| | Q2-2023 | 616.55 | 169.97 | 422.10 | 68.5% | ↓ | Ⓚ |
| | Q3-2023 | 617.59 | 255.26 | 373.57 | 60.5% | ↓ | Ⓚ |

>70%
 between 50% and 70%
 < 50% or > 100%

For the nine months ended September 30, 2023, the capital expenditures for Corporate Services totalled \$255.3 million of their collective 2023 Approved Capital Budget of \$617.6 million. Spending is expected to increase to \$373.6 million (60.5%) by year-end. 1 program in this service area has the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Technology Services.

Customer Experience (THR)

Chart 1

2023 Approved Budget by Category (\$Million) \$5.86M

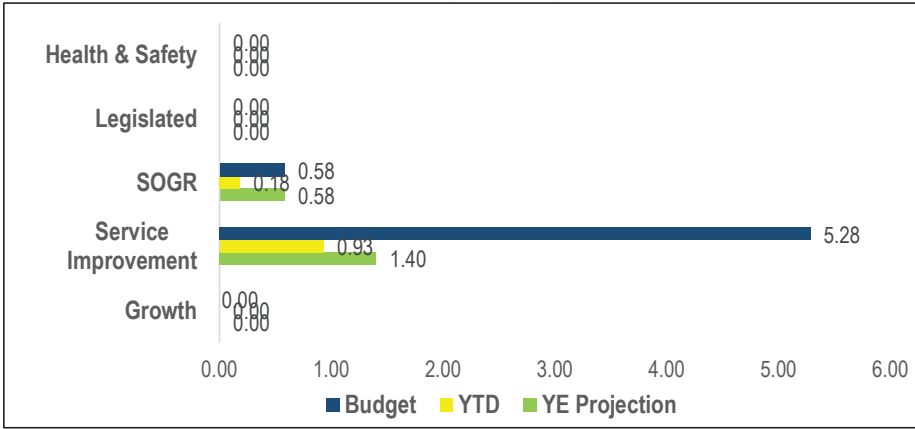


Table 1

2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 3 |

Chart 2

Project Status - 3

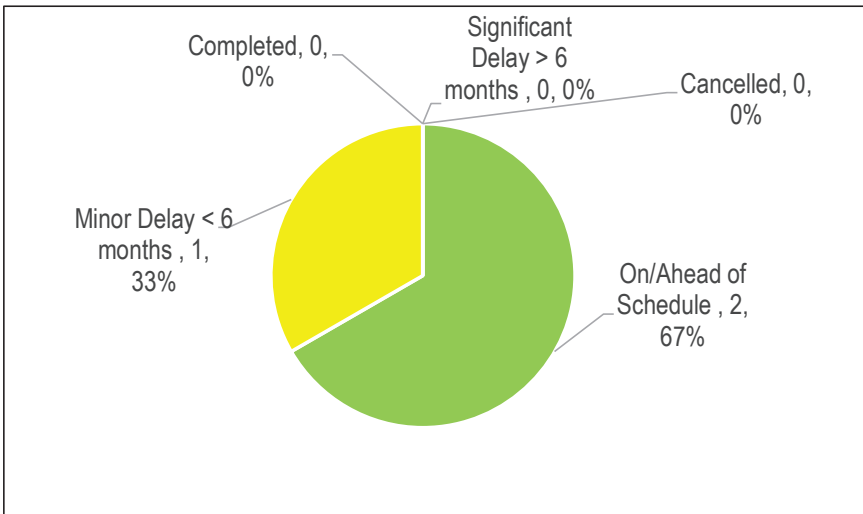


Table 2

Reason for Delay

1

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | 1 |
| Total # of Projects | | 1 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.58 | 5.28 | | | |

Reasons for "Other*" Projects Delay:

- The Channel & Counter Strategy project was transferred from CREM to Customer Experience (CXD) as part of the reorganizational changes within Corporate Services.
- The expected delay the result of the CXD team reassessing utilization of the available funding including projects to be executed, prioritizing and getting clarity from all stakeholders.

Customer Experience (THR)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-------------------------------------|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 8.339 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| SOGR - Various | 0.198 | 0.133 | 67.5% | 0.198 | 100.0% | Ⓞ | Ⓞ | | 1.417 | 1.353 |
| Salesforce Optimization | 0.382 | 0.046 | 12.2% | 0.382 | 100.0% | Ⓞ | Ⓞ | | 0.382 | 0.046 |
| Sub-Total | 0.580 | 0.180 | 31.0% | 0.580 | 100.0% | - | - | | 1.799 | 1.399 |
| Channel & Counter Strategy (C&C) | 5.281 | 0.927 | 17.6% | 1.400 | 26.5% | Ⓡ | Ⓢ | #1 | 5.281 | 0.927 |
| Sub-Total | 5.281 | 0.927 | 17.6% | 1.400 | 26.5% | - | - | | 5.281 | 0.927 |
| Growth Project Name | | | | | | | Ⓞ | | | |
| Growth Project Name | | | | | | | Ⓞ | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 5.861 | 1.107 | 18.9% | 1.980 | 33.8% | | | | 7.080 | 2.326 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

The Channel & Counter Strategy project was transferred from CREM to newly formed Customer Experience (CXD) as part of the reorganizational changes within Corporate Services. The expected delay results from CXD team reassessing utilization of the available funding including projects to be executed, prioritizing and getting clarity from all stakeholders.

Chart 1
2023 Approved Budget by Category (\$Million) \$370.92M

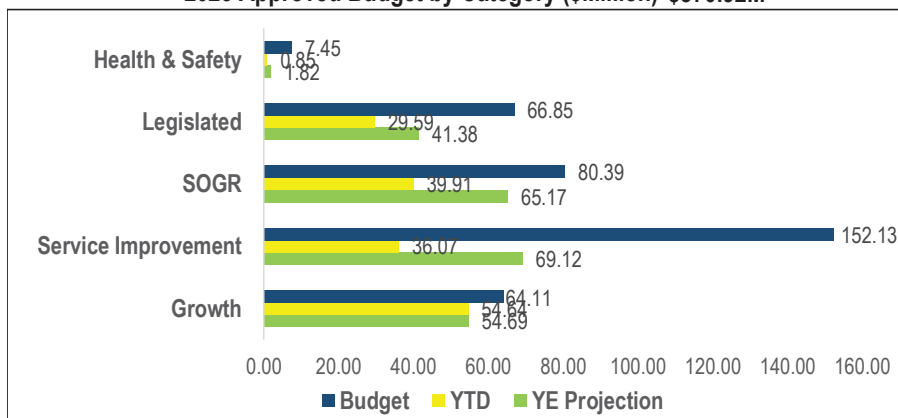


Table 1
2023 Active Projects by Category

| | |
|----------------------------|------------|
| Health & Safety | 8 |
| Legislated | 3 |
| SOGR | 93 |
| Service Improvement | 120 |
| Growth | 5 |
| Total # of Projects | 229 |

Chart 2
Project Status - 229

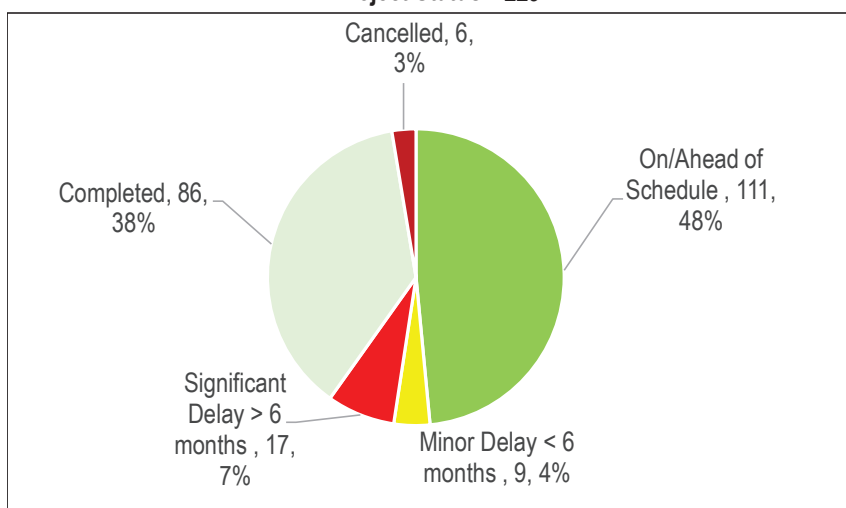


Table 2

| Reason for Delay | 26 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 1 | 2 |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | 4 | 3 |
| Contractor Issues | 1 | |
| Site Conditions | | |
| Co-ordination with Other Projects | 9 | 3 |
| Community Consultation | | |
| Other* | 2 | |
| Total # of Projects | 17 | 9 |

Table 3
Projects Status (\$Millions)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 300.60 | 6.27 | 58.09 | 5.94 | 0.03 |

Reasons for "Other*" Projects Delay:

- The Community Kitchen & Park Improvement project is delayed due to delays in finalizing the legal agreement.
- The Security Bollards at Union Station project is delayed due to bids exceeding available funding levels due to ongoing inflationary market conditions. The project team are assessing options.

Key Discussion Points:

- Shifts in schedules for tendering and awarding the construction contract for the New Etobicoke Civic Centre has resulted in a revised spending forecast for 2023. Ongoing program management and shifting plans within the ModernTO Workplace Modernization Program, including and accelerating construction of three floors at City Hall and Metro Hall and the sale and leaseback of 277 Victoria, also resulted in a revised spending plan for 2023. These changes in major strategic initiatives are the primary reasons for the lower than anticipated forecasted year end spend rate for 2023. Other ongoing risks being managed and potentially impacting the Division's ability to achieve the current forecasted year-end spend rate include bids exceeding available funding levels due to ongoing inflationary market conditions, unforeseen site conditions during construction, and changing client needs and demands. Overall, 87 projects are scheduled for completion by the end of 2023, which will help in addressing numerous backlog issues and improving service and reliability across a variety of City facilities.

Corporate Real Estate Management (FAC)

| Projects by Category (Millions) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Environmental Remediation | 2.012 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 2.189 | 0.177 |
| Global Corporate Security Program | 0.581 | 0.124 | 21.4% | 0.242 | 41.6% | R | G | #1 | 6.640 | 6.184 |
| Safety Audits | 4.854 | 0.730 | 15.0% | 1.581 | 32.6% | R | G | #1 | 10.661 | 4.536 |
| Sub-Total | 7.447 | 0.854 | 11.5% | 1.823 | 24.5% | - | - | | 19.490 | 10.897 |
| Accessibility for Ontarians with Disabilities Act (AODA) | 66.812 | 29.586 | 44.3% | 41.383 | 61.9% | Y | G | #3 | 156.862 | 119.645 |
| Barrier Free / Equity | 0.033 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 0.853 | 0.819 |
| Sub-Total | 66.845 | 29.586 | 44.3% | 41.383 | 61.9% | - | - | | 157.715 | 120.464 |
| 150 Borough | 0.015 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 0.678 | 0.664 |
| Albert Campbell Square Park Rehabilitation | 0.002 | -0.027 | -1123.3% | 0.000 | 0.0% | R | G | #1 | 3.194 | 3.165 |
| Emergency Repairs | 2.357 | 0.264 | 11.2% | 0.506 | 21.4% | R | R | #2 | 4.407 | 2.313 |
| Environmental Remediation | 1.784 | 0.630 | 35.3% | 1.656 | 92.9% | G | G | | 8.485 | 7.332 |
| Indian Residential School Survivors Legacy | 6.006 | 7.015 | 116.8% | 10.000 | 166.5% | R | G | #5 | 24.950 | 11.960 |
| Mechanical & Electrical | 9.080 | 4.762 | 52.4% | 5.974 | 65.8% | Y | Y | #2 | 93.164 | 60.384 |
| Others - SOGR | 17.255 | 6.340 | 36.7% | 12.036 | 69.8% | Y | Y | #2 | 78.987 | 46.949 |
| Relocation of Fire Station 332 | 5.486 | -0.028 | -0.5% | 0.812 | 14.8% | R | R | #2 | 21.370 | 2.236 |
| Replacement of Diesel with Natural Gas Generators for Various locations | 0.003 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 4.658 | 4.655 |
| Resiliency Program | 0.074 | 0.015 | 19.7% | 0.015 | 19.7% | R | G | #1 | 3.858 | 3.799 |
| Roofing | 2.208 | 0.114 | 5.1% | 1.051 | 47.6% | R | G | #1 | 9.208 | 0.765 |
| Sitework | 3.817 | 1.163 | 30.5% | 1.725 | 45.2% | R | Y | #2 | 38.727 | 18.800 |
| SOGR - Leased Properties | 1.923 | 0.013 | 0.7% | 0.271 | 14.1% | R | G | #1 | 4.623 | 2.113 |
| Structural / Building Envelope | 30.379 | 19.646 | 64.7% | 31.125 | 102.5% | R | G | #5 | 149.436 | 91.437 |
| Sub-Total | 80.390 | 39.906 | 49.6% | 65.170 | 81.1% | - | - | | 445.747 | 256.572 |
| 8 Cumberland St | 2.587 | 0.001 | 0.0% | 0.001 | 0.0% | R | G | #1 | 3.500 | 0.913 |
| 9 Huntley St | 0.135 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 4.900 | 4.765 |
| 925 Albion Rd | 0.023 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 10.507 | 10.484 |
| Administrative Penalty System | 0.081 | 0.034 | 42.1% | 0.034 | 42.1% | R | G | #1 | 2.674 | 2.602 |
| CCTV Infrastructure Enhancements | 0.272 | 0.124 | 45.6% | 0.238 | 87.7% | G | G | | 9.842 | 9.695 |
| Corporate Facilities Refurbishment Program | 0.625 | 0.243 | 38.9% | 0.336 | 53.7% | Y | Y | #2 | 3.176 | 2.804 |
| Customer Experience Program | 0.030 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 10.188 | 10.158 |
| Energy Management | 11.763 | 3.611 | 30.7% | 4.239 | 36.0% | R | R | #2 | 48.186 | 21.700 |
| Etobicoke Civic Centre | 38.440 | 4.088 | 10.6% | 14.150 | 36.8% | R | G | #3 | 429.461 | 31.072 |
| Global Corporate Security Program | 5.323 | 0.362 | 6.8% | 2.675 | 50.3% | Y | R | #2 | 9.112 | 3.932 |
| Mechanical & Electrical | 0.034 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 2.010 | 1.976 |
| ModernTO | 27.492 | 10.602 | 38.6% | 15.645 | 56.9% | Y | G | #3 | 250.000 | 44.175 |
| Office Modernization Program | 0.005 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 10.963 | 10.958 |
| Others - Service Improvements | 9.626 | -0.282 | -2.9% | 2.533 | 26.3% | R | R | #2 | 38.693 | 17.385 |
| Others - SOGR | 0.008 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #2 | 2.500 | 0.398 |
| Physical Security Capital Plan | 2.007 | 0.850 | 42.3% | 1.610 | 80.2% | G | Y | #2 | 8.137 | 6.980 |

Corporate Real Estate Management (FAC)

| Projects by Category (Millions) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Real Estate Property | 0.291 | 0.282 | 96.9% | 0.282 | 96.9% | Ⓞ | Ⓞ | | 0.569 | 0.560 |
| Management and Lease Admin | | | | | | | | | | |
| Security Bollards - Union Station | 1.807 | 0.153 | 8.5% | 0.462 | 25.6% | Ⓡ | Ⓡ | #2 | 5.135 | 0.981 |
| St. Lawrence Market North Redevelopment | 32.852 | 14.613 | 44.5% | 21.798 | 66.4% | Ⓢ | Ⓡ | #3 | 117.729 | 99.708 |
| St. Lawrence Market South Renovations | 0.498 | 0.026 | 5.2% | 0.026 | 5.2% | Ⓡ | Ⓞ | #1 | 1.500 | 1.028 |
| Strategic Property Acquisitions | 0.021 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #1 | 103.757 | 103.736 |
| Toronto Strong Neighbourhood Strategy | 1.148 | -0.007 | -0.6% | 0.574 | 50.0% | Ⓡ | Ⓢ | #2 | 5.048 | 3.894 |
| TransformTO | 0.708 | 0.447 | 63.1% | 0.447 | 63.1% | Ⓢ | Ⓞ | #1 | 1.996 | 1.736 |
| Union Station - Signage & Wayfinding | 0.412 | -0.005 | -1.1% | 0.412 | 100.0% | Ⓞ | Ⓞ | | 1.000 | 0.133 |
| Union Station Enhancement Project | 3.048 | 0.000 | 0.0% | 0.469 | 15.4% | Ⓡ | Ⓞ | #1 | 4.498 | 1.200 |
| Union Station PTIF Projects | 0.132 | 0.000 | 0.0% | 0.132 | 100.0% | Ⓞ | Ⓞ | | 0.901 | 0.769 |
| Union Station Revitalization | 2.221 | 0.232 | 10.4% | 1.481 | 66.7% | Ⓢ | Ⓞ | #1 | 774.923 | 758.597 |
| Various IT-Related Projects | 2.541 | 0.692 | 27.2% | 1.576 | 62.0% | Ⓢ | Ⓞ | #1 | 8.345 | 5.496 |
| Wellington Destructor - Construction | 8.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #2 | 32.000 | 0.000 |
| Sub-Total | 152.129 | 36.066 | 23.7% | 69.120 | 45.4% | - | - | | 1,901.252 | 1,157.833 |
| Growth Related | | | | | | | | | | |
| 1251 Bridletowne Circle Acquisition | 0.050 | 0.000 | 0.0% | 0.050 | 100.0% | Ⓞ | Ⓞ | | 5.942 | 5.892 |
| Parkdale Hub Acquisition | 21.287 | 16.816 | 79.0% | 16.816 | 79.0% | Ⓞ | Ⓞ | | 22.108 | 17.636 |
| School Land Properties Acquisitions | 2.968 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #4 | 15.000 | 0.032 |
| Strategic Property Acquisitions | 39.733 | 37.826 | | 37.826 | 95.2% | Ⓞ | Ⓞ | | 46.553 | 44.646 |
| Westwood | 0.073 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #1 | 4.000 | 1.155 |
| Sub-Total | 64.111 | 54.642 | 85.2% | 54.692 | 85.3% | - | - | | 93.602 | 69.361 |
| Total | 370.922 | 161.054 | 43.4% | 232.188 | 62.6% | | | | 2,617.806 | 1,615.127 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project delayed due to RFQ/RFP delays, staff resource and procurement issues, site conditions, and coordination with other projects.

Note # 3:

Refer to Major Capital Projects Appendix for further details.

Note # 4:

School Lands Property Acquisitions are done on an as-needed basis.

Note # 5:

Project is ahead of schedule. A funding adjustment will be submitted to address the projected overspend.

Chart 1
2023 Approved Budget by Category \$38.18M

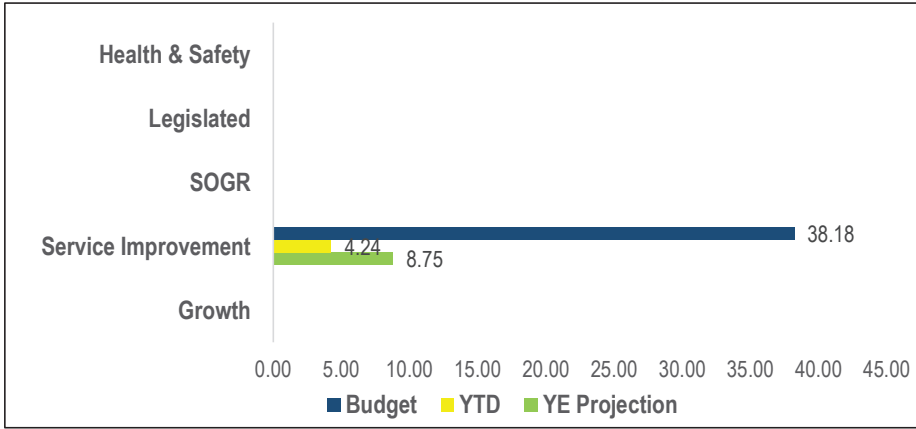


Table 1
2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 9 |
| Growth | |
| Total # of Projects | 9 |

Chart 2
Project Status - 9

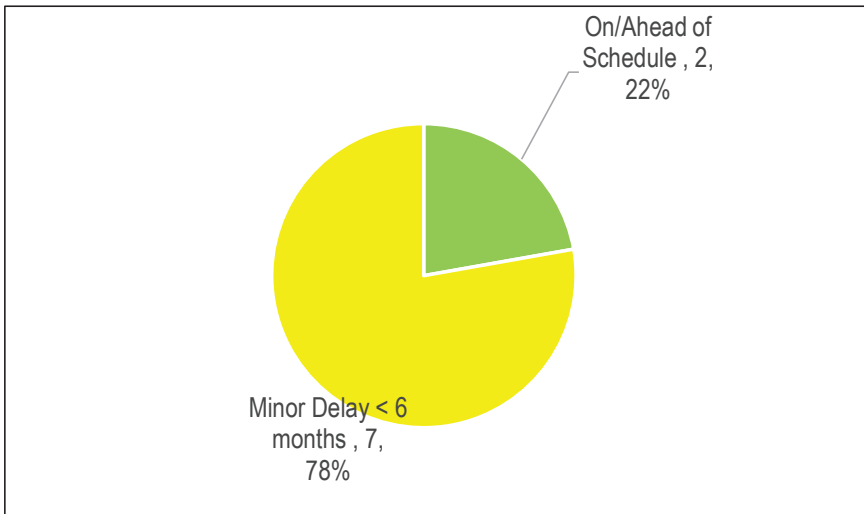


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | 1 |
| Community Consultation | | |
| Other* | | 5 |
| Total # of Projects | | 7 |

Table 3
Projects Status (\$Millions)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1.20 | 36.97 | | | |

Reasons for "Other*" Projects Delay:

- Projects had a significant reduction as delays have shifted the work schedules into the following year. The programs continue to face challenges as a result of increasing interest rates impacting the attractiveness of the loan programs.

Environment & Climate Division (ECD)

| Projects by Category (Millions) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Community Energy Planning | 0.754 | 0.000 | 0.0% | 0.240 | 31.8% | Ⓡ | Ⓞ | | 2.245 | 1.787 |
| Community Initiatives - Existing Building Retrofits | 10.450 | 0.000 | 0.0% | 1.730 | 16.6% | Ⓡ | Ⓨ | #2 | 25.000 | 4.413 |
| New Development Sustainable Energy Plan Financing | 10.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓨ | #2 | 30.000 | 0.000 |
| Renewable Thermal Engery Program | 10.298 | 0.386 | 3.8% | 2.700 | 26.2% | Ⓡ | Ⓨ | #1 | 20.209 | 10.404 |
| Residential Energy Retrofit Program (HELP) | 6.674 | 3.854 | 57.7% | 4.085 | 61.2% | Ⓨ | Ⓨ | #2 | 19.388 | 12.017 |
| Sub-Total | 38.176 | 4.240 | 11.1% | 8.755 | 22.9% | - | - | | 96.842 | 28.621 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 38.176 | 4.240 | 11.1% | 8.755 | 22.9% | | | | 96.842 | 28.621 |

| | | | |
|------------------------------|---|-----------|--------------------------------------|
| On Time | Ⓞ | On Budget | >70% of Approved Cash Flow |
| On/Ahead of Schedule | Ⓞ | Ⓨ | Between 50% and 70% |
| Minor Delay < 6 months | Ⓨ | Ⓡ | < 50% or >100% of Approved Cash Flow |
| Significant Delay > 6 months | Ⓡ | | |

Note # 1:

Delay due to contractor issues and/or co-ordination with other projects.

Note # 2:

Delay due to increasing interest rates impacting the attractiveness of the loan programs.

Chart 1

2023 Approved Budget by Category (\$Million) \$137.79M

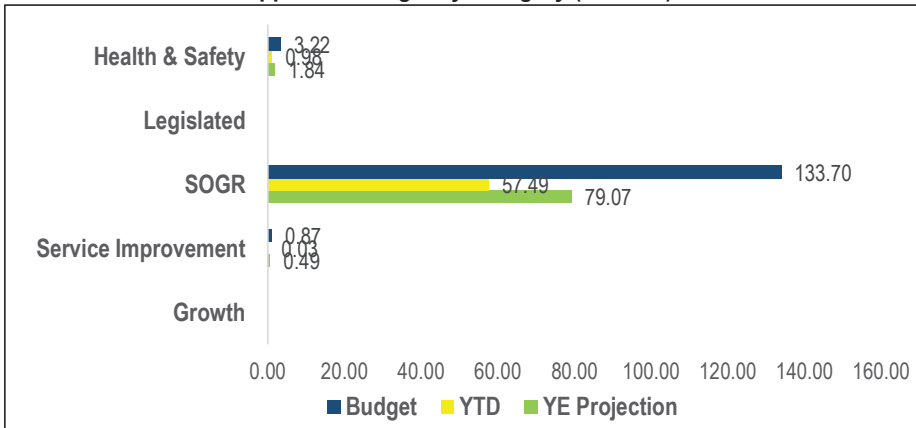


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 7 |
| Legislated | |
| SOGR | 62 |
| Service Improvement | 2 |
| Growth | |
| Total # of Projects | 71 |

Chart 2

Project Status - 71

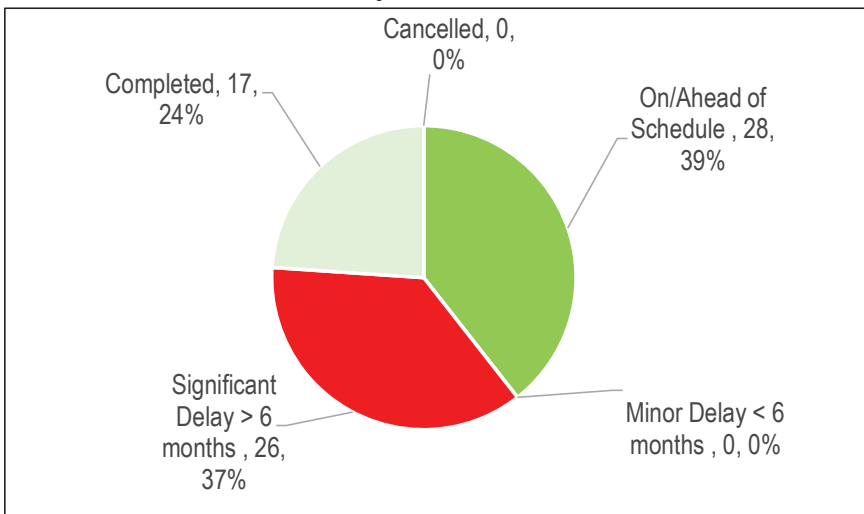


Table 2

| Reason for Delay | 26 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 25 | |
| Total # of Projects | 26 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 60.41 | | 57.17 | 20.22 | |

Reasons for "Other*" Projects Delay:

- Majority of delays are attributed to global supply chain issues caused by the COVID-19 pandemic

Fleet Services (FLT)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | On Budget | | On Time | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|-----------|---|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | | | | | | |
| EV Program | 3.160 | 0.975 | 30.9% | 1.828 | 57.8% | Ⓜ | Ⓜ | | #2 | 6.445 | 4.260 |
| Fleet Share Program | 0.061 | 0.007 | 11.2% | 0.008 | 12.3% | Ⓜ | Ⓜ | | #1 | 0.092 | 0.038 |
| Sub-Total | 3.221 | 0.982 | 30.5% | 1.835 | 57.0% | - | - | | | 6.537 | 4.298 |
| Legislated | | | | | | | | | | | |
| Legislated Project Name | | | | | | | | Ⓜ | | | |
| Legislated Project Name | | | | | | | | Ⓜ | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | | 0.000 | 0.000 |
| State of Good Repair | | | | | | | | | | | |
| Arena Boards - Fleet Replacement | 0.237 | 0.109 | 45.8% | 0.109 | 45.8% | Ⓜ | Ⓜ | | #1 | 0.237 | 0.109 |
| Economic Development & Culture - Fleet Replacement | 0.080 | 0.040 | 50.2% | 0.040 | 50.2% | Ⓜ | Ⓜ | | #1 | 0.199 | 0.040 |
| Ellesmere Tool Replacement | 0.534 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | | #3 | 0.473 | 0.000 |
| Engineering & Construction Services - Fleet Replacement | 0.841 | 0.506 | 60.2% | 0.813 | 96.6% | Ⓜ | Ⓜ | | | 1.606 | 0.966 |
| Exhibition - Fleet Replacement | 0.562 | 0.000 | 0.0% | 0.146 | 26.0% | Ⓜ | Ⓜ | | #2 | 1.197 | 0.635 |
| Facility & Real Estate - Fleet Replacement | 0.243 | -0.025 | -10.3% | 0.207 | 85.3% | Ⓜ | Ⓜ | | #2 | 2.014 | 1.586 |
| Fire Services - Fleet Replacement | 21.569 | 19.511 | 90.5% | 21.261 | 98.6% | Ⓜ | Ⓜ | | #2 | 100.510 | 25.252 |
| Fleet Office Modernization | 0.066 | 0.058 | 88.1% | 0.066 | 100.0% | Ⓜ | Ⓜ | | #1 | 0.594 | 0.436 |
| Fleet Replacement - Insurance Company | 0.186 | 0.020 | 10.8% | 0.035 | 18.9% | Ⓜ | Ⓜ | | #5 | 0.285 | 0.119 |
| Fleet Services - Fleet Replacement | 0.086 | 0.073 | 84.2% | 0.080 | 93.0% | Ⓜ | Ⓜ | | | 0.300 | 0.132 |
| Fleet Tools & Equipment | 0.251 | 0.012 | 4.8% | 0.251 | 100.0% | Ⓜ | Ⓜ | | | 0.666 | 0.620 |
| Fuel Site Closures | 0.206 | 0.020 | 9.7% | 0.206 | 100.0% | Ⓜ | Ⓜ | | | 3.588 | 0.436 |
| Library - Fleet Replacement | 1.020 | 0.342 | 33.5% | 0.422 | 41.4% | Ⓜ | Ⓜ | | #2 | 2.196 | 1.186 |
| Municipal Licensing - Fleet Replacement | 0.722 | 0.316 | 43.7% | 0.675 | 93.6% | Ⓜ | Ⓜ | | | 0.874 | 0.376 |
| Parks, Forestry & Recreation - Fleet Replacement | 7.950 | 2.480 | 31.2% | 5.173 | 65.1% | Ⓜ | Ⓜ | | #2 | 27.965 | 14.837 |
| Policy Planning Finance & Administration - Fleet Replacement | 0.000 | 0.000 | | 0.000 | | | | | | 0.031 | 0.031 |
| Public Health - Fleet Replacement | 0.066 | 0.016 | 24.3% | 0.016 | 24.3% | Ⓜ | Ⓜ | | #1 | 0.465 | 0.063 |
| Purchasing & Materials - Fleet Replacement | 0.067 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | | #1 | 0.413 | 0.243 |
| Shelter, Support & Housing Administration - Fleet Replacement | 0.000 | 0.000 | | 0.000 | | | | | | 0.092 | 0.000 |
| Solid Waste - Fleet Replacement | 51.771 | 15.248 | 29.5% | 26.265 | 50.7% | Ⓜ | Ⓜ | | | 120.302 | 32.380 |
| Toronto Community Housing Corporation - Fleet Replacement | 1.259 | 0.661 | 52.5% | 1.251 | 99.4% | Ⓜ | Ⓜ | | | 2.624 | 1.194 |
| Toronto Paramedic - Fleet Replacement | 11.194 | 3.090 | 27.6% | 3.394 | 30.3% | Ⓜ | Ⓜ | | #2 | 22.805 | 17.411 |
| Toronto Water - Fleet Replacement | 22.538 | 11.069 | 49.1% | 13.828 | 61.4% | Ⓜ | Ⓜ | | #2 | 40.934 | 25.802 |
| Transportation Services - Fleet Replacement | 11.550 | 3.949 | 34.2% | 4.828 | 41.8% | Ⓜ | Ⓜ | | #1 | 35.084 | 36.975 |
| Zoo - Fleet Replacement | 0.700 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | | #2 | 0.846 | 0.146 |
| Sub-Total | 133.698 | 57.494 | 43.0% | 79.066 | 59.1% | - | - | | | 366.299 | 160.976 |
| Service Improvements | | | | | | | | | | | |
| Fleet Management and Fuel Integration Sustainment | 0.547 | 0.001 | 0.2% | 0.427 | 78.1% | Ⓜ | Ⓜ | | | 1.416 | 0.568 |
| Vendor Management Portal | 0.323 | 0.032 | 9.9% | 0.067 | 20.8% | Ⓜ | Ⓜ | | #6 | 0.478 | 0.188 |
| Sub-Total | 0.869 | 0.033 | 3.8% | 0.494 | 56.9% | - | - | | | 1.894 | 0.756 |
| Growth Related | | | | | | | | | | | |
| Growth Project Name | | | | | | | | Ⓜ | | | |
| Growth Project Name | | | | | | | | Ⓜ | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | | 0.000 | 0.000 |
| Total | 137.789 | 58.509 | 42.5% | 81.396 | 59.1% | | | | | 374.731 | 166.029 |

On Budget

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

- Note # 1:** Project is expected to be completed on/under budget.
- Note # 2:** Delay due to global supply chain issues for manufacturers and suppliers.
- Note # 3:** Construction stopped due to issue with building permit, delays of steel and other construction materials delivery.
- Note # 4:** Projected spend is forecasted to be greater than planned due to rising costs of vehicles and/or the need for additional services. A funding adjustment will be submitted later in the year to address the projected overspend.
- Note # 5:** Project spend is based on estimated claims during the year.
- Note # 6:** Project is delayed due to global supply chain issues for manufacturers and suppliers.

Chart 1
2023 Approved Budget by Category (\$Million) \$5.53M

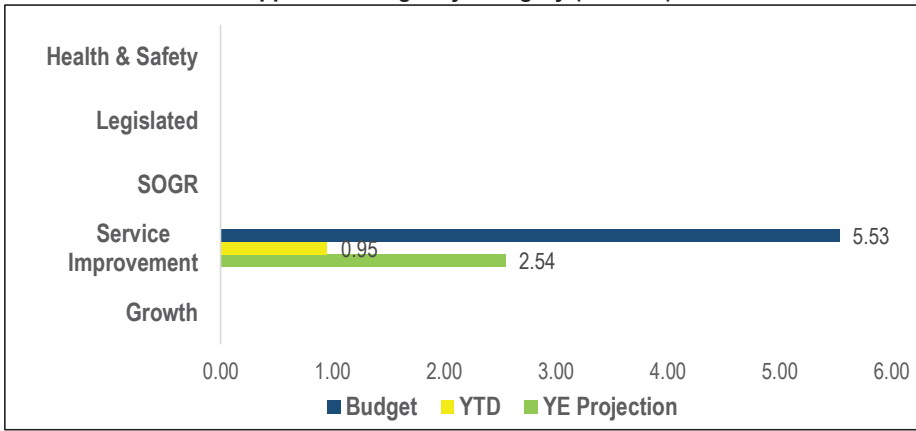


Table 1
2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 2 |
| Growth | |
| Total # of Projects | 2 |

Chart 2
Project Status - 2

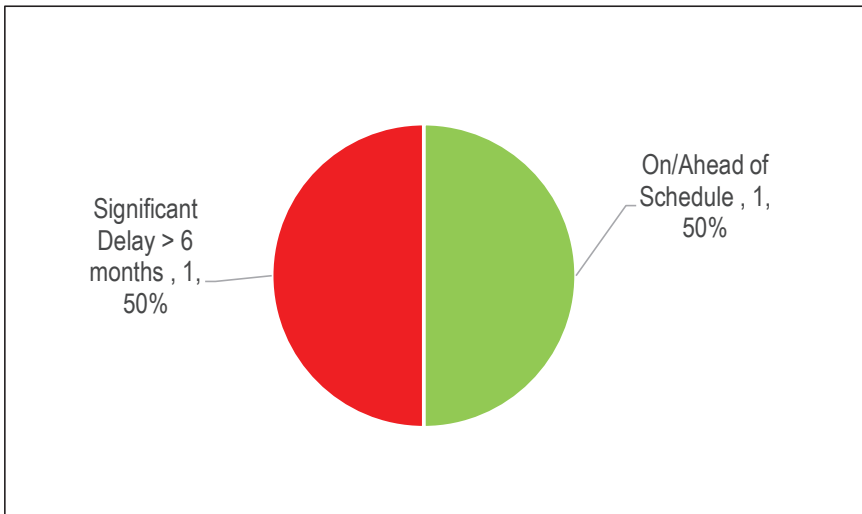


Table 2

| Reason for Delay | 1 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 1 | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.62 | | 4.91 | | |

Reasons for "Other*" Projects Delay:

- The Cyber Foundation project is experiencing delays with procuring the cyber security tools due to recruitment challenges and difficulties with attracting cyber talent.

Chief Information Security Office (CYB)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| H&S Project Name | | | | | | | Ⓜ | #1 | | |
| H&S Project Name | | | | | | | Ⓞ | #1 | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Legislated Project Name | | | | | | | Ⓡ | #2 | | |
| Legislated Project Name | | | | | | | Ⓞ | #2 | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| SOGR Project Name | | | | | | | Ⓞ | | | |
| SOGR Project Name | | | | | | | Ⓞ | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Cyber Foundation | 4.910 | 0.906 | 18.4% | 1.926 | 39.2% | Ⓡ | Ⓡ | #1 | 9.435 | 1.790 |
| Digitization Support Services | 0.618 | 0.046 | 7.4% | 0.618 | 100.0% | Ⓞ | Ⓞ | | 2.391 | 0.046 |
| Sub-Total | 5.528 | 0.951 | 17.2% | 2.544 | 46.0% | - | - | | 11.826 | 1.836 |
| Growth Project Name | | | | | | | Ⓞ | | | |
| Growth Project Name | | | | | | | Ⓞ | #3 | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 5.528 | 0.951 | 17.2% | 2.544 | 46.0% | | | | 11.826 | 1.836 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓜ | Between 50% and 70% | Ⓜ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

The Cyber Foundation project is experiencing delays with procuring the cyber security tools due to recruitment challenges and difficulty with attracting cyber talent.

Chart 1

2023 Approved Budget by Category (\$Million) \$59.31M

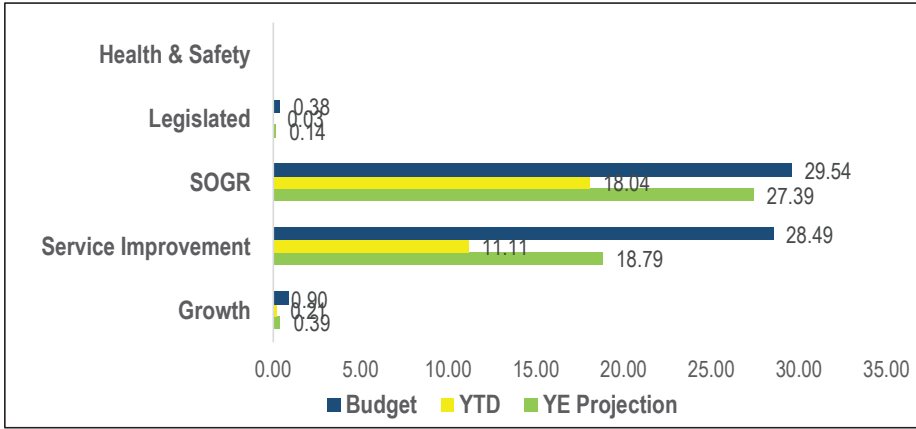


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 2 |
| SOGR | 20 |
| Service Improvement | 35 |
| Growth | 3 |
| Total # of Projects | 60 |

Chart 2

Project Status - 60

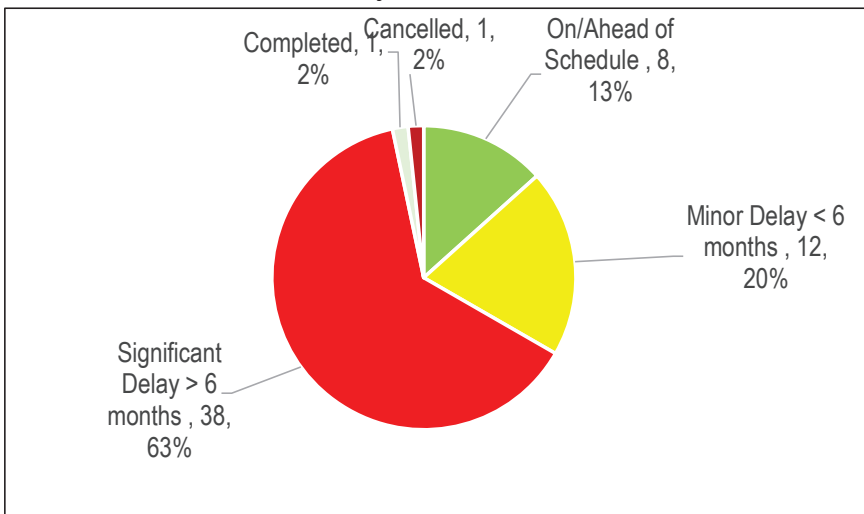


Table 2

Reason for Delay

49

| Reason for Delay | 49 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 20 | 10 |
| Procurement Issues | 3 | |
| RFQ/RFP Delayed | 2 | |
| Contractor Issues | 7 | 2 |
| Site Conditions | | |
| Co-ordination with Other Projects | 5 | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | 37 | 12 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 25.57 | 4.12 | 29.60 | 0.02 | 0.00 |

Reasons for "Other*" Projects Delay:

Technology Services (ITP)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | |
| Equity, Diversity and Human Rights - Complaints Management System | 0.076 | 0.017 | 22.2% | 0.076 | 100.0% | Ⓞ | Ⓡ | #2 | 0.308 | 0.249 |
| Paramedic Activity & Compliance Tracking | 0.305 | 0.014 | 4.5% | 0.060 | 19.7% | Ⓡ | Ⓡ | #2 | 0.305 | 0.014 |
| Sub-Total | 0.381 | 0.031 | 8.0% | 0.136 | 35.7% | - | - | | 0.613 | 0.262 |
| API Cloud Migration | 0.253 | 0.139 | 55.0% | 0.230 | 91.1% | Ⓞ | Ⓡ | #2 | 0.252 | 0.139 |
| Asset Lifecycle Management | 24.731 | 16.676 | 67.4% | 24.725 | 100.0% | Ⓞ | Ⓞ | | 161.025 | 152.505 |
| Business Applications Service Monitoring | 0.220 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #3 | 0.683 | 0.463 |
| Directory Services Transition - Phase 2 | 0.558 | 0.177 | 31.8% | 0.280 | 50.2% | Ⓨ | Ⓡ | #2 | 1.452 | 0.168 |
| Disaster Recovery | 0.836 | 0.441 | 52.7% | 0.585 | 70.0% | Ⓨ | Ⓞ | #1 | 3.810 | 3.235 |
| Document Direct View Direct (DDVD) | 0.939 | 0.193 | 20.6% | 0.739 | 78.7% | Ⓞ | Ⓨ | #5 | 1.245 | 0.577 |
| Fleet Services Digital Driver Permit | 0.350 | 0.023 | 6.5% | 0.023 | 6.5% | Ⓡ | Ⓡ | #3 | 0.700 | 0.023 |
| Information Mgmt Infrastructure | 0.113 | 0.005 | 4.8% | 0.081 | 71.8% | Ⓞ | Ⓡ | #5 | 0.815 | 0.707 |
| IBMS Review & Transformation | 0.680 | 0.143 | 21.0% | 0.265 | 39.0% | Ⓡ | Ⓡ | #2 | 4.519 | 3.478 |
| Legal Services Document Management System | 0.163 | 0.000 | 0.0% | 0.030 | 18.4% | Ⓡ | Ⓨ | #2 | 0.400 | 0.000 |
| Museum & Heritage Services IT Infrastructure SOGR | 0.206 | 0.037 | 17.9% | 0.117 | 56.8% | Ⓨ | Ⓡ | #2 | 1.434 | 1.265 |
| Project Portfolio Management System Migrate To Servicenow | 0.134 | 0.000 | 0.0% | 0.050 | 37.3% | Ⓡ | Ⓨ | #2 | 0.252 | 0.000 |
| Salesforce Realignment of Foundational Technologies | 0.354 | 0.210 | 59.4% | 0.265 | 74.8% | Ⓞ | Ⓨ | #2 | 0.579 | 0.332 |
| Toronto Property System (TPS) Refresh | 0.001 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓨ | #9 | 0.305 | 0.304 |
| Sub-Total | 29.537 | 18.045 | 61.1% | 27.390 | 92.7% | - | - | | 177.472 | 163.197 |
| 311 - Technology Upgrades | 0.368 | 0.145 | 39.3% | 0.271 | 73.5% | Ⓞ | Ⓡ | #5 | 8.347 | 3.800 |
| ACCELERATING THE DIGITIZATION JOURNEY | 0.200 | 0.056 | 27.8% | 0.121 | 60.5% | Ⓨ | Ⓨ | #2 | 2.157 | 0.056 |
| ACCESS CONTROL SELF SERVE | 0.460 | 0.052 | 11.4% | 0.097 | 21.1% | Ⓡ | Ⓡ | #3 | 0.647 | 0.059 |
| ARTIFICIAL INTELLIGENCE | 0.460 | 0.018 | 3.9% | 0.018 | 3.9% | Ⓡ | Ⓡ | #2 | 1.352 | 0.379 |
| CLASS REPLACEMENT - ENT IMPLEMENTATION | 0.579 | 0.212 | 36.6% | 0.306 | 52.8% | Ⓨ | Ⓡ | #2 | 2.982 | 0.300 |
| CONNECTTO - NETWORK UTILITY | 0.870 | 0.303 | 34.8% | 0.870 | 100.0% | Ⓞ | Ⓡ | #8 | 1.776 | 0.709 |
| DOMINO DECOMMISSIONING STRATEGY & IMPLEMENTATION | 0.411 | 0.285 | 69.2% | 0.411 | 99.9% | Ⓞ | Ⓡ | #2 | 5.273 | 5.146 |
| ECS CLOUD DEPLOYMENT- CONSTRUCTION | 2.118 | 0.831 | 39.3% | 1.148 | 54.2% | Ⓨ | Ⓡ | #3 | 5.859 | 4.040 |
| EMPLOYEE COMMUNICATION MODERNIZATION | 0.529 | 0.101 | 19.1% | 0.272 | 51.4% | Ⓨ | Ⓨ | #2 | 0.614 | 0.187 |
| ENTERPRISE BUSINESS INTELLIGENCE IMPLEMENTATION | 0.422 | 0.196 | 46.4% | 0.300 | 71.1% | Ⓞ | Ⓡ | #5 | 2.126 | 1.541 |

Technology Services (ITP)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|---------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| eSCHEDULING SOLUTION & IMPLEMENTATION | 1.184 | 0.681 | 57.5% | 0.900 | 76.0% | Ⓞ | Ⓡ | #2 | 6.483 | 1.256 |
| Enterprise Work Mgmt Solution (EWMS) | 6.768 | 3.985 | 58.9% | 4.267 | 63.0% | Ⓜ | Ⓡ | #5 | 45.539 | 26.709 |
| FLEET SERVICES DRIVER ACCIDENT AND FINE MANAGEMENT | 0.860 | 0.288 | 33.5% | 0.300 | 34.9% | Ⓡ | Ⓜ | #5 | 3.993 | 0.649 |
| HR LABOUR RELATIONS INFORMATION SYSTEM | 0.311 | 0.166 | 53.4% | 0.291 | 93.7% | Ⓞ | Ⓡ | #5 | 0.754 | 0.609 |
| LLRS REPLACEMENT | 0.193 | 0.135 | 70.3% | 0.177 | 91.9% | Ⓞ | Ⓡ | #8 | 0.500 | 0.443 |
| MLS MODERNIZATION - PHASE 2 | 0.583 | 0.216 | 37.0% | 0.235 | 40.4% | Ⓡ | Ⓡ | #2 | 10.338 | 8.381 |
| MLS ONBOARDING TO ADMINISTRATION | 0.000 | 0.000 | | 0.000 | | | Ⓡ | #2 | 0.100 | 0.000 |
| MLS RENTSAFETO EVALUATION TOOL REDESIGN IMPLEMENTATION | 0.416 | 0.042 | 10.2% | 0.090 | 21.6% | Ⓡ | Ⓜ | #2 | 0.462 | 0.042 |
| MODERNIZATION OF MICROSOFT ACCESS APPLICATION - PHASE 1 | 0.242 | 0.052 | 21.6% | 0.168 | 69.4% | Ⓜ | Ⓜ | #2 | 2.313 | 0.105 |
| MODERNIZED DATA CENTRE ARCHITECTURE | 2.611 | 0.680 | 26.0% | 1.921 | 73.6% | Ⓞ | Ⓡ | #8 | 19.778 | 9.657 |
| OCCUPATIONAL HEALTH & SAFETY | 0.064 | 0.040 | 61.8% | 0.040 | 62.5% | Ⓜ | Ⓡ | #2 | 2.482 | 2.458 |
| OEM BUSINESS CONTINUITY IMPROVEMENTS | 0.070 | 0.000 | 0.0% | 0.040 | 57.1% | Ⓜ | Ⓜ | #2 | 0.070 | 0.000 |
| OFFICE 365 | 3.196 | 1.115 | 34.9% | 2.100 | 65.7% | Ⓜ | Ⓡ | #2, #7 | 9.289 | 6.183 |
| OPEN DATA MASTER PLAN IMPLEMENTATION | 0.349 | 0.095 | 27.2% | 0.170 | 48.7% | Ⓡ | Ⓡ | #2 | 3.972 | 2.539 |
| QUALITY ASSURANCE CENTRE OF EXCELLENCE FOUNDATION | 0.147 | 0.114 | 77.2% | 0.146 | 99.3% | Ⓞ | Ⓡ | #8 | 0.150 | 0.116 |
| Project Tracking Tool Capital Coordination Future State Seed Project | 0.199 | 0.049 | 24.4% | 0.049 | 24.7% | Ⓡ | Ⓡ | #2 | 0.254 | 0.103 |
| SERVICENOW | 0.385 | 0.977 | 253.8% | 3.752 | 975.2% | Ⓡ | Ⓡ | #2 & #4 | 0.910 | 3.423 |
| SDFA- ONLINE GRANT MANAGEMENT | 3.752 | 0.106 | 2.8% | 0.150 | 4.0% | Ⓡ | Ⓡ | #2 | 5.411 | 0.541 |
| TELESTAFF UPGRADE | 0.040 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #2 | 0.040 | 0.009 |
| T-RECS CLOUD ASSESSMENT & MIGRATION | 0.160 | 0.077 | 48.1% | 0.082 | 51.1% | Ⓜ | Ⓜ | #2 | 0.950 | 0.077 |
| WEBGENCAT REPLACEMENT | 0.541 | 0.096 | 17.8% | 0.096 | 17.8% | Ⓡ | Ⓡ | #5 | 0.700 | 0.256 |
| Sub-Total | 28.487 | 11.111 | 39.0% | 18.788 | 66.0% | - | - | | 145.621 | 79.772 |
| Growth Related | | | | | | | | | | |
| Data Centre Zones Implementation | 0.215 | 0.045 | 20.8% | 0.161 | 74.9% | Ⓞ | Ⓡ | #3 | 3.053 | 2.534 |
| eSignature Project | 0.191 | 0.060 | 31.5% | 0.073 | 38.3% | Ⓡ | Ⓡ | #2 | 0.329 | 0.160 |
| Workforce Business Intel. Requirements | 0.499 | 0.101 | 20.3% | 0.160 | 32.1% | Ⓡ | Ⓡ | #8 | 1.820 | 1.054 |
| Sub-Total | 0.905 | 0.206 | 22.8% | 0.394 | 43.6% | - | - | | 5.202 | 3.749 |
| Total | 59.310 | 29.393 | 49.6% | 46.708 | 78.8% | | | | 328.908 | 246.980 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

Project is expected to be completed on/under budget.

Technology Services (ITP)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 2:

The project delayed due to lack of resources.

Note # 3:

Project is delayed due to competing priorities and co-ordination with other projects.

Note # 4:

Work on the ServiceNow Project delayed due to changes in scope. A funding adjustment has been submitted to address the projected overspend.

Note # 5:

Project is delayed due to ongoing negotiations with the solution provider.

Note # 6:

Project is delayed while options are being assessed.

Note # 7:

The Office 365 project is delayed due to City wide technical challenges including large mailbox migration, on-prem to cloud technology interdependencies and

Note # 8:

The project is delayed due to procurement or RFQ/RFP delays.

Note # 9:

Project cancelled. Work will be absorbed by Microsoft Access project.

**2023 Capital Spending by Program
Finance and Treasury Services**

| Program | Period | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|---------------------------------|---------|-------------------------|------------------|---------------|---------------|----------|-------------------------------------|
| | | | YTD Spending | YE Projection | % at Year End | | |
| Office of the CFO and Treasurer | 4M-2023 | 2.03 | 0.00 | 1.87 | 92.2% | | Ⓞ |
| | Q2-2023 | 2.03 | 0.03 | 1.35 | 66.3% | ↓ | Ⓢ |
| | Q3-2023 | 2.03 | 0.10 | 0.31 | 15.1% | ↓ | Ⓡ |
| Office of the Controller | 4M-2023 | 101.01 | 12.26 | 95.61 | 94.7% | | Ⓞ |
| | Q2-2023 | 101.01 | 20.48 | 95.38 | 94.4% | ↓ | Ⓞ |
| | Q3-2023 | 101.01 | 30.10 | 43.60 | 43.2% | ↓ | Ⓡ |
| TOTAL | 4M-2023 | 103.05 | 12.26 | 97.49 | 94.6% | | Ⓞ |
| | Q2-2023 | 103.05 | 20.51 | 96.73 | 93.9% | ↓ | Ⓞ |
| | Q3-2023 | 103.05 | 30.19 | 43.91 | 42.6% | ↓ | Ⓡ |
| | | | 0% and 70% | | 100% | | |

For the nine months ended September 30, 2023, the capital expenditures for Finance and Treasury Services totalled \$30.2 million of their collective 2023 Approved Capital Budget of \$103.0 million. Spending is expected to increase to \$43.9 million (42.6%) by year-end.

Chart 1

2023 Approved Budget by Category (\$Million) \$2.03M

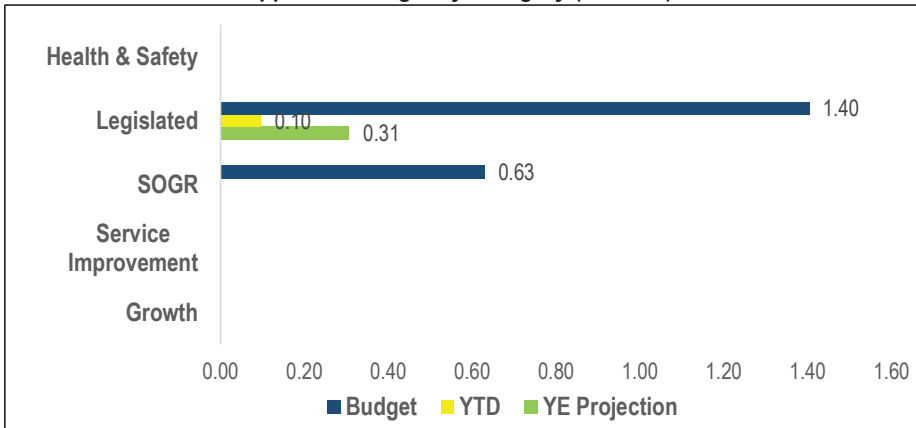


Table 1

2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 1 |
| Service Improvement | |
| Growth | |
| Total # of Projects | 2 |

Chart 2

Project Status - 2

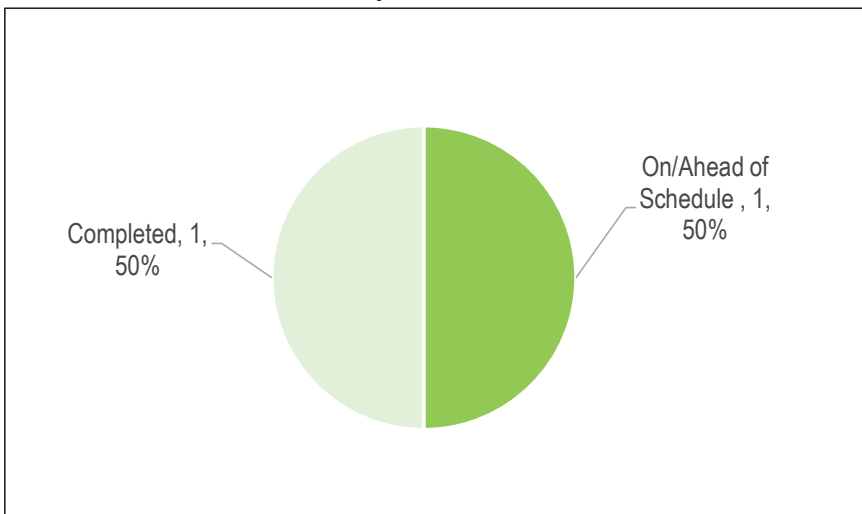


Table 2

Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1.40 | | | 0.63 | |

Key Discussion Points:

- Risk Management Information System Upgrade project is completed on 29 September 2023 with \$0.6 million under-expenditure from reserve fund.

Office of the CFO and Treasurer (CFO)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|-------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Integrated Asset Planning Management (IAPM) | 1.403 | 0.096 | 6.8% | 0.307 | 21.9% | Ⓜ | Ⓞ | #1 | 3.096 | 1.044 |
| Sub-Total | 1.403 | 0.096 | 6.8% | 0.307 | 21.9% | - | - | | 3.096 | 1.044 |
| Risk Management Info System Upgrade | 0.629 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓞ | #2 | 1.893 | 1.263 |
| Sub-Total | 0.629 | 0.000 | 0.0% | 0.000 | 0.0% | - | - | | 1.893 | 1.263 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 2.032 | 0.096 | 4.7% | 0.307 | 15.1% | | | | 4.989 | 2.307 |

| | | | |
|------------------------------|---|------------------------------|--------------------------------------|
| On Time | Ⓞ | On Budget | >70% of Approved Cash Flow |
| On/Ahead of Schedule | Ⓞ | Minor Delay < 6 months | Between 50% and 70% |
| Minor Delay < 6 months | Ⓜ | Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |
| Significant Delay > 6 months | Ⓜ | | |

Note #1:

Delivery of the Non-Core Asset Management Plan (AMP) is underway and is expected to be completed by the provincially legislated due date of July 1, 2024. An external consultant has been secured to support project delivery. By July 1, 2025, an approved AMP for proposed levels of service on all municipal infrastructure assets will be completed in accordance with provincial deadlines, which builds upon the requirements set out in 2024. The projected underspending by year-end is due to expected delay in obtaining resources to support project delivery. The project status is still on track because the expected completion date is not impacted.

Note #2:

As the RMIS project has been implemented and no further expenditures will be incurred, the project is now recommended for full closure. It has \$0.6 million under expenditure from reserve fund.

Chart 1
2023 Approved Budget by Category (\$Million) \$101.01M

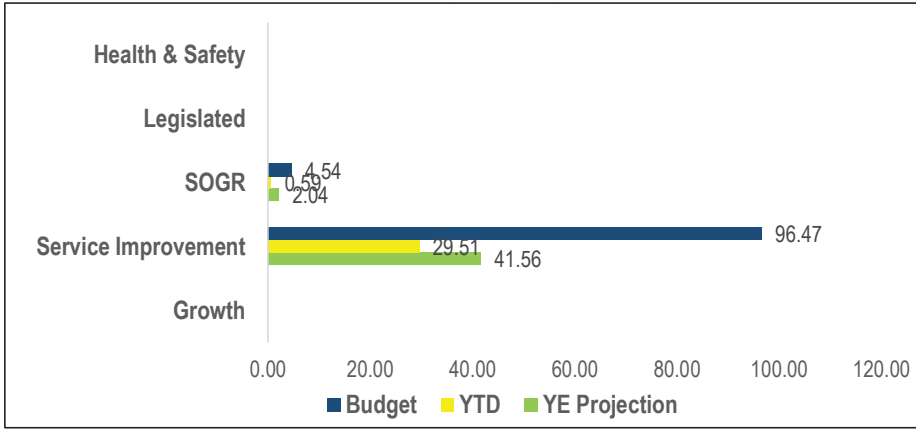


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | 8 |
| Growth | |
| Total # of Projects | 10 |

Chart 2
Project Status - 10

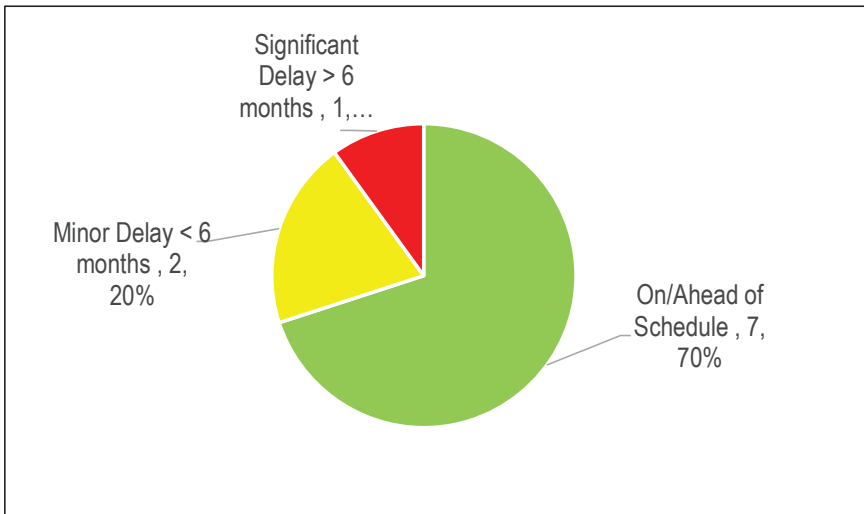


Table 2

| Reason for Delay | 3 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 1 | 2 |
| Total # of Projects | 1 | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 14.10 | 0.90 | 86.01 | | |

Reasons for "Other*" Projects Delay:

- Electronic Self Service Tax and Utility: Minor delay in obtaining contract resources planned for Q2/2023 but now expected to be completed by Q4/2023.
- Payroll Platform Assessment: Minor delay due to project on pause pending the hiring of a new PPEB Executive Director.
- Financial Systems Transformation Project: Major delay due to project replanning in early Fall 2023 with timeline extension to Jan 2025 to reflect current program realities.

Key Discussion Points:

- Financial Systems Transformation Project: Project underspending is primarily due to the non-use of contingency which will be carried forward to offset the increased costs for replanning, and lower-than-planned salaries & benefits and computer software (SAP). Hiring process will continue to accelerate and progress after replanning, salaries and benefits expenditure is expected to increase over the course of outer years.

Office of the Controller (FNS)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Tax Billing System | 2.307 | 0.409 | 17.7% | 1.057 | 45.8% | R | G | #1 | 7.873 | 3.681 |
| Utility Billing System | 2.233 | 0.176 | 7.9% | 0.983 | 44.0% | R | G | #1 | 5.971 | 1.873 |
| Sub-Total | 4.539 | 0.585 | 12.9% | 2.039 | 44.9% | - | - | | 13.844 | 5.554 |
| Parking Tag Management Software Upgrade | 1.973 | 0.092 | 4.6% | 0.723 | 36.6% | R | G | #2 | 3.458 | 0.827 |
| Electronic Self Service Tax and Utility | 0.150 | 0.049 | 32.8% | 0.150 | 100.0% | G | Y | #3 | 0.551 | 0.450 |
| E-Billing Initiative | 0.076 | 0.000 | 0.0% | 0.045 | 59.2% | Y | G | #4 | 0.469 | 0.393 |
| Revenue System - Phase 11 - 2000 | 0.162 | 0.000 | 0.0% | 0.050 | 30.9% | R | G | #4 | 3.500 | 3.338 |
| Supply Chain Management Transformation (SCMT) | 3.156 | 1.913 | 60.6% | 3.015 | 95.5% | G | G | | 26.039 | 22.795 |
| PPEB Transformation Program | 4.197 | 1.488 | 35.5% | 2.310 | 55.0% | Y | G | #5 | 7.658 | 4.949 |
| Payroll Platform Assessment | 0.750 | 0.268 | 35.8% | 0.268 | 35.8% | R | Y | #6 | 0.750 | 0.268 |
| Financial Systems Transformation Project | 86.010 | 25.702 | 29.9% | 35.000 | 40.7% | R | R | #7 | 151.454 | 45.871 |
| Sub-Total | 96.474 | 29.511 | 30.6% | 41.561 | 43.1% | - | - | | 193.879 | 78.892 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 101.013 | 30.097 | 29.8% | 43.600 | 43.2% | | | | 207.723 | 84.446 |

| | | |
|------------------------------|---|--------------------------------------|
| On Time | | On Budget |
| On/Ahead of Schedule | G | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Y | Between 50% and 70% |
| Significant Delay > 6 months | R | < 50% or >100% of Approved Cash Flow |

Note #1:

Project underspending is mainly attributed to insufficient resources from Digital Technology Services and Revenue Services IT Support teams to assist execution due to their capacity allocation to other higher-priority projects.

Note #2:

Project underspending is mainly due to the contract with the successful proponent through open competitive RPF process still being finalized. Once the contract is set up and finalized, the initiative is expected to commence in late Q4/2023 or early Q1/2024.

Note #3:

Minor delay in obtaining contract resources to complete a service expense which was planned in Q2/2023 but is now expected to be completed by Q4/2023.

Note #4:

Project is expected to fully complete on schedule by year-end 2023 and under budget due to Corporate IT facilitation in the delivery of these initiatives. No carry-forward to 2024 is required.

Note #5:

Project underspending is mainly attributed to the pause of Phase 2 As Required Alternate Rate/Continuous Alternate Rate (ARR/ARC) - Step Increase, and Contract Extensions projects due to SuccessFactors development freeze (Oct 2023 - Feb 2024) with planned commencement in Feb 2024, in addition to the cancellation of Sick Code Harmonization RFP, and the vendor's lower bid than budgeted for Payroll Modernization project. Underspending will be carried forward to 2024

Note #6:

Minor delay is due to project on pause pending the hiring of a new PPEB Executive Director. Project underspending is mainly due to the scope change and its underspent budget will be later transferred to PPEB Transformation Program.

Note #7:

The project has been replanned in early Fall 2023 with timeline extension to Jan 2025 to reflect current program realities. Project underspending is primarily due to the non-use of contingency which will be carried forward to offset the increased costs for replanning, and lower-than-planned salaries & benefits and computer software (SAP). Hiring process will continue to accelerate and progress after replanning, salaries and benefits expenditure is expected to increase over the course of outer years.

**2023 Capital Spending by Program
Other City Programs**

| Program | | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------------|------------------|---------------|------------------|----------|--|
| | | | YTD Spending | YE Projection | % at Year End | | |
| City Clerk's | 4M-2023 | 4.84 | 0.63 | 4.17 | 86.1% | | Ⓞ |
| | Q2-2023 | 4.84 | 0.91 | 4.17 | 86.2% | ↑ | Ⓞ |
| | Q3-2023 | 4.84 | 1.47 | 2.71 | 55.9% | ↓ | Ⓢ |
| Corporate Initiatives | 4M-2023 | 0.82 | 0.13 | 0.61 | 75.0% | | Ⓞ |
| | Q2-2023 | 0.82 | 0.32 | 0.61 | 75.0% | □ | Ⓞ |
| | Q3-2023 | 0.82 | 0.54 | 0.70 | 85.7% | ↑ | Ⓞ |
| TOTAL | 4M-2023 | 5.66 | 0.76 | 4.78 | 84.5% | | Ⓞ |
| | Q2-2023 | 5.66 | 1.23 | 4.78 | 84.6% | ↑ | Ⓞ |
| | Q3-2023 | 5.66 | 2.01 | 3.41 | 60.2% | ↓ | Ⓢ |
| >70% between 50% and 70% < 50% or > 100% | | | | | | | |

For the nine months ended September 30, 2023, the capital expenditures for Other City Programs totalled \$2.0 million of their collective 2023 Approved Capital Budget of \$5.7 million. Spending is expected to increase to \$3.4 million (60.2%) by year-end. 1 program in this service area has the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Corporate Initiatives.

Chart 1

2023 Approved Budget by Category (\$Million) \$4.84M

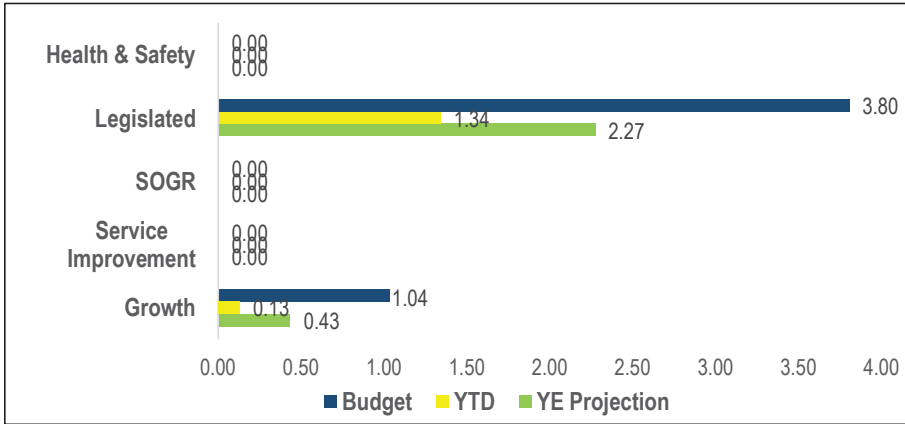


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 11 |
| SOGR | |
| Service Improvement | |
| Growth | 4 |
| Total # of Projects | 15 |

Chart 2

Project Status - 15

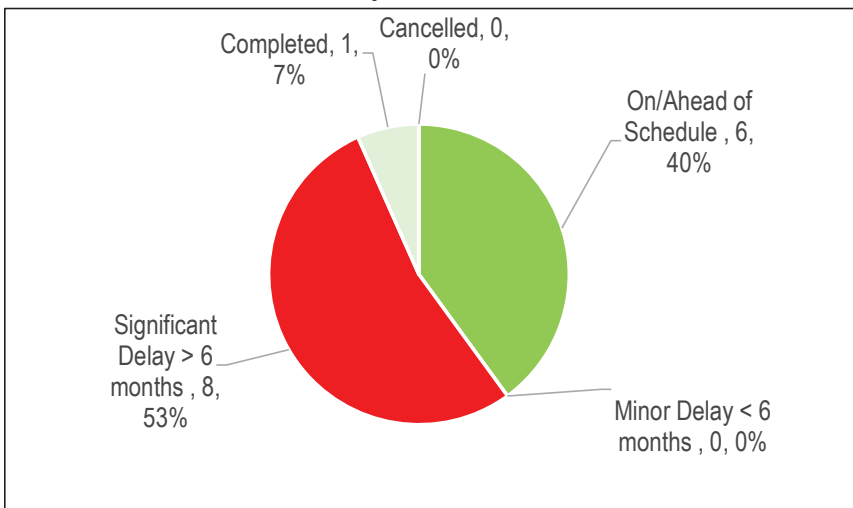


Table 2

Reason for Delay

8

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 2 | |
| Community Consultation | | |
| Other* | 4 | |
| Total # of Projects | 8 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1.92 | | 2.78 | 0.14 | |

Reasons for "Other*" Projects Delay:

- TMMIS internal system is in progress and governance reviews are underway. Given the expanded review process and the complexity of the development required based on the project scope, the planned completion date is revised to Q4 2024.
- 'City Clerk's Business System -Legislative Compliance: FOI/Privacy case management system project includes two phases: - Phase 1 go-live date occurred in February 2023. Discussions ongoing to resolve outstanding deliverables and has been escalated to the Project Sponsor and the vendor's Executive Team; consultations in progress with the Contract Management Office (CMO) and Legal.. Phase 2 started in 2023 requirements gathering, stakeholder engagement and agile development work are underway.
- COUNCIL TRANSITION REQUIREMENTS 2022: Set-up work in progress for constituency offices in 5 private properties and 1 in civic centre, and for 5 offices in City Hall for new Members.
- IMAGE LIBRARY MIGRATION TO MANAGED CLOUD: The project team is working closely with PMMD and CISO on finalizing the contract to procure a vendor solution. Project timelines have been adjusted to take into account time required for security and privacy assessments, and the implementation timelines agreed with the vendor.

Key Discussion Points:

- Election Supply Chain Logistics – Tracking Technology Phase 1 - Project schedule adjusted to accommodate Mayoral by-election. Preparatory work underway with major work expected to begin in Q1-2024. Requirements gathering for RFP in progress.

City Clerk's Office (CLK)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|----------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Legislated | | | | | | | | | | |
| ELECTION TECHNOLOGY PROGRAM FOR 2022 ELECTION | 0.750 | 0.086 | 11.5% | 0.086 | 11.4% | R | G | | 6.530 | 5.866 |
| ELECTION TECHNOLOGY PROGRAM FOR 2026 ELECTION | 0.700 | 0.359 | 51.4% | 0.596 | 85.2% | G | G | | 5.435 | 0.374 |
| ELECTION SUPPLY CHAIN LOGISTICS – TRACKING TECHNOLOGY PHASE 1 | 0.100 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | | 0.200 | 0.000 |
| REPLACEMENT OF VOTING EQUIPMENT | 0.143 | 0.138 | 96.2% | 0.138 | 96.2% | G | G | | 10.800 | 10.795 |
| TMMIS SOGR 2019-2022 | 0.265 | 0.148 | 55.7% | 0.220 | 82.9% | G | R | #1 | 0.757 | 0.639 |
| PUBLIC APPOINTMENTS SOGR 2023-2024 | 0.095 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #2 | 0.370 | 0.000 |
| CITY CLERK'S BUSINESS SYSTEM -LEGISLATIVE COMPLIANCE | 0.824 | 0.106 | 12.8% | 0.328 | 39.8% | R | R | #3 | 1.419 | 0.701 |
| REGISTRY SERV. TRACKING SYS SOGR 2023-24 | 0.140 | 0.063 | 45.2% | 0.118 | 84.4% | G | G | | 0.475 | 0.063 |
| COUNCIL BUSINESS SYSTEM - 2020-2021 | 0.395 | 0.340 | 86.2% | 0.395 | 100.0% | G | R | #4 | 1.080 | 0.986 |
| COUNCIL TRANSITION REQUIREMENTS 2022 | 0.241 | 0.060 | 24.9% | 0.241 | 100.0% | G | R | #5 | 0.300 | 0.119 |
| MEMBER OFFICES EQUIPMENT REQ 2023 | 0.150 | 0.038 | 25.5% | 0.150 | 100.0% | G | G | | 0.150 | 0.038 |
| Sub-Total | 3.804 | 1.339 | 35.2% | 2.272 | 59.7% | - | - | | 27.516 | 19.581 |
| Service Improvements | | | | | | | | | | |
| Sub-Total | | | | | | | | | | |
| Growth Related | | | | | | | | | | |
| INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022 | 0.200 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #6 | 0.200 | 0.000 |
| ARCHIVES EQUIPMENT UPGRADE 2022-2026 | 0.075 | 0.014 | 18.5% | 0.019 | 25.2% | R | G | | 0.275 | 0.089 |
| RECORDS CENTRE SERVICES SOGR | 0.199 | 0.006 | 3.0% | 0.199 | 100.0% | G | R | #7 | 0.250 | 0.057 |
| IMAGE LIBRARY MIGRATION TO MANAGED CLOUD | 0.562 | 0.109 | 19.5% | 0.217 | 38.6% | R | R | #8 | 0.625 | 0.173 |
| Sub-Total | 1.036 | 0.129 | 12.5% | 0.435 | 42.0% | - | - | | 1.350 | 0.319 |
| Total | 4.839 | 1.468 | 30.3% | 2.707 | 55.9% | | | | 28.866 | 19.899 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

TMMIS internal system is in progress and governance reviews are underway. Given the expanded review process and the complexity of the development required based on the project scope, the planned completion date is revised to Q4 2024.

Note # 2 & 4:

PUBLIC APPOINTMENTS SOGR 2023-2024 and COUNCIL BUSINESS SYSTEM - 2020-2021: Insufficient Staff Resources

Note # 3:

City Clerk's Business System -Legislative Compliance: FOI/Privacy case management system project includes two phases: - Phase 1 go-live date occurred in February 2023. Discussions ongoing to resolve outstanding deliverables and has been escalated to the Project Sponsor and the vendor's Executive Team; consultations in progress with the Contract Management Office (CMO) and Legal.. Phase 2 started in 2023 requirements gathering, stakeholder engagement and agile development work are underway.

Note # 5:

COUNCIL TRANSITION REQUIREMENTS 2022: Set-up work in progress for constituency offices in 5 private properties and 1 in civic centre, and for 5 offices in City Hall for new Members.

Note # 6 & 7:

INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022 and RECORDS CENTRE SERVICES SOGR: Work is being coordinated with Other Projects

Note # 8:

IMAGE LIBRARY MIGRATION TO MANAGED CLOUD: The project team is working closely with PMMD and CISO on finalizing the contract to procure a vendor solution. Project timelines have been adjusted to take into account time required for security and privacy assessments, and the implementation timelines agreed with the vendor.

**2023 Capital Spending by Program
City Agencies**

| Program | | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|----------------------------|---------|-------------------------|------------------|---------------|---------------|----------|-------------------------------------|
| | | | YTD Spending | YE Projection | % at Year End | | |
| Exhibition Place | 4M-2023 | 38.35 | 1.14 | 34.75 | 90.6% | | Ⓞ |
| | Q2-2023 | 38.35 | 6.52 | 33.55 | 87.5% | ↓ | Ⓞ |
| | Q3-2023 | 38.35 | 11.52 | 29.32 | 76.5% | ↓ | Ⓞ |
| To Live | 4M-2023 | 26.59 | 4.03 | 22.39 | 84.2% | | Ⓞ |
| | Q2-2023 | 26.59 | 5.93 | 22.74 | 85.5% | ↑ | Ⓞ |
| | Q3-2023 | 26.59 | 10.49 | 18.88 | 71.0% | ↓ | Ⓞ |
| TRCA | 4M-2023 | 30.61 | 12.34 | 30.61 | 100.0% | | Ⓞ |
| | Q2-2023 | 30.61 | 17.34 | 30.46 | 99.5% | ↓ | Ⓞ |
| | Q3-2023 | 30.61 | 22.26 | 30.42 | 99.4% | ↓ | Ⓞ |
| Toronto Police | 4M-2023 | 95.69 | 25.81 | 80.95 | 84.6% | | Ⓞ |
| | Q2-2023 | 99.39 | 34.67 | 77.37 | 77.8% | ↓ | Ⓞ |
| | Q3-2023 | 102.89 | 54.97 | 70.23 | 68.3% | ↓ | Ⓨ |
| Toronto Public Health | 4M-2023 | 7.51 | 1.04 | 6.98 | 93.0% | | Ⓞ |
| | Q2-2023 | 8.01 | 1.09 | 5.97 | 74.6% | ↓ | Ⓞ |
| | Q3-2023 | 8.43 | 2.10 | 3.89 | 46.2% | ↓ | Ⓡ |
| Toronto Public Library | 4M-2023 | 51.23 | 7.45 | 41.34 | 80.7% | | Ⓞ |
| | Q2-2023 | 50.16 | 14.24 | 35.91 | 71.6% | ↓ | Ⓞ |
| | Q3-2023 | 50.16 | 21.50 | 35.84 | 71.4% | ↓ | Ⓞ |
| Toronto Zoo | 4M-2023 | 32.69 | 3.03 | 32.69 | 100.0% | | Ⓞ |
| | Q2-2023 | 32.69 | 5.20 | 20.71 | 63.4% | ↓ | Ⓨ |
| | Q3-2023 | 32.69 | 6.11 | 19.76 | 60.5% | ↓ | Ⓨ |
| Toronto Transit Commission | 4M-2023 | 1,451.24 | 201.24 | 1,335.00 | 92.0% | | Ⓞ |
| | Q2-2023 | 1,449.22 | 456.19 | 1,327.72 | 91.6% | ↓ | Ⓞ |
| | Q3-2023 | 1,449.48 | 776.83 | 1,269.04 | 87.6% | ↓ | Ⓞ |
| TOTAL | 4M-2023 | 1,733.91 | 256.09 | 1,584.71 | 91.4% | | Ⓞ |
| | Q2-2023 | 1,735.02 | 541.17 | 1,554.42 | 89.6% | ↓ | Ⓞ |
| | Q3-2023 | 1,739.21 | 905.78 | 1,477.39 | 84.9% | ↓ | Ⓞ |

>70%
 between 50% and 70%
 < 50% or > 100%

For the nine months ended September 30, 2023, the capital expenditures for City Agencies totalled \$905.8 million of their collective 2023 Approved Capital Budget of \$1739.2 million. Spending is expected to increase to \$1477.4 million (84.9%) by year-end. 5 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are TO Live, Toronto Public Library, Toronto Transit Commission, Toronto & Region Conservation Authority, and Exhibition Place.

Chart 1

2023 Approved Budget by Category (\$Million) \$38.35M

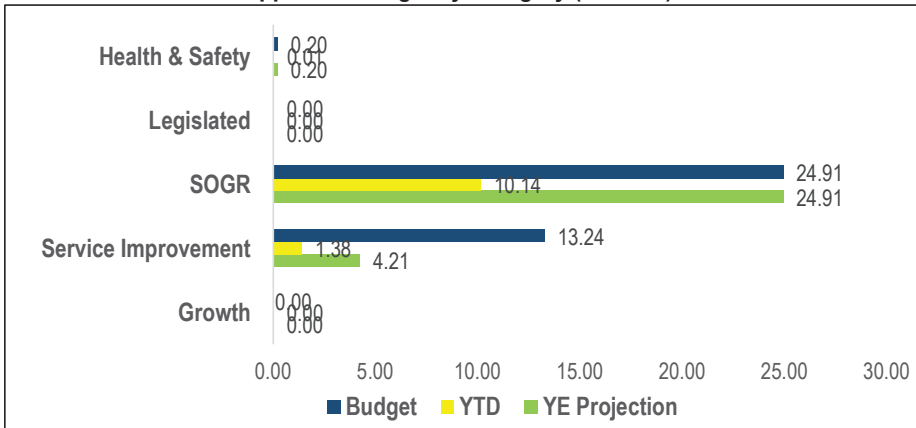


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 2 |
| Legislated | |
| SOGR | 70 |
| Service Improvement | 6 |
| Growth | |
| Total # of Projects | 78 |

Chart 2

Project Status - 78

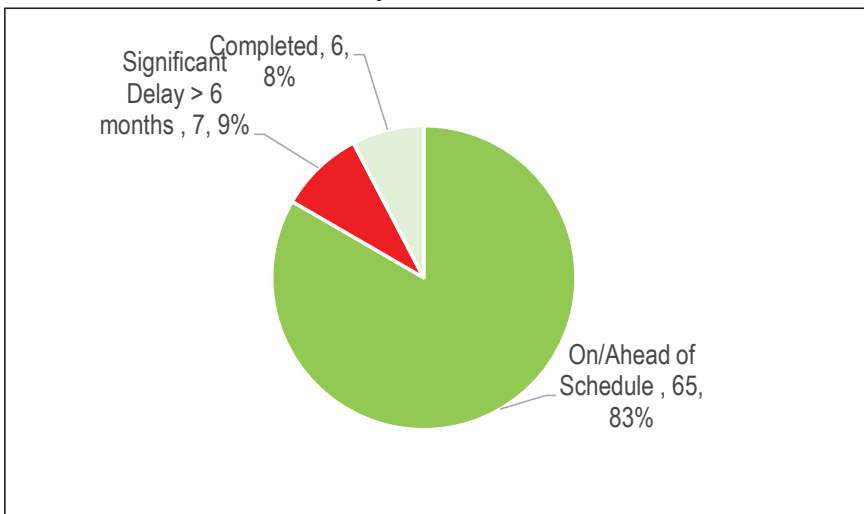


Table 2

Reason for Delay

7

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 6 | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | 7 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 28.77 | | 9.32 | 0.26 | |

Key Discussion Points:

- Exhibition Place is projecting a 2023 year-end spending of \$29.325 million, or 76.5% (84.8% excluding FIFA WC 2026 project) of its 2023 Council Approved Capital Budget of \$38.351 million. The total underspending of \$9.026 million is attributed to the
 - ❖ *Soil Remediation at Lot 851* (\$4.800 million) under Parks, Parking Lots and Road Service Improvement project for which Exhibition Place and the Tenant are jointly responsible for retaining a qualified contractor for the delivery of the soil remediation as part of the second phase expansion of the Hotel X. The delay is due to dependency on the third party developer.
 - ❖ *BMO FIELD UPGRADES FOR FIFA WC 2026* (\$4.226 million) due to project calendarization projected higher than required expenditures for 2023. Unused funds will be carried forward to 2024. Project Design team has completed 50% Design and Development and will reach 100% by end of year. This will enable the team to begin procurement process.

Exhibition Place (EXH)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| OTHER BUILDING | 0.203 | 0.007 | 3.5% | 0.203 | 100.0% | Ⓞ | Ⓞ | | 0.300 | 0.105 |
| Sub-Total | 0.203 | 0.007 | 3.5% | 0.203 | 100.0% | - | - | | 0.300 | 0.105 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| PRE-ENGINEERING PROGRAM | 0.186 | 0.124 | 66.7% | 0.186 | 100.0% | Ⓞ | Ⓞ | | 0.350 | 0.288 |
| QUEEN ELIZABETH BUILDING | 1.150 | 0.069 | 6.0% | 1.150 | 100.0% | Ⓞ | Ⓞ | | 1.150 | 0.069 |
| OTHER BUILDING | 0.475 | 0.027 | 5.6% | 0.475 | 100.0% | Ⓞ | Ⓞ | | 0.475 | 0.027 |
| EQUIPMENT | 2.258 | 0.543 | 24.1% | 2.258 | 100.0% | Ⓞ | Ⓞ | | 2.350 | 0.636 |
| ENERCARE CENTRE | 5.643 | 3.370 | 59.7% | 5.643 | 100.0% | Ⓞ | Ⓞ | | 5.680 | 3.406 |
| COLISEUM COMPLEX | 3.079 | 1.841 | 59.8% | 3.079 | 100.0% | Ⓞ | Ⓞ | | 3.165 | 1.927 |
| PARKS PARKING LOTS AND ROADS | 1.000 | 0.267 | 26.7% | 1.000 | 100.0% | Ⓞ | Ⓞ | | 1.000 | 0.267 |
| HORSE PALACE | 0.100 | 0.002 | 1.9% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.100 | 0.002 |
| FOOD BUILDING | 2.068 | 1.272 | 61.5% | 2.068 | 100.0% | Ⓞ | Ⓞ | | 2.116 | 1.320 |
| BETTER LIVING CENTRE | 0.100 | 0.031 | 30.7% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.100 | 0.031 |
| BEANFIELD CENTRE | 2.371 | 0.054 | 2.3% | 2.371 | 100.0% | Ⓞ | Ⓞ | | 2.385 | 0.068 |
| GENERAL SERVICES BUILDING | 0.475 | 0.012 | 2.5% | 0.475 | 100.0% | Ⓞ | Ⓞ | | 0.475 | 0.012 |
| SPECIAL PROJECTS | 0.005 | 0.005 | 100.0% | 0.005 | 100.0% | Ⓞ | Ⓞ | | 0.500 | 0.500 |
| ELECTRICAL UNDERGROUND HV UTILITIES | 5.999 | 2.523 | 42.1% | 5.999 | 100.0% | Ⓞ | Ⓡ | #1 | 11.600 | 8.125 |
| Sub-Total | 24.908 | 10.139 | 40.7% | 24.908 | 100.0% | - | - | | 31.446 | 16.677 |
| COLISEUM COMPLEX | 0.250 | 0.008 | 3.2% | 0.250 | 100.0% | Ⓞ | Ⓞ | | 0.250 | 0.008 |
| PARKS PARKING LOTS AND ROADS | 5.150 | 0.008 | 0.2% | 0.350 | 6.8% | Ⓡ | Ⓡ | #2 | 5.350 | 0.208 |
| BMO FIELD | 6.840 | 1.312 | 19.2% | 2.614 | 38.2% | Ⓡ | Ⓞ | #3 | 72.669 | 1.481 |
| SPECIAL PROJECTS | 1.000 | 0.051 | 5.1% | 1.000 | 100.0% | Ⓞ | Ⓞ | | 1.000 | 0.051 |
| Sub-Total | 13.240 | 1.378 | 10.4% | 4.214 | 31.8% | - | - | | 79.269 | 1.748 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 38.351 | 11.524 | 30.0% | 29.325 | 76.5% | | | | 111.015 | 18.529 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓞ | Between 50% and 70% | Ⓞ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

Duct Bank Relocation (\$3.937 million) State of Good Repair project. Installation of duct bank is complete. Supply and install of electrical transformers and switchgears have been delayed due to supply chain issues.

Note # 2:

Soil Remediation at Lot 851 (\$4.800 million) Service Improvement project was delayed and underspent due to dependency on third party developer.

Note # 3:

BMO FIELD UPGRADES FOR FIFA WC 2026 (\$6.840 million) Service Improvement project. Design costs and Project Managements costs are in-line with projections. Project calendarization projected higher than required expenditures for 2023. Unused funds will be reallocated to future years. Project Design team has completed 50% Design and Development and will reach 100% by end of year. This will enable the team to begin procurement process.

Chart 1
2023 Approved Budget by Category \$26.59M

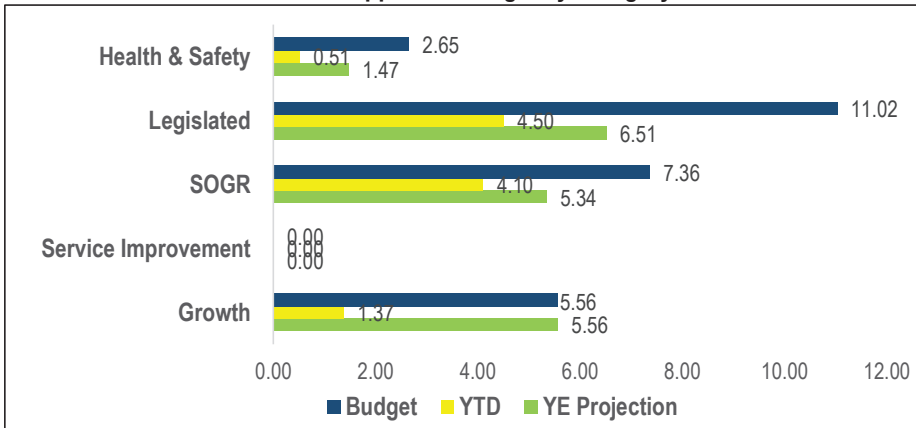


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 4 |
| Legislated | 2 |
| SOGR | 17 |
| Service Improvement | |
| Growth | 1 |
| Total # of Projects | 24 |

Chart 2
Project Status - 24

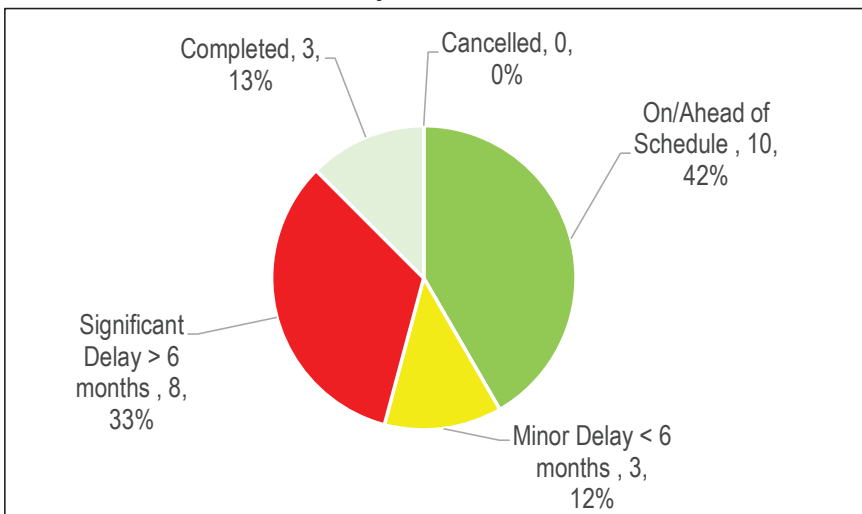


Table 2

| Reason for Delay | 11 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | 1 |
| RFQ/RFP Delayed | 3 | |
| Contractor Issues | 1 | |
| Site Conditions | 1 | 1 |
| Co-ordination with Other Projects | 1 | 1 |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 8 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 9.74 | 6.06 | 10.66 | 0.14 | |

Reasons for "Other*" Projects Delay:

- The *Meridian Hall - Theatre Lighting* project is two year project which is not expected to commence until 2024.

Key Discussion Points: (Please provide reason for delay)

- TO Live spent \$10.491 million or 39.4% YTD and is projecting to spend \$18.881 million or 71% of its 2023 Council Approved Capital Budget by the end of 2023. Projected underspending of \$7.711 million is mainly attributed to RFP delays, timing with other projects, contractor issues, procurement and site condition issues for the following projects:
 - *Meridian Hall – AODA Compliance*
 - *Meridian Hall - Door Replacement*
 - *Meridian Hall - Site Work*
 - *Meridian Arts Centre - AODA Compliance*
 - *Meridian Arts Centre - Rigging Replacement*
 - *Meridian Arts Centre - Technical Theatre Improvements*
 - *St. Lawrence Centre for the Arts - SOGR Projects*
- The delays will not impact the provincial regulation for AODA compliance by 2025 at the Meridian Hall and Meridian Arts Centre.

TO Live (HUM)

| Projects by Category (Million) | 2022 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Meridian Hall - Door Replacement Phase 2 | 1.163 | 0.313 | 26.9% | 1.163 | 100.0% | Ⓞ | Ⓞ | | 1.738 | 0.887 |
| Meridian Hall - Exterior Lighting Systems | 0.205 | 0.005 | 2.6% | 0.055 | 27.0% | Ⓡ | Ⓡ | #1 | 0.205 | 0.005 |
| Meridian Hall - Fall Arrest System | 0.148 | 0.113 | 76.6% | 0.141 | 95.6% | Ⓞ | Ⓞ | | 0.162 | 0.127 |
| Meridian Hall - Site Work | 1.133 | 0.081 | 7.2% | 0.111 | 9.8% | Ⓡ | Ⓡ | #1 | 1.264 | 0.212 |
| Sub-Total | 2.649 | 0.512 | 19.3% | 1.471 | 55.5% | - | - | | 3.369 | 1.233 |
| Meridian Arts Centre - AODA Projects | 6.930 | 3.213 | 46.4% | 4.193 | 60.5% | Ⓢ | Ⓡ | #2 | 13.737 | 9.270 |
| Meridian Hall - AODA Projects | 4.092 | 1.290 | 31.5% | 2.319 | 56.7% | Ⓢ | Ⓢ | #2 | 13.671 | 7.419 |
| Sub-Total | 11.022 | 4.503 | 40.9% | 6.511 | 59.1% | - | - | | 27.408 | 16.689 |
| Meridian Arts Centre - Chillers and Cooling Tower Replacement | 1.006 | 0.754 | 74.9% | 0.914 | 90.9% | Ⓞ | Ⓞ | | 2.399 | 2.147 |
| Meridian Arts Centre - Exterior Repairs | 0.346 | 0.322 | 93.3% | 0.340 | 98.5% | Ⓞ | Ⓞ | | 0.346 | 0.322 |
| Meridian Arts Centre - Hydro Vault Repairs | 0.396 | 0.200 | 50.3% | 0.320 | 80.6% | Ⓞ | Ⓡ | #3 | 0.396 | 0.200 |
| Meridian Arts Centre - Rigging Replacement | 0.228 | 0.008 | 3.7% | 0.048 | 21.2% | Ⓡ | Ⓡ | #4 | 0.228 | 0.008 |
| Meridian Arts Centre - Roof Replacement (Flat) | 0.029 | 0.009 | 29.8% | 0.009 | 29.8% | Ⓡ | Ⓞ | | 2.351 | 2.330 |
| Meridian Arts Centre - Roof Replacement (PVC) | 0.532 | 0.376 | 70.6% | 0.481 | 90.4% | Ⓞ | Ⓞ | | 2.286 | 2.130 |
| Meridian Arts Centre - SOGR Projects | 1.668 | 1.335 | 80.0% | 1.440 | 86.4% | Ⓞ | Ⓢ | #5 | 8.021 | 7.688 |
| Meridian Arts Centre - Technical Theatre Improvements | 1.536 | 0.438 | 28.5% | 0.702 | 45.7% | Ⓡ | Ⓡ | #5 | 1.610 | 0.512 |
| Meridian Hall - Building Envelope | 0.220 | 0.026 | 12.0% | 0.026 | 12.0% | Ⓡ | Ⓡ | #1 | 0.220 | 0.026 |
| Meridian Hall - Lobby Presentation Systems | 0.060 | 0.059 | 97.9% | 0.060 | 100.0% | Ⓞ | Ⓞ | | 0.354 | 0.353 |
| Meridian Hall - PSVC System | 0.539 | 0.151 | 28.1% | 0.488 | 90.5% | Ⓞ | Ⓞ | | 0.626 | 0.239 |
| Meridian Hall - Rigging & Drapery Systems | 0.250 | 0.169 | 67.4% | 0.239 | 95.4% | Ⓞ | Ⓞ | | 0.324 | 0.242 |
| Meridian Hall - Theatre Lighting | 0.008 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #6 | 0.008 | 0.000 |
| Meridian Hall - Theatre Systems | 0.056 | 0.034 | 60.8% | 0.034 | 60.8% | Ⓢ | Ⓞ | | 0.365 | 0.343 |
| Meridian Hall - Video Presentation and Monitoring System | 0.137 | 0.130 | 94.9% | 0.137 | 100.0% | Ⓞ | Ⓞ | | 0.350 | 0.343 |
| Meridian Hall - Video Systems Infrastructure | 0.050 | 0.002 | 4.4% | 0.002 | 4.4% | Ⓡ | Ⓞ | | 0.497 | 0.450 |
| St. Lawrence Centre for the Arts - SOGR Projects | 0.300 | 0.088 | 29.3% | 0.098 | 32.6% | Ⓡ | Ⓢ | #4 | 0.979 | 0.766 |
| Sub-Total | 7.362 | 4.100 | 55.7% | 5.339 | 72.5% | - | - | | 21.361 | 18.100 |
| SI Project Name | | | | | | | | | | |
| SI Project Name | | | | | | | | | | |

TO Live (HUM)

| Projects by Category (Million) | 2022 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|------------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Growth Related | | | | | | | | | | |
| St Lawrence Centre for the Arts - Redevelopment Planning | 5.560 | 1.375 | 24.7% | 5.560 | 100.0% | Ⓞ | Ⓞ | | 9.000 | 1.815 |
| Sub-Total | 5.560 | 1.375 | 24.7% | 5.560 | 100.0% | - | - | | 9.000 | 1.815 |
| Total | 26.592 | 10.491 | 39.4% | 18.881 | 71.0% | | | | 61.139 | 37.837 |

| | |
|------------------------------|--|
| On Time | On Budget |
| On/Ahead of Schedule | Ⓞ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓜ Between 50% and 70% |
| Significant Delay > 6 months | Ⓧ < 50% or >100% of Approved Cash Flow |

Note # 1:

The *Meridian Hall - Exterior Lighting Systems, Meridian Hall - Site Work, and Meridian Hall - Building Envelope* projects are suffering delays due to delays in the RFP process.

Note # 2:

The *Meridian Hall - AODA Projects, Meridian Arts Centre - AODA* projects are suffering delays due to the co-ordination of other projects as well as co-ordination with scheduled activities in these facilities.

Note # 3:

The *Meridian Arts Centre - Hydro Vault Repairs* project is experiencing delays due to contractor issues.

Note # 4:

The *Meridian Arts Centre - Rigging Replacement, and the St. Lawrence Centre for the Arts - SOGR* projects are currently experiencing delays due to site conditions.

Note # 5:

The *Meridian Arts Centre - SOGR Projects, and the Meridian Arts Centre - Technical Theatre Improvement* project are currently experiencing delays due to procurement issues.

Note # 6:

The *Meridian Hall - Theatre Lighting* project is currently experiencing delays due to the project being scheduled to commence in 2024.

Chart 1

2023 Approved Budget by Category (\$Million) \$30.61M

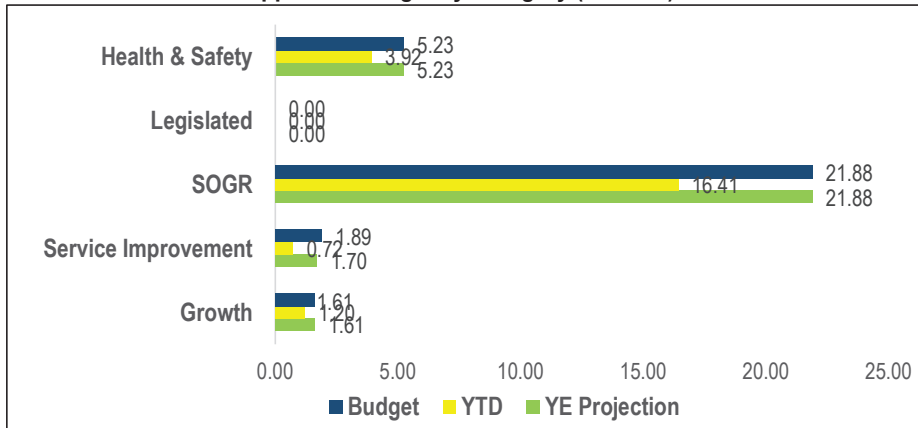


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 1 |
| Legislated | |
| SOGR | 19 |
| Service Improvement | 2 |
| Growth | 1 |
| Total # of Projects | 23 |

Chart 2

Project Status - 23

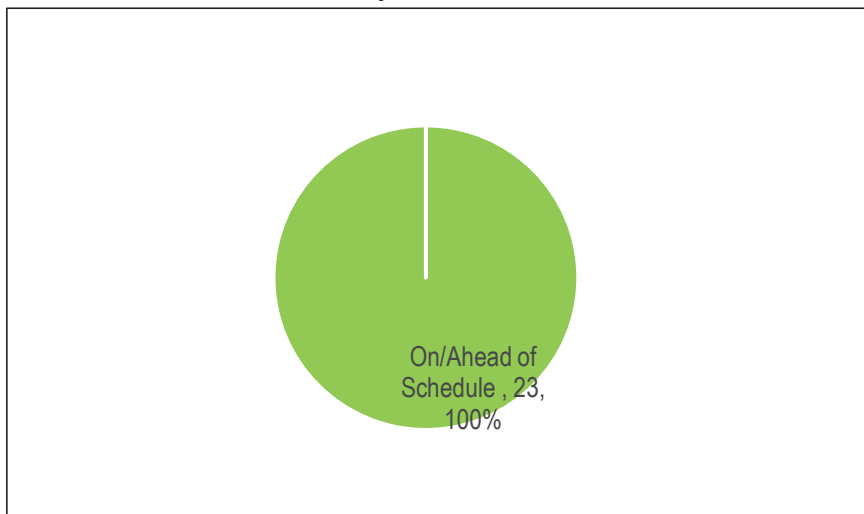


Table 2

Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 30.61 | | | | |

Key Discussion Points:

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "Toronto and Region Conservation Authority Long Term Accommodation Project" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)
- Scarborough Bluffs West Individual Environmental Assessment (EA) is moving on time through Q2. Primary deliverable in Q2 was the on-boarding of an external consulting service to lead the Individual EA. A competitive procurement process completed. TRCA Board of Director approval was given June 23, with formal award issued to the successful firm on June 26. Consultant on-boarding is underway, with initial kick-off complete and agreements executed. Key next steps to years end include formal Notice of Commencement and first full round of consultation this fall, as well as completion of background review and drafting of Terms of Reference document for review in early 2024.

Toronto & Region Conservation Authority (TRC)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| SWP WEST SEG DESIGN & BRI | 5.230 | 3.923 | 75.0% | 5.230 | 100.0% | Ⓞ | Ⓞ | | 10.461 | 9.589 |
| Sub-Total | 5.230 | 3.923 | 75.0% | 5.230 | 100.0% | - | - | | 10.461 | 9.589 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| GREENSPACE LAND ACQUISIT | 0.064 | 0.048 | 75.0% | 0.064 | 100.0% | Ⓞ | Ⓞ | | 0.940 | 0.929 |
| SHORELINE MONITORING & MA | 0.400 | 0.300 | 75.0% | 0.400 | 100.0% | Ⓞ | Ⓞ | | 4.750 | 4.683 |
| EROSION INFRASTRUCTURE M | 2.020 | 1.515 | 75.0% | 2.020 | 100.0% | Ⓞ | Ⓞ | | 14.250 | 13.913 |
| RETROFIT ACTIVITIES FOR 200 | 0.371 | 0.278 | 75.0% | 0.371 | 100.0% | Ⓞ | Ⓞ | | 3.947 | 3.885 |
| SUSTAINABLE COMMUNITIES 2 | 0.927 | 0.695 | 75.0% | 0.927 | 100.0% | Ⓞ | Ⓞ | | 10.013 | 9.859 |
| WATERSHED MONITORING/TE | 0.542 | 0.407 | 75.0% | 0.542 | 100.0% | Ⓞ | Ⓞ | | 5.976 | 5.886 |
| REGIONAL WATERSHED MANA | 1.472 | 1.104 | 75.0% | 1.472 | 100.0% | Ⓞ | Ⓞ | | 13.628 | 13.383 |
| REGENERATION SITES 2008+ | 0.598 | 0.449 | 75.0% | 0.598 | 100.0% | Ⓞ | Ⓞ | | 5.948 | 5.848 |
| WTRFRNT DEV ENVIRONMENT | 0.245 | 0.184 | 75.0% | 0.245 | 100.0% | Ⓞ | Ⓞ | | 2.935 | 2.894 |
| WTRFRNT DEV KEATING CHAN | 0.320 | 0.240 | 75.0% | 0.320 | 100.0% | Ⓞ | Ⓞ | | 3.840 | 3.787 |
| WTRFRNT DEV ASHBRIDGES B | 0.250 | 0.188 | 75.0% | 0.250 | 100.0% | Ⓞ | Ⓞ | | 3.200 | 3.158 |
| TOMMY THOMPSON CELL 2 CA | 0.050 | 0.038 | 75.0% | 0.050 | 100.0% | Ⓞ | Ⓞ | | 0.979 | 0.971 |
| WATERFRONT DEVELOPMENT | 0.188 | 0.141 | 75.0% | 0.188 | 100.0% | Ⓞ | Ⓞ | | 2.582 | 2.551 |
| TORONTO PLANNING INITIATIV | 0.100 | 0.075 | 75.0% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.680 | 0.663 |
| INFO TECHNOLOGY REPLACEM | 0.321 | 0.241 | 75.0% | 0.321 | 100.0% | Ⓞ | Ⓞ | | 3.183 | 3.130 |
| LAYER 2 - EXTRA WATERFRON | 5.100 | 3.825 | 75.0% | 5.100 | 100.0% | Ⓞ | Ⓞ | | 17.050 | 16.200 |
| LAYER 2 - EXTRA FLOODWORK | 0.200 | 0.150 | 75.0% | 0.200 | 100.0% | Ⓞ | Ⓞ | | 2.600 | 2.567 |
| LAYER 2 - EXTRA EROSION MA | 8.700 | 6.525 | 75.0% | 8.700 | 100.0% | Ⓞ | Ⓞ | | 33.856 | 32.406 |
| TORONTO WILDLIFE CENTRE - | 0.017 | 0.012 | 75.0% | 0.017 | 100.0% | Ⓞ | Ⓞ | | 2.550 | 2.547 |
| Sub-Total | 21.885 | 16.413 | 75.0% | 21.885 | 100.0% | - | - | | 132.907 | 129.259 |
| WTRFRNT DEV TOMMY THOMP | 0.781 | 0.586 | 75.0% | 0.781 | 100.0% | Ⓞ | Ⓞ | | 3.815 | 3.685 |
| SCARBOROUGH BLUFFS WEST | 1.109 | 0.133 | 12.0% | 0.921 | 83.0% | Ⓞ | Ⓞ | | 2.912 | 0.267 |
| Sub-Total | 1.890 | 0.719 | 38.0% | 1.702 | 90.0% | - | - | | 6.727 | 3.952 |
| LONG TERM ACCOMMODATION | 1.605 | 1.204 | 75.0% | 1.605 | 100.0% | Ⓞ | Ⓞ | | 38.617 | 8.412 |
| Sub-Total | 1.605 | 1.204 | 75.0% | 1.605 | 100.0% | - | - | | 38.617 | 8.412 |
| Total | 30.610 | 22.259 | 72.7% | 30.422 | 99.4% | | | | 188.712 | 151.212 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓞ | Between 50% and 70% | Ⓞ |
| Significant Delay > 6 months | Ⓞ | < 50% or >100% of Approved Cash Flow | Ⓞ |

Chart 1
2023 Approved Budget by Category (\$Million) \$102.89M

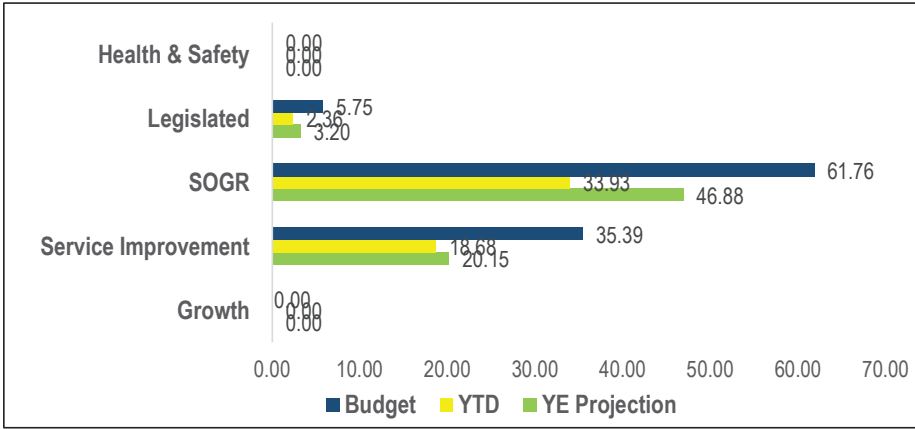


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 3 |
| SOGR | 21 |
| Service Improvement | 9 |
| Growth | |
| Total # of Projects | 33 |

Chart 2
Project Status - 33

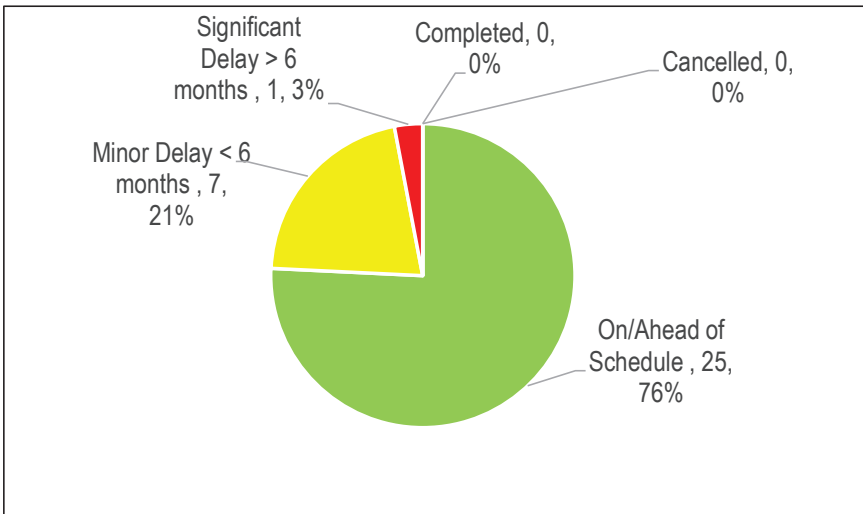


Table 2

| Reason for Delay | 8 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | 5 |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 1 | |
| Community Consultation | | |
| Other* | | 2 |
| Total # of Projects | 1 | 7 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 91.49 | 10.64 | 0.77 | | |

Reasons for "Other*" Projects Delay:

- Long Term Facility Plan - Facility and Process Improvement project is delayed due to staffing analysis. Board report for contract increase is required to be submitted and also City's Legal has to sign vendor professional agreement before proceeding.
- Long Term Facility Plan - Consulting project is delayed as further review of consultant's draft plan is required by Facilities Management and Senior Management teams.

Toronto Police Service (POL)

Key Discussion Points:

Toronto Police Service is projecting 2023 year-end spend of \$70.227 million, or 68.3% gross spending rate of its 2023 Approved Capital Budget of \$102.891 million. Although labour and supply chain issues as well as competing operational priorities continue to have an impact on the projects in the Service's capital program, the Service is committed to mitigating these risks so that projects remain on schedule and have an improved process which improves the spending rate. In recognition of the historical challenges associated with project execution and spending rates, the Service is dedicating additional project management support in 2023 to oversee capital projects to improve project delivery.

Projected underspending of \$32.664 million is mainly attributed to the following key projects:

Facility Projects

- *Long Term Facility Plan - 41 Division; New Build* - There has been cost escalation and some delays due to inflationary factors and the redesign requirements to achieve Net Zero Emissions. Working drawings are completed and tendering of the balance of trades is expected to be completed by November 2023. While structural steel is complete and installation of metal deck is underway, Geothermal, utility duct bank and curtain wall installation is expected to commence in November 2023. The under-expenditure of \$3.128 million will be carried forward to 2024. Phase 1 occupancy is scheduled for July 2024 whereas Phase 2 occupancy is scheduled for May 2026.
- *Long Term Facility Plan - 54/55 Amalgamation; New Build* - The cost of construction has increased considerably due to the increased labour and materials costs, as well as other factors such as the high cost of constructing a very deep, waterproof underground parking structure in a location with a high water table. The project was put on hold since 2022 to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements. The project remains on hold as staff continues to work with City's Corporate Real Estate Management division on viable options. The unspent amount of \$0.618 million will be carried forward to 2024.
- *Relocation of Wellness Services* - Due to the design stage taking longer than anticipated, it has pushed construction completion and furniture delivery into 2024. However, the overall project end date remains the same and work will be completed by June 2024. The unspent amount of \$1.432 million will be carried forward to 2024.

IT Modernization Projects

- *Next Generation (N.G.) 9-1-1* - External resource has been engaged as part of the project team to develop test plans for the new call handling solution to ensure it meets the Services' and Communication (C.O.M) quality and service standards. The unspent amount of \$1.1 million will be carried forward to 2024 for system testing is to be completed by the Q1, 2024.

Lifecycle and Replacement of Equipment Projects

- *New Records Management System (RMS)* project's contract award was approved by the Board at the April 28, 2023 Board meeting. Estimated time to finalize the contract is dependent on SMEs, vendor and legal reviews and is targeted for January 2024. The under-expenditures of \$9.5 million is due to delays in contract negotiations and hiring of resources.
- *State of Good Repair* - Internal resource constraints is affecting the spending rate. However, a new resource will be hired to work on SOGR backlog. The remaining \$2.165 million cash flow funding will be carried over to 2024.
- *Furniture Lifecycle Replacement* - Replacement of office furniture at the Communications Centre primary site are deferred until renovations are complete. This will result in an under-expenditure of \$1.163 million by year-end 2023.
- *Workstation, Laptop, Printer- Lifecycle plan* - As the Service consolidated devices and shifted to laptops during the pandemic, there are fewer workstations that need to be life cycled in 2023 which will result in underspending of \$1.295 million by year-end 2023.
- *Infrastructure Lifecycle* - Ongoing delays with data center remediation has put a hold on planned remediation work and planned spend levels. However, City Insurance is working to obtain a new building contractor under a new timeline and budget. Once the outcomes are known and remediation resumes, spending will subsequently commence.

Toronto Police Service (POL)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Legislated | | | | | | | | | | |
| Next Generation (N.G.) 9-1-1 | 3.945 | 2.069 | 52.5% | 2.845 | 72.1% | ⊙ | ⊙ | | 10.856 | 6.566 |
| Communication Center Consulting | 0.101 | 0.066 | 65.6% | 0.090 | 89.5% | ⊙ | ⊙ | | 0.500 | 0.465 |
| Relocation of Wellness Services | 1.700 | 0.220 | 13.0% | 0.268 | 15.8% | ⊙ | ⊙ | #1 | 2.000 | 0.220 |
| Sub-Total | 5.746 | 2.356 | 41.0% | 3.204 | 55.8% | - | - | | 13.356 | 7.252 |
| State of Good Repair | | | | | | | | | | |
| State-of-Good-Repair - Police | 6.038 | 2.615 | 43.3% | 3.873 | 64.1% | ⊙ | ⊙ | #2 | on-going | on-going |
| Radio Replacement | 1.949 | 0.183 | 9.4% | 1.925 | 98.8% | ⊙ | ⊙ | | 38.051 | 36.285 |
| Automated Fingerprint Identification System (A.F.I.S.) Replacement | 1.107 | 0.237 | 21.4% | 0.450 | 40.7% | ⊙ | ⊙ | #3 | 4.285 | 0.711 |
| Mobile Command Centre | 1.609 | 0.112 | 7.0% | 1.314 | 81.7% | ⊙ | ⊙ | | 2.325 | 0.238 |
| Connected Officer LR - DC Funding | 0.374 | 0.014 | 3.7% | 0.102 | 27.2% | ⊙ | ⊙ | #4 | 16.665 | 0.995 |
| Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement | 0.467 | 0.420 | 89.8% | 0.420 | 89.8% | ⊙ | ⊙ | | 4.900 | 0.802 |
| Vehicle Replacement | 9.892 | 8.502 | 85.9% | 9.459 | 95.6% | ⊙ | ⊙ | | 104.293 | 102.582 |
| Furniture Lifecycle Replacement | 2.450 | 0.446 | 18.2% | 1.287 | 52.5% | ⊙ | ⊙ | #5 | 24.465 | 13.446 |
| Workstation, Laptop, Printer- Lifecycle plan | 2.653 | 0.889 | 33.5% | 1.358 | 51.2% | ⊙ | ⊙ | #6 | 85.494 | 47.398 |
| Infrastructure Lifecycle | 24.532 | 15.152 | 61.8% | 17.984 | 73.3% | ⊙ | ⊙ | | 225.698 | 111.190 |
| Locker Replacement | 0.394 | 0.242 | 61.4% | 0.328 | 83.1% | ⊙ | ⊙ | | 9.341 | 4.029 |
| In-car Camera | 1.000 | 0.170 | 17.0% | 0.755 | 75.5% | ⊙ | ⊙ | | 5.889 | 4.433 |
| DVAM I, II (LR) | 1.051 | 0.998 | 95.0% | 1.039 | 98.9% | ⊙ | ⊙ | | 11.817 | 6.682 |
| Automatic Vehicle Locator (A.V.L.) | 0.314 | 0.001 | 0.4% | 0.307 | 97.6% | ⊙ | ⊙ | | 5.572 | 2.859 |
| Property & Evidence Scanners | 0.004 | 0.004 | 99.5% | 0.004 | 99.5% | ⊙ | ⊙ | | 0.109 | 0.066 |
| Small Equipment Replacement | 2.875 | 1.510 | 52.5% | 2.159 | 75.1% | ⊙ | ⊙ | | 16.473 | 6.389 |
| Radar Unit Replacement | 0.200 | 0.198 | 98.7% | 0.198 | 98.7% | ⊙ | ⊙ | | 1.978 | 1.171 |
| Conducted Energy Weapon | 0.559 | 0.559 | 100.0% | 0.559 | 100.0% | ⊙ | ⊙ | | 8.808 | 3.188 |
| Body Worn Camera - Replacement Plan | 1.526 | 1.526 | 100.0% | 1.526 | 100.0% | ⊙ | ⊙ | | 15.260 | 3.052 |
| Hydrogen Fuel Cells | 2.700 | 0.156 | 5.8% | 1.832 | 67.8% | ⊙ | ⊙ | #7 | 8.000 | 0.156 |
| Wireless Parking System | 0.061 | 0.000 | 0.0% | 0.000 | 0.0% | ⊙ | ⊙ | #8 | 13.482 | 3.375 |
| Sub-Total | 61.757 | 33.934 | 54.9% | 46.878 | 75.9% | - | - | | 602.904 | 349.048 |
| Service Improvements | | | | | | | | | | |
| Transforming Corporate Support (HRMS, TRMS) | 0.865 | 0.196 | 22.7% | 0.265 | 30.6% | ⊙ | ⊙ | #9 | 8.435 | 7.137 |
| Long Term Facility Plan - 54/55 Amalgamation; New Build | 0.768 | 0.113 | 14.7% | 0.150 | 19.5% | ⊙ | ⊙ | #10 | 50.500 | 0.798 |
| ANCOE (Enterprise Business Intelligence, Global Search) | 0.393 | 0.190 | 48.5% | 0.229 | 58.5% | ⊙ | ⊙ | #11 | 12.528 | 12.326 |
| Body Worn Camera - Phase II | 0.560 | 0.288 | 51.4% | 0.290 | 51.8% | ⊙ | ⊙ | #12 | 5.887 | 5.370 |
| Long Term Facility Plan - 41 Division; New Build | 20.628 | 16.843 | 81.7% | 17.500 | 84.8% | ⊙ | ⊙ | | 76.656 | 24.579 |
| Long Term Facility Plan - Facility and Process Improvement | 0.900 | 0.260 | 28.9% | 0.352 | 39.1% | ⊙ | ⊙ | #13 | 3.508 | 2.868 |
| Long Term Facility Plan - Consulting | 0.774 | 0.184 | 23.7% | 0.398 | 51.4% | ⊙ | ⊙ | #14 | 0.878 | 0.287 |
| Information Technology Storage Growth | 0.500 | 0.461 | 92.2% | 0.461 | 92.2% | ⊙ | ⊙ | | 5.000 | 0.461 |
| New Records Management System (RMS) | 10.000 | 0.141 | 1.4% | 0.500 | 5.0% | ⊙ | ⊙ | #15 | 20.600 | 0.141 |
| Sub-Total | 35.388 | 18.677 | 52.8% | 20.146 | 56.9% | - | - | | 183.991 | 53.968 |
| Growth Related | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 102.891 | 54.967 | 53.4% | 70.227 | 68.3% | | | | 800.252 | 410.268 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | ⊙ | On Budget | ⊙ |
| On/Ahead of Schedule | ⊙ | >70% of Approved Cash Flow | ⊙ |
| Minor Delay < 6 months | ⊙ | Between 50% and 70% | ⊙ |
| Significant Delay > 6 months | ⊙ | < 50% or >100% of Approved Cash Flow | ⊙ |

Note # 1: Relocation of Wellness Services

Design phase took longer than anticipated and has pushed construction completion and furniture delivery into 2024. However, the overall project end date remains the same and work will be completed by June 2024.

Note # 2: State-of-Good-Repair - Police

Internal resource constraints is affecting the spending rate. However, a new resource will be hired to work on SOGR backlog.

Note # 3: Automated Fingerprint Identification System (A.F.I.S.) Replacement

Delays due to vendor resource constraints.

Note # 4: Connected Officer LR

Credits were received for residual value of decommissioned devices reducing actual expenditures.

Note # 5: Furniture Lifecycle Replacement

NG911 office furniture is deferred to 2024 due to ongoing renovations at 703 Don Mills; replacement furniture at 2050 Jane deferred to 2024 as well.

Note # 6: Workstation, Laptop, Printer- Lifecycle plan

As devices were consolidated and shifted to laptops during the pandemic, there are fewer workstations that need to be lifecycled in 2023 which resulted to underspending.

Note # 7: Hydrogen Fuel Cells

Covid supply chain issues continue to have an impact on the delivery of equipment.

Note # 8: Wireless Parking System

Toronto Police Service (POL)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Requirements discussions still in progress. Implementation will be in 2024.

Note # 9: Transforming Corporate Support (HRMS, TRMS)

Resource constraints continue to have an effect on project spending. Project lead is in the process of being hired, who would determine which Applicant Tracking Software (ATS) is appropriate for the Service. Funds for ATS will not be spent this year.

Note # 10: Long Term Facility Plan - 54/55 Amalgamation; New Build

Project is on hold to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements.

Note # 11: ANCOE (Enterprise Business Intelligence, Global Search)

Delays due to resource constraints - loss of subject-matter expert due to promotion.

Note # 12: Body Worn Camera - Phase II

Delays due to resource constraints.

Note # 13: Long Term Facility Plan - Facility and Process Improvement

Project is delayed due to staffing analysis. Board report for the contract increase is to be submitted before proceeding and also currently awaiting for City Legal to sign a professional services agreement with the vendor.

Note # 14: Long Term Facility Plan - Consulting

Consultant has submitted a draft Work Plan describing approach to the analytic portion of the study. This will require further review by Facilities Management, Strategy Management and senior management, and subsequently further revision by the consultant to ensure the Service's study goals are met. The written report will now likely be completed in the Spring of 2024.

Note # 15: New Records Management System (RMS)

Delays in contract negotiations.

Chart 1
2023 Approved Budget by Category \$8.43M

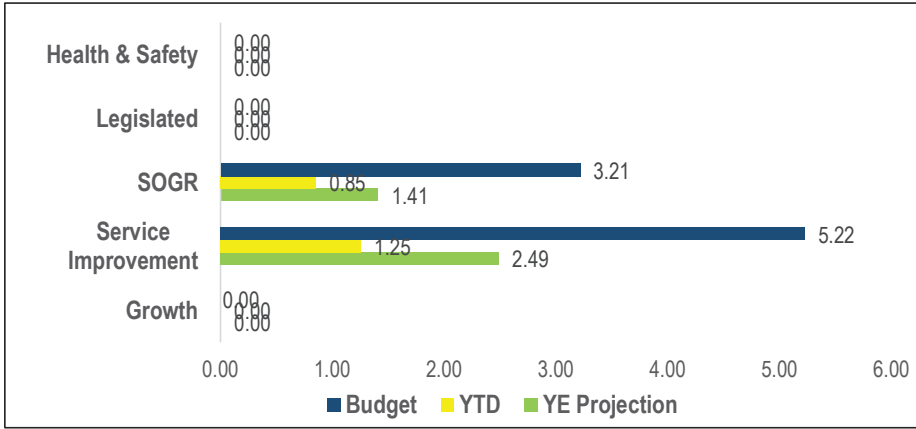


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 4 |
| Service Improvement | 11 |
| Growth | |
| Total # of Projects | 15 |

Chart 2
Project Status - 15

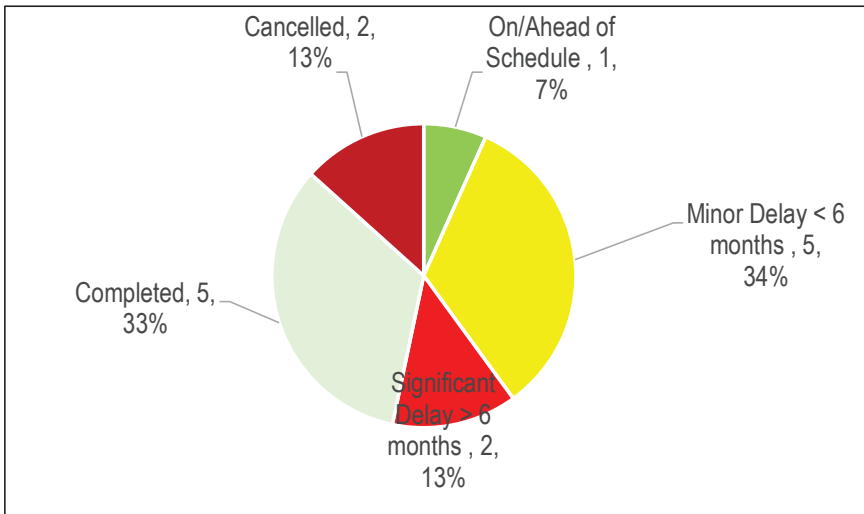


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 3 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 3 | 1 |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other | | |
| Total # of Projects | 6 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.83 | 3.40 | 2.66 | 0.76 | 0.78 |

Key Discussion Points:

- Out of the nine Ontario Seniors Dental Care Program projects in total, three have completed and one has cancelled by end of Q3, one is to complete in Q4 2023, four are expected to complete by Q1 2024, one is further delayed to complete by Q2 2024.

Toronto Public Health (TPH)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|----------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | |
| Legislated | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| State of Good Repair | | | | | | | | | | |
| Inspection Management - Implementation | 2.264 | 0.735 | 32.5% | 1.147 | 50.7% | Ⓡ | Ⓡ | #1 | 7.122 | 2.083 |
| Infectious Disease Management and Surveillance | 0.517 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #2 | 5.963 | 0.000 |
| TCHIS Map-Us Upgrade | 0.399 | 0.091 | 22.9% | 0.237 | 59.5% | Ⓡ | Ⓡ | #1 | 0.503 | 0.091 |
| Community Health Information System | 0.032 | 0.024 | 74.3% | 0.024 | 74.3% | Ⓢ | Ⓢ | | 3.369 | 3.361 |
| Sub-Total | 3.212 | 0.850 | 26.5% | 1.408 | 43.8% | - | - | | 16.956 | 5.535 |
| Service Improvements | | | | | | | | | | |
| Datamart Data Warehouse - Phase 3 | 0.051 | -0.007 | -13.4% | 0.000 | 0.0% | Ⓡ | Ⓢ | #3 | 2.814 | 2.756 |
| Electronic Medical Record - Phase 3 | 0.913 | 0.296 | 32.4% | 0.509 | 55.8% | Ⓡ | Ⓡ | #4 | 2.655 | 2.038 |
| Ontario Seniors Dental Care Program (OSDCP) | | | | | | | | | | |
| Dental Vans | 0.369 | 0.293 | 79.3% | 0.293 | 79.3% | Ⓢ | Ⓢ | | 0.780 | 0.704 |
| Dental Clinic Renovations/New (8 sites) | | | | | | | | | | |
| Taibu CHC Location | 0.003 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #5 | 0.275 | 0.272 |
| Alton/Midland Location | 0.836 | 0.000 | 0.0% | 0.257 | 30.7% | Ⓡ | Ⓡ | #6 | 0.860 | 0.024 |
| 160 Borough Location | 0.556 | 0.335 | 60.3% | 0.556 | 100.0% | Ⓢ | Ⓡ | #7 | 0.556 | 0.335 |
| 95 Lavinia Ave | 0.428 | 0.002 | 0.5% | 0.138 | 32.3% | Ⓡ | Ⓡ | #6 | 0.460 | 0.034 |
| Dental Clinic Expansion | | | | | | | | | | |
| Scarborough Centre - (West Hill) | 0.309 | 0.302 | 97.6% | 0.302 | 97.6% | Ⓢ | Ⓢ | | 0.406 | 0.398 |
| Dental Clinic Update | | | | | | | | | | |
| 791 Queen E - Sr. Dental | 0.670 | 0.031 | 4.6% | 0.158 | 23.5% | Ⓡ | Ⓡ | #6 | 0.973 | 0.075 |
| New Dental Clinic - | | | | | | | | | | |
| East Toronto Health Partners | 0.829 | 0.000 | 0.0% | 0.274 | 33.0% | Ⓡ | Ⓢ | #8 | 0.829 | 0.000 |
| New Dental Clinic | | | | | | | | | | |
| Scarb. Central South (Galloway) | 0.259 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #9 | 0.660 | 0.000 |
| Sub-Total | 5.222 | 1.251 | 24.0% | 2.485 | 47.6% | - | - | | 11.268 | 6.637 |
| Growth Related | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 8.434 | 2.101 | 24.9% | 3.893 | 46.2% | | | | 28.225 | 12.172 |

| On Time | On Budget |
|------------------------------|--|
| On/Ahead of Schedule | Ⓢ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓡ Between 50% and 70% |
| Significant Delay > 6 months | Ⓡ < 50% or >100% of Approved Cash Flow |

Note # 1:

Projected underspending at year-end reflects continuous delay in hiring required contract resources.

Note # 2:

Project has been cancelled based on the direction of Public Health Ontario which will pursue a strategic shift in public health management.

Note # 3:

Project completed. Once pending invoices are received project will be closed.

Note # 4:

Projected year-end underspending reflects continuous delay in hiring process.

Note # 5:

Project completed with no spend in 2023. Project closure was requested at Q2 2023.

Note # 6:

Three Dental Clinic projects are projected to be underspent at year-end due to significant delay in contract award. Construction work will start soon and is expected to be on track for the revised project schedule.

Note # 7:

Project had delay in contract award, but currently is expected to complete on budget in 2023.

Note # 8:

Project is on track. Projected underspending at year-end reflects delayed payment for construction contract.

Note # 9:

Project was cancelled as a location couldn't be found.

Chart 1

2023 Approved Budget by Category (\$Million) \$50.16M

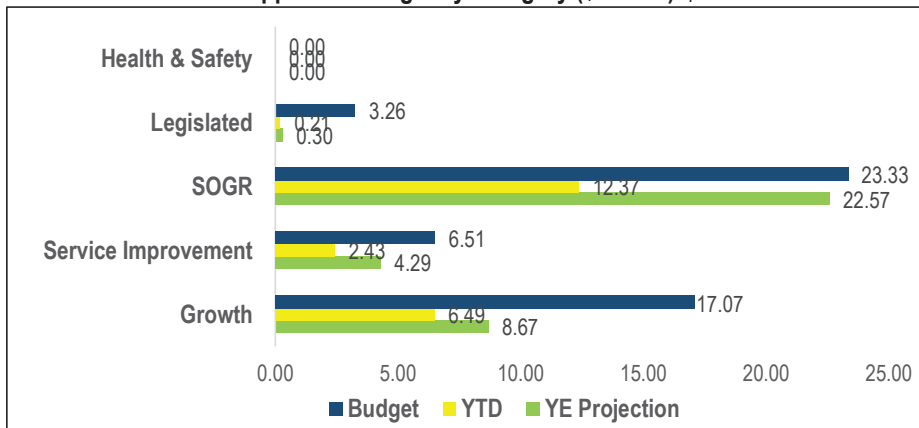


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 10 |
| Service Improvement | 1 |
| Growth | 12 |
| Total # of Projects | 24 |

Chart 2

Project Status - 24

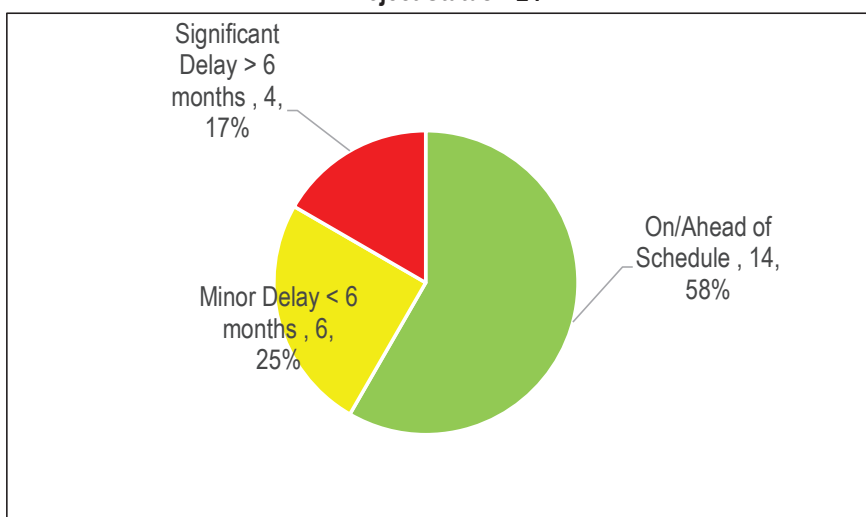


Table 2

Reason for Delay 10

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | 1 |
| Contractor Issues | | |
| Site Conditions | 2 | 1 |
| Co-ordination with Other Projects | 1 | 2 |
| Community Consultation | | |
| Other* | 1 | 2 |
| Total # of Projects | 4 | 6 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 25.00 | 15.67 | 9.49 | | |

Reasons for "Other*" Projects Delay:

- *Perth Dupont Relocation - Construction* - Due to delays in coming to an agreement between The City's and Developer's legal team on the timeframe when TPL can occupy the building to start construction has delayed the project.
- *Lillian H. Smith Renovation* - Due diligence and feasibility studies completed. Project scoping is currently underway.
- *Richview Building Elements (SOGR)* - Phase 1 (waterproofing system) will be done in 2023. Phase 2 is deferred to 2024 as it requires City approval (permit to discharge water).

Toronto Public Library (LIB)

Key Discussion Points :

- Toronto Public Library is projecting 2023 year-end spend of \$35.839 million, or 71.4% of its 2023 Approved Capital Budget of \$50.161 million. This is mainly attributed to delays in the following projects:
 - Acquiring site plan approvals for the *Centennial Renovation & Expansion* project,
 - Acquiring building occupancy for the *Perth Dupont Branch Relocation* project due to legal agreements between stakeholders,
 - Issuing construction tender for the *Dawes Road Reconstruction & Expansion* project as it is currently pending site plan approval,
 - Deferral of construction tender due to change in project scope within the *Toronto Reference Library Renovation* project, and
 - Due to *Service and Digital Modernization* project work slowing down as co-ordination with other technology improvement projects is required.
- There have been expenses incurred for three SOGR projects with no budgets (*Albert Campbell Renovation - Construction, North York Central Library Phase 2, York Woods Renovation*) due to expenses related to deficiencies and additional renovation efforts. In-year budget adjustments has been requested. The in-year budget adjustments will result in zero impact to the 2023 Council Approved Budget.
- Capital expenditures are monitored and managed on an on-going basis to ensure that spending is within the approved budget. There are two projects projected to over spent at year-end. In-year budget adjustment to accelerate future cash flow commitments may be required at year-end. This is attributed to the following:
 - *Bridlewood Branch Relocation* - Construction started earlier than anticipated project timeline.
 - *Etoibicoke New Construction - Design* - Final invoice from City's Corporate Real Estate Management (CREM) division is due for completed design work. Upon invoice receipt, project design expenses will be reimbursed to CREM.

Toronto Public Library (LIB)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Legislated | | | | | | | | | | |
| Multi-Branch Minor Reno Prog (Accessibility) | 3.260 | 0.209 | 6.4% | 0.300 | 9.2% | Ⓜ | Ⓜ | #1 | 7.662 | 2.168 |
| Sub-Total | 3.260 | 0.209 | 6.4% | 0.300 | 9.2% | - | - | | 7.662 | 2.168 |
| State of Good Repair | | | | | | | | | | |
| Albert Campbell Renovation - Construction | 0.000 | 0.257 | | 0.543 | | | Ⓜ | #2 | 21.469 | 21.726 |
| Digital Experiences | 2.095 | 0.205 | 9.8% | 0.864 | 41.2% | Ⓜ | Ⓜ | #3 | 8.341 | 3.615 |
| Multi-Branch Minor Reno Prog | 8.887 | 5.370 | 60.4% | 11.448 | 128.8% | Ⓜ | Ⓜ | #4 | 26.974 | 21.288 |
| North York Central Library Phase 2 | 0.000 | 0.323 | | 0.323 | | | Ⓜ | #5 | 13.844 | 14.167 |
| Northern District Exterior | 3.164 | 1.542 | 48.7% | 2.522 | 79.7% | Ⓜ | Ⓜ | | 2.205 | 1.584 |
| Richview Building Elements (SOGR) | 1.212 | 0.018 | 1.5% | 0.138 | 11.4% | Ⓜ | Ⓜ | #6 | 3.546 | 0.118 |
| Technology Asset Management Prog | 5.070 | 2.766 | 54.6% | 3.950 | 77.9% | Ⓜ | Ⓜ | | 25.452 | 15.201 |
| Toronto Reference Library Renovation | 2.400 | 0.774 | 32.3% | 1.174 | 48.9% | Ⓜ | Ⓜ | #7 | 10.710 | 3.108 |
| Wychwood Library Renovation | 0.500 | 0.246 | 49.2% | 0.500 | 100.0% | Ⓜ | Ⓜ | | 15.796 | 14.988 |
| York Woods Renovation | 0.000 | 0.867 | | 1.109 | | | Ⓜ | #8 | 13.945 | 14.812 |
| Sub-Total | 23.328 | 12.370 | 53.0% | 22.572 | 96.8% | - | - | | 142.281 | 110.607 |
| Service Improvements | | | | | | | | | | |
| Service and Digital Modernization | 6.506 | 2.428 | 37.3% | 4.293 | 66.0% | Ⓜ | Ⓜ | #9 | 20.628 | 6.815 |
| Sub-Total | 6.506 | 2.428 | 37.3% | 4.293 | 66.0% | - | - | | 20.628 | 6.815 |
| Growth Related | | | | | | | | | | |
| Bridlewood Branch Relocation | 4.862 | 4.766 | 98.0% | 6.281 | 129.2% | Ⓜ | Ⓜ | #10 | 9.787 | 5.344 |
| Centennial Renovation & Expansion - Construction | 3.500 | 0.095 | 2.7% | 0.345 | 9.9% | Ⓜ | Ⓜ | #11 | 21.613 | 0.978 |
| Dawes Road Reconstruction & Expansion | 2.534 | 0.283 | 11.2% | 0.330 | 13.0% | Ⓜ | Ⓜ | #12 | 36.206 | 6.805 |
| Deer Park Relocation and Expansion - Design | 0.144 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | #13 | 0.144 | 0.000 |
| Ethennonhawahastihnen' Library - Bayview Library Relocation | 0.500 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | #14 | 15.957 | 15.457 |
| Etobicoke New Construction - Design | 0.564 | 0.900 | 159.6% | 1.164 | 206.4% | Ⓜ | Ⓜ | #15 | 1.463 | 1.199 |
| Lillian H. Smith Renovation - Design | 0.200 | 0.094 | 47.2% | 0.138 | 68.9% | Ⓜ | Ⓜ | #16 | 3.000 | 0.094 |
| Maryvale Relocation | 0.435 | 0.066 | 15.1% | 0.100 | 23.0% | Ⓜ | Ⓜ | #17 | 3.333 | 2.778 |
| Parkdale Reconstruction - Design | 0.502 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓜ | Ⓜ | #18 | 1.719 | 0.000 |
| Perth Dupont Relocation - Construction | 3.359 | 0.010 | 0.3% | 0.010 | 0.3% | Ⓜ | Ⓜ | #19 | 5.897 | 1.330 |
| Pleasant View Library Renovation & Expansion - Design | 0.368 | 0.253 | 68.8% | 0.282 | 76.7% | Ⓜ | Ⓜ | | 4.775 | 0.521 |
| St. Lawrence Relocation & Expansion - Design | 0.100 | 0.025 | 25.0% | 0.025 | 25.0% | Ⓜ | Ⓜ | #20 | 1.932 | 0.025 |
| Sub-Total | 17.068 | 6.493 | 38.0% | 8.675 | 50.8% | - | - | | 105.826 | 34.532 |
| Total | 50.161 | 21.500 | 42.9% | 35.839 | 71.4% | | | | 276.397 | 154.124 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓜ | On Budget | Ⓜ |
| On/Ahead of Schedule | Ⓜ | >70% of Approved Cash Flow | Ⓜ |
| Minor Delay < 6 months | Ⓜ | Between 50% and 70% | Ⓜ |
| Significant Delay > 6 months | Ⓜ | < 50% or >100% of Approved Cash Flow | Ⓜ |

Note # 1: Multi-Branch Minor Reno Prog (Accessibility)

Project is awaiting property condition reports will determine future AODA spending.

Note # 2: Albert Campbell Renovation - Construction

Expenses incurred due to deficiencies and potential delays in claims. Budget in-year budget adjustment has been submitted as part of Q3 reporting.

Note # 3: Digital Experiences

Project deferred to 2024 due to competing priorities.

Note # 4: Multi-Branch Minor Reno Prog

Project will be over spent to achieve total 97% spend rate for overall Multi-Branch project (SOGR & Accessibility) - Combined projected spending of \$11.7M vs \$12.1M budgeted cash flows.

Note # 5: North York Central Library Phase 2

Expenses incurred due to deficiencies and potential delays in claims. Budget in-year budget adjustment has been submitted as part of Q3 reporting.

Note # 6: Richview Building Elements (SOGR)

Phase 1 (waterproofing system) will be done in 2023. Phase 2 deferred to 2024 as it requires city approval (permit to discharge the water).

Note # 7: Toronto Reference Library Renovation

Tender for construction of renovation deferred to 2024 due to rescoping.

Note # 8: York Woods Renovation

Expenses incurred due to deficiencies and potential delays in claims. Budget in-year budget adjustment has been submitted as part of Q3 reporting.

Note # 9: Service and Digital Modernization

Project work has slowed down as co-ordination with other projects is required.

Note # 10: Bridlewood Branch Relocation

Construction started earlier than anticipated project timeline. Project is not overspent at Q3 and budget adjustment, if required, will be requested at year end.

Note # 11: Centennial Renovation & Expansion - Construction

Project delays due to delays in getting site plan approval

Note # 12: Dawes Road Reconstruction & Expansion

Construction start estimated to be in 2024 pending site plan approval

Note # 13: Deer Park Relocation and Expansion - Design

Project has been deferred to 2025 as TPL is currently working with City's Corporate Real Estate Management (CREM) division to find a site for relocation.

Note # 14: Ethennonhawahastihnen' Library - Bayview Library Relocation

No project spending projected as expenses are offset by the reversal 2022 architect claim accrual.

Note # 15: Etobicoke New Construction - Design

Awaiting final invoice from City's Corporate Real Estate Management (CREM) division for completed project design work. Upon invoice receipt, project expenses will be reimbursed to CREM.

Note # 16: Lillian H. Smith Renovation - Design

Due diligence and feasibility studies completed. Project scoping currently underway.

Toronto Public Library (LIB)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 17: Maryvale Relocation

Deficiencies currently being assessed

Note # 18: Parkdale Reconstruction - Design

Project is a redevelopment effort with multiple parties and has been deferred to 2024 since the other parties currently do not have funding.

Note # 19: Perth Dupont Relocation - Construction

Delay due to agreement between City and Developer's lawyers on when TPL can occupy the building to start construction.

Note # 20: St. Lawrence Relocation & Expansion - Design

Scope of project is dependent on determining City partnership

Chart 1
2023 Approved Budget by Category \$1449.48M

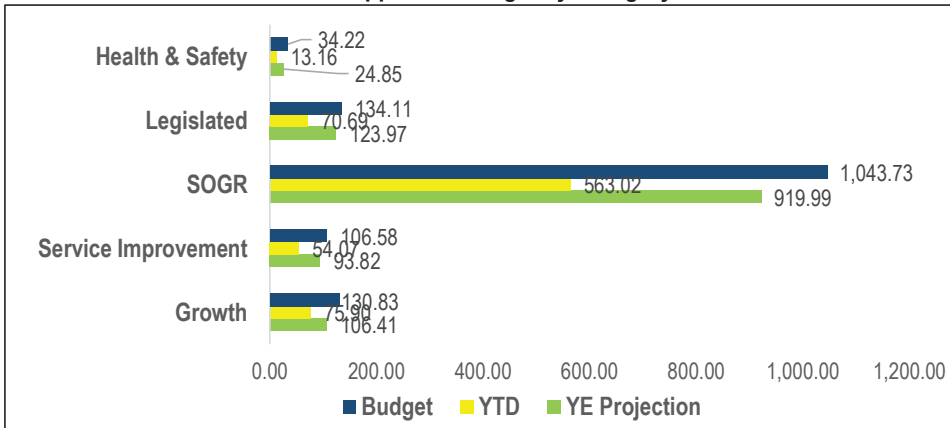


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 9 |
| Legislated | 8 |
| SOGR | 37 |
| Service Improvement | 19 |
| Growth | 10 |
| Total # of Projects | 83 |

Chart 2
Project Status - 83

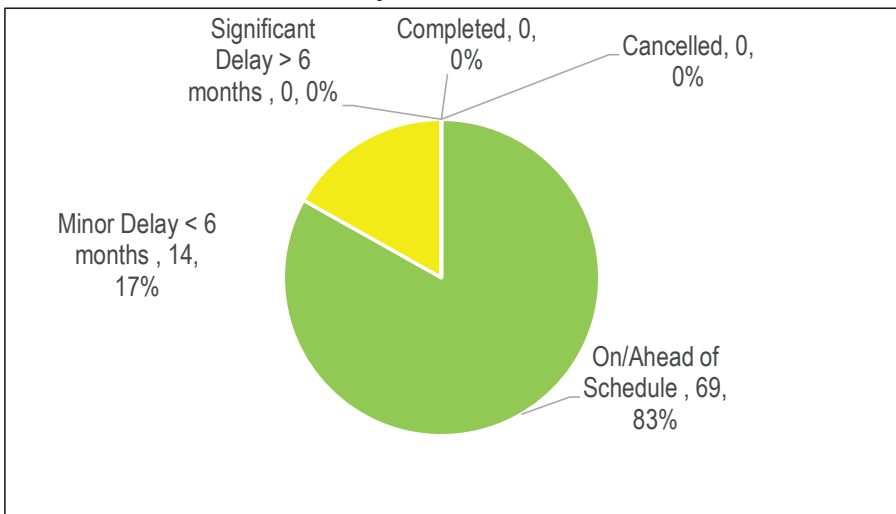


Table 2

| Reason for Delay | 14 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | 2 |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | 1 |
| Contractor Issues | | |
| Site Conditions | | 2 |
| Co-ordination with Other Projects | | 3 |
| Community Consultation | | |
| Other* | | 5 |
| Total # of Projects | | 14 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 917.90 | 531.58 | | | |

Key Discussion Points: (Please provide reason for delay)

- As at September 30, 2023, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$776.8 million, representing 54% of its adjusted 2023 Capital Budget of \$1.449 billion. The 2023 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting an 87.6% spending rate or \$1.269 billion at year end, leaving approximately \$180.4 million unspent.
- Comprising of the Base Program and Transit Expansion projects, the Base Program incurred expenditures of approximately \$729.4 million during the first nine months of 2023, or approximately 53.6% of the adjusted 2023 Capital Budget of \$1.362 billion. The Base Program is projecting to spend approximately 88.3% or \$1.203 billion by year-end.
- The Transit Expansion projects incurred expenditures of approximately \$47.4 million or 54.2% of the adjusted 2023 Capital Budget of \$87.5 million and is spending is projected to be approximately \$66.2 million or 75.7% by year-end.

Toronto Transit Commission (TTC)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Power Dist. H&S | 0.184 | 0.188 | 102.0% | 0.184 | 100.0% | Ⓞ | Ⓞ | | 1.039 | 0.857 |
| Finishes-H&S | 1.527 | 1.159 | 75.9% | 1.527 | 100.0% | Ⓞ | Ⓞ | | 3.952 | 3.994 |
| Fire Ventilation Upgrades & Second Exits - | 24.803 | 8.848 | 35.7% | 17.019 | 68.6% | Ⓢ | Ⓢ | #1 | 167.614 | 26.654 |
| Streetcar Overhaul - H&S | 0.226 | 0.268 | 118.7% | 0.226 | 100.0% | Ⓞ | Ⓞ | | 16.940 | 1.241 |
| Subway Car Overhaul - H&S | 0.000 | 0.000 | | 0.000 | | | Ⓞ | | 0.174 | 0.174 |
| Computer Equipment And Software - H&S | 3.602 | 0.923 | 25.6% | 2.015 | 55.9% | Ⓢ | Ⓢ | #2 | 8.569 | 4.070 |
| Other Buildings - H&S | 0.794 | 0.596 | 75.0% | 0.794 | 100.0% | Ⓞ | Ⓞ | | 97.236 | 3.285 |
| Bus Overhaul - H&S | 0.955 | 0.795 | 83.2% | 0.955 | 100.0% | Ⓞ | Ⓞ | | 2.505 | 1.685 |
| Safety and Reliability | 2.130 | 0.382 | 18.0% | 2.130 | 100.0% | Ⓞ | Ⓞ | | 12.779 | 2.054 |
| Sub-Total | 34.220 | 13.159 | 38.5% | 24.850 | 72.6% | - | - | | 310.808 | 44.014 |
| Legislated | | | | | | | | | | |
| Communications-Legislated | 0.710 | 0.235 | 33.1% | 0.446 | 62.7% | Ⓢ | Ⓢ | #3 | 19.336 | 15.518 |
| Equipment-Legislated | 1.815 | 1.412 | 77.8% | 1.815 | 100.0% | Ⓞ | Ⓞ | | 62.073 | 23.585 |
| Streetcar Network-Legislated | 1.142 | 0.755 | 66.1% | 1.142 | 100.0% | Ⓞ | Ⓞ | | 54.934 | 52.783 |
| Easier Access-Phase III | 112.885 | 57.315 | 50.8% | 103.922 | 92.1% | Ⓞ | Ⓞ | | 1,168.733 | 598.139 |
| Subway Car Overhaul - Legislated (AODA) | 0.000 | 0.001 | | 0.000 | | | Ⓞ | | 20.882 | 8.964 |
| Subway Asbestos Removal | 8.516 | 5.438 | 63.9% | 8.466 | 99.4% | Ⓞ | Ⓞ | | 153.587 | 90.879 |
| Other Service Planning - Legislated | 3.648 | 1.490 | 40.8% | 2.980 | 81.7% | Ⓞ | Ⓞ | | 29.937 | 14.480 |
| Other Buildings - Legislated | 5.399 | 4.040 | 74.8% | 5.196 | 96.2% | Ⓞ | Ⓞ | | 84.276 | 54.470 |
| Sub-Total | 134.114 | 70.687 | 52.7% | 123.966 | 92.4% | - | - | | 1,593.759 | 858.818 |
| State of Good Repair | | | | | | | | | | |
| Subway Track - SOGR | 30.783 | 24.044 | 78.1% | 30.783 | 100.0% | Ⓞ | Ⓞ | | 335.003 | 295.176 |
| Surface Track - SOGR | 51.747 | 17.362 | 33.6% | 41.839 | 80.9% | Ⓞ | Ⓢ | | 247.683 | 260.025 |
| Traction Power-Variou - SOGR | 25.728 | 14.802 | 57.5% | 25.728 | 100.0% | Ⓞ | Ⓞ | | 415.121 | 380.603 |
| Power Dist. SOGR | 8.143 | 4.739 | 58.2% | 8.143 | 100.0% | Ⓞ | Ⓞ | | 244.266 | 148.621 |
| Communications-SOGR | 14.603 | 7.993 | 54.7% | 10.095 | 69.1% | Ⓢ | Ⓢ | #3 | 182.776 | 154.180 |
| Signal Systems | 18.208 | 9.227 | 50.7% | 14.921 | 81.9% | Ⓞ | Ⓞ | | 252.550 | 204.886 |
| Finishes-SOGR | 24.276 | 9.487 | 39.1% | 23.210 | 95.6% | Ⓞ | Ⓞ | | 286.321 | 224.584 |
| Equipment-SOGR | 131.360 | 44.190 | 33.6% | 130.550 | 99.4% | Ⓞ | Ⓞ | | 642.101 | 398.141 |
| On-Grade Paving Rehabilitation | 11.337 | 6.981 | 61.6% | 11.318 | 99.8% | Ⓞ | Ⓞ | | 171.365 | 134.450 |
| Bridges And Tunnels-Variou | 42.483 | 24.440 | 57.5% | 42.101 | 99.1% | Ⓞ | Ⓞ | | 518.341 | 405.909 |
| Fire Ventilation Upgrades & Second Exits - SOGR | 13.105 | 1.172 | 8.9% | 7.961 | 60.7% | Ⓢ | Ⓢ | #1 | 388.205 | 362.487 |
| Purchase of Wheel Trans | 21.290 | 12.303 | 57.8% | 21.290 | 100.0% | Ⓞ | Ⓞ | | 92.269 | 55.831 |
| Purchase Of Subway Cars - SOGR | 1.633 | 0.870 | 53.2% | 1.633 | 100.0% | Ⓞ | Ⓞ | | 1,717.209 | 1,157.401 |
| Streetcar Overhaul - SOGR | 20.229 | 12.873 | 63.6% | 17.368 | 85.9% | Ⓞ | Ⓞ | | 42.523 | 25.049 |
| Subway Car Overhaul - SOGR | 26.000 | 24.606 | 94.6% | 26.000 | 100.0% | Ⓞ | Ⓞ | | 521.460 | 232.483 |
| Automotive Non-Revenue Vehicle Replace - SOGR | 5.652 | 3.871 | 68.5% | 5.652 | 100.0% | Ⓞ | Ⓞ | | 61.719 | 18.758 |
| Rail Non Revenue Vehicle Overhaul | 1.418 | 0.828 | 58.3% | 1.418 | 100.0% | Ⓞ | Ⓞ | | 30.377 | 17.962 |
| Rail Non-Revenue Vehicle Purchase - SOGR | 0.610 | 0.239 | 39.1% | 0.603 | 98.8% | Ⓞ | Ⓞ | | 64.597 | 19.242 |
| Tools And Shop Equipment | 9.147 | 4.164 | 45.5% | 8.873 | 97.0% | Ⓞ | Ⓞ | | 43.545 | 30.756 |
| Revenue & Fare Handling Equipment -SOGR | 9.345 | 0.228 | 2.4% | 8.345 | 89.3% | Ⓞ | Ⓞ | | 77.618 | 56.928 |
| Computer Equipment And Software - SOGR | 64.817 | 28.425 | 43.9% | 47.404 | 73.1% | Ⓞ | Ⓢ | #5 | 607.067 | 361.918 |
| Other Furniture And Office Equipment | 0.468 | 0.058 | 12.5% | 0.418 | 89.3% | Ⓞ | Ⓞ | | 4.643 | 3.912 |
| Other Service Planning - SOGR | 3.162 | 1.874 | 59.3% | 2.978 | 94.2% | Ⓞ | Ⓞ | | 30.995 | 15.910 |
| Transit Shelters & Loops | 0.216 | 0.001 | 0.3% | 0.216 | 100.0% | Ⓞ | Ⓞ | | 3.107 | 2.449 |
| Other Buildings - SOGR | 38.034 | 28.424 | 74.7% | 37.564 | 98.8% | Ⓞ | Ⓞ | | 761.924 | 492.575 |
| Purchase of Buses -SOGR | 275.925 | 154.377 | 55.9% | 207.553 | 75.2% | Ⓞ | Ⓢ | #6 | 1,118.881 | 384.050 |
| Bus Overhaul - SOGR | 69.755 | 51.390 | 73.7% | 69.755 | 100.0% | Ⓞ | Ⓞ | | 599.749 | 541.998 |
| Other Maintenance Equipment | 2.911 | 0.629 | 21.6% | 1.707 | 58.6% | Ⓢ | Ⓢ | #7 | 11.133 | 6.855 |
| Purchase of Streetcars - SOGR | 8.075 | 3.061 | 37.9% | 8.075 | 100.0% | Ⓞ | Ⓞ | | 1,109.502 | 1,104.488 |
| POP Legacy Fare Collection | 0.000 | 0.041 | | 0.000 | | | Ⓞ | | 6.506 | 3.391 |
| ATC Resignalling - YUS Line | 35.598 | 25.003 | 70.2% | 32.780 | 92.1% | Ⓞ | Ⓞ | | 710.158 | 665.240 |

Toronto Transit Commission (TTC)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|-------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| ATC Resignalling - Bloor/Danforth Line | 9.077 | 8.100 | 89.2% | 9.077 | 100.0% | Ⓞ | Ⓞ | | 624.850 | 13.251 |
| Leslie Barns | 1.331 | 1.229 | 92.4% | 1.331 | 100.0% | Ⓞ | Ⓞ | | 523.489 | 516.686 |
| TR Yard And Tail Track Accommodation | 30.812 | 22.782 | 73.9% | 30.812 | 100.0% | Ⓞ | Ⓞ | | 509.136 | 420.016 |
| Warehouse Consolidation | 0.411 | 0.024 | 5.8% | 0.344 | 83.5% | Ⓞ | Ⓞ | | 5.338 | 4.651 |
| Corporate Initiatives - CLA | 8.688 | 0.351 | 4.0% | 8.688 | 100.0% | Ⓞ | Ⓞ | | 41.314 | 1.482 |
| Scarborough Subway Extension | 27.355 | 12.827 | 46.9% | 23.461 | 85.8% | Ⓞ | Ⓞ | | 146.207 | 105.765 |
| Sub-Total | 1,043.732 | 563.016 | 53.9% | 919.994 | 88.1% | - | - | | 13,149.044 | 9,228.109 |
| Service Improvements | | | | | | | | | | |
| Subway Track - Service Improvement | 0.018 | 0.006 | 33.1% | 0.018 | 100.0% | Ⓞ | Ⓞ | | 5.734 | 5.722 |
| Surface Track - Service Improvement | 9.166 | 5.035 | 54.9% | 9.166 | 100.0% | Ⓞ | Ⓞ | | 128.090 | 23.478 |
| Traction Power-Variou - SI | 2.048 | 1.838 | 89.7% | 2.048 | 100.0% | Ⓞ | Ⓞ | | 8.134 | 2.917 |
| Power Dist. Service Improvement | 0.228 | 0.073 | 32.0% | 0.228 | 100.0% | Ⓞ | Ⓞ | | 1.851 | 1.442 |
| Communications-Service Improvement | 0.002 | 0.002 | 100.5% | 0.002 | 100.0% | Ⓞ | Ⓞ | | 5.676 | 0.870 |
| Finishes-Service Improvement | 0.620 | 0.236 | 38.0% | 0.348 | 56.2% | Ⓞ | Ⓞ | | 4.078 | 0.784 |
| Equipment-Service Improvement | 0.454 | 0.038 | 8.4% | 0.454 | 100.0% | Ⓞ | Ⓞ | | 2.500 | 0.038 |
| Streetcar Overhaul - Service Improvement | 0.013 | 0.003 | 27.3% | 0.013 | 100.0% | Ⓞ | Ⓞ | | 2.257 | 0.003 |
| Automotive Non-Revenue Vehicle Replace - Service Imp. | 4.060 | 2.758 | 67.9% | 4.060 | 100.0% | Ⓞ | Ⓞ | | 27.489 | 14.470 |
| Rail Non-Revenue Vehicle Purchase - Service Imp. | 0.035 | 0.008 | 21.8% | 0.035 | 100.0% | Ⓞ | Ⓞ | | 13.499 | 0.239 |
| Computer Equipment And Software - Service Improvement | 8.706 | 2.879 | 33.1% | 6.831 | 78.5% | Ⓞ | Ⓞ | #2 | 21.953 | 11.072 |
| Other Service Planning - Service Improvement | 8.424 | 2.161 | 25.6% | 3.929 | 46.6% | Ⓞ | Ⓞ | #4 | 84.345 | 35.171 |
| Other Buildings - Service Improvement | 14.102 | 7.073 | 50.2% | 11.405 | 80.9% | Ⓞ | Ⓞ | | 131.162 | 98.104 |
| Purchase of Buses - Service Improvement | 0.249 | 0.140 | 56.1% | 0.249 | 100.0% | Ⓞ | Ⓞ | | 109.431 | 107.711 |
| Kipling Station Improvements | 0.277 | 0.186 | 67.3% | 0.277 | 100.0% | Ⓞ | Ⓞ | | 14.617 | 14.526 |
| Bicycle Parking At Stations | 0.065 | 0.055 | 84.3% | 0.065 | 100.0% | Ⓞ | Ⓞ | | 0.955 | 0.944 |
| Yonge-Bloor Capacity Enhancement | 19.351 | 8.679 | 44.8% | 18.828 | 97.3% | Ⓞ | Ⓞ | | 1,440.109 | 68.754 |
| Line 1 Capacity Enhancement | 25.426 | 14.898 | 58.6% | 23.353 | 91.8% | Ⓞ | Ⓞ | | 1,385.313 | 55.211 |
| Line 2 Capacity Enhancement | 13.334 | 8.004 | 60.0% | 12.512 | 93.8% | Ⓞ | Ⓞ | | 867.156 | 27.609 |
| Sub-Total | 106.578 | 54.070 | 50.7% | 93.820 | 88.0% | - | - | | 4,254.350 | 469.065 |
| Growth Related | | | | | | | | | | |
| Bus Rapid Transit- Growth | 0.054 | 0.009 | 17.1% | 0.054 | 100.0% | Ⓞ | Ⓞ | | 37.170 | 37.125 |
| Sheppard Subway | 0.500 | 0.000 | 0.0% | 0.300 | 60.0% | Ⓞ | Ⓞ | | 968.856 | 965.151 |
| Purchase Of Subway Cars - Growth | 0.676 | 0.379 | 56.1% | 0.676 | 100.0% | Ⓞ | Ⓞ | | 254.493 | 3.921 |
| Other Service Planning - Growth | 0.569 | 0.000 | 0.0% | 0.125 | 22.0% | Ⓞ | Ⓞ | #4 | 1.931 | 0.586 |
| Other Buildings - Growth | 8.638 | 1.346 | 15.6% | 3.326 | 38.5% | Ⓞ | Ⓞ | | 357.767 | 303.402 |
| Purchase of Streetcars - Growth | 54.044 | 36.094 | 66.8% | 54.044 | 100.0% | Ⓞ | Ⓞ | | 468.000 | 173.149 |
| PRESTO Farecard Implementation | 5.596 | 3.117 | 55.7% | 4.500 | 80.4% | Ⓞ | Ⓞ | #3 | 79.207 | 69.080 |
| McNicol New Bus Garage Facility | 0.607 | 0.341 | 56.3% | 0.607 | 100.0% | Ⓞ | Ⓞ | | 169.000 | 164.343 |
| Spadina Subway Extension | 56.061 | 32.487 | 57.9% | 39.671 | 70.8% | Ⓞ | Ⓞ | #8 | 3,184.171 | 3,127.842 |
| Waterfront Transit | 4.087 | 2.126 | 52.0% | 3.108 | 76.0% | Ⓞ | Ⓞ | | 54.799 | 23.258 |
| Sub-Total | 130.833 | 75.900 | 58.0% | 106.412 | 81.3% | - | - | | 5,575.396 | 4,867.857 |
| Total | 1,449.479 | 776.831 | 53.6% | 1,269.043 | 87.6% | | | | 24,883.356 | 15,467.862 |

| | |
|---------|-----------|
| On Time | On Budget |
| Ⓞ | Ⓞ |
| Ⓞ | Ⓞ |
| Ⓞ | Ⓞ |
| Ⓞ | Ⓞ |

- Note # 1:
Site Conditions
- Note # 2:
Insufficient Staff Resources
- Note # 3:
Schedule deferral
- Note # 4:
Co-ordination with Other Projects
- Note # 5:
RFQ/RFP Delayed
- Note # 6:
Supply chain issue
- Note # 7:
Procurement Issues
- Note # 8:
Project close out cost

Chart 1

2023 Approved Budget by Category (\$Million) \$32.69M

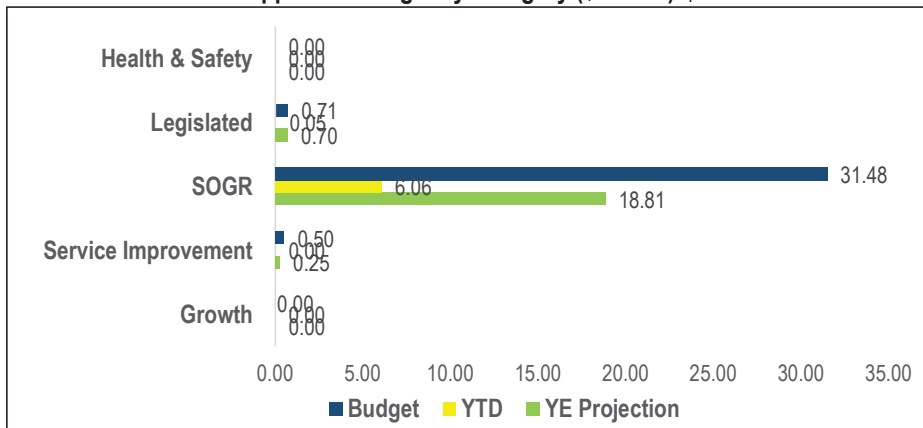


Table 1

2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 6 |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 8 |

Chart 2

Project Status - 8

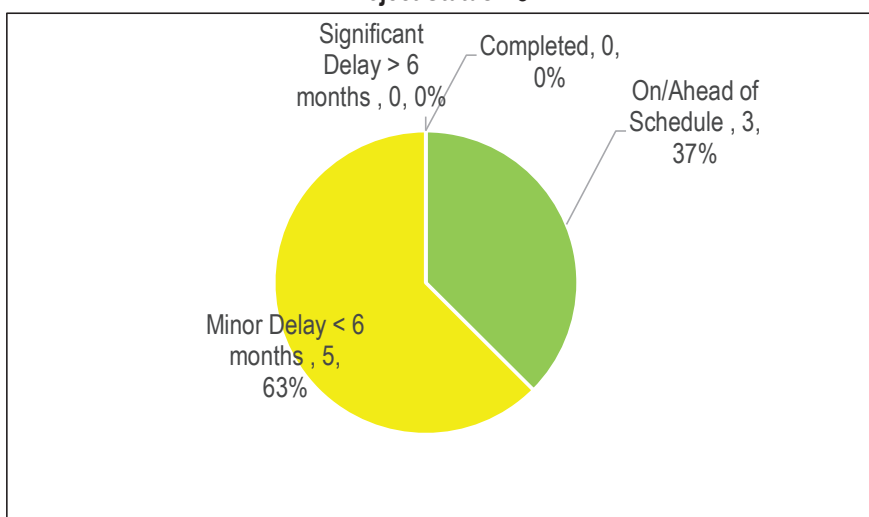


Table 2

Reason for Delay

5

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | 4 |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | 5 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 13.15 | 19.54 | | | |

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$6.110 million or 18.7% YTD and is projecting to spend \$19.763 million or 60.5% of its 2023 Council Approved Capital Budget by end of 2023. The under-expenditure of \$12.927 million is mainly attributed to delays in the following reasons:
 - Procurement issues and co-ordination with other projects have resulted in minor delays in some projects. Most projects are in various stages of design, tender and construction.
 - The *Welcome Area Construction* project experienced procurement delays associated with the completion of multiple procurement phases and contracting. The construction management contract is being finalized and the project is expected to begin this fall. Unspent cash flow funding of \$5.713 million will be carried forward to 2024 to continue. In October, Toronto Zoo received a revised class C cost estimate. The project cost is estimated at \$64 million from current Council approved project cost of \$42 million due to project scope change and cost escalation. The increase in project cost will be addressed in the 2024 budget submission through leveraging additional donation and external funding partners to help mitigate the pressure on the City.

Toronto Zoo (ZOO)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Winter Accessibility | 0.715 | 0.047 | 6.5% | 0.700 | 97.9% | Ⓞ | Ⓨ | 1 | 1.327 | 0.659 |
| Sub-Total | 0.715 | 0.047 | 6.5% | 0.700 | 97.9% | - | - | | 1.327 | 0.659 |
| Building & Services Refurbishment | 5.378 | 1.994 | 37.1% | 4.600 | 85.5% | Ⓞ | Ⓨ | 2 | 5.378 | 1.994 |
| Exhibit Refurbishment | 8.432 | 1.143 | 13.6% | 2.630 | 31.2% | Ⓡ | Ⓨ | 2 | 8.432 | 1.143 |
| Grounds and Visitor Improvement | 4.519 | 1.560 | 34.5% | 4.150 | 91.8% | Ⓞ | Ⓨ | 2 | 4.519 | 1.560 |
| Information Systems | 1.497 | 1.018 | 68.0% | 1.497 | 100.0% | Ⓞ | Ⓞ | | 1.497 | 1.018 |
| Welcome Area - Design | 0.633 | 0.184 | 29.0% | 0.633 | 100.0% | Ⓞ | Ⓞ | | 1.888 | 1.439 |
| Welcome Area - Phase A Construction | 11.016 | 0.166 | 1.5% | 5.303 | 48.1% | Ⓡ | Ⓞ | 3 | 29.327 | 0.176 |
| Sub-Total | 31.475 | 6.064 | 19.3% | 18.813 | 59.8% | - | - | | 51.042 | 7.329 |
| Savanna Indoor Winter Holding & Viewing Design | 0.500 | 0.000 | 0.0% | 0.250 | 50.0% | Ⓨ | Ⓨ | 4 | 1.000 | 0.000 |
| Sub-Total | 0.500 | 0.000 | 0.0% | 0.250 | 50.0% | - | - | | 1.000 | 0.000 |
| Total | 32.690 | 6.110 | 18.7% | 19.763 | 60.5% | | | | 53.369 | 7.988 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓨ | Between 50% and 70% | Ⓨ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

The *Winter Accessibility* project is delayed to allow replacement of the other main arterial boardwalk on site. The project is in the stage of evaluating bid for construction project tenders

Note # 2:

These projects are delayed as a result of co-ordination with other projects. Projects are in various stages of design, tender and construction.

Note # 3:

The *Welcome Area Construction* project is delayed due to procurement issues, the project has been awarded and is currently in the pre-construction phase.

Note # 4:

The *Savanna Indoor Winter Holding & Viewing Design* project is experiencing minor delays due to procurement issues. RFP proposals are currently being evaluated.

Chart 1

2023 Approved Budget by Category (\$Million) \$0.31M

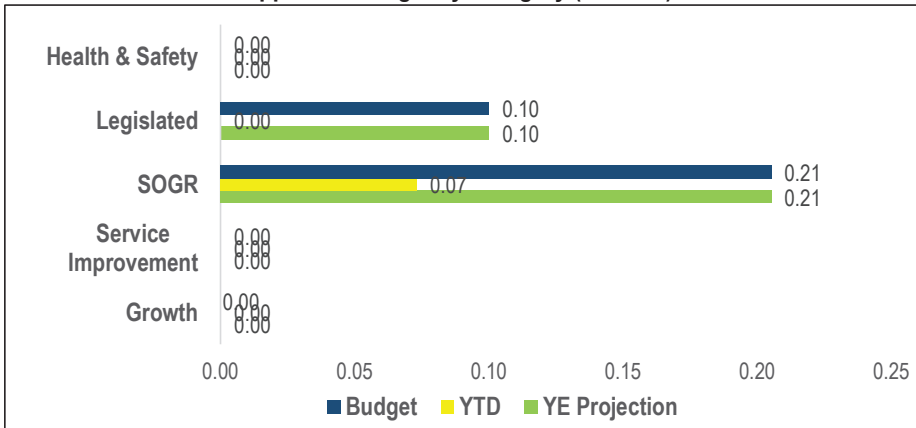


Table 1

2023 Active Projects by Category

| | |
|----------------------------|----------|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 1 |
| Service Improvement | |
| Growth | |
| Total # of Projects | 2 |

Chart 2

Project Status - 2

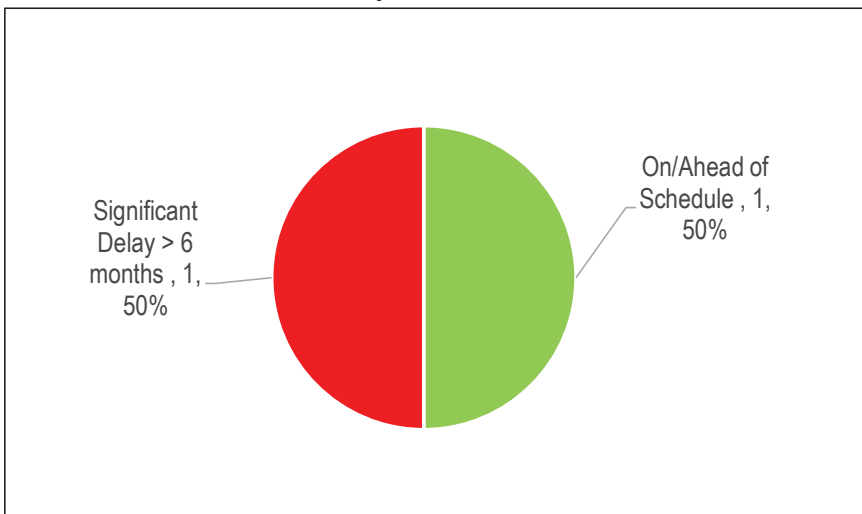


Table 2

Reason for Delay

1

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | 1 | |
| Other* | | |
| Total # of Projects | 1 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.21 | | 0.10 | | |

Key Discussion Points:

- City Council approved a capital project of \$100,000 for the cost of new signage as a result of Dundas Street renaming process. The new signage was initially expected to be procured and installed by December 2022.
- A Community Advisory Committee has been formed and City staff are planning to report back to City Council with recommended new names to rename Dundas Street. Therefore, the signage project will be further delayed until City staff submit final recommendations for consideration by City Council in 2024.

Yonge-Dundas Square (YDS)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 8.339 |
| Legislated Project Name | | | | | | | | | | |
| YONGE DUNDAS SQUARE SIGN | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | Ⓞ | Ⓜ | #1 | 0.100 | 0.000 |
| Sub-Total | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | - | - | | 0.100 | 0.000 |
| Sub-Total | 0.205 | 0.073 | 35.6% | 0.205 | 100.0% | - | - | | 0.205 | 0.048 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Total | 0.305 | 0.073 | 23.9% | 0.305 | 100.0% | | | | 0.305 | 8.387 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓜ |
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓜ |
| Minor Delay < 6 months | Ⓜ | Between 50% and 70% | Ⓜ |
| Significant Delay > 6 months | Ⓜ | < 50% or >100% of Approved Cash Flow | Ⓜ |

Note # 1:

A Community Advisory Committee has been formed and City staff are planning to report back to City Council with recommended new names to rename Dundas Street. Therefore, the signage project will be further delayed until City staff submit final recommendations for consideration by City Council in 2024.

**2023 Capital Spending by Program
Rate Supported Programs**

| Program | | 2023 Approved Cash Flow | 2023 Expenditure | | | Trending | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------------|------------------|---------------|------------------|----------|---|
| | | | YTD Spending | YE Projection | % at Year End | | |
| SWMS | 4M-2023 | 90.82 | 8.49 | 75.69 | 83.3% | | Ⓞ |
| | Q2-2023 | 90.82 | 16.44 | 74.32 | 81.8% | ↓ | Ⓞ |
| | Q3-2023 | 90.82 | 31.82 | 64.82 | 71.4% | ↓ | Ⓞ |
| TPA | 4M-2023 | 82.46 | 4.41 | 75.83 | 92.0% | | Ⓞ |
| | Q2-2023 | 82.46 | 8.24 | 70.06 | 85.0% | ↓ | Ⓞ |
| | Q3-2023 | 82.46 | 30.79 | 60.30 | 73.1% | ↓ | Ⓞ |
| Toronto Water | 4M-2023 | 1,388.98 | 184.06 | 1,197.51 | 86.2% | | Ⓞ |
| | Q2-2023 | 1,388.98 | 354.07 | 1,173.61 | 84.5% | ↓ | Ⓞ |
| | Q3-2023 | 1,388.98 | 668.05 | 1,171.58 | 84.3% | ↓ | Ⓞ |
| TOTAL | 4M-2023 | 1,562.26 | 196.96 | 1,349.03 | 86.4% | | Ⓞ |
| | Q2-2023 | 1,562.26 | 378.74 | 1,317.99 | 84.4% | ↓ | Ⓞ |
| | Q3-2023 | 1,562.26 | 730.66 | 1,296.70 | 83.0% | ↓ | Ⓞ |
| >70% between 50% and 70% < 50% or > 100% | | | | | | | |

For the nine months ended September 30, 2023, the capital expenditures for Rate Supported Programs totalled \$730.7 million of their collective 2023 Approved Capital Budget of \$1562.3 million. Spending is expected to increase to \$1296.7 million (83.0%) by year-end. 3 programs in this service area have the projected year-end spend rate of over 70% of their respective 2023 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Water, Solid Waste Management Services, and Toronto Parking Authority.

Chart 1
2023 Approved Budget by Category \$90.82M

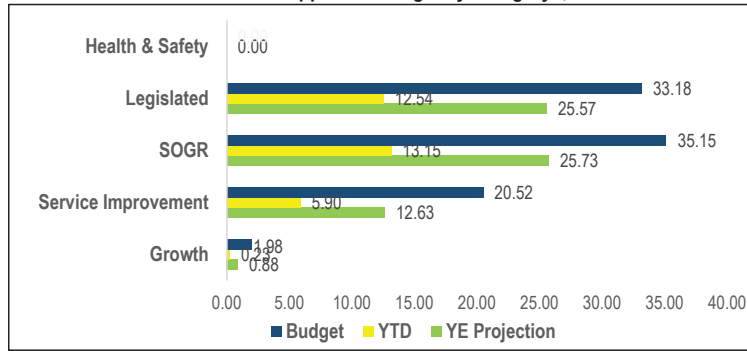


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | 3 |
| SOGR | 7 |
| Service Improvement | 10 |
| Growth | 2 |
| Total # of Projects | 22 |

Chart 2
Project Status - 22

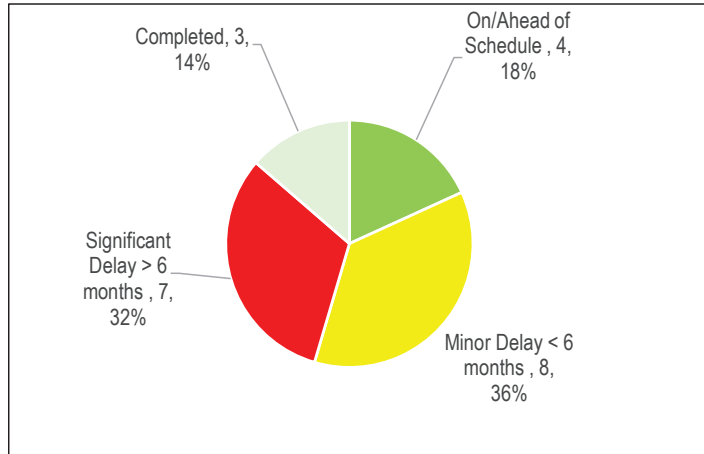


Table 2

| Reason for Delay | 15 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 1 | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | 2 | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| COVID-19 Related | | |
| Other* | 4 | 7 |
| Total # of Projects | 7 | 8 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 31.57 | 42.19 | 17.06 | 0.00 | |

*** Reasons for "Other" Projects Delay:**

- **Major delay for CNG Refuel Station Installation** - Delay due to unsuccessful bidders in the first posting for the Bermondsey Yard Garage Retrofit for CNG Vehicles, tender reissued and approved March 28, 2018. Base scope commissioning completed December 2018 with additional construction efforts required due to regulatory changes released in November 2018 which resulted in the requirement for additional facility upgrades. Construction activities for additional upgrades were expected to be completed June 2022 with warranty period ending July 2024. Currently waiting for the consultant provide Operations & Maintenance Package
- **Major delay for SWM IT Application Initiatives; Dufferin Waste Facility Site Improvement; Renewable Natural Gas & Fleet Technology Enhancements** (see Notes 1, 2, 3 & 4 on "Projects by Category")
- **Minor delay for Collection Yard Asset Management** - The Bermondsey Yard, Yonge Yard and General Yard projects are on track overall. However, the Ingram Yard project which is the bulk of the anticipated yearly spending including the Ingram Yard GARAGE RETROFIT CNG project is slightly delayed due to the additional scope items being added to the project and the shop drawing review taking longer than expected. The INY Ceiling Finishes and Door Rehab project is on track.
- As noted, overall the Collection Yard projects are on track. However, the BTY LIGHTING AND PANEL RENEWAL-C, BT GARAGE CNG RETROFIT-E-POA, BTY HVAC & PLUMBING RENEWAL - 2023 and BTY Building & Site Elements Rehab projects are delayed. The projects have been pushed to 2024 due to insufficient staff resources.

Solid Waste Management (SOL)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| Legislated | | | | | | | | | | |
| Green Lane Landfill | 22.801 | 7.880 | 34.6% | 19.851 | 87.1% | Ⓞ | Ⓞ | | 271.039 | 141.523 |
| Perpetual Care of Landfills | 9.178 | 4.653 | 50.7% | 5.656 | 61.6% | Ⓜ | Ⓡ | | 87.002 | 57.084 |
| Landfill Capacity Development | 1.200 | 0.008 | 0.7% | 0.068 | 5.7% | Ⓡ | Ⓜ | | 1.795 | 0.363 |
| Sub-Total | 33.179 | 12.541 | 37.8% | 25.575 | 77.1% | - | - | | 359.836 | 198.969 |
| State of Good Repair | | | | | | | | | | |
| Collection Yard Asset Management | 6.452 | 1.169 | 18.1% | 4.882 | 75.7% | Ⓞ | Ⓜ | | 14.581 | 5.612 |
| Transfer Station Asset Management | 23.014 | 10.921 | 47.5% | 18.225 | 79.2% | Ⓞ | Ⓜ | | 238.723 | 80.740 |
| Diversion Facilities Asset Management | 0.187 | 0.053 | 28.5% | 0.120 | 64.2% | Ⓜ | Ⓡ | | 2.995 | 2.749 |
| Organics Processing Facility Asset Management | 4.043 | 1.006 | 24.9% | 2.447 | 60.5% | Ⓜ | Ⓞ | | 32.149 | 3.447 |
| Dufferin Waste Facility Site Improvement | 0.872 | 0.000 | 0.0% | 0.061 | 7.0% | Ⓡ | Ⓜ | #1 | 45.599 | 1.051 |
| Renewable Natural Gas | 0.345 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #2 | 0.891 | 0.000 |
| New Fleet | 0.236 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓜ | | 1.671 | 0.520 |
| Sub-Total | 35.149 | 13.149 | 37.4% | 25.735 | 73.2% | - | - | | 336.609 | 94.119 |
| Service Improvements | | | | | | | | | | |
| CNG Refuel Station Installation | 0.018 | 0.014 | 80.9% | 0.019 | 106.5% | Ⓡ | Ⓡ | | 1.071 | 1.058 |
| Diversion Systems | 3.471 | 1.565 | 45.1% | 3.120 | 89.9% | Ⓞ | Ⓞ | | 83.087 | 54.087 |
| Landfill Gas Utilization | 0.028 | 0.013 | 47.7% | 0.019 | 68.6% | Ⓜ | Ⓞ | | 0.000 | 0.477 |
| Construction of Biogas Utilization at Disco & Dufferin | 0.068 | 0.025 | 36.6% | 0.044 | 64.6% | Ⓜ | Ⓞ | | 3.243 | 3.132 |
| Long Term Waste Management Strategy | 8.659 | 2.526 | 29.2% | 5.008 | 57.8% | Ⓜ | Ⓜ | | 49.854 | 24.727 |
| SWM IT Application Initiatives | 5.709 | 1.038 | 18.2% | 3.011 | 52.7% | Ⓜ | Ⓡ | #3 | 37.541 | 8.224 |
| IT Corporate Initiatives | 0.885 | 0.111 | 12.6% | 0.150 | 16.9% | Ⓡ | Ⓡ | | 9.487 | 8.069 |
| Two-Way Radio Replacement | 0.000 | 0.002 | | 0.000 | | | Ⓞ | | 0.831 | 0.633 |
| Fleet Technology Enhancements | 0.739 | 0.039 | 5.2% | 0.120 | 16.2% | Ⓡ | Ⓡ | #4 | 3.710 | 0.210 |
| Engineering Planning Studies | 0.938 | 0.571 | 60.8% | 1.140 | 121.6% | Ⓡ | Ⓜ | | 7.086 | 4.387 |
| Sub-Total | 20.515 | 5.904 | 28.8% | 12.631 | 61.6% | - | - | | 195.910 | 105.005 |
| Growth Related | | | | | | | | | | |
| Dufferin OP Facility | 1.156 | 0.046 | 4.0% | 0.049 | 4.3% | Ⓡ | Ⓞ | | 81.319 | 80.198 |
| Disco OP Facility | 0.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | | | |
| Organics Processing Facility | 0.821 | 0.184 | 22.4% | 0.833 | 101.5% | Ⓡ | Ⓜ | | 135.982 | 0.714 |
| Sub-Total | 1.977 | 0.230 | 11.6% | 0.883 | 44.6% | - | - | | 217.301 | 80.912 |
| Total | 90.820 | 31.825 | 35.0% | 64.823 | 71.4% | | | | 1,109.656 | 479.004 |

| | | | |
|------------------------------|---|---------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓞ | Between 50% and 70% | Ⓜ |
| Minor Delay < 6 months | Ⓜ | | Ⓡ |
| Significant Delay > 6 months | Ⓡ | | |

Note # 1:

Dufferin Waste Facility Site Improvement: Delayed due to a change in the original project scope, Net Zero requirements, approvals of site plan and building permits. AECOM's 75% submission was incomplete and additional geotechnical investigation has been requested by the consultant. Closed landfill methane gas assessment was requested by the site plan application reviewer. One project is in design phase. Various amendments to design required causing delay. Due to these delays construction will only start in 2024 with expected completion in 2027.

Note # 2:

Renewable Natural Gas - Project has yet not started. Remedial efforts will not be undertaken at Keele Valley Landfill. Project is delayed with PM and site Manager reviewing options.

Note # 3:

Solid Waste Management (SOL)

SWM IT Application Initiatives - This project includes various SWMS divisional IT initiatives. Overall delays on projects are related to past resourcing capacity, data quality and COVID-related impacts/limitations.

Specifically, previously incurred delays related to CSW018-04 (Transfer Station Efficiencies) have impacted timing of project spend; Project activities still on track for go live in Q4 2023. Team is working on preparing for on-site project activities and is finalizing reports, including EPR-related reporting requirements. Cyber-security assessment processes are being initiated as well. Project is now progressing on track as per the contract's new project plan. Phase 2 (site hardware installation) may also occur more slowly than originally planned, due to impacts from unexpected scale shutdown at Ingram Transfer Station.

Note # 4:

Fleet Technology Enhancements - delay on this project is greater than 6 months and due largely to waiting for arbitration results regarding use of the driver facing in-dash camera. Current pilots will be reported upon by year end.

Chart 1
2023 Approved Budget by Category \$82.46M

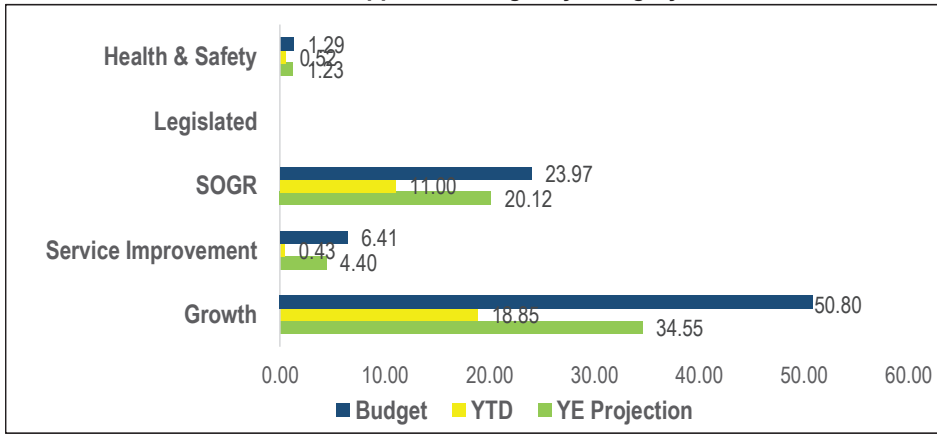


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 4 |
| Legislated | |
| SOGR | 34 |
| Service Improvement | 24 |
| Growth | 27 |
| Total # of Projects | 89 |

Chart 2
Project Status - 89

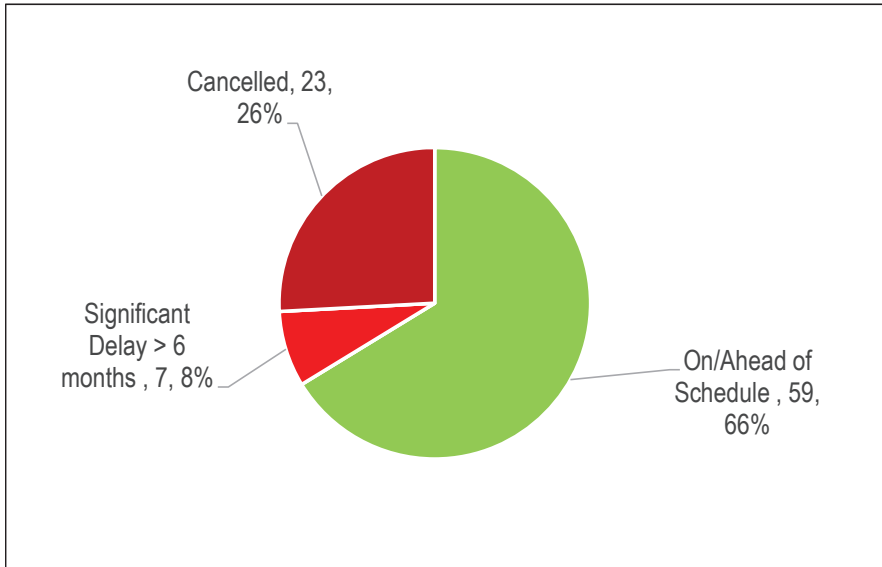


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 5 | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 2 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | 7 | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 65.57 | | 16.38 | | 0.50 |

Reasons for "Other*" Projects Delay: N/A

Toronto Parking Authority (TPA)

| | 2022 | YTD Exp. | | Projected Actual to Year-End | | | | | | |
|--|---------------|---------------|--------------|------------------------------|--------------|---|---|---|---------------|---------------|
| CCTV Cameras (CPK401-01) | 0.140 | 0.042 | 30.0% | 0.140 | 100% | Ⓞ | Ⓞ | | 0.173 | 0.075 |
| *Security Projects (CCTV, Access Control (CPK450-01) | 0.844 | 0.331 | 39.2% | 0.792 | 94% | Ⓞ | Ⓞ | | 2.970 | 1.957 |
| HEALTH SAFETY EMERGENCY GENERATORS (CPK466-01) | 0.302 | 0.142 | 47.1% | 0.300 | 99% | Ⓞ | Ⓞ | 4 | 2.410 | 0.142 |
| HEALTH SAFETY FIRE STOPPING (CPK466-02) | 0.000 | 0.000 | | 0.000 | | | | | 0.000 | 0.000 |
| Sub-Total | 1.287 | 0.515 | 40.0% | 1.232 | 95.7% | Ⓞ | | | 5.553 | 2.174 |
| Legislated | | | | | | | | | | |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.000 | 0.000 |
| State of Good Repair | | | | | | | | | | |
| CP 277 Permanent Construction Surface Lo (CPK254-01) | 0.088 | 0.000 | 0.0% | 0.084 | 94.9% | Ⓞ | Ⓞ | | 2.855 | 2.855 |
| CP 673 Construction of new surface lot (CPK261-01) | 0.287 | 0.254 | 88.4% | 0.266 | 92.6% | Ⓞ | Ⓞ | | 3.145 | 2.528 |
| CP 43 ELECTRICAL SWITCHBOARD UPGRADE (CPK331-01) | 0.001 | 0.000 | 0.0% | 0.001 | 100.0% | Ⓞ | Ⓞ | | 0.251 | 0.250 |
| *CP 36 Exhaust Fan, Drain, Concrete" (CPK337-01) | 1.165 | 0.216 | 18.5% | 0.920 | 79.0% | Ⓞ | Ⓞ | | 1.347 | 0.296 |
| CP 43 STAIRWELL REHABILITATION (CPK353-01) | 3.765 | 3.689 | 98.0% | 3.757 | 99.8% | Ⓞ | Ⓞ | | 5.668 | 3.854 |
| CP 43 Stairwell Rehabilitation (CPK353-02) | 0.000 | 0.000 | | 0.000 | | | Ⓞ | | 0.000 | 0.000 |
| CP 58 MODIFICATIONS TO OPERATIONS (CPK372-13) | 0.050 | 0.000 | 0.0% | 0.028 | 56.0% | Ⓞ | Ⓞ | | 0.550 | 0.316 |
| CP 29 ELECTRICAL SWITCHBOARD UPGRADES (CPK372-16) | 0.001 | 0.000 | 0.0% | 0.001 | 100.0% | Ⓞ | Ⓞ | | 0.201 | 0.181 |
| CP58 Garage Restoration (CPK374-02) | 0.015 | 0.000 | 0.0% | 0.015 | 100.0% | Ⓞ | Ⓞ | | 5.015 | 1.662 |
| CP 11 Structural Concrete Repairs (CPK381-02) | 0.177 | 0.000 | 0.0% | 0.177 | 100.0% | Ⓞ | Ⓞ | | 0.205 | 0.205 |
| CP 68 Stairwell Rehabilitation (CPK384-01) | 0.023 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | | 0.323 | 0.088 |
| Surface Lot Condition Assessment (CPK435-01) | 0.038 | 0.038 | 100.0% | 0.038 | 100.0% | Ⓞ | Ⓞ | | 0.478 | 0.310 |
| CP68 Tenant HVAC units (CPK438-01) | 0.464 | 0.000 | 0.0% | 0.464 | 100.0% | Ⓞ | Ⓞ | | 0.400 | 0.000 |
| Garage Condition Assessments (CPK443-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.360 | 0.316 |
| CP 36 Priority Repairs (CPK449-01) | 0.769 | 0.268 | 34.8% | 0.269 | 35.0% | Ⓞ | Ⓞ | | 1.099 | 0.714 |
| PAY AND DISPLAY (CPK460-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| WAYFINDING BIKE SHARE (CPK462-04) | 0.162 | 0.000 | 0.0% | 0.086 | 53.3% | Ⓞ | Ⓞ | | 0.232 | 0.000 |
| STATION REFURBISHMENT (CPK462-07) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| CP 68 STAIRWELL REHABILITATION (CPK463-01) | 1.745 | 1.043 | 59.8% | 1.739 | 99.7% | Ⓞ | Ⓞ | | 1.705 | 1.043 |
| SURFACE LOT CONDITION ASSESSMENT 2023 (CPK463-02) | 0.400 | 0.014 | 3.5% | 0.375 | 93.8% | Ⓞ | Ⓞ | | 1.070 | 0.014 |
| ENGINEERING SERVICES 2023 (CPK463-03) | 0.747 | 0.298 | 40.0% | 0.731 | 97.8% | Ⓞ | Ⓞ | | 12.500 | 0.298 |
| CP286 GARAGE MAJOR REPAIRS (CPK463-04) | 1.160 | 1.038 | 89.5% | 1.160 | 100.0% | Ⓞ | Ⓞ | | 1.160 | 1.038 |
| CP246 DECOMMISSION (CPK463-05) | 0.118 | 0.006 | 5.4% | 0.118 | 100.0% | Ⓞ | Ⓞ | | 0.118 | 0.006 |
| CONSTRUCTION ROCKCLIFFE BLVD/CONNEL ST (CPK463-06) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| CONSULTANT RETAINER FOR DESIGN AT FM SIT (CPK463-07) | 0.177 | 0.088 | 49.7% | 0.158 | 89.3% | Ⓞ | Ⓞ | | 0.602 | 0.088 |
| CP43 GARAGE MODERNIZATION (CPK463-09) | 5.000 | 1.432 | 28.6% | 5.000 | 100.0% | Ⓞ | Ⓞ | | 26.607 | 1.407 |
| CP58 GARAGE MODERNIZATION (CPK463-10) | 2.975 | 0.056 | 1.9% | 0.375 | 12.6% | Ⓞ | Ⓞ | | 7.335 | 0.056 |
| CP68 GARAGE MODERNIZATION (CPK463-11) | 1.781 | 0.969 | 54.4% | 1.781 | 100.0% | Ⓞ | Ⓞ | | 5.296 | 0.969 |
| BUILDING CONDITION ASSESSMENTS 2023 (CPK463-13) | 0.650 | 0.334 | 51.4% | 0.647 | 99.5% | Ⓞ | Ⓞ | | 1.572 | 0.334 |
| CLIVEDEN DEMO AND SURFACE LOT EXPANSION (CPK464-01) | 0.050 | 0.012 | 24.4% | 0.050 | 100.0% | Ⓞ | Ⓞ | | 0.590 | 0.012 |
| DEVELOPMENT OF GREEN P FACILITY STANDARD (CPK464-05) | 0.125 | 0.000 | 0.0% | 0.020 | 16.0% | Ⓞ | Ⓞ | | 0.075 | 0.000 |
| METRO HALL (CPK464-07) | 0.000 | 0.000 | | 0.000 | | | | 4 | 1.164 | 0.000 |
| WAYFINDING (CPK465-07) | 0.638 | 0.077 | 12.0% | 0.455 | 71.3% | Ⓞ | Ⓞ | | 3.038 | 0.077 |
| HYDRO CONNECTION FEE (CPK468-04) | 1.400 | 1.171 | 83.7% | 1.401 | 100.1% | Ⓞ | Ⓞ | | 2.462 | 1.171 |
| Sub-Total | 23.970 | 11.004 | 45.9% | 20.115 | 83.9% | Ⓞ | | | 87.423 | 20.087 |
| Service Improvements | | | | | | | | | | |
| SAP BI tool (CPK367-02) | 0.141 | 0.038 | 27.2% | 0.137 | 97.3% | Ⓞ | Ⓞ | | 1.500 | 0.567 |
| LPR / Pay-By-Plate Project (CPK376-01) | 0.222 | 0.003 | 1.3% | 0.050 | 22.4% | Ⓞ | Ⓞ | | 0.500 | 0.233 |
| Network Security Monitoring Appliance/Se (CPK392-02) | 0.016 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | | 0.100 | 0.065 |
| Network switches (CPK395-03) | 0.081 | 0.070 | 87.1% | 0.070 | 87.1% | Ⓞ | Ⓞ | | 0.100 | 0.070 |
| LTE Upgrade (CPK436-01) | 0.030 | 0.000 | 0.0% | 0.030 | 100.0% | Ⓞ | Ⓞ | | 0.525 | 0.495 |
| 4 Year Bike Share Expansion (CPK439-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| CP36 - M1 Shop - Facilities Maintenance (CPK446-01) | 0.075 | 0.021 | 27.4% | 0.061 | 80.5% | Ⓞ | Ⓞ | | 0.200 | 0.045 |
| End user equipment refresh (CPK447-01) | 0.101 | 0.000 | 0.0% | 0.100 | 99.0% | Ⓞ | Ⓞ | | 0.300 | 0.029 |
| Mobile Communications and Network Equip (CPK452-01) | 0.050 | 0.038 | 75.6% | 0.038 | 75.6% | Ⓞ | Ⓞ | | 0.250 | 0.038 |
| Fleet Vehicles for Operations-Fleet Vehi (CPK456-01) | 0.067 | 0.000 | 0.0% | 0.067 | 100.0% | Ⓞ | Ⓞ | | 0.272 | 0.183 |
| Bike Share Equipment Purchase (CPK459-02) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| *Mobile Equipment -Mobile equip,small eq (CPK461-01) | 0.285 | 0.108 | 37.8% | 0.108 | 37.8% | Ⓞ | Ⓞ | | 0.550 | 0.373 |
| COMMUNITY BIKE PARKING PILOT (CPK462-03) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| REIMAGING THE MONITORING STATION (CPK463-08) | 0.130 | 0.000 | 0.0% | 0.130 | 100.0% | Ⓞ | Ⓞ | | 2.300 | 0.000 |
| DIGITAL PAYMENTS SOLUTION: MOBILE APP, R (CPK464-02) | 0.575 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | 3 | 2.800 | 0.000 |
| TPA WEBSITE REDESIGN (CPK464-04) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| INNOVATION HUBS X2 (CPK464-06) | 0.142 | 0.000 | 0.0% | 0.140 | 98.7% | Ⓞ | Ⓞ | | 0.992 | 0.000 |
| DG4 REPLACEMENT (CPK465-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.382 | 0.000 |
| GREEN EV THE FLEET (CPK465-02) | 0.221 | 0.150 | 68.0% | 0.150 | 68.0% | Ⓞ | Ⓞ | | 1.921 | 0.150 |
| SCRUBBER REPLACEMENT (CPK465-03) | 0.178 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | 4 | 0.000 | 0.000 |
| SWEEPER REPLACEMENT (CPK465-04) | 0.153 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | 4 | 0.000 | 0.000 |
| DG4 REFURBISHMENT TO ACCEPT 2027 CC (CPK465-05) | 2.082 | 0.000 | 0.0% | 2.083 | 100.0% | Ⓞ | Ⓞ | | 12.200 | 0.000 |
| PARKING MANAGEMENT SYSTEM MODERNIZATION (CPK465-06) | 0.360 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓞ | Ⓞ | 3 | 8.710 | 0.000 |
| NEW-Offstreet EV purchase of THESL Pilot Locations (CPK467-07) | 1.500 | 0.000 | 0.0% | 1.240 | 82.7% | Ⓞ | Ⓞ | | 1.500 | 0.000 |
| Sub-Total | 6.408 | 0.428 | 6.7% | 4.402 | 68.7% | Ⓞ | | | 35.102 | 2.249 |
| Growth Related | | | | | | | | | | |
| CP 15 (JV) 50 CUMBERLAND ST. REDEVELOPME (CPK293-01) | 0.150 | 0.021 | 14.0% | 0.023 | 15.1% | Ⓞ | Ⓞ | | 6.054 | 0.037 |

Toronto Parking Authority (TPA)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|------------|-------|--------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| CP 221 (JV) 121 ST. PATRICK ST. (CPK358-01) | 0.128 | 0.000 | 0.0% | 0.043 | 33.5% | R | G | | 5.883 | 0.089 |
| CP212 CP227 (JV) 363 ADELAIDE AND 105 S (CPK359-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 8.979 | 0.068 |
| Acquisition - Bessarion Community Centre (CPK371-01) | 3.717 | 0.138 | 3.7% | 3.700 | 99.5% | G | G | 1 | 5.024 | 4.151 |
| ACQUISITION - BESSARION COMMUNITY CENTRE (CPK371-02) | 0.425 | 0.000 | 0.0% | 0.421 | 99.1% | G | G | 1 | 0.000 | 0.000 |
| ACQUISITION - ETOBICOKE CIVIC CENTRE (CPK403-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 1.194 | 0.000 |
| CP 12/CP 223 (JV) 30 ALVIN AVE (CPK406-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 9.420 | 0.000 |
| CP 282 (JV) 838 BROADVIEW AVENUE (CPK408-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 1.996 | 0.071 |
| ST. LAWRENCE MARKET NORTH (CPK422-01) | 14.000 | 0.000 | 0.0% | 0.004 | 0.0% | R | R | 2 | 14.500 | 0.000 |
| ACQUISITION ST LAWRENCE MARKET NORTH GAR (CPK422-02) | 1.190 | 0.000 | 0.0% | 0.046 | 3.8% | R | R | 2 | 1.190 | 0.000 |
| 2022 TPA & Natural Resources Canada EV P (CPK434-01) | 0.632 | 0.408 | 64.5% | 0.632 | 100.0% | G | G | | 1.090 | 1.090 |
| BIKE SHARE EQUIPMENT PURCHASE (CPK462-01) | 12.105 | 11.077 | 91.5% | 12.105 | 100.0% | G | G | | 48.894 | 11.077 |
| BIKE SHARE PRODUCT INNOVATION (CPK462-02) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| Electrification Bike Share (CPK462-05) | 0.000 | 0.000 | | 0.000 | | | | 4 | 1.403 | 0.122 |
| BATTERY SWAPPING PROGRAM AND FACILITY (CPK462-06) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| Bike Share Installation Cost (Formerly SHIFT Installation Costs) (CPK462-08) | 2.168 | 0.285 | 13.2% | 2.116 | 97.6% | G | G | | 3.815 | 0.285 |
| PUROLATOR INSTALLATIONS X4 (CPK464-03) | 0.170 | 0.000 | 0.0% | 0.000 | 0.0% | R | | 4 | 0.000 | 0.000 |
| EV CHARGING DATA AND FINANCIALS (CPK467-01) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.000 | 0.000 |
| EV CHARGING PROGRAM - OFFSTREET (CPK467-02) | 9.872 | 4.706 | 47.7% | 9.721 | 98.5% | G | G | | 56.031 | 4.706 |
| EV CONSULTANTS PHASE 2 OFFSTREET (CPK467-04) | 2.207 | 0.727 | 33.0% | 2.207 | 100.0% | G | G | | 1.755 | 0.727 |
| EV CONSULTANTS PHASE 3 UTILITY SUE INVES (CPK467-05) | 0.220 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | 3 | 0.220 | 0.000 |
| EV FAST CHARGING STATION PROTOTYPE DESIG (CPK467-06) | 0.200 | 0.062 | 30.9% | 0.100 | 49.9% | R | G | | 1.400 | 0.062 |
| EV CHARGING PROGRAM ON-STREET (CPK468-01) | 1.362 | 0.443 | 32.6% | 1.260 | 92.5% | G | G | | 5.062 | 0.443 |
| EV CONSULTANTS ON-STREET (CPK468-02) | 1.323 | 0.979 | 74.0% | 1.288 | 97.3% | G | G | | 3.250 | 0.979 |
| EV PURCHASE FROM THESL FOR 47 ON-STREET (CPK468-03) | 0.876 | 0.000 | 0.0% | 0.836 | 95.4% | G | G | | 0.976 | 0.000 |
| O'Connor on-street integrated EV design and construction (CPK468-05) | 0.000 | 0.000 | | 0.000 | | | | 4 | 0.191 | 0.000 |
| COMMISSIONING AGENT FOR NEW JVS (CPK469-01) | 0.050 | 0.000 | 0.0% | 0.050 | 100.0% | G | G | | 1.100 | 0.000 |
| Sub-Total | 50.796 | 18.848 | 37.1% | 34.551 | 68.0% | Y | | | 179.428 | 23.909 |
| Total | 82.460 | 30.794 | 37.3% | 60.300 | 73.1% | G | | | 307.505 | 48.420 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | ≥70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | ≤ 50% or >100% of Approved Cash Flow |

Note # 1:

Acquisition - Bessarion Community Centre (CPK371-01) and (CPK371-02) for Final Equipment Installation - Substantial completion capitalization of purchase in October 2023 with final equipment install November 2023. Completed Garage expected to be transferred to TPA in mid-2024. Note: Actuals are not recognized by TPA until an engineering confirmation of substantial completion.

Note # 2:

Acquisition - St. Lawrence Market North (CPK422-01) and St. Lawrence Market North Final Fit-out(CPK422-02) - Completed Garage expected to be transferred to TPA in December 2024. Substantial completed not expected until Q4 2023. Business requirements not lead by TPA and left in projection. CREM confirmed project completion by Q3 2023. Actuals will not be recognized by TPA until an engineering confirmation of substantial completion.

Note # 3:

Three projects are being delayed greater than 6 months due to procurement issues to secure suitable vendors and/or contractors. These projects include 1) Digital Payments Solution: Mobile App, R (CPK464-02); 2) Parking Management System Modernization (CPK465-06) and 3) EV Consultants Phase 3 Utility Sue Invest (CPK467-05).

Note # 4:

These projects have effectively been cancelled due to the project being consolidated into one or merged with another associated project or temporarily deferred where TPA will determine final status including possible use of alternative in-house solutions. As of Q3, 23 projects have thus been cancelled.

Toronto Water (TW)

Chart 1
2023 Approved Budget by Category (\$Million) \$1388.98M

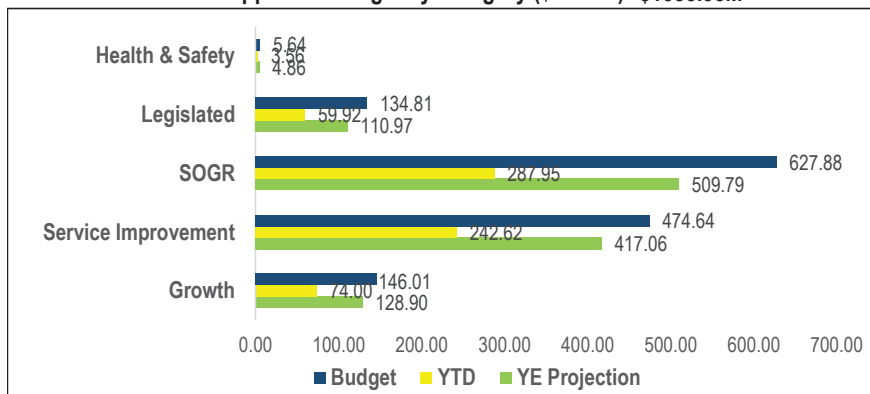


Table 1
2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 3 |
| Legislated | 7 |
| SOGR | 21 |
| Service Improvement | 17 |
| Growth | 11 |
| Total # of Projects | 59 |

Chart 2
Project Status - 59

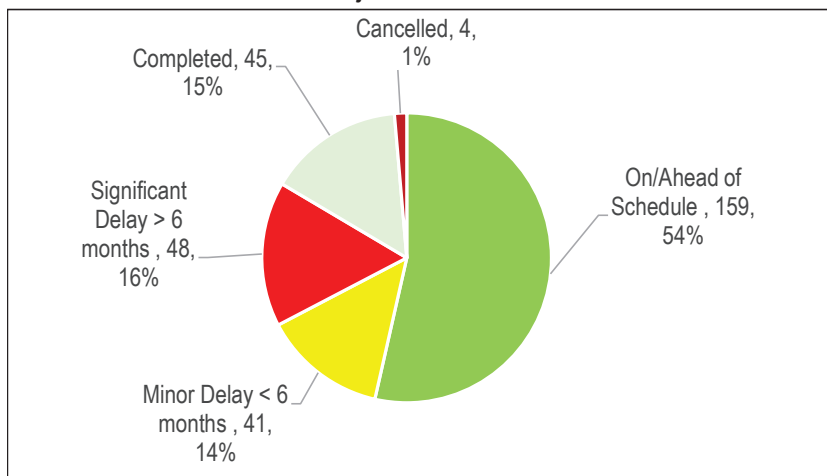


Table 2

| Reason for Delay | 89 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 4 | 1 |
| Procurement Issues | 8 | 4 |
| RFQ/RFP Delayed | 4 | 5 |
| Contractor Issues | 3 | 8 |
| Site Conditions | 4 | 4 |
| Co-ordination with Other Projects | 3 | 5 |
| Community Consultation | | |
| Other* | 22 | 14 |
| Total # of Projects | 48 | 41 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1,215.19 | 86.09 | 77.00 | 8.52 | 2.19 |

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 36 projects due to extended or pending scoping or design phase in order to address infrastructure needs, complete required site investigations or select equipment, issues experienced during procurement phase, pending condition assessments and need to develop procurement or project plan, need to collect data to address excess soil regulations, prolonged approval phase, additional time to acquire required permits and secure legal agreements, planned work originally intended to be procured externally undertaken by internal staff resources, and/or combination of several factors listed above.

Key Discussion Points:

- As of September 30, for year-end, Toronto Water is projecting spending of \$1.172 billion or 84.3% of the 2023 Approved Capital Budget of \$1.389 billion. The projected year-end spending rate is lower than the 10-Year Rate Model completion target for 2023 of 85.0% .
- 55.3% or \$768.330 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2023.
- \$1.224 billion or 68.7% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years.

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following multi-year projects account for year to date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$250.035 million or 45.9% of the 2023 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$73.030 million or 45.1% of the 2023 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$37.347 million or 48.2% of the 2023 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$20.461 million or 50.3% of the 2023 Approved Capital Budget); Wet Weather Flow (\$61.614 million or 47.2% of the 2023 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$44.920 million or 67.8% of the 2023 Approved Capital Budget); Trunk Sewer projects (\$19.456 million or 37.6% of the 2023 Approved Budget); Improvements at Water Treatment Plants which include capital investment at Clark, Harris, Horgan, and Island Treatment Plants (\$14.798 million or 41.3% of the 2023 Approved Capital Budget); Basement Flooding Program (\$136.370 million or 56.9% of the 2023 Approved Capital Budget); and Other Capital Projects (\$10.014 million or 25.0% of the 2023 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| | 2.903 | 1.843 | 63.5% | 2.903 | 100.0% | G | G | | 38.164 | 34.461 |
| Ashbridges Bay Treatment Plant | | | | | | G | G | | | |
| FJ Horgan Treatment Plant | 0.125 | - | 0.0% | - | 0.0% | R | R | #3 | 0.579 | - |
| Humber Wastewater Treatment | 2.610 | 1.715 | 65.7% | 1.953 | 74.8% | G | G | | 16.384 | 11.920 |
| Sub-Total | 5.638 | 3.558 | 63.1% | 4.856 | 86.1% | - | - | | 55.127 | 46.381 |
| Legislated | | | | | | | | | | |
| | 54.764 | 25.221 | 46.1% | 43.393 | 79.2% | G | G | | 557.233 | 450.939 |
| Ashbridges Bay Treatment Plant | | | | | | G | G | | | |
| Highland Creek Treatment Plant | 10.874 | 6.777 | 62.3% | 9.910 | 91.1% | G | G | | 123.345 | 105.170 |
| Humber Wastewater Treatment | 5.073 | 2.392 | 47.1% | 3.254 | 64.1% | Y | R | #3 | 69.707 | 56.506 |
| Island Treatment Plant | 1.813 | 0.148 | 8.2% | 0.530 | 29.2% | R | Y | #2 | 113.921 | 23.623 |
| Pumping Stations & Forcemains | 7.500 | 4.170 | 55.6% | 6.489 | 86.5% | G | G | | 77.748 | 30.546 |
| Water Service Replacement | 54.736 | 21.206 | 38.7% | 47.342 | 86.5% | G | G | | 428.106 | 323.342 |
| WT - Storage & Treatment | 0.050 | 0.002 | 3.0% | 0.050 | 100.0% | G | G | | 1.675 | 1.526 |
| Sub-Total | 134.810 | 59.915 | 44.4% | 110.968 | 82.3% | - | - | | 1,371.735 | 991.652 |
| State of Good Repair | | | | | | | | | | |
| | 88.653 | 37.649 | 42.5% | 65.613 | 74.0% | G | G | | 2,152.444 | 435.287 |
| Ashbridges Bay Treatment Plant | | | | | | G | G | | | |
| RL Clark Treatment Plant | 0.441 | 0.112 | 25.5% | 0.420 | 95.2% | G | G | | 18.336 | 14.190 |
| RC Harris Treatment Plant | 3.641 | 1.529 | 42.0% | 3.085 | 84.7% | G | G | | 70.171 | 62.206 |
| Highland Creek Treatment Plant | 33.270 | 16.877 | 50.7% | 26.916 | 80.9% | G | G | | 285.633 | 147.767 |
| FJ Horgan Treatment Plant | 3.223 | 0.711 | 22.1% | 2.137 | 66.3% | Y | G | #1 | 25.740 | 7.528 |
| Humber Wastewater Treatment | 21.642 | 11.205 | 51.8% | 17.216 | 79.5% | G | G | | 436.124 | 241.886 |
| Island Treatment Plant | 3.286 | 0.919 | 28.0% | 2.181 | 66.4% | Y | Y | #2 | 54.729 | 35.960 |
| Linear Engineering | 119.427 | 53.870 | 45.1% | 92.238 | 77.2% | G | G | | 950.507 | 692.708 |
| | 5.759 | 0.974 | 16.9% | 2.142 | 37.2% | R | Y | #2 | 104.782 | 47.575 |
| Pumping Stations & Forcemains | | | | | | | | | | |
| Sewer Rehabilitation | 83.424 | 41.554 | 49.8% | 77.025 | 92.3% | G | G | | 868.726 | 576.439 |
| Sewer Replacement | 14.195 | 3.705 | 26.1% | 10.484 | 73.9% | G | G | | 112.952 | 50.382 |
| Trunk Sewers | 21.197 | 7.472 | 35.3% | 18.579 | 87.6% | G | G | | 397.626 | 200.376 |
| Trunk Watermains | 2.096 | 0.658 | 31.4% | 1.148 | 54.8% | Y | Y | #2 | 40.838 | 5.763 |
| Watermain Rehabilitation | 71.090 | 34.108 | 48.0% | 63.693 | 89.6% | G | G | | 815.732 | 693.243 |
| Watermain Replacement | 106.036 | 56.760 | 53.5% | 95.472 | 90.0% | G | G | | 856.755 | 621.624 |
| Water Service Replacement | 5.747 | 2.001 | 34.8% | 4.851 | 84.4% | G | G | | 48.683 | 35.344 |
| WT - Storage & Treatment | 25.270 | 14.172 | 56.1% | 18.207 | 72.1% | G | G | | 220.225 | 132.916 |
| WTP - Plantwide | 3.074 | 1.559 | 50.7% | 1.624 | 52.8% | Y | R | #3 | 79.833 | 21.061 |
| WWF - Implementation Projects | 1.227 | 0.026 | 2.1% | 0.262 | 21.4% | R | Y | #2 | 82.259 | 35.130 |
| WWF - Stream Restoration | 14.373 | 1.970 | 13.7% | 6.191 | 43.1% | R | R | #3 | 139.621 | 69.304 |
| Yards & Facilities | 0.810 | 0.120 | 14.8% | 0.310 | 38.3% | R | Y | #2 | 5.321 | 4.011 |
| Sub-Total | 627.882 | 287.952 | 45.9% | 509.792 | 81.2% | - | - | | 7,767.037 | 4,130.700 |
| Service Improvements | | | | | | | | | | |
| | 10.627 | 6.538 | 61.5% | 10.244 | 96.4% | G | G | | 57.250 | 38.973 |
| Ashbridges Bay Treatment Plant | | | | | | G | G | | | |
| Water Meter Program (AMR) | 5.023 | 3.280 | 65.3% | 4.350 | 86.6% | G | G | | 243.374 | 227.672 |
| | 22.047 | 4.663 | 21.2% | 14.112 | 64.0% | Y | Y | #2 | 120.949 | 66.759 |
| Business & Technology Support | | | | | | | | | | |
| Basement Flooding Program | 239.678 | 136.370 | 56.9% | 215.265 | 89.8% | G | G | | 2,165.070 | 721.407 |
| RC Harris Treatment Plant | 1.312 | 0.023 | 1.8% | 0.063 | 4.8% | R | R | #3 | 12.665 | 2.202 |
| Highland Creek Treatment Plant | 33.302 | 13.692 | 41.1% | 26.963 | 81.0% | G | G | | 307.145 | 67.730 |
| FJ Horgan Treatment Plant | 1.492 | - | 0.0% | 0.253 | 17.0% | R | R | #3 | 9.928 | 2.369 |
| Humber Wastewater Treatment | 11.322 | 5.149 | 45.5% | 9.115 | 80.5% | G | G | | 90.051 | 28.859 |

Toronto Water (TW)

| Projects by Category (Million) | 2023 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Island Treatment Plant | 2.881 | 1.277 | 44.3% | 2.429 | 84.3% | Ⓞ | Ⓞ | | 9.161 | 6.047 |
| Linear Engineering | 3.129 | 0.915 | 29.2% | 1.678 | 53.6% | Ⓜ | Ⓡ | #3 | 20.915 | 8.289 |
| Trunk Sewers | 1.253 | - | 0.0% | 0.850 | 67.8% | Ⓜ | Ⓜ | #2 | 16.819 | - |
| Trunk Watermains | 0.304 | 0.054 | 17.8% | 0.247 | 81.3% | Ⓞ | Ⓞ | | 8.788 | 7.478 |
| WT - Storage & Treatment | 1.465 | 0.690 | 47.1% | 1.162 | 79.3% | Ⓞ | Ⓞ | | 44.019 | 40.810 |
| WTP - Plantwide | 14.240 | 8.511 | 59.8% | 15.154 | 106.4% | Ⓡ | Ⓞ | #1 | 194.700 | 23.112 |
| WWF - Implementation Projects | 94.656 | 45.444 | 48.0% | 88.103 | 93.1% | Ⓞ | Ⓞ | | 760.414 | 549.085 |
| WWF -TRCA | 20.380 | 14.174 | 69.5% | 20.007 | 98.2% | Ⓞ | Ⓞ | | 159.404 | 152.469 |
| Yards & Facilities | 11.524 | 1.841 | 16.0% | 7.069 | 61.3% | Ⓜ | Ⓞ | #1 | 137.830 | 41.187 |
| Sub-Total | 474.636 | 242.622 | 51.1% | 417.064 | 87.9% | - | - | | 4,358.482 | 1,984.448 |
| Growth Related | | | | | | | | | | |
| | 4.920 | 1.779 | 0.000 | 4.920 | 100.0% | Ⓞ | Ⓞ | | 210.555 | 5.295 |
| Ashbridges Bay Treatment Plant | | | | | | Ⓡ | Ⓜ | #2 | | |
| Island Treatment Plant | 0.271 | 0.008 | 0.000 | 0.100 | 36.9% | Ⓡ | Ⓜ | #2 | 19.355 | 0.315 |
| Linear Engineering | 0.871 | 0.077 | 0.000 | 0.626 | 71.9% | Ⓞ | Ⓞ | | 3.350 | 0.973 |
| New Service Connections | 51.162 | 25.522 | 0.000 | 46.625 | 91.1% | Ⓞ | Ⓞ | | 525.415 | 438.007 |
| New Sewers | 19.194 | 7.497 | 0.000 | 16.628 | 86.6% | Ⓞ | Ⓞ | | 82.738 | 31.105 |
| Pumping Stations & Forcemains | 2.301 | 1.005 | 0.000 | 1.473 | 64.0% | Ⓜ | Ⓞ | #1 | 23.417 | 21.993 |
| Trunk Sewers | 13.685 | 5.835 | 0.000 | 9.545 | 69.7% | Ⓜ | Ⓡ | #3 | 763.316 | 8.327 |
| Trunk WM | 34.610 | 28.523 | 0.001 | 38.294 | 110.6% | Ⓡ | Ⓞ | #1 | 114.420 | 71.738 |
| Water Efficiency Plan | 0.593 | 0.109 | 0.000 | 0.585 | 98.6% | Ⓞ | Ⓞ | | 13.713 | 12.220 |
| Watermain Replacement | 15.913 | 2.820 | 0.000 | 8.854 | 55.6% | Ⓜ | Ⓞ | #1 | 165.471 | 111.248 |
| WT - Storage & Treatment | 2.491 | 0.821 | 0.000 | 1.250 | 50.2% | Ⓜ | Ⓞ | #3 | 7.206 | 0.867 |
| Sub-Total | 146.011 | 73.998 | 50.7% | 128.899 | 88.3% | - | - | | 1,928.956 | 702.088 |
| Total | 1,388.976 | 668.045 | 48.1% | 1,171.579 | 84.3% | | | | 15,481.337 | 7,855.269 |

| | |
|------------------------------|--|
| On Time | On Budget |
| On/Ahead of Schedule | Ⓞ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓜ Between 50% and 70% |
| Significant Delay > 6 months | Ⓡ < 50% or >100% of Approved Cash Flow |

Note # 1:

Major projects within Program areas are proceeding on schedule with lower or nominally higher than anticipated costs. Appropriate reallocation of funding will be included in the Toronto Water 2023 Capital Budget and 2024-2032 Capital Plan Adjustments Report for period ending December 31, 2023.

Note # 2:

Minor project delays are due to one or combination of the following reasons: need to extend design phase and/or address site conditions (Cast Iron Trunk Replacement within the Trunk Watermains Program, Chemical & Residual Management, Island Photovoltaic System and Island Flooding Resiliency project at the Island Water Treatment Plant), pending finalizing project scope (Western Beaches Retrofit Project within the Wet Weather Flow Program Area) or procurement of subcontractor services (Lower Simcoe Combined Sewer Overflow project within the Trunk Sewers Program Area), pending coordination with other projects and other divisions (Technology Improvement projects within the Business & Technology Support Program Area) and high bid process (Sunnyside Sewage Pumping Station - Wetwell project within the Pumping Stations and Forcemains Program Area) and delays in procurement laboratory equipment (Yards & Facilities Program Area).

Note # 3:

Major project delays are due to one or combination of various technical issues as well as complexity of projects, including need to revise scope of work (FJ Horgan Water Treatment Plant Chemical Systems and Service Water Modifications), extended/pending design completion or due to slower than forecasted mobilization on another projects (Humber Wastewater Treatment Plant Odour Control Implementation - Phase 1 Project), extended design completion to address required site investigations (Zebra Mussel Control Construction project - Plantwide Water Treatment Program Area), consultant and/or vendor performance related delays and/or pending legal agreements/response on funding applications (Emergency Standby Power at RC Harris Water Treatment Plant, Watercourse Construction projects within the Wet Weather Flow Stream Restoration Program Area), need to cancel contracts due to extended procurement phase or high bid prices (Electrical Grounding System at FJ Horgan Water treatment Plant, Black Creek Sewage Pumping Station Design & Construction within the Trunk Sewers Program Area) and need to develop scope and insufficient staff resources (Asset Management System Implementation project).