

2024 – 2033 Capital Budget & Plan Submission

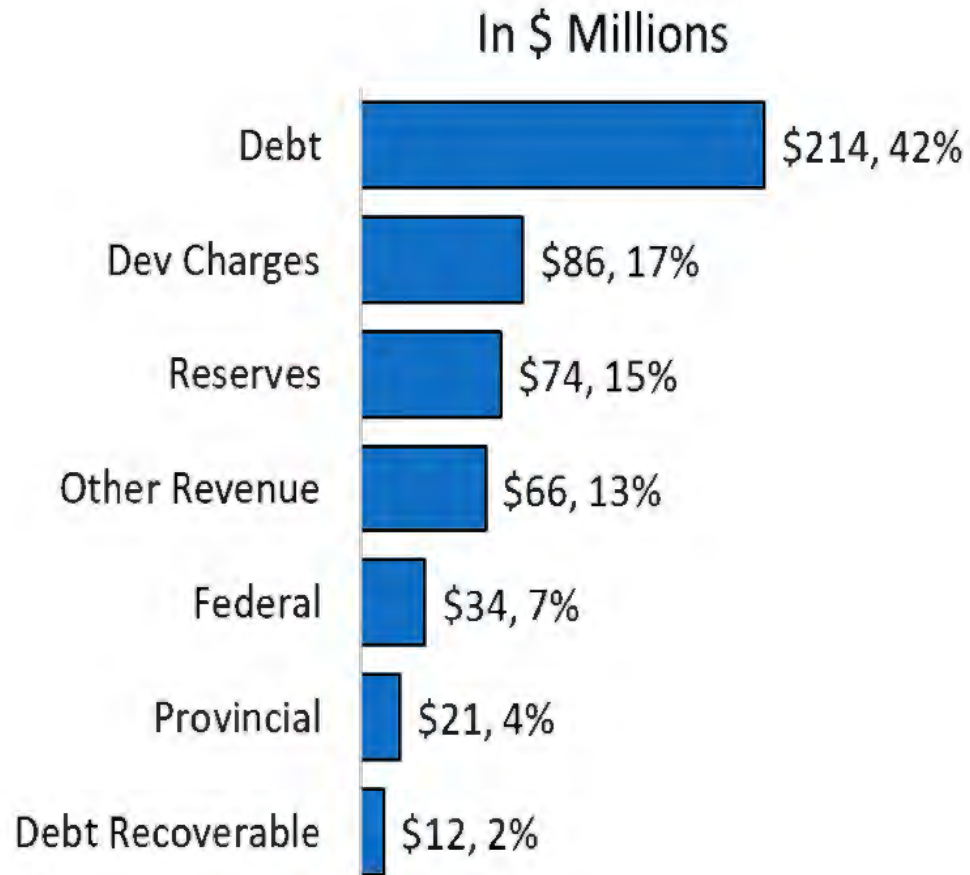
Community & Social Services

Capital Assets to Deliver Services- Asset Value \$7.7 Billion

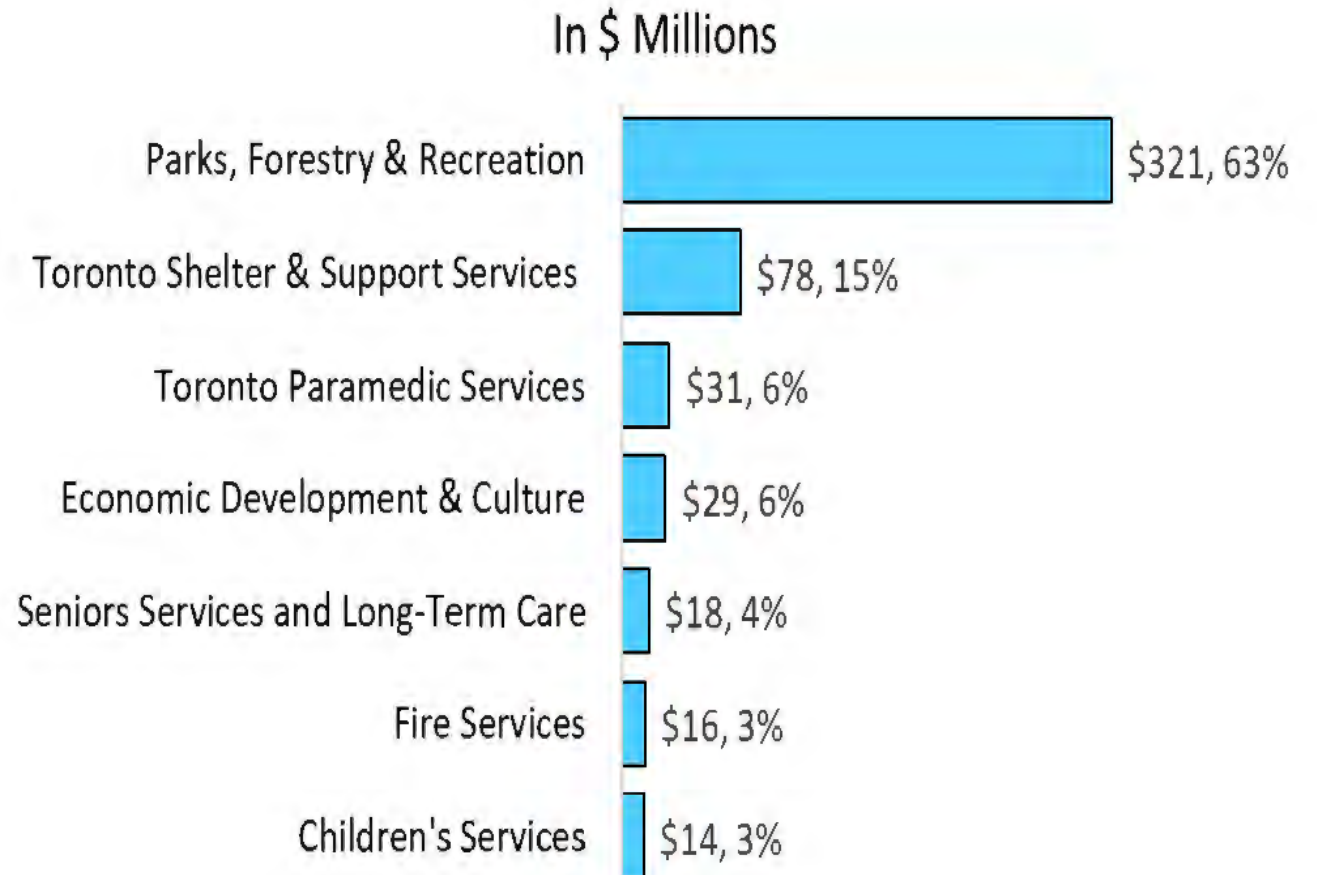
8,110 hectares of Parkland	126 Community Recreation Centres	64 Indoor Pools & 59 Outdoor Pools & 262 Water Play Areas/Wading Pools
84 Fire Stations & 192 Heavy Fire Equipment	908 Playgrounds & 614 Tennis Courts	Over 500 km of Trails & Pathways
4 Stadiums & 8 Skating Trails	45 Ambulance Stations & 236 Ambulances	65 Indoor Ice Pads (50 Locations) & 61 Outdoor Artificial Ice Pads
40 Heritage Properties (100 buildings) & Over 280 Public Art Installations	37 Early Learning & Child Care Centres (22 City-owned)	37 City Shelter Facilities (30 City-owned)
10 Long-term Care Homes (2,619 beds)	5 Ferries	5 Golf Courses

2024 Capital Budget Breakdown





Where the Money Comes From (\$507.9M)



Where the Money Goes (\$507.9M)



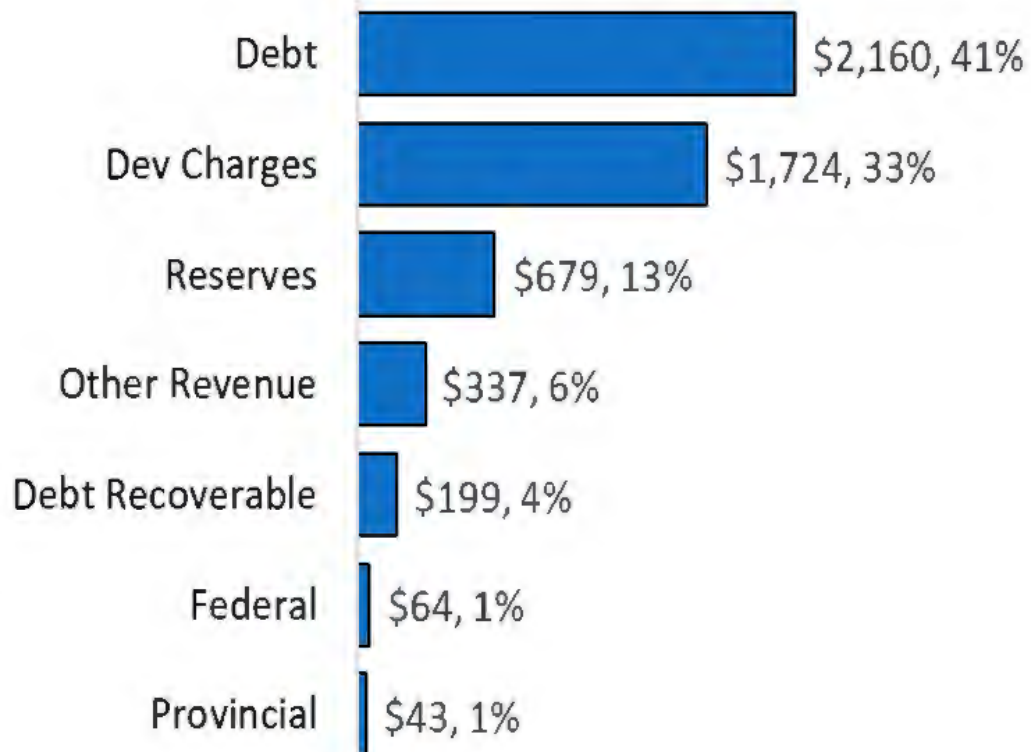
\$5.2 Billion 10-Year Gross Capital Program

			
Addressing Gaps & Serving Growing Communities	Aging Infrastructure & Redevelopment	New Shelters/Child Care Centres/Other Buildings	Modernization & Other
\$2.7B 51.8%	\$1.3B 25.0%	\$1.1B 20.5%	\$0.1B 2.7%
<p>Indigenous Centre for Innovation & Entrepreneurship</p> <p>Parks & Recreation Facilities Master Plan Implementation & Expand Toronto's parks system</p> <p>Ambulances, Power Stretchers, Defibrillators, AEDs & acquiring Emergency Response Vehicles</p> <p>Multi-Function Stations, Ambulance Posts, Equipment & Garage</p>	<p>SOGR maintenance of long-term care facilities, shelters, public arts, museums & child care</p> <p>Rehabilitation of existing parks & recreation facilities through Life Cycle Asset Management</p> <p>Outdoor Recreation Centres, Community Centres, pools, Playgrounds/Waterplay, Special Facilities & Sports Courts</p>	<p>George Street Revitalization</p> <p>Shelter Infrastructure</p> <p>Expand Toronto's parks system through acquisition to support implementation of the Facilities Master Plan & the Parkland Strategy</p> <p>New Child care centres built to increase access & meet net-zero design standards</p> <p>New EarlyON Child & Family Centre built to increase access to community and wraparound supports for children and families</p>	<p>Office Modernization Projects</p> <p>Modernize process systems & Improve network connectivity</p> <p>Mobile Data Communications & Ambulance & Portable Radios</p> <p>Toronto Radio Infrastructure Project (TRIP), CAD Upgrade & Fire Prevention Technology Integration</p> <p>Next Generation 9-1-1</p>

2024 – 2033 Capital Program Breakdown

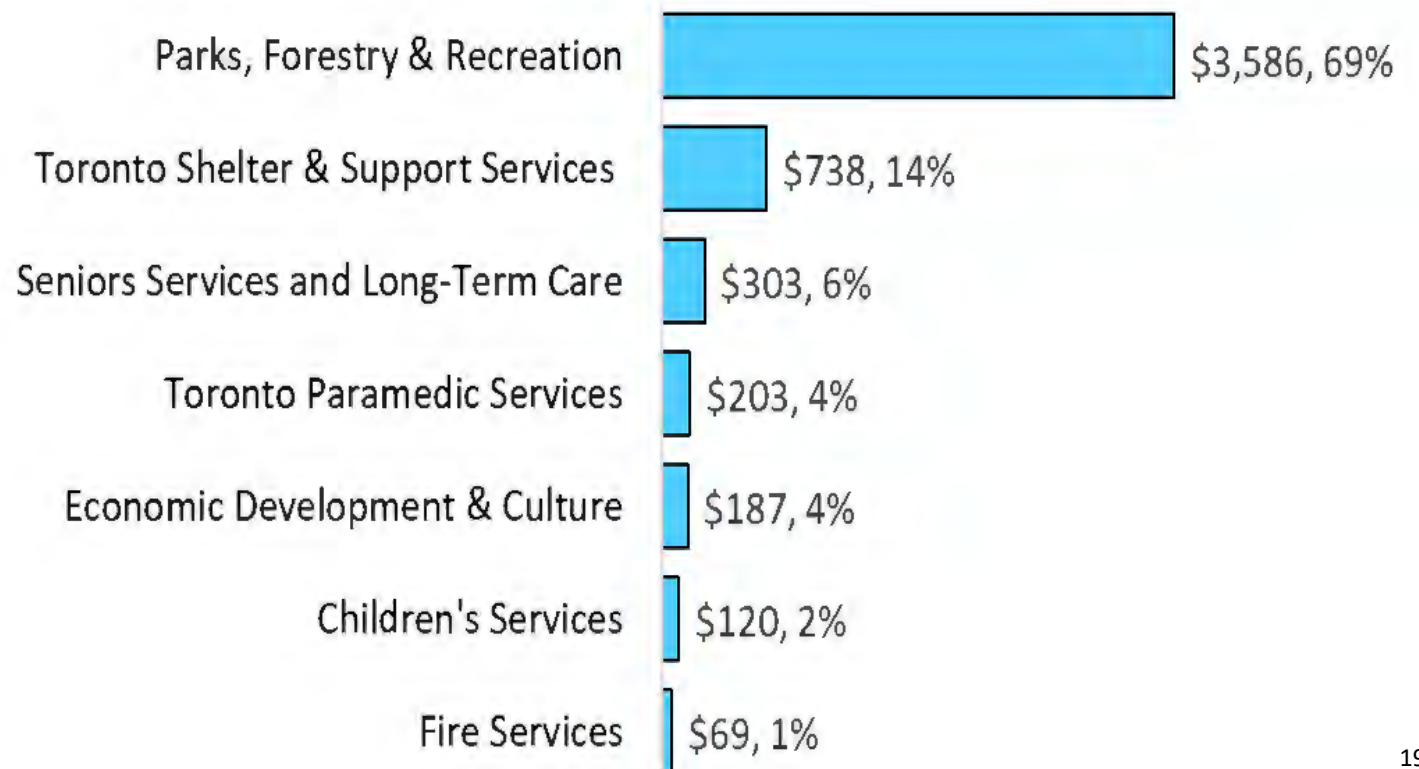
Where the Money Comes From (\$5,206.2M)

In \$ Millions



Where the Money Goes (\$5,206.2M)

In \$ Millions



State of Good Repair (SOGR) Backlog

Accumulated SOGR Backlog \$ and as % of Asset Value
(\$ Million)



\$Millions	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Backlog \$	1,060,649	1,178,808	1,215,157	1,311,755	1,339,092	1,174,945	1,293,606	1,269,181	1,232,346	1,195,884
Backlog as % of Asset Value	13.7%	14.9%	15.0%	15.8%	15.5%	13.3%	14.3%	13.7%	13.0%	12.3%

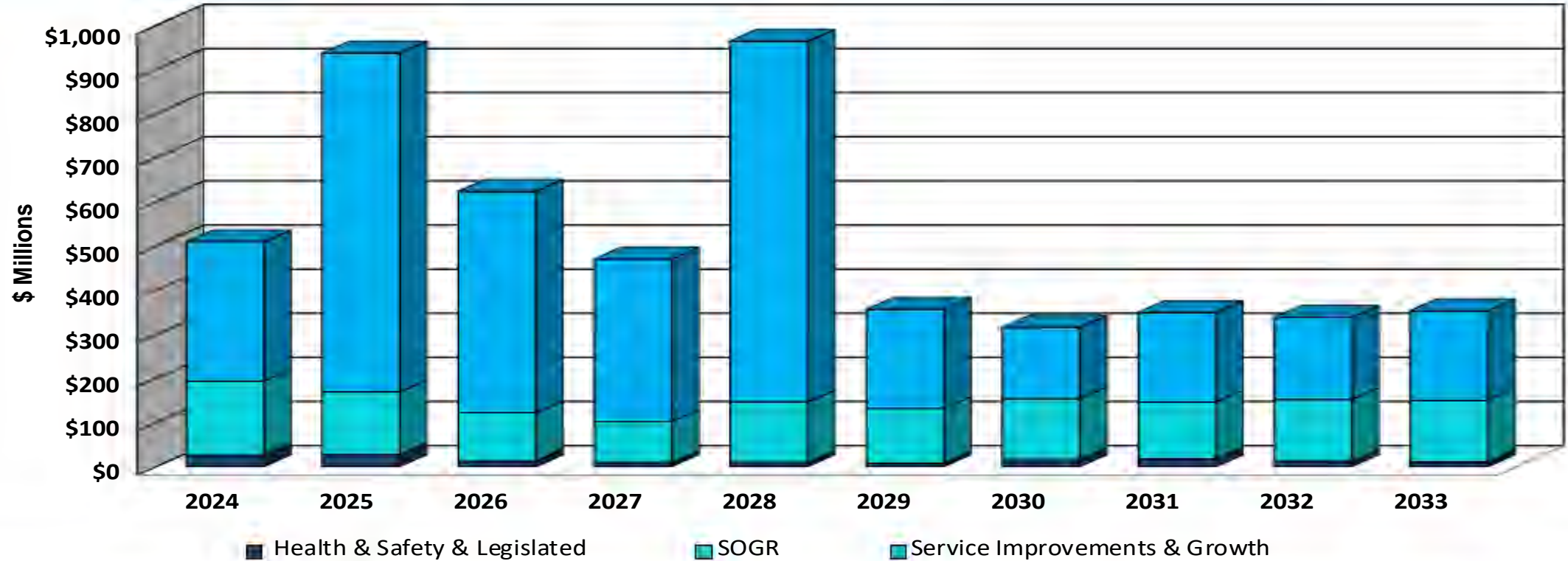
Thank you

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Appendices

2024 – 2033 Capital Budget & Plan by Project Category



2024 - 2033 Tabled Capital Budget and Plan by Category											
\$ Millions	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Health & Safety & Legislated	25.1	26.4	11.8	8.2	8.2	6.7	15.0	17.4	11.9	10.1	140.5
SOGR	167.8	142.5	109.4	93.3	137.8	123.9	138.0	128.2	139.2	139.0	1,319.1
Service Improvements & Growth	315.0	767.1	501.4	367.6	817.2	224.9	161.7	202.6	186.1	203.0	3,746.6
Total	507.9	936.0	622.7	469.0	963.1	355.5	314.7	348.1	337.2	352.0	5,206.2

Capital Needs Constraint - \$1.7 Billion

Project Description	Total Project Cost	Non-Debt Funding	Debt Required	Cash Flow (In \$ Millions)									
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Children's Services	12.80	12.80					2.60	2.40	2.00	1.80	1.60	1.40	1.00
TELCCS - Playground Retrofit	12.80	12.80					2.60	2.40	2.00	1.80	1.60	1.40	1.00
Economic Development & Culture	67.95		67.95	0.32	0.27	0.27	0.17	0.07	1.07	2.07	40.07	23.27	0.37
Cultural Infrastructure Development	66.00		66.00						1.00	2.00	40.00	23.00	
Restoration/Preservation of Heritage Elements	1.95		1.95	0.32	0.27	0.27	0.17	0.07	0.07	0.07	0.07	0.27	0.37
Fire Services	81.37	35.62	45.75	0.17	6.74	7.70	6.50	7.70	6.00	6.00	6.00	6.00	28.56
Digital Evidence Management Solution (DEMS)	0.29		0.29	0.05	0.24								
Fire Academy Expansion	30.00	8.10	21.90						6.00	6.00	6.00	6.00	6.00
Fire Investigations Laser Scanner	0.12		0.12	0.12									
New Fire Station & Truck - Christie	14.20	7.67	6.53				6.50	7.70					
New Fire Station & Truck - Lower Don Lands	22.56	12.18	10.38										22.56
New Fire Station & Truck - Woodbine	14.20	7.67	6.53		6.50	7.70							

Capital Needs Constraint - \$1.7 Billion (Cont'd)

Project Description	Total Project Cost	Non-Debt Funding	Debt Required	Cash Flow (In \$ Millions)									
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Parks, Forestry & Recreation	938.10	307.87	630.23		10.32	26.35	61.99	71.35	78.92	80.63	65.19	81.94	153.53
FMP Recommendation - State of Good Repair Funds to Reduce Backlog	235.00		235.00		8.00	17.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00
State of Good Repair (Capital Asset Management Program) - Arenas	9.56		9.56		2.32	3.95		1.00		2.29			
State of Good Repair (Capital Asset Management Program) - Community Centres	25.33		25.33				4.84	4.50	4.79	1.84	4.67	4.69	
Ravine Strategy - Priority Improvement Areas													
State of Good Repair - Rehabilitation of Existing Amenities	44.90		44.90			1.90	4.00	5.00	8.00	8.00	8.00	6.00	4.00
Service Improvement - New Amenities	54.50		54.50			3.50	6.00	8.00	8.00	8.00	8.00	8.00	5.00
Replacement of Ferry Vessel #3	34.83		34.83				17.15	10.75	6.93				
Cost Escalations Associated with the Implementation of FMP Recommended Facilities													
<u>Design</u>													
Dennis R Timbrell RC Redevelopment (7)	8.00	3.92	4.08										4.08
Stan Wadlow Clubhouse Redevelopment (8)	4.58	3.75	0.82										0.82
Albion Pool and Health Club Redevelopment	8.00	5.36	2.64										2.64
<u>Construction</u>													
John Innes CRC Redevelopment	107.91	65.70	42.21						11.71	30.50			
Masaryk-Cowan CRC Redevelopment (4)	54.00	32.40	21.60					12.10	9.50				
Scarborough Centennial RC Redevelopment (5)	113.00	62.15	50.85										50.85
Falstaff CC Redevelopment (6)	113.00	87.01	25.99										25.99
Scadding Court Pool Replacement	41.00	10.25	30.75										22.50
Main Square CC Redevelopment	76.00	36.48	39.52								14.52	25.00	
Arena Repurpose (1)	4.20	0.42	3.78										3.78
Arena Repurpose (2)	4.30	0.43	3.87										3.87

Capital Needs Constraint - \$1.7 Billion (Cont'd)

Project Description	Total Project Cost	Non-Debt Funding	Debt Required	Cash Flow (In \$ Millions)									
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Seniors Services and Long-Term Care	716.85	716.85				1.80	23.30	76.44	113.69	125.50	143.18	125.90	107.05
Castleview Wychwood Towers Redevelopment	271.21	271.21					0.84	23.33	55.80	60.82	67.00	63.42	
Fudger House Redevelopment	63.09	63.09									0.93	16.21	45.95
Lakeshore Lodge Redevelopment	123.15	123.15								0.91	14.89	46.26	61.10
Seven Oaks Redevelopment	258.14	258.14				0.80	22.20	53.11	57.89	63.77	60.37		
SSLTC Special Projects	1.25	1.25				1.00	0.25						
Toronto Employment & Social Services	3.50		3.50		3.50								
Beaches Renovation	3.50		3.50		3.50								
Toronto Paramedic Services	246.00		246.00		0.50	1.45	12.05	35.15	84.00	83.00	15.50	9.35	5.00
Ambulance Post Program	4.00		4.00					0.15	0.50	1.50	0.50	1.35	
Emergency Response Driver Training Facility	2.00		2.00		0.50	0.75	0.75						
MF#5 (FACILITY) - 18 Dyas Road	220.00		220.00			0.70	11.30	35.00	83.00	80.00	10.00		
Multi-Function Station #3	20.00		20.00						0.50	1.50	5.00	8.00	5.00
Toronto Shelter and Support Services	706.51		706.51	60.45	89.92	102.67	88.57	101.35	100.05	54.44	59.94	27.58	21.55
1229 Ellesmere (Birkdale Residence)	14.00		14.00			0.50	4.00	6.00	3.50				
674 Dundas Street W (Women's Residence)	18.00		18.00			0.30	2.00	7.50	8.20				
New Shelter Capital Project HSCIS	674.51		674.51	60.45	89.92	101.87	82.57	87.85	88.35	54.44	59.94	27.58	21.55
	2,773.07	1,073.14	1,699.93	60.94	111.24	140.25	195.18	294.45	385.73	353.43	331.48	275.44	317.06