

Exhibition Place (EXH)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
OTHER BUILDING - 74	0.270	0.009	3.2%	0.270	100.0%	Ⓔ	Ⓔ		0.400	0.139
Sub-Total	0.270	0.009	3.2%	0.270	100.0%	-	-		0.400	0.139
PRE-ENGINEERING PROGRAM - 72	0.201	0.005	2.7%	0.201	100.0%	Ⓔ	Ⓔ		0.350	0.155
QUEEN ELIZABETH BUILDING - 73	0.207	0.009	4.2%	0.207	100.0%	Ⓔ	Ⓔ		0.600	0.402
OTHER BUILDING - 74	0.525	0.016	3.0%	0.525	100.0%	Ⓔ	Ⓔ		0.525	0.016
EQUIPMENT - 75	3.317	0.499	15.1%	3.317	100.0%	Ⓔ	Ⓔ		3.950	1.132
ENERCARE CENTRE - 76	5.508	0.081	1.5%	5.508	100.0%	Ⓔ	Ⓔ		5.515	0.087
COLISEUM COMPLEX - 77	1.233	0.055	4.4%	1.233	100.0%	Ⓔ	Ⓔ		7.590	6.412
PARKS PARKING LOTS AND ROADS - 79	1.108	0.119	10.7%	1.108	100.0%	Ⓔ	Ⓔ		1.300	0.311
HORSE PALACE - 80	0.600	0.009	1.6%	0.600	100.0%	Ⓔ	Ⓔ		0.600	0.009
FOOD BUILDING - 81	0.993	0.044	4.4%	0.993	100.0%	Ⓔ	Ⓔ		7.436	6.486
BETTER LIVING CENTRE - 83	0.080	0.021	26.7%	0.080	100.0%	Ⓔ	Ⓔ		0.110	0.051
BEANFIELD CENTRE - 85	1.600	0.024	1.5%	1.600	100.0%	Ⓔ	Ⓔ		1.600	0.024
GENERAL SERVICES BUILDING - 91	0.280	0.003	1.0%	0.280	100.0%	Ⓔ	Ⓔ		0.280	0.003
SPECIAL PROJECTS - 94	0.897	0.825	92.0%	0.897	100.0%	Ⓔ	Ⓓ	#1	1.000	0.928
ELECTRICAL UNDERGROUND HV UTILITIES - 96	5.216	1.117	21.4%	5.216	100.0%	Ⓔ	Ⓔ		6.300	2.201
Sub-Total	21.766	2.827	13.0%	21.766	100.0%	-	-		37.156	18.217
OTHER BUILDING - 74	0.200	0.084	41.9%	0.200	100.0%	Ⓔ	Ⓔ		0.200	0.084
COLISEUM COMPLEX - 77	0.250	0.003	1.1%	0.250	100.0%	Ⓔ	Ⓔ		0.250	0.003
PARKS PARKING LOTS AND ROADS - 79	1.385	0.322	23.3%	1.385	100.0%	Ⓔ	Ⓔ		1.585	0.522
BMO FIELD - 93	16.834	0.830	4.9%	16.834	100.0%	Ⓔ	Ⓔ		19.327	3.323
Sub-Total	18.669	1.239	6.6%	18.669	100.0%	-	-		21.362	3.932
Total	40.705	4.075	10.0%	40.705	100.0%				58.918	22.288

On Time	On Budget
On/Ahead of Schedule	Ⓔ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓕ Between 50% and 70%
Significant Delay > 6 months	Ⓓ < 50% or >100% of Approved Cash Flow

Note # 1:

Revitalization of Centennial Square (\$0.896 million) State of Good Repair project. The accepted bid (total 3 bids received in response to the tender) for Centennial Square Installation of Indigenous Feature Wall exceeds the original approved budget for this project due to price escalation of construction materials and labour as well as higher inflation. Consultant has also reviewed bid price and confirmed price escalations in other jurisdictions (GTHA). Consultant has recommended to proceed with an award to the lowest compliant bidder. Project funding adjustment request of extra \$2.136 million from within Exhibition Place Capital Program to cover the cost escalation.

TO Live (HUM)

Chart 1
2024 Approved Budget by Category (\$Million) \$20.98M

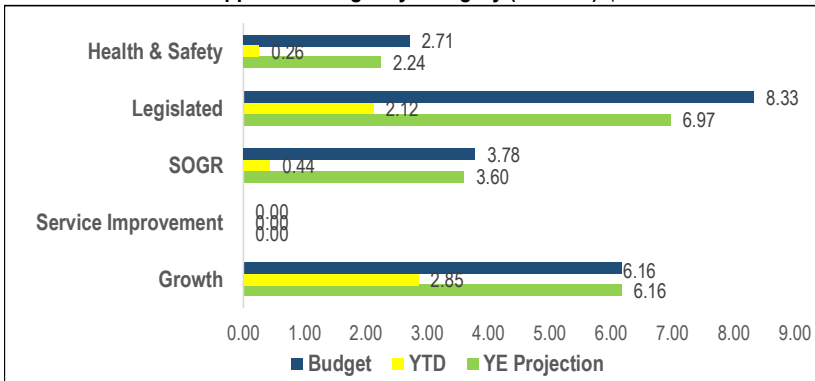


Table 1
2024 Active Projects by Category

Health & Safety	4
Legislated	4
SOGR	16
Service Improvement	
Growth	1
Total # of Projects	25

Chart 2
Project Status - 25

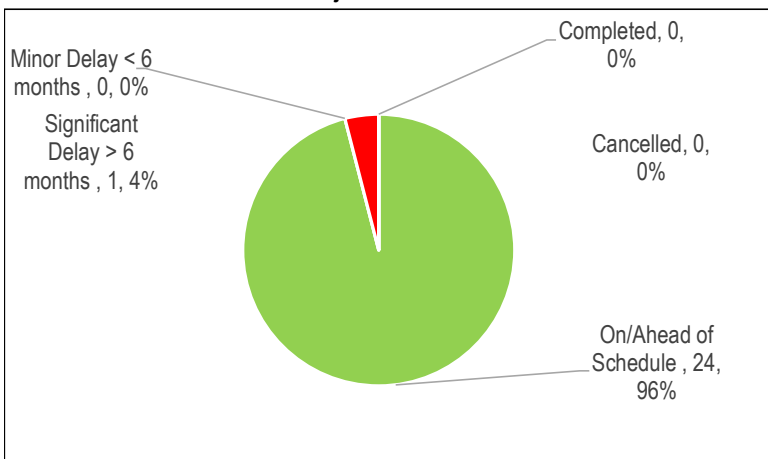


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
20.83		0.15		

Key Discussion Points: (Please provide reason for delay)

- TO Live spent \$5.675 million or 27% YTD and is projecting to spend \$18.972 million or 90.4% of its 2024 Capital Budget by the end of 2024. Projected underspending of \$2.012 million is mainly attributed to procurement issues and multi-year projects:
 - Meridian Hall – AODA Projects
 - Meridian Hall - Site Work
 - Meridian Hall - Net Zero Carbon Initiatives
 - Meridian Hall - Theatre Lighting
 - Meridian Arts Centre - AODA Projects
 - Meridian Arts Centre - Net Zero Carbon Initiatives

TO Live (HUM)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Meridian Hall - Door Replacement Phase 2	0.575	0.009	1.5%	0.574	99.9%	G	G		1.738	1.172
Meridian Hall - Exterior Lighting Systems	0.200	0.000	0.0%	0.160	80.1%	G	G		0.205	0.005
Meridian Hall - Site Work	1.915	0.249	13.0%	1.491	77.9%	G	G		2.447	0.781
Meridian Hall - Fall Arrest System	0.018	0.003	14.1%	0.018	100.0%	G	G		0.162	0.146
Sub-Total	2.708	0.260	9.6%	2.243	82.8%	-	-		4.552	2.104
Meridian Hall - AODA Projects	2.981	0.460	15.4%	2.290	76.8%	G	G		18.956	8.700
Meridian Hall - Net Zero Carbon Initiatives	0.200	0.005	2.3%	0.075	37.5%	R	G		2.500	0.005
Meridian Arts Centre - AODA Projects	4.948	1.654	33.4%	4.526	91.5%	G	G		23.396	12.203
Meridian Arts Centre - Net Zero Carbon Initiatives	0.200	0.005	2.3%	0.075	37.5%	R	G		4.831	0.005
Sub-Total	8.328	2.123	25.5%	6.966	83.6%	-	-		49.683	20.912
Meridian Hall - Building Envelope	0.194	0.000	0.0%	0.160	82.7%	G	G		0.220	0.026
Meridian Hall - PSVC System	0.021	0.005	22.3%	0.021	100.0%	G	G		0.626	0.610
Meridian Hall - Rigging & Drapery Systems	0.330	0.037	11.3%	0.329	99.8%	G	G		0.563	0.271
Meridian Hall - Theatre Lighting	0.150	0.002	1.3%	0.065	43.3%	R	R	#1	0.150	0.002
Meridian Hall - Audio System	0.004	0.000	0.0%	0.004	100.0%	G	G		0.088	0.000
Meridian Hall - Sprinkler Expansion	0.100	0.013	13.1%	0.100	100.0%	G	G		2.438	0.013
Meridian Hall - BCA	0.085	0.000	0.0%	0.085	100.0%	G	G		0.175	0.000
St. Lawrence Centre for the Arts - SOGR Projects	0.249	0.059	23.7%	0.220	88.2%	G	G		1.429	0.939
Meridian Arts Centre - SOGR Projects	0.139	0.005	3.3%	0.137	98.8%	G	G		5.425	5.291
Meridian Arts Centre - Chillers and Cooling Tower Replacement	0.075	0.073	96.4%	0.075	100.0%	G	G		2.439	2.436
Meridian Arts Centre - Roof Replacement (PVC)	0.048	0.024	50.5%	0.048	100.0%	G	G		2.286	2.262
Meridian Arts Centre - Technical Theatre Improvements	0.596	0.168	28.2%	0.591	99.2%	G	G		1.600	1.172
Meridian Arts Centre - Rigging Replacement	1.187	0.041	3.4%	1.157	97.5%	G	G		1.619	0.059
Meridian Arts Centre - Exterior Repairs	0.012	0.001	5.6%	0.012	100.0%	G	G		0.376	0.365
Meridian Arts Centre - Hydro Vault Repairs	0.094	0.001	0.5%	0.094	100.0%	G	G		0.396	0.303
Meridian Arts Centre - Life Safety Systems	0.500	0.010	2.0%	0.500	100.0%	G	G		0.500	0.010
Sub-Total	3.783	0.437	11.6%	3.598	95.1%	-	-		20.330	13.758

TO Live (HUM)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
St Lawrence Centre for the Arts - Redevelopment Planning	6.165	2.855	46.3%	6.165	100.0%	ⓐ	ⓐ		11.476	6.475
Sub-Total	6.165	2.855	46.3%	6.165	100.0%	-	-		11.476	6.475
Total	20.984	5.675	27.0%	18.972	90.4%				86.041	43.250

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Note # 1:

The *Meridian Hall - Theatre Lighting* project is delayed due to procurement issues. It is expected to be 100% complete by 2025.

Toronto & Region Conservation Authority (TRC)

Chart 1
2023 Approved Budget by Category (\$Million) \$22.54M

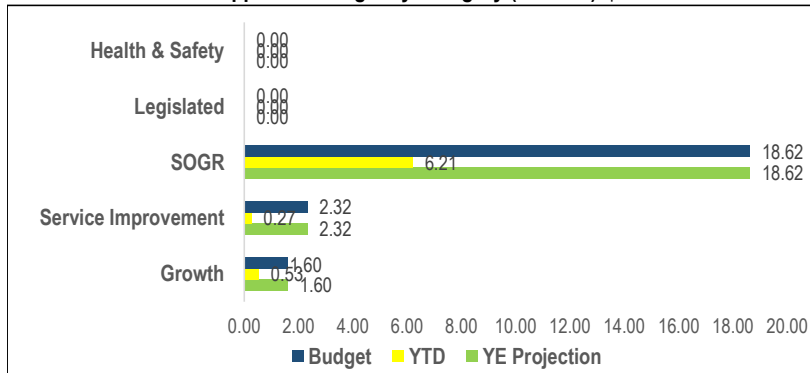


Table 1
2023 Active Projects by Category

Health & Safety	
Legislated	
SOGR	19
Service Improvement	2
Growth	1
Total # of Projects	22

Chart 2
Project Status - 22

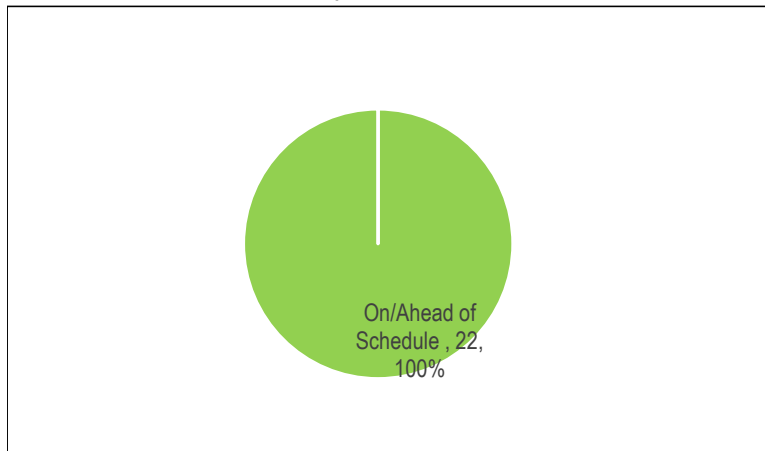


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.54				

Key Discussion Points:

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "*Toronto and Region Conservation Authority Long Term Accommodation Project*" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)
- *Scarborough Bluffs West Individual Environmental Assessment (EA)* is moving on time through Q1. First round of public consultation complete, with second and final round underway for Terms of Reference phase. All technical studies complete and draft Terms of Reference prepared and reviewed by TAC. Preparation for circulation of draft ToR on track for late June/early July. On track for formal submission in the Fall, with an estimated EA start of Winter 2025

Toronto & Region Conservation Authority (TRC)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
GREENSPACE LAND ACQUISIT	0.064	0.021	33.3%	0.064	100.0%	ⓐ	ⓐ		1.004	0.967
SHORELINE MONITORING & M	0.400	0.133	33.3%	0.400	100.0%	ⓐ	ⓐ		5.150	4.917
EROSION INFRASTRUCTURE M	2.020	0.673	33.3%	2.020	100.0%	ⓐ	ⓐ		16.270	15.092
RETROFIT ACTIVITIES FOR 200	0.371	0.124	33.3%	0.371	100.0%	ⓐ	ⓐ		4.318	4.102
SUSTAINABLE COMMUNITIES 2	0.988	0.329	33.3%	0.988	100.0%	ⓐ	ⓐ		11.001	10.425
WATERSHED MONITORING/TE	0.553	0.184	33.3%	0.553	100.0%	ⓐ	ⓐ		6.529	6.206
REGIONAL WATERSHED MANA	1.532	0.511	33.3%	1.532	100.0%	ⓐ	ⓐ		15.160	14.266
REGENERATION SITES 2008+	0.599	0.200	33.3%	0.599	100.0%	ⓐ	ⓐ		6.547	6.198
WTRFRNT DEV ENVIRONMENT	0.245	0.082	33.3%	0.245	100.0%	ⓐ	ⓐ		3.180	3.037
WTRFRNT DEV KEATING CHAN	0.320	0.107	33.3%	0.320	100.0%	ⓐ	ⓐ		4.160	3.973
WTRFRNT DEV ASHBRIDGES B	0.250	0.083	33.3%	0.250	100.0%	ⓐ	ⓐ		3.450	3.304
TOMMY THOMPSON CELL 2 C	0.050	0.017	33.3%	0.050	100.0%	ⓐ	ⓐ		1.029	1.000
WATERFRONT DEVELOPMENT	0.188	0.063	33.3%	0.188	100.0%	ⓐ	ⓐ		2.770	2.660
TORONTO PLANNING INITIATIV	0.100	0.033	33.3%	0.100	100.0%	ⓐ	ⓐ		0.780	0.722
INFO TECHNOLOGY REPLACEM	0.321	0.107	33.3%	0.321	100.0%	ⓐ	ⓐ		3.504	3.317
LAYER 2 - EXTRA WATERFRON	5.500	1.833	33.3%	5.500	100.0%	ⓐ	ⓐ		22.550	19.342
LAYER 2 - EXTRA FLOODWORK	0.200	0.067	33.3%	0.200	100.0%	ⓐ	ⓐ		2.800	2.683
LAYER 2 - EXTRA EROSION MA	4.900	1.633	33.3%	4.900	100.0%	ⓐ	ⓐ		38.756	35.898
TORONTO WILDLIFE CENTRE -	0.017	0.006	33.3%	0.017	100.0%	ⓐ	ⓐ		2.566	2.557
Sub-Total	18.618	6.206	33.3%	18.618	100.0%	-	-		151.524	140.664
WTRFRNT DEV TOMMY THOMP	0.795	0.265	33.3%	0.795	100.0%	ⓐ	ⓐ		4.610	4.146
SCARBOROUGH BLUFFS WES	1.527	0.000	0.0%	1.527	100.0%	ⓐ	ⓐ		2.912	0.644
Sub-Total	2.322	0.265	11.4%	2.322	100.0%	-	-		7.522	4.790
LONG TERM ACCOMMODATION	1.603	0.534	33.3%	1.603	100.0%	ⓐ	ⓐ		38.617	9.347
Sub-Total	1.603	0.534	33.3%	1.603	100.0%	-	-		38.617	9.347
Total	22.543	7.005	31.1%	22.543	100.0%				197.664	154.801

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Toronto Police Service (POL)

Chart 1
2024 Approved Budget by Category (\$Million) \$113.26M

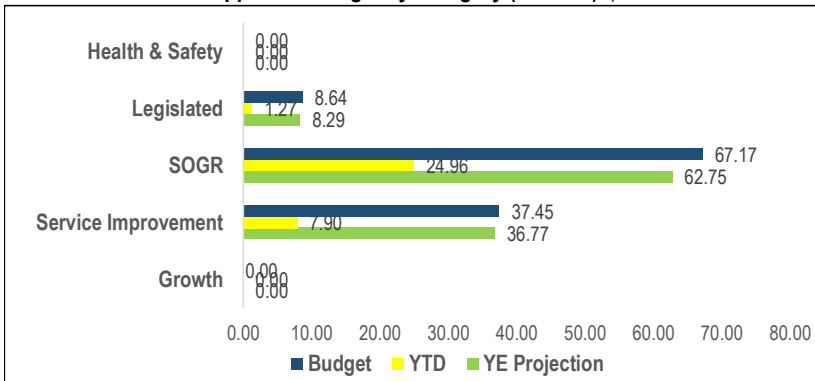


Table 1
2024 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	20
Service Improvement	11
Growth	
Total # of Projects	33

Chart 2
Project Status - 33

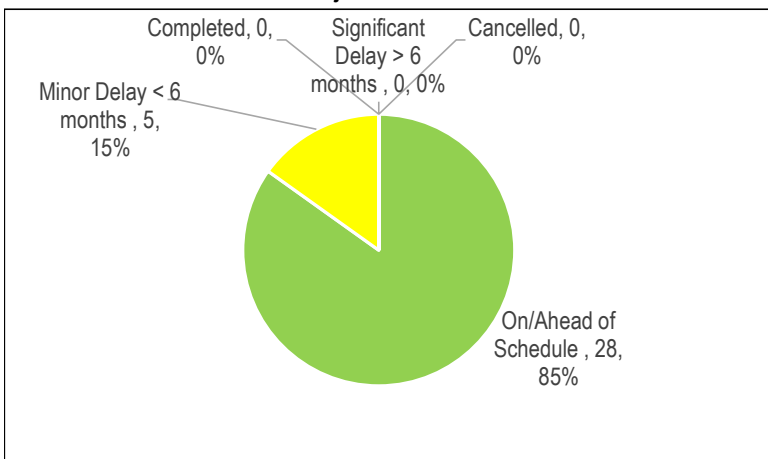


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		2
Total # of Projects		2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
107.95	5.31			

Reasons for "Other*" Projects Delay:

- Long Term Facility Plan - 54/55 Amalgamation - Project temporarily on hold while alternative options are being evaluated.
- Wireless Parking System- Project on hold due to vendor issues.

Toronto Police Service (POL)

Key Discussion Points:

Toronto Police Service is projecting 2024 year-end spend of \$107.802 million, or 95.2% of its 2024 Approved Capital Budget of \$113.262 million.

Projected underspending is mainly attributed to the following key projects:

Facility Projects

- *Long Term Facility Plan - 54/55 Amalgamation; New Build* - The cost of construction has increased considerably due to the increased labour and materials costs, as well as other factors such as the high cost of constructing a very deep, waterproof underground parking structure in a location with a high water table. The project was put on hold since 2022 to allow staff to evaluate alternative options so that the Command could make an informed decision on how to proceed in a fiscally responsible way that meets operational requirements. The project remains on hold as staff continues to work with City's Corporate Real Estate Management division on viable options. The possible options will be reported by Q3 2024.

Lifecycle and Replacement of Equipment Projects

- *Wireless Parking System* - Enhancements to handheld devices and vehicle relocation alert systems on hold due to vendor issues. Currently new technology is being explored and further information will be known once the RFI/RFP process is complete.
- *State of Good Repair* - Internal resource constraints is affecting the spending rate. However, a new resource will be hired to work on SOGR backlog.

Toronto Police Service (POL)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Next Generation (N.G.) 9-1-1	6.795	1.267	18.6%	6.795	100.0%	Ⓞ	Ⓞ		16.251	8.823
Relocation of Wellness Services	1.850	0.001	0.0%	1.492	80.6%	Ⓞ	Ⓞ		2.100	0.251
Sub-Total	8.645	1.267	14.7%	8.287	95.9%	-	-		18.351	9.073
State of Good Repair										
State-of-Good-Repair - Police	7.441	1.234	16.6%	5.941	79.8%	Ⓞ	Ⓞ		on-going	on-going
Radio Replacement	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓞ		75.921	38.046
Automated Fingerprint Identification System (A.F.I.S.) Replacement	0.870	0.000	0.0%	0.870	100.0%	Ⓞ	Ⓞ		7.874	0.711
Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement	0.798	0.000	0.0%	0.798	100.0%	Ⓞ	Ⓞ		6.550	0.804
Mobile Command Centre	0.727	0.013	1.7%	0.727	100.0%	Ⓞ	Ⓞ		1.735	0.851
Communication Center 9th Floor Furniture Replacement	0.300	0.000	0.0%	0.300	100.0%	Ⓞ	Ⓞ		0.300	0.000
Vehicle Replacement	12.197	2.872	23.5%	11.347	93.0%	Ⓞ	Ⓞ		194.691	106.208
Workstation, Laptop, Printer- Lifecycle plan	1.419	0.022	1.5%	1.419	100.0%	Ⓞ	Ⓞ		86.467	47.724
Infrastructure Lifecycle	29.546	16.444	55.7%	29.546	100.0%	Ⓞ	Ⓞ		225.698	116.632
Mobile Workstations	1.806	0.000	0.0%	1.806	100.0%	Ⓞ	Ⓞ		1.806	0.000
Locker Replacement	0.591	0.000	0.0%	0.341	57.7%	Ⓜ	Ⓞ		9.341	4.130
Furniture Lifecycle Replacement	2.412	0.706	29.3%	2.012	83.4%	Ⓞ	Ⓞ		24.465	14.845
Divisional CCTV Management (D.V.A.M. I & II)	0.590	0.115	19.5%	0.551	93.3%	Ⓞ	Ⓞ		11.817	6.834
Small Equipment Replacement	1.482	0.017	1.1%	1.382	93.3%	Ⓞ	Ⓞ		16.473	7.502
Radar Unit Replacement	0.098	0.000	0.0%	0.098	100.0%	Ⓞ	Ⓞ		1.978	1.171
Wireless Parking System	1.783	0.000	0.0%	0.500	28.0%	Ⓜ	Ⓜ	#1	13.482	3.375
Conducted Energy Weapon	0.761	0.761	100.0%	0.761	100.0%	Ⓞ	Ⓞ		8.808	3.949
Body Worn Camera - Replacement Plan	2.079	2.079	100.0%	2.079	100.0%	Ⓞ	Ⓞ		15.260	5.131
Connected Officer LR	1.286	0.693	53.9%	1.286	100.0%	Ⓞ	Ⓞ		16.779	1.721
Hydrogen Fuel Cells	0.885	0.000	0.0%	0.885	100.0%	Ⓞ	Ⓞ		8.000	1.815
Sub-Total	67.172	24.956	37.2%	62.750	93.4%	-	-		727.445	361.448
Service Improvements										
Long Term Facility Plan - 54/55 Amalgamation; New Build	0.614	0.000	0.0%	0.160	26.1%	Ⓜ	Ⓜ	#2	100.000	0.839
Long Term Facility Plan - 41 Division; New Build	19.000	7.067	37.2%	19.000	100.0%	Ⓞ	Ⓞ		85.575	37.615
Information Technology Storage Growth	2.006	0.000	0.0%	2.006	100.0%	Ⓞ	Ⓞ		5.500	0.461
New Records Management System (RMS)	9.000	0.456	5.1%	9.000	100.0%	Ⓞ	Ⓞ		30.598	1.148
Transforming Corporate Support (HRMS, TRMS)	0.329	0.000	0.0%	0.329	100.0%	Ⓞ	Ⓞ		8.435	7.199
ANCOE (Global Search)	0.155	0.000	0.0%	0.155	100.0%	Ⓞ	Ⓞ		12.528	12.371
Body Worn Camera - Phase II	0.476	0.003	0.6%	0.250	52.5%	Ⓜ	Ⓞ		5.887	5.382
Long Term Facility Plan - Consulting	0.315	-0.112	-35.6%	0.315	100.0%	Ⓞ	Ⓞ		0.500	0.451
Property & Evidence Warehouse Racking	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		1.030	0.000
Vehicle and Equipment for Additional Capacity	4.900	0.484	9.9%	4.900	100.0%	Ⓞ	Ⓞ		7.365	0.484
FIFA Requirement - Motorcycles	0.600	0.000	0.0%	0.600	100.0%	Ⓞ	Ⓞ		0.600	0.000
Sub-Total	37.445	7.898	21.1%	36.765	98.2%	-	-		258.018	65.951
Total	113.262	34.121	30.1%	107.802	95.2%				1,003.814	436.472
<div> <div>On Time</div> <div>On Budget</div> <div>On/Ahead of Schedule</div> <div>Minor Delay < 6 months</div> <div>Significant Delay > 6 months</div> <div>>70% of Approved Cash Flow</div> <div>Between 50% and 70%</div> <div>< 50% or >100% of Approved Cash Flow</div> </div>										

Note # 1: Wireless Parking System

Enhancements to the handheld and vehicle relocation alert on hold due to vendor issues. Currently new technology is explored and further information will be known once the RFI/RFP process is

Note # 2: Long Term Facility Plan - 54/55 Amalgamation; New Build

Project on hold while alternative options are being evaluated. The possible options will be reported by Q3 2024.

Chart 1
2024 Approved Budget by Category (\$6.38)

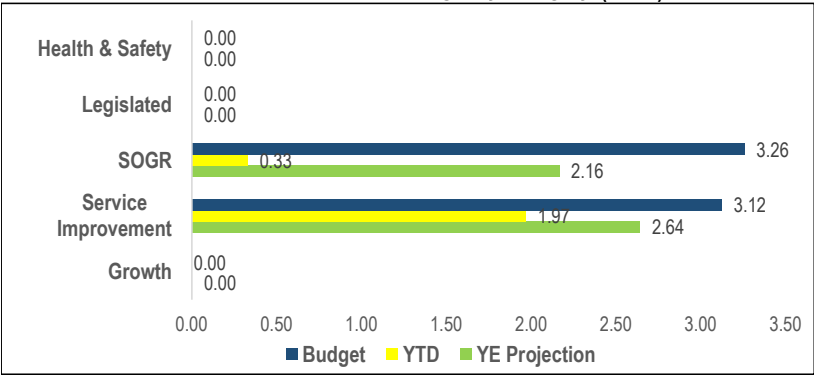


Table 1
2024 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	6
Growth	
Total # of Projects	8

Chart 2
Project Status - 8

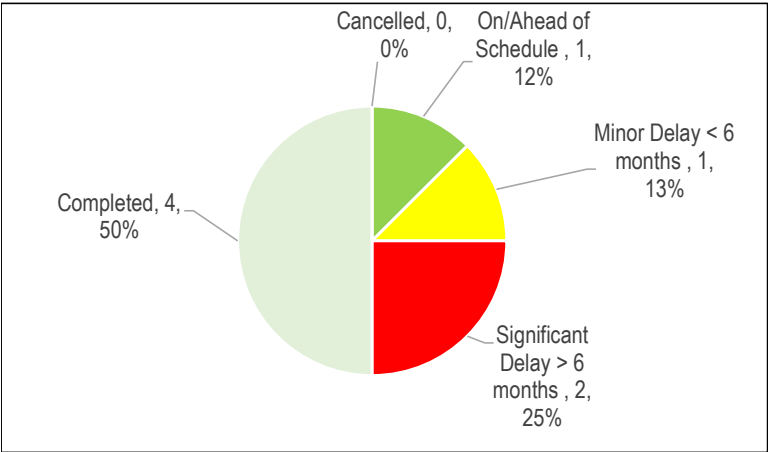


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other		
Total # of Projects	2	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.84	0.91	3.26	1.37	

Toronto Public Health (TPH)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Inspection Management Implementation	2.890	0.276	9.5%	1.900	65.7%	Y	R	#1	7.122	2.748
TCHIS Map-Us Upgrade	0.366	0.052	14.2%	0.264	72.1%	G	R	#1	0.503	0.189
Sub-Total	3.257	0.328	10.1%	2.164	66.5%	-	-		7.625	2.937
Service Improvements										
Electronic Medical Record - Phase 3	0.400	0.393	98.4%	0.393	98.4%	G	G		2.655	2.649
Ontario Seniors Dental Care Program (OSDCP)										
Alton/Midland Location	0.836	0.435	52.0%	0.624	74.6%	G	G		0.860	0.459
160 Borough Drive	0.066	0.000	0.0%	0.000	0.0%	G	G		0.556	0.489
95 Lavinia Ave	0.272	0.268	98.4%	0.252	92.6%	G	G		0.460	0.456
Dental Clinic Update 791 Queen E - Sr. Dental	0.914	0.397	43.5%	0.898	98.3%	G	Y	#2	0.988	0.472
New Dental Clinic - East Toronto Health Partners	0.635	0.473	74.5%	0.473	74.5%	G	G		0.829	0.667
Sub-Total	3.123	1.967	63.0%	2.641	84.6%	-	-		6.348	5.193
Total	6.379	2.294		4.805					13.973	8.129

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
Between 50% and 70%
< 50% or > 100% of Approved Cash Flow

Note # 1:

Projected year-end underspend reflects continuous delay in hiring the required human resources to deliver the projects.

Note # 2:

Project experienced minor delay due to the contractor delivering incorrect materials. Project is expected to be completed by May 2024.

Toronto Public Library (LIB)

Chart 1
2024 Approved Budget by Category (\$Million) \$33M

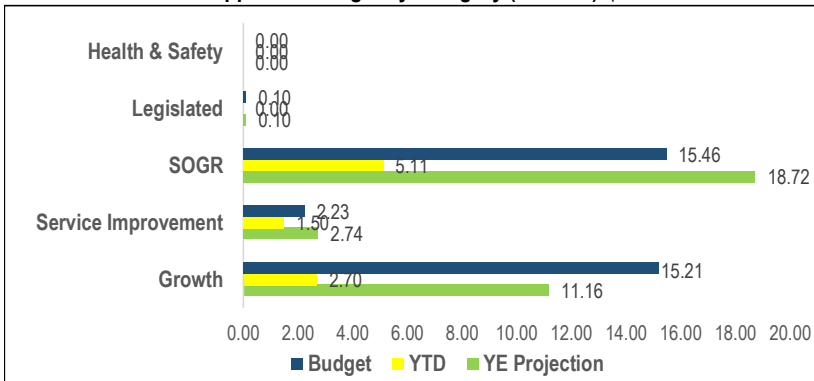


Table 1
2024 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	6
Service Improvement	1
Growth	10
Total # of Projects	18

Chart 2
Project Status - 18

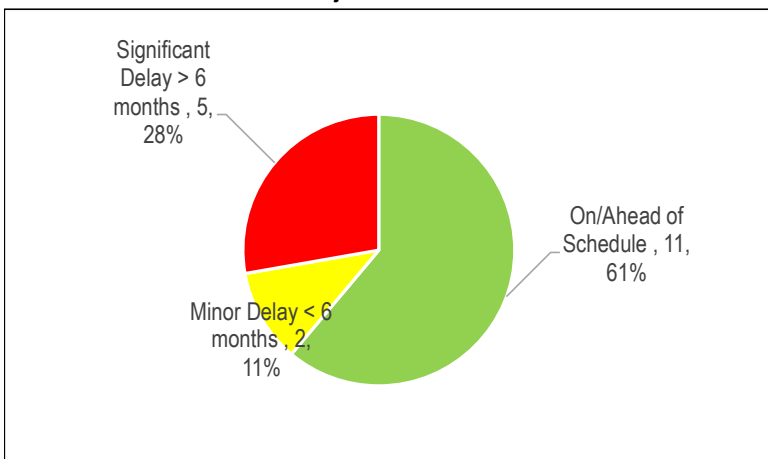


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	2	
Co-ordination with Other Projects		
Community Consultation	1	
Other*	2	2
Total # of Projects	5	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
24.77	1.08	7.15		

Reasons for "Other*" Projects Delay:

- *Richview Building Elements (SOGR)* - Phase 2 is deferred to 2025 as it requires City approval (permit to discharge water).
- *Yorkville Renovation - Design* - Project is in planning phase.
- *Lillian H. Smith Renovation - Design* - Project is in planning phase.
- *Toronto Reference Library Renovation* - Design-specification requirements for the Building Envelope and Re-Imagine projects are in the planning stage. Construction is anticipated to start in 2025.

Toronto Public Library (LIB)

Key Discussion Points :

- Toronto Public Library is projecting 2024 year-end spend of \$32.720 million, or 99.2% of its 2024 Approved Capital Budget of \$32.999 million. Cash flow spending for *Multi-Branch Renovation Program* and *Service and Digital Modernization* projects are projected to be ahead of schedule. In-year budget adjustments to accelerate 2025 cash flows for the two projects will be requested later in the year.
- Few projects are projected to be underspent for 2024:
 - *Dawes Road Reconstruction & Expansion* and *Pleasant View Library Renovation & Expansion* - Construction is expected to start in October due to delays in obtaining site plan approvals.
 - *Toronto Reference Library Renovation* - Design-specification requirements are currently in the planning stage and construction is expected to start in 2025.
 - *Richview Building Elements (SOG)* - Phase 1 (waterproofing) of the project is projected to be completed in 2024. Phase 2 is deferred to 2025 as it requires further approvals (permit to discharge water).

Toronto Public Library (LIB)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Multi-Branch Minor Reno Prog (Accessibility)	0.100	0.000	0.0%	0.100	100.0%	Ⓔ	Ⓔ		3.000	0.000
Sub-Total	0.100	0.000	0.0%	0.100	100.0%	-	-		3.000	0.000
Multi-Branch Minor Reno Prog	5.287	4.284	81.0%	11.921	225.5%	Ⓔ	Ⓔ	#1	24.056	4.284
Northern District Exterior	1.343	0.049	3.6%	1.343	100.0%	Ⓔ	Ⓔ		3.505	2.211
Richview Building Elements (SOG)	0.978	0.008	0.8%	0.499	51.0%	Ⓔ	Ⓔ	#2	3.546	0.341
Technology Asset Management Prog	4.750	0.621	13.1%	4.600	96.8%	Ⓔ	Ⓔ		8.748	0.621
Toronto Reference Library Renovation	3.002	0.150	5.0%	0.357	11.9%	Ⓔ	Ⓔ	#3	17.000	0.150
Yorkville Renovation - Design	0.100	0.000	0.0%	0.000	0.0%	Ⓔ	Ⓔ	#4	0.597	0.000
Sub-Total	15.460	5.112	33.1%	18.720	121.1%	-	-		57.452	7.607
Service and Digital Modernization	2.233	1.495	67.0%	2.736	122.5%	Ⓔ	Ⓔ	#5	11.688	1.495
Sub-Total	2.233	1.495	67.0%	2.736	122.5%	-	-		11.688	1.495
Bridlewood Branch Relocation	2.795	1.683	60.2%	2.795	100.0%	Ⓔ	Ⓔ		9.787	8.674
Centennial Renovation & Expansion - Construction	3.110	0.107	3.4%	2.199	70.7%	Ⓔ	Ⓔ	#6	21.744	1.952
Dawes Road Reconstruction & Expansion	1.946	0.008	0.4%	0.622	32.0%	Ⓔ	Ⓔ	#7	37.757	7.636
Digital Experiences	1.216	0.040	3.3%	1.207	99.3%	Ⓔ	Ⓔ		3.715	0.040
Ethennonhawahstihnen' Library - Bayview Library Relocation	0.317	0.013	4.0%	0.317	100.0%	Ⓔ	Ⓔ		15.957	15.653
Etobicoke New Construction - Construction	1.736	0.829	47.7%	1.736	100.0%	Ⓔ	Ⓔ		33.687	0.829
Lillian H. Smith Renovation - Design	0.045	0.000	0.0%	0.000	0.0%	Ⓔ	Ⓔ	#8	3.000	0.155
Perth Dupont Relocation - Construction	1.879	0.001	0.1%	1.879	100.0%	Ⓔ	Ⓔ		5.918	1.470
Pleasant View Library Renovation & Expansion - Construction	2.081	0.020	0.9%	0.409	19.6%	Ⓔ	Ⓔ	#9	4.189	0.020
St. Lawrence Relocation & Expansion - Design	0.080	0.000	0.0%	0.000	0.0%	Ⓔ	Ⓔ	#10	1.932	0.100
Sub-Total	15.205	2.700	17.8%	11.165	73.4%	-	-		137.687	36.528
Total	32.999	9.307	28.2%	32.720	99.2%				209.826	45.630

Note # 1: Multi-Branch Minor Reno Prog

Cash flow spending is projected to be ahead of schedule. An in-year adjustment request to accelerate cash flows from 2025 will be made later in the year.

Note # 2: Richview Building Elements (SOG)

Phase 1 (waterproofing system) will be done in 2024. Phase 2 deferred to 2025 as it requires city approval (permit to discharge the water).

Note # 3: Toronto Reference Library Renovation

Design-specification requirements for the Building Envelope and Re-Imagine projects are in the planning stage. Construction is anticipated to start in 2025.

Note # 4: Yorkville Renovation - Design

Project is still in the planning phase.

Note # 5: Service and Digital Modernization

Cash flow spending is projected to be ahead of schedule. An in-year adjustment request to accelerate cash flows from 2025 will be made later in the year

Note # 6: Centennial Renovation & Expansion - Construction

Demolition permit received recently. Construction is anticipated to start in July.

Note # 7: Dawes Road Reconstruction & Expansion

Awaiting site plan approval. Construction is anticipated to start in October.

Note # 8: Lillian H. Smith Renovation - Design

Project is still in the planning phase.

Note # 9: Pleasant View Library Renovation & Expansion - Construction

Awaiting site plan approval. Construction is anticipated to start in October.

Note # 10: St. Lawrence Relocation & Expansion - Design

TPL is continuing to work with the City Councillor and CreateTO.

Toronto Transit Commission (TTC)

Chart 1
2024 Approved Budget by Category (\$Million) \$1360.74M

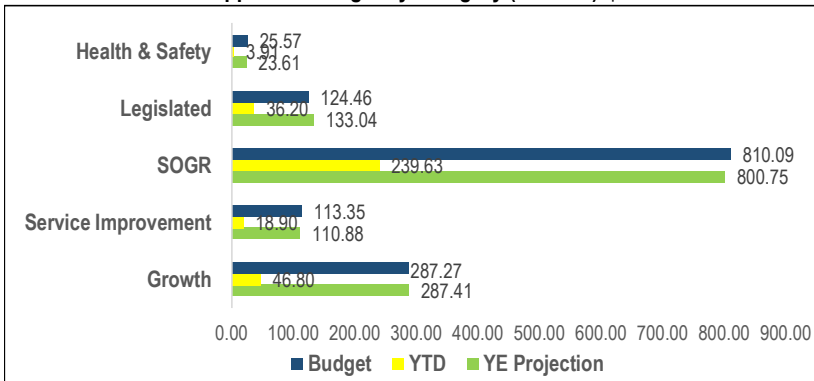


Table 1
2024 Active Projects by Category

Health & Safety	10
Legislated	8
SOGR	38
Service Improvement	19
Growth	11
Total # of Projects	86

Chart 2
Project Status - 86

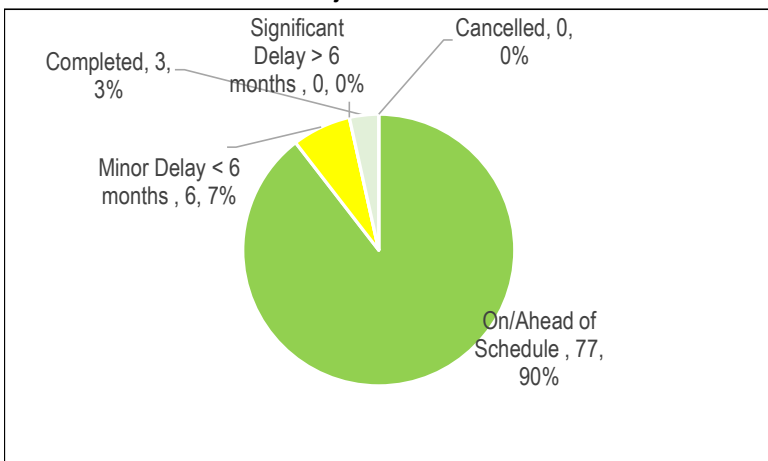


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		2
Procurement Issues		1
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		1
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,250.86	109.89		0.00	

Key Discussion Points: (Please provide reason for delay)

- As at April 30, 2024, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$345.4 million, representing 25.4% of its adjusted 2024 Capital Budget of \$1.361 billion. The 2024 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting a 99.6% spending rate or \$1.356 billion at year end, leaving approximately \$5.1 million unspent.
- Comprising of the Base Program and Transit Expansion projects, the Base Program incurred expenditures of approximately \$343 million during the first four months of 2024, or approximately 26% of the adjusted 2024 Capital Budget of \$1.304 billion. The Base Program is projecting to spend approximately 99.6% or \$1.299 billion by year-end.
- The Transit Expansion projects incurred expenditures of approximately \$2.5 million or 4% of the adjusted 2024 Capital Budget of \$56.3 million and spending is projected to be approximately \$56.3 million or 100% by year-end.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Power Dist. H&S	0.097	0.034	34.8%	0.097	100.1%	Ⓔ	Ⓔ	#1	1.262	0.976
Finishes-H&S	1.330	0.229	17.2%	1.330	100.0%	Ⓔ	Ⓔ		7.057	4.586
Equipment-H&S	0.180	0.000	0.0%	0.000	0.0%	Ⓓ	Ⓕ		0.180	0.000
Fire Ventilation Upgrades & Second Exits - H&S	18.303	2.680	14.6%	18.304	100.0%	Ⓔ	Ⓔ		178.612	36.865
Streetcar Overhaul - H&S	0.271	0.065	23.8%	0.271	99.7%	Ⓔ	Ⓔ	#4	17.220	1.216
Subway Car Overhaul - H&S	0.000	0.000		0.000			Ⓔ		0.174	0.174
Computer Equipment And Software - H&S	2.391	0.382	16.0%	1.546	64.7%	Ⓕ	Ⓕ		11.304	4.878
Other Buildings - H&S	0.259	0.227	87.6%	0.344	132.8%	Ⓓ	Ⓔ		100.828	3.772
Bus Overhaul - H&S	0.282	0.000	0.0%	0.282	100.1%	Ⓔ	Ⓔ		2.505	1.825
Safety and Reliability	2.462	0.295	12.0%	1.432	58.2%	Ⓕ	Ⓔ		13.779	2.612
Sub-Total	25.575	3.911	15.3%	23.606	92.3%	-	-		332.921	56.904
Communications-Legislated	0.655	0.190	28.9%	0.655	100.0%	Ⓔ	Ⓔ		21.250	16.045
Equipment-Legislated	1.538	0.467	30.3%	1.774	115.3%	Ⓓ	Ⓔ		62.347	24.528
Streetcar Network-Legislated	0.463	0.046	9.9%	0.463	100.0%	Ⓔ	Ⓔ		54.934	53.045
Easier Access-Phase III	103.698	30.656	29.6%	108.825	104.9%	Ⓓ	Ⓔ		1,169.817	686.630
Subway Car Overhaul - Legislated (AODA)	0.000	0.000		0.000			Ⓔ		8.963	8.964
Subway Asbestos Removal	9.009	2.443	27.1%	9.725	107.9%	Ⓓ	Ⓔ		135.273	96.518
Other Service Planning - Legislated	2.270	0.342	15.1%	2.307	101.6%	Ⓓ	Ⓔ		29.937	16.249
Other Buildings - Legislated	6.828	2.061	30.2%	9.286	136.0%	Ⓓ	Ⓔ		92.850	58.892
Sub-Total	124.463	36.203	29.1%	133.035	106.9%	-	-		1,575.372	960.870
Subway Track - SOGR	33.000	12.785	38.7%	33.000	100.0%	Ⓔ	Ⓔ		368.880	314.801
Surface Track - SOGR	39.513	7.649	19.4%	40.144	101.6%	Ⓓ	Ⓔ		267.351	189.078
Traction Power-Various - SOGR	23.743	7.026	29.6%	23.842	100.4%	Ⓔ	Ⓔ		447.428	401.890
Power Dist. SOGR	7.011	1.583	22.6%	7.339	104.7%	Ⓓ	Ⓔ		243.751	153.580
Communications-SOGR	10.417	3.802	36.5%	11.074	106.3%	Ⓓ	Ⓔ		205.654	160.876
Signal Systems	18.102	5.399	29.8%	18.201	100.5%	Ⓔ	Ⓔ		320.034	219.464
Finishes-SOGR	19.240	2.216	11.5%	20.485	106.5%	Ⓓ	Ⓔ		310.177	241.307
Equipment-SOGR	81.620	6.714	8.2%	81.709	100.1%	Ⓔ	Ⓔ		686.380	476.280
On-Grade Paving Rehabilitation	9.288	2.122	22.8%	10.163	109.4%	Ⓓ	Ⓔ		178.422	142.420
Bridges And Tunnels-Various	43.571	14.689	33.7%	44.440	102.0%	Ⓓ	Ⓔ		575.238	438.760
Fire Ventilation Upgrades & Second Exits - SOGR	4.964	0.359	7.2%	5.366	108.1%	Ⓓ	Ⓔ		390.074	370.037
Purchase of Wheel Trans	17.604	5.591	31.8%	13.804	78.4%	Ⓔ	Ⓕ		90.214	68.592
Purchase Of Subway Cars - SOGR	2.195	0.267	12.2%	2.195	100.0%	Ⓔ	Ⓔ	#2	1,792.891	1,157.792
Streetcar Overhaul - SOGR	36.377	9.040	24.9%	36.376	100.0%	Ⓔ	Ⓔ		77.759	38.940
Subway Car Overhaul - SOGR	31.904	11.931	37.4%	31.209	97.8%	Ⓔ	Ⓔ		694.066	252.200
Automotive Non-Revenue Vehicle Replace - SOGR	8.757	1.281	14.6%	8.758	100.0%	Ⓔ	Ⓔ		46.196	22.527
Rail Non Revenue Vehicle Overhaul	2.152	0.504	23.4%	2.153	100.1%	Ⓔ	Ⓔ		31.247	18.916
Rail Non-Revenue Vehicle Purchase - SOGR	0.482	0.363	75.4%	0.528	109.6%	Ⓓ	Ⓔ		69.601	19.849
Tools And Shop Equipment	10.588	1.051	9.9%	10.512	99.3%	Ⓔ	Ⓔ		56.993	35.978
Revenue & Fare Handling Equipment - SOGR	9.378	0.093	1.0%	9.381	100.0%	Ⓔ	Ⓔ		77.586	57.100
Computer Equipment And Software - SOGR	82.244	9.994	12.2%	66.865	81.3%	Ⓔ	Ⓕ	#3	654.789	387.204
Other Furniture And Office Equipment	0.127	0.000	0.0%	0.127	100.1%	Ⓔ	Ⓔ		4.582	4.165
Other Service Planning - SOGR	1.897	0.916	48.3%	2.432	128.2%	Ⓓ	Ⓔ		30.995	18.295
Transit Shelters & Loops	0.417	0.000	0.0%	0.417	99.9%	Ⓔ	Ⓔ		3.418	2.449
Other Buildings - SOGR	17.504	7.866	44.9%	25.588	146.2%	Ⓓ	Ⓔ		884.310	513.973
Purchase of Buses -SOGR	184.797	96.864	52.4%	184.798	100.0%	Ⓔ	Ⓔ		1,118.880	549.467
Bus Overhaul - SOGR	72.080	17.448	24.2%	69.778	96.8%	Ⓔ	Ⓔ		668.426	576.003
Other Maintenance Equipment	4.120	0.050	1.2%	4.254	103.3%	Ⓓ	Ⓔ		13.584	7.264
Queensway Bus Garage Renovations	0.000	0.000		0.000			Ⓔ		0.000	0.000
Purchase of Streetcars - SOGR	0.442	0.176	39.7%	0.442	100.0%	Ⓔ	Ⓔ		1,109.502	1,107.364
POP Legacy Fare Collection	0.000	0.000		0.000			Ⓔ		3.397	3.397
ATC Resignalling - YUS Line	6.998	3.207	45.8%	7.222	103.2%	Ⓓ	Ⓔ		710.158	676.240

Toronto Transit Commission (TTC)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
ATC Resignalling - Bloor/Danforth Line	10.247	4.288	41.9%	10.247	100.0%	G	G		607.572	19.334
Leslie Barns	0.151	0.035	23.4%	0.194	128.4%	R	G		523.489	516.846
TR Yard And Tail Track Accommodation	0.889	1.441	162.1%	0.889	100.0%	G	G		542.688	435.581
Warehouse Consolidation	0.565	0.245	43.3%	0.406	71.8%	G	G		5.446	4.901
Corporate Initiatives - CLA	3.992	0.595	14.9%	2.697	67.6%	Y	G		22.939	2.413
Sc Scarborough Rapid Transit - Bus Replacement	13.716	2.040	14.9%	13.716	100.0%	G	G		197.933	107.854
Sub-Total	810.090	239.628	29.6%	800.749	98.8%	-	-		14,032.051	9,713.138
Service Improvements										
Subway Track - Service Improvement	0.000	0.000		0.000			G		5.722	5.722
Surface Track - Service Improvement	2.539	1.387	54.6%	3.486	137.3%	R	G		175.733	29.858
Traction Power-Variou - SI	3.008	0.208	6.9%	3.008	100.0%	G	G		8.392	3.593
Power Dist. Service Improvement	0.348	0.111	31.9%	0.348	100.0%	G	G		2.105	1.614
Communications-Service Improvement	0.000	0.000	0.0%	0.000	0.0%	R	G		0.869	0.870
Finishes-Service Improvement	0.313	0.039	12.4%	0.598	191.1%	R	G		5.923	0.924
Equipment-Service Improvement	1.868	0.389	20.8%	1.868	100.0%	G	G		2.500	0.533
Streetcar Overhaul - Service Improvement	0.498	0.025	4.9%	0.498	99.9%	G	G		2.257	0.029
Automotive Non-Revenue Vehicle Replace - Service Imp.	7.129	0.684	9.6%	7.129	100.0%	G	G		30.639	16.343
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.235	0.008	3.3%	0.235	100.0%	G	G		13.499	0.255
Computer Equipment And Software - Service Improvement	7.255	0.499	6.9%	5.373	74.1%	G	Y	#4	22.203	13.371
Other Service Planning - Service Improvement	13.675	0.622	4.5%	13.557	99.1%	G	G		87.118	36.854
Other Buildings - Service Improvement	18.940	2.132	11.3%	17.834	94.2%	G	G		115.876	103.488
Purchase of Buses - Service Improvement	0.215	0.144	66.8%	0.142	66.1%	Y	Y	#5	107.890	107.820
Kipling Station Improvements	0.079	0.007	9.0%	0.000	0.0%	R	G		14.617	14.545
Bicycle Parking At Stations	0.000	0.000		0.000			G		0.945	0.944
Yonge-Bloor Capacity Enhancement	30.436	3.457	11.4%	30.436	100.0%	G	G		1,261.780	83.547
Line 1 Capacity Enhancement	16.185	5.205	32.2%	16.040	99.1%	G	G		948.219	67.930
Line 2 Capacity Enhancement	10.627	3.985	37.5%	10.327	97.2%	G	G		837.238	35.545
Sub-Total	113.349	18.900	16.7%	110.879	97.8%	-	-		3,643.526	523.782
Growth Related										
Bus Rapid Transit-Growth	0.000	0.000		0.000			G		37.170	37.140
Sheppard Subway	0.196	0.000	0.0%	0.197	100.3%	G	G		968.856	965.305
Purchase Of Subway Cars - Growth	0.948	0.106	11.1%	0.948	100.0%	G	G		288.296	4.059
Other Service Planning - Growth	0.625	0.000	0.0%	0.625	100.0%	G	G		1.931	0.586
Other Buildings - Growth	21.543	0.290	1.3%	21.590	100.2%	G	G		359.310	305.111
Purchase of Buses - Growth	0.000	0.000		0.000			G		0.000	0.000
Purchase of Streetcars - Growth	218.593	45.415	20.8%	218.593	100.0%	G	G		516.127	235.684
PRESTO Farecard Implementation	2.443	0.333	13.7%	2.443	100.0%	G	G		79.207	72.184
McNicoll New Bus Garage Facility	0.332	0.218	65.5%	0.405	121.8%	R	G		169.000	164.700
Spadina Subway Extension	42.348	0.396	0.9%	42.348	100.0%	G	G		3,184.171	0.000
Waterfront Transit	0.238	0.040	16.9%	0.259	108.6%	R	G		54.799	24.230
Sub-Total	287.267	46.798	16.3%	287.407	100.0%	-	-		5,658.868	1,808.997
Total	1,360.744	345.440	25.4%	1,355.677	99.6%				25,242.738	13,063.692

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:

Site Conditions

Note # 2:

Procurement Issues

Toronto Transit Commission (TTC)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

- Note # 3:
RFQ/RFP Delayed
- Note # 4:
Insufficient Staff Resources
- Note # 5:
Scope deferral

Toronto Zoo (ZOO)

Chart 1
2024 Approved Budget by Category (\$Million) \$39.38M

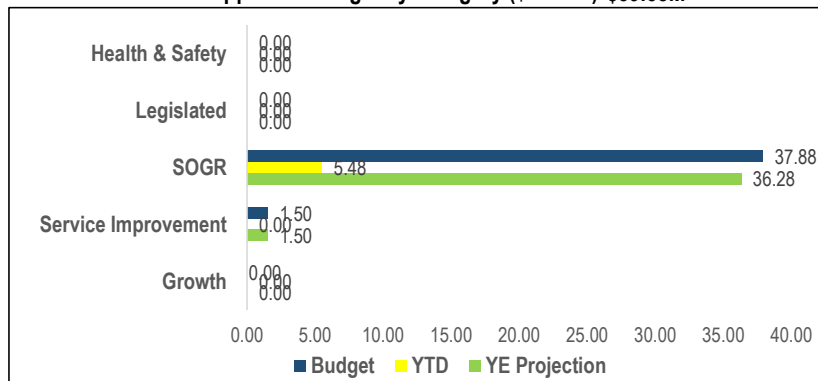


Table 1
2024 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	6
Service Improvement	1
Growth	
Total # of Projects	8

Chart 2
Project Status - 8

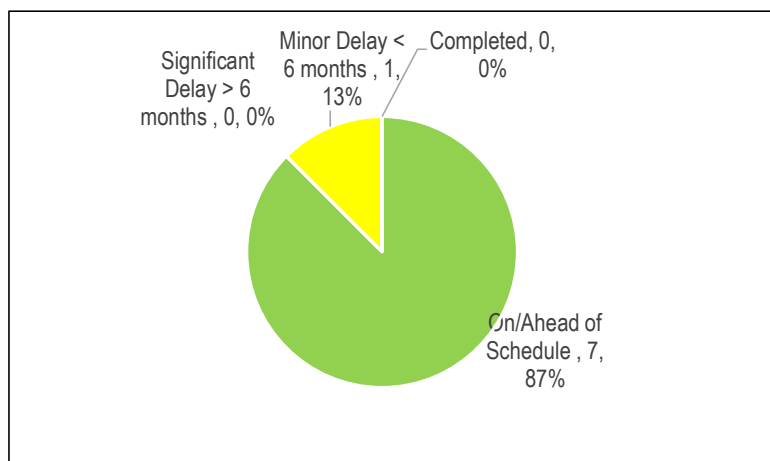


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
37.88	1.50			

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$5.485 million or 13.9% YTD and is projecting to spend \$37.781 million or 95.9% of its 2024 Approved Capital Budget.

Toronto Zoo (ZOO)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Winter Accessibility	0.000	0.000		0.000			Ⓞ		1.327	0.612
Sub-Total	0.000	0.000		0.000		-	-		1.327	0.612
Building & Services Refurbishment	5.400	0.482	8.9%	5.000	92.6%	Ⓞ	Ⓞ		14.210	8.766
Exhibit Refurbishment	3.500	0.265	7.6%	3.500	100.0%	Ⓞ	Ⓞ		6.787	3.025
Grounds and Visitor Improvement	4.325	1.919	44.4%	4.000	92.5%	Ⓞ	Ⓞ		6.800	6.653
Information Systems	1.212	0.227	18.7%	1.212	100.0%	Ⓞ	Ⓞ		5.350	4.365
Welcome Area - Design	0.570	0.159	27.9%	0.570	100.0%	Ⓞ	Ⓞ		1.888	1.478
Welcome Area - Phase A Construction	22.874	2.433	10.6%	22.000	96.2%	Ⓞ	Ⓞ		64.292	3.501
Sub-Total	37.880	5.485	14.5%	36.281	95.8%	-	-		99.327	27.787
Savanna Indoor Winter Holding & Viewing Design	1.500	0.000	0.0%	1.500	100.0%	Ⓞ	Ⓢ	1	3.700	0.000
Sub-Total	1.500	0.000	0.0%	1.500	100.0%	-	-		3.700	0.000
Total	39.380	5.485	13.9%	37.781	95.9%				104.354	28.399

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
> 70% of Approved Cash Flow
Between 50% and 70%
< 50% or > 100% of Approved Cash Flow

Note # 1:

The *Savanna Indoor Winter Holding & Viewing Design* project is experiencing minor delays due to procurement issues. Work is currently underway.

Yonge-Dundas Square (YDS)

Chart 1

2024 Approved Budget by Category (\$Million) \$0.44M

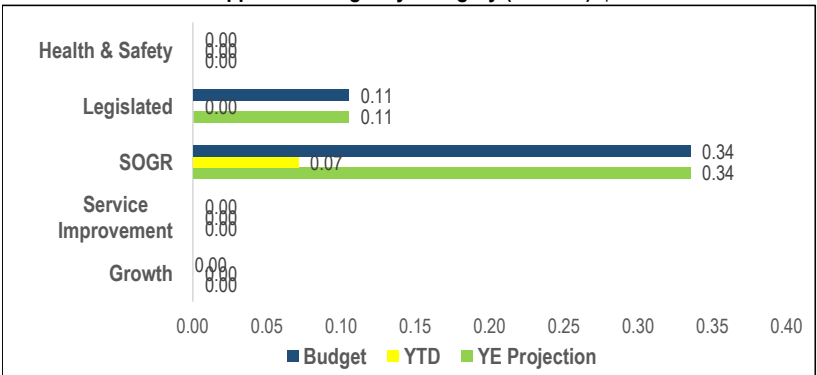


Table 1

2024 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	1
Service Improvement	
Growth	
Total # of Projects	2

Chart 2

Project Status - 2

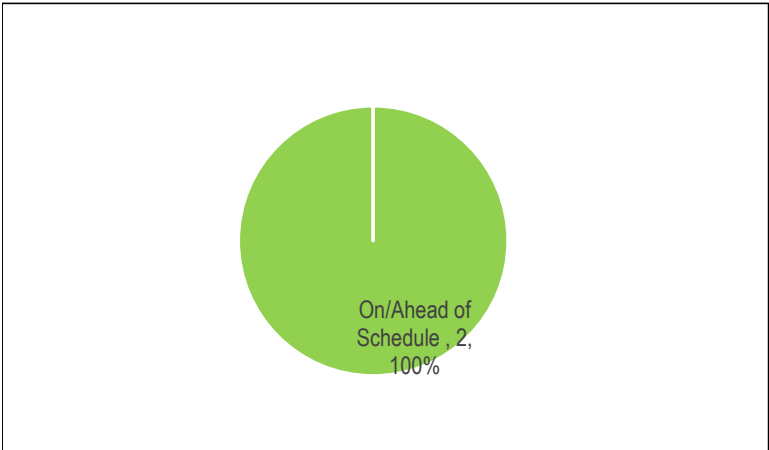


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.44				

Key Discussion Points:

- City Council approved a capital project of \$105,000 for the cost of new signage as a result of Dundas Street renaming process, as part of the 2024 Budget process.
- City Council adopted the new name Sankofa Square selected by the Recognition Review Community Advisory Committee on December 13, 2023 (MM13.29) and as adopted by the Board at its February 2024 Board meeting. YDS will be working with the City in 2024 to determine the

Yonge-Dundas Square (YDS)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated Project Name YONGE DUNDAS SQUARE SIGNAGE	0.105	0.000	0.0%	0.105	100.0%	Ⓢ	Ⓢ		0.105	0.000
Sub-Total	0.105	0.000	0.0%	0.105	100.0%	-	-		0.105	0.000
SOG Project Name YDS SOGR IMMEDIATE REQUIREMENTS	0.335	0.071	21.2%	0.335	100.0%	Ⓢ	Ⓢ		0.540	0.276
Sub-Total	0.335	0.071	21.2%	0.335	100.0%	-	-		0.540	0.276
Total	0.440	0.071	16.1%	0.440	100.0%				0.645	0.276

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

**2024 Capital Spending by Program
Rate Supported Programs**

Program (\$M)	Period	2024 Approved Cash Flow	2024 Expenditure			Alert (Benchmark 70% spending rate)
			Year-To-Date Spending	Year End Projection	Projected % at Year End	
Solid Waste Management Services	4M-2024	88.00	11.23	73.81	83.9%	Ⓞ
Toronto Parking Authority	4M-2024	85.41	3.61	71.33	83.5%	Ⓞ
Toronto Water	4M-2024	1,274.93	157.73	1,098.56	86.2%	Ⓞ
TOTAL	4M-2024	1,448.34	172.57	1,243.70	85.9%	Ⓞ
<div> <div>□ >70%</div> <div>□ between 50% and 70%</div> <div>□ < 50% or > 100%</div> </div>						

For the four months ended April 30, 2024, the capital expenditures for Rate Supported Programs totalled \$1243.7 million of their collective 2024 Approved Capital Budget of \$1448.3 million. 3 programs in this service area have the year-end spending rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with year-end spending rate above 70% are Solid Waste Management Services, Toronto Water and Toronto Parking Authority.

Solid Waste Management (SOL)

Chart 1
2022 Approved Budget by Category (\$M) (\$88.00)

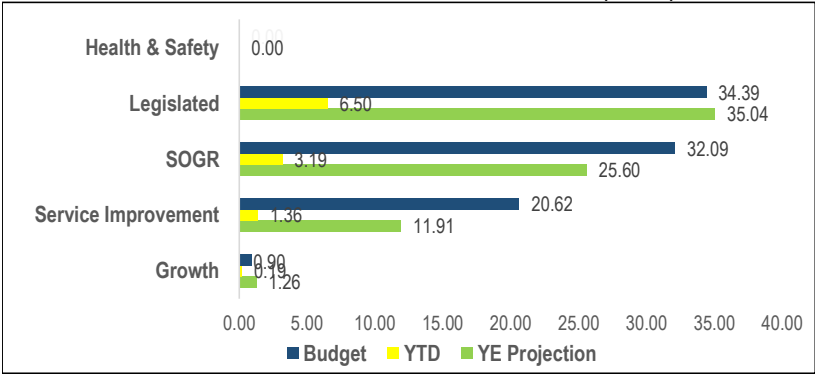


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	7
Service Improvement	11
Growth	2
Total # of Projects	23

Chart 2
Project Status - 23

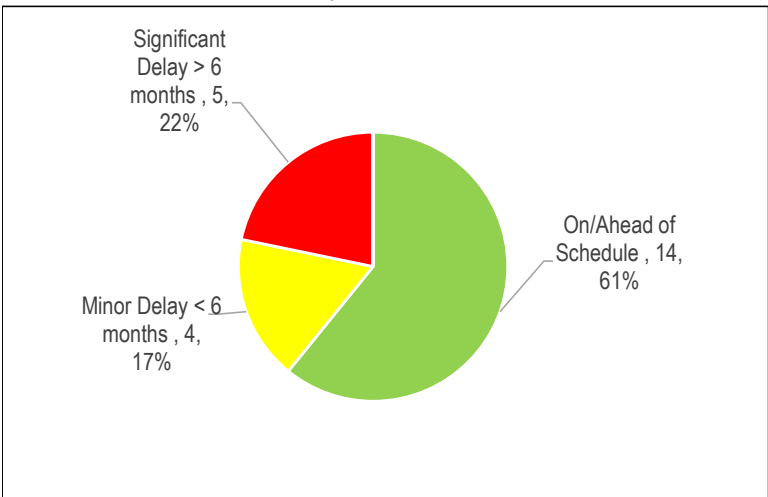


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
COVID-19 Related		
Other*	2	4
Total # of Projects	5	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
65.80	16.26	5.94		

* Reasons for "Other" Projects Delay:

- Other project delays for Dufferin Waste Facility Site Improvement; Renewable Natural Gas & Fleet Technology Enhancements (see Notes 2, 3 & 4 on "Projects by Category")
- Other project delays for Collection Yard Asset Management -
 - The Bermondsey Yard work is delayed less than six months. The BTY Lighting and Panel Renewal-C, BTY HVAC & Plumbing Renewal - 2023, BTY Wash Bay Equipment Upgrade and BTY Building & Site Elements Rehab projects are delayed due to staff resource and procurement issues. Spending will be reviewed in Q2 to determine if a budget adjustment is required
 - Yonge Yard work is delayed greater than six months. Overall projects at Yonge Yard are delayed due to staff resource issues. Spending will be reviewed in Q2 to determine if a budget adjustment is required..

Solid Waste Management (SOL)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	22.617	3.543	15.7%	25.881	114.4%	Ⓜ	Ⓢ	#1	510.137	156.690
Perpetual Care of Landfills	10.530	2.761	26.2%	8.379	79.6%	Ⓢ	Ⓢ		131.996	63.757
Landfill Capacity Development	1.241	0.195	15.7%	0.781	62.9%	Ⓢ	Ⓢ		7.045	0.558
Sub-Total	34.388	6.499	18.9%	35.040	101.9%	-	-		649.178	221.004
State of Good Repair										
Collection Yard Asset Management	1.440	1.410	97.9%	3.883	269.7%	Ⓜ	Ⓢ	#1	49.615	8.954
Transfer Station Asset Management	21.114	1.553	7.4%	16.072	76.1%	Ⓢ	Ⓢ		367.157	88.186
Diversion Facilities Asset Management	0.012	0.000	0.0%	0.049	400.0%	Ⓜ	Ⓜ	#1	3.415	2.750
Organics Processing Facility Asset Management	3.438	0.223	6.5%	4.769	138.7%	Ⓜ	Ⓢ	#1	49.635	4.907
Dufferin Waste Facility Site Improvement	4.212	0.000	0.0%	0.660	15.7%	Ⓜ	Ⓢ	#2	61.529	1.321
Renewable Natural Gas	0.520	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#3	0.865	0.000
New Fleet	1.358	0.000	0.0%	0.170	12.5%	Ⓜ	Ⓜ		3.877	0.751
Sub-Total	32.093	3.186	9.9%	25.604	79.8%	-	-		536.093	106.869
Service Improvements										
CNG Refuel Station Installation	0.000	0.000		0.000			Ⓢ		1.071	1.058
Diversion Systems	3.744	0.414	11.1%	3.159	84.4%	Ⓢ	Ⓢ		249.392	55.917
Landfill Gas Utilization	0.000	0.004		0.019			Ⓢ		0.000	0.493
Construction of Biogas Utilization at Disco & Dufferin	0.047	0.008	16.7%	0.045	95.2%	Ⓢ	Ⓢ		3.255	3.160
Long Term Waste Management Strategy	7.647	0.520	6.8%	4.198	54.9%	Ⓢ	Ⓢ		51.404	27.581
SWM IT Application Initiatives	3.162	0.321	10.1%	2.621	82.9%	Ⓢ	Ⓢ		41.356	9.429
IT Corporate Initiatives	2.786	0.050	1.8%	0.600	21.5%	Ⓜ	Ⓜ		11.730	8.147
Two-Way Radio Replacement	0.050	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓢ		0.731	0.631
Fleet Technology Enhancements	1.261	0.001	0.1%	0.120	9.5%	Ⓜ	Ⓜ	#4	3.810	0.181
SWMS Strategic Initiatives	0.650	0.000	0.0%	0.525	80.8%	Ⓢ	Ⓢ		1.150	0.000
Engineering Planning Studies	1.273	0.039	3.1%	0.620	48.7%	Ⓜ	Ⓢ		10.914	2.267
Sub-Total	20.620	1.356	6.6%	11.907	57.7%	-	-		374.812	108.864
Growth Related										
Dufferin OP Facility	0.013	0.002	19.0%	0.033	254.7%	Ⓜ	Ⓢ	#1	82.355	80.219
Disco OP Facility	0.000	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓢ			
Organics Processing Facility	0.883	0.187	21.2%	1.223	138.6%	Ⓜ	Ⓢ	#1	134.042	1.033
Sub-Total	0.896	0.190	21.2%	1.256	140.2%	-	-		216.396	81.252
Total	87.997	11.230	12.8%	73.807	83.9%				1,776.479	517.989

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Six projects including Green Lane Landfill, Collection Yard Asset Management, Diversion Facilities Asset Management, Organics Processing Facility Asset Management, Dufferin OP Facility, Organics Processing Facility are all projecting higher than planned actuals at Year-end as work progresses. Projected overspending will continue to be reviewed as part of Q2 and it will be determined whether adjustments to Plan will be required by either accelerating Plan from future years or from other concurrent projects.

Note # 2:

Dufferin Waste Facility Site Improvement: Delayed due to a change in the original project scope, Net Zero requirements, approvals of site plan and building permits. AECOM's 75% submission was incomplete and additional geotechnical investigation has been requested by the consultant. Closed landfill methane gas assessment was requested by the site plan application reviewer. One project is in design phase. AECOM requires additional time to address site plan review and building permit comments. Internal coordination delays related to design completion. This has lengthened the engineering timeline and pushed back the start of construction.. Due to these delays construction will only start in 2024 with expected completion in 2030.

Note # 3:

Renewable Natural Gas - Project has yet not started. Remedial efforts will not be undertaken at Keele Valley Landfill until feasibility study is completed. Feasibility study planned for 2024, project feasibility must be confirmed through this process creating delay from the original plan timing.

Note # 4:

Fleet Technology Enhancements - Delay on this project is greater than 6 months and due largely to delays in use of the driver facing in-dash camera and delays in installation of side guards, collision avoidance systems. Originally planned for 2022, completion is now planned for 2025.

Chart 1
2024 Approved Budget by Category (\$M) (\$85.41)

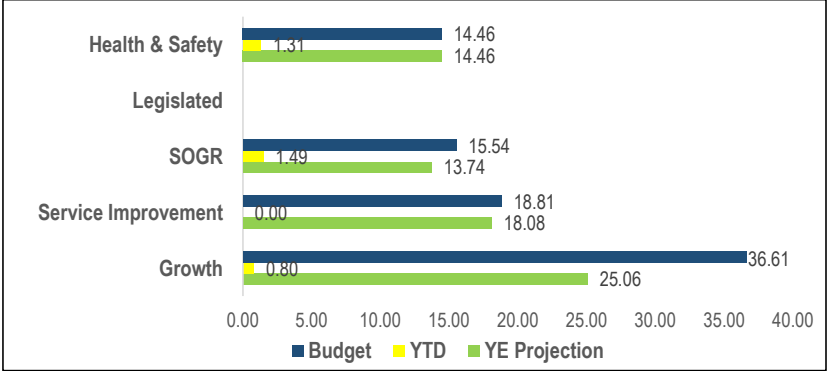


Table 1
2024 Active Projects by Category

Health & Safety	5
Legislated	
SOGR	18
Service Improvement	9
Growth	34
Total # of Projects	66

Chart 2
Project Status - 66

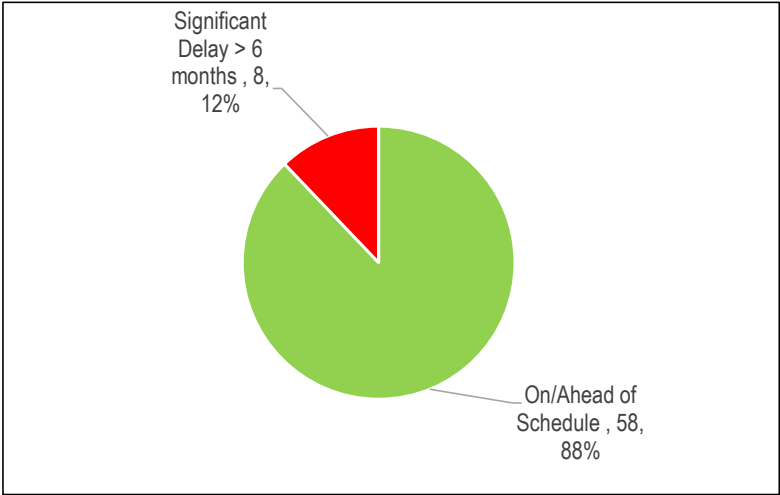


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	8	
Total # of Projects	8	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
59.65		25.76		

Reasons for "Other*" Projects Delay: Please see Note 1 on the Projects by Category Dashboard.

Toronto Parking Authority (TPA)

	2024	YTD Exp.		Projected Actual to Year-End								
Health & Safety												
CCTV CAMERAS (CPK401-01)	0.050	0.000	0.0%	0.050	100%						0.223	0.123
HEALTH AND SAFETY -SAFETY COMPLIANCE IM (CPK449-01)	0.488	0.000	0.0%	0.488	100%						2.087	0.727
SECURITY PROJECTS CCTV, ACCESS CONTROL (CPK450-01)	0.167	0.000	0.0%	0.167	100%						2.637	2.303
HEALTH SAFETY EMERGENCY GENERATORS (CPK466-01)	0.928	0.020	2.1%	0.928	100%						2.830	0.244
GARAGE REPAIRS CP43 CP68 CP58 HEALTH (CPK473-01)	12.824	1.291	10.1%	12.824	100%						12.824	1.291
Sub-Total	14.457	1.311	9.1%	14.457	100.0%	Ⓞ					20.601	4.687
Legislated												
Sub-Total	0.000	0.000		0.000		-	-				0.000	0.000
State of Good Repair												
CP 277 PERMANENT CONSTRUCTION SURFACE LO (CPK254-01)	0.004	0.000	0.0%	0.004	100.0%	Ⓞ	Ⓞ				2.859	2.855
CP 673 CONSTRUCTION OF NEW SURFACE LOT (CPK261-01)	0.030	0.000	0.0%	0.030	100.0%	Ⓞ	Ⓞ				2.898	2.531
CP 36 EXHAUST FAN, DRAIN, CONCRETE (CPK337-01)	0.392	0.000	0.0%	0.392	100.0%	Ⓞ	Ⓞ				2.563	1.540
CP 58 MODIFICATIONS TO OPERATIONS (CPK372-13)	0.016	0.000	0.0%	0.016	100.0%	Ⓞ	Ⓞ				0.566	0.351
CP PROVISION DUE TO CITY INITIATIVES (CPK374-02)	0.015	0.000	0.0%	0.015	100.0%	Ⓞ	Ⓞ				5.031	1.662
CP68 REVITALIZATION PROJECTS - FACILITIE (CPK438-01)	0.037	0.000	0.0%	0.037	100.0%	Ⓞ	Ⓞ				0.451	0.000
GARAGE CONDITION ASSESSMENTS (CPK443-01)	0.044	0.000	0.0%	0.044	100.0%	Ⓞ	Ⓞ				0.404	0.316
CP36 - M1 SHOP - FACILITIES MAINTENANCE (CPK446-01)	0.040	0.000	0.0%	0.040	100.0%	Ⓞ	Ⓞ				0.140	0.060
SURFACE LOT CONDITION ASSESSMENT 2023 (CPK463-02)	0.180	0.000	0.0%	0.180	100.0%	Ⓞ	Ⓞ				1.250	0.220
CP286 GARAGE MAJOR REPAIRS (CPK463-04)	0.142	0.000	0.0%	0.142	100.0%	Ⓞ	Ⓞ				1.302	1.018
CP246 DECOMMISSION (CPK463-05)	0.091	0.000	0.0%	0.091	100.0%	Ⓞ	Ⓞ				0.209	0.027
CONSULTANT RETAINER FOR DESIGN AT FM SIT (CPK463-07)	1.316	0.000	0.0%	0.316	24.0%	Ⓜ	Ⓜ	1			1.492	0.136
REIMAGING THE MONITORING STATION (CPK463-08)	4.115	0.000	0.0%	4.115	100.0%	Ⓞ	Ⓞ				6.345	0.070
CP58 GARAGE MODERNIZATION (CPK463-10)	0.505	0.000	0.0%	0.505	100.0%	Ⓞ	Ⓞ				7.840	2.470
BUILDING CONDITION ASSESSMENTS 2023 (CPK463-13)	0.359	0.155	43.2%	0.359	100.0%	Ⓞ	Ⓞ				1.009	0.701
CLIVEDEN DEMO AND SURFACE LOT EXPANSION (CPK464-01)	0.022	0.000	0.0%	0.022	100.0%	Ⓞ	Ⓞ				0.612	0.028
SOGR BACKLOG (CPK472-01)	3.965	0.318	8.0%	3.165	79.8%	Ⓞ	Ⓜ	1			3.965	0.318
GARAGE REPAIRS CP43 CP68 CP58 HEALTH (CPK473-02)	4.261	1.021	24.0%	4.261	100.0%	Ⓞ	Ⓞ				4.261	1.021
Sub-Total	15.535	1.495	9.6%	13.735	88.4%	Ⓞ					43.198	15.324
Service Improvements												
CCTV CAMERAS (CPK401-02)	0.978	0.000	0.0%	0.978	100.0%	Ⓞ	Ⓞ				0.978	0.000
ST. LAWRENCE MARKET NORTH (CPK422-01)	14.000	0.000	0.0%	14.000	100.0%	Ⓞ	Ⓞ	2			14.000	0.000
MOBILE EQUIPMENT -MOBILE EQUIP SMALL EQU (CPK461-01)	0.305	0.000	0.0%	0.305	100.0%	Ⓞ	Ⓞ				0.855	0.373
GREEN EV THE FLEET (CPK465-02)	0.351	0.000	0.0%	0.251	71.5%	Ⓞ	Ⓜ	1			2.271	0.150
DG4 REFURBISHMENT TO ACCEPT 2027 CC (CPK465-05)	0.000	0.000	0.0%	0.000	100.0%	Ⓞ	Ⓞ				12.582	2.082
WAYFINDING (CPK465-07)	1.094	0.005	0.4%	1.094	100.0%	Ⓞ	Ⓞ				4.132	0.185
BUDGET TOOL GO TO MARKET & INVOICING SY (CPK471-01)	0.595	0.000	0.0%	0.595	100.0%	Ⓞ	Ⓞ				0.595	0.000
PARKING DEVELOPMENT & RESOURCE PLANNING (CPK474-01)	0.638	0.000	0.0%	0.011	1.7%	Ⓜ	Ⓜ	1			0.638	0.000
IT NETWORK AND SECURITY (CPK476-01)	0.850	0.000	0.0%	0.850	100.0%	Ⓞ	Ⓞ				0.850	0.000
Sub-Total	18.811	0.005	0.0%	18.084	96.1%	Ⓞ					36.901	2.790
Growth Related												
CP 15 (JV) 50 CUMBERLAND ST. REDEVELOPME (CPK293-01)	0.070	0.000	0.0%	0.070	100.0%	Ⓞ	Ⓞ				6.253	0.096
CP 221 (JV) 121 ST. PATRICK ST. (CPK358-01)	5.615	0.000	0.0%	5.615	100.0%	Ⓞ	Ⓞ				5.583	0.092
CP 221 (JV) 121 ST. PATRICK ST. (CPK358-02)	-0.022	0.000	0.0%	-0.022	100.0%	Ⓞ	Ⓞ				0.254	0.011
ERP/FINANCIAL SYSTEM - PICK REPLACEMENT (CPK367-02)	0.004	0.000	0.0%	0.004	100.0%	Ⓞ	Ⓞ				1.331	0.666
ACQUISITION - BESSARION COMMUNITY CENTRE (CPK371-01)	0.401	0.000	0.0%	0.401	100.0%	Ⓞ	Ⓞ				5.105	4.303
LPR - PAY-BY-PLATE PROJECT (CPK376-01)	0.172	0.000	0.0%	0.172	100.0%	Ⓞ	Ⓞ				0.624	0.279
PROVISION LEGALS COSTS ASSOCIATED WITH (CPK391-01)	0.042	0.000	0.0%	0.042	100.0%	Ⓞ	Ⓞ				0.042	0.000
NETWORK SECURITY MONITORING APPLIANCE/SE (CPK392-02)	0.016	0.000	0.0%	0.016	100.0%	Ⓞ	Ⓞ				0.116	0.065
NETWORK SWITCHES (CPK395-03)	0.010	0.000	0.0%	0.010	100.0%	Ⓞ	Ⓞ				0.091	0.070
ACQUISITION ST LAWRENCE MARKET NORTH GAR (CPK422-02)	0.577	0.000	0.0%	0.577	100.0%	Ⓞ	Ⓞ	2			1.767	0.051
2022 TPA & NATURAL RESOURCES CANADA EV (CPK434-01)	0.203	0.000	0.0%	0.203	100.0%	Ⓞ	Ⓞ				1.798	1.392
END USER EQUIPMENT REFRESH (CPK447-01)	0.004	0.000	0.0%	0.004	100.0%	Ⓞ	Ⓞ				0.134	0.126
MOBILE COMMUNICATIONS AND NETWORK EQUIP (CPK452-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ				0.300	0.000
FLEET VEHICLES FOR OPERATIONS-FLEET VEHI (CPK456-01)	0.022	0.000	0.0%	0.022	100.0%	Ⓞ	Ⓞ				0.295	0.250
BIKE SHARE EQUIPMENT PURCHASE (CPK462-01)	4.993	0.015	0.3%	2.493	49.9%	Ⓜ	Ⓜ	1			14.519	11.904
BIKE SHARE PRODUCT INNOVATION (CPK462-02)	0.060	0.000	0.0%	0.060	100.0%	Ⓞ	Ⓞ				0.060	0.000
COMMUNITY BIKE PARKING PILOT (CPK462-03)	0.090	0.000	0.0%	0.090	100.0%	Ⓞ	Ⓞ				0.090	0.000
WAYFINDING BIKE SHARE (CPK462-04)	0.105	0.000	0.0%	0.105	100.0%	Ⓞ	Ⓞ				0.337	0.086
ELECTRIFICATION BIKE SHARE (CPK462-05)	0.990	0.002	0.2%	0.990	100.0%	Ⓞ	Ⓞ				1.112	0.124
SHIFT INSTALLATION COST (CPK462-08)	0.040	0.000	0.0%	0.040	100.0%	Ⓞ	Ⓞ				5.137	2.006
DIGITAL PAYMENTS SOLUTION: MOBILE APP, R (CPK464-02)	4.000	0.000	0.0%	3.450	86.3%	Ⓞ	Ⓞ				6.375	0.400
DEVELOPMENT OF GREEN P FACILITY STANDARD (CPK464-05)	0.125	0.000	0.0%	0.125	100.0%	Ⓞ	Ⓞ				0.250	0.000
INNOVATION HUBS X2 (CPK464-06)	0.093	0.000	0.0%	0.093	100.0%	Ⓞ	Ⓞ				1.084	0.049
PARKING MANAGEMENT SYSTEM MODERNIZATION (CPK465-06)	0.209	0.000	0.0%	0.209	100.0%	Ⓞ	Ⓞ				8.619	0.151
EV CHARGING PROGRAM - OFFSTREET (CPK467-02)	6.506	0.235	3.6%	1.506	23.2%	Ⓜ	Ⓜ	1			16.032	8.515
EV CONSULTANTS - OFFSTREET (CPK467-03)	2.040	0.154	7.6%	1.040	51.0%	Ⓜ	Ⓜ	1			2.040	0.154
EV CONSULTANTS PHASE 2 OFFSTREET (CPK467-04)	0.617	0.000	0.0%	0.617	100.0%	Ⓞ	Ⓞ				2.824	1.590
EV CONSULTANTS PHASE 3 UTILITY SUE INVES (CPK467-05)	0.211	0.000	0.0%	0.211	100.0%	Ⓞ	Ⓞ				0.431	0.009
EV FAST CHARGING STATION PROTOTYPE DESIG (CPK467-06)	1.300	0.044	3.4%	1.300	100.0%	Ⓞ	Ⓞ				2.700	0.144
EV CHARGING PROGRAM ON-STREET (CPK468-01)	0.621	0.075	12.1%	0.621	100.0%	Ⓞ	Ⓞ				5.583	0.892
EV CONSULTANTS ON-STREET (CPK468-02)	1.393	0.225	16.2%	1.393	100.0%	Ⓞ	Ⓞ				3.916	1.355
COMMISSIONING AGENT FOR NEW JVS (CPK469-01)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ				1.150	0.000
ON-STREET PARKING WEBSITE UPDATE (CPK470-01)	0.051	0.000	0.0%	0.051	100.0%	Ⓞ	Ⓞ				0.051	0.000
NEW GARAGE FIT OUTS (CPK475-01)	5.950	0.049	0.8%	3.450	58.0%	Ⓜ	Ⓜ	1			5.950	0.049
Sub-Total	36.609	0.801	2.2%	25.059	68.5%	Ⓜ					101.951	34.830
Total	85.412	3.611	4.2%	71.335	83.5%	Ⓞ					202.652	57.633
<div><div>On Time</div><div>On Budget</div><div>On/Ahead of Schedule</div><div>Minor Delay < 6 months</div><div>Significant Delay > 6 months</div><div>>70% of Approved Cash Flow</div><div>Between 50% and 70%</div><div>< 50% or >100% of Approved Cash Flow</div></div>												

Note # 1:

Eight projects are estimated to be delayed as of April 30th due to potential cash constraints. The Program will monitor the situation and will progress on the projects as possible over the balance of the year. The projects include Consultant Retainer for Design at FM Sites; SOGR Backlog; Green EV The Fleet; Parking Development & Resource Planning; Bike Share Equipment Purchase; EV Charging Program – Off-Street & EV Consultants – Off-Street; New Garage Fit- Outs.

Note # 2:

Acquisition -St. Lawrence Market North (CPK422-01) and St. Lawrence Market North Final Fit-out(CPK422-02) - Completed Garage expected to be transferred to TPA in December 2024. Substantial completion not expected end of 2023. Business requirements not lead by TPA and left in projection. CREM confirmed project completion by Q3 2023. Actuals will not be recognized by TPA until an engineering confirmation of substantial completion.

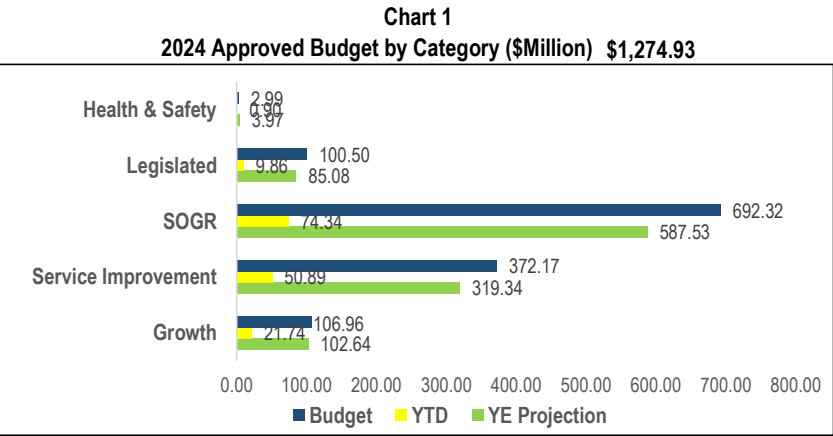


Table 1
2024 Active Projects by Category

Health & Safety	3
Legislated	7
SOGR	21
Service Improvement	17
Growth	11
Total # of Projects	59

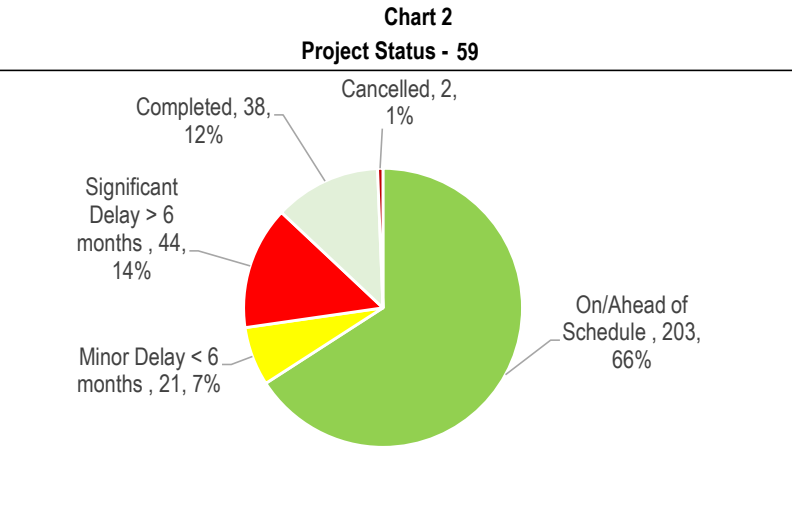


Table 2
Reason for Delay 65

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources	7	1
Procurement Issues	4	4
RFQ/RFP Delayed	8	6
Contractor Issues	4	
Site Conditions	4	1
Co-ordination with Other Projects	5	4
Community Consultation		
Other*	12	5
Total # of Projects	44	21

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,113.92	50.73	106.16	3.58	0.55

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 17 projects due to pending scoping or design phase due to complexities in the infrastructure as well as additional scope requirements, need to revise project sequencing to align with infrastructure condition, collaborate with other divisions, consider revised program delivery plan and develop a long term strategy for certain facilities, pending acquisition of required permits and easements and completion of stakeholder design reviews, approval of funding applications and insufficient staff resources, and/or combination of several factors listed above.

Key Discussion Points:

- As of April 30, for year-end Toronto Water is projecting spending of \$1.099 billion or 86.2% of the 2024 Approved Capital Budget of \$1.275 billion. The projected year-end spending rate is higher than the 10-Year Rate Model completion target for 2024 of 85.0% .
- 62.4% or \$795.810 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2024.
- \$1.117 billion or 78.2% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years.

Key Discussion Points (cont'd):

- The following provides year to date spending by various program areas: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$59.941 million or 11.8% of the 2024 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$21.381 million or 15.4% of the 2024 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$14.171 million or 23.8% of the 2024 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$5.479 million or 14.8% of the 2024 Approved Capital Budget); Wet Weather Flow (\$17.830 million or 16.4% of the 2024 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$4.905 million or 7.2% of the 2024 Approved Capital Budget); Trunk Sewer projects (\$8.663 million or 11.1% of the 2024 Approved Budget); Improvements at Water Treatment Plants which include capital investment at Clark, Harris, Horgan, and Island Treatment Plants (\$2.819 million or 6.3% of the 2024 Approved Capital Budget); Basement Flooding Program (\$17.644 million or 9.4% of the 2024 Approved Capital Budget); and Other Capital Projects (\$4.897 million or 11.5% of the 2024 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant	1.520	0.812	53.4%	1.500	98.7%	G	G		14.571	12.488
FJ Horgan Treatment Plant	0.200	-	0.0%	0.200	100.0%	G	G		0.350	-
Humber Wastewater Treatment	1.271	0.088	7.0%	2.271	178.7%	R	G	#1	7.255	3.500
Sub-Total	2.991	0.901	30.1%	3.971	132.8%	-	-		22.176	15.988
Legislated										
Ashbridges Bay Treatment Plant	33.735	4.651	13.8%	28.181	83.5%	G	G		557.783	481.561
Highland Creek Treatment Plant	6.600	0.988	15.0%	5.796	87.8%	G	G		124.647	109.270
Humber Wastewater Treatment	3.892	0.119	3.1%	3.103	79.7%	G	G		71.569	57.211
Island Treatment Plant	2.455	0.119	4.8%	2.287	93.2%	G	G		119.306	24.020
Pumping Stations & Force mains	7.793	1.041	13.4%	7.257	93.1%	G	G		123.843	36.047
Water Service Replacement	45.972	2.920	6.4%	38.415	83.6%	G	G		431.497	333.724
WT - Storage & Treatment	0.050	0.025	50.9%	0.043	85.0%	G	G		1.780	1.556
Sub-Total	100.497	9.863	9.8%	85.081	84.7%	-	-		1,430.425	1,043.389
State of Good Repair										
Ashbridges Bay Treatment Plant	95.036	13.942	14.7%	86.436	91.0%	G	G		2,578.197	473.119
RL Clark Treatment Plant	1.207	0.569	47.2%	0.815	67.5%	Y	G	#1	20.205	14.860
RC Harris Treatment Plant	2.461	0.298	12.1%	2.273	92.4%	G	G		43.024	35.550
Highland Creek Treatment Plant	20.908	5.622	26.9%	22.253	106.4%	R	G	#1	344.974	170.220
FJ Horgan Treatment Plant	5.166	0.053	1.0%	2.056	39.8%	R	R	#3	25.477	8.454
Humber Wastewater Treatment	26.945	3.053	11.3%	16.260	60.3%	Y	Y	#2	485.251	236.884
Island Treatment Plant	4.003	0.493	12.3%	3.855	96.3%	G	G		47.197	22.004
Linear Engineering	118.054	15.272	12.9%	101.870	86.3%	G	G		1,068.705	735.717
	15.834	1.833	11.6%	11.849	74.8%	G	G		112.029	29.201
Pumping Stations & Force mains						G	G			
Sewer Rehabilitation	83.741	15.956	19.1%	80.257	95.8%	G	G		964.607	615.159
Sewer Replacement	29.668	0.459	1.5%	18.758	63.2%	Y	R	#3	111.681	47.798
Trunk Sewers	35.379	2.827	8.0%	27.118	76.7%	G	G		408.652	213.605
Trunk Water mains	16.439	0.245	1.5%	4.676	28.4%	R	R	#3	42.547	6.287
Watermain Cleaning & Lining	50.988	1.801	3.5%	49.357	96.8%	G	G		889.970	722.484
Watermain Replacement	112.437	7.659	6.8%	104.731	93.1%	G	G		776.543	561.730
Water Service Replacement	4.220	0.139	3.3%	4.220	100.0%	G	G		50.865	37.351
WT - Storage & Treatment	25.658	1.549	6.0%	18.854	73.5%	G	G		183.970	100.376
WTP - Plantwide	16.006	0.021	0.1%	14.161	88.5%	G	G		87.852	21.337
WWF - Implementation Projects	3.268	0.002	0.0%	1.257	38.5%	R	R	#3	101.495	35.193
WWF - Stream Restoration	23.639	2.455	10.4%	15.720	66.5%	Y	R	#3	183.244	74.017
Yards & Facilities	1.264	0.092	7.3%	0.754	59.7%	Y	G	#1	10.466	3.470
Sub-Total	692.321	74.340	10.7%	587.529	84.9%	-	-		8,536.951	4,164.816
Service Improvements										
Ashbridges Bay Treatment Plant	3.900	1.696	43.5%	4.510	115.6%	R	G	#1	54.185	48.183
Water Meter Program (AMR)	2.616	0.091	3.5%	2.616	100.0%	G	G		244.701	228.668
Business & Technology Support	24.376	3.282	13.5%	17.752	72.8%	G	G		146.795	76.943
Basement Flooding Program	187.198	17.644	9.4%	154.557	82.6%	G	G		2,059.072	826.707
RC Harris Treatment Plant	3.372	-	0.0%	0.444	13.2%	R	R	#3	13.020	2.276
Highland Creek Treatment Plant	32.139	7.561	23.5%	33.297	103.6%	R	G	#1	692.391	90.850
FJ Horgan Treatment Plant	1.475	-	0.0%	0.961	65.1%	Y	G	#1	6.916	2.333
Humber Wastewater Treatment	4.964	2.219	44.7%	6.755	136.1%	R	G	#1	60.435	31.878
Island Treatment Plant	1.021	0.286	28.0%	0.899	88.1%	G	G		8.470	7.122
Linear Engineering	3.837	0.238	6.2%	1.749	45.6%	R	R	#3	28.316	8.999
Trunk Sewers	2.650	0.260	9.8%	1.300	49.1%	R	Y	#2	35.029	0.757
Trunk Water mains	0.166	-	0.0%	0.151	91.0%	G	G		8.793	7.591
WT - Storage & Treatment	1.614	0.076	4.7%	0.920	57.0%	Y	G	#1	43.690	40.929
WTP - Plantwide	7.059	0.793	11.2%	8.473	120.0%	R	G	#1	232.832	30.976
WWF - Implementation Projects	65.329	10.163	15.6%	59.277	90.7%	G	G		840.851	591.950
WWF -TRCA	16.559	5.210	31.5%	16.559	100.0%	G	G		175.604	162.914
Yards & Facilities	13.892	1.371	9.9%	9.119	65.6%	Y	R	#3	114.520	44.172
Sub-Total	372.167	50.889	13.7%	319.340	85.8%	-	-		4,765.620	2,203.248

Toronto Water (TW)

Projects by Category (Million)	2024 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Ashbridges Bay Treatment Plant	4.535	0.280	6.2%	3.410	75.2%	G	G		421.651	7.254
Island Treatment Plant	0.513	0.187	36.4%	0.375	73.1%	G	G		20.822	0.531
Linear Engineering	0.979	0.097	9.9%	0.934	95.4%	G	G		3.520	1.288
New Service Connections	44.347	9.782	22.1%	44.110	99.5%	G	G		559.483	464.221
New Sewers	8.183	2.814	34.4%	8.036	98.2%	G	G		300.732	43.567
Pumping Stations & Force mains	0.514	0.040	7.9%	0.334	65.0%	Y	G	#1	27.219	22.033
Trunk Sewers	15.965	2.662	16.7%	15.965	100.0%	G	G		957.952	14.538
Trunk WM	21.455	2.268	10.6%	21.479	100.1%	G	G		113.186	82.746
Water Efficiency Plan	0.574	0.062	10.8%	0.488	85.0%	G	G		13.954	12.357
Watermain Replacement	6.810	2.805	41.2%	4.473	65.7%	Y	G	#1	164.075	103.379
WT - Storage & Treatment	3.083	0.742	24.1%	3.035	98.4%	G	G		7.237	2.753
Sub-Total	106.958	21.739	20.3%	102.639	96.0%	-	-		2,589.831	754.667
Total	1,274.935	157.731	12.4%	1,098.560	86.2%				17,345.003	8,182.108

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or > 100% of Approved Cash Flow

Note # 1:
A number of projects is proceeding ahead of schedule (Security Upgrades and Operations Control Centre Construction projects at Humber Wastewater Treatment Plant, Building Rehabilitation and Biosolids Master Plan Implementation - Construction projects at Highland Creek Wastewater Treatment Plant, Standby Power - Phase 2 - Construction Plantwide project, and North Toronto Wastewater Treatment Plant Process Improvements). Appropriate reallocation of funding will be included in the Toronto Water 2024 Capital Budget and 2025-2033 Capital Plan Adjustments Report for the period ended April 30, 2024 . A number of other major projects within Program areas is proceeding on schedule with lower than anticipated costs.

Note # 2:
Minor project delays are due to extended procurement phase for Service Rehabilitation and Upgrades at Humber Wastewater Treatment Plant, and slow design progress due to complexities in the infrastructure and site conditions for Lower Simcoe Combined Sewer Overflow project within Trunk Sewers Program Area.

Note # 3:
Major project delays are due to one or combination of various technical issues as well as complexity of projects including extended/pending design completion (Ozonation Rehabilitation project at FJ Horgan Water Treatment Plant), acquisition of easements to coordinate with other planned works (2022-2023 Sewer Replacement Program), insufficient staff resources (Cast Iron Trunk Replacement - Phase 4 - Construction project within Trunk Watermains Program Area), delays in issuing the construction contract and procuring contract administration services (Western Beaches Retrofit Project within the Wet Weather Flow Implementation Program Area), need to address site conditions during the design phase (Watercourse Construction projects within the Wet Weather Flow Stream Restoration Program Area), challenges and complexities in procuring and installing the required equipment (Emergency Standby Power at RC Harris Water Treatment Plant), scope development (Sanitary Capacity Assessment Modeling within the Linear Engineering Program Area), and need to identify infrastructure needs and develop procurement plan (Yard and Facilities Program Area).