

Appendix 4
2024 Six Months Capital Variance Dashboard by Program and Agency
For the Period ended June 30, 2024
Table of Content

| Program/Agency | Page # |
|--|---------------|
| Community and Social Summary | 2 |
| Children's Services | 3 |
| Court Services | 5 |
| Economic Development & Culture | 7 |
| Parks, Forestry & Recreation | 11 |
| Seniors Services & Long-Term Care | 15 |
| Toronto Shelter and Support Services | 17 |
| Fire Services | 20 |
| Toronto Paramedic Services | 23 |
| Infrastructure Services Summary | 26 |
| Transportation Services | 27 |
| Development and Growth Services Summary | 30 |
| City Planning | 31 |
| Housing Secretariat | 33 |
| Waterfront Revitalization Initiative | 35 |
| Corporate Services Summary | 37 |
| Customer Experience | 38 |
| Corporate Real Estate Management | 40 |
| Environment & Climate Division | 43 |
| Fleet Services | 45 |
| Chief Information Security Office | 48 |
| Technology Services | 50 |
| Finance and Treasury Summary | 54 |
| Office of the CFO and Treasurer | 55 |
| Office of the Controller | 57 |
| Other City Programs | 59 |
| City Clerk's Office | 60 |
| Agencies Summary | 62 |
| Exhibition Place | 63 |
| TO Live | 65 |
| Toronto & Region Conservation Authority | 68 |
| Toronto Police Service | 70 |
| Toronto Public Health | 74 |
| Toronto Public Library | 76 |
| Toronto Transit Commission | 79 |
| Toronto Zoo | 83 |
| Sankofa Square | 85 |
| Rate Supported Programs Summary | 87 |
| Solid Waste Management | 88 |
| Toronto Parking Authority | 91 |
| Toronto Water | 94 |

**2024 Capital Spending by Program
Community and Social Services**

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------|--------------------------|------------------------|----------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Children's Services | 4M-2024 | 13.65 | 2.07 | 13.65 | 100.0% | ⓐ |
| | Q2-2024 | 15.65 | 3.76 | 14.81 | 94.7% | ⓐ |
| Court Services | 4M-2024 | 0.16 | 0.05 | 0.16 | 100.0% | ⓐ |
| | Q2-2024 | 0.16 | 0.08 | 0.16 | 100.0% | ⓐ |
| Economic Development and Culture | 4M-2024 | 42.14 | 3.42 | 30.96 | 73.5% | ⓐ |
| | Q2-2024 | 43.14 | 5.88 | 26.18 | 60.7% | Ⓨ |
| Parks, Forestry & Recreation | 4M-2024 | 319.46 | 43.89 | 272.58 | 85.3% | ⓐ |
| | Q2-2024 | 320.59 | 75.01 | 277.75 | 86.6% | ⓐ |
| Seniors Services and Long-Term Care | 4M-2024 | 20.16 | 0.86 | 19.73 | 97.8% | ⓐ |
| | Q2-2024 | 20.16 | 1.78 | 11.54 | 57.2% | Ⓨ |
| Toronto Shelter and Support Services | 4M-2024 | 81.47 | 3.84 | 59.63 | 73.2% | ⓐ |
| | Q2-2024 | 138.76 | 16.78 | 105.97 | 76.4% | ⓐ |
| Fire Services | 4M-2024 | 17.86 | 3.91 | 10.52 | 58.9% | Ⓨ |
| | Q2-2024 | 17.86 | 4.74 | 9.61 | 53.8% | Ⓨ |
| Toronto Paramedic Services | 4M-2024 | 16.67 | 0.83 | 8.67 | 52.0% | Ⓨ |
| | Q2-2024 | 16.65 | 3.01 | 10.00 | 60.1% | Ⓨ |
| TOTAL | 4M-2024 | 511.57 | 58.88 | 415.90 | 81.3% | ⓐ |
| | Q2-2024 | 572.97 | 111.04 | 456.02 | 79.6% | ⓐ |
| <div> ⓐ >70% Ⓨ between 50% and 70% ⓐ < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Community and Social Services totalled \$111.0 million of their collective 2024 Approved Capital Budget of \$573.0 million. Spending is expected to increase to \$456.0 million (79.6%) by year-end. 4 programs in this service area has the projected year-end spend rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Court Services, Parks, Forestry & Recreation, Toronto Shelter and Support Services, and Children's Services

Chart 1

2024 Approved Budget by Category (\$Million) \$15.65M

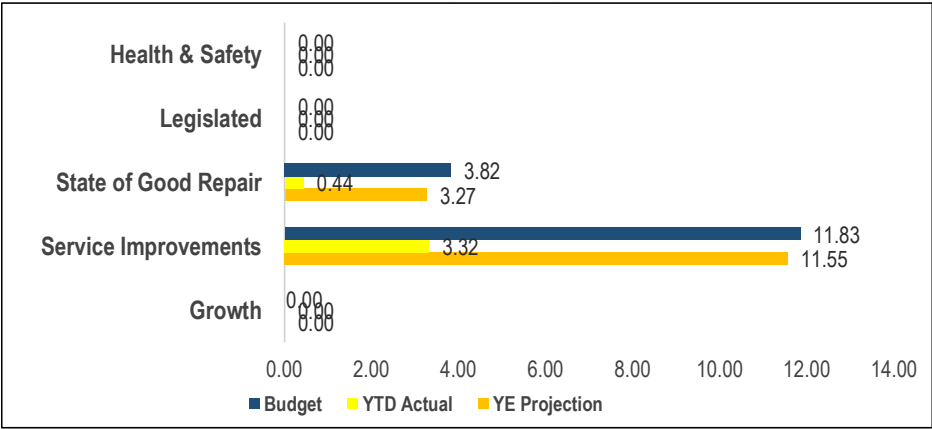


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | |
| SOGR | 5 |
| Service Improvement | 19 |
| Growth | |
| Total # of Projects | 24 |

Chart 2

Project Status - 24

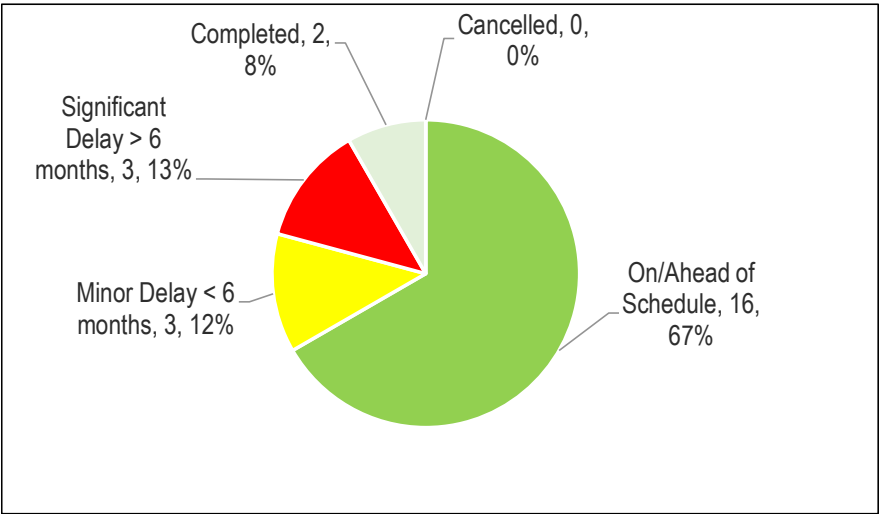


Table 2

| Reason for Delay | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | 2 |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 3 | 1 |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | 3 | 3 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 11.032 | 3.205 | 0.984 | 0.426 | |

Key Discussion Points:

- Specific project activities scheduled for completion in 2024 may be delayed due to non-receipt of final invoices, and delay completion of other final finishes. These issues are expected to be resolved in 2024.
- Projects being jointly delivered with other divisions/agencies, and agreements being negotiated with third parties, may be delayed in the preliminary planning phase.

Children's Services (CHS)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|---|-------------------------------|----------|--------|------------------------------|--------|--------------|---------|-------|--------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| State of Good Repair | | | | | | | | | | |
| TELCCS - State of Good Repair 2021 | 0.027 | 0.026 | 96.3% | 0.027 | 100.0% | Ⓔ | Ⓔ | | 1.366 | 1.364 |
| TELCCS - State of Good Repair 2022 | 0.659 | 0.122 | 18.5% | 0.659 | 100.0% | Ⓔ | Ⓔ | | 1.540 | 1.003 |
| TELCCS - State of Good Repair 2023 | 0.440 | 0.058 | 13.2% | 0.440 | 100.0% | Ⓔ | Ⓔ | | 1.044 | 0.062 |
| TELCCS - State of Good Repair 2024 | 0.140 | 0.180 | 128.6% | 0.140 | 100.0% | Ⓔ | Ⓔ | | 1.540 | 0.180 |
| TELCCS - Playground Retrofit | 2.550 | 0.053 | 2.1% | 2.000 | 78.4% | Ⓔ | Y | #1 | 10.950 | 4.541 |
| Sub-Total | 3.816 | 0.439 | 11.5% | 3.266 | 85.6% | - | - | | 16.440 | 7.150 |
| Service Improvements | | | | | | | | | | |
| Canoe Landing Block 31 Child Care Centre | 0.102 | - | 0.0% | 0.102 | 100.0% | Ⓔ | Ⓔ | | 4.733 | 4.027 |
| Bridletown Community Centre | 0.150 | - | 0.0% | 0.150 | 100.0% | Ⓔ | R | #2 | 3.900 | - |
| Stanley Public School | 0.324 | - | 0.0% | 0.324 | 100.0% | Ⓔ | Ⓔ | | 3.900 | 3.576 |
| St. Barnabas Catholic School | 0.305 | - | 0.0% | 0.305 | 100.0% | Ⓔ | Y | #3 | 3.500 | 3.195 |
| St. Roch Catholic School | 0.318 | - | 0.0% | 0.318 | 100.0% | Ⓔ | Ⓔ | | 4.000 | 3.347 |
| St. Bartholomew Catholic School | 0.903 | - | 0.0% | 0.903 | 100.0% | Ⓔ | Ⓔ | | 4.100 | 2.681 |
| North East Scarborough Recreation Centre | 1.880 | 0.871 | 46.3% | 1.880 | 100.0% | Ⓔ | Ⓔ | | 9.300 | 5.179 |
| TCH Needle Firway | 0.100 | - | 0.0% | 0.100 | 100.0% | Ⓔ | R | #4 | 8.000 | 0.075 |
| Mount Dennis Child Care Centre | 3.397 | 0.938 | 27.6% | 3.397 | 100.0% | Ⓔ | Ⓔ | | 22.330 | 19.202 |
| David & Mary Thomson Child Care Centre (Centre 7) | 0.050 | - | 0.0% | 0.050 | 100.0% | Ⓔ | Ⓔ | | 11.500 | - |
| Anishnawbe Miziwe Biik Child Care Centre | 1.305 | 0.788 | 60.4% | 1.305 | 100.0% | Ⓔ | Ⓔ | | 8.709 | 5.590 |
| Wallace Emerson Child Care Centre | 1.217 | 0.656 | 53.9% | 1.217 | 100.0% | Ⓔ | Ⓔ | | 8.775 | 2.956 |
| Western North York Child Care Centre | 0.242 | - | 0.0% | 0.242 | 100.0% | Ⓔ | Ⓔ | | 10.100 | 0.342 |
| Woodbine Casino Child Care Centre | 0.350 | - | 0.0% | 0.200 | 57.1% | Y | Y | #5 | 11.009 | - |
| Alexandra Park Child Care Centre | 0.734 | - | 0.0% | 0.600 | 81.7% | Ⓔ | R | #6 | 3.078 | 2.037 |
| Lawrence Heights Child Care Centre | 0.152 | 0.009 | 5.9% | 0.152 | 100.0% | Ⓔ | Ⓔ | | 13.000 | 0.009 |
| 3933 Keele Street Child Care Centre | 0.050 | - | 0.0% | 0.050 | 100.0% | Ⓔ | Ⓔ | | 6.960 | - |
| Willowridge Child Care Centre | 0.202 | 0.055 | 27.2% | 0.202 | 100.0% | Ⓔ | Ⓔ | | 1.998 | 0.104 |
| 150 Queens Wharf Rd (New EarlyON No. 17) | 0.050 | - | 0.0% | 0.050 | 100.0% | Ⓔ | Ⓔ | | 2.229 | - |
| Sub-Total | 11.831 | 3.317 | 28.0% | 11.547 | 97.6% | - | - | | 141.121 | 52.320 |
| Total | 15.647 | 3.756 | 24.0% | 14.813 | 94.7% | | | | 157.561 | 59.470 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

The TELCCS - Playground Retrofit is delayed due to delay in the issuance of RFQs/RFPs, with procurement award anticipated in early Q3, coinciding with projected ramp-up of work.

Note #2:

The Bridletown Community Centre Child Care Centre project, a joint project with YMCA and other community partners, is in the planning stage as funding has been secured. Invoices expected to be finalized by year-end.

Note #3:

The St. Barnabas Catholic School project is nearing completion, pending final invoicing.

Note #4:

The TCH Needle Firway project is jointly being delivered with Toronto Community Housing (TCH), with preliminary planning and designing costs expected to be realized by year-end.

Note #5:

The Woodbine Casino Child Care Centre project is delayed due to issuance of RFQs/RFPs. Preliminary feasibility costs expected to be realized by year-end.

Note #6:

The Alexandra Park Child Care Centre project is jointly being delivered with Toronto Community Housing (TCH), with preliminary procurement award anticipated in Q3.

Chart 1

2024 Approved Budget by Category (\$Million) \$0.16M

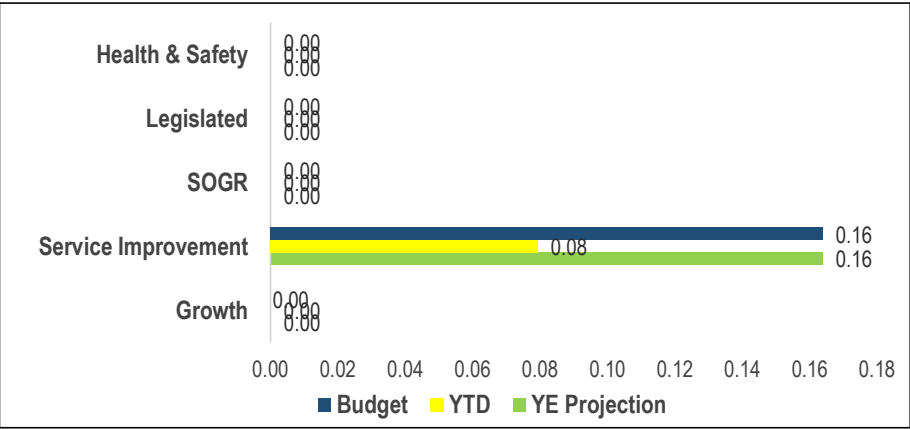


Table 1

2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 1 |

Chart 2

Project Status - 1

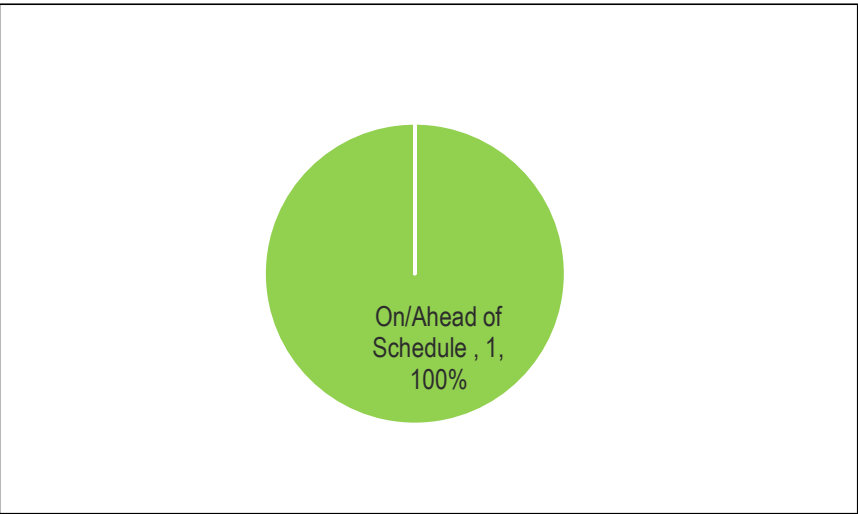


Table 2

Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.16 | | | | |

Court Services

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|---|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|------------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Adjudicative Information Management System | 0.164 | 0.079 | 48.3% | 0.164 | 100.0% | Ⓔ | Ⓔ | #1 | 0.308 | 0.223 |
| Sub-Total | 0.164 | 0.079 | 48.3% | 0.164 | 100.0% | - | - | | 0.308 | 0.223 |
| Total | 0.164 | 0.079 | 48.3% | 0.164 | 100.0% | | | | 0.308 | 0.223 |

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:

A resource has been recruited to undertake project management of the modernization initiatives currently underway to streamline courts administration. Key activities have been focused on the evaluation of proponents and contract negotiation for the development of an adjudicative case management system for the expansion of the City's Administrative Penalty System (APS). Spending will ramp up as project work continues throughout 2024.

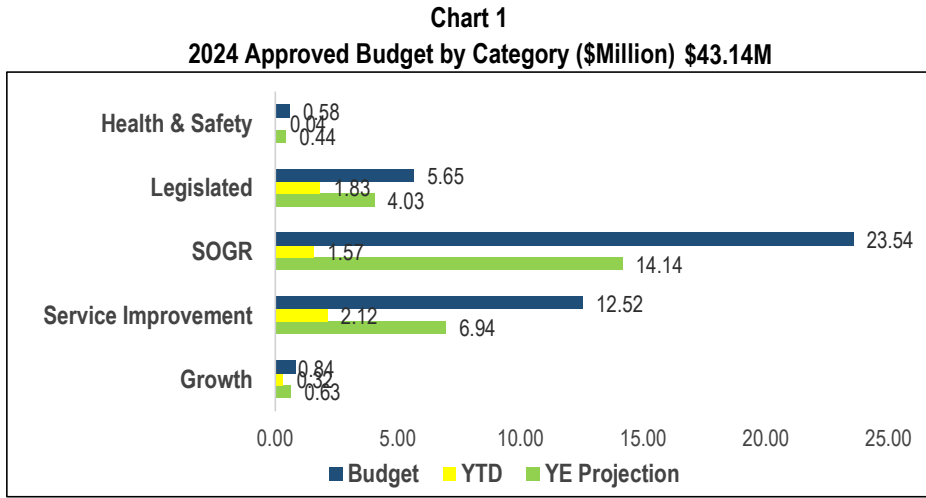


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 3 |
| Legislated | 2 |
| SOGR | 9 |
| Service Improvement | 9 |
| Growth | 1 |
| Total # of Projects | 24 |

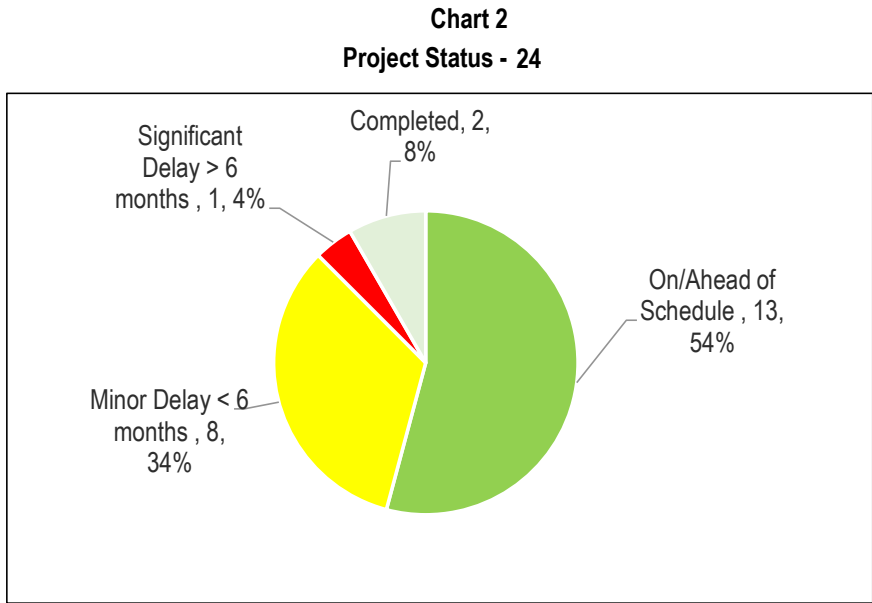


Table 2
Reason for Delay

| | 9 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | 3 |
| Contractor Issues | | 1 |
| Site Conditions | | 2 |
| Co-ordination with Other Projects | 1 | 1 |
| Community Consultation | | |
| Other* | | 1 |
| Total # of Projects | 1 | 8 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 24.66 | 17.52 | 0.80 | 0.16 | |

Reasons for "Other*" Projects Delay:

- The Assembly Hall Mechanical project is experiencing delays due to supply chain difficulties.

Key Discussion Points: (Please provide reason for delay)

Economic Development and Culture spent \$5.876 million or 13.6% YTD, with a year-end projection of \$26.177 million or 60.7%. The projected underspending of \$16.965 million is mainly attributed to the following:

- The *BIA Equal Share Funding* projects that have been tendered, commenced construction in early Spring 2024, with a targeted completion date of December 31, 2024. While, Equal Share Projects that have completed the design stage are slated to be tendered in late Fall 2024, with a target completion date of December 31, 2025. As of Period 6, \$0.608 million or 8.4% of \$7.270 million has been spent. By year-end, the projected expenditure is \$5.641 million or 77.6% of \$7.270 million.
- The *Assembly Hall - Mechanical* project tender was cancelled in 2022 when it came in over budget. The scope of work was reduced, and the project was retendered in early 2023. EDC waited several months for a PO to be issued, delaying the completion date to Q2 2025 from 2023. In 2024, the budget was increased for the deferred scope of work, but that project could not commence until the first scope was completed. As of Period 6, \$0.319 million or 11.5% of \$2.775 million has been spent. By year-end, it is estimated that \$1.235 million or 44.5% of \$2.775 million will be spent.

Economic Development and Culture (ECT)

Key Discussion Points (cont'd):

- The *Legislated Major Maintenance - Alumnae Theatre AODA* required the initial waterproofing phase of the project to be paused so that all foundation work could be consolidated. Specifications and drawings were tendered in Q3 2023 with construction starting in Q1 2024. This was scheduled around the tenant's rehearsal and performance schedule. The project has encountered several unexpected site conditions, which may delay progress. As of Period 6, \$0.125 million or 5.9% of \$2.134 million has been spent. By year-end, it is estimated that \$1.088 million or 51.0% of \$2.134 million will be spent.
- The *BIA Fixed Finance - Toronto Entertainment District BIA Streetscape Improvement project at the John Street Cultural Corridor* is a joint project between various City Divisions, including E&CS, Transportation Services, Toronto Water, PF&R and EDC. In 2012, the John Street Corridor Improvements EA Study was completed. The study objective is to transform the street into a cultural corridor by redesigning the streetscape between Front Street and Stephanie Street; creating a pedestrian friendly corridor from the AGO to the Waterfront. Delays attributed to design changes and coordination with other projects have pushed the project timeline resulting in the delay of spending any funding as of Period 6, 2024. Pending an agreement with Toronto Hydro, the project is expected to be tendered in Q4 2024 and construction to begin in Spring 2025. By the end of 2024, the projected actuals are estimated to be nil of \$1.350 million budgeted.
- The *Service Enhancement - Cedar Ridge Studio Improvements* project involves adding geothermal heating to the renovating and expanding of the coach house. EDC sought federal grant funding for the work but was unsuccessful, leading to a slight delay in the work and the project being re-scheduled for 2024/2025. Geotechnical studies and other preliminary work has been completed along with architectural planning design; however higher class 4 cost estimates have resulted in a need to reduce the scope of work, and phasing in the additional work in future year budgets. This project will not be completed before Q4 2025. As of Period 6, \$0.034 million or 3.2% of \$1.055 million has been spent. By year-end, it is estimated that \$0.300 million or 28.4% of \$1.055 million will be spent.
- The *Indigenous Centre for Innovation and Entrepreneurship* project had a previous issue with the window supplier identified in the 4 month report but has now been settled. No further delays are anticipated. Construction is underway and the project is anticipated to be complete by Q1 2025. As of Period 6, \$1.443 million or 19.7% of \$7.312 million has been spent. By the end of 2024, it is estimated that 54.1% or \$3.958 million of \$7.312 million will be spent.

Economic Development and Culture (ECT)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Assembly Hall AODA | 0.234 | 0.000 | 0.0% | 0.234 | 100.0% | Ⓞ | Ⓢ | #1 | 0.275 | 0.041 |
| Casa Loma Exterior Restoration | 0.003 | 0.001 | 15.8% | 0.003 | 100.0% | Ⓞ | Ⓞ | | 6.054 | 6.051 |
| Restoration and Preservation of Heritage Elements | 0.345 | 0.040 | 11.6% | 0.200 | 58.0% | Ⓢ | Ⓞ | | 0.500 | 0.195 |
| Sub-Total | 0.583 | 0.041 | 7.0% | 0.437 | 75.1% | - | - | | 6.829 | 6.287 |
| Major Maintenance | 1.951 | 0.150 | 7.7% | 0.641 | 32.9% | Ⓡ | Ⓢ | #2 | 4.981 | 1.480 |
| Restoration and Preservation of Heritage Elements | 3.697 | 1.679 | 45.4% | 3.389 | 91.7% | Ⓞ | Ⓞ | | 5.500 | 3.020 |
| Sub-Total | 5.648 | 1.829 | 32.4% | 4.030 | 71.4% | - | - | | 10.481 | 4.500 |
| BIA Equal Share Funding | 7.270 | 0.608 | 8.4% | 5.641 | 77.6% | Ⓞ | Ⓞ | | 14.538 | 4.611 |
| BIA Financed Funding FF | 1.350 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | | 2.350 | 0.000 |
| BIA Planning Act Revenue | 1.295 | 0.106 | 8.2% | 0.796 | 61.4% | Ⓢ | Ⓞ | | 6.599 | 4.722 |
| Collections Care | 0.707 | 0.000 | 0.0% | 0.150 | 21.2% | Ⓡ | Ⓢ | #2 | 1.116 | 0.109 |
| Cultural Infrastructure Development | 0.482 | 0.010 | 2.1% | 0.443 | 91.9% | Ⓞ | Ⓞ | | 0.756 | 0.284 |
| Eglinton Crosstown BIA | 0.700 | 0.000 | 0.0% | 0.150 | 21.4% | Ⓡ | Ⓞ | | 1.560 | 0.000 |
| Streetscape Improvements | 4.078 | 0.342 | 8.4% | 2.362 | 57.9% | Ⓢ | Ⓢ | #3 | 6.040 | 2.754 |
| Restoration and Preservation of Heritage Elements | 7.650 | 0.509 | 6.7% | 4.596 | 60.1% | Ⓢ | Ⓞ | | 16.651 | 8.193 |
| Streetscape Master Plan Program | 0.012 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | | 0.060 | 0.048 |
| Sub-Total | 23.545 | 1.575 | 6.7% | 14.138 | 60.0% | - | - | | 49.670 | 20.721 |
| BIA Financed Funding FF | 0.150 | 0.046 | 30.6% | 0.150 | 100.0% | Ⓞ | Ⓞ | #2 | 1.100 | 0.996 |
| Collections Care | 0.534 | 0.024 | 4.5% | 0.200 | 37.5% | Ⓡ | Ⓢ | | 0.550 | 0.040 |
| Commercial Façade Improvement Program | 1.288 | 0.391 | 30.4% | 0.780 | 60.5% | Ⓢ | Ⓞ | | 3.063 | 1.466 |
| Cultural Infrastructure Development | 0.009 | 0.000 | 0.0% | 0.009 | 100.0% | Ⓞ | Ⓞ | | 0.444 | 0.435 |
| Economic Competitiveness Data Mgmt System | 0.800 | 0.130 | 16.3% | 0.640 | 80.0% | Ⓞ | Ⓡ | #4 | 1.700 | 0.531 |
| Indigenous Centre For Innovation And Ent | 7.312 | 1.444 | 19.7% | 3.958 | 54.1% | Ⓢ | Ⓢ | #5 | 9.853 | 3.985 |
| Mural Program | 0.265 | 0.011 | 4.2% | 0.065 | 24.6% | Ⓡ | Ⓞ | | 0.400 | 0.146 |
| Service Enhancement | 1.862 | 0.071 | 3.8% | 1.035 | 55.6% | Ⓢ | Ⓢ | #5 | 5.033 | 1.741 |
| Streetscape Master Plan Program | 0.305 | 0.000 | 0.0% | 0.105 | 34.4% | Ⓡ | Ⓞ | | 0.600 | 0.045 |
| Sub-Total | 12.525 | 2.117 | 16.9% | 6.942 | 55.4% | - | - | | 22.743 | 9.385 |
| Cultural Infrastructure Development | 0.842 | 0.315 | 37.4% | 0.630 | 74.8% | Ⓞ | Ⓢ | #6 | 1.149 | 0.504 |
| Sub-Total | 0.842 | 0.315 | 37.4% | 0.630 | 74.8% | - | - | | 1.149 | 0.504 |
| Total | 43.142 | 5.876 | 13.6% | 26.177 | 60.7% | | | | 90.872 | 41.397 |

| On Time | | On Budget | |
|------------------------------|---|---------------------------------------|---|
| On/Ahead of Schedule | Ⓞ | >70% of Approved Cash Flow | Ⓞ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓡ | < 50% or > 100% of Approved Cash Flow | Ⓡ |

Economic Development and Culture (ECT)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 1:

The *Assembly Hall AODA* project is experiencing delays due to contractor issues.

Note # 2:

The *Alumnae Theatre - AODA*, *Culture Assets Storage Workshop*, and *Collections Facility Mechanical* projects are experiencing delays due to more time needed in the RFQ/RFP process.

Note # 3:

The *Assembly Hall Mechanical* project is experiencing delays due to supply chain difficulties.

Note # 4:

The *Museum Sites POS Systems* project is experiencing delays due to co-ordination with other projects.

Note # 5:

The *Indigenous Centre for Innovation and Entertainment* and *Colborne Lodge – Exterior Landscaping AODA* projects are experiencing delays due to site conditions.

Note # 6:

The *Museum of Toronto Planning Study* project is experiencing delays due to pending community consultation.

Chart 1

2024 Approved Budget by Category (\$Million) \$320.59M

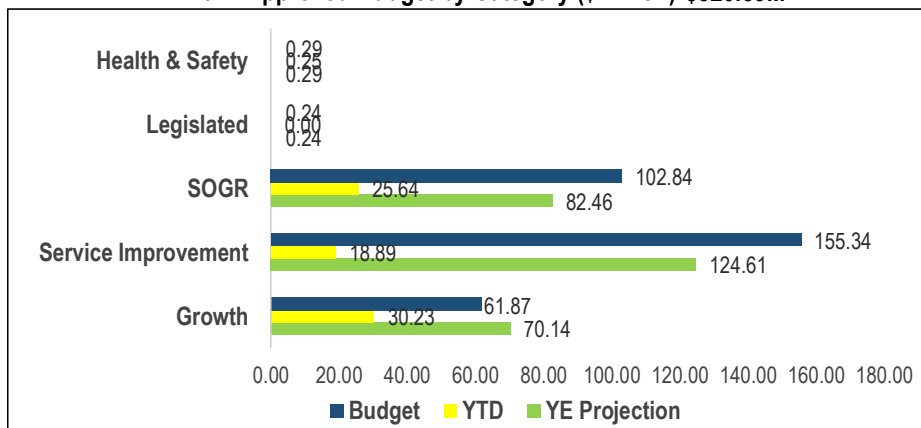


Table 1

2024 Active Projects by Category

| | |
|----------------------------|------------|
| Health & Safety | 2 |
| Legislated | 2 |
| SOGR | 57 |
| Service Improvement | 183 |
| Growth | 70 |
| Total # of Projects | 314 |

Chart 2

Project Status - 314

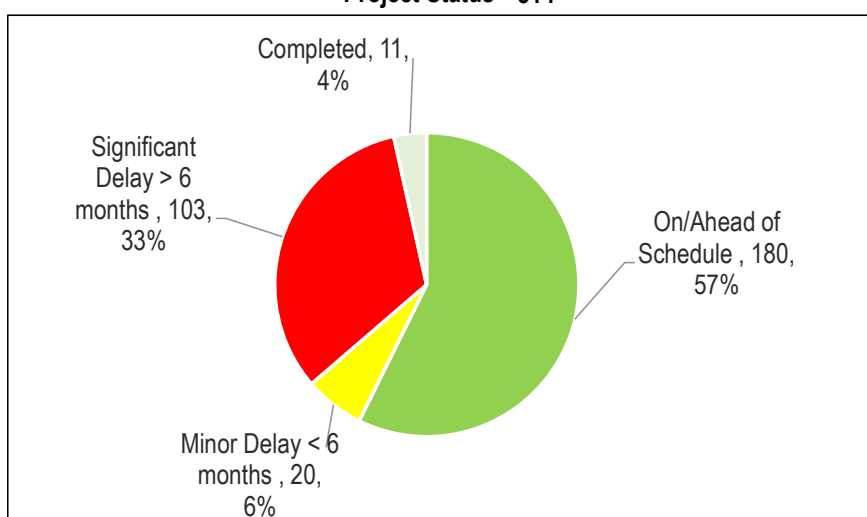


Table 2

| Reason for Delay | 123 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 5 | 2 |
| Procurement Issues | 2 | |
| RFQ/RFP Delayed | 5 | |
| Contractor Issues | 2 | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | 65 | 18 |
| Community Consultation | 6 | |
| Other* | 17 | |
| Total # of Projects | 103 | 20 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 171.91 | 9.64 | 138.47 | 0.57 | |

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.
- Delay in confirming grant funding resulted in a delay to overall timeline.

Key Discussion Points:

- Parks, Forestry and Recreation spent \$75.014 million or 23.4% of the 2024 Approved Capital Budget and is projecting a 2024 year-end spend of \$277.750 million, or 86.6% of its 2024 Approved Capital Budget of \$320.586 million. This includes a 80.2% spend rate or \$82.462 million for State of Good Repair projects (\$43.908 M or 100% on the Capital Asset Management Program for SOGR).

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- Projected under-spending of \$42.836 million is mainly attributed to a number of reasons as follows:
 - ☐ Supply chain impacts and material shortages.
 - ☐ Delays in projects being led or in coordination with partners that are external to PF&R control including TRCA (Franklin's Children's Garden Wetland Restoration), TCHC (Lawrence Heights Parks), Metrolinx (Keeleisdale Park) and other Divisions such as Toronto Water (Market Lane Parkette and Wilket Creek) and Transportation Services (John Street Corridor, 320 Markham and Phoebe Street/Soho Square).
 - ☐ Difficult and long process to advance recruitment of positions given other corporate hiring challenges and priorities
 - ☐ Delays in Procurement and Large Contract Awards due to extended bid periods (Ferry Replacement)
- As of June 30, 2024, Parks, Forestry and Recreation reported 180 projects currently on-track (\$171.907 million) and 11 completed projects. These projects were completed under budget (\$3.627 million out of total budget of \$3.914 million)
- 123 projects (\$148.112 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, insufficient staff resources, site conditions, contractor issues, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| PARK DEVELOPMENT | 0.160 | 0.136 | 84.8% | 0.160 | 100.0% | Ⓔ | Ⓔ | | 0.165 | 0.141 |
| TRAILS & PATHWAYS | 0.133 | 0.116 | 87.7% | 0.133 | 100.0% | Ⓔ | Ⓔ | | 0.485 | 0.259 |
| Sub-Total | 0.293 | 0.252 | 86.1% | 0.293 | 100.0% | - | - | | 1.150 | 0.877 |
| Legislated | | | | | | | | | | |
| LAND ACQUISITION | 0.242 | 0.000 | 0.0% | 0.242 | 100.0% | Ⓔ | Ⓔ | | 6.654 | 5.376 |
| Sub-Total | 0.242 | 0.000 | 0.0% | 0.242 | 100.0% | - | - | | 15.684 | 13.266 |
| State of Good Repair | | | | | | | | | | |
| ARENA | 42.134 | 13.249 | 31.4% | 33.915 | 80.5% | Ⓔ | Ⓡ | #1 | 256.184 | 153.286 |
| COMMUNITY CENTRES | 6.789 | 0.441 | 6.5% | 6.789 | 100.0% | Ⓔ | Ⓔ | | 116.687 | 98.986 |
| ENVIRONMENTAL INITIATIVES | 4.681 | 0.170 | 3.6% | 4.681 | 100.0% | Ⓔ | Ⓔ | | 39.963 | 29.546 |
| OUTDOOR RECREATION CENTRE | 2.911 | 0.299 | 10.3% | 2.199 | 75.5% | Ⓔ | Ⓡ | #2 | 30.086 | 22.653 |
| PARK DEVELOPMENT | 5.340 | 1.106 | 20.7% | 5.340 | 100.0% | Ⓔ | Ⓔ | | 47.578 | 42.330 |
| PARKING LOTS & TENNIS COURTS | 1.606 | 0.001 | 0.0% | 1.606 | 100.0% | Ⓔ | Ⓔ | | 38.308 | 34.155 |
| PLAYGROUNDS/WATERPLAY POOL | 1.445 | 0.029 | 2.0% | 1.445 | 100.0% | Ⓔ | Ⓔ | | 21.693 | 15.108 |
| SPECIAL FACILITIES | 8.716 | 3.241 | 37.2% | 4.884 | 56.0% | Ⓜ | Ⓜ | #3 | 70.081 | 48.444 |
| FACILITY COMPONENTS | 15.267 | 4.547 | 29.8% | 11.211 | 73.4% | Ⓔ | Ⓡ | #4 | 147.108 | 99.587 |
| TRAILS & PATHWAYS | 12.909 | 1.717 | 13.3% | 9.350 | 72.4% | Ⓔ | Ⓡ | #5 | 68.236 | 55.939 |
| TRAILS & PATHWAYS | 1.043 | 0.845 | 81.0% | 1.043 | 100.0% | Ⓔ | Ⓔ | | 49.503 | 42.629 |
| Sub-Total | 102.841 | 25.644 | 24.9% | 82.462 | 80.2% | - | - | | 892.063 | 649.259 |
| Service Improvements | | | | | | | | | | |
| ARENA | 0.525 | 0.182 | 34.7% | 0.375 | 71.4% | Ⓔ | Ⓡ | #1 | 28.879 | 22.140 |
| COMMUNITY CENTRES | 1.446 | 0.684 | 47.3% | 1.162 | 80.3% | Ⓔ | Ⓔ | | 99.730 | 30.269 |
| ENVIRONMENTAL INITIATIVES | 1.772 | 0.000 | 0.0% | 0.726 | 41.0% | Ⓡ | Ⓡ | #6 | 18.366 | 13.310 |
| INFORMATION TECHNOLOGY | 17.787 | 5.709 | 32.1% | 15.999 | 89.9% | Ⓔ | Ⓔ | | 83.975 | 48.499 |
| OUTDOOR RECREATION CENTRE | 5.569 | 1.424 | 25.6% | 3.372 | 60.6% | Ⓜ | Ⓡ | #2 | 54.534 | 30.515 |
| PARK DEVELOPMENT | 39.268 | 6.059 | 15.4% | 30.049 | 76.5% | Ⓔ | Ⓔ | | 354.030 | 210.642 |
| PLAYGROUNDS/WATERPLAY POOL | 13.693 | 2.146 | 15.7% | 10.446 | 76.3% | Ⓔ | Ⓡ | #10 | 108.223 | 74.255 |
| SPECIAL FACILITIES | 1.207 | 0.261 | 21.7% | 7.760 | 642.9% | Ⓡ | Ⓡ | #3 | 84.172 | 20.569 |
| FACILITY COMPONENTS | 38.088 | 0.742 | 1.9% | 22.668 | 59.5% | Ⓜ | Ⓡ | #4 | 176.929 | 21.024 |
| TRAILS & PATHWAYS | 11.471 | 0.901 | 7.9% | 8.620 | 75.1% | Ⓔ | Ⓡ | #5 | 62.280 | 19.869 |
| FIFA | 1.312 | 0.023 | 1.8% | 0.238 | 18.1% | Ⓡ | Ⓡ | #7 | 30.382 | 15.361 |
| FIFA | 23.200 | 0.755 | 3.3% | 23.200 | 100.0% | Ⓔ | Ⓔ | | 45.245 | 1.952 |
| Sub-Total | 155.338 | 18.887 | 12.2% | 124.615 | 80.2% | - | - | | 1,151.618 | 512.892 |
| Growth Related | | | | | | | | | | |
| ARENA | 2.081 | 0.196 | 9.4% | 0.659 | 31.6% | Ⓡ | Ⓡ | #1 | 8.600 | 0.249 |
| COMMUNITY CENTRES | 37.910 | 22.404 | 59.1% | 52.709 | 139.0% | Ⓡ | Ⓔ | #8 | 802.099 | 333.852 |
| LAND ACQUISITION | 5.650 | 5.080 | 89.9% | 5.282 | 93.5% | Ⓔ | Ⓔ | | 358.299 | 118.489 |
| OUTDOOR RECREATION CENTRE | 1.162 | 0.027 | 2.3% | 0.651 | 56.0% | Ⓜ | Ⓔ | #2 | 15.254 | 4.083 |
| PARK DEVELOPMENT | 12.174 | 2.486 | 20.4% | 9.245 | 75.9% | Ⓔ | Ⓔ | | 141.221 | 27.497 |
| PARKING LOTS & TENNIS COURTS | 0.627 | 0.000 | 0.0% | 0.009 | 1.4% | Ⓡ | Ⓡ | #9 | 1.625 | 0.028 |
| PLAYGROUNDS/WATERPLAY POOL | 1.624 | 0.033 | 2.0% | 1.434 | 88.3% | Ⓔ | Ⓔ | | 8.219 | 0.575 |
| POOL | 0.644 | 0.006 | 1.0% | 0.150 | 23.3% | Ⓡ | Ⓡ | #3 | 3.938 | 2.514 |
| Sub-Total | 61.872 | 30.232 | 48.9% | 70.138 | 113.4% | - | - | | 1,341.045 | 487.583 |
| Total | 320.586 | 75.014 | 23.4% | 277.750 | 86.6% | | | | 3,401.560 | 1,663.877 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Parks, Forestry & Recreation (PKS)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 1:

ARENA: under-spending of \$9.792 million is anticipated, \$8.219 million for projects under *Critical SOGR to Maintain Service* with work potentially continuing into 2025, and \$0.956 million for *FMP Skating Trail Centennial Park* due to delays in procurement and coordination with other projects.

Note # 2:

OUTDOOR RECREATION CENTRE (ORC): under-spending of \$3.419 million is expected, \$2.138 million for co-ordination with other projects (\$0.712 million for the *Sports Field Program* , \$0.529 million for the *Bluffer's Park Washroom Improvements* , \$0.367 million for *Park Lawn Track* , \$0.127 million for the *FMP Basketball Full Court Tom Riley Park*); and \$0.218 million for *FMP Skateboard Park North District Earl Bales Park* due to finalization of the City's Policy for Engaging First Nations in Archaeological Assessments.

Note # 3:

POOL: projected 2024 year-end spend for the Service Improvement projects will exceed 2024 Approved Capital Budget. An in-year adjustment will be made through future quarterly variance reports to reallocate funding to these projects.

Note # 4:

SPECIAL FACILITIES: under-spending of \$19.477 million is projected, including \$12.194 million for *Ferry Fleet Replacement* due to delays in finalizing contract award; \$4.614 million for the *2018 Wind Storm Damages* due to coordination with other projects, and \$2.914 million for the *High Park Forestry School Building* which is finalizing the design phase before proceeding to procurement.

Note # 5:

FACILITY COMPONENTS: under-spending of \$6.410 million is projected for the co-ordination of various projects, including \$2.500 million for projects under *Critical Imminent Service Disruption* with work potentially continuing into 2025, \$2.537 million for *Various Parks and Buildings Accessibility* and \$0.750 million for *Facility Rehab* projects which are being done in co-ordination with CREM.

Note # 6:

Environmental Initiatives: under-spending of \$1.046 million is expected, including \$1.036 million for the *Wilket Creek Phase 3* project, which is being done in coordination with Toronto Water.

Note # 7:

TRAILS & PATHWAYS: under-spending of \$1.074 million is projected, including \$0.500 million for the *John Street Corridor* and \$0.574 million for the *East Don Trail* projects, which are being done in co-ordination with Transportation Services who are the lead on the projects.

Note # 8:

COMMUNITY CENTRES: projected 2024 year-end spend for Growth Related projects will exceed 2024 Approved Capital Budget. An in-year adjustment will be made through future quarterly variance reports to reallocate funding to these projects.

Note # 9:

PARKING LOTS & TENNIS COURTS: under-spending of \$0.619 million is expected, \$0.517 million for the *FMP Tennis Courts without Lights at Muirlands Park* project due to extended community consultation, \$0.070 million for the *FMP Tennis Court Complex with Lights* and \$0.032 million for the *FMP Tennis Court Complex without Lights* due to coordination with site identification.

Note # 10:

Playground and Water play: under-spending of \$3.437 million is anticipated, including \$2.379 million for the co-ordination with other projects (\$1.870 million for the *Play Enhancement Program* , \$0.179 million for the *Wigmore Park Splash Pad and Playground* , \$0.150 million for the *FMP Ward 2 Splash Pad Centennial Park* , \$0.140 million for the *Ward 19 Splash Pad Upgrade Dentonia Park*); and \$0.325 million for the *Willowdale Park & Playground Improvements* due to the community consultation process.

Chart 1
2024 Approved Budget by Category \$20.16M

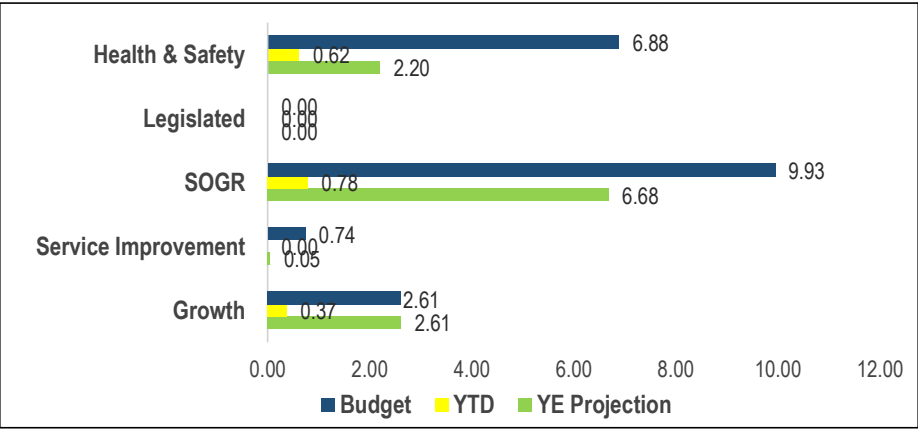


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 3 |
| Legislated | |
| SOGR | 6 |
| Service Improvement | 2 |
| Growth | 1 |
| Total # of Projects | 12 |

Chart 2
Project Status - 12

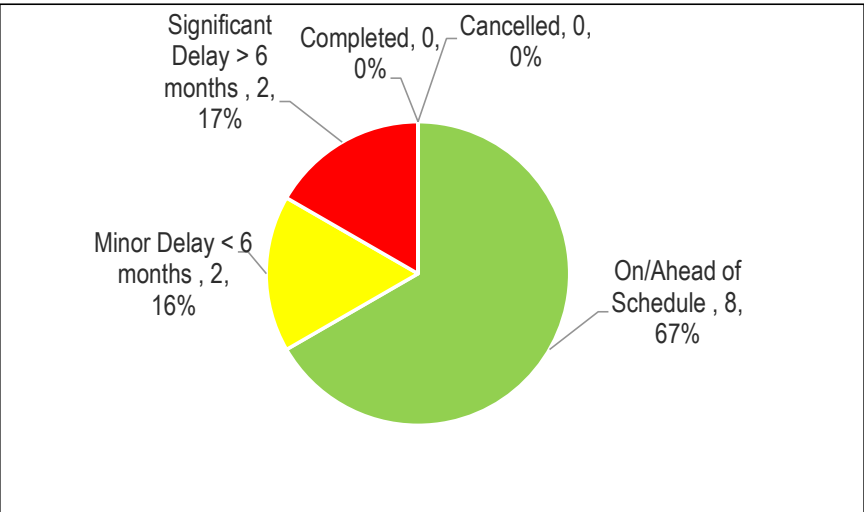


Table 2

| Reason for Delay | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | 1 | 2 |
| Community Consultation | | |
| Other | | |
| Total # of Projects | 3 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 14.33 | 3.87 | 1.97 | | |

Seniors Services and Long-Term Care (HOM)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Building Health & Safety - 2021 | 0.780 | 0.015 | 1.9% | 0.780 | 100.0% | Ⓞ | Ⓞ | | 2.116 | 1.351 |
| Building Health & Safety - 2022 | 1.274 | 0.583 | 45.8% | 1.274 | 100.0% | Ⓞ | Ⓞ | | 2.115 | 1.425 |
| Building Health & Safety - Ongoing | 4.827 | 0.023 | 0.5% | 0.144 | 3.0% | Ⓡ | Ⓡ | #1 | 14.845 | 0.041 |
| Sub-Total | 6.881 | 0.621 | 9.0% | 2.198 | 31.9% | - | - | | 19.076 | 2.816 |
| Building SOGR - 2020 | 1.893 | 0.104 | 5.5% | 1.893 | 100.0% | Ⓞ | Ⓞ | | 7.065 | 5.277 |
| Building SOGR - 2021 | 3.385 | 0.028 | 0.8% | 2.419 | 71.5% | Ⓞ | Ⓢ | #2 | 6.607 | 3.250 |
| Building SOGR - 2022 | 1.417 | 0.326 | 23.0% | 1.417 | 100.0% | Ⓞ | Ⓞ | | 12.024 | 5.005 |
| Building SOGR - Ongoing | 1.275 | 0.318 | 24.9% | 0.800 | 62.8% | Ⓢ | Ⓢ | #3 | 10.753 | 0.474 |
| SPIF Community Parkland - Cummer Lodge | 0.983 | 0.004 | 0.4% | 0.010 | 1.0% | Ⓡ | Ⓡ | #4 | 1.815 | 0.004 |
| SPIF Community Parkland - Kipling Acres | 0.983 | 0.004 | 0.4% | 0.140 | 14.2% | Ⓡ | Ⓡ | #5 | 1.815 | 0.004 |
| Sub-Total | 9.935 | 0.784 | 7.9% | 6.679 | 67.2% | - | - | | 40.080 | 14.013 |
| eWorkorder System | 0.485 | 0.005 | 0.0% | 0.050 | 10.3% | Ⓡ | Ⓢ | #6 | 0.650 | 0.170 |
| Time & Attendance System Review | 0.250 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #7 | 0.250 | 0.000 |
| Sub-Total | 0.735 | 0.005 | 0.6% | 0.050 | 6.8% | - | - | | 0.900 | 0.170 |
| 4610 Finch Ave East Redevelopment | 2.611 | 0.369 | 13.9% | 2.611 | 100.0% | Ⓞ | Ⓞ | | 175.970 | 2.286 |
| Sub-Total | 2.611 | 0.369 | 14.1% | 2.611 | 100.0% | - | - | | 175.970 | 2.286 |
| Total | 20.162 | 1.778 | 8.8% | 11.538 | 57.2% | | | | 236.026 | 19.285 |

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:

Projected year-end underspend reflects delay in start for Electrical Panel Upgrades at Bendale Acres, Served Upgrades and Humidifier Replacements at Cummer Lodge due to procurement delays, delay in Emergency Generator Upgrade at Fudger House due to additional time required to assess the cooling load before recommending a solution, and delay in Wanderguard system upgrade in all 10 homes due to replacement of original solution.

Note # 2:

Multiple projects that are in the process of being re-tendered including served, flooring and handrail replacement projects planned at Seven Oaks, Fudger House and Lakeshore Lodge due to a poor market response to the request for quotation issued.

Note # 3:

Projected year-end reflects delay in the exterior Accessibility for Ontarians with Disabilities Act upgrades for the 10 homes, which is led by Corporate Real Estate Management division.

Note # 4:

Project has been deemed unsuitable due to limited land availability to meet intended scope. A revised project scope is currently being reviewed by the Ministry.

Note # 5:

Project is currently in the design stage. Projected year-end underspend reflects deferral of completion date to March 31, 2027 based on a recent review of the project progress and priority assessment.

Note # 6:

Project is temporary on hold. A re-examination of the scope is being conducted against the changes in the business as a result of 2023 solution outcome no longer aligning to envisioned goals.

Note # 7:

Technology Services is currently working on procurement. Project doesn't expect to have any spend in 2024.

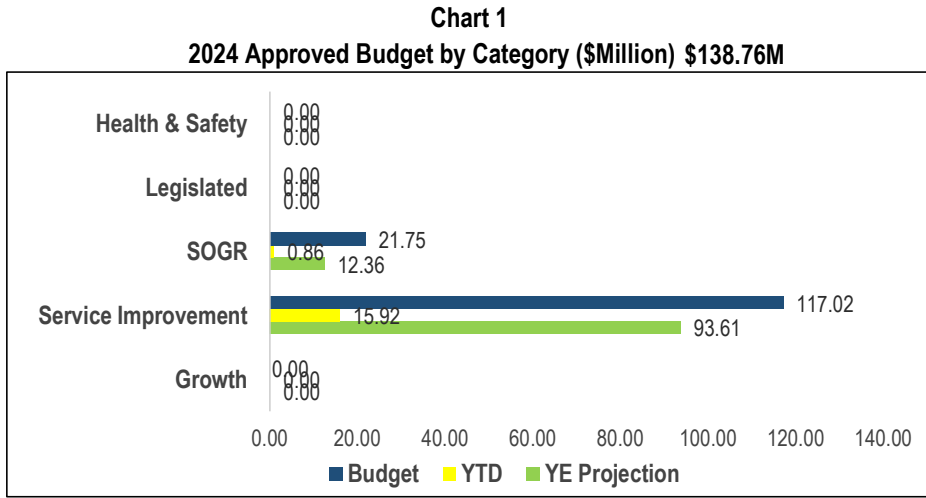


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | |
| SOGR | 1 |
| Service Improvement | 10 |
| Growth | |
| Total # of Projects | 11 |

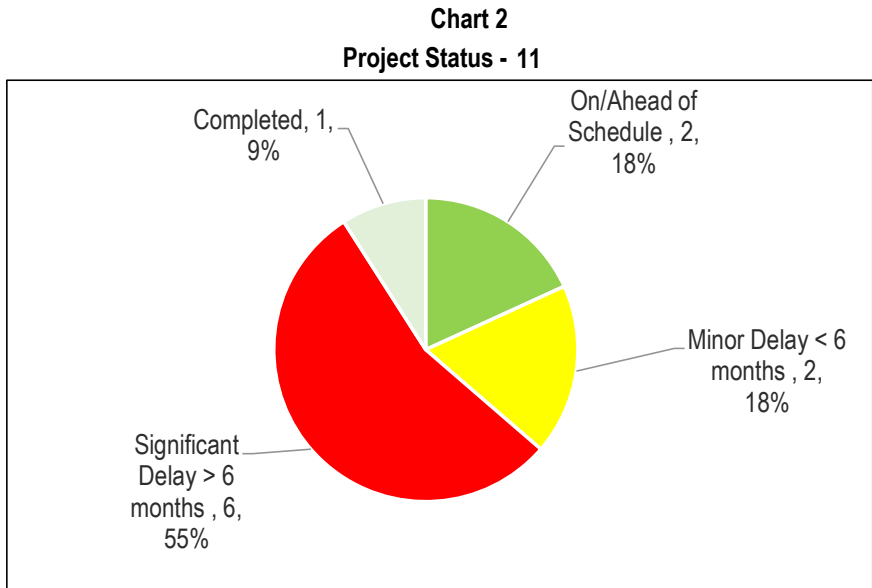


Table 2
Reason for Delay

| | 8 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 1 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 1 | 1 |
| Contractor Issues | | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 3 | 1 |
| Total # of Projects | 6 | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 60.72 | 30.84 | 47.06 | 0.14 | |

- Reasons for "Other*" Projects Delay:**
- Office Modernization Project: Operational constraints resulting from understaffing at design vendor and changing site priorities.
 - SMIS Software Review: Waiting to finalize specifications outlined by AG which is expected to be completed by the end of 2024.
 - Spadina Project: Designs are being revisited due to cost escalations between initial cost estimates and Class D cost estimate. Delays have changed the overall project completion to December 2026.
 - Winter Plan: Reduction in 2024 capital spending due to temporary availability of City facilities for Winter use. Delays have changed the expected completion to Q1-2026.

Toronto Shelter and Support Services (SHL)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| TSSS - SOGR | 21.745 | 0.860 | 4.0% | 12.364 | 56.9% | Ⓢ | Ⓢ | #11 | 21.745 | 0.860 |
| Sub-Total | 21.745 | 0.860 | 4.0% | 12.364 | 56.9% | - | - | | 21.745 | 0.860 |
| George Street Revitalization (GSR) | 22.329 | 11.415 | 51.1% | 20.093 | 90.0% | Ⓢ | Ⓢ | #1 | 684.942 | 104.237 |
| Housing and Shelter Infrastructure Development (Formerly, Addition of 1000 New Shelter Beds) | 13.664 | 1.775 | 13.0% | 5.382 | 39.4% | Ⓢ | Ⓢ | #2 | 120.139 | 86.987 |
| COVID - 19 Resilience | 3.428 | 1.642 | 47.9% | 2.660 | 77.6% | Ⓢ | Ⓢ | #3 | 15.261 | 10.457 |
| AODA | 5.789 | 0.561 | 9.7% | 2.107 | 36.4% | Ⓢ | Ⓢ | #4 | 13.518 | 2.383 |
| Office Modernization Project | 1.668 | 0.405 | 24.3% | 0.835 | 50.1% | Ⓢ | Ⓢ | #5 | 3.931 | 1.888 |
| Central Intake Call Centre | 0.142 | 0.054 | 38.2% | 0.054 | 38.2% | Ⓢ | Ⓢ | #6 | 1.865 | 1.777 |
| SMIS Study | 0.100 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓢ | Ⓢ | #7 | 0.100 | 0.000 |
| Spadina Project | 3.514 | 0.000 | 0.0% | 1.150 | 32.7% | Ⓢ | Ⓢ | #8 | 6.778 | 0.000 |
| Winter Plan | 9.091 | 0.069 | 0.8% | 4.032 | 44.4% | Ⓢ | Ⓢ | #9 | 14.720 | 0.069 |
| Homelessness Services Capital Infrastructure Strategy (HSCIS) | 57.293 | | 0.0% | 57.293 | 100.0% | Ⓢ | Ⓢ | #10 | 89.511 | |
| Sub-Total | 117.018 | 15.922 | 13.6% | 93.606 | 80.0% | - | - | | 950.765 | 207.799 |
| Total | 138.763 | 16.782 | 12.1% | 105.969 | 76.4% | | | | 972.510 | 208.658 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓢ | On Budget | Ⓢ |
| On/Ahead of Schedule | Ⓢ | >70% of Approved Cash Flow | Ⓢ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓢ | < 50% or >100% of Approved Cash Flow | Ⓢ |

Note # 1 - GSR

GSR Transition: Difficulties experienced in acquiring and renovating sites to transition clients out of Seaton House have so far delayed the project. 2024 approved cashflows will support construction at 76 Church St. and 2299 Dundas. 76 Church is expected to be completed by the end of Q3-2024. Construction at 2299 Dundas had a delayed start and is expected to be completed in Q4-2025.

GSR Main: In Q3 2023 the Infrastructure Ontario (IO) lead project was placed on hold due to cost estimates that far exceeded the approved project budget. A staff report was approved by council on February 6, 2024 (EX11.9) and staff will report back to the Executive Committee in Q4-2024 with recommendation for maximizing the value for money of the current approve project budget. Project is currently planned to start in 2025 and to be completed by 2030.

Note # 2 - Housing and Shelter Infrastructure Development:

Construction at 233 Carlton, the precursor for 67 Adelaide, has experienced some site complications, with expected completion slated for Q4-2024. 67 Adelaide is currently in tender phase with construction to begin once 233 Carlton is complete. Project completion is anticipated in December 2026.

Note # 3 - COVID - 19 Resilience Response:

Multiple sites are projected to be completed in 2024. Several sites are currently in design phase and expected to be completed in 2025 as planned.

Note # 4 - AODA:

City owned Shelter sites are experiencing delays attributed to understaffing and vendor issues. Overall project is still expected to be completed by the end of 2025.

Note # 5 - Office Modernization Project:

Two sites fully delivered and installed in Q1-2024 with two more sites entering tender phase in 2024. Three additional sites have been identified for office modernization and the anticipated completion is Q3-2024. Due to significant delays in staffing capacity and contractual issues, remaining DOS sites have been deferred to 2025. Overall projected will be completed at the end of 2025 as planned.

Note # 6 - Central Intake Call Centre:

Central Intake successfully implemented the Workforce Management module of Verint software and continues to onboard new users accordingly without issue. Earlier encountered procurement challenges have been resolved and the division is forecasting operational licensing needs for future years and planning accordingly.

Note # 7 - SMIS Study:

The division will provide and submit the documentation on SMIS capabilities for AG review. Pending the outcome of the AG review, the division will determine how to proceed with these funds.

Toronto Shelter and Support Services (SHL)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 8 - Spadina Project:

Designs are being revisited due to cost escalations between initial cost estimates and Class D cost estimate. One of the sites is expected to be completed in Q4-2025 while the other site is on hold pending further review. Delays have changed the overall project expected completion date to December 2026.

Note # 9 - Winter Plan:

Because winter sites are operational through all of Q1 winter fit up and construction work to take place Q2-Q4 as planned. Reduction in 2024 capital spending due to temporary availability of City facilities for Winter use. Remaining funding will be used to support capital needs of future winter response plans. The project is expected to be completed by Q1-2026.

Note # 10 - Homelessness Services Capital Infrastructure Strategy (HSCIS):

Budget has been approved by Council on June 26, 2024 (Item - 2024.EX15.3) with cash flows commitments of \$57.3 million in 2024, fully funded by the City Building Fund, in order to proceed with the due diligence and acquisition of properties. The City is in the process of investigating and performing due diligence work for sites with a plan of securing up to five sites in 2024. Once due diligence is completed there will be significant outlay as the properties will be purchased.

Note # 11 - TSSS SOGR:

Multiple small scopes have been identified within the BCAs and scheduled to be completed in 2024 as planned.

Major scopes are currently underway which include Net zero requirements, Security upgrades and Fire Life & Safety Scopes. All are expected to be completed by 2025. Delays have been experiencing due to understaffing and vendor issues.

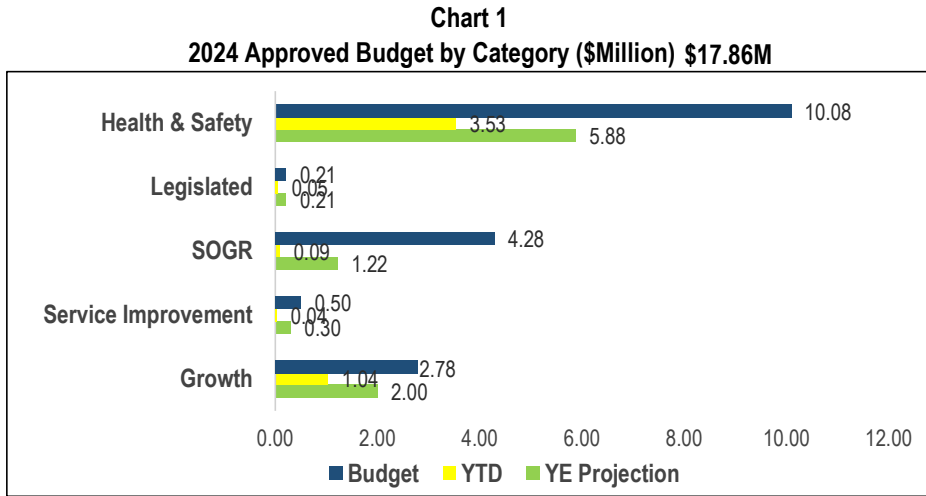


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 17 |
| Legislated | 4 |
| SOGR | 7 |
| Service Improvement | 2 |
| Growth | 2 |
| Total # of Projects | 32 |

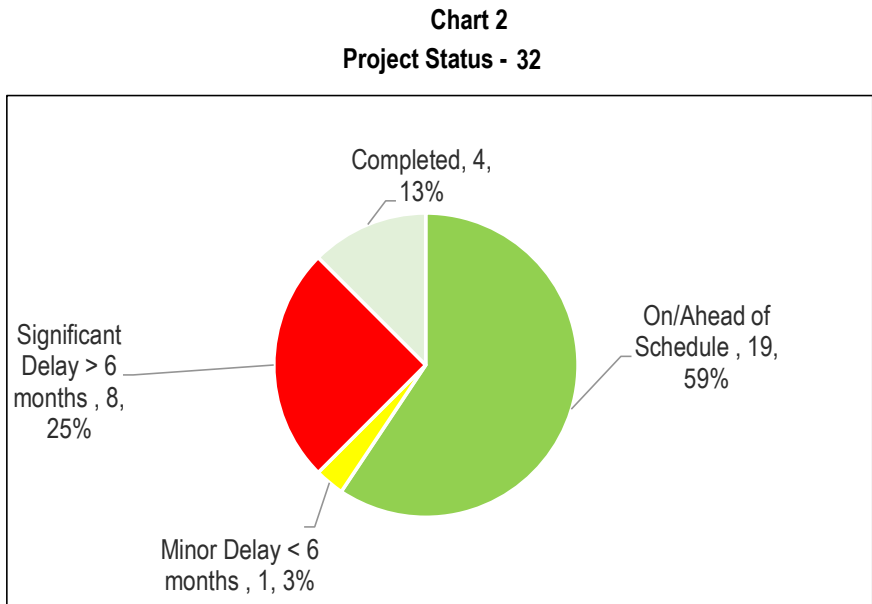


Table 2
Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | 1 |
| RFQ/RFP Delayed | 3 | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 1 | |
| Community Consultation | | |
| Other* | 3 | |
| Total # of Projects | 8 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 8.13 | 0.17 | 9.44 | 0.13 | |

- Reasons for "Other*" Projects Delay:**
- Toronto Radio Infrastructure Project (TRIP) - The project team continues to work through security issues and resulting impacts on lifecycle. Consultants are being hired to review short and long term scenarios based on the availability of budgeted resources and planned upgrade activities.
 - CAD Upgrade - The pre-requisite network provisioning is behind plan, reflecting resource constraints from our provider, as well as similar complications arising from the New Generation 911 system upgrade currently in progress
 - Mobile Driver Simulator -This project is on hold, while the program search for alternative capital options that will deliver applications that better suit the program's needs.
- Key Discussion Points:**
- Of the 32 TFS projects, 72% or 23 are on time or completed, with 28% or 9 delayed.
 - Of the \$17.9 million budget, significant projects include: Stationware Decontaminations for \$3.8 million; Toronto Radio Infrastructure Project (TRIP) for \$3.0 million; Mobile Radio Lifecycle for \$2.7 million the Husar Building expansion for \$2.5 million; and 28 other small equipment projects of \$5.8 million.

Fire Services (FIR)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Breathing Air Compressor Repl-2021 | 0.032 | 0.000 | 0.0% | 0.032 | 100.0% | G | G | # 1 | 0.080 | 0.048 |
| Breathing Air Compressor-2022 | 0.081 | 0.065 | 80.4% | 0.081 | 100.0% | G | G | | 0.081 | 0.065 |
| Breathing Air Compressors Replacement 2023 | 0.167 | 0.065 | 39.0% | 0.086 | 51.5% | Y | Y | | 0.253 | 0.065 |
| Mobile Radios Lifecycle Replacement-2023 | 2.700 | 2.115 | 78.3% | 2.700 | 100.0% | G | G | | 2.700 | 2.115 |
| NEXT GENERATION 911 PROJECT | 0.114 | 0.000 | 0.0% | 0.114 | 100.0% | G | G | | 1.750 | 1.750 |
| Live Fire Training Simulator | 0.011 | 0.000 | 0.0% | 0.011 | 100.0% | G | G | # 2 | 0.650 | 0.425 |
| Replacement of thermal imaging cameras -2021 | 0.459 | 0.346 | 75.3% | 0.350 | 76.2% | G | G | | 1.450 | 0.787 |
| Mobile Driver Simulator | 0.185 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | | 0.185 | 0.000 |
| 45mm and 65mm Jacketed Fire Hose Upgrade | 0.942 | 0.875 | 92.9% | 0.942 | 100.0% | G | G | | 1.350 | 1.283 |
| Fire Station Digital Signage Turn Out | 0.024 | 0.000 | 0.0% | 0.024 | 100.0% | G | G | | 0.130 | 0.106 |
| Emergency Medical Bags | 0.175 | 0.000 | 0.0% | 0.175 | 100.0% | G | G | # 3 | 0.175 | 0.000 |
| Compact Powered Suction | 0.275 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | | 0.275 | 0.000 |
| Bunker Suit Washer/Extractor Installations | 0.373 | 0.000 | 0.0% | 0.092 | 24.7% | R | R | # 4 | 0.420 | 0.047 |
| PPE Decontamination Equipment-Phase 2 | 0.538 | 0.000 | 0.0% | 0.137 | 25.5% | R | R | # 4 | 0.943 | 0.000 |
| Stationwear Decontamination Equipment-Phase 2 | 3.819 | 0.000 | 0.0% | 0.943 | 24.7% | R | R | # 4 | 3.819 | 0.000 |
| Fireboat Dock Repair (Station 334) | 0.123 | 0.000 | 0.0% | 0.123 | 100.0% | G | G | | 0.393 | 0.000 |
| Fire Station 145 Apparatus Bay Enhancement | 0.065 | 0.065 | 100.0% | 0.065 | 100.0% | G | G | | 0.065 | 0.065 |
| Sub-Total | 10.085 | 3.532 | 35.0% | 5.876 | 58.3% | - | - | | 14.719 | 6.755 |
| Legislated | | | | | | | | | | |
| REPLACEMENT OF HUSAR EQUIPMENT-2023 | 0.002 | 0.001 | 45.4% | 0.001 | 49.9% | G | G | | 0.050 | 0.048 |
| Replacement of HUSAR Equipment -2024 | 0.050 | 0.050 | 100.0% | 0.050 | 100.0% | G | G | | 0.050 | 0.050 |
| MOBILE PUMP OPERATIONS SIMULATOR | 0.150 | 0.000 | 0.0% | 0.150 | 100.0% | G | G | | 0.150 | 0.000 |
| PUMP OPERATIONS SIMULATOR UPGRADE | 0.012 | 0.000 | 0.0% | 0.012 | 100.0% | G | G | | 0.130 | 0.118 |
| Sub-Total | 0.215 | 0.051 | 23.8% | 0.214 | 99.5% | - | - | | 0.380 | 0.215 |
| State of Good Repair | | | | | | | | | | |
| Training Simulators and Fac Rehab - 2023 | 0.077 | 0.044 | 57.1% | 0.077 | 100.0% | G | G | # 5 | 0.100 | 0.067 |
| Training Simulators and Fac Rehab - 2024 | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | G | G | | 0.100 | 0.000 |
| Toronto Radio Infrastructure Project (TRIP) | 3.011 | 0.000 | 0.0% | 0.500 | 16.6% | R | R | | 8.489 | 3.150 |
| CAD Upgrade | 0.888 | 0.044 | 5.0% | 0.350 | 39.4% | R | R | | 1.960 | 1.116 |
| TORONTO FIRE ACADEMY AUDITORIUM CHAIRS | 0.012 | 0.000 | 0.0% | 0.000 | 0.0% | G | G | | 0.115 | 0.103 |
| Feasibility Study - Flemington Station | 0.146 | 0.000 | 0.0% | 0.146 | 100.0% | G | G | # 6 | 0.185 | 0.039 |
| West Training Burn House Repairs | 0.047 | 0.000 | 2.1% | 0.047 | 100.0% | G | G | | 0.125 | 0.078 |
| Sub-Total | 4.282 | 0.088 | | 1.220 | 28.5% | - | - | | 11.074 | 4.553 |

Fire Services (FIR)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Service Improvements | | | | | | | | | | |
| Fire Prevention Technology Integration | 0.154 | 0.036 | 23.3% | 0.154 | 100.0% | Ⓔ | Ⓔ | | 1.010 | 0.892 |
| Flemingdon Park New Fire Station & Trucks | 0.350 | 0.000 | 0.0% | 0.150 | 42.9% | Ⓓ | Ⓓ | # 7 | 16.300 | 0.000 |
| Sub-Total | 0.504 | 0.036 | 7.1% | 0.304 | 60.3% | - | - | | 17.310 | 0.892 |
| Growth Related | | | | | | | | | | |
| HUSAR Buidling Expansion-Change in Scope | 2.478 | 1.033 | 41.7% | 1.700 | 68.6% | Ⓔ | Ⓔ | # 8 | 7.900 | 6.456 |
| Feasibility Study of Fire Academy | 0.300 | 0.003 | 0.9% | 0.300 | 100.0% | Ⓔ | Ⓔ | | 0.300 | 0.003 |
| Sub-Total | 2.778 | 1.036 | 37.3% | 2.000 | 72.0% | - | - | | 8.200 | 6.459 |
| Total | 17.863 | 4.742 | 26.5% | 9.614 | 53.8% | | | | 51.683 | 18.874 |

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1

The compressor has been delivered and installed, with final set-up near completion.

Note # 2

This project is on hold, while the program search for alternative capital options that will deliver applications that better suit the program's needs.

Note # 3:

The suction unit will be needed after the medical bags are in place. The emergency medical bags are scheduled to be purchased and delivered in 2024, and the suction units are scheduled to be purchased and delivered in 2025.

Note # 4:

Design work is underway, with construction and installation projected to be completed in 2025.

Note # 5:

The project team continues to asses project priorities, including working through security issues and resulting impacts on the system lifecycle. Consultants are being hired to review short and long term scenarios based on the availability of budgeted resources and planned upgrade activities.

Note # 6:

The pre-requisite network provisioning is behind plan, reflecting resource constraints from our provider, as well as similar complications arising from the New Generation 911 system upgrade currently in progress. As a result of these unanticipated delays, the delivery of the system upgrades will be delayed until 2025.

Note # 7:

A delay in hiring a consultant to help deliver this project coupled with a delay in confirming parking requirements with Create TO and with the local school board have resulted in a delay in starting this project.

Note # 8:

This project is primary completed, with outstanding invoices to be paid upon final sign-off and inspection.

Chart 1

2024 Approved Budget by Category (\$Million) \$16.65M

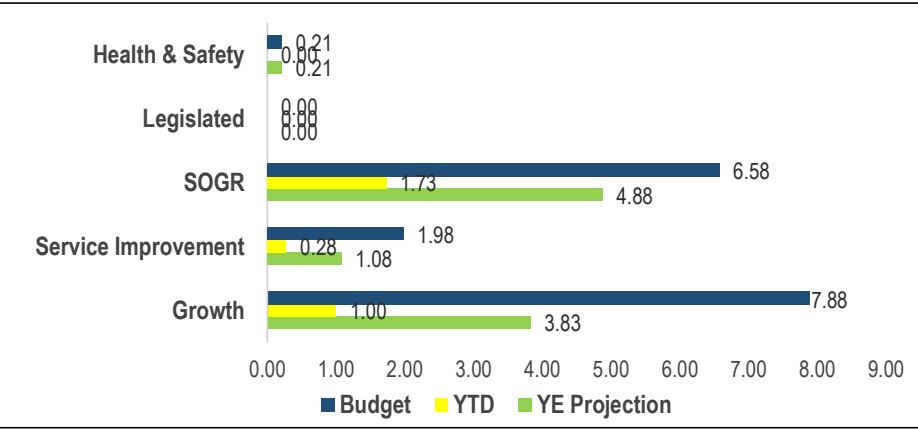


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 1 |
| Legislated | |
| SOGR | 8 |
| Service Improvement | 2 |
| Growth | 13 |
| Total # of Projects | 24 |

Chart 2

Project Status - 24

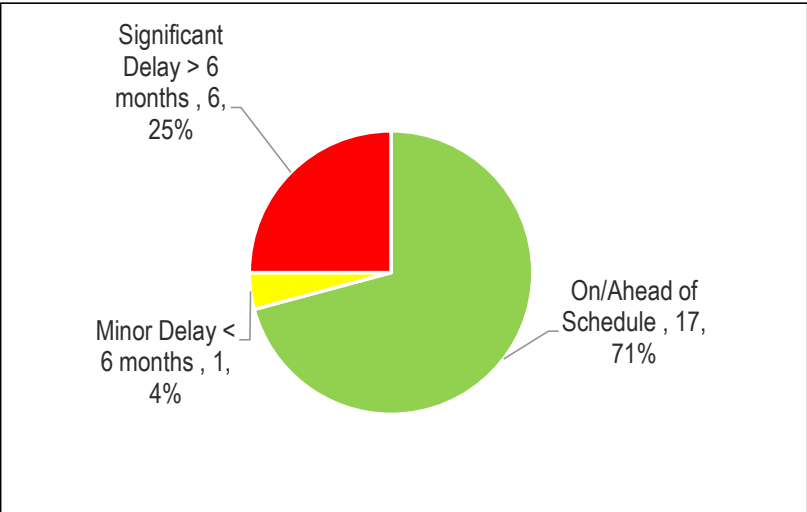


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | 1 |
| Site Conditions | 3 | |
| Co-ordination with Other Projects | 2 | |
| Community Consultation | 1 | |
| Other* | | |
| Total # of Projects | 6 | 1 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 11.19 | 0.45 | 5.02 | | |

Key Discussion Points:

- Toronto Paramedic Services spent \$2.805 million, or 16.8% of its 2024 Approved Capital Budget of \$16.648 million at the end of June.
- The program is projecting to spend \$9.998 million or 60.1% of the 2024 capital plan by year-end, with significant delays in the Ambulance Post and Multi-Function Station projects, primarily due to design revisions, co-ordination with other City divisions and RFP considerations.
- The Future Strategic Staging locations and Asset tracking project is underspent due to delays with Technology Service Division (TSD) and Information Technology Authorization Procurement Process (ITAPP) applications.

Toronto Paramedic Services (AMB)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Defibrillator Replacement Purchases - 2023 | 0.211 | 0.000 | 0.0% | 0.211 | 100.0% | Ⓔ | Ⓔ | | 6.500 | 6.489 |
| Sub-Total | 0.211 | 0.000 | 0.0% | 0.211 | 100.0% | - | - | | 6.500 | 6.489 |
| State of Good Repair | | | | | | | | | | |
| Mobile Data Communications - 2022 | 0.095 | 0.000 | 0.0% | | 100.0% | Ⓔ | Ⓔ | | 2.100 | 2.005 |
| Mobile Data Communications - 2023 | 0.256 | 0.049 | 19.0% | | 100.0% | Ⓔ | Ⓔ | | 0.300 | 0.092 |
| Mobile Data Communications - 2024 | 1.800 | 0.086 | 4.8% | | 72.2% | Ⓔ | Ⓔ | | 1.800 | 0.016 |
| Medical Equipment Replacement | 1.192 | 0.590 | 49.5% | | 74.8% | Ⓔ | Ⓔ | | 7.323 | 6.609 |
| Portable Radio Replacement | 1.800 | 0.735 | 40.8% | | 72.2% | Ⓔ | Ⓔ | | 1.009 | 1.009 |
| Dispatch Console Replacement | 0.446 | 0.203 | 45.5% | | 55.2% | Ⓐ | Ⓐ | #1 | 4.382 | 2.136 |
| Next Generation 9-1-1 | 0.337 | 0.068 | 20.2% | | 70.3% | Ⓔ | Ⓔ | | 2.500 | 0.138 |
| CAD Upgrade | 0.650 | 0.000 | 0.0% | | 84.6% | Ⓔ | Ⓔ | | 2.500 | 0.138 |
| Sub-Total | 6.576 | 1.731 | 26.3% | 4.876 | 74.1% | - | - | | 21.914 | 12.144 |
| | | | | | | | | | | |
| Capital Asset Management Planning | 1.282 | 0.276 | 21.5% | 0.982 | 76.6% | Ⓔ | Ⓔ | | 2.528 | 1.326 |
| Future Strategic Staging Locations | 0.700 | 0.000 | 0.0% | 0.100 | 14.3% | Ⓐ | Ⓐ | #2 | 1.300 | 0.000 |
| Sub-Total | 1.982 | 0.276 | 13.9% | 1.082 | 54.6% | - | - | | 3.828 | 1.326 |
| Growth Related | | | | | | | | | | |
| Multi-Function Station # 2 - Construction | 0.398 | 0.217 | 54.5% | 0.399 | 100.3% | Ⓔ | Ⓔ | | 80.585 | 3.108 |
| Multi-Function Station # 2 Facility - TPS | 1.278 | 0.000 | 0.0% | 0.978 | 76.5% | Ⓔ | Ⓔ | | 2.100 | 0.122 |
| Additional ERV 2022 | 0.227 | 0.175 | 77.0% | 0.227 | 100.0% | Ⓔ | Ⓔ | | 1.170 | 1.030 |
| Additional ERV 2023 | 0.780 | 0.088 | 11.3% | 0.680 | 87.2% | Ⓔ | Ⓔ | | 0.780 | 0.000 |
| Additional ERV 2024 | 0.780 | 0.440 | 56.4% | 0.680 | 87.2% | Ⓔ | Ⓔ | | 0.780 | 0.000 |
| Ambulance Post - 30 Queens Plate Drive | 1.931 | 0.034 | 1.8% | 0.531 | 27.5% | Ⓐ | Ⓐ | #3 | 2.848 | 0.432 |
| Ambulance Post - 330 Bering Ave. | 0.096 | 0.007 | 7.3% | 0.046 | 47.9% | Ⓐ | Ⓐ | #4 | 0.700 | 0.311 |
| Ambulance Post # 3 (Don Mills) | 0.025 | 0.000 | 0.0% | 0.025 | 100.0% | Ⓔ | Ⓔ | | 3.000 | 0.000 |
| Ambulance Post # 4 (Finch Ave.) | 0.025 | 0.000 | 0.0% | 0.025 | 100.0% | Ⓔ | Ⓔ | | 2.000 | 0.000 |
| Rivalda Stores | 0.890 | 0.045 | 5.1% | 0.090 | 10.2% | Ⓐ | Ⓐ | #5 | 0.950 | 0.060 |
| Multi-Function Station #3 (Bay St.) | 0.227 | -0.006 | -2.6% | 0.027 | 11.9% | Ⓐ | Ⓐ | #6 | 0.465 | 0.032 |
| Multi-Function Station #5 (Dyas Rd.) | 1.171 | 0.001 | 0.1% | 0.070 | 6.0% | Ⓐ | Ⓐ | #7 | 10.000 | 0.030 |
| Equipment & Garage - 1116 King St. W | 0.050 | 0.000 | 0.0% | 0.050 | 100.0% | Ⓔ | Ⓔ | | 10.000 | 0.000 |
| Sub-Total | 7.879 | 1.001 | 12.7% | 3.829 | 48.6% | - | - | | 115.378 | 5.124 |
| Total | 16.648 | 3.008 | 18.1% | 9.998 | 60.1% | | | | 147.620 | 25.082 |

| | |
|------------------------------|--|
| On Time | On Budget |
| On/Ahead of Schedule | Ⓔ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓐ Between 50% and 70% |
| Significant Delay > 6 months | Ⓐ < 50% or >100% of Approved Cash Flow |

Note # 1:

Canada-wide service upgrades have stretched the vendor's capacity, resulting in vendor delays in delivering system maintenance and required system upgrades. This project is now projected to be substantially completed by 2025.

Note # 2:

The Future Strategic Staging and Asset Tracking project is underspent due to delays in procurement.

Note # 3:

Following community planning consultations, both the facility design and site usage required significant changes, resulting in a land-use and a co-site development agreement with Toronto Fire Service and Paramedic Services, with amendments to the original plan agreed to by both parties in May, 2024. Design activities have resumed based on changes agreed to by both programs. Design development is expected to be completed by the end of November 2024, followed by building permit issuance by January 2025, and tender for a general contractor in Q1 2025.

Note # 4:

This project requires modifications to address structural changes to the building, which will enhance facility functionality. An RFP will be issued in Q3 2024, with construction anticipated to be completed in 2025.

Note # 5:

Due to changes in AODA funding availability, the construction required to complete this project was delayed until 2024; a revised building permit was required, and has been submitted. The permit is currently awaiting review by the Building Examiners. Following approval and the issuance of the permit, a Request for Proposal (RFP) will be issued, with the project completion anticipated in Q4, 2025.

Toronto Paramedic Services (AMB)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 6:

Due to delays in the sale of the property, the original project scope to build a temporary Paramedic Station at 610 Bay St. has been revised to instead meet TPS requirement to accommodate the relocation of District 6 offices to 610 Bay St. The procurement process to hire the General Contractor (GC) will start once the building permit is issued and the property sale transaction between the City of Toronto and TCTI has been completed. The sale was executed in April 2024 and the estimated timeframe to close is August 2024. Construction is projected to be completed in 2026.

Note # 7:

The complete occupancy of the site is delayed, as other divisions that share occupancy of the site relocate; once the other divisions relocate, an RFP for required property modifications will be issued, with full Paramedic Service occupancy projected by 2026.

**2024 Capital Spending by Program
Infrastructure Services**

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|----------------------------|--------------------------|------------------------|----------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Transit Expansion | 4M-2024 | 402.06 | 4.41 | 318.60 | 79.2% | Ⓒ |
| | Q2-2024 | 402.06 | 0.71 | 315.93 | 78.6% | Ⓒ |
| Transportation Services | 4M-2024 | 682.20 | 56.88 | 530.22 | 77.7% | Ⓒ |
| | Q2-2024 | 715.00 | 171.42 | 591.81 | 82.8% | Ⓒ |
| TOTAL | 4M-2024 | 1,084.26 | 61.28 | 848.82 | 78.3% | Ⓒ |
| | Q2-2024 | 1,117.06 | 172.13 | 907.73 | 81.3% | Ⓒ |
| <div> <div>□ >70%</div> <div>□ between 50% and 70%</div> <div>□ < 50% or > 100%</div> </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Infrastructure Services totalled \$172.1 million of their collective 2024 Approved Capital Budget of \$1117.1 million. Spending is expected to increase to \$907.7 million (81.3%) by year-end. 2 programs in this service area has the projected year-end spend rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Transportation Services, and Transit Expansion.

Chart 1
2024 Approved Budget by Category (\$Million) \$715M

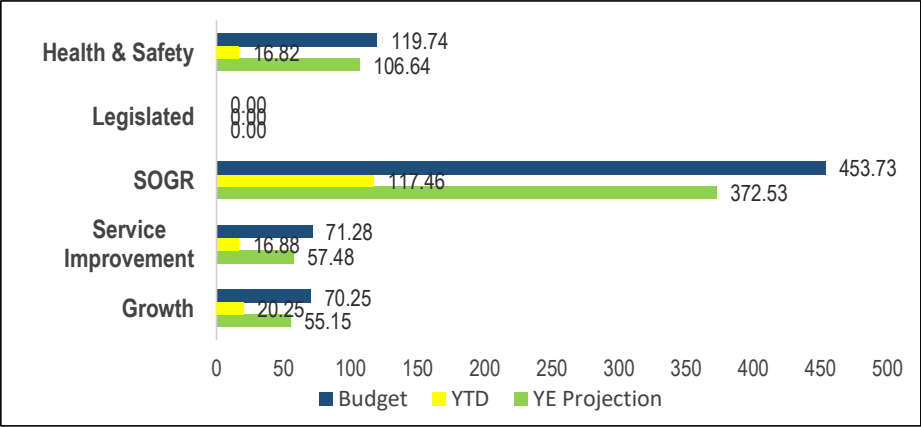


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 4 |
| Legislated | |
| SOGR | 15 |
| Service Improvement | 14 |
| Growth | 19 |
| Total # of Projects | 52 |

Chart 2
Project Status - 52

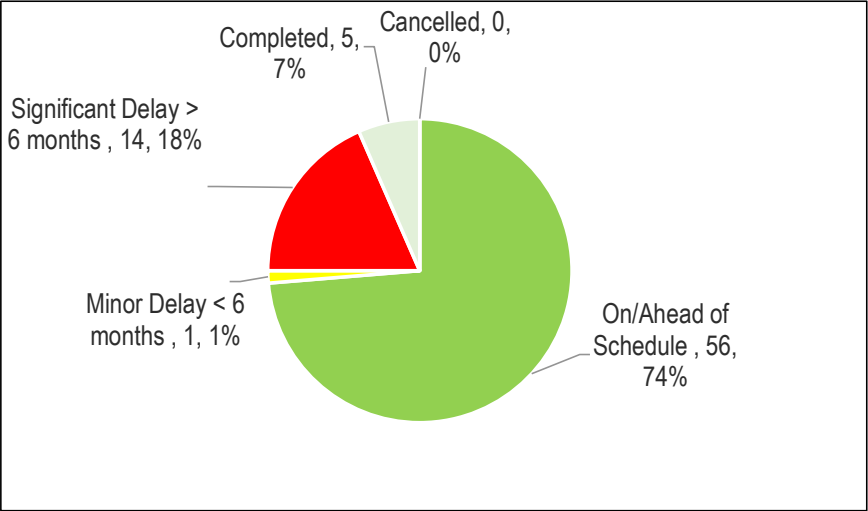


Table 2

| Reason for Delay | 15 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 2 | 1 |
| Community Consultation | | |
| Other* | 11 | |
| Total # of Projects | 14 | 1 |

Table 3
Projects Status (\$M)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 687.74 | 3.80 | 23.45 | 0.01 | |

Reasons for "Other*" Projects Delay:

- Transportation Services has 11 sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status

Key Discussion Points: (Please provide reason for delay)

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent.

Transportation Services (TRN)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| City Bridge Rehabilitation (Critical) | 81.379 | 7.485 | 0.0% | 73.241 | 90.0% | Ⓞ | Ⓞ | | 311.564 | 180.993 |
| Glen Road Pedestrian Bridge | 8.393 | 1.285 | 0.0% | 6.714 | 80.0% | Ⓞ | Ⓞ | | 27.486 | 13.631 |
| Guide Rail Program | 1.700 | 0.032 | 0.0% | 1.445 | 85.0% | Ⓞ | Ⓞ | | 12.473 | 7.854 |
| Road Safety Plan | 28.271 | 8.020 | 0.0% | 25.241 | 89.3% | Ⓞ | Ⓞ | | | |
| Sub-Total | 119.743 | 16.823 | 14.0% | 106.641 | 89.1% | - | - | | 351.523 | 202.478 |
| City Bridge Rehabilitation | 35.621 | 21.983 | 0.0% | 32.059 | 90.0% | Ⓞ | Ⓞ | | | |
| Critical Interim Road Rehabilitation | 10.000 | 0.216 | 0.0% | 8.500 | 85.0% | Ⓞ | Ⓞ | | | |
| Ditch Rehabilitation & Culvert Reconstruction | 2.500 | 0.047 | 0.0% | 1.875 | 75.0% | Ⓞ | Ⓞ | | | |
| Don Valley Parkway Rehabilitation | 5.058 | 0.074 | 0.0% | 3.541 | 70.0% | Ⓨ | Ⓞ | | | |
| Dufferin Street Bridge Rehabilitation | 1.400 | 0.018 | 0.0% | 0.070 | 5.0% | Ⓡ | Ⓡ | #1 | 2,380.455 | 521.077 |
| F.G. Gardiner | 214.986 | 54.474 | 0.0% | 175.989 | 81.9% | Ⓞ | Ⓞ | | | |
| Facility Improvements | 4.000 | 1.474 | 0.0% | 3.600 | 90.0% | Ⓞ | Ⓞ | | | |
| Laneways | 1.939 | 1.757 | 0.0% | 1.842 | 95.0% | Ⓞ | Ⓞ | | | |
| Local Road Rehabilitation | 75.109 | 20.500 | 0.0% | 71.354 | 95.0% | Ⓞ | Ⓞ | | | |
| Major Road Rehabilitation | 70.233 | 14.264 | 0.0% | 49.163 | 70.0% | Ⓨ | Ⓞ | | | |
| Major SOGR Pooled Contingency | 6.589 | 1.130 | 0.0% | 5.271 | 80.0% | Ⓞ | Ⓞ | | | |
| Retaining Walls Rehabilitation | 4.421 | 0.469 | 0.0% | 3.095 | 70.0% | Ⓨ | Ⓞ | | | |
| Sidewalks | 15.788 | 0.590 | 0.0% | 12.630 | 80.0% | Ⓞ | Ⓞ | | | |
| Signs & Markings Asset Management | 2.282 | 0.336 | 0.0% | 1.940 | 85.0% | Ⓞ | Ⓞ | | | |
| Traffic Plant Requirements / Signal Asset Management | 3.800 | 0.131 | 0.0% | 1.604 | 42.2% | Ⓡ | Ⓨ | #2 | | |
| Sub-Total | 453.726 | 117.463 | 25.9% | 372.532 | 82.1% | - | - | | 2,380.455 | 521.077 |
| Cycling Infrastructure | 29.703 | 10.496 | 0.0% | 28.218 | 95.0% | Ⓞ | Ⓞ | | | |
| Eglinton Connects | 3.400 | 0.491 | 0.0% | 3.060 | 90.0% | Ⓞ | Ⓞ | | | |
| Engineering Studies | 6.000 | 2.147 | 0.0% | 4.800 | 80.0% | Ⓞ | Ⓞ | | | |
| Green Streets Improvement | 1.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #3 | | |
| King Street Transit Priority | 0.500 | 0.000 | 0.0% | 0.350 | 70.0% | Ⓨ | Ⓞ | | | |
| Mapping & GIS Repository | 0.539 | 0.126 | 0.0% | 0.431 | 80.0% | Ⓞ | Ⓞ | | 2.685 | 1.271 |
| MoveTO | 7.568 | 1.194 | 0.0% | 7.189 | 95.0% | Ⓞ | Ⓞ | | 40.633 | 16.874 |
| Neighbourhood Improvements | 5.086 | 0.271 | 0.0% | 4.108 | 80.8% | Ⓞ | Ⓞ | | | |
| Rockcliffe Flood Mitigation | 1.100 | 0.000 | 0.0% | 0.880 | 80.0% | Ⓞ | Ⓞ | | | |
| Surface Network Transit Plan | 1.908 | 0.346 | 0.0% | 0.418 | 21.9% | Ⓡ | Ⓡ | #4 | 20.562 | 2.379 |
| System Enhancements for Road Repair & Permits | 1.700 | 0.382 | 0.0% | 1.360 | 80.0% | Ⓞ | Ⓞ | | 14.108 | 8.354 |
| TO360 Wayfinding | 0.917 | 0.207 | 0.0% | 0.734 | 80.0% | Ⓞ | Ⓞ | | 5.890 | 3.339 |
| Traffic Congestion Management | 0.011 | 0.011 | 0.0% | 0.011 | 100.0% | Ⓞ | Ⓞ | #5 | 42.350 | 35.295 |
| West Toronto Rail Path Extension | 11.850 | 1.210 | 0.0% | 5.925 | 50.0% | Ⓨ | Ⓡ | #6 | 150.778 | 2.988 |
| Sub-Total | 71.282 | 16.881 | 23.7% | 57.484 | 80.6% | - | - | | 277.007 | 70.500 |
| Agincourt Improvement | 0.200 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #7 | | |
| Beecroft Extension | 0.400 | 0.003 | 0.0% | 0.080 | 20.0% | Ⓡ | Ⓡ | #8 | 20.246 | 0.019 |
| Broadview Extension | 4.800 | 0.011 | 0.0% | 4.560 | 95.0% | Ⓞ | Ⓞ | | 14.000 | 0.445 |
| Emery Village Improvements | 0.500 | 0.054 | 0.0% | 0.250 | 50.0% | Ⓨ | Ⓡ | #9 | 4.679 | 0.448 |
| John Street Revitalization Project | 1.000 | 0.150 | 0.0% | 0.150 | 15.0% | Ⓡ | Ⓡ | #10 | 62.464 | 5.948 |
| Lawrence-Allen Revitalization Project | 0.500 | 0.193 | 0.0% | 0.350 | 70.0% | Ⓨ | Ⓞ | | 16.136 | 4.913 |
| Legion Road Extension & Grade Separation | 0.260 | 0.011 | 0.0% | 0.013 | 5.0% | Ⓡ | Ⓡ | #11 | | |
| Metrolinx Additional Infrastructure | 3.000 | 0.001 | 0.0% | 2.400 | 80.0% | Ⓞ | Ⓞ | | 18.693 | 6.961 |
| North York Service Road | 0.500 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #12 | 37.794 | 33.628 |
| Peel and Gladstone | 3.340 | 1.223 | 0.0% | 1.798 | 53.8% | Ⓨ | Ⓡ | #13 | | |
| Port Union Road | 10.300 | 1.538 | 0.0% | 8.240 | 80.0% | Ⓞ | Ⓞ | | 12.955 | 5.453 |
| Rean to Kenaston - New Road | 1.735 | 0.020 | 0.0% | 1.648 | 95.0% | Ⓞ | Ⓞ | | 11.413 | 6.361 |
| Scarlett / St. Clair / Dundas | 3.040 | 0.854 | 0.0% | 2.888 | 95.0% | Ⓞ | Ⓞ | | 57.716 | 10.520 |

Transportation Services (TRN)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Six Points Interchange Redevelopment | 0.500 | 0.007 | 0.0% | 0.350 | 70.0% | Y | Ⓢ | | 74.936 | 66.229 |
| St. Clair TMP | 18.000 | 0.877 | 0.0% | 12.600 | 70.0% | Y | Ⓢ | | | |
| Steeles Widenings (Tapscott Rd - Beare Rd) | 0.561 | 0.089 | 0.0% | 0.365 | 65.0% | Y | Ⓢ | | 93.191 | 1.221 |
| Work for TTC & Others | 20.466 | 15.220 | 0.0% | 19.443 | 95.0% | Ⓢ | Ⓢ | | | |
| Yonge Street Revitalization | 0.150 | 0.000 | 0.0% | 0.015 | 10.0% | Ⓢ | Ⓢ | #14 | | |
| Yonge Tomorrow | 1.000 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓢ | Ⓢ | #15 | | |
| Sub-Total | 70.252 | 20.253 | 28.8% | 55.150 | 78.5% | - | - | | 424.222 | 142.144 |
| Total | 715.004 | 171.420 | 24.0% | 591.807 | 82.8% | | | | 3,433.207 | 936.198 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓢ | On Budget | Ⓢ |
| On/Ahead of Schedule | Ⓢ | >70% of Approved Cash Flow | Ⓢ |
| Minor Delay < 6 months | Y | Between 50% and 70% | Y |
| Significant Delay > 6 months | Ⓢ | < 50% or >100% of Approved Cash Flow | Ⓢ |

Note # 1:

Design is delayed due to on-going discussions with Metrolinx regarding coordination of work with Ontario Line.

Note # 2:

Due to project complexity, Vehicle Messaging Signs project delayed and additional time is required complete design and tender documents. Project set to commence in 2025.

Note # 3:

Projects experiencing delays due to scope complexity.

Note # 4:

Jane Rapid TO construction is delayed as a result of additional consultation time required to complete design.

Note # 5:

Project completed. In-year transfer of funds to the MoveTO account to further advance the MoveTO / Congestion related initiatives.

Note # 6:

Construction is anticipated to be tendered in Q4 2024. The execution of the Municipal Infrastructure Agreement (MIA) is being delayed. Metrolinx cannot commence tender until MIA is executed.

Note # 7:

Detailed design is delayed as additional time required to finalize Environmental Assessment assignment.

Note # 8:

Detailed design is delayed due to unforeseen conflict from high-pressure oil pipeline encountered. Additional time required to complete design.

Note # 9:

Project delayed as investigation revealed presence of methane onsite. Additional time required to refine design based on recent soil findings.

Note # 10:

Project delayed as additional time is required to update design to reflect changes in surrounding infrastructure.

Note # 11:

Design is on hold/delay due to changes in design direction following the completion of the TW stormwater assessment study which concluded the stormwater pond is not required. Additional time required for Design.

Note # 12:

Project delayed due to limited submissions for tender call. Project set to be retendered.

Note # 13:

Construction is behind schedule due to delays in the delivery of materials for bioswales and design changes to avoid conflict with utilities.

Note # 14:

Design is delayed due to unforeseen conflict from high-pressure oil pipeline encountered with the Beecroft Extension Project.

Note # 15:

Design tender is delayed as additional time is required to finalize tender call documents.

**2024 Capital Spending by Program
Development and Growth Services**

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------|--------------------------|------------------------|----------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| City Planning | 4M-2024 | 8.36 | 0.99 | 6.59 | 78.8% | Ⓞ |
| | Q2-2024 | 8.36 | 1.60 | 6.55 | 78.3% | Ⓞ |
| Housing Secretariat | 4M-2024 | 701.71 | 12.14 | 627.96 | 89.5% | Ⓞ |
| | Q2-2024 | 704.51 | 135.70 | 377.23 | 53.5% | Ⓢ |
| Waterfront Revitalization Initiative | 4M-2024 | 206.56 | 34.60 | 154.16 | 74.6% | Ⓞ |
| | Q2-2024 | 206.56 | 87.21 | 167.16 | 80.9% | Ⓞ |
| TOTAL | 4M-2024 | 916.63 | 47.73 | 788.71 | 86.0% | Ⓞ |
| | Q2-2024 | 919.43 | 224.51 | 550.93 | 59.9% | Ⓢ |
| <div> Ⓞ >70% Ⓢ between 50% and 70% Ⓞ < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Development and Growth Services totalled \$224.5 million of their collective 2024 Approved Capital Budget of \$919.4 million. Spending is expected to increase to \$550.9 million (59.9%) by year-end. 2 programs in this service area have the projected year-end spend rate of over 70% of their respective 2024 Approved Capital Budgets. Programs with projected year-end spend rate above 70% are City Planning, and Waterfront Revitalization Initiative.

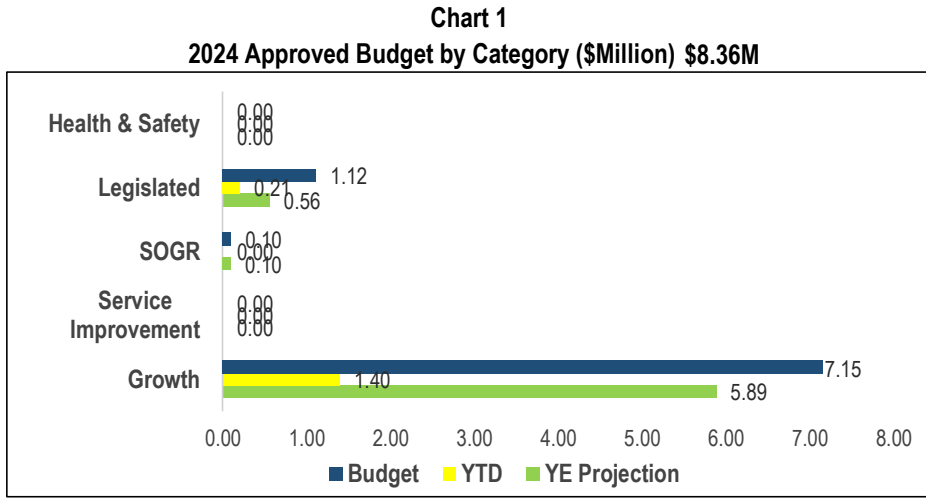


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 2 |
| SOGR | 1 |
| Service Improvement | |
| Growth | 15 |
| Total # of Projects | 18 |

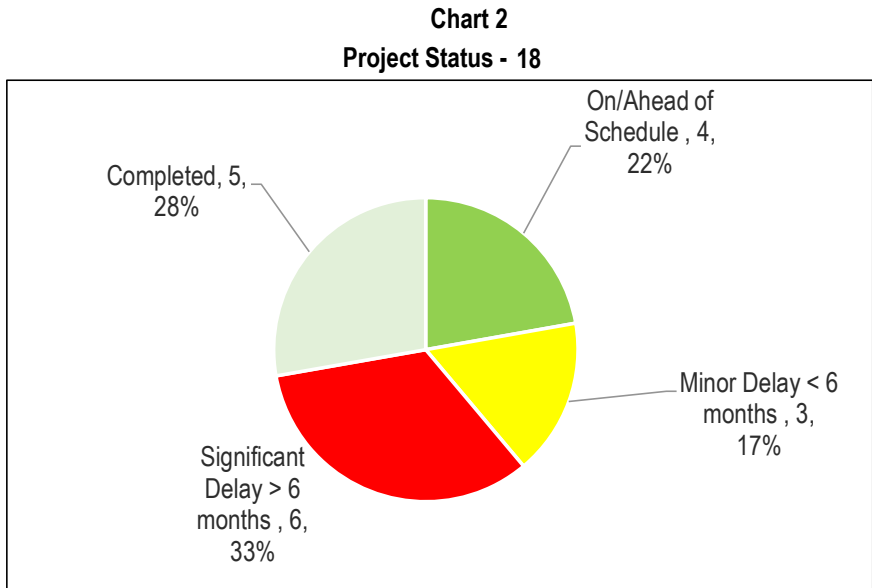


Table 2
Reason for Delay 10

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 1 | 3 |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 6 | |
| Total # of Projects | 7 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 3.53 | 2.42 | 2.41 | 0.01 | |

- Reasons for "Other*" Projects Delay:**
- Five Year Review of the Official Plan: Pending Ministry of Municipal Affairs and Housing approval on Council adopted Official Plan Amendments.
 - Studies: Division is ensuring that workplan requirements are fully met prior to project completion.

City Planning (URB)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Five Year Review of the Official Plan | 0.691 | 0.129 | 18.6% | 0.263 | 38.0% | Ⓜ | Ⓜ | #1 | 3.355 | 2.439 |
| Official Plan Conformity Review | 0.424 | 0.076 | 18.0% | 0.297 | 70.1% | Ⓜ | Ⓜ | | 0.545 | 0.198 |
| Sub-Total | 1.115 | 0.205 | 18.4% | 0.560 | 50.2% | - | - | | 3.900 | 2.636 |
| St. Lawrence Market North - Heritage Interpretation Plan | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | Ⓜ | Ⓜ | #2 | 0.200 | 0.099 |
| Sub-Total | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | - | - | | 0.200 | 0.099 |
| Growth Studies | 2.909 | 0.624 | 21.5% | 2.151 | 73.9% | Ⓜ | Ⓜ | #3 | 11.067 | 6.251 |
| Transportation & Transit Studies | 0.733 | 0.078 | 10.7% | 0.432 | 58.9% | Ⓜ | Ⓜ | #3 | 1.746 | 0.591 |
| Heritage Studies | 0.708 | 0.317 | 44.8% | 0.508 | 71.7% | Ⓜ | Ⓜ | #3 | 1.700 | 1.195 |
| Places - Civic Improvements | 2.797 | 0.376 | 13.4% | 2.797 | 100.0% | Ⓜ | Ⓜ | | 25.312 | 15.943 |
| Sub-Total | 7.147 | 1.396 | 19.5% | 5.887 | 82.4% | - | - | | 39.825 | 23.980 |
| Total | 8.363 | 1.601 | 19.1% | 6.547 | 78.3% | | | | 43.925 | 26.716 |

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:

Awaiting Ministry of Municipal Affairs and Housing approval on Council adopted Official Plan Amendments that would trigger up to 11 Regeneration Area studies.

Note # 2:

Delays are caused by site conditions.

Note # 3:

Some RFQ/RFP Delays. For projects that have started, staff are ensuring that workplan requirements are fully met prior to project completion.

Chart 1

2024 Approved Budget by Category (\$Million) \$704.51M

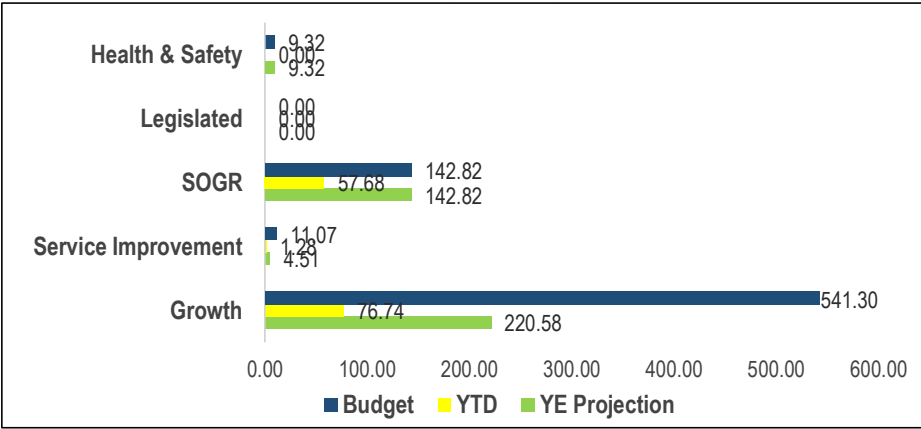


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 1 |
| Legislated | |
| SOGR | 1 |
| Service Improvement | 3 |
| Growth | 7 |
| Total # of Projects | 12 |

Chart 2

Project Status - 12

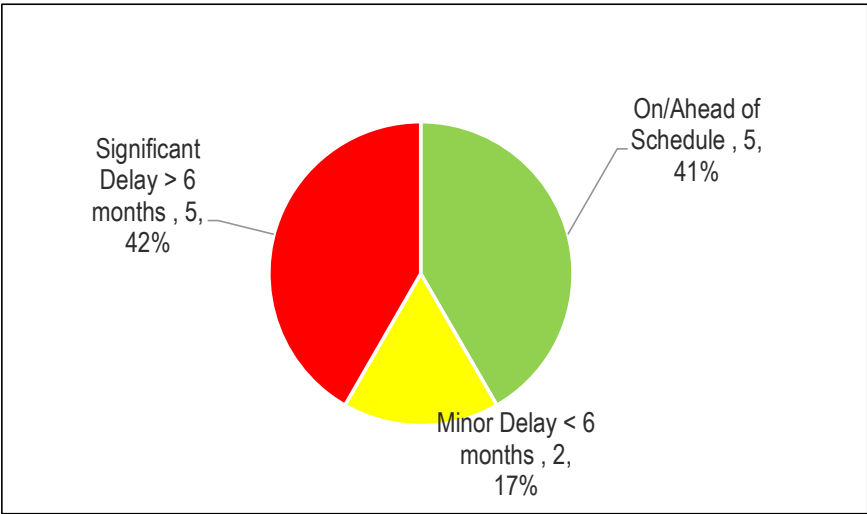


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 1 | |
| Contractor Issues | 2 | |
| Site Conditions | 1 | 2 |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 5 | 2 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 209.09 | 74.31 | 421.12 | | |

Reasons for "Other*" Projects Delay:

- The "other" significant delay is related to establishing legal agreements.

Housing Secretariat (HSE)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|----------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| TCHC IT Capital | 9.323 | 0.000 | 0.0% | 9.323 | 100.0% | Ⓔ | Ⓔ | | 5.190 | 4.472 |
| Sub-Total | 9.323 | 0.000 | 0.0% | 9.323 | 100.0% | - | - | | 5.190 | 4.472 |
| TCHC Building Repair Capital | 142.815 | 57.679 | 40.4% | 142.815 | 100.0% | Ⓔ | Ⓔ | | 1,600.000 | 349.558 |
| Sub-Total | 142.815 | 57.679 | 40.4% | 142.815 | 100.0% | - | - | | 1,600.000 | 349.558 |
| Taking Action on Tower Renewal Program | 6.754 | 0.000 | 0.0% | 0.940 | 13.9% | Ⓓ | Ⓓ | #1 | 19.825 | 0.000 |
| Toronto Renovates | 0.652 | 0.575 | 88.2% | 0.652 | 100.0% | Ⓔ | Ⓔ | | 0.652 | 0.575 |
| Choice Based Housing Access System | 3.669 | 0.706 | 19.2% | 2.917 | 79.5% | Ⓔ | Ⓔ | | 8.178 | 2.277 |
| Sub-Total | 11.075 | 1.281 | 11.6% | 4.509 | 40.7% | - | - | | 28.655 | 2.852 |
| Housing Now | 62.892 | 3.713 | 5.9% | 8.199 | 13.0% | Ⓓ | Ⓓ | #2 | 883.272 | 25.702 |
| Rental Development | 31.960 | 4.533 | 14.2% | 5.440 | 17.0% | Ⓓ | Ⓓ | #3 | 107.233 | 6.963 |
| Modular Housing | 17.436 | 8.298 | 47.6% | 10.462 | 60.0% | Ⓕ | Ⓕ | #4 | 43.807 | 38.361 |
| Rapid Housing Initiative | 17.313 | 1.998 | 11.5% | 6.467 | 37.4% | Ⓓ | Ⓓ | #4 | 373.492 | 312.136 |
| Emergency Housing Action | 56.870 | 11.672 | 20.5% | 28.435 | 50.0% | Ⓕ | Ⓕ | #4 | 100.861 | 71.427 |
| Third Party Grants Funding | 302.198 | 46.528 | 15.4% | 122.250 | 40.5% | Ⓓ | Ⓓ | #5 | 302.798 | 46.528 |
| TCHC Development In-Flight | 52.628 | 0.000 | 0.0% | 39.328 | 74.7% | Ⓔ | Ⓔ | | 33.755 | 13.592 |
| Sub-Total | 541.297 | 76.742 | 14.2% | 220.580 | 40.8% | - | - | | 1,845.219 | 514.708 |
| Total | 704.510 | 135.702 | 19.3% | 377.227 | 53.5% | | | | 3,479.065 | 871.591 |

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Note # 1:

Delays reflect the time needed to establish the Taking Action on Tower Renewal Program (i.e., establishing legal agreements, etc.). Important to note, the group has just executed a set of agreements and is expected to now flow loan money.

Note # 2:

Many of the activities planned to support pre-development work and approvals for 27 sites were able to move forward. However, some projects were delayed primarily as a result of market factors, including shortage of labour and materials, increasing interest rates and escalating construction costs.

Note # 3:

Delays in the pre-construction work for these projects were primarily due to market conditions (including shortage of labour and materials, increasing interest rates and escalating construction costs). These conditions continue to challenge the financial viability of various affordable housing projects resulting in project slow downs and in some cases, changes to original plans.

Note # 4:

Supportive Housing projects are funded by Modular Housing Initiative (MHI), Rapid Housing Initiative (RHI), Emergency Housing Initiative (EHI). Modular projects are experiencing delays due to site and market conditions (labour and material availabilities) and some were completed in 2023, with the exception of 2 projects with planned completions in 2024 and 2025. Funding from RHI, and EHI will continue to fund the supportive housing projects until project completion. Cummer has been delayed over two years due to appeals.

Note # 5:

The Third Party Capital funding program is a new program within the Capital Budget which has been transferred from the Operating Budget, this adjustment will not impact program delivery or service levels. With the recent influx of Council approved project funding, including intergovernmental accelerator funds, City - Supported projects that have stalled out due to emergent funding gaps, can now move forward with additional supports and certainty. Although there were delays in the RFQ/RFP process, the current RFP is underway, with funding expected to be committed by the fall and disbursement anticipated by Q4 2024.

Chart 1

2024 Approved Budget by Category (\$Million) \$206.56M

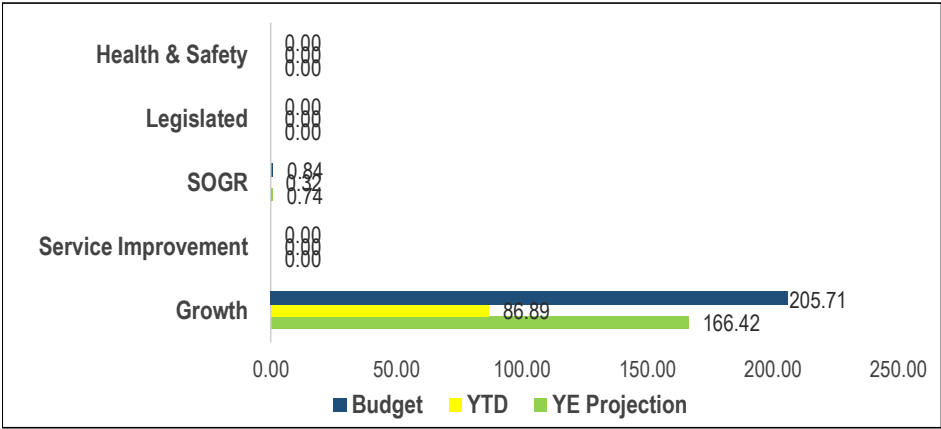


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | |
| Growth | 25 |
| Total # of Projects | 27 |

Chart 2

Project Status - 27

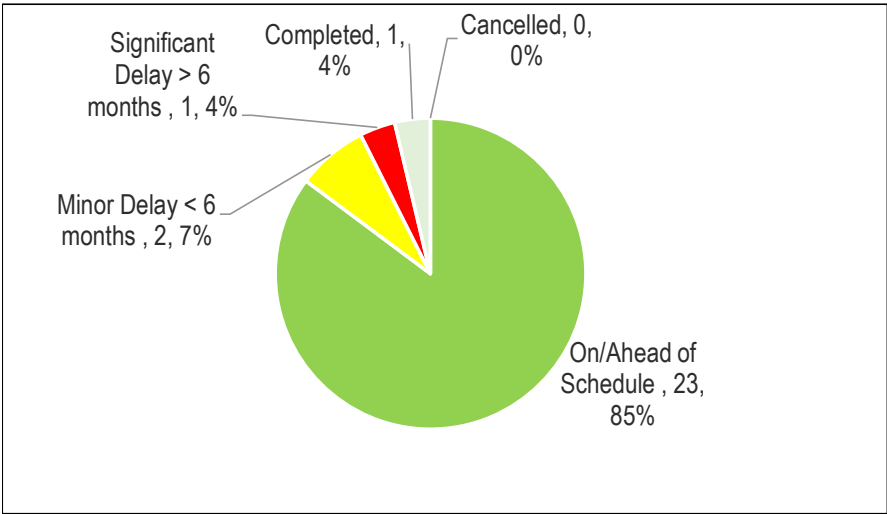


Table 2

| Reason for Delay | 3 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 1 | |
| Community Consultation | | 1 |
| Other* | | 1 |
| Total # of Projects | 1 | 2 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 204.65 | 0.43 | 1.48 | | |

Reasons for "Other*" Projects Delay:

- EBF Local Infrastructure: Revenues are now expected in 2025 instead of 2024.

Waterfront Revitalization Initiative (WFT)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| WATER'S EDGE | 0.189 | 0.020 | 10.5% | 0.140 | 74.2% | Ⓢ | Ⓢ | | 0.190 | 0.021 |
| PROME,TRANS&TRANSPOR INIT | | | | | | | | | | |
| URBAN PLANNING RESOURCES | 0.653 | 0.301 | 46.0% | 0.600 | 91.8% | Ⓢ | Ⓢ | | 6.121 | 5.046 |
| Sub-Total | 0.842 | 0.321 | 38.1% | 0.740 | 87.9% | - | - | | 6.311 | |
| PRECINCT IMPLEMENTATION | 9.101 | 3.558 | 39.1% | 6.800 | 74.7% | Ⓢ | Ⓢ | | 251.123 | 245.580 |
| PROJECTS | | | | | | | | | | |
| TRANSPORTATION INITIATIVES | 1.481 | 0.057 | 3.8% | 0.581 | 39.2% | Ⓡ | Ⓡ | #1 | 35.199 | 31.275 |
| WATERFRONT SECRETARIAT | 0.682 | 0.360 | 52.8% | 0.682 | 100.0% | Ⓢ | Ⓢ | | 10.827 | 10.160 |
| BROADVIEW EASTERN FLOOD | 0.000 | 0.000 | | 0.000 | | | Ⓢ | | 2.600 | 2.600 |
| PROTECTION CA | | | | | | | | | | |
| BATHURST QUAY PUBLIC REALM | 0.301 | 0.144 | 47.8% | 0.301 | 100.0% | Ⓢ | Ⓢ | | 2.759 | 1.132 |
| EBF Public Art Plan | 1.277 | 1.277 | 100.0% | 1.277 | 100.0% | Ⓢ | Ⓢ | | 3.859 | 2.261 |
| EBF LOCAL INFRASTRUCTURE | 0.055 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #2 | 17.868 | 6.343 |
| QUAYSIDE | 0.055 | 0.000 | 0.0% | 0.045 | 81.7% | Ⓢ | Ⓢ | | 0.550 | 0.495 |
| BENTWAY AND FORT YORK | 0.000 | 0.000 | | 0.000 | | | Ⓢ | | 0.200 | 0.200 |
| IMPROVEMENTS | | | | | | | | | | |
| LOWER DON COORDINATION | 1.390 | 0.063 | 4.5% | 0.980 | 70.5% | Ⓢ | Ⓢ | | 2.109 | 0.783 |
| LESLIE STREET LOOKOUT | 0.500 | -0.147 | -29.3% | 0.351 | 70.2% | Ⓢ | Ⓢ | | 4.000 | 3.353 |
| PARK PLANNING AND DESIGN | 0.861 | 0.063 | 7.4% | 0.685 | 79.5% | Ⓢ | Ⓢ | | 1.820 | 0.687 |
| DEVELOPMENT | | | | | | | | | | |
| NEXT PHASE OF WATERFRONT | 0.605 | 0.209 | 34.5% | 0.450 | 74.3% | Ⓢ | Ⓢ | | 0.800 | 0.403 |
| REVITALIZATION | | | | | | | | | | |
| PORT LANDS PLANNING AND | 2.760 | 0.169 | 6.1% | 2.000 | 72.5% | Ⓢ | Ⓢ | | 6.200 | 0.858 |
| IMPLEMENTATION S | | | | | | | | | | |
| CONVERT FIRE HALL TO | 3.000 | 0.417 | 13.9% | 2.000 | 66.7% | Ⓢ | Ⓢ | #3 | 3.000 | 0.417 |
| COMMUNITY SPACE PFR | | | | | | | | | | |
| BAYSIDE PHASE 2 WATER'S EDGE | 1.730 | 0.000 | 0.0% | 1.400 | 80.9% | Ⓢ | Ⓢ | | 17.152 | 0.000 |
| PROMENADE | | | | | | | | | | |
| WESTERN WATERFRONT MASTER | 0.374 | 0.016 | 4.4% | 0.200 | 53.5% | Ⓢ | Ⓢ | #4 | 0.400 | 0.043 |
| PLAN UPDATE | | | | | | | | | | |
| INDIGENOUS ENGAGEMENT | 0.200 | 0.000 | 0.0% | 0.150 | 75.0% | Ⓢ | Ⓢ | | 0.625 | 0.000 |
| PORT LANDS FLOOD PROTECTION | 64.223 | 60.000 | 93.4% | 60.000 | 93.4% | Ⓢ | Ⓢ | | 394.825 | 390.602 |
| PORT LANDS 2024 BUD | 14.870 | 0.000 | 0.0% | 12.000 | 80.7% | Ⓢ | Ⓢ | | 22.700 | 0.000 |
| ADJUSTMENT | | | | | | | | | | |
| PORT LANDS PARKS AND PUBLIC | 30.000 | 1.715 | 5.7% | 25.000 | 83.3% | Ⓢ | Ⓢ | | 32.500 | 1.715 |
| REALM | | | | | | | | | | |
| COMMISSIONERS STREET SEWER | 0.150 | 0.000 | 0.0% | 0.120 | 80.0% | Ⓢ | Ⓢ | | 7.150 | 0.000 |
| DETAILED DESI | | | | | | | | | | |
| KEATING CHANNEL DREDGING | 12.000 | 0.000 | 0.0% | 8.300 | 69.2% | Ⓢ | Ⓢ | #5 | 24.000 | 0.000 |
| KEATING CHANNEL PEDESTRIAN | 1.400 | 0.000 | 0.0% | 1.100 | 78.6% | Ⓢ | Ⓢ | | 9.000 | 0.000 |
| BRIDGE | | | | | | | | | | |
| QUAYSIDE TRANSPORTATION | 58.700 | 18.988 | 32.3% | 42.000 | 71.6% | Ⓢ | Ⓢ | | 102.000 | 18.988 |
| INFRASTRUCTURE | | | | | | | | | | |
| Sub-Total | 205.714 | 86.889 | 42.2% | 166.421 | 80.9% | - | - | | 953.265 | 717.896 |
| Total | 206.556 | 87.210 | 42.2% | 167.161 | 80.9% | | | | 959.576 | 717.896 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

The RFP was delayed due to negotiations with Metrolinx related to Ontario Line work, the contract has now been awarded with design advancing throughout 2024 with construction anticipated to begin in 2025.

Note # 2:

Development revenues are now expected in 2025 instead of 2024, forecasts have been adjusted to reflect this change.

Note # 3:

Minor delay in spending due to procurement challenges, project still anticipated to be on track

Note # 4:

Procurement of consultants to develop a public realm plan update is delayed to allow for more input and consultation with Indigenous community.

Note # 5:

City and TRCA staff have recently finalized a delivery agreement, projections have been adjusted to reflect timing of the start of dredging in 2024.

2024 Capital Spending by Program
Corporate Services

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|--|---------|-------------------------|--------------------------|------------------------|----------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Customer Experience | 4M-2024 | 4.50 | 0.56 | 2.60 | 57.9% | Y |
| | Q2-2024 | 4.50 | 0.85 | 3.15 | 70.1% | G |
| Corporate Real Estate Management | 4M-2024 | 274.76 | 46.16 | 170.10 | 61.9% | Y |
| | Q2-2024 | 275.01 | 78.25 | 189.04 | 68.7% | Y |
| Environment & Climate Division | 4M-2024 | 36.23 | 3.09 | 21.80 | 60.2% | Y |
| | Q2-2024 | 38.88 | 4.79 | 17.20 | 44.2% | R |
| Fleet Services | 4M-2024 | 146.36 | 12.46 | 91.08 | 62.2% | Y |
| | Q2-2024 | 146.36 | 28.96 | 94.05 | 64.3% | Y |
| Chief Information Security Office | 4M-2024 | 6.55 | 0.46 | 5.77 | 88.1% | G |
| | Q2-2024 | 6.55 | 0.94 | 3.96 | 60.5% | Y |
| Technology Services | 4M-2024 | 62.90 | 12.86 | 60.05 | 95.5% | G |
| | Q2-2024 | 65.03 | 20.40 | 59.58 | 91.6% | G |
| TOTAL | 4M-2024 | 531.30 | 75.59 | 351.39 | 66.1% | Y |
| | Q2-2024 | 536.32 | 134.21 | 366.99 | 68.4% | Y |
| <div> <div></div> >70% <div></div> between 50% and 70% <div></div> < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Corporate Services totalled \$134.2 million of their collective 2024 Approved Capital Budget of \$536.3 million. Spending is expected to increase to \$367.0 million (68.4%) by year-end. 2 programs in this service area has the projected year-end spend rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Customer Experience, and Technology Services.

Chart 1

2024 Approved Budget by Category (\$Million) \$4.5M

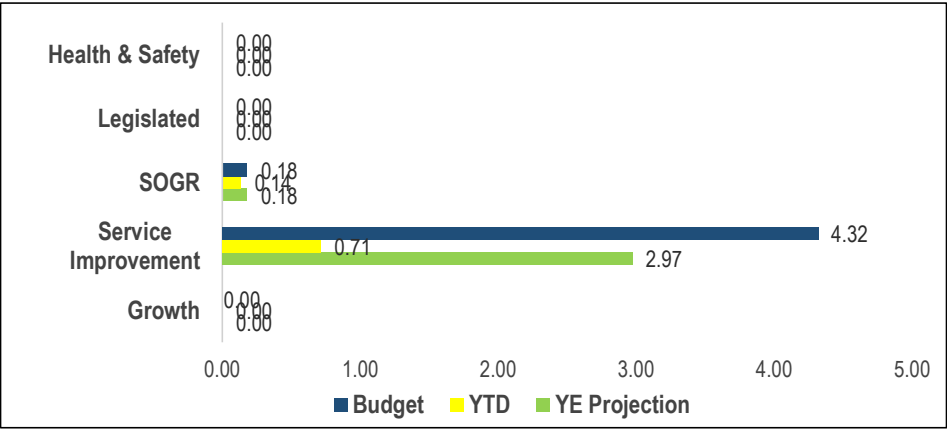


Table 1

2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 3 |

Chart 2

Project Status - 3

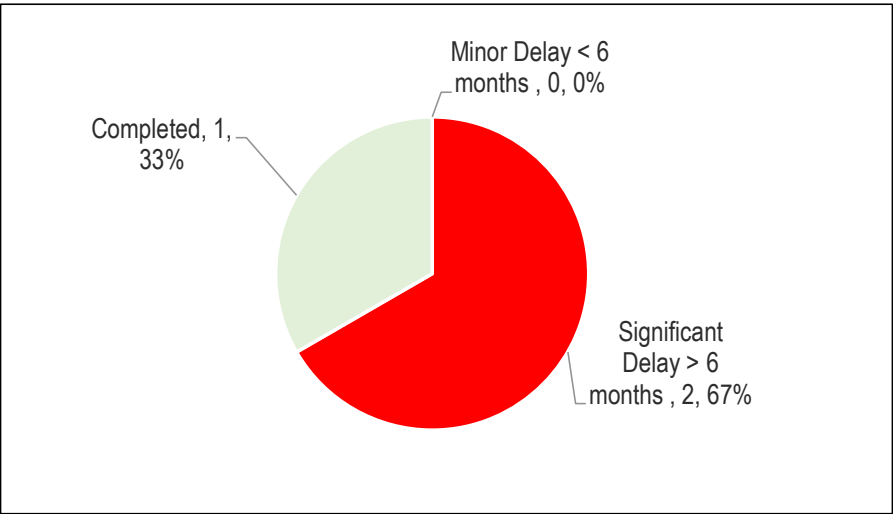


Table 2

| Reason for Delay | 2 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 1 | |
| Community Consultation | | |
| Other* | 1 | |
| Total # of Projects | 2 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| | | 4.37 | 0.13 | |

Reasons for "Other*" Projects Delay:

- The SOGR project was delayed due to co-ordination with other projects.
- The Channel & Counter Strategy project was delayed due to reassessment of funding utilization including projects to be executed, prioritizing and getting clarity from all stakeholders.

Customer Experience (CXD)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-------------------------------------|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| SOG - Various | 0.052 | 0.027 | 51.9% | 0.052 | 100.0% | Ⓔ | Ⓓ | #1 | 1.977 | 1.392 |
| Salesforce Optimization | 0.129 | 0.110 | 85.3% | 0.129 | 100.0% | Ⓔ | Ⓔ | | 0.382 | 0.363 |
| Sub-Total | 0.181 | 0.137 | 75.7% | 0.181 | 100.0% | - | - | | 2.359 | 1.755 |
| Channel & Counter Strategy (C&C) | 4.315 | 0.714 | 16.5% | 2.970 | 68.8% | Ⓕ | Ⓓ | #2 | 5.281 | 1.680 |
| Sub-Total | 4.315 | 0.714 | 16.5% | 2.970 | 68.8% | - | - | | 5.281 | 1.680 |
| Total | 4.496 | 0.851 | 18.9% | 3.151 | 70.1% | | | | 7.640 | 3.435 |

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:

The SOGR project was delayed due to co-ordination with other projects.

Note # 2:

The Channel & Counter Strategy project was delayed due to reassessment of funding utilization including projects to be executed, prioritizing and getting clarity from all stakeholders.

Chart 1

2024 Approved Budget by Category (\$Million) \$275.01M

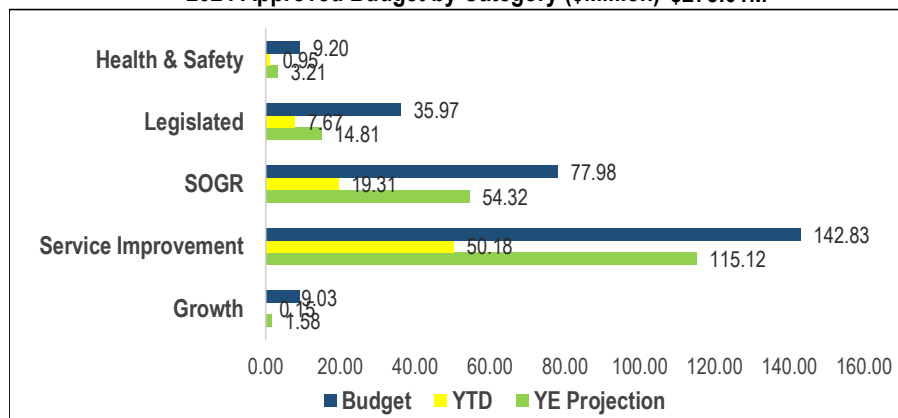


Table 1

2024 Active Projects by Category

| | |
|----------------------------|------------|
| Health & Safety | 8 |
| Legislated | 3 |
| SOGR | 98 |
| Service Improvement | 89 |
| Growth | 5 |
| Total # of Projects | 203 |

Chart 2

Project Status - 203

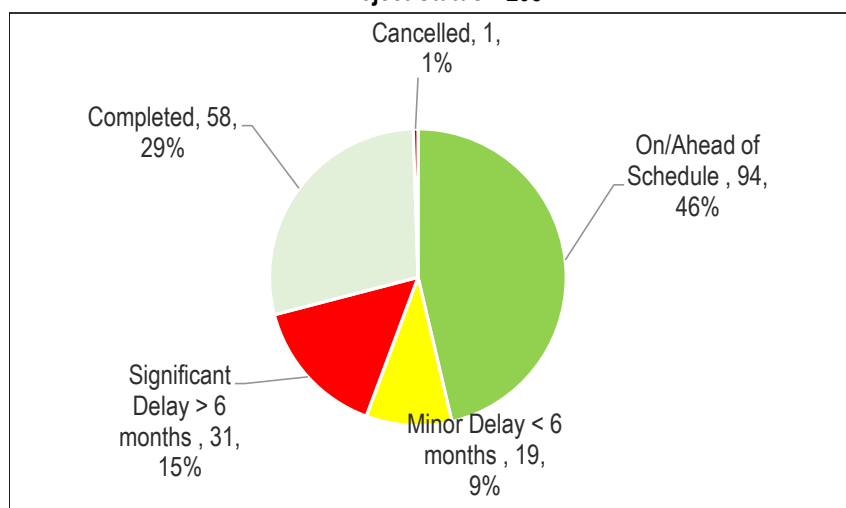


Table 2

Reason for Delay

50

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | 2 | |
| Procurement Issues | 3 | 5 |
| RFQ/RFP Delayed | 4 | 10 |
| Contractor Issues | 2 | |
| Site Conditions | 4 | |
| Co-ordination with Other Projects | 7 | 2 |
| Community Consultation | | |
| Other* | 9 | 2 |
| Total # of Projects | 31 | 19 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 177.94 | 14.41 | 70.66 | 12.00 | |

Reasons for "Other*" Projects Delay:

- Work for various Mechanical and Electrical as well as Elevator State of Good Repair (SOGR) is delayed due to changes in scope.
- The Young People's Theatre Lighting project is delayed while the client secures funding.
- Union Station Enhancements are delayed as work is contingent on Metrolinx proceeding with plans at Union Station.
- The Future Use of Old City Hall and Wellington Incinerator are being re-evaluated based on current market conditions.
- The North Bay Pedestrian Bridge is being completed by a 3rd Party, with the City to pay its share upon completion.

Key Discussion Points: (Please provide reason for delay)

- Ongoing risks being managed and potentially impacting the Division's ability to achieve the forecasted spend rate include bids exceeding available funding levels due to ongoing inflationary market conditions, weather conditions and unforeseen site conditions during construction, and changing client needs and demands.

Corporate Real Estate Management (FAC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Environmental Remediation | 2.012 | 0.000 | 0.0% | 0.035 | 1.7% | R | R | #2 | 2.189 | 0.177 |
| Global Corporate Security | 0.053 | 0.000 | 0.0% | 0.053 | 100.0% | G | G | | 1.090 | 1.037 |
| Program | | | | | | | | | | |
| Safety Audits | 7.131 | 0.949 | 13.3% | 3.122 | 43.8% | R | R | #2 | 12.661 | 6.479 |
| Sub-Total | 9.196 | 0.949 | 10.3% | 3.210 | 34.9% | - | - | | 15.940 | 7.693 |
| Accessibility for Ontarians with Disabilities Act (AODA) | 35.934 | 7.672 | 21.4% | 14.805 | 41.2% | R | R | #3 | 197.210 | 136.850 |
| Barrier Free / Equity | 0.033 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 0.853 | 0.819 |
| Sub-Total | 35.967 | 7.672 | 21.3% | 14.805 | 41.2% | - | - | | 198.063 | 137.669 |
| 275 Merton St. - Office Relocation | 0.245 | 0.000 | 0.0% | 0.245 | 100.0% | G | G | | 2.000 | 0.000 |
| Albert Campbell Square Park Rehabilitation | 0.002 | -0.027 | -1121.4% | 0.000 | 0.0% | R | G | #1 | 3.194 | 3.165 |
| CCTV Infrastructure Enhancements | 0.127 | 0.025 | 20.0% | 0.127 | 100.0% | G | G | | 9.842 | 9.741 |
| Emergency Repairs | 2.770 | 0.218 | 7.9% | 0.784 | 28.3% | R | R | #2 | 5.334 | 2.774 |
| Environmental Remediation | 1.751 | 0.255 | 14.6% | 1.700 | 97.1% | G | G | | 6.310 | 4.634 |
| Global Corporate Security Program | 4.803 | 0.350 | 7.3% | 3.306 | 68.8% | Y | Y | #2 | 21.185 | 8.626 |
| Mechanical & Electrical | 6.858 | 0.817 | 11.9% | 2.394 | 34.9% | R | R | #2 | 90.236 | 56.143 |
| Others - SOGR | 23.933 | 4.146 | 17.3% | 14.960 | 62.5% | Y | R | #2 | 87.247 | 48.093 |
| Physical Security Capital Plan | 3.042 | 0.700 | 23.0% | 2.259 | 74.3% | G | G | | 26.723 | 6.681 |
| Roofing | 1.324 | 0.529 | 40.0% | 1.226 | 92.6% | G | G | | 4.645 | 1.746 |
| Sitework | 2.854 | 0.164 | 5.7% | 2.407 | 84.4% | G | G | | 38.714 | 19.620 |
| SOGR - Leased Properties | 2.482 | 0.028 | 1.1% | 1.614 | 65.0% | Y | Y | #2 | 4.684 | 1.181 |
| Structural / Building Envelope | 27.790 | 12.101 | 43.5% | 23.299 | 83.8% | G | G | | 144.638 | 109.068 |
| Sub-Total | 77.981 | 19.307 | 24.8% | 54.321 | 69.7% | - | - | | 444.753 | 271.473 |
| 8 Cumberland St | 0.912 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 1.800 | 0.888 |
| Administrative Penalty System | 0.047 | 0.003 | 7.2% | 0.036 | 76.4% | G | G | | 2.674 | 2.605 |
| Corporate Facilities Refurbishment Program | 0.342 | 0.030 | 8.7% | 0.049 | 14.3% | R | R | #2 | 1.925 | 1.613 |
| Customer Experience Program | 0.031 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 10.188 | 10.158 |
| Energy Management | 4.984 | 1.867 | 37.5% | 3.896 | 78.2% | G | Y | #2 | 47.301 | 25.746 |
| Etobicoke Civic Centre | 56.339 | 26.638 | 47.3% | 56.891 | 101.0% | G | G | #3 | 429.461 | 57.343 |
| Global Corporate Security Program | 2.436 | 0.407 | 16.7% | 0.948 | 38.9% | R | Y | #2 | 15.882 | 0.432 |
| Indian Residential School Survivors Legacy | 9.066 | 3.531 | 39.0% | 9.093 | 100.3% | G | G | | 24.950 | 18.915 |
| Mechanical & Electrical | 0.034 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 2.010 | 1.976 |
| ModernTO | 16.731 | 4.207 | 25.1% | 13.222 | 79.0% | G | G | #3 | 250.001 | 51.838 |
| Others - Service Improvements | 12.293 | 8.221 | 66.9% | 9.185 | 74.7% | G | Y | #2 | 42.340 | 22.867 |
| Real Estate Property Management and Lease Admin | 0.009 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #1 | 0.569 | 0.560 |
| Relocation of Fire Station 332 | 0.998 | 0.157 | 15.8% | 1.007 | 100.9% | G | G | | 30.207 | 3.029 |
| Security Bollards - Union Station | 2.003 | 0.179 | 9.0% | 1.829 | 91.3% | G | G | | 5.135 | 1.312 |
| St. Lawrence Market North Redevelopment | 18.310 | 4.033 | 22.0% | 15.509 | 84.7% | G | G | #3 | 127.146 | 112.870 |
| St. Lawrence Market South Renovations | 0.472 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #2 | 1.500 | 1.028 |
| Strategic Property Acquisitions | 0.021 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | #4 | 103.757 | 103.736 |

Corporate Real Estate Management (FAC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---------------------------------------|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Toronto Strong Neighbourhood Strategy | 1.144 | 0.251 | 21.9% | 1.044 | 91.3% | Ⓞ | Ⓞ | | 2.062 | 1.169 |
| TransformTO | 0.261 | 0.164 | 63.0% | 0.324 | 124.4% | Ⓡ | Ⓞ | #5 | 1.996 | 1.900 |
| Union Station - Signage & Wayfinding | 0.447 | 0.002 | 0.6% | 0.103 | 23.1% | Ⓡ | Ⓡ | #2 | 0.915 | 0.071 |
| Union Station Enhancement Project | 3.298 | 0.018 | 0.5% | 0.022 | 0.7% | Ⓡ | Ⓡ | #6 | 4.498 | 1.218 |
| Union Station PTIF Projects | 0.132 | 0.000 | 0.0% | 0.132 | 100.0% | Ⓞ | Ⓞ | | 0.901 | 0.769 |
| Union Station Revitalization | 1.937 | 0.014 | 0.7% | 0.421 | 21.8% | Ⓡ | Ⓞ | #1 | 78.368 | 758.773 |
| Various IT-Related Projects | 10.088 | 0.455 | 4.5% | 1.367 | 13.6% | Ⓡ | Ⓡ | #2 | 37.900 | 6.186 |
| Wellington Destructor - Construction | 0.500 | 0.000 | 0.0% | 0.045 | 9.0% | Ⓡ | Ⓡ | #2 | 32.000 | 0.000 |
| Sub-Total | 142.833 | 50.180 | 35.1% | 115.124 | 80.6% | - | - | | 1,255.486 | 1,187.003 |
| Growth Related | | | | | | | | | | |
| 1251 Bridletowne Circle Acquisition | 0.050 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #1 | 5.942 | 5.892 |
| Parkdale Hub Acquisition | 4.392 | -0.021 | -0.5% | 1.584 | 36.1% | Ⓡ | Ⓞ | #4 | 22.108 | 17.694 |
| School Land Properties Acquisitions | 2.968 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #4 | 3.000 | 0.032 |
| Strategic Property Acquisitions | 1.546 | 0.167 | 10.8% | 0.000 | 0.0% | Ⓡ | Ⓞ | #1 | 46.553 | 45.174 |
| Westwood | 0.073 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓞ | #1 | 4.000 | 1.155 |
| Sub-Total | 9.029 | 0.146 | 1.6% | 1.584 | 17.5% | - | - | | 81.602 | 69.948 |
| Total | 275.005 | 78.254 | 28.5% | 189.044 | 68.7% | | | | 1,995.844 | 1,673.785 |

| On Time | On Budget |
|------------------------------|--|
| On/Ahead of Schedule | Ⓞ >70% of Approved Cash Flow |
| Minor Delay < 6 months | Ⓢ Between 50% and 70% |
| Significant Delay > 6 months | Ⓡ < 50% or >100% of Approved Cash Flow |

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project delayed due to RFQ/RFP delays, staff resource and procurement issues, site conditions, scope adjustments, and coordination with other projects.

Note # 3:

Refer to Major Capital Projects Appendix for further details.

Note # 4:

School Lands and Property Acquisitions are done on an as-needed basis.

Note # 5:

The project team is monitoring the project spend and will decide at an upcoming variance report if a budget adjustment is needed.

Note # 6:

Union Station Enhancements are delayed as work is contingent on Metrolinx proceeding with plans at Union Station.

Chart 1
2024 Approved Budget by Category (\$Million) \$38.88M

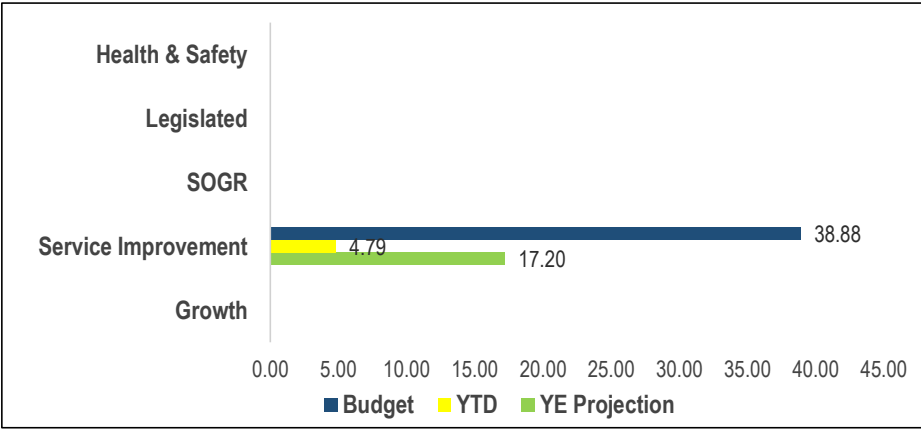


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 8 |
| Growth | |
| Total # of Projects | 8 |

Chart 2
Project Status - 8

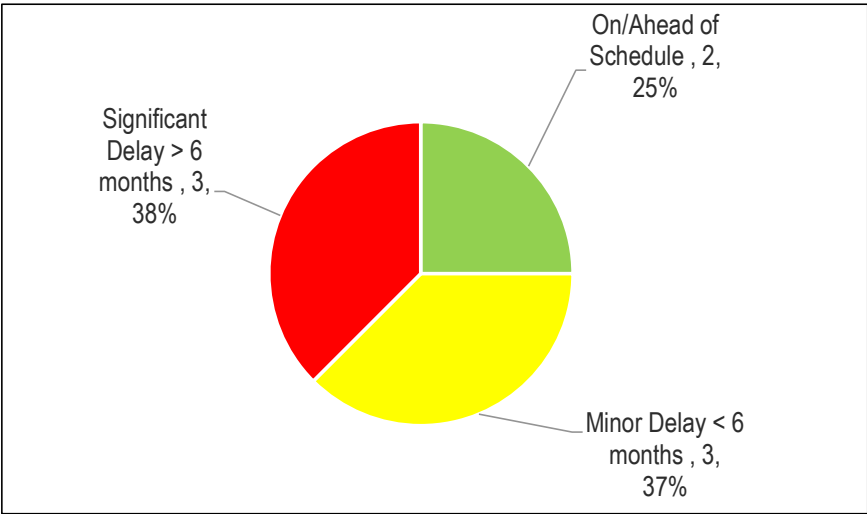


Table 2

| Reason for Delay | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | 1 | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 2 | 2 |
| Total # of Projects | 3 | 3 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 7.90 | 16.40 | 14.58 | | |

Reasons for "Other*" Projects Delay:

- The Existing Building Retrofits, Renewable Energy Thermal Program and Sustainable Energy Plan Financing projects are being impacted by high interest rates.
- The Exhibition Plan Decarbonization project is delayed while finalizing the legal agreement with the vendor.

Environment & Climate Division (ECD)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|-------|------------------------------|--------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Service Improvements | | | | | | | | | | |
| Carboncheck | 0.400 | 0.000 | 0.0% | 0.200 | 50.0% | Y | Y | #1 | 0.400 | 0.000 |
| Community Initiatives - Existing | 11.250 | 1.725 | 15.3% | 6.200 | 55.1% | Y | Y | #2 | 35.000 | 6.172 |
| Building Retrofits | | | | | | | | | | |
| Exhibition Place Decarbonization | 6.000 | 0.000 | 0.0% | 3.000 | 50.0% | Y | Y | #3 | 14.000 | 0.000 |
| New Development Sustainable | 5.000 | 0.000 | 0.0% | 0.600 | 12.0% | R | R | #2 | 20.000 | 0.098 |
| Energy Plan Financing | | | | | | | | | | |
| Renewable Thermal Energy | 9.581 | 0.265 | 2.8% | 0.550 | 5.7% | R | R | #2 | 20.209 | 10.894 |
| Program | | | | | | | | | | |
| Residential Energy Retrofit | 6.650 | 2.804 | 42.2% | 6.650 | 100.0% | G | G | | 14.512 | 8.544 |
| Program (HELP) | | | | | | | | | | |
| Sub-Total | 38.881 | 4.794 | 12.3% | 17.200 | 44.2% | - | - | | 104.121 | 25.708 |
| | | | | | | | | | | |
| Total | 38.881 | 4.794 | 12.3% | 17.200 | 44.2% | | | | 104.121 | 25.708 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

The Carbon check project to support creative energy efficiency initiatives for the Canadian residential sector is delayed while finalizing the legal agreement with the vendor.

Note # 2:

Lower spending due to high interest rates impacting the attractiveness of the loan programs.

Note # 3:

The Exhibition Plan Decarbonization project is delayed while finalizing the legal agreement with the vendor.

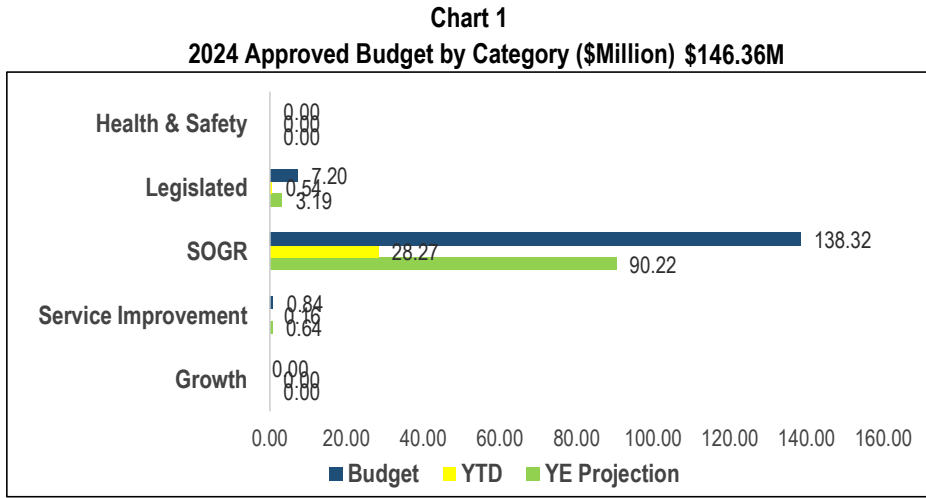


Table 1
2024 Active Projects by Category

| | |
|---------------------|-----|
| Health & Safety | 1 |
| Legislated | 4 |
| SOGR | 114 |
| Service Improvement | 9 |
| Growth | |
| Total # of Projects | 128 |

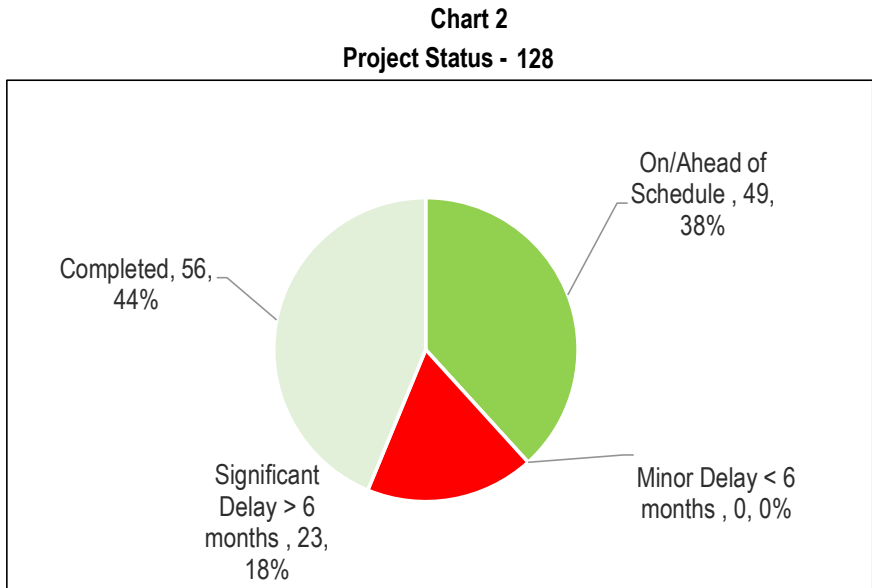


Table 2
Reason for Delay 23

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | 1 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 2 | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 20 | |
| Total # of Projects | 23 | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 98.61 | | 46.14 | 1.61 | |

Reasons for "Other*" Projects Delay:
➤ Majority of delays are attributed to global supply chain issues for manufacturers and suppliers.

Fleet Services (FLT)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Fleet - Garage Security | 0.000 | 0.000 | | 0.000 | | | | #5 | 0.093 | 0.093 |
| Sub-Total | 0.000 | 0.000 | | 0.000 | | - | - | | 0.093 | 0.093 |
| | | | | | | | | | | |
| Sustainable Fleet Project | 0.401 | 0.000 | 0.0% | 0.000 | | Ⓡ | Ⓢ | #1 | 0.439 | 0.038 |
| EV Program | 6.801 | 0.535 | 7.9% | 3.194 | | Ⓡ | Ⓢ | #1 | 12.516 | 6.249 |
| Sub-Total | 7.202 | 0.535 | 7.4% | 3.194 | 44.3% | - | - | | 12.955 | 6.287 |
| | | | | | | | | | | |
| Arena Boards - Fleet Replacement | 0.128 | 0.000 | 0.0% | 0.125 | 97.7% | Ⓢ | Ⓢ | | 0.411 | 0.109 |
| Economic Development & Culture - Fleet Replacement | 0.159 | 0.000 | 0.0% | 0.077 | 48.4% | Ⓡ | Ⓢ | #1 | 0.196 | 0.079 |
| Engineering & Construction Services - Fleet Replacement | 0.885 | 0.328 | 37.1% | 0.806 | 91.1% | Ⓢ | Ⓢ | | 2.375 | 1.591 |
| Exhibition - Fleet Replacement | 0.257 | 0.167 | 65.0% | 0.149 | 58.0% | Ⓢ | Ⓡ | #2 | 1.751 | 1.103 |
| Facility & Real Estate - Fleet Replacement | 0.463 | 0.031 | 6.7% | 0.215 | 46.4% | Ⓡ | Ⓢ | #1 | 2.833 | 1.827 |
| Fire Services - Fleet Replacement | 42.780 | 16.560 | 38.7% | 23.431 | 54.8% | Ⓢ | Ⓢ | #1 | 220.025 | 61.177 |
| Fleet - Insurance Contingency | 0.055 | 0.000 | 0.0% | 0.042 | 76.4% | Ⓢ | Ⓢ | | 0.343 | 0.539 |
| Fleet - Tools & Equipment | 1.597 | -0.076 | -4.8% | 1.326 | 83.0% | Ⓢ | Ⓢ | | 2.560 | 0.887 |
| Fleet Office Modernization | 0.121 | 0.000 | 0.0% | 0.007 | 5.8% | Ⓡ | Ⓢ | #1 | 0.843 | 0.447 |
| Fleet Services - Fleet Replacement | 0.233 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #1 | 1.002 | 0.067 |
| Fuel Site Closure, Upgrade & Replacement | 2.164 | 0.051 | 2.4% | 0.106 | 4.9% | Ⓡ | Ⓡ | #3 | 4.454 | 4.993 |
| Library - Fleet Replacement | 0.789 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #3 | 2.808 | 1.406 |
| Municipal Licensing - Fleet Replacement | 1.048 | 0.184 | 17.6% | 0.567 | 54.1% | Ⓢ | Ⓢ | #1 | 2.417 | 1.553 |
| Parks, Forestry & Recreation - Fleet Replacement | 7.615 | 2.623 | 34.4% | 7.614 | 100.0% | Ⓢ | Ⓢ | | 52.390 | 28.207 |
| Public Health - Fleet Replacement | 0.401 | 0.000 | 0.0% | 0.143 | 35.7% | Ⓡ | Ⓢ | #1 | 0.465 | 0.064 |
| Purchasing & Materials - Fleet Replacement | 0.170 | 0.069 | 40.6% | 0.069 | 40.6% | Ⓡ | Ⓢ | #1 | 0.413 | 0.312 |
| Toronto Shelter and Support Services | 0.092 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓢ | #1 | 0.463 | 0.000 |
| Solid Waste - Fleet Replacement | 35.570 | 3.991 | 11.2% | 22.889 | 64.3% | Ⓢ | Ⓡ | #2 | 161.633 | 55.649 |
| Toronto Community Housing Corporation - Fleet Replacement | 0.865 | 0.000 | 0.0% | 0.863 | 99.8% | Ⓢ | Ⓢ | | 4.005 | 1.760 |
| Toronto Paramedic - Fleet Replacement | 23.514 | 2.175 | 9.2% | 13.109 | 55.7% | Ⓢ | Ⓡ | #2 | 50.753 | 29.410 |
| Toronto Water - Fleet Replacement | 9.580 | 1.570 | 16.4% | 9.580 | 100.0% | Ⓢ | Ⓡ | #2 | 70.960 | 52.927 |
| Transportation Services - Fleet Replacement | 8.635 | 0.600 | 6.9% | 8.635 | 100.0% | Ⓢ | Ⓢ | | 78.193 | 39.110 |
| Zoo - Fleet Replacement | 1.195 | 0.000 | 0.0% | 0.466 | 39.0% | Ⓡ | Ⓡ | #2 | 1.722 | 0.526 |
| Sub-Total | 138.316 | 28.273 | 20.4% | 90.219 | 65.2% | - | - | | 663.015 | 283.743 |
| | | | | | | | | | | |
| Sustainment of Fleet Technologies and Systems | 0.495 | 0.082 | 16.6% | 0.348 | 70.3% | Ⓢ | Ⓢ | #1 | 2.562 | 1.072 |
| Vendor Management Portal | 0.349 | 0.073 | 20.9% | 0.289 | 82.8% | Ⓢ | Ⓡ | #4 | 0.598 | 0.322 |
| Fleet Management & Fuel System Integration | 0.000 | 0.000 | | 0.000 | | | Ⓢ | | 0.320 | 0.320 |
| Sub-Total | 0.844 | 0.155 | 18.4% | 0.637 | 75.5% | - | - | | 3.480 | 1.714 |

Fleet Services (FLT)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|-------|------------------------------|-------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Total | 146.362 | 28.963 | 19.8% | 94.050 | 64.3% | | | | 679.543 | 291.837 |

| | | | |
|------------------------------|---|--------------------------------------|--|
| On Time | | On Budget | |
| On/Ahead of Schedule | ⓐ | >70% of Approved Cash Flow | |
| Minor Delay < 6 months | ⓑ | Between 50% and 70% | |
| Significant Delay > 6 months | ⓒ | < 50% or >100% of Approved Cash Flow | |

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project is delayed due to global supply chain issues for manufacturers and suppliers.

Note # 3:

Project is delayed due to procurement or RFQ/RFP delays.

Note # 4:

Project is delayed due to insufficient staff resources

Note # 4:

Project is complete and will be closed.

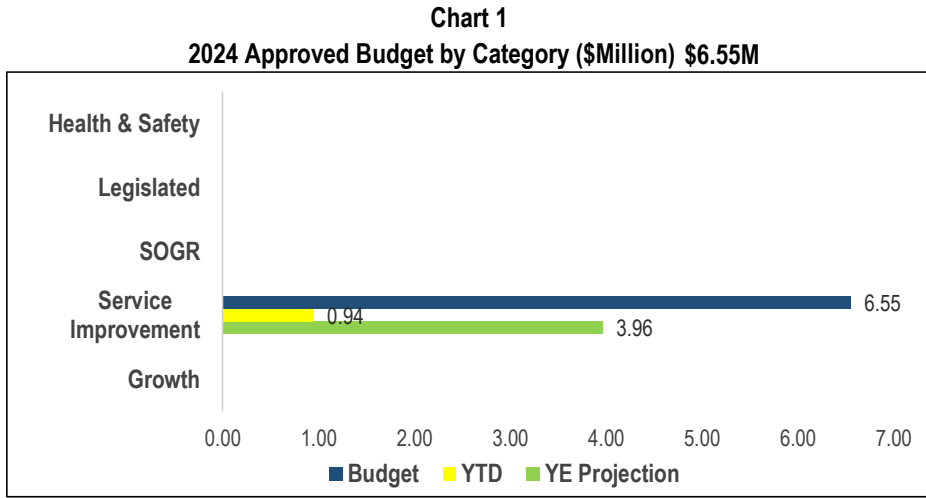


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | |
| Service Improvement | 3 |
| Growth | |
| Total # of Projects | 3 |

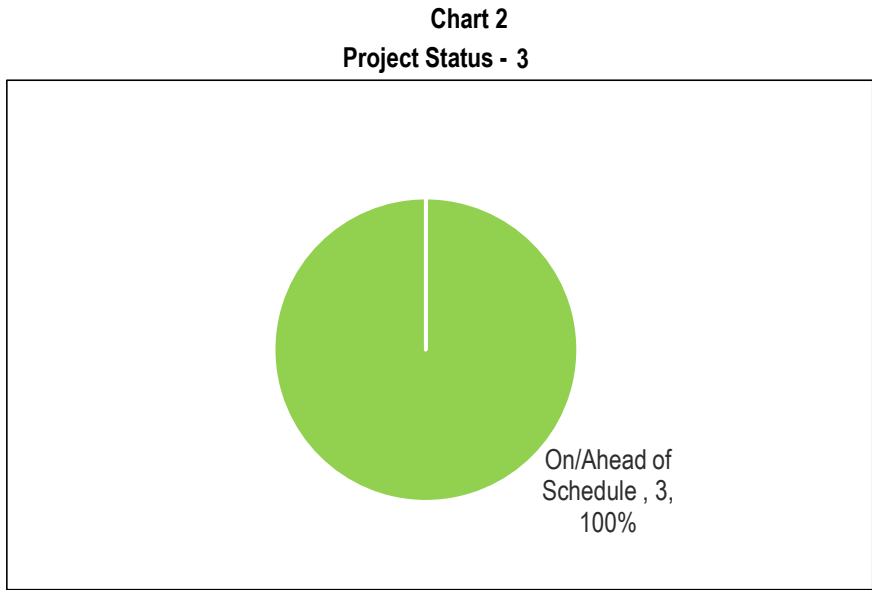


Table 2
Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 6.55 | | | | |

Chief Information Security Office (CYB)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Service Improvements | | | | | | | | | | |
| Cyber Command Centre | 1.777 | 0.081 | 4.6% | 1.000 | 56.3% | Y | ⓐ | #1 | 10.554 | 0.122 |
| Cyber Foundation | 2.902 | 0.537 | 18.5% | 1.866 | 64.3% | Y | ⓐ | #1 | 7.002 | 3.391 |
| Digitization Support Services | 1.868 | 0.326 | 17.5% | 1.094 | 58.6% | Y | ⓐ | #1 | 8.104 | 1.093 |
| Sub-Total | 6.547 | 0.944 | 14.4% | 3.960 | 60.5% | - | - | | 25.660 | 4.606 |
| Total | 6.547 | 0.944 | 14.4% | 3.960 | 60.5% | | | | 25.660 | 4.606 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | ⓐ | On Budget | ⓐ |
| On/Ahead of Schedule | ⓐ | >70% of Approved Cash Flow | ⓐ |
| Minor Delay < 6 months | Y | Between 50% and 70% | Y |
| Significant Delay > 6 months | ⓐ | < 50% or >100% of Approved Cash Flow | ⓐ |

Note # 1:

The three projects are anticipated to experience spending delays in 2024, however, the design and consultation work are actively progressing and the projects are expected to be on time.

Chart 1

2024 Approved Budget by Category (\$Million) \$65.03M

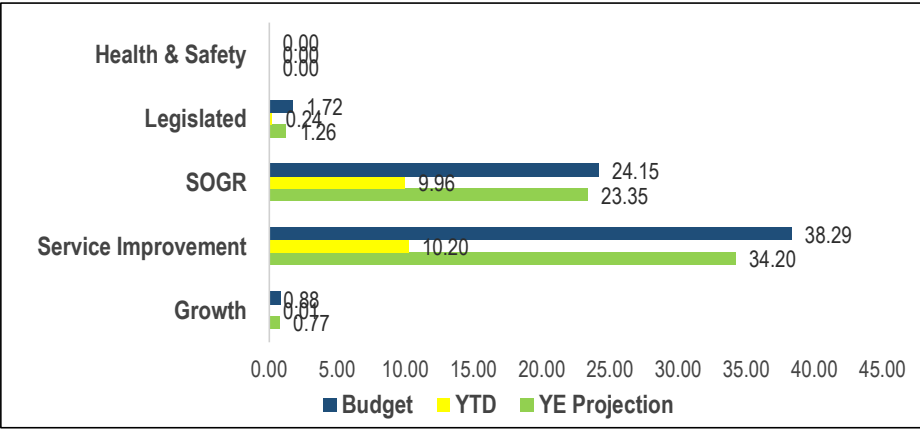


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 6 |
| SOGR | 24 |
| Service Improvement | 46 |
| Growth | 4 |
| Total # of Projects | 80 |

Chart 2

Project Status - 80

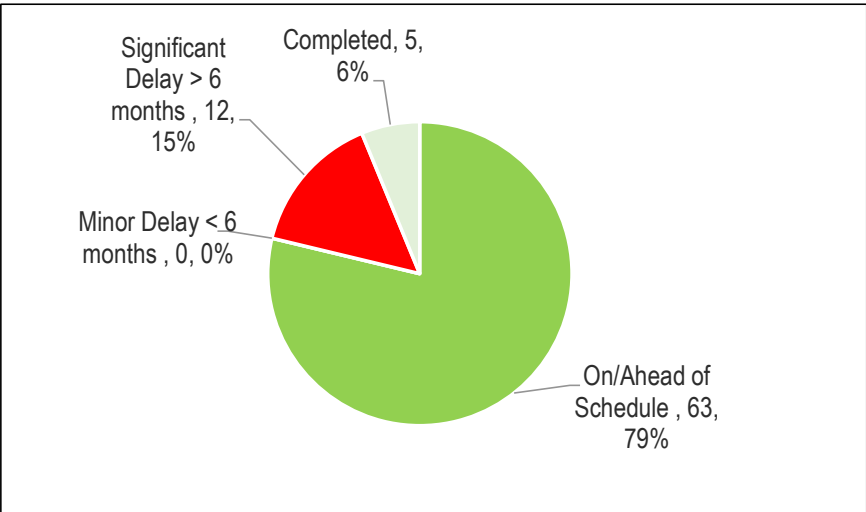


Table 2

| Reason for Delay | 12 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | 2 | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 5 | |
| Community Consultation | | |
| Other* | 3 | |
| Total # of Projects | 12 | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 51.58 | | 12.58 | 0.87 | |

Reasons for "Other*" Projects Delay:

- The project delays are mainly due to co-ordination with other projects and reprioritization of project deliverables.

Technology Services (ITP)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|------------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Automating Short Term Rental Operator Verification Process | 0.279 | 0.000 | 0.0% | 0.216 | 77.4% | G | G | | 0.611 | 0.000 |
| Corporate Accessibility Services/Support Acquisition | 0.326 | 0.000 | 0.0% | 0.033 | 10.1% | R | G | #1 | 0.527 | 0.000 |
| Equity, Diversity and Human Rights - Complaints Management System | 0.059 | 0.000 | 0.0% | 0.059 | 100.0% | G | R | #2 | 0.308 | 0.249 |
| Multi-Tenant Housing - Technology Implementation | 0.514 | 0.011 | 2.1% | 0.475 | 92.4% | G | G | | 1.303 | 0.011 |
| SAP ERP Modernization | 0.340 | 0.118 | 34.7% | 0.340 | 100.0% | G | G | | 13.945 | 0.118 |
| Paramedic Activity & Compliance Tracking Program | 0.203 | 0.107 | 52.7% | 0.136 | 67.0% | Y | G | | 0.305 | 0.208 |
| Sub-Total | 1.721 | 0.236 | 13.7% | 1.259 | 73.2% | - | - | | 16.999 | 0.586 |
| State of Good Repair | | | | | | | | | | |
| API Cloud Migration | 0.183 | 0.044 | 24.0% | 0.182 | 99.5% | G | G | | 0.413 | 0.274 |
| Asset Lifecycle Management | 17.156 | 8.577 | 50.0% | 18.430 | 107.4% | R | G | #7 | 377.029 | 167.839 |
| Audio Visual Program | 1.340 | 0.010 | 0.7% | 1.072 | 80.0% | G | G | | 11.996 | 0.010 |
| Business App. Service Monitoring | 0.220 | 0.000 | 0.0% | 0.050 | 22.7% | R | R | #3 | 0.713 | 0.463 |
| Community Development and Regulatory & Licensing (CDRL) System Modernized Program | 0.745 | 0.104 | 14.0% | 0.425 | 57.0% | Y | G | #1 | 13.813 | 0.104 |
| Directory Services Transition | 0.589 | 0.168 | 28.5% | 0.395 | 67.1% | Y | R | #3 | 1.268 | 0.449 |
| Disaster Recovery Program | 0.472 | 0.221 | 46.8% | 0.472 | 100.0% | G | G | | 3.861 | 3.610 |
| Document Direct View Direct | 0.522 | 0.342 | 65.5% | 0.342 | 65.5% | Y | G | #1 | 1.894 | 1.425 |
| Fleet Services Digital Driver Permit | 0.179 | 0.000 | 0.0% | 0.045 | 25.1% | R | G | #1 | 0.371 | 0.023 |
| Fleet/Fire/EMS Joint Fit Gap Analysis | 0.055 | 0.000 | 0.0% | 0.055 | 100.0% | G | G | #1 | 0.383 | 0.000 |
| and Market Scan on Fleet Management Information System | | | | | | G | G | | | |
| Information Mgmt Infrastructure | 0.077 | 0.000 | 0.0% | 0.077 | 100.0% | G | G | | 0.784 | 0.707 |
| Integrated Business Mgmt System | 0.277 | 0.153 | 55.2% | 0.153 | 55.2% | Y | G | | 3.915 | 3.791 |
| Legal Services Document Management System | 0.230 | 0.131 | 57.0% | 0.195 | 84.8% | G | G | | 0.925 | 0.131 |
| Museum & Heritage Services It Infrastructure SOGR | 0.065 | 0.017 | 26.2% | 0.065 | 100.0% | G | G | | 1.434 | 1.386 |
| Network Modernization | 1.435 | 0.075 | 5.2% | 0.953 | 66.4% | Y | G | #1 | 7.930 | 0.075 |
| Project Portfolio Management System Migrate To ServiceNow | 0.474 | 0.077 | 16.2% | 0.393 | 82.9% | G | R | #2 | 0.570 | 0.091 |
| Public Engagement Database and Online Engagement Platform | 0.085 | 0.000 | 0.0% | 0.009 | 10.6% | R | G | #1 | 0.112 | 0.000 |
| Salesforce Realignment Of Foundational Technologies | 0.044 | 0.042 | 95.5% | 0.040 | 90.9% | G | G | | 0.515 | 0.511 |
| Sub-Total | 24.148 | 9.961 | 41.2% | 23.353 | 96.7% | - | - | | 427.926 | 180.889 |
| Service Improvements | | | | | | | | | | |
| 311 - Technology Upgrades | 0.187 | 0.000 | 0.0% | 0.187 | 100.0% | G | G | | 2.631 | 2.444 |
| Accelerating The Digitization Journey | 0.483 | 0.138 | 28.6% | 0.410 | 84.9% | G | G | | 1.302 | 0.258 |
| Access Control Self Serve | 0.342 | 0.048 | 14.0% | 0.326 | 95.3% | G | G | | 0.460 | 0.166 |
| Artificial Intelligence (AI) | 0.949 | 0.072 | 7.6% | 0.533 | 56.2% | Y | G | #1 | 1.541 | 0.464 |
| Class Replacement - Ent Implementation | 0.675 | 0.089 | 13.2% | 0.652 | 96.6% | G | G | | 2.310 | 0.526 |
| ConnectTO - Network Utility | 1.791 | 0.313 | 17.5% | 1.402 | 78.3% | G | G | | 10.173 | 1.572 |
| Digital Service Enhancement | 0.600 | 0.000 | 0.0% | 0.300 | 50.0% | Y | G | #1 | 0.600 | 0.000 |
| Disaster Recovery Solution Implementation | 0.845 | 0.012 | 1.4% | 0.756 | 89.5% | G | G | | 12.458 | 0.012 |
| Domino Decommissioning Strategy & Implementation | 0.184 | 0.030 | 16.3% | 0.184 | 100.0% | G | G | | 5.423 | 5.269 |

Technology Services (ITP)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|----------|---------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| ECS Cloud Deployment-Construction | 2.325 | 0.488 | | | 89.8% | | | | 6.789 | 4.802 |
| Employee Communication Modernization | 0.869 | 0.241 | | | 92.1% | | | | 1.180 | 0.552 |
| | | | | | | | Ⓡ | #6 | 4.012 | 2.080 |
| | | | | | | Ⓡ | Ⓢ | #1 | 0.969 | 0.000 |
| | | | | | 110.2% | Ⓡ | Ⓡ | #3 & #6 | 52.554 | 35.735 |
| eScheduling Solution & Implementation | 1.154 | 0.524 | 45.4% | 1.131 | 98.0% | Ⓢ | Ⓡ | #5 | 8.178 | 2.079 |
| File Services Migration to SharePoint | 0.445 | 0.014 | 3.1% | 0.115 | 25.8% | Ⓡ | Ⓢ | #1 | 2.067 | 0.014 |
| Fleet Services Driver Accident And Fine Management | 0.624 | 0.194 | 31.1% | 1.257 | 201.4% | Ⓡ | Ⓢ | #1 | 4.190 | 1.095 |
| Geocortex and VertiGIS Studio SaaS Assessment for LUIS 3.0 | 0.645 | 0.000 | 0.0% | 0.161 | 25.0% | Ⓡ | Ⓢ | #1 | 2.650 | 0.000 |
| HR Labour Relations Information System | 0.618 | 0.112 | 18.1% | 0.616 | 99.7% | Ⓢ | Ⓡ | #5 | 1.350 | 0.779 |
| Human Services Integration Service Enhancements | 0.424 | 0.000 | 0.0% | 0.106 | 25.0% | Ⓡ | Ⓢ | #1 | 0.517 | 0.000 |
| LLRS Replacement | 0.505 | 0.115 | 22.8% | 0.467 | 92.5% | Ⓢ | Ⓢ | | 1.190 | 0.600 |
| MLS Modernization - Phase 2 | 0.411 | 0.190 | 46.2% | 0.250 | 60.8% | Ⓢ | Ⓢ | #1 | 8.748 | 8.528 |
| MLS Onboarding To Administration | 0.050 | 0.000 | 0.0% | 0.013 | 26.0% | Ⓡ | Ⓢ | #1 | 0.381 | 0.000 |
| MLS Rentsafeto Evaluation Tool Redesign Implementation | 0.329 | 0.252 | 76.6% | 0.265 | 80.5% | Ⓢ | Ⓢ | | 0.416 | 0.339 |
| Modernization Of Microsoft Access Application - Phase 1 | 0.630 | 0.153 | 24.3% | 0.478 | 75.9% | Ⓢ | Ⓢ | | 1.836 | 0.244 |
| Modernized Data Centre Architecture | 2.191 | 0.473 | 21.6% | 1.384 | 63.2% | Ⓢ | Ⓡ | #5 | 12.855 | 11.136 |
| Occupational Health & Safety | 0.019 | 0.007 | 36.8% | 0.019 | 100.0% | Ⓢ | Ⓢ | | 2.482 | 2.470 |
| OEM Business Continuity Improvements | 0.227 | 0.106 | 46.7% | 0.203 | 89.4% | Ⓢ | Ⓢ | | 0.227 | 0.106 |
| OFFICE 365 | 2.576 | 0.984 | 38.2% | 2.541 | 98.6% | Ⓢ | Ⓢ | | 9.495 | 7.903 |
| Open Data Master Plan Implementation | 0.684 | 0.128 | 18.7% | 0.532 | 77.8% | Ⓢ | Ⓢ | | 3.846 | 2.712 |
| PPEB – Day Forward Scanning Implementation Project | 0.575 | 0.000 | 0.0% | 0.400 | 69.6% | Ⓢ | Ⓢ | #1 | 0.818 | 0.000 |
| Privileged Access Management (PAM) | 0.200 | 0.000 | 0.0% | 0.050 | 25.0% | Ⓡ | Ⓢ | #1 | 0.200 | 0.000 |
| Project Tracking Tool Capital Coordination Future State Seed Project | 0.150 | 0.000 | 0.0% | 0.120 | 80.0% | Ⓢ | Ⓢ | | 0.845 | 0.000 |
| Public Digital Access (PDA) | 0.244 | 0.000 | 0.0% | 0.195 | 79.9% | Ⓢ | Ⓢ | | 0.244 | 0.000 |
| Quality Assurance Centre Of Excellence Foundation | 0.034 | 0.000 | 0.0% | 0.034 | 100.0% | Ⓢ | Ⓢ | | 0.150 | 0.116 |
| SAP SuccessFactors Onboarding 2.0 | 0.764 | 0.000 | 0.0% | 0.500 | 65.4% | Ⓢ | Ⓢ | #1 | 1.395 | 0.000 |
| SDFA- Online Grant Management | 0.221 | 0.016 | 7.2% | 0.112 | 50.7% | Ⓢ | Ⓡ | #3 | 0.820 | 0.616 |
| ServiceNow | 3.491 | 1.182 | 33.9% | 3.491 | 100.0% | Ⓢ | Ⓢ | | 7.626 | 5.317 |
| Special Events Consolidated Permitting Application and Monitoring Tool | 0.172 | 0.000 | 0.0% | 0.043 | 25.0% | Ⓡ | Ⓢ | #1 | 0.366 | 0.000 |
| TEAM Central Service Delivery Solution | 0.150 | 0.000 | 0.0% | 0.075 | 50.0% | Ⓢ | Ⓢ | #1 | 9.437 | 0.000 |
| Telestaff Upgrade | 0.031 | 0.000 | 0.0% | 0.031 | 100.0% | Ⓢ | Ⓡ | #3 | 0.040 | 0.009 |
| TFS Online Payment | 0.542 | 0.000 | 0.0% | 0.136 | 25.1% | Ⓡ | Ⓢ | #1 | 0.780 | 0.000 |
| T-Recs Cloud Assessment & Migration | 0.063 | 0.000 | 0.0% | 0.061 | 96.8% | Ⓢ | Ⓢ | | 0.986 | 0.145 |
| Webgencat Replacement | 0.101 | 0.037 | 36.6% | 0.100 | 99.0% | Ⓢ | Ⓢ | | 0.380 | 0.304 |
| Sub-Total | 38.286 | 10.202 | 26.6% | 34.199 | 89.3% | - | - | | 186.917 | 98.392 |

Technology Services (ITP)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---------------------------------------|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Data Centre Zones Implementation | 0.194 | 0.000 | 0.0% | 0.161 | 83.0% | Ⓔ | Ⓔ | | 2.729 | 2.535 |
| eSignature Project | 0.114 | 0.005 | 4.4% | 0.106 | 93.0% | Ⓔ | Ⓔ | | 0.291 | 0.183 |
| Talent Management Solution Assessment | 0.100 | 0.000 | 0.0% | 0.091 | 91.0% | Ⓔ | Ⓔ | | 2.183 | 0.000 |
| Workforce Business Intelligence | 0.469 | 0.000 | 0.0% | 0.415 | 88.5% | Ⓔ | Ⓓ | #6 | 1.783 | 0.914 |
| Sub-Total | 0.877 | 0.005 | 0.6% | 0.773 | 88.1% | - | - | | 6.986 | 3.632 |
| Total | 65.032 | 20.404 | 31.4% | 59.584 | 91.6% | | | | 638.828 | 283.499 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓔ | On Budget | Ⓔ |
| On/Ahead of Schedule | Ⓔ | >70% of Approved Cash Flow | Ⓔ |
| Minor Delay < 6 months | Ⓓ | Between 50% and 70% | Ⓓ |
| Significant Delay > 6 months | Ⓓ | < 50% or >100% of Approved Cash Flow | Ⓓ |

Note # 1:

Project is anticipated to be completed within or under budget.

Note # 2:

Project is delayed due to insufficient staff resources. The issue has been resolved, the project will realign on deliverables, timeline and budget.

Note # 3:

Project is delayed due to co-ordination with other projects or stakeholders.

Note # 4:

Project is delayed due to contractor issues.

Note # 5:

Project is delayed due to reprioritization of project deliverables.

Note # 6:

Project is delayed due to RFQ/RFP delays in 2023. The procurement issue has been resolved and the project will re-baseline on cost and schedule.

Note # 7:

Project is expected to be overspent. Funding adjustment will be requested in Q3.

2024 Capital Spending by Program
Finance and Treasury Services

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------|-----------------------|---------------------|-------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Office of the CFO and Treasurer | 4M-2024 | 0.77 | 0.20 | 0.72 | 93.8% | Ⓞ |
| | Q2-2024 | 0.77 | 0.32 | 0.72 | 93.8% | Ⓞ |
| Office of the Controller | 4M-2024 | 75.70 | 13.86 | 70.19 | 92.7% | Ⓞ |
| | Q2-2024 | 75.70 | 17.79 | 69.37 | 91.6% | Ⓞ |
| TOTAL | 4M-2024 | 76.47 | 14.06 | 70.92 | 92.7% | Ⓞ |
| | Q2-2024 | 76.47 | 18.11 | 70.09 | 91.7% | Ⓞ |
| <div> ■ >70% ■ between 50% and 70% ■ < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Finance and Treasury Services totalled \$18.1 million of their collective 2024 Approved Capital Budget of \$76.5 million. Spending is expected to increase to \$70.1 million (91.7%) by year-end. 2 programs in this service area has the projected year-end spend rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Office of the Controller, and Office of the CFO and Treasurer.

Chart 1
2024 Approved Budget by Category (\$Million) \$0.77M

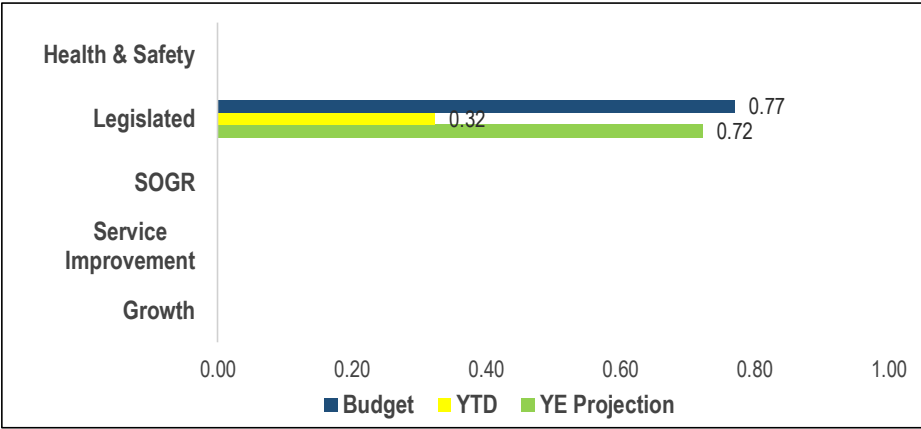


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | 1 |
| SOGR | |
| Service Improvement | |
| Growth | |
| Total # of Projects | 1 |

Chart 2
Project Status - 1

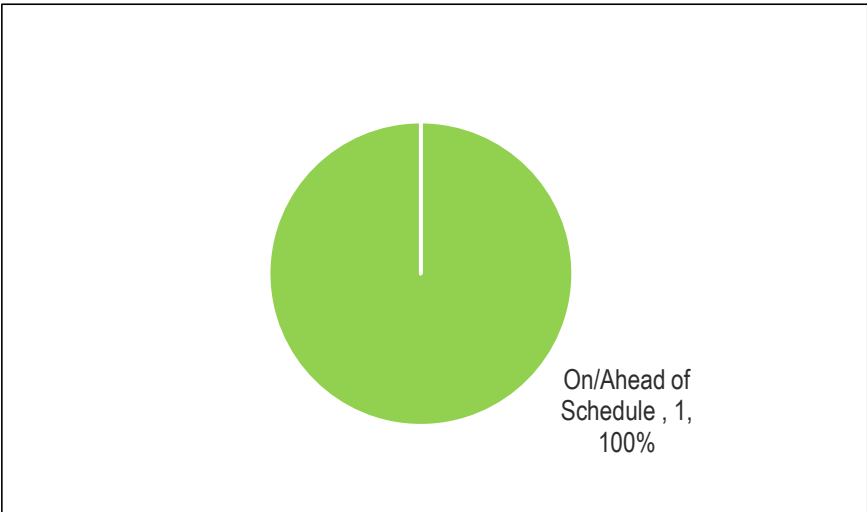


Table 2

| Reason for Delay | | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.77 | | | | |

Key Discussion Points:

➤ The 2024 Corporate Asset Management Plan (non-core AMP) was approved by Council and submitted to the Province by the July 1st deadline. An external consultant was secured in 2023 to support project delivery, and Corporate Asset Management (CAM) is in the process of hiring 2 temporary senior financial analysts to continue work through 2024 for the final provincial requirement. By July 1, 2025, an approved AMP for proposed levels of service on all municipal infrastructure assets will be completed in accordance with provincial deadlines.

Office of the CFO and Treasurer (CFO)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Legislated Integrated Asset Planning Management (IAPM) | 0.770 | 0.324 | 42.0% | 0.722 | 93.8% | ⓐ | ⓐ | | 3.096 | 1.555 |
| Sub-Total | 0.770 | 0.324 | 42.0% | 0.722 | 93.8% | - | - | | 3.096 | 1.555 |
| Total | 0.770 | 0.324 | 42.0% | 0.722 | 93.8% | | | | 3.096 | 1.555 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | ⓐ | On Budget | ⓐ |
| On/Ahead of Schedule | ⓐ | >70% of Approved Cash Flow | ⓐ |
| Minor Delay < 6 months | ⓑ | Between 50% and 70% | ⓑ |
| Significant Delay > 6 months | ⓒ | < 50% or >100% of Approved Cash Flow | ⓒ |

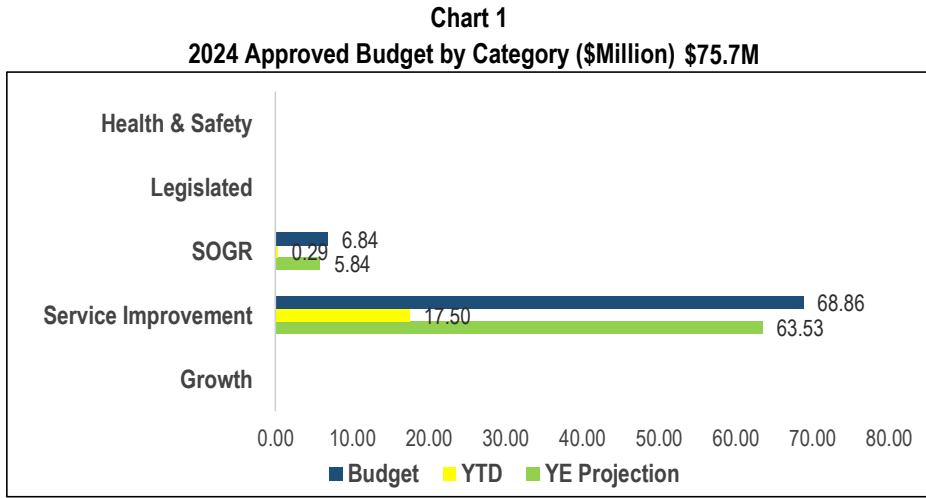


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | 6 |
| Growth | |
| Total # of Projects | 8 |

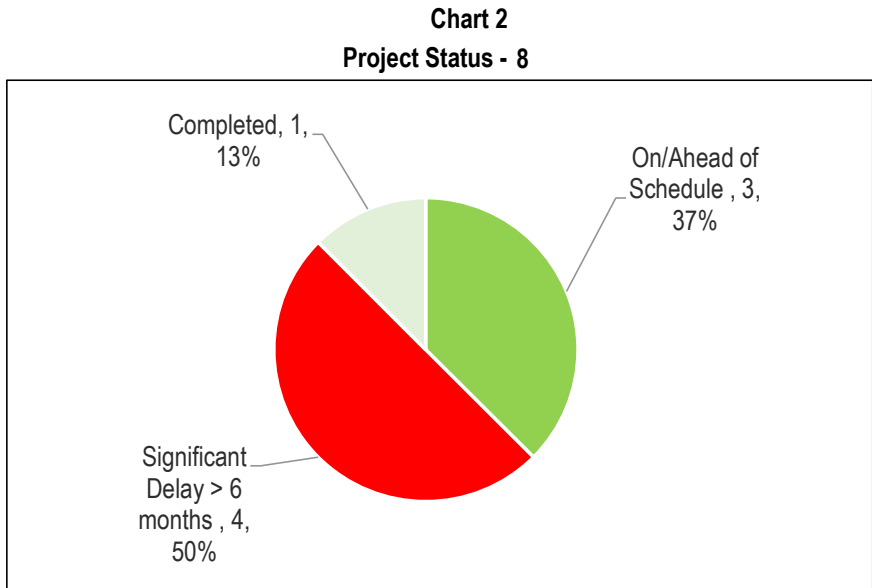


Table 2
Reason for Delay

| | 4 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 4 | |
| Total # of Projects | 4 | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 8.43 | | 67.27 | | |

- Reasons for "Other*" Projects Delay:**
- Financial Systems Transformation Project (FSTP): Due to issues from the Solution Design phase, rework of the design results in significant delays to the overall delivery schedule. Revised go-live dates are October 2025 for S/4 HANA, February 2027 for Budget Tool and April 2027 for project completion.
 - Supply Chain Management Transformation: Initial plan has been deferred and timelines have been extended to December 2026 due to a delay in integration of SAP ARIBA family of modules with S4/HANA which has recently been identified by a S4/HANA health check.
 - PPEB Transformation Program: Projected completion date is revised to December 2025 as the respective Steering Committees for the three process improvement related modules have amended the phases to add scope and therefore work volume.
 - Process Innovation Project: Due to the service area's higher prioritization on delivery of its major project (FSTP), the project has been deferred to 2025.
- Key Discussion Points:**
- Payroll Platform Assessment: Project completed and approved for full closure for the period ended April 30, 2024.

Office of the Controller (FNS)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Tax Billing System | 3.545 | 0.208 | 5.9% | 2.545 | 71.8% | Ⓔ | Ⓔ | | 7.873 | 3.998 |
| Utility Billing System | 3.291 | 0.084 | 2.6% | 3.291 | 100.0% | Ⓔ | Ⓔ | | 5.971 | 2.077 |
| Sub-Total | 6.836 | 0.292 | 4.3% | 5.836 | 85.4% | - | - | | 13.844 | 6.075 |
| Parking Tag Management Software Upgrade | 1.595 | 0.063 | 3.9% | 1.500 | 94.0% | Ⓔ | Ⓔ | | 2.458 | 0.925 |
| Supply Chain Management Transformation (SCMT) | 6.121 | 0.886 | 14.5% | 3.465 | 56.6% | Ⓐ | Ⓡ | #1 | 38.904 | 24.198 |
| PPEB Transformation Program | 2.588 | 0.648 | 25.0% | 1.250 | 48.3% | Ⓡ | Ⓡ | #2 | 8.140 | 6.201 |
| Payroll Platform Assessment | 0.000 | 0.000 | | 0.000 | | | Ⓔ | | 0.268 | 0.268 |
| Financial Systems Transformation Project (FSTP) | 57.315 | 15.899 | 27.7% | 57.315 | 100.0% | Ⓔ | Ⓡ | #3 | 151.454 | 72.686 |
| Process Innovation Project | 1.242 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓡ | Ⓡ | #4 | 2.097 | 0.000 |
| Sub-Total | 68.861 | 17.495 | 25.4% | 63.530 | 92.3% | - | - | | 203.322 | 104.279 |
| Total | 75.697 | 17.787 | 23.5% | 69.366 | 91.6% | | | | 217.166 | 110.354 |

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Note # 1:

Project scope of work includes the need to integrate the SAP Ariba Contracts and Supplier Lifecycle Performance modules, and update and integrate the 2019 build of Buying & Invoicing. A recent S/4HANA health check has identified a delay to integration thus deferring the initial plan while identifying the opportunity to advance other work. The variance will ensure the City is able to more effectively plan and reprioritize the near term work, and complete the integration work using the funds identified for this purpose at a time when the work can be completed.

Note # 2:

Projected underspending by year-end is due to staff vacancies. Some of the vacancies are expected to be filled later in 2024. Projected completion date is revised to December 2025 as the respective Steering Committees for the three process improvement-related modules have amended the phases to add scope and therefore work volume.

Note # 3:

Project reset is in progress due to delays from the Solution Design phase, with open issues and decisions impacting the overall delivery schedule. Revised go-live dates are October 2025 for S/4HANA, February 2027 for Budget Tool Revitalization, and April 2027 for project completion date. The forecast in 2023 did not account for the delay caused by the Solution Design, which resulted in a larger budget forecast in 2024, which did not align to the scope delivery. YTD underspending will be utilized in the latter half of the year.

Note # 4:

Project is delayed to 2025 due to the service area's higher prioritization on its major project (FSTP). This delay results in projected underspending by year-end.

**2024 Capital Spending by Program
Other City Programs**

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------------|--------------------------|------------------------|----------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| City Clerk's | 4M-2024 | 3.24 | 0.36 | 3.03 | 93.5% | Ⓔ |
| | Q2-2024 | 3.24 | 0.89 | 3.11 | 95.9% | Ⓔ |
| Accountability Offices | 4M-2024 | 0.40 | 0.01 | 0.33 | 83.5% | Ⓔ |
| | Q2-2024 | 0.40 | 0.03 | 0.27 | 67.5% | Ⓕ |
| Corporate Initiatives | 4M-2024 | 0.52 | 0.13 | 0.43 | 81.9% | Ⓔ |
| | Q2-2024 | 0.52 | 0.17 | 0.38 | 72.3% | Ⓔ |
| TOTAL | 4M-2024 | 4.16 | 0.51 | 3.79 | 91.1% | Ⓔ |
| | Q2-2024 | 4.16 | 1.10 | 3.75 | 90.3% | Ⓔ |
| <div> ■ >70% ■ between 50% and 70% ■ < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Other City Programs totalled \$1.1 million of their collective 2024 Approved Capital Budget of \$4.2 million. Spending is expected to increase to \$3.8 million (90.3%) by year-end. 2 programs in this service area has the projected year-end spending rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with projected year-end spending rate above 70% are City Clerk's Office, and Corporate Initiatives.

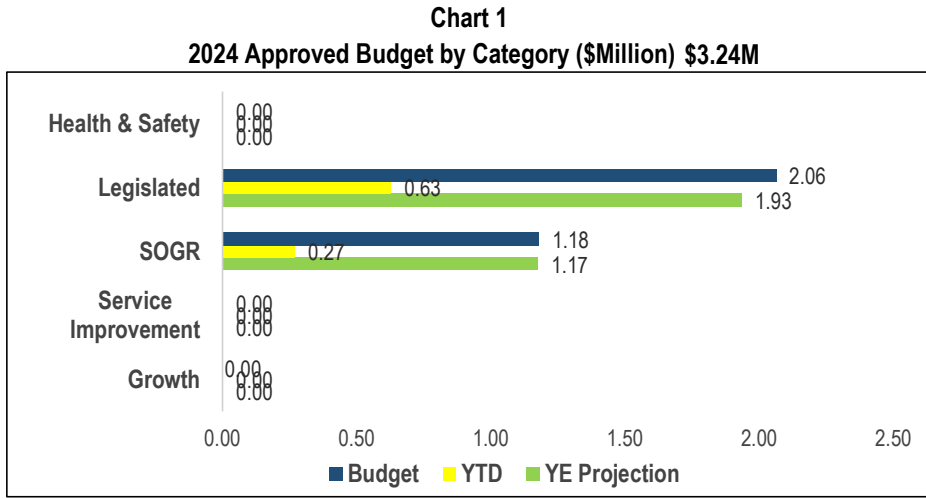


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 9 |
| SOGR | 6 |
| Service Improvement | |
| Growth | |
| Total # of Projects | 15 |

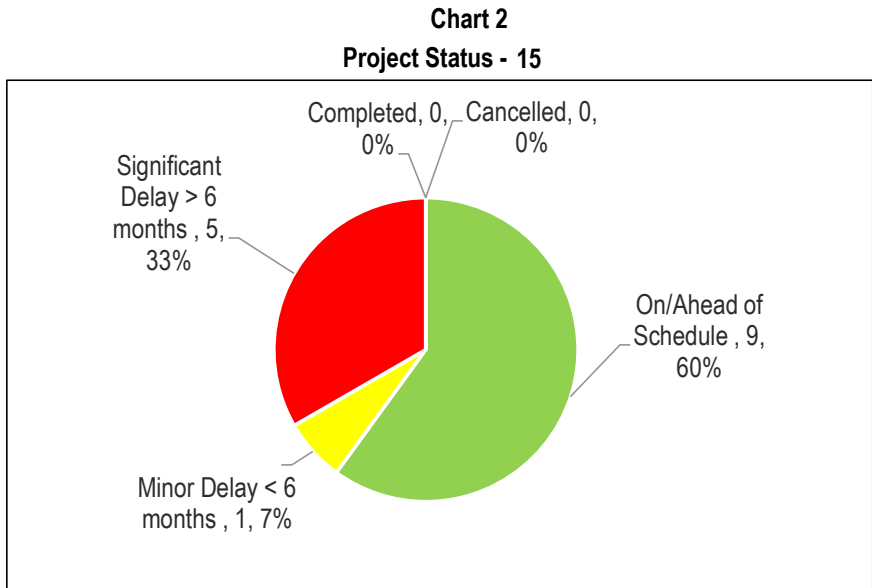


Table 2
Reason for Delay

| | 6 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | 1 |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | 1 | |
| Community Consultation | | |
| Other* | 4 | |
| Total # of Projects | 5 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1.88 | 0.36 | 1.00 | | |

- Reasons for "Other*" Projects Delay:**
- TMMIS Internal System work is in progress but due to an expanded review process and the complexity of the development, the planned completion date was revised to Q4 2024.
 - City Clerk's Business System - Legislative Compliance: FOI online request web-form development and payment integration work are underway. Overall project timelines impacted due to delays from Phase 1 following vendor contract termination.
 - Image Library Migration to Manage Cloud: Project completion planned for Q4 2024. Schedule impacted due to initial delays relating to vendor contract negotiations, changes in corporate partner procurement processes and volume of digital assets and complexity of the on-premise configuration.
 - Member Offices Equipment Req 2023: Project is in progress and is dependent on corporate partner's staff capacity to do work on layout, carpentry and electrical prior to AV equipment installation.

City Clerk's Office (CLK)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| ELECTION TECHNOLOGY PROGRAM FOR 2026 ELECTION | 0.603 | 0.213 | 35.4% | 0.603 | 100.0% | G | G | | 4.260 | 0.795 |
| ELECTION SUPPLY CHAIN LOGISTICS – TRACKING TECHNOLOGY PHASE 1 | 0.200 | 0.000 | 0.0% | 0.200 | 100.0% | G | G | | 0.200 | 0.000 |
| TMMIS SOGR 2019-2022 | 0.047 | 0.020 | 42.2% | 0.047 | 100.0% | G | R | #1 | 0.757 | 0.730 |
| PUBLIC APPOINTMENTS SOGR 2023-2024 | 0.180 | 0.045 | 25.1% | 0.100 | 55.5% | Y | G | #2 | 0.370 | 0.045 |
| CITY CLERK'S BUSINESS SYSTEM -LEGISLATIVE COMPLIANCE | 0.336 | 0.115 | 34.4% | 0.336 | 100.0% | G | R | #3 | 1.249 | 1.029 |
| REGISTRY SERV. TRACKING SYS SOGR 2023-24 | 0.359 | 0.142 | 39.5% | 0.359 | 100.0% | G | Y | #4 | 0.475 | 0.258 |
| CITY CLERK'S BUS SYSTEM SOGR 2024-26 | 0.210 | 0.025 | 12.1% | 0.162 | 77.3% | G | G | | 0.850 | 0.025 |
| COUNCIL BUSINESS SYSTEM - 2020-2021 | 0.062 | 0.062 | 100.0% | 0.062 | 100.0% | G | G | | 1.135 | 1.096 |
| MEMBER OFFICES EQUIPMENT REQ 2023 | 0.064 | 0.004 | 5.9% | 0.064 | 100.0% | G | R | #5 | 0.150 | 0.089 |
| Sub-Total | 2.061 | 0.627 | 30.4% | 1.933 | 93.8% | - | - | | 9.446 | 1.467 |
| INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022 | 0.200 | 0.000 | 0.0% | 0.200 | 100.0% | G | R | #6 | 0.200 | 0.000 |
| ARCHIVES EQUIPMENT UPGRADE 2022-2026 | | | 0.0% | 0.281 | 100.0% | G | G | | 0.420 | 0.089 |
| IMAGE LIBRARY MIGRATION TO MANAGED CLOUD | 0.352 | 0.107 | 30.3% | 0.352 | 100.0% | G | R | #7 | 0.570 | 0.486 |
| WEDDING CHAMBERS RENOVATIONS SOGR 2024-25 | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | G | G | | 0.300 | 0.000 |
| REPLACEMENT OF RECORDS CENTRE ORDER PICKERS | 0.080 | 0.000 | 0.0% | 0.080 | 100.0% | G | G | | 0.160 | 0.000 |
| PRINTING EQUIPMENT SOGR 2024 | 0.165 | 0.162 | 97.9% | 0.162 | 97.9% | G | G | | 0.165 | 0.000 |
| Sub-Total | 1.178 | 0.268 | 22.8% | 1.175 | 99.7% | - | - | | 1.815 | 0.486 |
| Total | 3.239 | 0.895 | 27.6% | 3.108 | 95.9% | | | | 11.261 | 1.953 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

TMMIS internal system work is in progress; development and functional testing underway. Given the expanded review process and the complexity of the development required based on the project scope, the planned completion date is revised to Q4 2024.

Note # 2 & 4:

Public Appointments SOGR 2023-2024 and Registry Serv. Tracking SYS SOGR 2023-24: Projects are proceeding but will be completed later than planned due to staffing challenges.

Note # 3:

City Clerk's Business System - Legislative Compliance: FOI/Privacy case management system project includes two phases: - for Phase 1 Project closure completed and Phase 2 FOI online request web-form development and integration with payment processing system is underway.

Note # 5:

Member Offices Equipment Req 2023: Project is in progress and is dependent on coordination with corporate partners.

Note # 6:

INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022 - Work is dependent on coordination with other projects. Team is developing options to extend the life of the current Chamber layouts.

Note # 7:

Image Library Migration to Manage Cloud: Project completion planned for fourth quarter of 2024 due to vendor and procurement issues and the complexity of the on-premise configuration.

**2024 Capital Spending by Program
City Agencies**

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------|-----------------------|---------------------|-------------------------|--|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Exhibition Place | 4M-2024 | 40.70 | 4.07 | 40.70 | 100.0% | Ⓞ |
| | Q2-2024 | 40.70 | 17.36 | 40.70 | 100.0% | Ⓞ |
| To Live | 4M-2024 | 20.98 | 5.68 | 18.97 | 90.4% | Ⓞ |
| | Q2-2024 | 20.98 | 8.86 | 16.93 | 80.7% | Ⓞ |
| Toronto & Region Conservation Authority | 4M-2024 | 22.54 | 7.01 | 22.54 | 100.0% | Ⓞ |
| | Q2-2024 | 22.54 | 10.55 | 22.54 | 100.0% | Ⓞ |
| Toronto Police | 4M-2024 | 113.26 | 34.12 | 107.80 | 95.2% | Ⓞ |
| | Q2-2024 | 114.28 | 52.76 | 107.60 | 94.2% | Ⓞ |
| Toronto Public Health | 4M-2024 | 6.38 | 2.29 | 4.80 | 75.3% | Ⓞ |
| | Q2-2024 | 6.38 | 3.15 | 4.50 | 70.6% | Ⓞ |
| Toronto Public Library | 4M-2024 | 33.00 | 9.31 | 32.72 | 99.2% | Ⓞ |
| | Q2-2024 | 37.61 | 16.15 | 33.40 | 88.8% | Ⓞ |
| Toronto Zoo | 4M-2024 | 39.38 | 5.48 | 37.78 | 95.9% | Ⓞ |
| | Q2-2024 | 39.38 | 10.44 | 36.86 | 93.6% | Ⓞ |
| Sankofa Square | 4M-2024 | 0.44 | 0.07 | 0.44 | 100.0% | Ⓞ |
| | Q2-2024 | 0.44 | 0.15 | 0.44 | 100.0% | Ⓞ |
| Toronto Transit Commission | 4M-2024 | 1,360.74 | 345.44 | 1,355.68 | 99.6% | Ⓞ |
| | Q2-2024 | 1,360.74 | 557.22 | 1,345.45 | 98.9% | Ⓞ |
| TOTAL | 4M-2024 | 1,637.44 | 413.47 | 1,621.44 | 99.0% | Ⓞ |
| | Q2-2024 | 1,643.06 | 676.65 | 1,608.45 | 97.9% | Ⓞ |
| <div> ■ >70% ■ between 50% and 70% ■ < 50% or > 100% </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for City Agencies totalled \$1608.4 million of their collective 2024 Approved Capital Budget of \$1643.1 million. 9 programs in this service area have the year-end spending rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with year-end spending rate above 70% are TO Live, Toronto Public Health, Toronto Zoo, Sankofa Square, Toronto Police Service, Toronto Public Library, Toronto Transit Commission, Toronto & Region Conservation Authority, and Exhibition Place.

Chart 1

2024 Approved Budget by Category (\$Million) \$40.7M

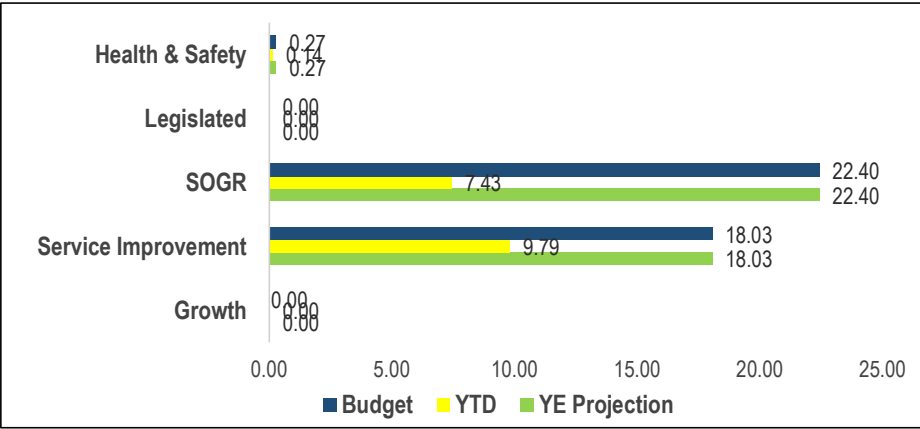


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 2 |
| Legislated | |
| SOGR | 65 |
| Service Improvement | 7 |
| Growth | |
| Total # of Projects | 74 |

Chart 2

Project Status - 74

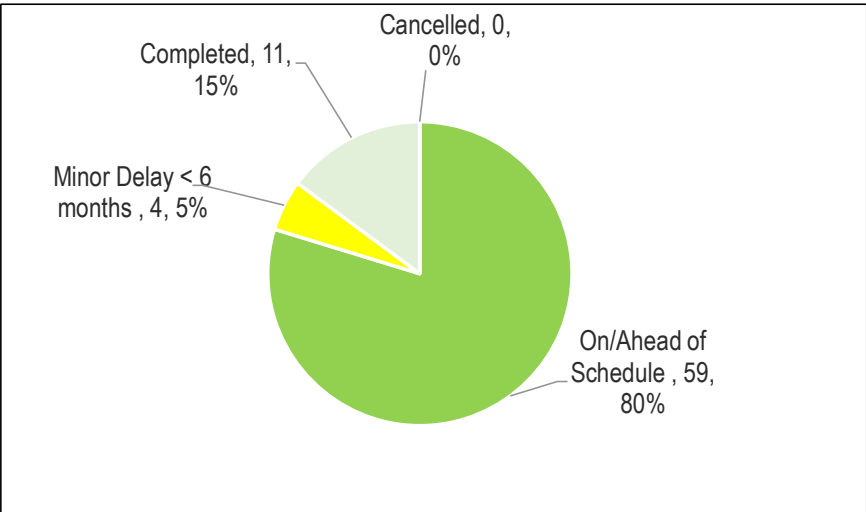


Table 2

| Reason for Delay | 4 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | 3 |
| Community Consultation | | |
| Other* | | 1 |
| Total # of Projects | | 4 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 39.25 | 1.06 | | 0.40 | |

Reasons for "Other*" Projects Delay:

- Projects may be delayed due to supply chain issues.

Key Discussion Points:

- Exhibition Place is projecting to achieve a 2024 Year-end spending of \$40.705 million, or 100% of its 2024 Council Approved Capital Budget of \$40.705 million.
- *BMO FIELD UPGRADES FOR FIFA WC 2026* (\$16.834 million) Service Improvement Project. Project Design team has completed 100% Construction Document designs for legacy work. Seating vendor procurement has been completed, and Construction Manager procurement concluded.

Exhibition Place (EXH)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| OTHER BUILDING - 74 | 0.270 | 0.144 | 53.2% | 0.270 | 100.0% | Ⓔ | Ⓔ | | 0.400 | 0.274 |
| Sub-Total | 0.270 | 0.144 | 53.2% | 0.270 | 100.0% | - | - | | 0.400 | 0.274 |
| PRE-ENGINEERING PROGRAM - 72 | 0.201 | 0.021 | 10.5% | 0.201 | 100.0% | Ⓔ | Ⓔ | | 0.350 | 0.171 |
| QUEEN ELIZABETH BUILDING - 73 | 0.207 | 0.011 | 5.2% | 0.207 | 100.0% | Ⓔ | Ⓔ | | 0.600 | 0.404 |
| OTHER BUILDING - 74 | 0.525 | 0.038 | 7.2% | 0.525 | 100.0% | Ⓔ | Ⓔ | | 0.525 | 0.038 |
| EQUIPMENT - 75 | 3.317 | 1.787 | 53.9% | 3.317 | 100.0% | Ⓔ | Ⓔ | | 3.950 | 2.420 |
| ENERCARE CENTRE - 76 | 4.008 | 0.574 | 14.3% | 4.008 | 100.0% | Ⓔ | Ⓔ | | 4.015 | 0.581 |
| COLISEUM COMPLEX - 77 | 1.233 | 0.085 | 6.9% | 1.233 | 100.0% | Ⓔ | Ⓔ | | 7.590 | 6.442 |
| PARKS PARKING LOTS AND ROADS - 79 | 1.108 | 0.586 | 52.8% | 1.108 | 100.0% | Ⓔ | Ⓔ | | 1.300 | 0.777 |
| HORSE PALACE - 80 | 0.600 | 0.035 | 5.9% | 0.600 | 100.0% | Ⓔ | Ⓔ | | 0.600 | 0.035 |
| FOOD BUILDING - 81 | 0.993 | 0.219 | 22.1% | 0.993 | 100.0% | Ⓔ | Ⓔ | | 7.436 | 6.662 |
| BETTER LIVING CENTRE - 83 | 0.080 | 0.022 | 27.4% | 0.080 | 100.0% | Ⓔ | Ⓔ | | 0.110 | 0.052 |
| BEANFIELD CENTRE - 85 | 1.600 | 0.054 | 3.4% | 1.600 | 100.0% | Ⓔ | Ⓔ | | 1.600 | 0.054 |
| GENERAL SERVICES BUILDING - 91 | 0.280 | 0.006 | 2.0% | 0.280 | 100.0% | Ⓔ | Ⓔ | | 0.280 | 0.006 |
| SPECIAL PROJECTS - 94 | 3.032 | 2.057 | 67.8% | 3.032 | 100.0% | Ⓔ | Ⓔ | | 3.135 | 2.161 |
| ELECTRICAL UNDERGROUND HV UTILITIES - 96 | 5.216 | 1.931 | 37.0% | 5.216 | 100.0% | Ⓔ | Ⓜ | #1 | 6.300 | 3.014 |
| Sub-Total | 22.401 | 7.425 | 33.1% | 22.401 | 100.0% | - | - | | 37.791 | 22.815 |
| OTHER BUILDING - 74 | 0.200 | 0.167 | 83.3% | 0.200 | 100.0% | Ⓔ | Ⓔ | | 0.200 | 0.167 |
| COLISEUM COMPLEX - 77 | 0.250 | 0.006 | 2.3% | 0.250 | 100.0% | Ⓔ | Ⓔ | | 0.250 | 0.006 |
| PARKS PARKING LOTS AND ROADS - 79 | 0.750 | 0.680 | 90.6% | 0.750 | 100.0% | Ⓔ | Ⓔ | | 0.950 | 0.880 |
| BMO FIELD - 93 | 16.834 | 8.937 | 53.1% | 16.834 | 100.0% | Ⓔ | Ⓔ | | 24.223 | 11.430 |
| Sub-Total | 18.034 | 9.789 | 54.3% | 18.034 | 100.0% | - | - | | 25.623 | 12.482 |
| Total | 40.705 | 17.358 | 42.6% | 40.705 | 100.0% | | | | 63.815 | 35.571 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

Phase 2 -Consolidate Substations & Upgrade Code (\$0.916 million) State of Good Repair project was delayed due to supply chain issues.

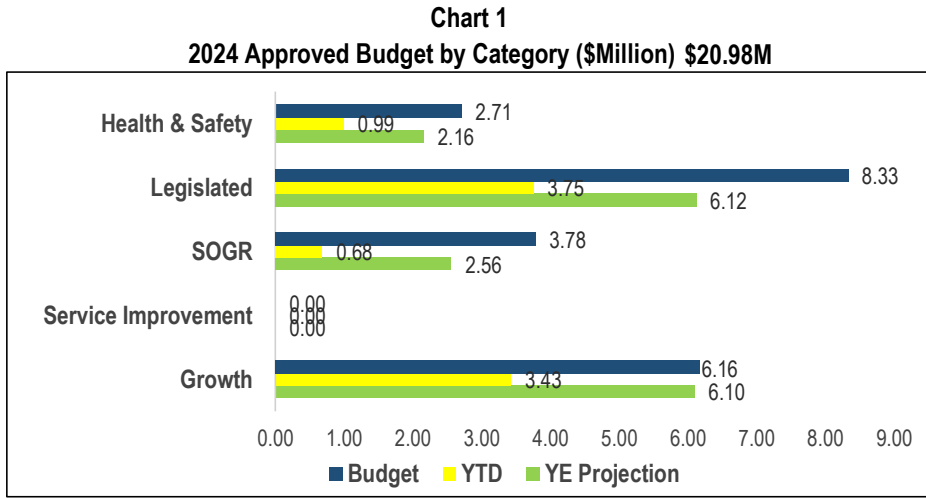


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 4 |
| Legislated | 4 |
| SOGR | 16 |
| Service Improvement | |
| Growth | 1 |
| Total # of Projects | 25 |

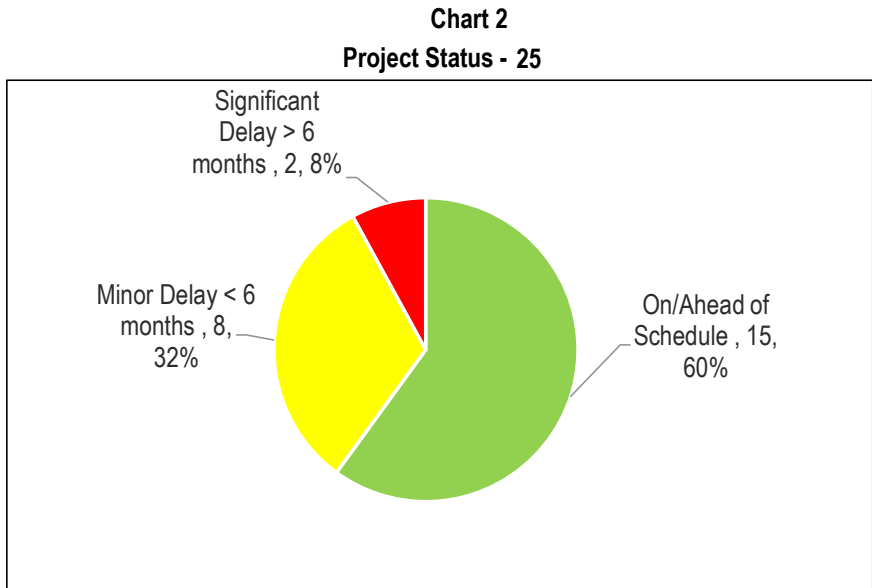


Table 2
Reason for Delay

| | 10 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | 3 |
| RFQ/RFP Delayed | | 1 |
| Contractor Issues | | |
| Site Conditions | 1 | 3 |
| Co-ordination with Other Projects | | 1 |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | 2 | 8 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 8.44 | 10.46 | 2.09 | | |

- Key Discussion Points:**
- TO Live spent \$8.856 million or 42.2% YTD and is projecting to spend \$16.934 million or 80.7% of its 2024 Capital Budget by the end of 2024. Projected underspending of \$4.050 million is mainly attributed to site conditions, procurement issues, RFP/RFQ delays, and multi-year projects:
 - Meridian Hall - Building Envelope
 - Meridian Hall - Exterior Lighting Systems
 - Meridian Hall – AODA Projects
 - Meridian Hall - Site Work
 - Meridian Hall - Net Zero Carbon Initiatives
 - Meridian Hall - Theatre Lighting
 - Meridian Hall - Rigging & Drapery Systems
 - Meridian Arts Centre - AODA Projects
 - Meridian Arts Centre - Net Zero Carbon Initiatives
 - Meridian Arts Centre - Rigging Replacement
 - St. Lawrence Centre for the Arts - SOGR Projects

TO Live (HUM)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | |
| Meridian Hall - Door Replacement Phase 2 | 0.575 | 0.010 | 1.7% | 0.533 | 92.7% | G | G | #1 | 1.738 | 1.173 |
| Meridian Hall - Exterior Lighting Systems | 0.200 | 0.000 | 0.0% | 0.160 | 80.1% | G | Y | | 0.205 | 0.005 |
| Meridian Hall - Fall Arrest System | 0.018 | 0.003 | 14.1% | 0.018 | 100.0% | G | G | | 0.162 | 0.146 |
| Meridian Hall - Site Work | 1.915 | 0.982 | 51.3% | 1.446 | 75.5% | G | R | #2 | 2.447 | 1.514 |
| Sub-Total | 2.708 | 0.994 | 36.7% | 2.157 | 79.7% | - | - | | 4.552 | 2.838 |
| Meridian Arts Centre - AODA Projects | 5.452 | 2.765 | 50.7% | 4.141 | 76.0% | G | Y | #3 | 23.900 | 13.314 |
| Meridian Arts Centre - Net Zero Carbon Initiatives | 0.200 | 0.092 | 45.8% | 0.095 | 47.5% | R | G | #4 | 4.831 | 0.092 |
| Meridian Hall - AODA Projects | 2.477 | 0.782 | 31.6% | 1.764 | 71.2% | G | Y | | 18.452 | 9.022 |
| Meridian Hall - Net Zero Carbon Initiatives | 0.200 | 0.116 | 58.1% | 0.120 | 60.0% | Y | G | | 2.500 | 0.116 |
| Sub-Total | 8.328 | 3.755 | 45.1% | 6.119 | 73.5% | - | - | | 49.683 | 22.545 |
| Meridian Arts Centre - Chillers and Cooling Tower Replacement | 0.086 | 0.073 | 84.1% | 0.086 | 100.0% | G | G | | 2.450 | 2.436 |
| Meridian Arts Centre - Exterior Repairs | 0.012 | 0.001 | 5.6% | 0.012 | 100.0% | G | G | | 0.376 | 0.365 |
| Meridian Arts Centre - Hydro Vault Repairs | 0.094 | 0.001 | 0.5% | 0.094 | 100.0% | G | G | | 0.396 | 0.303 |
| Meridian Arts Centre - Life Safety Systems | 0.500 | 0.046 | 9.2% | 0.170 | 34.0% | R | Y | #5 | 0.500 | 0.046 |
| Meridian Arts Centre - Rigging Replacement | 1.187 | 0.059 | 4.9% | 0.550 | 46.3% | R | Y | #3 | 1.619 | 0.077 |
| Meridian Arts Centre - Roof Replacement (PVC) | 0.048 | 0.024 | 50.5% | 0.048 | 100.0% | G | G | | 2.286 | 2.262 |
| Meridian Arts Centre - SOGR Projects | 0.128 | 0.008 | 6.4% | 0.126 | 98.7% | G | G | | 5.414 | 5.294 |
| Meridian Arts Centre - Technical Theatre Improvements | 0.596 | 0.205 | 34.5% | 0.591 | 99.2% | G | G | | 1.600 | 1.210 |
| Meridian Hall - Audio System | 0.004 | 0.000 | 0.0% | 0.004 | 100.0% | G | G | #1 | 0.088 | 0.000 |
| Meridian Hall - BCA | 0.085 | 0.024 | 27.8% | 0.085 | 100.0% | G | G | | 0.175 | 0.024 |
| Meridian Hall - Building Envelope | 0.194 | 0.010 | 5.0% | 0.160 | 82.7% | G | Y | | 0.220 | 0.036 |
| Meridian Hall - PSVC System | 0.130 | 0.044 | 33.6% | 0.129 | 99.4% | G | G | #3 | 0.363 | 0.277 |
| Meridian Hall - Rigging & Drapery Systems | 0.200 | 0.020 | 9.9% | 0.100 | 50.0% | Y | Y | | 0.200 | 0.020 |
| Meridian Hall - Sprinkler Expansion | 0.100 | 0.033 | 32.7% | 0.100 | 100.0% | G | G | | 2.438 | 0.033 |
| Meridian Hall - Theatre Lighting | 0.171 | 0.046 | 26.9% | 0.086 | 50.2% | Y | R | #6 | 0.776 | 0.651 |
| St. Lawrence Centre for the Arts - SOGR Projects | 0.249 | 0.088 | 35.4% | 0.220 | 88.2% | G | Y | #1 | 1.429 | 0.968 |
| Sub-Total | 3.783 | 0.680 | 18.0% | 2.561 | 67.7% | - | - | | 20.330 | 14.000 |
| St Lawrence Centre for the Arts - Redevelopment Planning | 6.165 | 3.427 | 55.6% | 6.097 | 98.9% | G | G | | 11.476 | 7.048 |
| Sub-Total | 6.165 | 3.427 | 55.6% | 6.097 | 98.9% | - | - | | 11.476 | 7.048 |

TO Live (HUM)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Total | 20.984 | 8.856 | 42.2% | 16.934 | 80.7% | | | | 86.041 | 46.431 |

| | | | |
|------------------------------|---|--------------------------------------|--|
| On Time | | On Budget | |
| On/Ahead of Schedule | ⓐ | >70% of Approved Cash Flow | |
| Minor Delay < 6 months | ⓑ | Between 50% and 70% | |
| Significant Delay > 6 months | ⓒ | < 50% or >100% of Approved Cash Flow | |

Note # 1:

The *Meridian Hall - Exterior Lighting Systems*, *Meridian Hall - Building Envelope*, and *St. Lawrence for the Arts - SOGR* projects are experiencing minor delays due to site conditions.

Note # 2:

The *Meridian Hall - Site Work* project is experiencing major delays due to site conditions.

Note # 3:

The *Meridian Arts Centre - AODA Projects*, *Meridian Arts Centre - Rigging Replacement*, and *Meridian Hall - Rigging & Drapery Systems* projects are experiencing minor delays due to procurement issues.

Note # 4:

The *Meridian Hall - AODA Project* is experiencing minor delays due to delays in the RFP/RFQ process.

Note # 5:

The *Meridian Arts Centre - Life Safety Systems project* is experiencing minor delays due to co-ordination with other projects.

Note # 6:

The *Meridian Hall - Theatre Lighting* project is experiencing major delays due to procurement issues.

Chart 1

2023 Approved Budget by Category (\$Million) \$22.54M

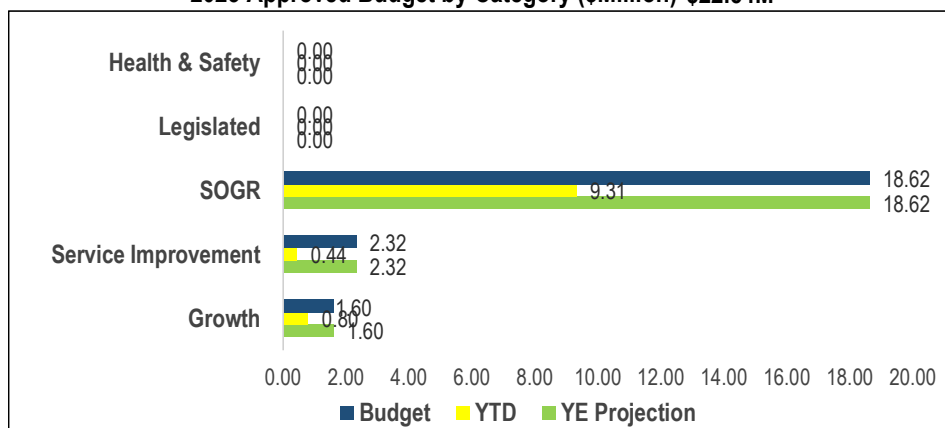


Table 1

2023 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | |
| Legislated | |
| SOGR | 19 |
| Service Improvement | 2 |
| Growth | 1 |
| Total # of Projects | 22 |

Chart 2

Project Status - 22

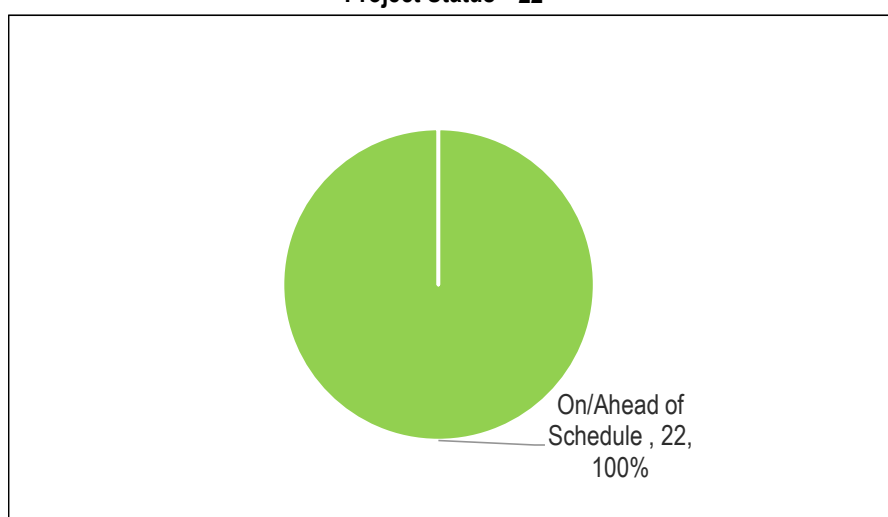


Table 2

Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 22.54 | | | | |

Key Discussion Points:

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "*Toronto and Region Conservation Authority Long Term Accommodation Project*" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)
- *Scarborough Bluffs West Individual Environmental Assessment (EA)* is moving on time through Q1. First round of public consultation complete, with second and final round underway for Terms of Reference phase. All technical studies complete and draft Terms of Reference prepared and reviewed by TAC. Preparation for circulation of draft ToR on track for late June/early July. On track for formal submission in the Fall, with an estimated EA start of Winter 2025.

Toronto & Region Conservation Authority (TRC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| GREENSPACE LAND ACQUISITION (ACTIVE 09+) | 0.064 | 0.032 | 50.0% | 0.064 | 100.0% | Ⓞ | Ⓞ | | 1.004 | 0.977 |
| SHORELINE MONITORING & MAINTENANCE | 0.400 | 0.200 | 50.0% | 0.400 | 100.0% | Ⓞ | Ⓞ | | 5.150 | 4.983 |
| EROSION INFRASTRUCTURE MAJOR MAINTENANCE | 2.020 | 1.010 | 50.0% | 2.020 | 100.0% | Ⓞ | Ⓞ | | 16.270 | 15.428 |
| RETROFIT ACTIVITIES FOR 2009+ | 0.371 | 0.186 | 50.0% | 0.371 | 100.0% | Ⓞ | Ⓞ | | 4.318 | 4.163 |
| SUSTAINABLE COMMUNITIES 2008+ | 0.988 | 0.494 | 50.0% | 0.988 | 100.0% | Ⓞ | Ⓞ | | 11.001 | 10.589 |
| WATERSHED MONITORING/TERRESTRIAL NATURAL | 0.553 | 0.277 | 50.0% | 0.553 | 100.0% | Ⓞ | Ⓞ | | 6.529 | 6.299 |
| REGIONAL WATERSHED MANAGEMENT 2008+ | 1.532 | 0.766 | 50.0% | 1.532 | 100.0% | Ⓞ | Ⓞ | | 15.160 | 14.522 |
| REGENERATION SITES 2008+ | 0.599 | 0.300 | 50.0% | 0.599 | 100.0% | Ⓞ | Ⓞ | | 6.547 | 6.297 |
| WTRFRNT DEV ENVIRONMENTAL MONITORING & M | 0.245 | 0.123 | 50.0% | 0.245 | 100.0% | Ⓞ | Ⓞ | | 3.180 | 3.078 |
| WTRFRNT DEV KEATING CHANNEL DREDGING | 0.320 | 0.160 | 50.0% | 0.320 | 100.0% | Ⓞ | Ⓞ | | 4.160 | 4.027 |
| WTRFRNT DEV ASHBRIDGES BAY | 0.250 | 0.125 | 50.0% | 0.250 | 100.0% | Ⓞ | Ⓞ | | 3.450 | 3.346 |
| TOMMY THOMPSON CELL 2 CAPPING | 0.050 | 0.025 | 50.0% | 0.050 | 100.0% | Ⓞ | Ⓞ | | 1.029 | 1.008 |
| WATERFRONT DEVELOPMENT ONGOING MAJOR MA | 0.188 | 0.094 | 50.0% | 0.188 | 100.0% | Ⓞ | Ⓞ | | 2.770 | 2.692 |
| TORONTO PLANNING INITIATIVES | 0.100 | 0.050 | 50.0% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 0.780 | 0.738 |
| INFO TECHNOLOGY REPLACEMENT ITEMS 2008+ | 0.321 | 0.161 | 50.0% | 0.321 | 100.0% | Ⓞ | Ⓞ | | 3.504 | 3.370 |
| LAYER 2 - EXTRA WATERFRONT MAJOR MAINTEN | 5.500 | 2.750 | 50.0% | 5.500 | 100.0% | Ⓞ | Ⓞ | | 22.550 | 20.258 |
| LAYER 2 - EXTRA FLOODWORKS MAJOR MAINTEN | 0.200 | 0.100 | 50.0% | 0.200 | 100.0% | Ⓞ | Ⓞ | | 2.800 | 2.717 |
| LAYER 2 - EXTRA EROSION MAJOR MAINTENANC | 4.900 | 2.450 | 50.0% | 4.900 | 100.0% | Ⓞ | Ⓞ | | 38.756 | 36.714 |
| TORONTO WILDLIFE CENTRE - LANDSCAPE REST | 0.017 | 0.008 | 50.0% | 0.017 | 100.0% | Ⓞ | Ⓞ | | 2.566 | 2.559 |
| Sub-Total | 18.618 | 9.309 | 50.0% | 18.618 | 100.0% | - | - | | 151.524 | 143.767 |
| WTRFRNT DEV TOMMY THOMPSON PARK INTERIM | 0.795 | 0.398 | 50.0% | 0.795 | 100.0% | Ⓞ | Ⓞ | | 4.610 | 4.279 |
| SCARBOROUGH BLUFFS WEST INDIVIDUAL ENVIR | 1.527 | 0.043 | 2.8% | 1.527 | 100.0% | Ⓞ | Ⓞ | | 2.912 | 0.687 |
| Sub-Total | 2.322 | 0.440 | 19.0% | 2.322 | 100.0% | - | - | | 7.522 | 4.965 |
| LONG TERM ACCOMMODATION - 5 SHOREHAM | 1.603 | 0.802 | 50.0% | 1.603 | 100.0% | Ⓞ | Ⓞ | | 38.617 | 9.614 |
| Sub-Total | 1.603 | 0.802 | 50.0% | 1.603 | 100.0% | - | - | | 38.617 | 9.614 |
| Total | 22.543 | 10.550 | 46.8% | 22.543 | 100.0% | | | | 197.664 | 158.346 |

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Chart 1

2024 Approved Budget by Category (\$Million) \$114.28M

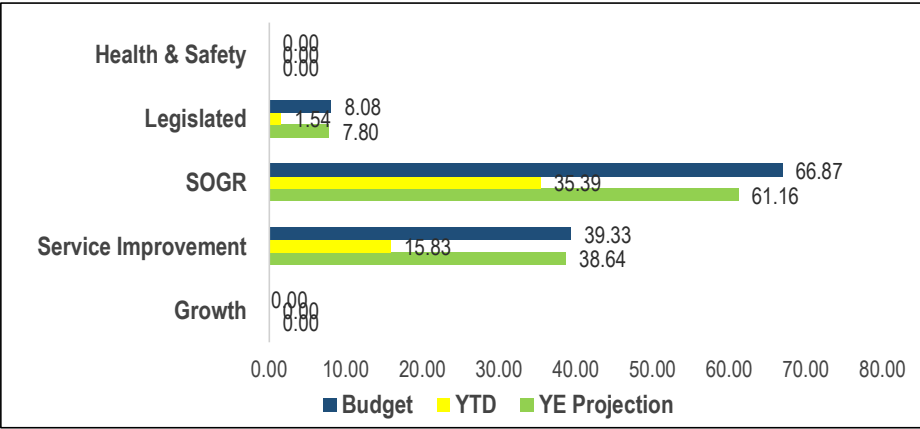


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 2 |
| SOGR | 20 |
| Service Improvement | 11 |
| Growth | |
| Total # of Projects | 33 |

Chart 2

Project Status - 33

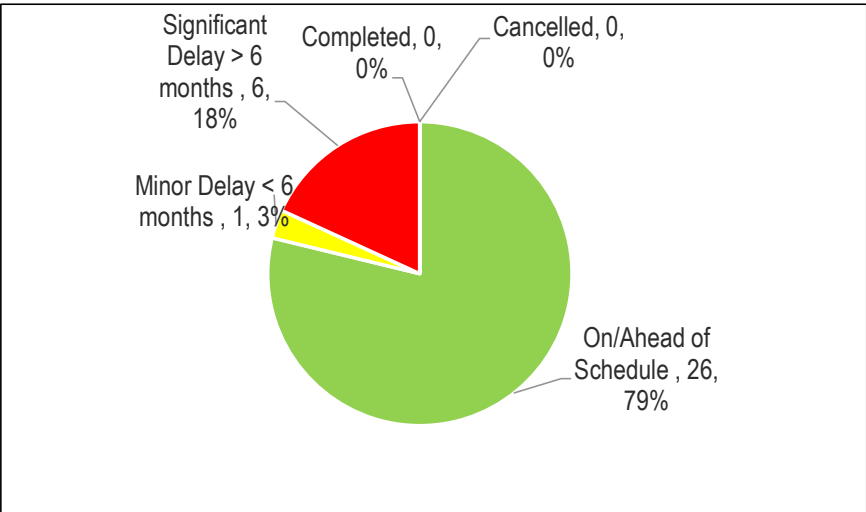


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | 1 | |
| RFQ/RFP Delayed | | |
| Contractor Issues | 3 | 1 |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 2 | |
| Total # of Projects | 6 | 1 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 111.89 | 0.87 | 1.52 | | |

Reasons for "Other*" Projects Delay:

- Long Term Facility Plan - 54/55 Amalgamation - Project temporarily on hold while alternative options are being evaluated.
- ANCOE (Global Search) - Delay in transitioning to the new Elasticsearch due to resource constraints.

Toronto Police Service (POL)

Key Discussion Points:

Toronto Police Service is projecting 2024 year-end spend of \$107.602 million, or 94.2% of its 2024 Approved Capital Budget of \$114.282 million.

Projected underspending is mainly attributed to the following key projects:

Lifecycle and Replacement of Equipment Project

- *Wireless Parking System* - Enhancements to handheld devices and vehicle relocation alert systems are on hold due to vendor issues. Further information will be known once the RFP process is complete.

Information Technology Project

- *Body Worn Camera - Phase II* - In 2024, the project is incurring costs for a Software Developer to accelerate and augment the programming and software development. Any unspent amount will be carried forward to 2025.

Toronto Police Service (POL)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Next Generation (N.G.) 9-1-1 | 6.495 | 1.539 | 23.7% | 6.308 | 97.1% | Ⓞ | Ⓞ | | 16.251 | 9.095 |
| Relocation of Wellness Services | 1.590 | 0.004 | 0.2% | 1.492 | 93.8% | Ⓞ | Ⓞ | | 2.100 | 0.254 |
| Sub-Total | 8.085 | 1.543 | 19.1% | 7.800 | 96.5% | - | - | | 18.351 | 9.349 |
| State-of-Good-Repair - Police | 7.441 | 2.663 | 35.8% | 5.253 | 70.6% | Ⓢ | Ⓞ | | on-going | on-going |
| Radio Replacement | 0.100 | 0.000 | 0.0% | 0.100 | 100.0% | Ⓞ | Ⓞ | | 75.921 | 38.046 |
| Automated Fingerprint Identification System (A.F.I.S.) Replacement | 0.870 | 0.000 | 0.0% | 0.790 | 90.9% | Ⓞ | Ⓢ | #1 | 7.874 | 3.020 |
| Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement | 0.798 | 0.461 | 57.7% | 0.798 | 100.0% | Ⓞ | Ⓞ | | 6.550 | 1.264 |
| Mobile Command Centre | 0.727 | 0.157 | 21.6% | 0.727 | 100.0% | Ⓞ | Ⓢ | #2 | 1.565 | 0.996 |
| Communication Center 9th Floor Furniture Replacement | 0.000 | 0.000 | | 0.000 | | Ⓞ | Ⓢ | #3 | 0.300 | 0.000 |
| Vehicle Replacement | 12.197 | 4.616 | 37.8% | 11.404 | 93.5% | Ⓞ | Ⓞ | | 225.192 | 107.952 |
| Workstation, Laptop, Printer- Lifecycle plan | 1.419 | 0.878 | 61.8% | 1.300 | 91.6% | Ⓞ | Ⓞ | | 89.509 | 46.153 |
| Infrastructure Lifecycle | 29.546 | 20.634 | 69.8% | 29.546 | 100.0% | Ⓞ | Ⓞ | | 252.453 | 41.377 |
| Mobile Workstations | 1.806 | 0.177 | 9.8% | 1.806 | 100.0% | Ⓞ | Ⓞ | | 48.928 | 25.285 |
| Locker Replacement | 0.291 | 0.008 | 2.8% | 0.250 | 85.8% | Ⓞ | Ⓞ | | 9.781 | 4.138 |
| Furniture Lifecycle Replacement | 2.712 | 1.155 | 42.6% | 2.270 | 83.7% | Ⓞ | Ⓞ | | 28.051 | 15.294 |
| Divisional CCTV Management (D.V.A.M. I & II) | 0.590 | 0.558 | 94.6% | 0.558 | 94.6% | Ⓞ | Ⓞ | | 12.442 | 7.277 |
| Small Equipment Replacement | 1.482 | 0.152 | 10.2% | 1.249 | 84.3% | Ⓞ | Ⓞ | | 22.161 | 7.637 |
| Radar Unit Replacement | 0.098 | 0.000 | 0.0% | 0.098 | 100.0% | Ⓞ | Ⓞ | | 2.239 | 1.171 |
| Wireless Parking System | 1.783 | 0.000 | 0.0% | 0.100 | 5.6% | Ⓢ | Ⓞ | #4 | 13.482 | 3.375 |
| Conducted Energy Weapon | 0.761 | 0.761 | 100.0% | 0.761 | 100.0% | Ⓞ | Ⓞ | | 10.037 | 3.949 |
| Body Worn Camera - Replacement Plan | 2.079 | 2.079 | 100.0% | 2.079 | 100.0% | Ⓞ | Ⓞ | | 21.763 | 5.131 |
| Connected Officer LR | 1.286 | 1.086 | 84.4% | 1.200 | 93.3% | Ⓞ | Ⓞ | | 19.187 | 2.114 |
| Hydrogen Fuel Cells | 0.885 | 0.000 | 0.0% | 0.868 | 98.0% | Ⓞ | Ⓞ | | 9.200 | 1.815 |
| Sub-Total | 66.872 | 35.385 | 52.9% | 61.158 | 91.5% | - | - | | 856.635 | 315.994 |
| Long Term Facility Plan - 54/55 Amalgamation; New Build | 0.214 | 0.000 | 0.0% | 0.154 | 71.9% | Ⓞ | Ⓢ | #5 | 100.000 | 0.839 |
| Long Term Facility Plan - 41 Division; New Build | 24.500 | 13.564 | 55.4% | 24.500 | 100.0% | Ⓞ | Ⓞ | | 85.740 | 44.111 |
| Information Technology Storage Growth | 2.006 | 0.000 | 0.0% | 2.006 | 100.0% | Ⓞ | Ⓞ | | 7.006 | 0.461 |
| New Records Management System (RMS) | 6.000 | 1.117 | 18.6% | 6.000 | 100.0% | Ⓞ | Ⓞ | | 30.598 | 1.809 |
| Transforming Corporate Support (HRMS, TRMS) | 0.109 | 0.000 | 0.0% | 0.100 | 91.7% | Ⓞ | Ⓢ | #6 | 8.435 | 7.199 |
| ANCOE (Global Search) | 0.155 | 0.000 | 0.0% | 0.155 | 100.0% | Ⓞ | Ⓢ | #7 | 12.528 | 12.371 |
| Body Worn Camera - Phase II | 0.476 | 0.082 | 17.3% | 0.200 | 42.0% | Ⓢ | Ⓞ | | 5.887 | 5.462 |
| Long Term Facility Plan - Consulting | 0.315 | 0.000 | 0.0% | 0.278 | 88.4% | Ⓞ | Ⓢ | #8 | 0.878 | 0.563 |
| Property & Evidence Warehouse Racking | 0.050 | 0.000 | 0.0% | 0.050 | 100.0% | Ⓞ | Ⓞ | | 1.030 | 0.030 |
| Vehicle and Equipment for Additional Capacity | 4.900 | 0.522 | 10.7% | 4.600 | 93.9% | Ⓞ | Ⓞ | | 7.365 | 7.143 |
| FIFA Requirement - Motorcycles | 0.600 | 0.545 | 90.8% | 0.600 | 100.0% | Ⓞ | Ⓞ | | 0.600 | 0.545 |
| Sub-Total | 39.325 | 15.830 | 40.3% | 38.644 | 98.3% | - | - | | 260.067 | 80.533 |
| Total | 114.282 | 52.758 | 46.2% | 107.602 | 94.2% | | | | 1,135.053 | 405.876 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | Ⓞ | On Budget | Ⓞ |
| On/Ahead of Schedule | Ⓢ | >70% of Approved Cash Flow | Ⓢ |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | Ⓢ |
| Significant Delay > 6 months | Ⓢ | < 50% or >100% of Approved Cash Flow | Ⓢ |

Note #1: Automated Fingerprint Identification System (A.F.I.S.) Replacement

Some delays have occurred in the Factory Acceptance phase. The vendor is having challenges with system configuration.

Note #2: Mobile Command Centre

The vendor is actively trying to complete the vehicle build but has been challenged with meeting delivery timelines.

Note #3: Communication Center 9th Floor Furniture Replacement

The unit is working on the tender to identify the furniture requirements for the 9th floor of the Communication Center. Due to consultant issues, the expenditure is expected to be delayed to 2025.

Toronto Police Service (POL)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note #4: Wireless Parking System

Underspending since enhancements to the handheld and vehicle relocation alert are on hold due to vendor issues.

Note #5: Long Term Facility Plan - 54/55 Amalgamation; New Build

This project is on hold to allow staff to evaluate alternative options.

Note #6: Transforming Corporate Support (HRMS, TRMS)

The Applicant Tracking Software project is now on hold due to issues in finding a consultant. It is expected there will be a more concrete timeline in Fall 2024.

Note #7: ANCOE (Enterprise Business Intelligence, Global Search)

Delay in transitioning to the new Elasticsearch due to resource constraints.

Note #8: Long Term Facility Plan - Consulting

There is a delay in the consultant's timeline.

Chart 1
2024 Approved Budget by Category (\$6.38)

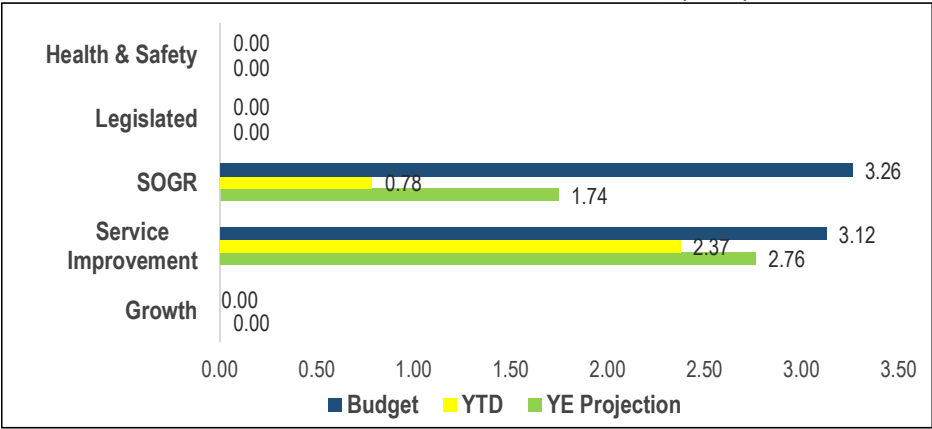


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | 2 |
| Service Improvement | 6 |
| Growth | |
| Total # of Projects | 8 |

Chart 2
Project Status - 8

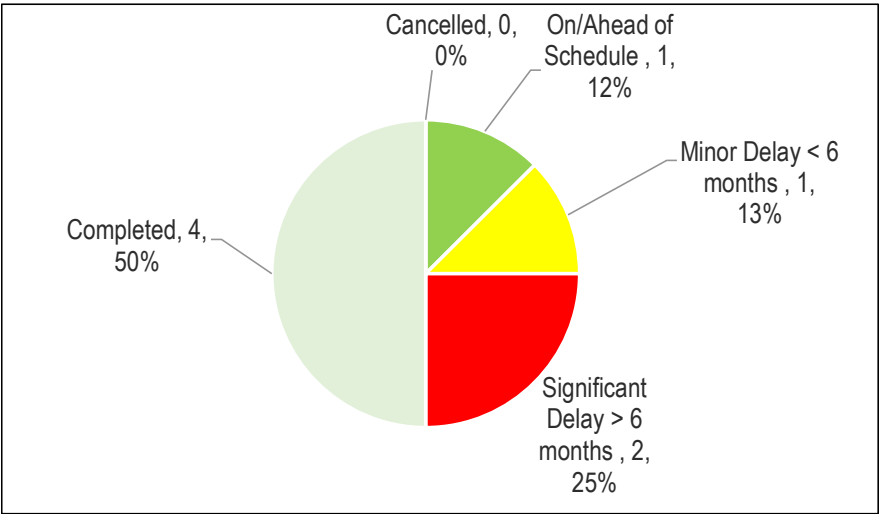


Table 2

| Reason for Delay | 3 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 2 | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | 1 |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other | | |
| Total # of Projects | 2 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.84 | 0.91 | 3.26 | 1.37 | |

Toronto Public Health (TPH)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|--|-------------------------------|--------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Inspection Management Implementation | 2.890 | 0.689 | 23.9% | 1.576 | 54.5% | Y | R | #1 | 7.122 | 3.162 |
| TCHIS Map-Us Upgrade | 0.366 | 0.094 | 25.5% | 0.165 | 45.1% | R | R | #1 | 0.503 | 0.230 |
| Sub-Total | 3.257 | 0.783 | 24.0% | 1.741 | 53.5% | - | - | | 7.625 | 3.392 |
| Electronic Medical Record - Phase 3 | 0.400 | 0.250 | 62.5% | 0.325 | 81.3% | G | G | | 2.655 | 2.505 |
| Ontario Seniors Dental Care Program (OSDCP) | | | | | | | | | | |
| Alton/Midland Location | 0.836 | 0.793 | 94.9% | 0.836 | 100.0% | G | G | | 0.860 | 0.818 |
| 160 Borough Drive | 0.066 | 0.000 | 0.0% | 0.000 | 0.0% | G | G | | 0.556 | 0.489 |
| 95 Lavinia Ave | 0.272 | 0.268 | 98.4% | 0.268 | 98.4% | G | G | | 0.460 | 0.456 |
| Dental Clinic Update 791 Queen E - Sr. | 0.914 | 0.582 | 63.7% | 0.854 | 93.4% | G | Y | #2 | 0.988 | 0.657 |
| New Dental Clinic - East Toronto Health Partners | 0.635 | 0.478 | 75.3% | 0.478 | 75.3% | G | G | | 0.829 | 0.672 |
| Sub-Total | 3.123 | 2.371 | 75.9% | 2.760 | 88.4% | - | - | | 6.348 | 5.597 |
| Total | 6.379 | 3.154 | 49.4% | 4.501 | 70.6% | | | | 13.973 | 8.989 |

On Time

On/Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspend at year-end reflects continuous delay in hiring required human resources to deliver the projects.

Note # 2:

Project is currently working on minor construction deficiencies and is expected to be completed by Aug 2024.

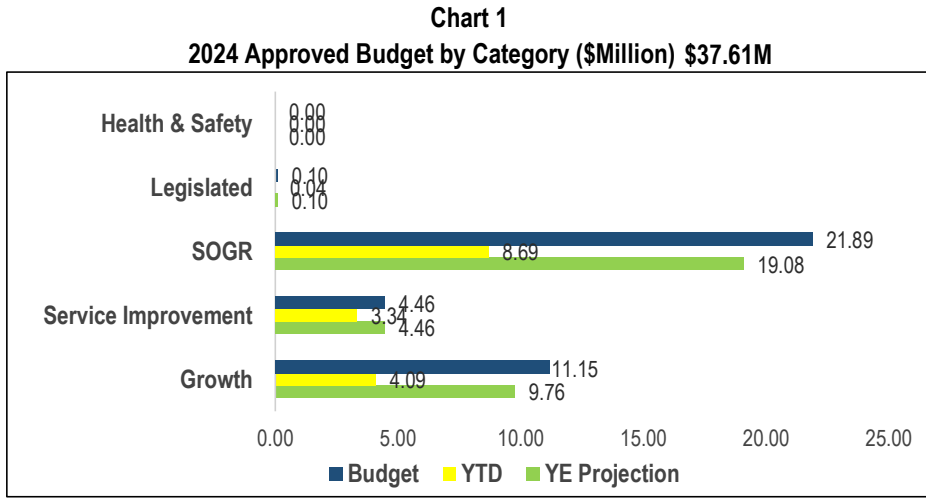


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 6 |
| Service Improvement | 1 |
| Growth | 10 |
| Total # of Projects | 18 |

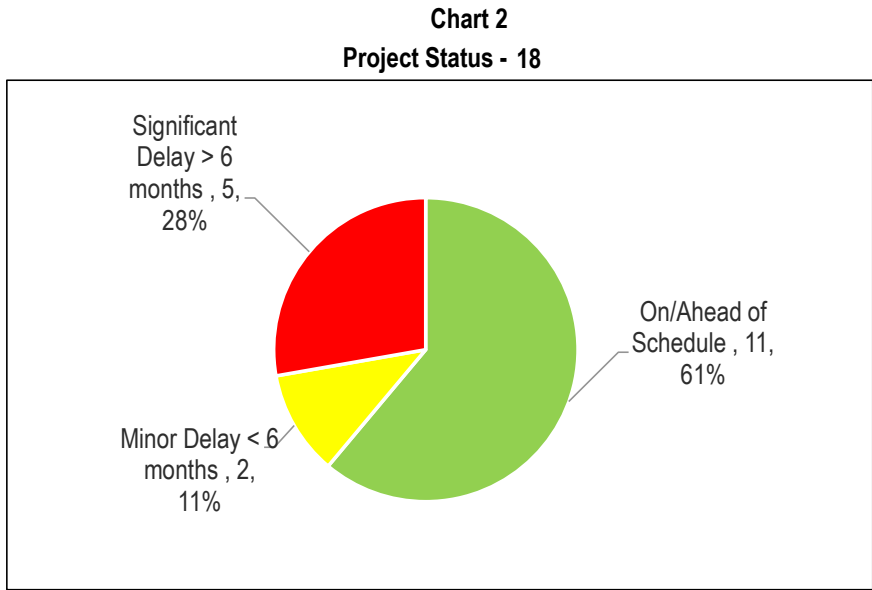


Table 2
Reason for Delay

| | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | 1 | |
| Other* | 4 | 2 |
| Total # of Projects | 5 | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 34.43 | 1.08 | 2.10 | | |

- Reasons for "Other*" Projects Delay:**
- *Richview Building Elements (SOGR)* - Phase 2 is deferred to 2025 as it requires City approval (permit to discharge water).
 - *Yorkville Renovation - Design* - Project is in planning phase.
 - *Lillian H. Smith Renovation - Design* - Project is in planning phase.
 - *Toronto Reference Library Renovation* - Design-specification requirements for the Building Envelope and Re-Imagine projects are in the planning stage. Construction is anticipated to start in 2025.

Toronto Public Library (LIB)

Key Discussion Points :

- Toronto Public Library is projecting 2024 year-end spend of \$33.404 million, or 88.9% of its 2024 Approved Capital Budget of \$37.606 million.

Toronto Public Library (LIB)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|---------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Multi-Branch Minor Reno Prog (Accessibility) | 0.100 | 0.037 | 36.9% | 0.100 | 100.0% | Ⓔ | Ⓔ | | 3.000 | 0.037 |
| Sub-Total | 0.100 | 0.037 | 36.9% | 0.100 | 100.0% | - | - | | 3.000 | 0.037 |
| Multi-Branch Minor Reno Prog | 12.916 | 5.980 | 46.3% | 12.916 | 100.0% | Ⓔ | Ⓔ | | 21.921 | 5.980 |
| Northern District Exterior | 1.343 | 0.649 | 48.4% | 1.343 | 100.0% | Ⓔ | Ⓔ | | 3.505 | 2.812 |
| Richview Building Elements (SOG) | 0.978 | 0.166 | 17.0% | 0.490 | 50.0% | Ⓕ | Ⓕ | #1 | 3.546 | 0.499 |
| Technology Asset Management Prog | 4.750 | 1.574 | 33.1% | 3.329 | 70.1% | Ⓕ | Ⓔ | | 8.719 | 1.574 |
| Toronto Reference Library Renovation | 1.802 | 0.318 | 17.6% | 1.002 | 55.6% | Ⓕ | Ⓕ | #2 | 17.002 | 0.318 |
| Yorkville Renovation - Design | 0.100 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓖ | Ⓖ | #3 | 0.597 | 0.000 |
| Sub-Total | 21.889 | 8.687 | 39.7% | 19.079 | 87.2% | - | - | | 55.290 | 11.182 |
| Service and Digital Modernization | 4.464 | 3.336 | 74.7% | 4.464 | 100.0% | Ⓔ | Ⓔ | | 11.697 | 3.336 |
| Sub-Total | 4.464 | 3.336 | 74.7% | 4.464 | 100.0% | - | - | | 11.697 | 3.336 |
| Bridlewood Branch Relocation | 3.995 | 2.481 | 62.1% | 3.389 | 84.8% | Ⓔ | Ⓔ | | 9.787 | 9.473 |
| Centennial Renovation & Expansion - Construction | 1.710 | 0.136 | 7.9% | 1.710 | 100.0% | Ⓔ | Ⓔ | | 21.744 | 1.981 |
| Dawes Road Reconstruction & Expansion | 0.144 | 0.031 | 21.5% | 0.144 | 99.7% | Ⓔ | Ⓖ | #4 | 37.757 | 7.659 |
| Digital Experiences | 1.216 | 0.066 | 5.5% | 0.881 | 72.5% | Ⓔ | Ⓔ | | 3.700 | 0.066 |
| Ethennonhawahstihnen' Library - Bayview Library Relocation | 0.317 | 0.020 | 6.4% | 0.317 | 100.0% | Ⓔ | Ⓔ | | 15.957 | 15.660 |
| Etobicoke New Construction - Construction | 1.736 | 1.109 | 63.9% | 1.736 | 100.0% | Ⓔ | Ⓔ | | 33.687 | 1.109 |
| Lillian H. Smith Renovation - Design | 0.045 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓖ | Ⓖ | #5 | 3.000 | 0.155 |
| Perth Dupont Relocation - Construction | 1.879 | 0.234 | 12.5% | 1.554 | 82.7% | Ⓔ | Ⓔ | | 5.918 | 1.703 |
| Pleasant View Library Renovation & Expansion - Construction | 0.029 | 0.012 | 42.5% | 0.029 | 99.4% | Ⓔ | Ⓖ | #6 | 4.189 | 0.012 |
| St. Lawrence Relocation & Expansion - Design | 0.080 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓖ | Ⓖ | #7 | 1.932 | 0.100 |
| Sub-Total | 11.152 | 4.090 | 36.7% | 9.760 | 87.5% | - | - | | 137.671 | 37.918 |
| Total | 37.606 | 16.150 | 42.9% | 33.404 | 88.8% | | | | 207.658 | 52.474 |

On Time

On Ahead of Schedule

Minor Delay < 6 months

Significant Delay > 6 months

On Budget

>70% of Approved Cash Flow

Between 50% and 70%

< 50% or >100% of Approved Cash Flow

Note # 1: Richview Building Elements (SOG)

Phase 1 (waterproofing system) will be done in 2024. Phase 2 deferred to 2025 as it requires city approval (permit to discharge the water).

Note # 2: Toronto Reference Library Renovation

Design-specification requirements for the Building Envelope and Re-Imagine projects are in the planning stage. Construction is anticipated to start in 2025.

Note # 3: Yorkville Renovation - Design

Project is still in the planning phase.

Note # 4: Dawes Road Reconstruction & Expansion

Awaiting site plan approval. Construction is anticipated to start in 2025.

Note # 5: Lillian H. Smith Renovation - Design

Project is still in the planning phase.

Note # 6: Pleasant View Library Renovation & Expansion - Construction

Awaiting site plan approval. Construction is anticipated to start in 2026.

Note # 7: St. Lawrence Relocation & Expansion - Design

TPL is continuing to work with the City Councillor and CreateTO.

Chart 1

2024 Approved Budget by Category (\$Million) \$1360.74M

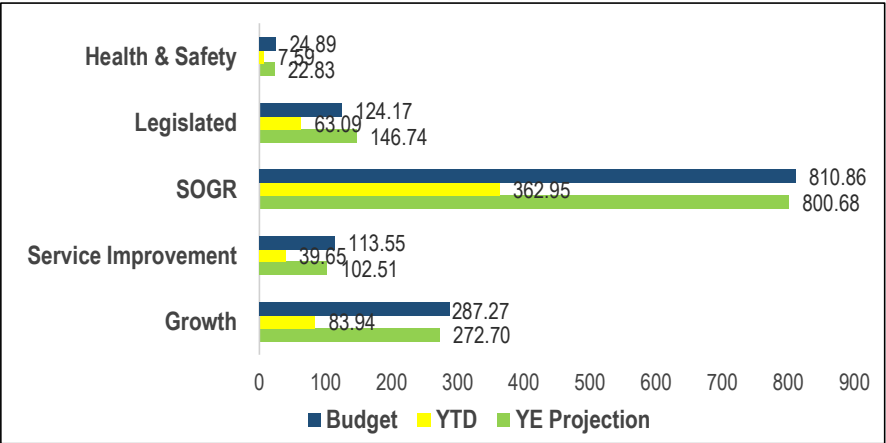


Table 1

2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 10 |
| Legislated | 8 |
| SOGR | 38 |
| Service Improvement | 19 |
| Growth | 11 |
| Total # of Projects | 86 |

Chart 2

Project Status - 86

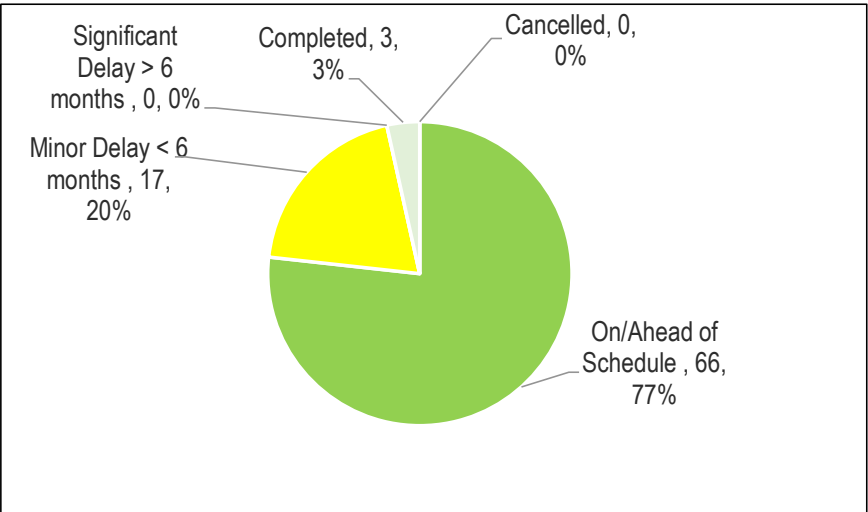


Table 2

Reason for Delay 17

| Reason for Delay | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | 3 |
| Procurement Issues | | 4 |
| RFQ/RFP Delayed | | 3 |
| Contractor Issues | | |
| Site Conditions | | 2 |
| Co-ordination with Other Projects | | 4 |
| Community Consultation | | 1 |
| Other* | | |
| Total # of Projects | | 17 |

Table 3

Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1,198.56 | 162.18 | | 0.00 | |

Key Discussion Points: (Please provide reason for delay)

- As at June 30, 2024, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$557.2 million, representing 41.0% of its adjusted 2024 Capital Budget of \$1.361 billion. The 2024 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting a 98.9% spending rate or \$1.345 billion at year end, leaving approximately \$15.3 million unspent.
- Comprising of the Base Program and Transit Expansion projects, the Base Program incurred expenditures of approximately \$553.3 million during the first six months of 2024, or approximately 42.4% of the adjusted 2024 Capital Budget of \$1.304 billion. The Base Program is projecting to spend approximately 98.8% or \$1.289 billion by year-end.
- The Transit Expansion projects incurred expenditures of approximately \$4.0 million or 7% of the adjusted 2024 Capital Budget of \$56.3 million and spending is projected to be approximately \$56.2 million or 99.9% by year-end.

Toronto Transit Commission (TTC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Power Dist. H&S | 0.097 | 0.050 | 51.0% | 0.097 | 100.0% | Ⓔ | Ⓔ | #1 | 1.262 | 0.992 |
| Finishes-H&S | 0.830 | 0.327 | 39.5% | 1.330 | 160.2% | Ⓓ | Ⓔ | | 6.557 | 4.685 |
| Equipment-H&S | 0.000 | 0.000 | | 0.000 | | | Ⓕ | | 0.000 | 0.000 |
| Fire Ventilation Upgrades & Second Exits - H&S | 18.303 | 5.543 | 30.3% | 18.303 | 100.0% | Ⓔ | Ⓔ | | 178.612 | 39.728 |
| Streetcar Overhaul - H&S | 0.271 | 0.097 | 35.8% | 0.248 | 91.4% | Ⓔ | Ⓔ | #4 | 17.220 | 1.248 |
| Subway Car Overhaul - H&S | 0.000 | 0.000 | | 0.000 | | | Ⓔ | | 0.174 | 0.174 |
| Computer Equipment And Software - H&S | 2.391 | 0.654 | 27.4% | 1.235 | 51.6% | Ⓕ | Ⓕ | | 11.304 | 5.150 |
| Other Buildings - H&S | 0.259 | 0.404 | 156.1% | 0.452 | 174.5% | Ⓓ | Ⓔ | | 100.828 | 3.950 |
| Bus Overhaul - H&S | 0.282 | 0.000 | 0.0% | 0.000 | 0.0% | Ⓓ | Ⓔ | | 2.505 | 1.825 |
| Safety and Reliability | 2.462 | 0.513 | 20.8% | 1.162 | 47.2% | Ⓓ | Ⓔ | | 13.779 | 2.830 |
| Sub-Total | 24.895 | 7.588 | 30.5% | 22.826 | 91.7% | - | - | | 332.241 | 60.581 |
| Communications-Legislated | 0.655 | 0.429 | 65.5% | 0.655 | 100.0% | Ⓔ | Ⓔ | #4 | 21.250 | 16.284 |
| Equipment-Legislated | 3.234 | 0.777 | 24.0% | 2.082 | 64.4% | Ⓕ | Ⓕ | | 65.437 | 24.838 |
| Streetcar Network-Legislated | 0.463 | 0.062 | 13.4% | 0.463 | 100.0% | Ⓔ | Ⓔ | | 54.934 | 53.062 |
| Easier Access-Phase III | 103.698 | 52.335 | 50.5% | 122.523 | 118.2% | Ⓓ | Ⓔ | | 1,169.817 | 708.310 |
| Subway Car Overhaul - Legislated (AODA) | 0.000 | 0.000 | | 0.000 | | | Ⓔ | | 8.963 | 8.964 |
| Subway Asbestos Removal | 9.009 | 4.785 | 53.1% | 9.811 | 108.9% | Ⓓ | Ⓔ | | 135.273 | 98.861 |
| Other Service Planning - Legislated | 2.270 | 1.197 | 52.7% | 2.689 | 118.4% | Ⓓ | Ⓔ | | 29.937 | 17.104 |
| Other Buildings - Legislated | 4.838 | 3.504 | 72.4% | 8.516 | 176.0% | Ⓓ | Ⓔ | | 91.860 | 60.335 |
| Sub-Total | 124.168 | 63.090 | 50.8% | 146.738 | 118.2% | - | - | | 1,577.472 | 987.757 |
| Subway Track - SOGR | 33.000 | 21.114 | 64.0% | 33.000 | 100.0% | Ⓔ | Ⓔ | #2 | 368.880 | 323.130 |
| Surface Track - SOGR | 39.513 | 14.822 | 37.5% | 34.813 | 88.1% | Ⓔ | Ⓔ | | 268.785 | 296.815 |
| Traction Power-Various - SOGR | 23.743 | 12.015 | 50.6% | 28.892 | 121.7% | Ⓓ | Ⓔ | | 447.428 | 406.880 |
| Power Dist. SOGR | 7.011 | 2.507 | 35.8% | 8.566 | 122.2% | Ⓓ | Ⓔ | | 243.751 | 154.504 |
| Communications-SOGR | 10.417 | 6.867 | 65.9% | 14.391 | 138.1% | Ⓓ | Ⓔ | #3 | 205.654 | 163.941 |
| Signal Systems | 18.102 | 8.343 | 46.1% | 21.644 | 119.6% | Ⓓ | Ⓔ | | 320.034 | 222.407 |
| Finishes-SOGR | 19.240 | 3.683 | 19.1% | 19.173 | 99.7% | Ⓔ | Ⓔ | | 310.177 | 242.775 |
| Equipment-SOGR | 82.414 | 11.577 | 14.0% | 80.218 | 97.3% | Ⓔ | Ⓔ | | 684.780 | 481.143 |
| On-Grade Paving Rehabilitation | 9.288 | 3.461 | 37.3% | 9.458 | 101.8% | Ⓓ | Ⓔ | #2 | 178.422 | 143.759 |
| Bridges And Tunnels-Various | 43.571 | 22.834 | 52.4% | 49.493 | 113.6% | Ⓓ | Ⓔ | | 575.238 | 446.906 |
| Fire Ventilation Upgrades & Second Exits - SOGR | 4.964 | 0.678 | 13.7% | 5.340 | 107.6% | Ⓓ | Ⓔ | | 390.074 | 370.356 |
| Purchase of Wheel Trans | 17.604 | 6.543 | 37.2% | 12.974 | 73.7% | Ⓔ | Ⓕ | | 92.416 | 69.544 |
| Purchase Of Subway Cars - SOGR | 2.195 | 0.503 | 22.9% | 1.519 | 69.2% | Ⓕ | Ⓕ | #3 | 1,792.891 | 1,158.028 |
| Streetcar Overhaul - SOGR | 36.377 | 16.303 | 44.8% | 33.437 | 91.9% | Ⓔ | Ⓔ | | 77.759 | 46.203 |
| Subway Car Overhaul - SOGR | 31.902 | 17.488 | 54.8% | 31.786 | 99.6% | Ⓔ | Ⓔ | | 694.064 | 257.758 |
| Automotive Non-Revenue Vehicle Replace - SOGR | 8.757 | 3.230 | 36.9% | 8.774 | 100.2% | Ⓔ | Ⓔ | | 46.196 | 24.476 |
| Rail Non Revenue Vehicle Overhaul | 2.152 | 0.710 | 33.0% | 1.673 | 77.8% | Ⓔ | Ⓔ | #3 | 31.247 | 19.121 |
| Rail Non-Revenue Vehicle Purchase - SOGR | 0.482 | 0.202 | 41.8% | 0.413 | 85.7% | Ⓔ | Ⓔ | | 69.601 | 19.688 |
| Tools And Shop Equipment | 10.588 | 2.893 | 27.3% | 9.851 | 93.0% | Ⓔ | Ⓔ | | 56.993 | 37.820 |
| Revenue & Fare Handling Equipment - SOGR | 9.378 | 0.336 | 3.6% | 7.878 | 84.0% | Ⓔ | Ⓔ | | 77.586 | 57.344 |
| Computer Equipment And Software - SOGR | 82.244 | 17.522 | 21.3% | 56.103 | 68.2% | Ⓕ | Ⓕ | #3 | 654.789 | 394.733 |
| Other Furniture And Office Equipment | 0.127 | 0.000 | 0.0% | 0.127 | 100.0% | Ⓔ | Ⓔ | | 4.582 | 4.165 |
| Other Service Planning - SOGR | 1.897 | 1.334 | 70.3% | 2.570 | 135.5% | Ⓓ | Ⓔ | | 30.995 | 18.713 |

Toronto Transit Commission (TTC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Transit Shelters & Loops | 0.417 | 0.002 | 0.6% | 0.238 | 57.1% | Y | G | | 3.418 | 2.451 |
| Other Buildings - SOGR | 17.684 | 13.262 | 75.0% | 27.567 | 155.9% | R | G | | 884.490 | 519.369 |
| Purchase of Buses -SOGR | 184.959 | 125.965 | 68.1% | 183.604 | 99.3% | G | G | | 1,116.840 | 578.568 |
| Bus Overhaul - SOGR | 71.736 | 27.282 | 38.0% | 67.921 | 94.7% | G | G | | 665.091 | 585.837 |
| Other Maintenance Equipment | 4.120 | 0.080 | 1.9% | 2.535 | 61.5% | Y | Y | #2 | 13.584 | 7.295 |
| Queensway Bus Garage | 0.000 | 0.000 | | 0.000 | | | G | | 0.000 | 0.000 |
| Renovations | | | | | | | | | | |
| Purchase of Streetcars - SOGR | 0.424 | 0.237 | 55.8% | 0.424 | 100.0% | G | G | | 1,109.484 | 1,107.426 |
| POP Legacy Fare Collection | 0.000 | 0.000 | | 0.000 | | | G | | 3.397 | 3.397 |
| ATC Resignalling - YUS Line | 6.998 | 4.505 | 64.4% | 7.222 | 103.2% | R | G | | 710.158 | 677.537 |
| ATC Resignalling - Bloor/Danforth Line | 10.247 | 8.187 | 79.9% | 12.650 | 123.5% | R | G | | 607.572 | 23.233 |
| Leslie Barns | 0.151 | 0.092 | 60.8% | 0.192 | 127.1% | R | G | | 523.489 | 516.902 |
| TR Yard And Tail Track | 0.889 | 3.694 | 415.5% | 8.743 | 983.3% | R | G | | 542.688 | 437.834 |
| Accommodation | | | | | | | | | | |
| Warehouse Consolidation | 0.565 | 0.243 | 42.9% | 0.247 | 43.6% | R | G | | 5.446 | 4.898 |
| Corporate Initiatives - CLA | 3.992 | 1.381 | 34.6% | 4.948 | 124.0% | R | G | | 22.939 | 3.200 |
| Scabourough Rapid Tranist - Bus Replacement | 13.716 | 3.056 | 22.3% | 12.300 | 89.7% | G | G | | 197.933 | 112.842 |
| Sub-Total | 810.863 | 362.952 | 44.8% | 800.683 | 98.7% | - | - | | 14,028.872 | 9,940.997 |
| | | | | | | | | | | |
| Subway Track - Service Improvement | 0.000 | 0.000 | | 0.000 | | | G | | 5.722 | 5.722 |
| Surface Track - Service Improvement | 2.539 | 2.047 | 80.6% | 3.860 | 152.0% | R | G | | 175.733 | 30.517 |
| Traction Power-Variou - SI | 3.008 | 0.555 | 18.5% | 1.208 | 40.2% | R | Y | #5 | 8.392 | 3.940 |
| Power Dist. Service Improvement | 0.348 | 0.184 | 53.0% | 0.348 | 100.0% | G | G | | 2.105 | 1.687 |
| Communications-Service Improvement | 0.000 | 0.000 | 0.0% | 0.000 | 100.0% | G | G | | 0.869 | 0.870 |
| Finishes-Service Improvement | 0.313 | 0.228 | 73.1% | 0.625 | 199.8% | R | G | | 5.923 | 1.114 |
| Equipment-Service Improvement | 1.868 | 0.409 | 21.9% | 1.868 | 100.0% | G | G | | 2.500 | 0.553 |
| Streetcar Overhaul - Service Improvement | 0.498 | 0.046 | 9.3% | 0.101 | 20.4% | R | Y | #2 | 2.257 | 0.051 |
| Automotive Non-Revenue Vehicle Replace - Service Imp. | 7.129 | 1.679 | 23.6% | 7.129 | 100.0% | G | G | | 30.639 | 17.338 |
| Rail Non-Revenue Vehicle Purchase - Service Imp. | 0.235 | 0.009 | 3.8% | 0.000 | 0.0% | R | Y | #2 | 13.499 | 0.256 |
| Computer Equipment And Software - Service Improvement | 7.255 | 0.799 | 11.0% | 3.073 | 42.4% | R | Y | #4 | 22.203 | 13.672 |
| Other Service Planning - Service Improvement | 13.643 | 1.360 | 10.0% | 5.843 | 42.8% | R | Y | #5 | 85.652 | 37.592 |
| Other Buildings - Service Improvement | 18.940 | 4.965 | 26.2% | 13.164 | 69.5% | Y | G | | 115.876 | 106.321 |
| Purchase of Buses - Service Improvement | 0.449 | 0.211 | 47.0% | 0.886 | 197.4% | R | G | | 111.115 | 107.887 |
| Kipling Station Improvements | 0.079 | 0.012 | 15.3% | 0.079 | 99.9% | G | G | | 14.617 | 14.550 |
| Bicycle Parking At Stations | 0.000 | 0.000 | | 0.000 | | | G | | 0.945 | 0.944 |
| Yonge-Bloor Capacity Enhancement | 30.436 | 11.930 | 39.2% | 36.656 | 120.4% | R | G | | 1,261.780 | 92.019 |
| Line 1 Capacity Enhancement | 16.185 | 9.138 | 56.5% | 17.041 | 105.3% | R | G | | 948.219 | 71.863 |
| Line 2 Capacity Enhancement | 10.627 | 6.080 | 57.2% | 10.627 | 100.0% | G | G | | 837.238 | 37.640 |
| Sub-Total | 113.551 | 39.654 | 34.9% | 102.507 | 90.3% | - | - | | 3,645.285 | 544.536 |
| | | | | | | | | | | |
| Bus Rapid Transit-Growth | 0.000 | 0.001 | | 0.000 | | | G | | 37.170 | 37.140 |
| Sheppard Subway | 0.196 | 0.000 | 0.0% | 0.100 | 50.9% | Y | Y | #1 | 968.856 | 965.305 |
| Purchase Of Subway Cars - Growth | 0.948 | 0.179 | 18.9% | 0.522 | 55.1% | Y | Y | #3 | 288.296 | 4.132 |
| Other Service Planning - Growth | 0.625 | 0.000 | 0.0% | 0.400 | 64.0% | Y | Y | #5 | 1.931 | 0.586 |
| Other Buildings - Growth | 21.543 | 0.568 | 2.6% | 7.867 | 36.5% | R | Y | #6 | 359.310 | 305.389 |
| Purchase of Buses - Growth | 0.000 | 0.000 | | 0.000 | | | G | | 0.000 | 0.000 |
| Purchase of Streetcars - Growth | 218.593 | 82.424 | 37.7% | 218.593 | 100.0% | G | G | | 516.127 | 272.693 |
| PRESTO Farecard Implementation | 2.443 | -0.409 | -16.8% | 0.885 | 36.2% | R | Y | #5 | 79.207 | 71.441 |

Toronto Transit Commission (TTC)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|-------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| McNicoll New Bus Garage Facility | 0.332 | 0.273 | 82.3% | 0.405 | 121.8% | Ⓜ | Ⓢ | | 169.000 | 164.756 |
| Spadina Subway Extension | 42.348 | 0.772 | 1.8% | 43.683 | 103.2% | Ⓜ | Ⓢ | | 3,184.171 | 3,131.110 |
| Waterfront Transit | 0.238 | 0.133 | 55.8% | 0.244 | 102.5% | Ⓜ | Ⓢ | | 54.799 | 24.323 |
| Sub-Total | 287.267 | 83.941 | 29.2% | 272.699 | 94.9% | - | - | | 5,658.868 | 4,976.874 |
| Total | 1,360.744 | 557.225 | 41.0% | 1,345.454 | 98.9% | | | | 25,242.738 | 16,510.746 |

| On Time | | On Budget | |
|------------------------------|---|--------------------------------------|--|
| On/Ahead of Schedule | Ⓢ | >70% of Approved Cash Flow | |
| Minor Delay < 6 months | Ⓢ | Between 50% and 70% | |
| Significant Delay > 6 months | Ⓜ | < 50% or >100% of Approved Cash Flow | |

Note # 1:

Site Conditions

Note # 2:

Procurement Issues

Note # 3:

RFQ/RFP Delayed

Note # 4:

Insufficient Staff Resources

Note # 5:

Co-ordination with Other Projects

Note # 6:

Community Consultation

Chart 1
2024 Approved Budget by Category (\$Million) \$39.38M

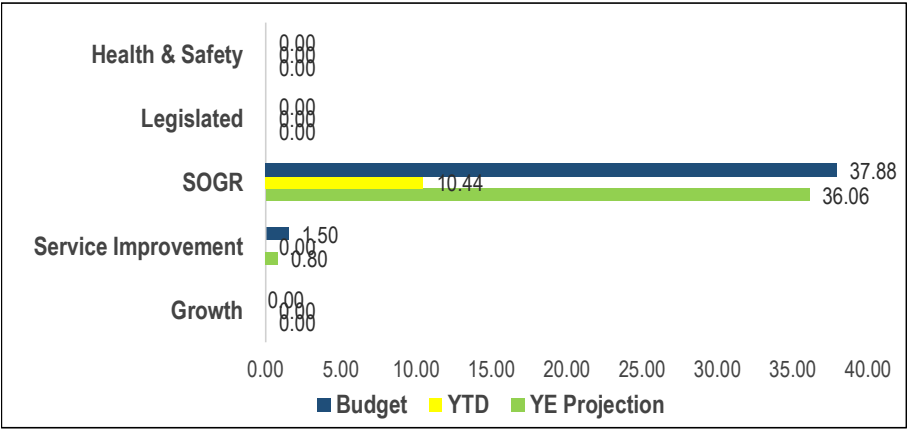


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | |
| SOGR | 6 |
| Service Improvement | 1 |
| Growth | |
| Total # of Projects | 7 |

Chart 2
Project Status - 7

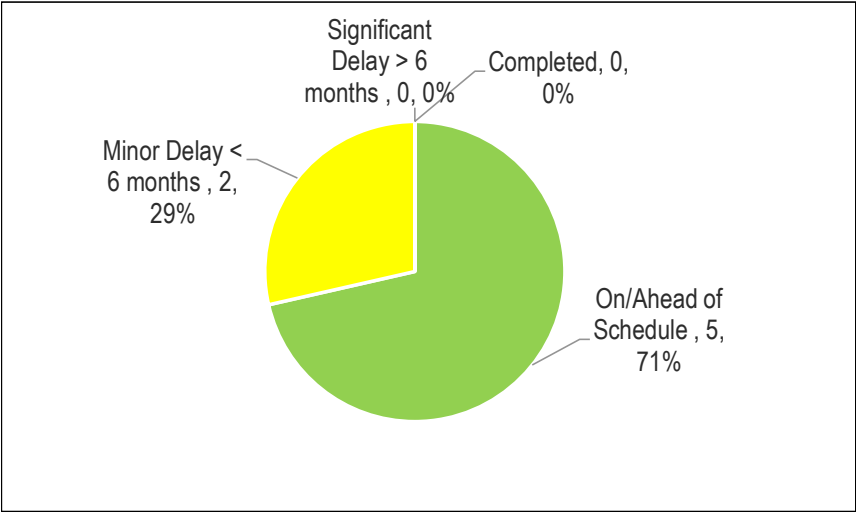


Table 2

| Reason for Delay | 2 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | | |
| Procurement Issues | | 1 |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | 1 |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 34.38 | 5.00 | | | |

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$10.444 million or 26.5% YTD and is projecting to spend \$36.864 million or 93.6% of its 2024 Approved Capital Budget.

Toronto Zoo (ZOO)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to- Date |
|--|-------------------------------|---------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Building & Services Refurbishment | 5.400 | 1.742 | 32.3% | 5.023 | 93.0% | ⓐ | ⓐ | | 14.210 | 10.026 |
| Exhibit Refurbishment | 3.500 | 0.530 | 15.1% | 2.459 | 70.3% | Ⓨ | Ⓨ | 1 | 6.787 | 3.290 |
| Grounds and Visitor Improvement | 4.325 | 2.798 | 64.7% | 7.370 | 170.4% | Ⓡ | ⓐ | 2 | 6.800 | 7.531 |
| Information Systems | 1.212 | 0.418 | 34.5% | 1.212 | 100.0% | ⓐ | ⓐ | | 5.350 | 4.556 |
| Welcome Area - Design | 0.570 | 0.182 | 31.9% | 0.570 | 100.0% | ⓐ | ⓐ | | 1.888 | 1.500 |
| Welcome Area - Phase A Construction | 22.874 | 4.774 | 20.9% | 19.430 | 84.9% | ⓐ | ⓐ | | 64.292 | 5.842 |
| Sub-Total | 37.880 | 10.443 | 27.6% | 36.064 | 95.2% | - | - | | 99.327 | 32.745 |
| Savanna Indoor Winter Holding & Viewing Design | 1.500 | 0.001 | 0.0% | 0.800 | 53.3% | Ⓨ | Ⓨ | 3 | 3.700 | 0.001 |
| Sub-Total | 1.500 | 0.001 | 0.0% | 0.800 | 53.3% | - | - | | 3.700 | 0.001 |
| Total | 39.380 | 10.444 | 26.5% | 36.864 | 93.6% | | | | 103.027 | 32.746 |

| | | | |
|------------------------------|---|--------------------------------------|---|
| On Time | ⓐ | On Budget | ⓐ |
| On/Ahead of Schedule | ⓐ | >70% of Approved Cash Flow | ⓐ |
| Minor Delay < 6 months | Ⓨ | Between 50% and 70% | Ⓨ |
| Significant Delay > 6 months | Ⓡ | < 50% or >100% of Approved Cash Flow | Ⓡ |

Note # 1:

The *Exhibit Refurbishment* project is experiencing minor delay due to coordination with other projects. The project is in various stages of design, tender and construction.

Note # 2:

The *Grounds and Visitor Improvement* project is anticipated to be overspent by year-end due to additional work required and the overspending will be funded from the Investing in Canada Infrastructure Program funding. In-year adjustment request will be submitted in Q3 variance report based on Q3 forecast.

Note # 3:

The *Savanna Indoor Winter Holding & Viewing Design* project is experiencing minor delay due to procurement issues. The project is currently in the design phase.

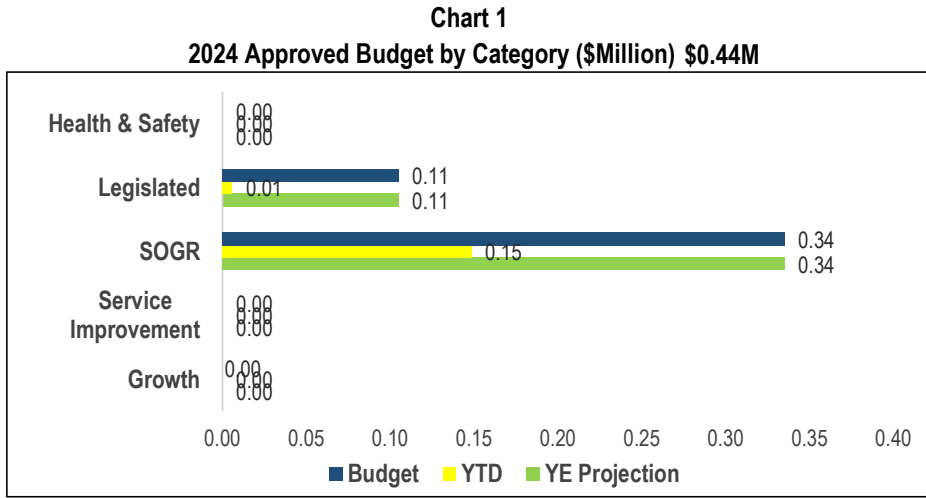


Table 1
2024 Active Projects by Category

| | |
|---------------------|---|
| Health & Safety | |
| Legislated | 1 |
| SOGR | 1 |
| Service Improvement | |
| Growth | |
| Total # of Projects | 2 |

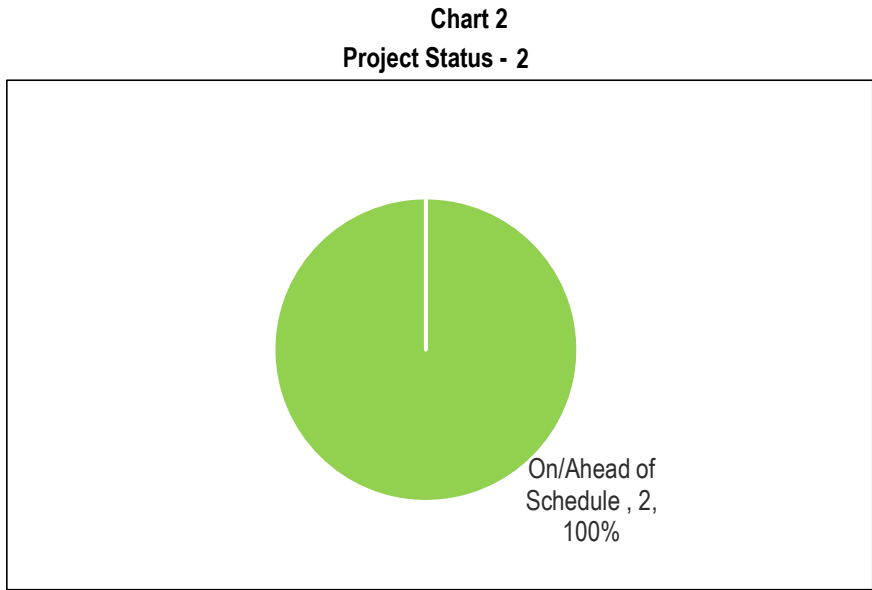


Table 2
Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | | |
| Total # of Projects | | |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 0.44 | | | | |

- Key Discussion Points:**
- City Council approved a capital project of \$105,000 for the cost of new signage as a result of Dundas Street renaming process, as part of the 2024 Budget process.
 - City Council adopted the new name Sankofa Square selected by the Recognition Review Community Advisory Committee on December 13, 2023 (MM13.29) and as adopted by the Board at its February 2024 Board meeting. Sankofa Square is working on the logistics for this project and expect to be moving forward through third quarter.

Sankofa Square (SS)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|--------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| SANKOFA SQUARE SIGNAGE | 0.105 | 0.006 | 5.6% | 0.105 | 100.0% | Ⓔ | Ⓔ | | 0.105 | 0.000 |
| Sub-Total | 0.105 | 0.006 | 5.6% | 0.105 | 100.0% | - | - | | 0.105 | 0.000 |
| SANKOFA SQUARE SOGR IMMEDIATE REQUIREMENTS | 0.335 | 0.148 | 44.3% | 0.335 | 100.0% | Ⓔ | Ⓔ | | 0.540 | 0.353 |
| Sub-Total | 0.335 | 0.148 | 44.3% | 0.335 | 100.0% | - | - | | 0.540 | 0.353 |
| Total | 0.440 | 0.154 | 35.0% | 0.440 | 100.0% | | | | 0.645 | 0.353 |

| | | | |
|------------------------------|---|-----------|--------------------------------------|
| On Time | Ⓔ | On Budget | >70% of Approved Cash Flow |
| On/Ahead of Schedule | Ⓔ | | |
| Minor Delay < 6 months | Ⓕ | | Between 50% and 70% |
| Significant Delay > 6 months | Ⓖ | | < 50% or >100% of Approved Cash Flow |

2024 Capital Spending by Program
Rate Supported Programs

| Program (\$M) | Period | 2024 Approved Cash Flow | 2024 Expenditure | | | Alert (Benchmark 70% spending rate) |
|---|---------|-------------------------------|--------------------------|------------------------|-------------------------------|---|
| | | | Year-To-Date Spending | Year End Projection | Projected % at Year End | |
| Solid Waste Management Services | 4M-2024 | 88.00 | 11.23 | 73.81 | 83.9% | Ⓢ |
| | Q2-2024 | 86.67 | 19.78 | 70.90 | 81.8% | Ⓢ |
| Toronto Parking Authority | 4M-2024 | 85.41 | 3.61 | 71.33 | 83.5% | Ⓢ |
| | Q2-2024 | 85.41 | 13.18 | 68.61 | 80.3% | Ⓢ |
| Toronto Water | 4M-2024 | 1,274.93 | 157.73 | 1,098.56 | 86.2% | Ⓢ |
| | Q2-2024 | 1,274.13 | 310.22 | 1,061.17 | 83.3% | Ⓢ |
| TOTAL | 4M-2024 | 1,448.34 | 172.57 | 1,243.70 | 85.9% | Ⓢ |
| | Q2-2024 | 1,446.21 | 343.18 | 1,200.67 | 83.0% | Ⓢ |
| <div> <div>Ⓢ >70%</div> <div>Ⓢ between 50% and 70%</div> <div>Ⓢ < 50% or > 100%</div> </div> | | | | | | |

For the six months ended June 30, 2024, the capital expenditures for Rate Supported Programs totalled \$1200.7 million of their collective 2024 Approved Capital Budget of \$1446.2 million. 3 programs in this service area have the year-end spending rate of over 70% of their respective 2024 Approved Capital Budgets.

Programs with year-end spending rate above 70% are Solid Waste Management Services, Toronto Water and Toronto Parking Authority.

Chart 1
2024 Approved Budget by Category \$86.67M

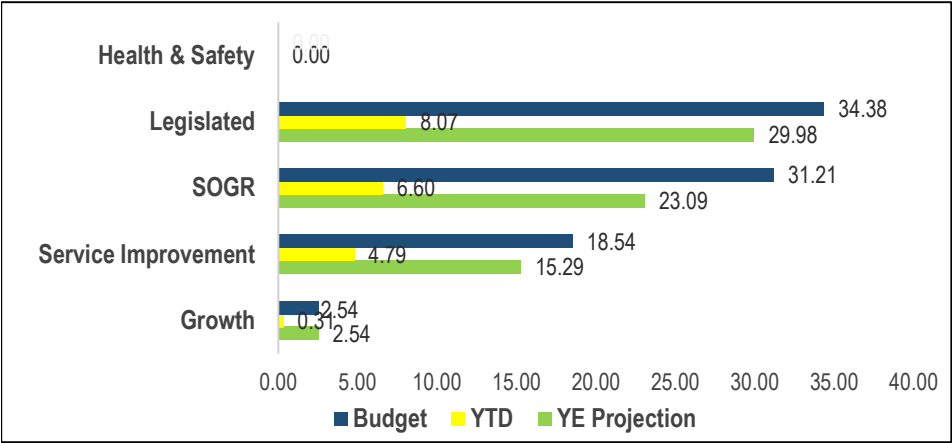


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | |
| Legislated | 3 |
| SOGR | 7 |
| Service Improvement | 11 |
| Growth | 2 |
| Total # of Projects | 23 |

Chart 2
Project Status - 23

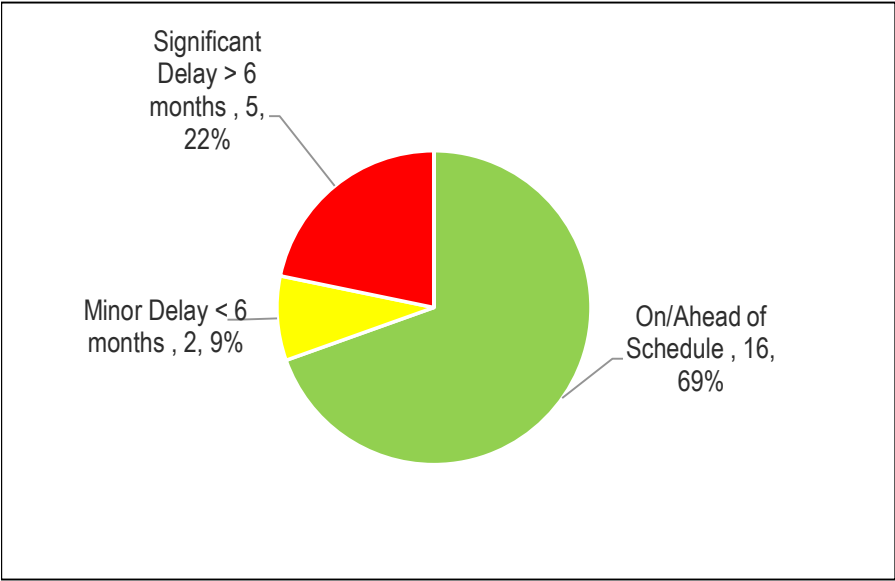


Table 2

| Reason for Delay | 7 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 1 | |
| Procurement Issues | 2 | |
| RFQ/RFP Delayed | | |
| Contractor Issues | 1 | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| COVID-19 Related | | |
| Other* | 1 | 2 |
| Total # of Projects | 5 | 2 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Canceled |
|----------------------|------------------------|------------------------------|-----------|----------|
| 75.02 | 7.37 | 4.28 | | |

- * Reasons for "Other" Projects Delay:
- Other project delays include the project for the Dufferin Waste Facility Site Improvement & the project for Fleet Technology Enhancements (please see Notes 4 & 8 respectively on "Projects by Category")

Solid Waste Management (SOL)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|--|-------------------------------|---------------|--------------|------------------------------|---------------|--------------|---------|-------|-----------------------------|----------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Legislated | | | | | | | | | | |
| Green Lane Landfill | 22.606 | 3.775 | 16.7% | 22.868 | 101.2% | R | G | #1 | 510.120 | 157.022 |
| Perpetual Care of Landfills | 10.530 | 3.772 | 35.8% | 5.871 | 55.8% | Y | G | #2 | 130.104 | 64.854 |
| Landfill Capacity Development | 1.241 | 0.524 | 42.2% | 1.241 | 100.0% | G | G | | 7.045 | 0.886 |
| Sub-Total | 34.376 | 8.071 | 23.5% | 29.980 | 87.2% | - | - | | 647.269 | 222.762 |
| State of Good Repair | | | | | | | | | | |
| Collection Yard Asset Management | 3.444 | 2.006 | 58.3% | 3.378 | 98.1% | G | G | | 48.657 | 9.550 |
| Transfer Station Asset Management | 17.549 | 3.573 | 20.4% | 14.652 | 83.5% | G | G | | 361.644 | 90.222 |
| Diversion Facilities Asset Management | 0.054 | 0.005 | 10.0% | 0.050 | 93.7% | G | R | #3 | 3.323 | 2.756 |
| Organics Processing Facility Asset Management | 4.447 | 0.993 | 22.3% | 4.307 | 96.8% | G | G | | 48.911 | 5.754 |
| Dufferin Waste Facility Site Improvement | 4.212 | 0.000 | 0.0% | 0.529 | 12.6% | R | Y | #4 | 60.817 | 1.321 |
| Renewable Natural Gas | 0.520 | 0.000 | 0.0% | 0.000 | 0.0% | R | R | #5 | 0.865 | 0.000 |
| New Fleet | 0.985 | 0.023 | 2.3% | 0.170 | 17.3% | R | R | #6 | 3.859 | 0.774 |
| Sub-Total | 31.210 | 6.601 | 21.2% | 23.086 | 74.0% | - | - | | 528.076 | 110.378 |
| Service Improvements | | | | | | | | | | |
| CNG Refuel Station Installation | 0.000 | 0.000 | | 0.000 | | | G | | 1.071 | 1.058 |
| Diversion Systems | 3.744 | 1.011 | 27.0% | 3.406 | 91.0% | G | G | | 248.812 | 56.500 |
| Landfill Gas Utilization | 0.019 | 0.008 | 43.5% | 0.019 | 100.0% | G | G | | 0.000 | 0.497 |
| Construction of Biogas Utilization at Disco & Dufferin | 0.047 | 0.015 | 32.7% | 0.042 | 90.1% | G | G | | 3.255 | 3.168 |
| Long Term Waste Management Strategy | 7.647 | 2.068 | 27.0% | 7.525 | 98.4% | G | G | | 50.081 | 29.387 |
| SWM IT Application Initiatives | 3.162 | 1.343 | 42.5% | 2.586 | 81.8% | G | Y | | 39.732 | 10.455 |
| IT Corporate Initiatives | 1.458 | 0.095 | 6.5% | 0.600 | 41.1% | R | R | #7 | 10.402 | 8.192 |
| Two-Way Radio Replacement | 0.050 | 0.000 | 0.0% | 0.070 | 140.0% | R | G | | 0.731 | 0.631 |
| Fleet Technology Enhancements | 1.261 | 0.023 | 1.8% | 0.113 | 8.9% | R | R | #8 | 3.810 | 0.203 |
| SWMS Strategic Initiatives | 0.650 | 0.027 | 4.1% | 0.425 | 65.4% | Y | G | | 1.150 | 0.027 |
| Engineering Planning Studies | 0.502 | 0.205 | 40.8% | 0.502 | 100.0% | G | G | | 10.726 | 2.359 |
| Sub-Total | 18.540 | 4.795 | 25.9% | 15.288 | 82.5% | - | - | | 369.769 | 112.477 |
| Growth Related | | | | | | | | | | |
| Dufferin OP Facility | 0.033 | 0.007 | 21.3% | 0.033 | 100.0% | G | G | | 81.321 | 80.224 |
| Disco OP Facility | 0.000 | 0.000 | 0.0% | 0.000 | 0.0% | R | G | | | |
| Organics Processing Facility | 2.509 | 0.308 | 12.3% | 2.509 | 100.0% | G | G | | 134.042 | 1.154 |
| Sub-Total | 2.542 | 0.315 | 12.4% | 2.542 | 100.0% | - | - | | 215.363 | 81.377 |
| Total | 86.669 | 19.782 | 22.8% | 70.895 | 81.8% | | | | 1,760.477 | 526.993 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

Green Lane Landfill project has an overall overspend of \$0.262M. This is due in part to projected overspending of \$3.287M on Leachate Control, Cover/Storm Water Management, Cell Excavation & Base Construction as well as Buffer Land Acquisition, Engineering & Monitoring and the GLRNG Study. Projected overspending will continue to be reviewed as part of Q3 to determine whether an acceleration of funding from future years may be required. This overspending was mostly offset by underspending of \$3.025M on the Gas Control System where there have been significant contractor delays with Flare 4 supplier issues.

Note # 2:

Perpetual Care of Closed Landfills is underspent by \$4.468M across projects for Beare Rd, Brock West, Keele Valley and the general account for Closed Landfills. Issues are Procurement & Contractor related and mainly include delay of equipment delivery, building decommissioning, Keele Valley training building permit delays, as well as staff being under planned complement.

Note # 3:

Diversion Facilities Asset Management is delayed greater than 6 months due to contractor issues for DU Building 500 Retrofit project as contractor is taking longer than expected to complete the required work.

Note # 4:

Dufferin Waste Facility Site Improvement: Delayed due to a change in the original project scope, Net Zero requirements, approvals of site plan and building permits. AECOM's 75% submission was incomplete and additional geotechnical investigation has been requested by the consultant. Closed landfill methane gas assessment was requested by the site plan application reviewer. One project is in design phase. AECOM requires additional time to address site plan review and building permit comments. Internal coordination delays related to design completion. This has lengthened the engineering timeline and pushed back the start of construction.. Due to these delays construction will only start in 2024 with expected completion in 2030.

Note # 5:

Solid Waste Management (SOL)

Renewable Natural Gas - Project has yet not started due to procurement issues. Remedial efforts will not be undertaken at Keele Valley Landfill until feasibility study is completed. Feasibility study planned for 2024, project feasibility must be confirmed through this process creating delay from the original plan timing.

Note # 6:

New Fleet - Procurement issues as Transfer Station & Litter Ops vehicle procurements are on track however C&LO vehicle procurements are delayed and will be received in 2025.

Note # 7:

IT Corporate Initiatives - Insufficient Staff Resources; For SWMS Electronic Document & Records project, team is testing in preparation for solution implementation Cohort 1 migration in Q4. Planning underway with Cohorts 2 and 3. For the SWMS Enterprise Work Mgt Phase 2 project, requirements are being finalized, RFQ documentation has been initiated, with intention to issue to roster of qualified suppliers in Q3.

Note # 8:

Fleet Technology Enhancements - Delay on this project is greater than 6 months and due largely to delays in use of the driver facing in-dash camera and delays in installation of side guards, collision avoidance systems. Originally planned for 2022, completion is now planned for 2025.

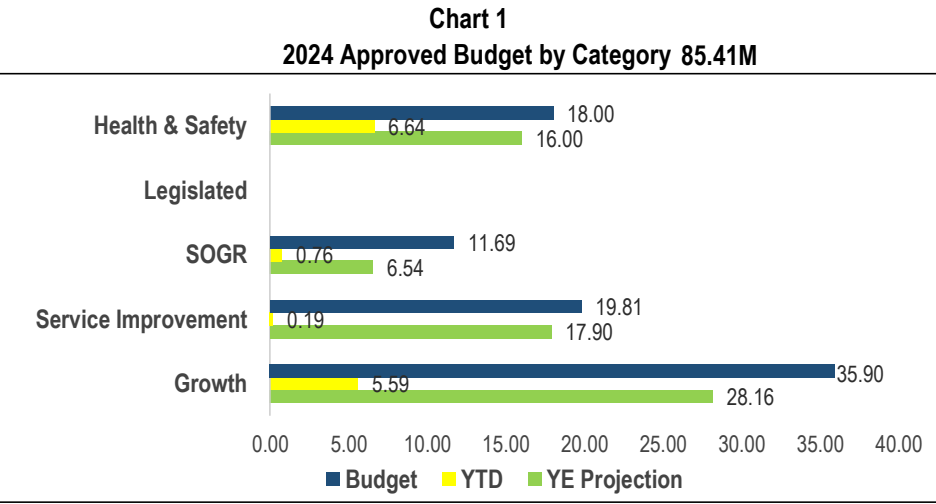


Table 1
2024 Active Projects by Category

| | |
|---------------------|----|
| Health & Safety | 2 |
| Legislated | |
| SOGR | 9 |
| Service Improvement | 11 |
| Growth | 12 |
| Total # of Projects | 34 |

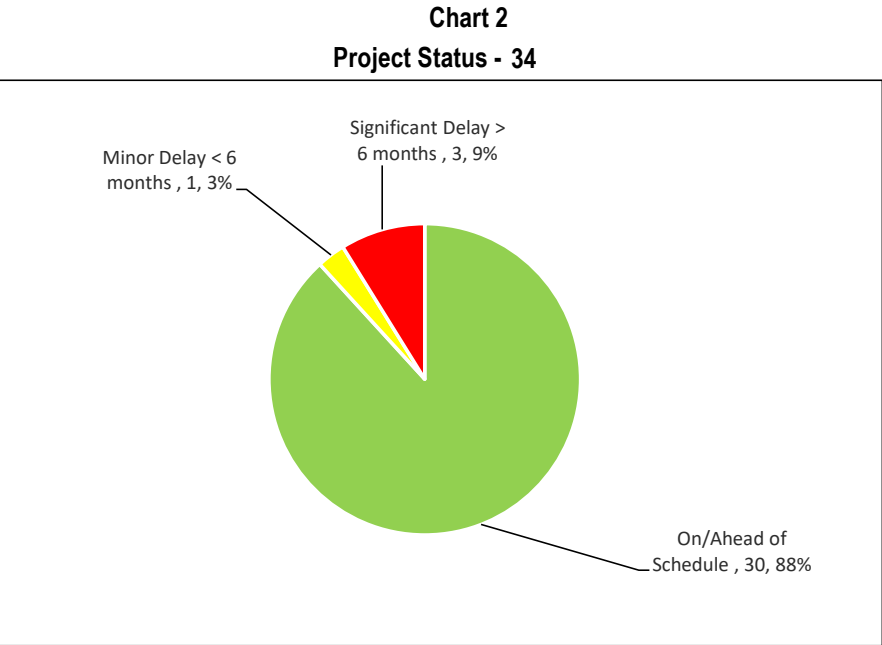


Table 2
Reason for Delay

| | Significant Delay | Minor Delay |
|-----------------------------------|-------------------|-------------|
| Insufficient Staff Resources | | |
| Procurement Issues | | |
| RFQ/RFP Delayed | | |
| Contractor Issues | | |
| Site Conditions | | |
| Co-ordination with Other Projects | | |
| Community Consultation | | |
| Other* | 3 | 1 |
| Total # of Projects | 3 | 1 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 66.04 | 1.68 | 17.69 | | |

Reasons for "Other*" Projects Delay: Please see Notes 1 and 3 on the Projects by Category Dashboard .

Toronto Parking Authority (TPA)

| | | | | | | | | | | |
|--|---------------|---------------|--------------|---------------|--------------|---|---|---|----------------|---------------|
| | | | | | | | | | | |
| Health & Safety | | | | | | | | | | |
| GARAGE REPAIRS CP43 CP68 CP58 HEALTH (CPK473-01) | 17.072 | 6.615 | 38.7% | 15.072 | 88% | Ⓔ | Ⓔ | | 17.072 | 6.615 |
| HEALTH SAFETY EMERGENCY GENERATORS (CPK466-01) | 0.928 | 0.022 | 2.4% | 0.928 | 100% | Ⓔ | Ⓔ | | 7.552 | 0.022 |
| Sub-Total | 18.000 | 6.637 | 36.9% | 16.000 | 88.9% | Ⓔ | | | 24.624 | 6.637 |
| State of Good Repair | | | | | | | | | | |
| ACQUISITION - BESSARION COMMUNITY CENTRE (CPK371-01) | 0.401 | 0.000 | 0.0% | 0.401 | 100.0% | Ⓔ | Ⓔ | | 4.644 | 0.000 |
| BUILDING CONDITION ASSESSMENTS 2023 (CPK463-13) | 0.359 | 0.181 | 50.5% | 0.359 | 100.0% | Ⓔ | Ⓔ | | 0.905 | 0.181 |
| CONSULTANT RETAINER FOR DESIGN AT FM SIT (CPK463-07) | 1.316 | 0.044 | 3.4% | 0.316 | 24.0% | Ⓔ | Ⓔ | | 3.552 | 0.044 |
| CP 36 EXHAUST FAN, DRAIN, CONCRETE (CPK337-01) | 0.392 | 0.021 | 5.4% | 0.392 | 100.0% | Ⓔ | Ⓔ | | 2.170 | 0.021 |
| CP58 GARAGE MODERNIZATION (CPK463-10) | 0.505 | 0.000 | 0.0% | 0.505 | 100.0% | Ⓔ | Ⓔ | | 2.975 | 0.000 |
| MOBILE COMMUNICATIONS AND NETWORK EQUIP (CPK452-01) | 0.070 | 0.000 | 0.0% | 0.050 | 71.3% | Ⓔ | Ⓔ | | 0.250 | 0.000 |
| REIMAGING THE MONITORING STATION (CPK463-08) | 4.115 | 0.056 | 1.4% | 0.371 | 9.0% | Ⓔ | Ⓔ | 3 | 19.185 | 0.056 |
| SOGR BACKLOG (CPK472-01) | 4.357 | 0.431 | 9.9% | 3.965 | 91.0% | Ⓔ | Ⓔ | | 119.781 | 0.431 |
| SURFACE LOT CONDITION ASSESSMENT 2023 (CPK463-02) | 0.180 | 0.029 | 16.1% | 0.180 | 100.0% | Ⓔ | Ⓔ | | 0.400 | 0.029 |
| Sub-Total | 11.695 | 0.763 | 6.5% | 6.539 | 55.9% | Ⓔ | | | 153.862 | 0.763 |
| Service Improvements | | | | | | | | | | |
| BUDGET TOOL GO TO MARKET & INVOICING SY (CPK471-01) | 0.595 | 0.000 | 0.0% | 0.595 | 100.0% | Ⓔ | Ⓔ | | 0.595 | 0.000 |
| CCTV CAMERAS (CPK401-01) | 1.683 | 0.000 | 0.0% | 0.902 | 53.6% | Ⓔ | Ⓔ | 1 | 1.318 | 0.000 |
| | 0.057 | 0.056 | 98.9% | 0.057 | 100.0% | Ⓔ | Ⓔ | | 0.100 | 0.056 |
| CP36 - M1 SHOP - FACILITIES MAINTENANCE (CPK446-01) | | | | | | | | | | |
| GREEN EV THE FLEET (CPK465-02) | 0.351 | 0.000 | 0.0% | 0.171 | 48.7% | Ⓔ | Ⓔ | | 1.901 | 0.000 |
| IT NETWORK AND SECURITY (CPK476-01) | 0.850 | 0.116 | 13.7% | 0.850 | 100.0% | Ⓔ | Ⓔ | | 0.850 | 0.116 |
| MOBILE EQUIPMENT -MOBILE EQUIP SMALL EQU (CPK461-01) | 0.327 | 0.000 | 0.0% | 0.128 | 38.9% | Ⓔ | Ⓔ | | 0.678 | 0.000 |
| NETWORK SWITCHES (CPK395-03) | 0.010 | 0.000 | 0.0% | 0.010 | 100.0% | Ⓔ | Ⓔ | | 0.081 | 0.000 |
| PARKING DEVELOPMENT & RESOURCE PLANNING (CPK474-01) | 0.638 | 0.000 | 0.0% | 0.638 | 100.0% | Ⓔ | Ⓔ | | 0.638 | 0.000 |
| PARKING MANAGEMENT SYSTEM MODERNIZATION (CPK465-06) | 0.209 | 0.009 | 4.3% | 0.209 | 100.0% | Ⓔ | Ⓔ | | 7.460 | 0.009 |
| ST. LAWRENCE MARKET NORTH (CPK422-01) | 14.000 | 0.000 | 0.0% | 14.000 | 100.0% | Ⓔ | Ⓔ | 2 | 14.500 | 0.000 |
| WAYFINDING (CPK465-07) | 1.094 | 0.005 | 0.4% | 0.344 | 31.5% | Ⓔ | Ⓔ | | 3.075 | 0.005 |
| Sub-Total | 19.815 | 0.186 | 0.9% | 17.904 | 90.4% | Ⓔ | | | 31.195 | 0.186 |
| Growth Related | | | | | | | | | | |
| BIKE SHARE EQUIPMENT PURCHASE (CPK462-01) | 6.279 | 4.490 | 71.5% | 5.300 | 84.4% | Ⓔ | Ⓔ | | 42.932 | 4.490 |
| CLIVEDEN DEMO AND SURFACE LOT EXPANSION (CPK464-01) | 0.022 | 0.018 | 83.5% | 0.022 | 100.0% | Ⓔ | Ⓔ | | 0.050 | 0.018 |
| COMMISSIONING AGENT FOR NEW JVS (CPK469-01) | 0.162 | 0.055 | 33.6% | 0.120 | 74.1% | Ⓔ | Ⓔ | | 0.800 | 0.055 |
| CP 221 (JV) 121 ST. PATRICK ST. (CPK358-01) | 5.551 | 0.000 | 0.0% | 5.551 | 100.0% | Ⓔ | Ⓔ | | 5.551 | 0.000 |
| | 0.030 | 0.004 | 14.8% | 0.030 | 100.0% | Ⓔ | Ⓔ | | 2.868 | 0.004 |
| CP 673 CONSTRUCTION OF NEW SURFACE LOT (CPK261-01) | | | | | | | | | | |
| DIGITAL PAYMENTS SOLUTION: MOBILE APP, R (CPK464-02) | 4.000 | 0.000 | 0.0% | 2.000 | 50.0% | Ⓔ | Ⓔ | 3 | 18.300 | 0.000 |
| EV CHARGING PROGRAM - OFFSTREET (CPK467-02) | 9.577 | 0.477 | 5.0% | 4.998 | 52.2% | Ⓔ | Ⓔ | 3 | 54.586 | 0.477 |
| EV CONSULTANTS ON-STREET (CPK468-02) | 2.014 | 0.422 | 21.0% | 2.000 | 99.3% | Ⓔ | Ⓔ | | 2.523 | 0.422 |
| EV FAST CHARGING STATION PROTOTYPE DESIG (CPK467-06) | 1.300 | 0.000 | 0.0% | 1.300 | 100.0% | Ⓔ | Ⓔ | | 1.400 | 0.000 |
| INNOVATION HUBS X2 (CPK464-06) | 0.093 | 0.000 | 0.0% | 0.093 | 100.0% | Ⓔ | Ⓔ | | 0.842 | 0.000 |
| NEW GARAGE FIT OUTS (CPK475-01) | 6.824 | 0.127 | 1.9% | 6.699 | 98.2% | Ⓔ | Ⓔ | | 6.824 | 0.127 |
| ON-STREET PARKING WEBSITE UPDATE (CPK470-01) | 0.051 | 0.000 | 0.0% | 0.051 | 100.0% | Ⓔ | Ⓔ | | 0.051 | 0.000 |
| Sub-Total | 35.902 | 5.594 | 15.6% | 28.164 | 78.4% | Ⓔ | | | 136.726 | 5.594 |
| Total | 85.412 | 13.180 | 15.4% | 68.607 | 80.3% | Ⓔ | | | 346.407 | 13.180 |

| | |
|------------------------------|--------------------------------------|
| On Time | On Budget |
| On/Ahead of Schedule | >70% of Approved Cash Flow |
| Minor Delay < 6 months | Between 50% and 70% |
| Significant Delay > 6 months | < 50% or >100% of Approved Cash Flow |

Note # 1:

CCTV program is a City led procurement and delivery program. Due to higher incident rates and better coverage, the program continues to expand. Delay is a function of accessing needs with capacity to procure and install.

Toronto Parking Authority (TPA)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|-------------------------------|----------|---|------------------------------|---|--------------|---------|-------|--------------------------|--------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |

Note # 2:

Acquisition -St. Lawrence Market North (CPK422-01) and St. Lawrence Market North Final Fit-out(CPK422-02) - Completed Garage expected to be transferred to TPA in December 2024. Substantial completion not achieved by end of 2023. Business requirements not lead by TPA and left in projection. CREM confirmed project completion by Q3 2023. Actuals will not be recognized by TPA until an engineering confirmation of substantial completion.

Note # 3:

Projects for REIMAGING THE MONITORING STATION (CPK463-08), DIGITAL PAYMENTS SOLUTION: MOBILE APP, R (CPK464-02) and EV CHARGING PROGRAM - OFFSTREET (CPK467-02) were temporarily delayed due to the recently negotiated and adopted Income Share Agreement with the City.

Toronto Water (TW)

Chart 1
2024 Approved Budget by Category (\$Million) \$1,274.13

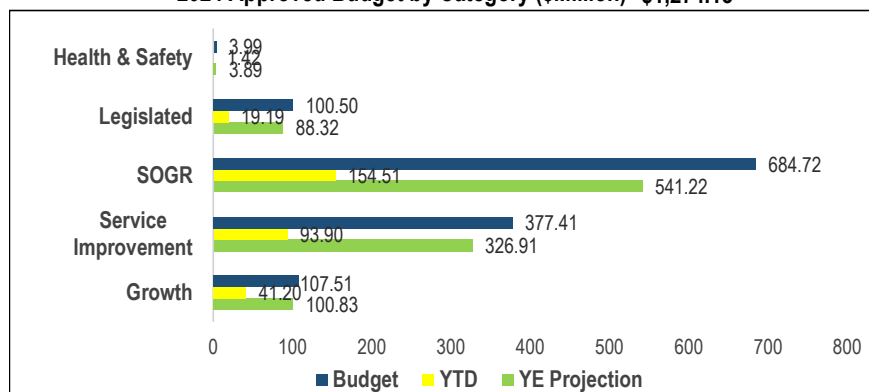


Table 1
2024 Active Projects by Category

| | |
|----------------------------|-----------|
| Health & Safety | 3 |
| Legislated | 7 |
| SOGR | 21 |
| Service Improvement | 17 |
| Growth | 11 |
| Total # of Projects | 59 |

Chart 2
Project Status - 59

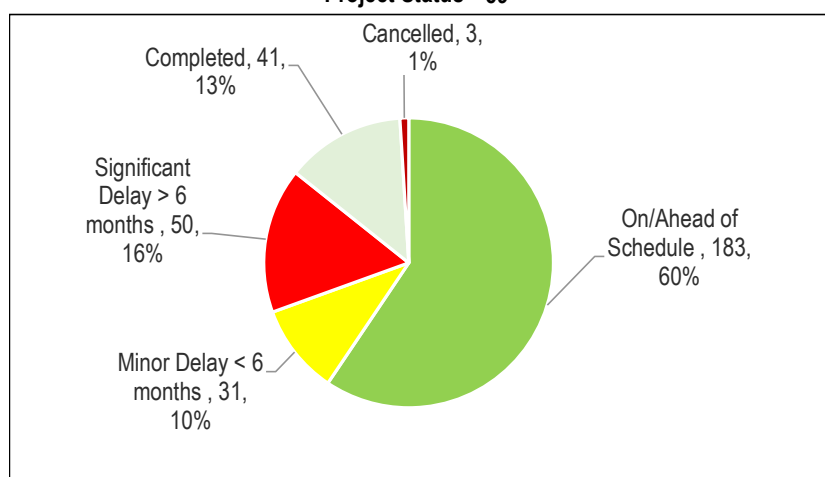


Table 2

| Reason for Delay | 81 | |
|-----------------------------------|-------------------|-------------|
| | Significant Delay | Minor Delay |
| Insufficient Staff Resources | 6 | 2 |
| Procurement Issues | 7 | 5 |
| RFQ/RFP Delayed | 7 | 9 |
| Contractor Issues | 3 | |
| Site Conditions | 3 | 3 |
| Co-ordination with Other Projects | 5 | 3 |
| Community Consultation | | |
| Other* | 19 | 9 |
| Total # of Projects | 50 | 31 |

Table 3
Projects Status (\$Million)

| On/Ahead of Schedule | Minor Delay < 6 months | Significant Delay > 6 months | Completed | Cancelled |
|----------------------|------------------------|------------------------------|-----------|-----------|
| 1,050.01 | 101.33 | 116.47 | 5.59 | 0.73 |

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 28 projects due to pending scoping or design phase due to complexities in the infrastructure as well as additional scope requirements, need to revise project sequencing to align with infrastructure condition, collaborate with other divisions and coordinate activities around operational requirements, consider revised program delivery plan, complete required investigations, confirm equipment details, address utility requirements, pending agreement with Ministry of Transportation and acquisition of other required permits and easements and completion of stakeholder design reviews, completion of the Gardiner works, extended award phase, approval of funding applications and insufficient staff resources, and/or combination of several factors listed above.

Key Discussion Points:

- As of June 30, for year-end Toronto Water is projecting spending of \$1.061 billion or 83.3% of the 2024 Approved Capital Budget of \$1.274 billion. The projected year-end spending rate is lower than the 10-Year Rate Model completion target for 2024 of 85.0%.
- 61.9% or \$789.210 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2024.
- \$1.056 billion or 72.7% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following provides year to date spending by various program areas: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$120.265 million or 23.7% of the 2024 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$38.361 million or 27.5% of the 2024 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$22.525 million or 33.8% of the 2024 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$7.957 million or 19.6% of the 2024 Approved Capital Budget); Wet Weather Flow (\$30.534 million or 28.5% of the 2024 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$11.212 million or 17.2% of the 2024 Approved Capital Budget); Trunk Sewer projects (\$24.640 million or 32.5% of the 2024 Approved Budget); Improvements at Water Treatment Plants which include capital investment at Clark, Harris, Horgan, and Island Treatment Plants (\$7.643 million or 18.3% of the 2024 Approved Capital Budget); Basement Flooding Program (\$37.922 million or 21.4% of the 2024 Approved Capital Budget); and Other Capital Projects (\$9.162 million or 17.1% of the 2024 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

| Projects by Category (Million) | | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|-----------------------------------|---------|-------------------------------|----------|---------|------------------------------|---|--------------|---------|-----------|-----------------------------|--------------|
| | | | \$ | % | \$ | % | On Budget | On Time | | | |
| Health & Safety | | | | | | | | | | | |
| | 1.520 | 1.138 | 74.8% | 1.900 | 125.0% | R | G | #1 | 14.571 | 12.813 | |
| Ashbridges Bay Treatment Plant | | | | | | | | | | | |
| FJ Horgan Treatment Plant | 0.200 | - | 0.0% | 0.015 | 7.5% | R | Y | #2 | 0.350 | - | |
| Humber Wastewater Treatment | 2.271 | 0.285 | 12.6% | 1.975 | 87.0% | G | G | | 8.755 | 3.697 | |
| Sub-Total | 3.991 | 1.423 | 35.6% | 3.890 | 97.5% | - | - | | 23.676 | 16.510 | |
| Legislated | | | | | | | | | | | |
| Ashbridges Bay Treatment Plant | 33.735 | 7.769 | 23.0% | 28.206 | 83.6% | G | G | | 557.783 | 484.678 | |
| Highland Creek Treatment Plant | 6.600 | 2.390 | 36.2% | 5.917 | 89.7% | G | G | | 124.647 | 110.671 | |
| Humber Wastewater Treatment | 3.892 | 0.527 | 13.5% | 3.551 | 91.2% | G | G | | 71.569 | 57.619 | |
| Island Treatment Plant | 2.455 | 0.119 | 4.8% | 1.226 | 49.9% | R | R | #3 | 119.306 | 24.020 | |
| Pumping Stations & Force mains | 7.793 | 1.741 | 22.3% | 8.477 | 108.8% | R | G | #1 | 123.843 | 36.747 | |
| Water Service Replacement | 45.972 | 6.623 | 14.4% | 40.902 | 89.0% | G | G | | 431.497 | 337.427 | |
| WT - Storage & Treatment | 0.050 | 0.025 | 50.9% | 0.043 | 85.0% | G | G | | 1.780 | 1.556 | |
| Sub-Total | 100.497 | 19.193 | 19.1% | 88.321 | 87.9% | - | - | | 1,430.425 | 1,052.718 | |
| State of Good Repair | | | | | | | | | | | |
| | 95.036 | 26.594 | 28.0% | 73.742 | 77.6% | G | G | | 2,580.047 | 485.772 | |
| Ashbridges Bay Treatment Plant | | | | | | G | G | | | | |
| RL Clark Treatment Plant | 1.207 | 0.601 | 49.8% | 0.979 | 81.1% | G | G | | 20.205 | 14.892 | |
| RC Harris Treatment Plant | 2.461 | 0.935 | 38.0% | 2.347 | 95.4% | G | G | | 43.024 | 36.187 | |
| Highland Creek Treatment Plant | 25.808 | 9.460 | 36.7% | 24.870 | 96.4% | G | G | | 344.974 | 174.058 | |
| FJ Horgan Treatment Plant | 2.382 | 0.144 | 6.0% | 2.159 | 90.6% | G | G | | 17.820 | 8.545 | |
| Humber Wastewater Treatment | 27.645 | 4.350 | 15.7% | 18.343 | 66.4% | Y | Y | #2 | 485.251 | 238.181 | |
| Island Treatment Plant | 4.003 | 1.861 | 46.5% | 3.975 | 99.3% | G | G | | 47.197 | 23.372 | |
| Linear Engineering | 118.054 | 28.798 | 24.4% | 94.909 | 80.4% | G | G | | 1,068.705 | 749.242 | |
| Pumping Stations & Force mains | 13.434 | 6.220 | 46.3% | 17.948 | 133.6% | R | G | #1 | 103.124 | 33.588 | |
| Sewer Rehabilitation | 84.341 | 27.522 | 32.6% | 79.316 | 94.0% | G | G | | 964.607 | 626.725 | |
| Sewer Replacement | 25.768 | 1.696 | 6.6% | 14.885 | 57.8% | Y | R | #3 | 111.681 | 49.035 | |
| Trunk Sewers | 35.379 | 11.608 | 32.8% | 28.657 | 81.0% | G | G | | 408.652 | 222.386 | |
| Trunk Water mains | 9.439 | 0.304 | 3.2% | 2.466 | 26.1% | R | R | #3 | 42.547 | 6.346 | |
| Watermain Cleaning & Lining | 50.988 | 7.521 | 14.7% | 44.277 | 86.8% | G | G | | 889.970 | 728.204 | |
| Watermain Replacement | 112.437 | 19.269 | 17.1% | 83.747 | 74.5% | G | G | | 776.543 | 573.340 | |
| Water Service Replacement | 4.220 | 0.563 | 13.4% | 4.220 | 100.0% | G | G | | 50.865 | 37.776 | |
| WT - Storage & Treatment | 29.542 | 2.724 | 9.2% | 13.119 | 44.4% | R | R | #3 | 191.627 | 101.552 | |
| WTP - Plantwide | 16.006 | 0.450 | 2.8% | 14.003 | 87.5% | G | G | | 84.502 | 21.767 | |
| WWF - Implementation Projects | 1.668 | 0.050 | 3.0% | 1.207 | 72.4% | G | G | | 101.495 | 35.241 | |
| WWF - Stream Restoration | 23.639 | 3.743 | 15.8% | 15.126 | 64.0% | Y | R | #3 | 183.244 | 75.306 | |
| Yards & Facilities | 1.264 | 0.092 | 7.3% | 0.926 | 73.3% | G | R | #3 | 10.466 | 3.470 | |
| Sub-Total | 684.721 | 154.505 | 22.6% | 541.223 | 79.0% | - | - | | 8,526.546 | 4,244.985 | |
| Service Improvements | | | | | | | | | | | |
| Ashbridges Bay Treatment Plant | 4.550 | 2.408 | 52.9% | 5.042 | 110.8% | R | G | #1 | 54.185 | 48.895 | |
| Water Meter Program (AMR) | 13.721 | 0.948 | 6.9% | 13.721 | 100.0% | G | G | | 256.806 | 229.525 | |
| Business & Technology Support | 23.973 | 5.445 | 22.7% | 19.068 | 79.5% | G | Y | #2 | 145.992 | 79.106 | |
| Basement Flooding Program | 177.593 | 37.922 | 21.4% | 152.964 | 86.1% | G | G | | 2,055.872 | 846.985 | |
| RC Harris Treatment Plant | 1.372 | - | 0.0% | 0.306 | 22.3% | R | R | #3 | 13.020 | 2.276 | |
| Highland Creek Treatment Plant | 34.139 | 10.676 | 31.3% | 32.845 | 96.2% | G | G | | 692.391 | 93.964 | |
| FJ Horgan Treatment Plant | 1.475 | - | 0.0% | 0.620 | 42.0% | R | Y | #2 | 6.916 | 2.333 | |
| Humber Wastewater Treatment | 6.864 | 2.794 | 40.7% | 6.802 | 99.1% | G | G | | 60.435 | 32.454 | |
| Island Treatment Plant | 1.021 | 0.665 | 65.1% | 0.959 | 93.9% | G | G | | 8.470 | 7.501 | |
| Linear Engineering | 3.837 | 0.612 | 15.9% | 1.545 | 40.3% | R | Y | #2 | 28.316 | 9.373 | |

Toronto Water (TW)

| Projects by Category (Million) | 2024 Approved Cash Flow | YTD Exp. | | Projected Actual to Year-End | | | | Notes | Total Approved Budget | Life-to-Date |
|---|-------------------------------|----------------|--------------|------------------------------|--------------|--------------|---------|-------|-----------------------------|------------------|
| | | \$ | % | \$ | % | On Budget | On Time | | | |
| Trunk Sewers | 2.650 | 0.269 | 10.2% | 1.240 | 46.8% | R | Y | #2 | 35.029 | 0.767 |
| Trunk Watermains | 0.166 | 0.018 | 10.9% | 0.311 | 187.3% | R | G | #1 | 8.793 | 7.609 |
| WT - Storage & Treatment | 1.614 | 0.136 | 8.4% | 0.465 | 28.8% | R | G | #1 | 43.690 | 40.990 |
| WTP - Plantwide | 8.659 | 2.682 | 31.0% | 8.062 | 93.1% | G | G | | 232.832 | 32.865 |
| WWF - Implementation Projects | 65.329 | 18.925 | 29.0% | 57.381 | 87.8% | G | G | | 840.851 | 600.712 |
| WWF -TRCA | 16.559 | 7.816 | 47.2% | 16.559 | 100.0% | G | G | | 175.604 | 165.519 |
| Yards & Facilities | 13.892 | 2.584 | 18.6% | 9.016 | 64.9% | Y | R | #3 | 114.520 | 45.385 |
| Sub-Total | 377.414 | 93.899 | 24.9% | 326.906 | 86.6% | - | - | | 4,773.722 | 2,246.259 |
| Growth Related | | | | | | | | | | |
| Ashbridges Bay Treatment Plant | 4.535 | 0.453 | 10.0% | 3.000 | 66.2% | Y | R | #3 | 421.651 | 7.427 |
| Island Treatment Plant | 0.513 | 0.187 | 36.4% | 0.382 | 74.5% | G | G | | 20.822 | 0.531 |
| Linear Engineering | 0.979 | 0.193 | 19.7% | 1.159 | 118.4% | R | G | #1 | 3.520 | 1.384 |
| New Service Connections | 44.347 | 18.832 | 42.5% | 44.114 | 99.5% | G | G | | 559.483 | 473.271 |
| New Sewers | 8.183 | 5.054 | 61.8% | 10.019 | 122.4% | R | G | #1 | 300.732 | 45.807 |
| Pumping Stations & Force mains | 0.514 | 0.143 | 27.8% | 0.334 | 65.0% | Y | G | #1 | 27.219 | 22.136 |
| Trunk Sewers | 15.965 | 4.659 | 29.2% | 15.003 | 94.0% | G | G | | 957.952 | 16.535 |
| Trunk WM | 21.455 | 6.825 | 31.8% | 19.580 | 91.3% | G | G | | 113.186 | 87.303 |
| Water Efficiency Plan | 0.574 | 0.093 | 16.2% | 0.488 | 85.0% | G | G | | 13.954 | 12.388 |
| Watermain Replacement | 7.360 | 3.583 | 48.7% | 4.247 | 57.7% | Y | G | #1 | 164.075 | 104.157 |
| WT - Storage & Treatment | 3.083 | 1.180 | 38.3% | 2.500 | 81.1% | G | G | | 7.237 | 3.191 |
| Sub-Total | 107.508 | 41.201 | 38.3% | 100.826 | 93.8% | - | - | | 2,589.831 | 774.130 |
| Total | 1,274.132 | 310.221 | 24.3% | 1,061.166 | 83.3% | | | | 17,344.200 | 8,334.602 |
| <div> <div>On Time</div> <div>On/Ahead of Schedule</div> <div>Minor Delay < 6 months</div> <div>Significant Delay > 6 months</div> </div> <div> <div>On Budget</div> <div>>70% of Approved Cash Flow</div> <div>Between 50% and 70%</div> <div>< 50% or >100% of Approved Cash Flow</div> </div> | | | | | | | | | | |

Note # 1:

A number of projects is proceeding ahead of schedule (Electrical Upgrades and Process Improvements projects at North Toronto Treatment Plant, Sewage Pumping Station Upgrades (Group 6), Force main Replacement projects (Phase 2), Downsview Lands External Upgrades Project (New Sewers)). Appropriate reallocation of funding will be included in the Toronto Water 2024 Capital Budget and 2025-2033 Capital Plan Adjustments Report for the period ended June 30, 2024 . A number of other major projects within Program areas is proceeding on schedule with lower or nominally higher than anticipated costs. The Scott Street and Simcoe Street Pumping Station project has been cancelled as the works are no longer required.

Note # 2:

Minor project delays are due to pending development of project scope (Chemical Systems and Service Water Modifications at FJ Horgan Water Treatment Plant, Sanitary Capacity Assessment Modelling project within Linear Engineering Program Area), extended procurement phase (Service Rehabilitation and Upgrades at Humber Wastewater Treatment Plant), need to collaborate with other divisions, resource constraints and procurement challenges (Technology Improvements and Smart Grid and Monitoring projects within the Business and Technology Support Program Area), equipment delivery delays (FJ Horgan Water Treatment Plant), delayed project design phase pending completion of required investigations (Lower Simcoe Combined Sewer Overflow project within Trunk Sewers Program Area).

Note # 3:

Major project delays are due to one or combination of various technical issues as well as complexity of projects including extended/pending design completion to address utility requirements and changes in requirements for enabling works (Island Water Treatment Plant projects), additional scope requirements (Elevator Rehabilitation within Yards and Facilities Program Area), acquisition of easements to coordinate with other planned works (2022-2023 Sewer Replacement Program), extended timelines required to prepare the call documents to reflect the revised approach to procurement (Cast Iron Trunk Replacement - Phase 4 - Construction project within Trunk Watermains Program Area), challenges and complexities in acquiring the required equipment (Indoor/Outdoor Switchgear (Phase 4) within the Storage and Treatment Program Area, Emergency Standby Power at RC Harris Water Treatment Plant), or delays in equipment delivery (Aeration Tank 12 and 13 for the Ashbridges Treatment Plant), need to address site conditions during the design phase (Watercourse Construction projects within the Wet Weather Flow Stream Restoration Program Area), and need to identify infrastructure needs and develop procurement plan (Yard and Facilities Program Area).