

Toronto Public Health Capital Budget for the Year Ending on December 31, 2023

Date: April 15, 2024

To: Board of Health

From: Medical Officer of Health

Wards: All

SUMMARY

This report provides an update to the Board of Health on the Toronto Public Health Capital Budget Variance for the year ending on December 31, 2023.

RECOMMENDATIONS

The Medical Officer of Health recommends that:

1. The Board of Health receives this report for information.

FINANCIAL IMPACT

As of December 31, 2023, Toronto Public Health spent \$3,255.4 thousand representing 38.6 percent of the 2023 Approved Capital Budget of \$8,433.9 thousand.

DECISION HISTORY

At its meeting on February 15, 2023, the City approved a 2024 Toronto Public Health Capital Budget of \$17,900 thousand with cash flows and future year commitments. The City also approved \$15,996 thousand for the 2024-2032 Capital Plan.

<https://secure.toronto.ca/council/agenda-item.do?item=2023.MPB4.1>

COMMENTS

As of December 31, 2023, Toronto Public Health's 2023 Approved Capital Budget was \$8,433.9 thousand for projects as outlined in Table 1 below.

Toronto Public Health's project management process, which is consistent with the City's practice, uses color codes to reflect the status of capital projects. The status of each capital project is based on budget, schedule, and scope considerations. The color codes are defined as follows:

- Green – on target to meet project goals (scope/functionalities), on budget and on schedule.
- Yellow – at risk of not meeting certain goals, some scope, budget and/or schedule. Corrective action is required.
- Red – at risk of not meeting goals, significant scope issues, not on budget and/or schedule issues. Corrective action is required.

As of December 31, 2023, Toronto Public Health spent \$3,255.4 thousand representing 38.6 per cent of the 2023 Approved Capital Budget of \$8,433.9 thousand as shown in Table 1 below. The underspend in capital reflects challenges in securing resources and the paused implementation of the replacement of the Infectious Disease Management and Surveillance information system.

Table 1: 2023 Year-End Capital Variance

Project Name	Budget	Actual	Variance	Spent Rate
	(\$000s)	(\$000s)	(\$000s)	%
Information Technologies				
Inspection Management Implementation	2,263.8	1,124.4	1,139.4	49.7%
Datamart Data Warehouse – Phase 3	50.8	(6.8)	57.7	(13.4%)
Electronic Medical Records - Phase 3	912.9	513.1	399.8	56.2%
Infectious Disease Management and Surveillance	517.5	0.0	517.5	0.0%
Community Health Information System	31.7	23.6	8.1	74.4%

Project Name	Budget	Actual	Variance	Spent Rate
Toronto Community Health Information System Map-Us Upgrade	399.0	136.6	262.4	34.2%
Facilities - Ongoing				
Ontario Senior Dental Care Program	3,886.8	1,172.0	2,714.8	30.2%
Facilities and Equipment - Completed				
Ontario Seniors Dental Care Program	371.5	292.6	78.9	78.8%
Total	8,433.9	3,255.4	5,178.5	38.6%

The following section provides summary information on projects within the 2023 Toronto Public Health Capital Budget.

Information Technology Projects

Inspection Management Implementation

Overall Project Status
Yellow

This project will replace current inspection systems leveraging a corporate customer relationship management system and common infrastructure components to improve the efficiency and effectiveness of inspection, investigation, and enforcement service delivery.

As of December 31, 2023, capital expenditures totaled \$1,124.4 thousand representing 49.7 per cent of the 2023 approved cash flow of \$2,263.8 thousand. Overall Project Status has changed to yellow given a delay in the project restart in 2023 due to more complex than anticipated inspection criteria and business rules. The project timelines have been adjusted to allow for additional requirements gathering.

DataMart Data Warehouse - Phase 3

Overall Project Status
Green

Building on the accomplishments of Phase 2, this project will support further improvements in reporting, performance measurement and decision-making within TPH programs. This project will allow staff to better monitor performance and analyze trends to adjust programs and meet mandatory Ministry of Health reporting requirements.

As of December 31, 2023, there were no capital expenditures incurred from the approved 2023 cash flow of \$50.8 thousand. This project was completed and was closed in 2023.

Electronic Medical Records - Phase 3

Overall Project Status
Yellow

Phase 3 of the Electronic Medical Records project builds on the work done in Phase 2 and will implement a new client information system to provide a comprehensive electronic record of health-related information for clients of TPH's sexual health and needle exchange clinics.

As of December 31, 2023, capital expenditures totaled \$513.1 thousand representing 56.2 percent of the approved 2023 cash flow of \$912.9 thousand. Overall Project Status has changed to yellow as the project experienced delays in hiring information technology staff.

Community Health Information System

Overall Project Status
Green

This project will enhance the Toronto Community Health Information System, which is used as a client relationship management system to coordinate service delivery and transfer data between several systems, including the provincial Integrated Services for Children Information System. This project's objective was to improve reliability; ensure compliance with legal requirements (including Accessibility for Ontarians with Disabilities Act and Personal Health Information Protection Act); ensure compliance with industry standards; and enhance the capabilities of the application to improve workflows and reduce errors.

As of December 31, 2023, capital expenditures totaled \$23.6 thousand representing 74.4 percent of the 2023 approved cash flow of \$31.7 thousand. This project was completed in 2023.

Infectious Disease Management and Surveillance

Overall Project Status
Green

The Ontario Ministry of Health indicated in 2020 their intention to replace their mandated integrated Public Health Information System (iPHIS) and the iPHIS business intelligence tool, iPHIS Cognos ReportNet, with a cloud-based solution for surveillance, reporting, and case, contact and outbreak management for Diseases of Public Health Significance.

As of December 31, 2023, capital expenditures totaled \$0.0 thousand representing 0.0 percent of the approved 2023 cash flow of \$517.5 thousand. The Ministry of Health provided notification that the project was paused until further notice.

Toronto Community Health Information System Map-Ups Upgrade

Overall Project Status
Yellow

Toronto Community Health Information System Map-Ups is a legacy Java tool that is used to display service or data points against the City's base geography and administrative boundaries. The technology supporting Map-Ups is no longer aligned with the standard map services provided by Geospatial Competency Centre (GCC), and no longer meets security guidelines. As such, GCC has asked Toronto Public Health to migrate the Map-Ups mapping application to use an updated standard.

As of December 31, 2023, capital expenditures totaled \$136.6 thousand representing 34.2 percent of the approved 2023 cash flow of \$399.0 thousand. Overall Project Status has changed to yellow as the project experienced delays in the acquiring staff and contract resources.

Facilities Projects

Ontario Seniors Dental Care Program

Overall Project Status
Yellow

The Ontario Seniors Dental Care Program is fully funded (100%) by the Ministry of Health. It is designed to provide dental services to low-income seniors who are 65 years of age or older. In 2019 and 2020, the province announced capital funds to enhance and renew existing dental clinics operated by the City and within community health centres (CHCs). Funding for this project was approved in three allocations.

The first allocation was for the renovation of four City-owned dental clinics, and the commissioning of two dental vans. The upgrades at the four dental clinics: 340 College Street, 5100 Yonge Street, 2340 Dundas Street West and 1651 Keele Street, were completed in March 2021. The dental van builds were completed in March 2023.

The second allocation was for the enhancement/new construction of five dental clinics with capital funding provided to the CHCs through service level agreements:

- Rexdale CHC at 8 Taber Road - renovation,
- Rexdale CHC at 222 Dixon Road - new construction,
- Taibu CHC at 27 Tapscott Road - renovation,
- Black Creek CHC at 1 York Gate Boulevard - new construction, and
- 240 Alton Towers Circle - new construction.

All the above clinics were completed by March 31, 2023, except for 240 Alton Towers Circle. Due to inflationary pressures from the time of its estimate, this project is \$179.8 thousand over budget and is expected to be completed by July 2024.

The third allocation of funding was for the enhancement/new construction of five dental clinics with capital funding provided to the CHCs through service level agreements:

- 2660 Eglinton Avenue East - renovation
- 160 Borough Drive - renovation
- 95 Lavinia Ave - renovation
- East Toronto Health Partners - 2690 Danforth Avenue - new construction
- 791 Queen Street East- renovation

The status of each clinic is shown in Table 2 below.

Table 2: Status of Enhancement/Construction of Five Dental Clinics

Project	Status
2660 Eglinton Avenue East	Completed July 2023
160 Borough Drive	Completed December 2023
95 Lavinia Avenue	Expected completion March 2024
2690 Danforth Avenue - New Dental Clinic East Toronto Health Partners	Expected completion April 2024
791 Queen Street East	Expected completion July 2024

As of December 31, 2023, capital expenditures totaled \$1,464.6 thousand representing 34.4 percent of the approved 2023 budget of \$4,258.2 thousand for the Ontario Seniors Dental Care Program.

CONTACT

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SIGNATURE

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