

## **Toronto Public Health Capital Budget Variance for the Six Months Ended June 30, 2024**

**Date:** August 28, 2024

**To:** Board of Health

**From:** Medical Officer of Health

**Wards:** All

### **SUMMARY**

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This report provides an update to the Board of Health on the Toronto Public Health Capital Budget Variance for the six months ended on June 30, 2024.

### **RECOMMENDATIONS**

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The Medical Officer of Health recommends that:

1. The Board of Health receive this report for information.

### **FINANCIAL IMPACT**

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As of June 30, 2024, Toronto Public Health spent \$3,154.0 thousand representing 49.4 per cent of the 2024 Approved Capital Budget of \$6,379.5 thousand.

### **DECISION HISTORY**

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At its meeting on February 14, 2024, City Council amended and deemed approved item MPB15.1 "2024 Capital and Operating Budgets", and thereby approved a 2024 Capital Budget for Toronto Public Health of \$7.508 million in cash flows and future year commitments and \$16.189 million of the 2025-2032 Budget Committee Recommended Capital Plan.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.MPB15.1>

## COMMENTS

### Toronto Public Health Strategic Impact

The Toronto Public Health 2024 Capital Budget advances the priorities of the Toronto Public Health Strategic Plan 2024-2028, with a particular focus on strengthening health protection, disease prevention, and health and well-being across the lifespan through dental and oral health facilities projects. Information technology projects also advance the priority of nurturing a positive workplace culture through continuous improvement and innovation.

### 2024 Toronto Public Health Capital Budget

As of June 30, 2024, TPH spent \$3,154.0 thousand representing 49.4 per cent of the 2024 Approved Capital Budget of \$6,379.5 thousand as shown in Table 1 below.

Table 1: 2024 Six Months Capital Variance

Project Name	Actuals	Budget	Unspent	Spent Rate	Year-End Projection	
	(\$000s)	(\$000s)	(\$000s)	% of Budget	(\$000s)	% of Budget
<b>Information Technology Projects</b>						
Electronic Medical Records – Phase 3	249.8	399.8	150.1	62.5%	325.0	81.3%
Inspection Management Implementation	689.4	2,890.4	2,201.1	23.9%	1,575.9	54.5%
TCHIS Map-Us Upgrade	93.6	366.4	272.8	25.5%	165.4	45.1%
<b>Facilities Projects - Ongoing</b>						
240 Alton Towers Circle - New Clinic	793.2	835.7	42.5	94.9%	835.7	100.0%
791 Queen East - Renovation	582.3	913.7	331.5	63.7%	853.6	93.4%
<b>Facilities Projects - Completed</b>						

Project Name	Actuals	Budget	Unspent	Spent Rate	Year-End Projection	
	(\$000s)	(\$000s)	(\$000s)	% of Budget	(\$000s)	% of Budget
160 Borough Drive - Renovation	0.0	66.3	66.3	0.0%	0.0	0.0%
95 Lavinia Ave - Renovation	267.9	272.3	4.3	98.4%	267.9	98.4%
2690 Danforth Avenue - East Toronto Health Partners - New Clinic	477.9	634.8	156.9	75.3%	477.9	75.3%
<b>Total</b>	<b>3,154.0</b>	<b>6,379.5</b>	<b>3,225.4</b>	<b>49.4%</b>	<b>4,501.5</b>	<b>70.6%</b>

Toronto Public Health's project management process, which is consistent with the City's practice, uses color codes to reflect the status of capital projects. The status of each capital project is based on budget, schedule, and scope considerations. The color codes are defined as:

- Green – on target to meet project goals (scope/functionalities), on budget and on schedule.
- Yellow – at risk of not meeting certain goals, some scope, budget and/or schedule. Corrective action is required.
- Red – at risk of not meeting goals, significant scope issues, not on budget and/or schedule issues. Corrective action is required.

The following section provides information on projects within the 2024 TPH Capital Budget.

**Information Technology Projects**

**Electronic Medical Record - phase 3**

Overall Project Status
Green

Phase 3 of the Electronic Medical Records (EMR) project builds on the work done in Phase 2 and will implement a new client information system to provide a comprehensive electronic record of health-related information for clients of TPH's sexual health and

needle exchange clinics, creating efficiencies in business processes and improved client care.

As of March 31, 2024, the EMR system was implemented. As of June 30, 2024, capital expenditures totaled \$249.8 thousand representing 62.5 per cent of the approved 2024 cash flow of \$399.8 thousand. Additional project expenditures are due to initial cloud solution licensing costs and staffing required to support completion of system setup.

### **Inspection Management Implementation**

Overall Project Status
Yellow

This project will replace current inspection systems leveraging corporate customer relationship management systems and common infrastructure components to improve the efficiency and effectiveness of inspection, investigation, and enforcement service delivery.

As of June 30, 2024, capital expenditures totaled \$689.4 thousand representing 23.9 per cent of the 2024 approved cash flow of \$2,890.4 thousand. The overall project status is yellow due to challenges in attaining and retaining skilled staff. Project delivery timelines have been adjusted accordingly, with an expected project completion date of December 2025.

### **Toronto Community Health Information System (TCHIS) Map-Us Upgrade**

Overall Project Status
Yellow

TCHIS "Map-Us" mapping application utilized within Toronto Public Health's Toronto Community Health Information system (TCHIS) is a legacy Java tool that is no longer aligned with the standard map services provided by Geospatial Competency Centre (GCC), and it no longer meets security guidelines. As such, GCC has asked TPH to migrate the Map-Us mapping application to utilize standard mapping services provided by GCC.

As of June 30, 2024, capital expenditures totaled \$93.6 thousand representing 25.5 per cent of the approved 2024 cash flow of \$366.4 thousand. Overall Project Status is yellow, primarily due to challenges finding skilled project staff. To complete the project Toronto Public Health is using existing staff resources, which has resulted in lower than anticipated expenditure from the capital budget. The project's timelines have been adjusted accordingly, with an expected project completion date of November 2024.

## **Facilities Projects**

### **Ontario Seniors Dental Care Program**

The Ontario Seniors Dental Care Program is fully funded (100%) by the Ministry of Health. It is designed to provide dental services to low-income seniors who are 65 years of age or older. In 2019 and 2020, the province announced capital funds to enhance and renew existing dental clinics operated by the City and within community health centres (CHCs). Funding for this project was approved in three allocations.

The first allocation was for the renovation of four City-owned dental clinics, and the commissioning of two dental vans. The upgrades at the four dental clinics: 340 College Street, 5100 Yonge Street, 2340 Dundas Street West, and 1651 Keele Street, were completed in March 2021. The dental van builds were completed in March 2023.

The second allocation was for the enhancement/new construction of five dental clinics with capital funding provided to the CHCs through service level agreements:

- Rexdale CHC at 8 Taber Road - renovation;
- Rexdale CHC at 222 Dixon Road - new construction;
- Taibu CHC at 27 Tapscott Road - renovation,;
- Black Creek CHC at 1 York Gate Boulevard - new construction; and,
- 240 Alton Towers Circle - new construction.

All the above clinics were completed by March 31, 2023, with the exception of 240 Alton Towers Circle. Due to inflationary pressures from the time of its estimate, this project is \$179.8 thousand over budget and substantial completion of capital work is expected by Fall 2024.

The third allocation of funding was for the enhancement/new construction of five dental clinics with capital funding provided to one CHC through a service level agreement:

- Scarborough Centre for Healthy Communities at 2660 Eglinton Avenue East - renovation;
- 160 Borough Drive - renovation;
- 95 Lavinia Ave - renovation;
- 2690 Danforth Avenue - East Toronto Health Partners - new construction; and,
- 791 Queen Street East - renovation.

The status of each clinic (from the third allocation of funding) is shown in Table 2 below.

Table 2. Status of Dental Clinics

Project	Status
2660 Eglinton Avenue East	Completed July 2023
160 Borough Drive	Completed December 2023
95 Lavinia Avenue	Completed March 2024
2690 Danforth Avenue - East Toronto Health Partners	Completed April 2024

Project	Status
791 Queen Street East	Expected completion Fall 2024

As of June 30, 2024, capital expenditures totaled \$2,121.3 thousand representing %77 per cent of the approved 2024 budget of \$2,722.8 thousand for the Ontario Seniors Dental Care Program.

**CONTACT**

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**SIGNATURE**

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 Medical Officer of Health