

Annual Winter Maintenance Report

Presentation to Infrastructure and Environment Committee (IE12.7)

Date: July 3, 2024



STAFF REPORT OVERVIEW

- 2023-2024 Winter Season Review
 - High-level winter season review with data
 - Improvements to 2023-24 Winter Season
- Upcoming 2024-2025 Winter Season
- Major Snow Event Response Plan Update

Going forward, Transportation Services will report annually on the prior winter season's winter maintenance activities



2023-2024 WINTER SEASON REVIEW

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- Toronto got an average annual total of 121.4cm of snowfall in the last 5 years
- 2023-24 was a mild winter with a total of 51cm of snowfall compared to 145cm of snowfall in previous season, 2022-23
- The most typical snow event ranges from 2cm up to 10cm of accumulation
- The range of snow accumulation for the 2023-24 season was from 1.5 cm to 12 cm



2023-2024 WINTER SEASON DATA

Summary:

Despite less snowfall than the 2022-23 winter season, there were still a significant number of activations. An activation is triggered when weather conditions reach the City's approved service level thresholds.

Data on Weather Conditions			
	2022 23	2023 24	
Total Amount of Snowfall	145.0 cm	51.0 cm	
Range of snow accumulation for the season	1.0 to 26.0 cm	1.5 to 12.0 cm	
Total number of snow events	41 events	25 events	
Number of Winter Activations			
Types of Activations	2022 23	2023 24	
Anti-icing	17	18	
Salting – Arterial/Collector Roads	41	25	
Salting – Local Roads	40	20	
Plowing – Arterial/Collector Roads	11	3	
Plowing – Local Roads	8	3	
Salting and Plowing – Sidewalks	33	12	



2023-2024 WINTER SERVICE REQUEST (SR) DATA

Total SRs reduced almost 10x

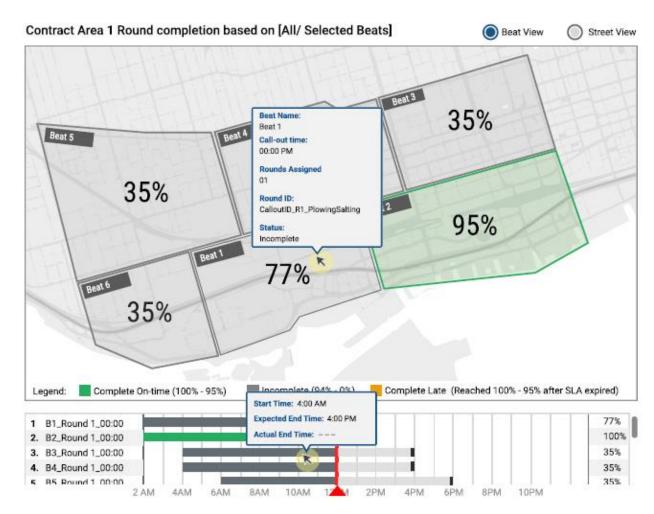
The total number of SRs reduced significantly to almost one-tenth of the number in 2022-23, reflecting a milder winter but also improved service delivery for 2023-24 winter season.

Total Number of Service Requests by Type			
Type of SR	2022 23 Total	2023 24 Total	
Boulevard Plough Damage	4,239	1,215	
Road – Sanding/Salting Required	1,760	459	
Driveway-Blocked by Windrow	2,687	302	
Sidewalk Icy, Needs Sand/Salt	1,657	279	
Sidewalk Snow Clearing	3,746	162	
Road Ploughing Required	3,237	130	
Walkway – Snow Clearing/Salting Required	518	74	
TOTAL	24,239	2,967	

IMPROVEMENTS FOR THE 2023-24 SEASON

- Utilized GPS tracking on equipment to monitor contractor performance
- Enhanced standardization and consistency among staff when managing the 11 winter contracts
- Improved customer service
 experience through the creation of
 the Customer Experience Working
 Group leading to updated SR problem
 codes and messaging

As a result of the above improvements, residents experienced an efficient and consistent winter maintenance service, and a streamlined process for service requests to 311



UPCOMING 2024-25 WINTER SEASON

CONTINUOUS IMPROVEMENTS & OPPORTUNITIES

- Enhanced weather forecasting reports and information for improved data accuracy and better pre-storm briefings for better decision making
- Improvements to operational **snow clearing maps** to standardize service levels for cycling infrastructure, transit stops, and appropriate Winter Road Classification
- Pilot on automated salt-spreader machine that is controlled by Artificial Intelligence
 (AI) in real-time
- Review the Driveway Windrow Opening Program to improve efficiency and effectiveness, along with fairness and equity for seniors and persons living with disabilities
- Potential Upcoming "Winter Day" for the community to learn about the winter services and programs the City has to offer hosted with SPEC, PCU, PFR, TPA, TTC and TPS

MAJOR SNOW EVENT RESPONSE PLAN

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- Major Snow Event Response Plan (MSERP) is an Action Plan:
 - Vision, 6 Guiding Principles and Prioritization Framework for how to plan and prioritize snow removal when major winter storms occur
 - A tailored consistent approach to the conditions the City is facing
 - Ensure clarity to residents, businesses and visitors on what to expect during a major snow event
 - Clarify staff/contractor roles and responsibilities
 - Improve coordination with contract staff and partner agencies



MAJOR SNOW EVENT RESPONSE PLAN: DRAFT VISION AND GUIDING PRINCIPLES

Vision

To respond to major snow events in a way that ensures:

- all residents, businesses and visitors understand what is happening as response to a major snowstorm event unfolds,
- there are transparent and timely communications about where and when snow will be removed from streets, bike lanes and sidewalks for safe travel, and
- the City staff and contractors direct snow removal in an efficient and equitable manner and where there
 is the greatest demand

Guiding Principles of the Framework for the Major Snow Event Response Plan













SAFETY

ACCESS

MOBILITY

ENVIRONMENT

EFFICIENCY

COMMUNICATION

PROPOSED BY-LAW CHANGES FOR ADVANCED DECLARATION

By-law updates to Chapter 950-406 regarding parking and standing prohibitions during major snow storm conditions, to enable Transportation Services to be more agile in clearing and removing snow during major winter storms

- Change the criteria for declaration to allow for parking prohibition to start before snow falls so that parked cars that would impede snow removal operations can be taken off the streets earlier
- Remove the need for extension of declaration every 72-hours

By-law updates to Chapter 937 and Chapter 27 granting the General Manager of Transportation Services the ability to close highways up to a maximum of 24 hours between November 8th and April 7th seasonally, for the purposes of facilitating efficient snow removal operations

 Chapter 27 will exempt the General Manager of Transportation Services from community council procedure requirements to seek approval from local councillors to close highways

MAJOR SNOW EVENT RESPONSE PLAN:

FIVE PHASE ACTION PLAN

1. Base Planning

 Pre-planning that takes place before the season that considers factors that are constant.

2. Action Planning

- Action planning of the base plan which takes place when a major snow event is imminent.
- Variables are considered including weather (temperature and conditions), available equipment, people resources etc.

3. Implementation

 Execution of base plan and action plan outlined in phases 1 and 2.

4. Tracking and Documentation

- Tracking, and documentation takes place once the action plan is implemented.
- Database of outcomes that can be compared to the plan.

5. Post storm Analysis

- Observed results and outcomes are reviewed against original plan.
- Successes and areas for improvement are identified, updates are made to the base and action plan.

Data driven approach in Base and Action Planning

Training program on implementing the 5 Phase Action Plan



COORDINATION AND ENGAGEMENT

- A major snow event is a major incident that requires coordinated response
- Transportation Services will create an Incident
 Management Team (IMT) to coordinate major snow storm
 response, and to collaborate with the inter-divisional/interagency IMT facilitated by Toronto Emergency Management
- Engagement Strategy with Partner Agencies such as TTC, School Boards, Emergency Services (i.e. Toronto Police, Toronto Fire, Toronto Paramedics) to improve the coordination of snow removal operations



COMMUNICATION STRATEGY – EXTERNAL

- Public education on snow removal operations to instill public confidence
 - Update to the Mailer for the upcoming season to include snow removal
- A communication and media strategy prior, during, and after major snow events
 - Communication to the public to provide advance notice of snow removal operations and what to expect, including parking prohibition according to Toronto by-law
 - Public and Councillors will be kept informed about the status of the snow removal operations
- Next steps to improve PlowTO platform to better address communication to the public





NEXT STEPS

- After endorsement of the Major Storm Response Plan by City Council, staff will
 - develop the Base Plan with new priority route maps
 - assign updated snow removal operations for contractors and in-house staff, and
 - create a formal communication plan to proactively inform the public during a storm regarding timelines and removal operations

QUESTIONS