Report Phase 1 - Program 30 Technology Services Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Sub-Priority	SubProj No.	Project No. / Project Name / Sub-project Name	Ward	Stat.	Cat.	2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
		Current and Future Year Cash Flow Commitments												Current and Future Year Cash Flow Commitments Financed By										
EOL906983		Asset Lifecycle Management																						
1	98	Desktop Hardware Replacement	CW	S2	03	6,903	7,774	8,746	9,219	8,390	41,032	44,347	85,379	0	0	0	85,379	0	0	0	0	0	0	85,379
2	99	Network Asset Replacement	CW	S2	03	5,903	6,182	6,826	6,167	6,654	31,732	23,445	55,177	0	0	0	55,177	0	0	0	0	0	0	55,177
4	100	Enterprise Storage Replacement	CW	S2	03	1,900	1,700	1,000	1,125	1,125	6,850	6,100	12,950	0	0	0	12,950	0	0	0	0	0	0	12,950
3	101	Enterprise Server Replacement	CW	S2	03	2,072	2,340	2,340	2,340	2,340	11,432	9,120	20,552	0	0	0	20,552	0	0	0	0	0	0	20,552
5	102	Enterprise Software Replacement	CW	S2	03	1,187	947	900	900	900	4,834	3,890	8,724	0	0	0	8,724	0	0	0	0	0	0	8,724
6	103	Network Security Replacement	CW	S2	03	726	1,559	2,161	1,980	1,980	8,406	9,423	17,829	0	0	0	17,829	0	0	0	0	0	0	17,829
0	104	Desktop Hardware Replacement	CW	S3	03	4,072	3,071	3,583	7,677	6,344	24,747	20,352	45,099	0	0	0	45,099	0	0	0	0	0	0	45,099
0	105	Network Asset Replacement	CW	S3	03	2,349	2,100	2,393	2,957	1,420	11,219	22,301	33,520	0	0	0	33,520	0	0	0	0	0	0	33,520
0	106	Enterprise Server Replacement	CW	S3	03	-246	0	0	0	0	-246	2,175	1,929	0	0	0	1,929	0	0	0	0	0	0	1,929
0	107	Enterprise Storage Replacement	CW	S3	03	804	-1,000	0	-900	2,025	929	4,075	5,004	0	0	0	5,004	0	0	0	0	0	0	5,004
0	108	Enterprise Software Replacement	CW	S3	03	0	240	100	100	-50	390	1,000	1,390	0	0	0	1,390	0	0	0	0	0	0	1,390
0	109	Network Security Replacement	CW	S3	03	1,590	1,000	0	0	-587	2,003	2,750	4,753	0	0	0	4,753	0	0	0	0	0	0	4,753
		Sub-total				27,260	25,913	28,049	31,565	30,541	143,328	148,978	292,306	0	0	0	292,306	0	0	0	0	0	0	292,306
ITP000223		Network Upgrade																						
0	65	Disaster Recovery scope change	CW	S2	03	950	0	0	0	0	950	0	950	0	0	0	0	0	0	0	0	950	0	950
0	67	Disaster Recovery	CW	S2	03	-950	0	0	0	0	-950	0	-950	0	0	0	0	0	0	0	0	-950	0	-950
0	71	Disaster Recovery scope change	CW	S3	03	652	200	0	0	0	852	0	852	0	0	0	0	0	0	0	0	852	0	852
		Sub-total				652	200	0	0	0	852	0	852	0	0	0	0	0	0	0	0	852	0	852
ITP906881		Application Systems																						
1	221	Open Data Master Plan Impl Scope Chg	CW	S2	04	579	0	0	0	0	579	0	579	0	0	0	0	0	0	0	0	579	0	579
0	227	EIMPP - LLRS Replacement	CW	S2	04	228	0	0	0	0	228	0	228	0	0	0	0	0	0	0	0	228	0	228
0	229	T-Recs Cloud Assessment & Migration	CW	S2	04	0	687	0	0	0	687	0	687	0	0	0	0	0	0	0	0	687	0	687
0	230	Accelerating the Digitization Journey	CW	S2	04	924	0	0	0	0	924	0	924	0	0	0	0	0	0	0	0	924	0	924
0	240	Enterprise Business Intelligence Implementation	CW	S2	04	1,363	600	0	0	0	1,963	0	1,963	0	0	0	0	0	0	0	0	1,963	0	1,963

CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Current and Future Year Cash Flow Commitments

Sub-Priority	SubProj No.	Project No. / Sub-project Name	Ward	Stat.	Cat.	2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034
ITP906881		Application Systems											
1	241	Open Data Master Plan Impl Scope Chg	CW	S2	04	-1	0	0	0	0	-1	0	-1
0	242	ECS Cloud Deployment-Construction Project and DMS	CW	S2	04	198	0	0	0	0	198	0	198
0	243	T-Recs Cloud Assessment & Migration	CW	S2	04	355	-263	0	0	0	92	0	92
0	244	Accelerating the Digitization Journey	CW	S2	04	-206	0	0	0	0	-206	0	-206
0	246	Enterprise Business Intelligence Implementation	CW	S3	04	-687	-375	0	0	0	-1,062	0	-1,062
0	247	Open Data Master Plan Impl Scope Chg	CW	S3	04	164	671	0	0	0	835	0	835
0	248	EIMPP - LLRS Replacement	CW	S3	04	514	353	0	0	0	867	0	867
0	249	Accelerating the Digitization Journey	CW	S3	04	130	951	951	983	0	3,015	0	3,015
0	250	T-Recs Cloud Assessment & Migration	CW	S3	04	-2	3	0	0	0	1	0	1
0	251	ECS Cloud Deployment-Construction Project and DMS	CW	S3	04	1,535	293	0	0	0	1,828	0	1,828
0	252	WEBGENCAT Replacement	CW	S3	04	110	0	0	0	0	110	0	110
		Sub-total				5,204	2,920	951	983	0	10,058	0	10,058
ITP906882		Corporate Planning & Management											
0	199	Artificial Intelligence (AI) for SSHA and TPH	CW	S2	04	200	0	0	0	0	200	0	200
0	200	Artificial Intelligence (AI) for SSHA and TPH	CW	S3	04	413	1,583	0	0	0	1,996	0	1,996
		Sub-total				613	1,583	0	0	0	2,196	0	2,196
ITP906883		Technology Infrastructure											
0	86	Directory Services Transition - Phase 2	CW	S2	03	0	400	0	0	0	400	0	400
0	105	Data Centre Zones Implementation	CW	S2	05	450	0	0	0	0	450	0	450
0	111	Business Applications Service Monitoring	CW	S2	03	30	220	0	0	0	250	0	250
0	112	Directory Services Transition - Phase 2	CW	S2	03	198	0	0	0	0	198	0	198
0	113	Data Centre Zones Implementation	CW	S2	05	-450	0	0	0	0	-450	0	-450
0	114	Data Centre Zones Implementation	CW	S3	05	60	0	0	0	0	60	0	60
0	116	Directory Services Transition - Phase 2	CW	S3	03	394	-5	0	0	0	389	0	389

Current and Future Year Cash Flow Commitments Financed By

Sub-Priority	SubProj No.	Project No. / Sub-project Name	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
ITP906881		Application Systems											
1	241	Open Data Master Plan Impl Scope Chg	0	0	0	0	0	0	0	0	-1	0	-1
0	242	ECS Cloud Deployment-Construction Project and DMS	0	0	0	0	0	0	0	0	198	0	198
0	243	T-Recs Cloud Assessment & Migration	0	0	0	0	0	0	0	0	92	0	92
0	244	Accelerating the Digitization Journey	0	0	0	0	0	0	0	0	-206	0	-206
0	246	Enterprise Business Intelligence Implementation	0	0	0	0	0	0	0	0	-1,062	0	-1,062
0	247	Open Data Master Plan Impl Scope Chg	0	0	0	0	0	0	0	0	835	0	835
0	248	EIMPP - LLRS Replacement	0	0	0	0	0	0	0	0	867	0	867
0	249	Accelerating the Digitization Journey	0	0	0	0	0	0	0	0	3,015	0	3,015
0	250	T-Recs Cloud Assessment & Migration	0	0	0	0	0	0	0	0	1	0	1
0	251	ECS Cloud Deployment-Construction Project and DMS	0	0	0	0	0	0	0	0	1,828	0	1,828
0	252	WEBGENCAT Replacement	0	0	0	0	0	0	0	0	110	0	110
		Sub-total	0	0	0	0	0	0	0	0	10,058	0	10,058
ITP906882		Corporate Planning & Management											
0	199	Artificial Intelligence (AI) for SSHA and TPH	0	0	0	0	0	0	0	0	200	0	200
0	200	Artificial Intelligence (AI) for SSHA and TPH	0	0	0	0	0	0	0	0	1,996	0	1,996
		Sub-total	0	0	0	0	0	0	0	0	2,196	0	2,196
ITP906883		Technology Infrastructure											
0	86	Directory Services Transition - Phase 2	0	0	0	0	0	0	0	0	400	0	400
0	105	Data Centre Zones Implementation	0	0	0	0	0	0	0	0	450	0	450
0	111	Business Applications Service Monitoring	0	0	0	0	0	0	0	0	250	0	250
0	112	Directory Services Transition - Phase 2	0	0	0	0	0	0	0	0	198	0	198
0	113	Data Centre Zones Implementation	0	0	0	0	0	0	0	0	-450	0	-450
0	114	Data Centre Zones Implementation	0	0	0	0	0	0	0	0	60	0	60
0	116	Directory Services Transition - Phase 2	0	0	0	0	0	0	0	0	389	0	389

CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Sub-Priority	Project No. / SubProj No.	Project Name / Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments: 2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Current and Future Year Cash Flow Commitments Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
	ITP906883	Technology Infrastructure																						
0	117	Business Applications Service Monitoring	CW	S3	03	-30	200	0	0	0	170	0	170	0	0	0	0	0	0	0	0	170	0	170
		Sub-total				652	815	0	0	0	1,467	0	1,467	0	0	0	0	0	0	0	0	1,467	0	1,467
	ITP907747	Corporate Initiatives																						
0	134	Workforce Business Intel. Requirements	CW	S2	05	103	0	0	0	0	103	0	103	0	0	0	0	0	0	0	0	103	0	103
1	150	Enterprise Work Mgmt System	CW	S2	04	1,484	0	0	0	0	1,484	0	1,484	0	0	0	0	1,484	0	0	0	0	0	1,484
7	167	Class Replacement - Ent Implementation & Decomm	CW	S2	04	1,074	0	0	0	0	1,074	0	1,074	0	0	0	0	0	0	0	0	1,074	0	1,074
0	169	Enterprise Work Mgmt Solution (EWMS) Phases 2&3	CW	S2	04	6,359	4,516	4,705	0	0	15,580	0	15,580	0	0	0	0	2,932	0	0	0	12,648	0	15,580
0	177	eScheduling Solution & Implementation Future Phase	CW	S6	04	0	0	4,938	4,277	0	9,215	0	9,215	0	0	0	0	0	0	0	0	9,215	0	9,215
0	178	eScheduling Solution & Implementation Phase 1	CW	S2	04	2,591	2,686	275	0	0	5,552	0	5,552	0	0	0	0	0	0	0	0	5,552	0	5,552
7	180	Class Replacement - Ent Implementation & Decomm	CW	S2	04	156	110	0	0	0	266	0	266	0	0	0	0	0	0	0	0	266	0	266
0	181	Document Direct View Direct (DDVD)	CW	S2	03	289	0	0	0	0	289	0	289	0	0	0	0	0	0	0	0	289	0	289
0	183	HR Labour Relations Information System (LRIS)	CW	S2	04	0	65	0	0	0	65	0	65	0	0	0	0	0	0	0	0	65	0	65
0	184	PTP Capital Coordination Future State Seed Projec	CW	S2	04	695	0	0	0	0	695	0	695	0	0	0	0	0	0	0	0	695	0	695
0	185	Enterprise Work Mgmt System	CW	S3	04	1,674	3,454	2,545	0	0	7,673	0	7,673	0	0	0	0	0	0	0	0	7,673	0	7,673
0	186	Enterprise Work Mgmt Solution (EWMS) Phases 2&3	CW	S3	04	2,260	4,098	4,336	6,649	0	17,343	0	17,343	0	0	0	0	0	0	0	0	17,343	0	17,343
0	187	Class Replacement - Ent Implementation & Decomm	CW	S3	04	370	933	0	0	0	1,303	0	1,303	0	0	0	0	0	0	0	0	1,303	0	1,303
0	188	eScheduling Solution & Implementation Phase 1	CW	S3	04	-1,127	-1,099	-275	0	0	-2,501	0	-2,501	0	0	0	0	0	0	0	0	-2,501	0	-2,501
0	189	HR Labour Relations Information System (LRIS)	CW	S3	04	0	-65	0	0	0	-65	0	-65	0	0	0	0	0	0	0	0	-65	0	-65
0	190	Document Direct View Direct (DDVD)	CW	S3	03	-289	0	0	0	0	-289	0	-289	0	0	0	0	0	0	0	0	-289	0	-289
0	191	PTP Capital Coordination Future State Seed Projec	CW	S3	04	-268	125	0	0	0	-143	0	-143	0	0	0	0	0	0	0	0	-143	0	-143
0	192	Workforce Business Intel. Requirements	CW	S3	05	363	155	0	0	0	518	0	518	0	0	0	0	0	0	0	0	518	0	518
0	193	SDFA- Online Grant Management System	CW	S3	04	106	115	0	0	0	221	0	221	0	0	0	0	0	0	0	0	221	0	221
		Sub-total				15,840	15,093	16,524	10,926	0	58,383	0	58,383	0	0	0	0	4,416	0	0	0	53,967	0	58,383
	ITP908795	Digital Modernization																						

Report Phase 1 - Program 30 Technology Services Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Sub-Priority	Project No. / SubProj No.	Project Name / Sub-project Name	Ward	Stat.	Cat.	2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
	Current and Future Year Cash Flow Commitments													Current and Future Year Cash Flow Commitments Financed By										
ITP908795		Digital Modernization																						
0	8	Office 365	CW	S2	04	400	0	0	0	0	400	0	400	0	0	0	0	0	0	0	0	400	0	400
0	10	Project Portfolio Mgmt System Migrate to SerNow	CW	S2	03	82	0	0	0	0	82	0	82	0	0	0	0	0	0	0	0	82	0	82
0	11	Project Portfolio Mgmt System Migrate to SerNow	CW	S3	03	424	169	0	0	0	593	0	593	0	0	0	0	0	0	0	0	593	0	593
0	12	Office 365	CW	S3	04	126	0	0	0	0	126	0	126	0	0	0	0	0	0	0	0	126	0	126
0	13	ServiceNow	CW	S3	04	0	770	0	0	0	770	0	770	0	0	0	0	0	0	0	0	770	0	770
		Sub-total				1,032	939	0	0	0	1,971	0	1,971	0	0	0	0	0	0	0	0	1,971	0	1,971
ITP908796		Data Centralization																						
0	3	Modernized Data Center Architecture	CW	S2	04	3,913	400	0	0	0	4,313	0	4,313	0	0	0	0	0	0	0	0	4,313	0	4,313
0	4	Modernized Data Center Architecture	CW	S2	04	-3,752	0	0	0	0	-3,752	0	-3,752	0	0	0	0	0	0	0	0	-3,752	0	-3,752
0	5	Modernized Data Center Architecture	CW	S3	04	977	62	0	0	0	1,039	0	1,039	0	0	0	0	0	0	0	0	1,039	0	1,039
		Sub-total				1,138	462	0	0	0	1,600	0	1,600	0	0	0	0	0	0	0	0	1,600	0	1,600
ITP908797		Risk Management																						
0	2	Access Control Self Serve	CW	S2	04	0	190	0	0	0	190	0	190	0	0	0	0	0	0	0	0	190	0	190
0	5	Access Control Self Serve	CW	S3	04	216	422	612	0	0	1,250	0	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250
		Sub-total				216	612	612	0	0	1,440	0	1,440	0	0	0	0	0	0	0	0	1,440	0	1,440
ITP908848		Fleet Services																						
0	1	Fleet Services Driver, Accident and Fine Mgmt	CW	S2	04	954	0	0	0	0	954	0	954	0	0	0	0	0	0	0	0	954	0	954
0	2	Fleet Services Driver, Accident and Fine Mgmt	CW	S2	04	1,514	0	0	0	0	1,514	0	1,514	0	0	0	0	0	0	0	0	1,514	0	1,514
0	3	Fleet Services Digital Driver Permit	CW	S2	03	256	0	0	0	0	256	0	256	0	0	0	0	0	0	0	0	256	0	256
0	4	Fleet Services Driver, Accident and Fine Mgmt	CW	S2	04	-561	758	0	0	0	197	0	197	0	0	0	0	0	0	0	0	197	0	197
0	5	Fleet Services Digital Driver Permit	CW	S2	03	-87	0	0	0	0	-87	0	-87	0	0	0	0	0	0	0	0	-87	0	-87
0	6	Fleet Services Driver, Accident and Fine Mgmt	CW	S3	04	-604	604	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	7	Fleet Services Digital Driver Permit	CW	S3	03	-169	134	0	0	0	-35	0	-35	0	0	0	0	0	0	0	0	-35	0	-35
		Sub-total				1,303	1,496	0	0	0	2,799	0	2,799	0	0	0	0	0	0	0	0	2,799	0	2,799
ITP908906		Strategic Communication																						

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CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Sub-Priority	SubProj No.	Project No. / Project Name / Sub-project Name	Ward	Stat.	Cat.	2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
		Current and Future Year Cash Flow Commitments												**Current and Future Year Cash Flow Commitments Financed By**										
ITP908906		Strategic Communication																						
0	2	Employee Communications Modernization	CW	S2	04	38	0	0	0	0	38	0	38	0	0	0	0	0	0	0	0	38	0	38
0	3	Employee Communications Modernization	CW	S3	04	690	240	0	0	0	930	0	930	0	0	0	0	0	0	0	0	930	0	930
		Sub-total				728	240	0	0	0	968	0	968	0	0	0	0	0	0	0	0	968	0	968
ITP908992		Microsoft Access Application																						
0	1	Modernization of Microsoft Access Application - P	CW	S2	03	1,596	120	0	0	0	1,716	0	1,716	0	0	0	0	0	0	0	0	1,716	0	1,716
0	2	Modernization of Microsoft Access Application - P	CW	S2	03	-442	0	0	0	0	-442	0	-442	0	0	0	0	0	0	0	0	-442	0	-442
0	3	Modernization of Microsoft Access Application - P	CW	S3	03	-554	617	737	0	0	800	0	800	0	0	0	0	0	0	0	0	800	0	800
		Sub-total				600	737	737	0	0	2,074	0	2,074	0	0	0	0	0	0	0	0	2,074	0	2,074
ITP908995		OEM Improvements																						
0	3	OEM Business Continuity Improvements	CW	S3	04	76	0	0	0	0	76	0	76	0	0	0	0	0	0	0	0	76	0	76
		Sub-total				76	0	0	0	0	76	0	76	0	0	0	0	0	0	0	0	76	0	76
ITP908997		Legal Services																						
0	1	Legal Services Document Management System	CW	S2	03	237	0	0	0	0	237	0	237	0	0	0	0	0	0	0	0	237	0	237
0	2	Legal Services Document Management System	CW	S2	03	458	0	0	0	0	458	0	458	0	0	0	0	0	0	0	0	458	0	458
0	3	Legal Services Document Management System	CW	S3	03	17	128	0	0	0	145	0	145	0	0	0	0	0	0	0	0	145	0	145
		Sub-total				712	128	0	0	0	840	0	840	0	0	0	0	0	0	0	0	840	0	840
ITP909048		Foundational Technologies																						
0	1	Audio Visual Program	CW	S2	03	1,461	1,152	1,149	1,149	1,149	6,060	6,332	12,392	0	0	0	0	0	0	0	0	12,392	0	12,392
0	2	Data Centre Solution Implementation Phase 1	CW	S2	04	5,663	5,912	130	0	0	11,705	0	11,705	0	0	0	0	0	0	0	0	11,705	0	11,705
0	3	Network Modernization Phase 1	CW	S2	04	6,495	880	0	0	0	7,375	0	7,375	0	0	0	0	0	0	0	0	7,375	0	7,375
0	4	File Services Migration to SharePoint	CW	S2	03	1,121	501	0	0	0	1,622	0	1,622	0	0	0	0	0	0	0	0	1,622	0	1,622
0	6	PAM (Privileged Access Management) continued impl	CW	S4	04	620	1,192	992	846	0	3,650	0	3,650	0	0	0	0	0	0	0	0	3,650	0	3,650
0	7	SAP BW Modernization	CW	S4	03	523	1,083	831	0	0	2,437	0	2,437	0	0	0	0	0	0	0	0	2,437	0	2,437
0	8	ServiceNow Application Portfolio Management Busin	CW	S4	04	437	523	95	0	0	1,055	0	1,055	0	0	0	0	0	0	0	0	1,055	0	1,055
0	9	Diversity Data Collection & Reporting Modernizati	CW	S4	04	218	218	799	0	0	1,235	0	1,235	0	0	0	0	0	0	0	0	1,235	0	1,235

Report Phase 1 - Program 30 Technology Services Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

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Gross Expenditures ($000's)

Technology Services

Sub-Priority	Project No. / SubProj No.	Project Name / Sub-project Name	Ward	Stat.	Cat.	2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By										
	ITP909048	Foundational Technologies																						
0	10	Audio Visual Program	CW	S3	03	739	1,100	1,000	1,000	0	3,839	-587	3,252	0	0	0	0	0	0	0	0	3,252	0	3,252
0	11	Network Modernization Phase 1	CW	S3	04	-5,077	727	1,607	1,607	1,607	471	0	471	0	0	0	0	0	0	0	0	471	0	471
0	12	File Services Migration to SharePoint	CW	S3	03	-1,021	162	663	0	0	-196	0	-196	0	0	0	0	0	0	0	0	-196	0	-196
0	13	Data Centre Solution Implementation Phase 1	CW	S3	04	-1,637	-3,237	2,545	2,675	2,000	2,346	0	2,346	0	0	0	0	0	0	0	0	2,346	0	2,346
		Sub-total				9,542	10,213	9,811	7,277	4,756	41,599	5,745	47,344	0	0	0	0	0	0	0	0	47,344	0	47,344
	ITP909049	Technology Modernization																						
0	1	Fleet/Fire/EMS Joint Fit Gap Analysis&Market Scan	CW	S2	03	163	165	0	0	0	328	0	328	0	0	0	0	0	0	0	0	328	0	328
0	2	Multi-Tenant Housing - Technology Implementation	CW	S2	02	757	237	0	0	0	994	0	994	0	0	0	0	0	0	0	0	994	0	994
0	3	PPEB-Day Forward Scanning Implementation Project	CW	S2	04	186	57	0	0	0	243	0	243	0	0	0	0	0	0	0	0	243	0	243
0	4	Human Services Integration Service Enhancements	CW	S2	04	93	0	0	0	0	93	0	93	0	0	0	0	0	0	0	0	93	0	93
0	5	Geocortex&VertiGIS Studio SaaS Assessment LUIS 3.0	CW	S2	04	918	1,692	0	0	0	2,610	0	2,610	0	0	0	0	0	0	0	0	2,610	0	2,610
0	6	Community Developmnt and Regulatory&Licensing CDRL	CW	S2	03	6,496	6,724	0	0	0	13,220	0	13,220	0	0	0	0	0	0	0	0	13,220	0	13,220
0	7	TFS Online Payment	CW	S2	04	181	57	0	0	0	238	0	238	0	0	0	0	0	0	0	0	238	0	238
0	8	Automating Short Term Rental Operator Verification	CW	S2	02	275	57	0	0	0	332	0	332	0	0	0	0	0	0	0	0	332	0	332
0	9	Special Events Consolidated Permitting Applicatio	CW	S2	04	137	57	0	0	0	194	0	194	0	0	0	0	0	0	0	0	194	0	194
0	10	Enterprise Social Media Mgmt & Analytics Software	CW	S2	04	461	383	0	0	0	844	0	844	0	0	0	0	0	0	0	0	844	0	844
0	13	Public Digital Evolution	CW	S4	05	650	696	696	696	0	2,738	0	2,738	0	0	0	0	0	0	0	0	2,738	0	2,738
0	14	Quality Assurance Centre of Excellence Found Ph2	CW	S4	04	398	63	0	0	0	461	0	461	0	0	0	0	0	0	0	0	461	0	461
0	15	High-Volume Recruitment Capabilities	CW	S4	04	403	402	1,600	0	0	2,405	0	2,405	0	0	0	0	0	0	0	0	2,405	0	2,405
0	16	MLS Business Licensing & Permitting Portal 2.0	CW	S4	04	346	346	232	0	0	924	0	924	0	0	0	0	0	0	0	0	924	0	924
0	17	UKG TeleStaff SOGR - Cloud Solution Migration	CW	S4	03	254	254	2,006	0	0	2,514	0	2,514	0	0	0	0	0	0	0	0	2,514	0	2,514
0	18	M365: Implement Phase 2 and Plan Phase 3	CW	S4	04	1,473	950	1,340	690	0	4,453	0	4,453	0	0	0	0	0	0	0	0	4,453	0	4,453
0	19	ServiceNow: Implement Phase 2 and Plan Phase 3	CW	S4	04	1,781	1,781	2,024	0	0	5,586	0	5,586	0	0	0	0	0	0	0	0	5,586	0	5,586
0	20	Fleet/Fire/EMS Joint Fit Gap Analysis&Market Scan	CW	S3	03	42	-165	0	0	0	-123	0	-123	0	0	0	0	0	0	0	0	-123	0	-123

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Gross Expenditures ($000's)

Technology Services

Sub-Priority	SubProj No.	Project No. / Project Name / Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments 2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Current and Future Year Cash Flow Commitments Financed By Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
ITP909049		Technology Modernization																						
0	21	Multi-Tenant Housing - Technology Implementation	CW	S3	02	-222	179	0	0	0	-43	0	-43	0	0	0	0	0	0	0	0	-43	0	-43
0	22	PPEB-Day Forward Scanning Implementation Project	CW	S3	04	581	298	0	0	0	879	0	879	0	0	0	0	0	0	0	0	879	0	879
0	23	Geocortex&VertiGIS Studio SaaS Assessment LUIS 3.0	CW	S3	04	-676	-973	719	1,105	0	175	0	175	0	0	0	0	0	0	0	0	175	0	175
0	24	Community Developmnt and Regulatory&Licensing CDRL	CW	S3	03	-5,674	-5,088	1,636	1,636	3,745	-3,745	3,745	0	0	0	0	0	0	0	0	0	0	0	0
0	25	TFS Online Payment	CW	S3	04	-46	124	0	0	0	78	0	78	0	0	0	0	0	0	0	0	78	0	78
0	26	Automating Short Term Rental Operator Verification	CW	S3	02	57	-57	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	27	Special Events Consolidated Permitting Applicatio	CW	S3	04	-8	137	0	0	0	129	0	129	0	0	0	0	0	0	0	0	129	0	129
0	28	Enterprise Social Media Mgmt & Analytics Software	CW	S3	04	-461	461	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	29	Human Services Integration Service Enhancements	CW	S3	04	225	36	0	0	0	261	0	261	0	0	0	0	0	0	0	0	261	0	261
0	30	Digital Service Enhancement	CW	S3	04	600	0	0	0	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
		Sub-total				9,390	8,873	10,253	4,127	3,745	36,388	3,745	40,133	0	0	0	0	0	0	0	0	40,133	0	40,133
ITP909050		Enterprise Capabilities																						
0	1	Talent Management Solution Assessment	CW	S2	05	1,833	250	0	0	0	2,083	0	2,083	0	0	0	0	0	0	0	0	2,083	0	2,083
0	2	SAP SuccessFactors Onboarding 2.0	CW	S2	04	631	494	0	0	0	1,125	0	1,125	0	0	0	0	0	0	0	0	1,125	0	1,125
0	3	SAP ERP Modernization	CW	S2	03	1,777	5,728	4,691	1,409	0	13,605	0	13,605	0	0	0	0	0	0	0	0	13,605	0	13,605
0	4	TEAM Central Service Delivery Solution	CW	S2	04	5,452	2,943	473	419	0	9,287	0	9,287	0	0	0	0	0	0	0	0	9,287	0	9,287
0	6	Unified Communications: Consolidated Contact Cente	CW	S4	03	297	1,052	2,414	1,752	188	5,703	0	5,703	0	0	0	0	0	0	0	0	5,703	0	5,703
0	7	Digital Payments	CW	S4	04	450	886	0	0	0	1,336	0	1,336	0	0	0	0	0	0	0	0	1,336	0	1,336
0	8	Unified Communications: Calling in the Cloud	CW	S4	03	496	706	2,601	1,511	537	5,851	0	5,851	0	0	0	0	0	0	0	0	5,851	0	5,851
0	9	Divisional Roadmaps	CW	S4	05	239	407	168	0	0	814	0	814	0	0	0	0	0	0	0	0	814	0	814
0	10	Talent Management Solution Assessment	CW	S3	05	-1,262	1,017	294	0	0	49	0	49	0	0	0	0	0	0	0	0	49	0	49
0	11	TEAM Central Service Delivery Solution	CW	S3	04	-4,323	-1,790	1,780	1,834	2,153	-346	345	-1	0	0	0	0	0	0	0	0	-1	0	-1
0	12	Public Digital Access (PDA)	CW	S4	04	655	218	0	0	0	873	0	873	0	0	0	0	0	0	0	0	873	0	873
0	13	SAP ERP Modernization	CW	S3	03	-1,188	-3,674	-1,391	6,091	10,000	9,838	23,402	33,240	0	0	0	0	0	0	0	0	33,240	0	33,240

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Gross Expenditures ($000's)

Technology Services

Sub-Priority	Project No. / SubProj No.	Project Name / Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments: 2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Current and Future Year Cash Flow Commitments Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
	ITP909050	Enterprise Capabilities																						
0	17	SAP ECC Materials Management and Warehouse Managem	CW	S4	03	589	6,330	3,300	7,500	10,000	27,719	35,495	63,214	0	0	0	0	0	0	0	0	63,214	0	63,214
		Sub-total				5,646	14,567	14,330	20,516	22,878	77,937	59,242	137,179	0	0	0	0	0	0	0	0	137,179	0	137,179
	ITP909051	Engagement & Innovation																						
0	1	Public Engagement Database and Online Engagement	CW	S2	03	27	0	0	0	0	27	0	27	0	0	0	0	0	0	0	0	27	0	27
0	2	ConnectTO Program Development/Continuation	CW	S2	04	2,121	2,196	2,881	250	0	7,448	0	7,448	0	0	0	0	0	0	0	0	7,448	0	7,448
0	3	Corporate Accessibility Services/Support Acquisiti	CW	S2	02	144	57	0	0	0	201	0	201	0	0	0	0	0	0	0	0	201	0	201
0	4	Public Engagement Database and Online Engagement	CW	S3	03	50	27	0	0	0	77	0	77	0	0	0	0	0	0	0	0	77	0	77
0	5	ConnectTO Program Development/Continuation	CW	S3	04	-477	-500	0	1,000	0	23	0	23	0	0	0	0	0	0	0	0	23	0	23
0	6	Corporate Accessibility Services/Support Acquisiti	CW	S3	02	96	86	0	0	0	182	0	182	0	0	0	0	0	0	0	0	182	0	182
		Sub-total				1,961	1,866	2,881	1,250	0	7,958	0	7,958	0	0	0	0	0	0	0	0	7,958	0	7,958
	ITP909131	Data & Analytics																						
0	1	Toronto Emergency Management Business Continuity	CW	S4	04	434	1,300	1,300	1,300	0	4,334	0	4,334	0	0	0	0	0	0	0	0	4,334	0	4,334
0	2	SuccessFactors Reporting Migration	CW	S4	03	538	538	291	0	0	1,367	0	1,367	0	0	0	0	0	0	0	0	1,367	0	1,367
0	3	MLS Chameleon CMS Enablement of Features Initiati	CW	S4	04	133	632	311	0	0	1,076	0	1,076	0	0	0	0	0	0	0	0	1,076	0	1,076
		Sub-total				1,105	2,470	1,902	1,300	0	6,777	0	6,777	0	0	0	0	0	0	0	0	6,777	0	6,777
	WES907128	BUSINESS SUSTAINMENT SYSTEMS																						
0	193	MLS Modernization-Phase 2	CW	S2	04	0	150	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
0	212	MLS onboarding to Administrative Penalty System	CW	S2	04	331	0	0	0	0	331	0	331	0	0	0	0	0	0	0	0	331	0	331
0	218	MLS onboarding to Administrative Penalty System	CW	S3	04	-294	450	0	0	0	156	0	156	0	0	0	0	0	0	0	0	156	0	156
0	219	MLS Modernization-Phase 2	CW	S3	04	41	0	0	0	0	41	0	41	0	0	0	0	0	0	0	0	41	0	41
		Sub-total				78	600	0	0	0	678	0	678	0	0	0	0	0	0	0	0	678	0	678
Total Program Expenditure						83,748	89,727	86,050	77,944	61,920	399,389	217,710	617,099	0	0	0	292,306	4,416	0	0	0	320,377	0	617,099

Report Phase 1 - Program 30 Technology Services Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures ($000's)

Technology Services

Sub-Priority / Project No. SubProj No. / Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments and Estimates: 2025	2026	2027	2028	2029	Total 2025-2029	Total 2030-2034	Total 2025-2034	Current and Future Year Cash Flow Commitments and Estimates Financed By: Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt	Debt - Recoverable	Total Financing
Financed By:																						
Reserves (Ind. "XQ" Ref.)				27,260	25,913	28,049	31,565	30,541	143,328	148,978	292,306	0	0	0	292,306	0	0	0	0	0	0	292,306
Reserve Funds (Ind."XR" Ref.)				2,376	1,440	600	0	0	4,416	0	4,416	0	0	0	0	4,416	0	0	0	0	0	4,416
Debt				54,112	62,374	57,401	46,379	31,379	251,645	68,732	320,377	0	0	0	0	0	0	0	0	320,377	0	320,377
Total Program Financing				83,748	89,727	86,050	77,944	61,920	399,389	217,710	617,099	0	0	0	292,306	4,416	0	0	0	320,377	0	617,099

Status Code	Description
S2	S2 Prior Year (With 2023 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2023 and\or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2025 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07