

Selection of Candidates for Interview for the Toronto Global Board

Date: October 7, 2025
To: Civic Appointments Committee
From: City Clerk
Wards: All

REASON FOR CONFIDENTIAL INFORMATION

This report deals with personal matters about identifiable individuals who are being considered for appointment to the Toronto Global Board.

SUMMARY

The Civic Appointments Committee must select candidates to interview for appointment to the Toronto Global Board. Following the interviews, the Civic Appointments Committee will recommend one candidate for appointment to City Council.

RECOMMENDATIONS

The City Clerk recommends that:

1. The Civic Appointments Committee select 4 of the candidates listed in Confidential Attachment 1 for interview at its next meeting for appointment to the Toronto Global Board.
2. The Civic Appointments Committee direct that Confidential Attachments 1a and 1b remain confidential in their entirety as they relate to personal matters about identifiable individuals being considered for appointment to the Toronto Global Board.

FINANCIAL IMPACT

There are no financial implications arising from this report.

DECISION HISTORY

At its meeting held May 10, 11 and 12, 2023, City Council appointed one public member to the Toronto Global Board, at pleasure of Council, for a term of office ending on March 15, 2025, and until successors are appointed:

<https://secure.toronto.ca/council/agenda-item.do?item=2023.CA5.3>

At its meeting held July 16, 17, and 18, 2019, City Council adopted a report from the City Controller on the dissolution of Invest Toronto which was no longer required as a City corporation following the creation of Toronto Global:

<https://secure.toronto.ca/council/agenda-item.do?item=2019.EX7.19>

COMMENTS

Composition of the Toronto Global Board

Toronto Global is in the process of transitioning from a current eight-member private sector Board of Directors to a combined 12 to 15-member public-private Board of Directors that will include representation from Toronto Global's government funding partners, including the City of Toronto. As a Principal Contributor, The City of Toronto is entitled to two seats on the Board for:

- the Mayor of Toronto or designate appointed by the Mayor
- one public member appointed by City Council.

Public members must satisfy certain eligibility requirements

To be eligible for appointment to the board, directors must meet the eligibility requirements set out in the City's Public Appointments Policy. In addition, under the Canada Not-for-profit Corporations Act, directors are disqualified from the board if they are:

- anyone who is incapable;
- a person who is not an individual; and
- a person who has the status of a bankrupt.

Public members should meet certain qualifications

In addition to the eligibility requirements above, the public members should collectively represent a range of skills, knowledge and experience in the following:

- Executive level experience in a major public or private organization;
- Expertise in any of Toronto Global's target sectors: advanced manufacturing, life sciences, technology, financial services, food and beverage, and/or clean energy;

- Experience working with or in Toronto Global's target markets: the United States, Western Europe (UK and Germany), India and Asia (South Korea, Japan);
- Experience and/or understanding of economic development and foreign direct investment(FDI);
- Experience working, expanding and/or developing international market access at a C Suite level;
- Strong leadership skills and knowledge of good governance;
- Commitment to equity, diversity and inclusion.

We have consulted with Toronto Global staff

In preparation for this process, Public Appointments staff consulted with staff from Toronto Global to discuss current board needs, emerging trends, and the appointments process. Experience in technology, finance and city building are considered important qualifications for potential board members.

There is currently one position under consideration

There is currently one position under consideration due to Satish Kanwar's term ending on March 22, 2025, and until a successor is appointed.

Term of Office

The term for office for public members is generally three years and members serve until their successors are appointed. Based on the current funding agreement between the City of Toronto and Toronto Global, it is anticipated that the public member appointed to Toronto Global will serve a term of office beginning June 19, 2023 and ending March 15, 2025 and until a successor is appointed.

Outreach was conducted for this vacancy

The opportunity to apply to the Toronto Global Board was shared externally through professional organizations, LinkedIn and the PA e-subscribers list. The opportunity was also shared with internal City partners including the Confronting Anti-Black Racism Unit, the Indigenous Affairs Office, and People and Equity to promote broadly through their networks.

Next steps - Interviews

Once the Civic Appointments Committee has selected candidates for interviews, the City Clerk's Office will contact the candidates to schedule them for 15-minute interviews. Four interviews plus deliberations will take approximately 1.5 hours to complete.

CONTACT

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SIGNATURE

John D. Elvidge
City Clerk

ATTACHMENTS

Confidential Attachment 1a – List of Candidates, Qualifications, Confidential Diversity Information Summary, and Applications for Appointment to the Toronto Global Board

Confidential Attachment 1b - List of Ineligible Candidates, Qualifications, Confidential Diversity Information, and Applications for Appointment to the Toronto Global Board