

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	PRE-ENGINEERING (072)												
1	47211 Various Bldgs.- Study, Investigate, Design, Engineer	47211	175,000	169,500	0	0	5,500	0	175,000	0	86,269	30-Jun-25	Various studies, investigations and design complete. Design for lighting upgrades around Princes' Gates and Automotive Building as well as stage 2 archaeological study around Better Living Centre in progress.
	PARKS, PARKING LOTS, & ROADS (079)												
2	47912 Sidewalks, Parking lots and Roads -AODA	47912	300,000	0	286,500	0	13,500	0	300,000	0	300,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
3	47913 Street & Parking Lots Lighting Retrofit	47913	300,000	45,151	215,189	0	9,163	1,026	270,529	29,471	270,529	31-Mar-25	Part of lighting upgrades project on the grounds - substantially complete.
	PARKS, PARKING LOTS, & ROADS (079)												
4	47914 Fountains Retrofit, Various Locations	47914	200,000	0	191,544	0	8,456	0	200,000	0	200,000	31-Dec-24	Supplementary funding to item #15 in Table 2 - Centennial Square Indigenous Feature Wall. Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
5	47915 Parking Technology (LRP) Upgrade	47915	100,000	0	96,000	0	4,000	0	100,000	0	100,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
6	47916 Build Curb stop Replacement	47916	50,000	0	48,000	0	2,000	0	50,000	0	50,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
7	47917 New Pedestrian Features	47917	150,000	0	144,000	0	6,000	0	150,000	0	150,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
8	47918 New Fences/Railings Across the Grounds	47918	600,000	0	570,000	0	30,000	0	600,000	0	600,000	31-Dec-24	Perimeter fence replacement along Lakeshore Blvd. Project complete.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	PARKS, PARKING LOTS, & ROADS (079)												
9	47919 Storm Catch Basin Covers Replacement Groundswide	47919	50,000	0	48,000	0	2,000	0	50,000	0	50,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
10	47520 Emergency Generators Upgrades at Various Buildings (2024)	47520	1,100,000	41,307	1,003,693	0	55,000	0	1,100,000	0	1,100,000	31-Dec-24	Partial supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd., emergency generators at Mid-Arch and Horse Palace, and Co-Generation plant upgrades. Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
11	47521 Building Automation System	47521	200,000	0	192,000	0	8,000	0	200,000	0	200,000	31-Dec-24	Project complete for Johnson Control N2 Modernization.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
12	47522 Transformers, Switchgears, Circuit Breakers & Feeders	47522	100,000	0	91,799	4,201	4,000	0	100,000	0	100,000	31-Dec-24	Partial supplementary funding for IT rooms upgrade and Co-Generation plant upgrades. Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
13	47523 Replace Fibre Optic Cable Grounds-Wide	47523	200,000	0	193,794	0	6,000	206	200,000	0	200,000	31-Dec-24	Project complete for IT rooms relocation and upgrade project.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
14	47524 Upgrade Communication Infrastructure	47524	300,000	0	286,500	0	13,500	0	300,000	0	300,000	31-Dec-24	Supplementary funding to item #13 - IT rooms relocation and upgrade. Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
15	47525 Fluorescent Light Fixtures -Various	47525	200,000	0	192,000	0	8,000	0	200,000	0	200,000	31-Dec-24	Part of lighting upgrades on the grounds (See item #3 for project comments). Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
16	47526 GS Upgrade of Infrastructure Cabling/Integration with Security Control Room	47526	300,000	0	291,000	0	9,000	0	300,000	0	26,274	31-Mar-25	Part of security control room upgrade project (See item #37 for comments) currently in progress.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	ENERCARE CENTRE (076)												
17	47627 Sectional Floor Resurfacing in Swing Space & Halls	47627	365,000	9,800	333,606	1,659	17,752	2,183	365,000	0	365,000	31-Dec-24	Rehabilitation of concrete floor at Hall C project complete.
	ENERCARE CENTRE (076)												
18	47628 Replace Parking Garage Traffic Topping	47628	300,000	0	286,500	0	13,500	0	300,000	0	300,000	31-Dec-24	Supplementary funding to item #17 - rehabilitation of concrete floor at Hall C. Project complete.
	ENERCARE CENTRE (076)												
19	47629 Replace Windows in South-East Façade with Triple Glazing (In-Year Adj. transferred to 39474 Centennial Square Indigenous Feature Wall)	47629	1,500,000	0	1,425,000	0	75,000	0	1,500,000	0	1,500,000	31-Dec-24	Council approved in-year budget adjustment of \$1,500,000 project funding to supplement item #15 in Table 2 - 39474 Centennial Square Indigenous Feature Wall project in 2024.
	ENERCARE CENTRE (076)												
20	47630 Roof Sectional Replacement over Heritage Court	47630	1,200,000	0	825,929	0	45,000	0	870,929	329,071	870,929	30-Jun-25	Supplementary funding to item #21 - lower roof sections replacement over Enercare Centre. Remaining funds to supplement the high roof rehabilitation in 2025.
	ENERCARE CENTRE (076)												
21	47631 Replacement of Built-up Roof -Mechanical Room, North & East Concourse Area	47631	1,000,000	28,500	915,296	402	55,098	704	1,000,000	0	1,000,000	31-Dec-24	Lower roof sections replacement over Enercare Centre - Project complete.
	ENERCARE CENTRE (076)												
22	47632 Replace Water Fountains	47632	100,000	0	96,000	0	4,000	0	100,000	0	100,000	31-Dec-24	Supplementary funding to item #17 - rehabilitation of concrete floor at Hall C. Project complete.
	ENERCARE CENTRE (076)												
23	47633 Offices HVAC & Control Upgrade	47633	250,000	0	238,750	0	11,250	0	250,000	0	250,000	31-Dec-24	Building Automation System N2 modernization and Co-Generation plant upgrades. Project complete.
	ENERCARE CENTRE (076)												
24	47634 Pneumatic Valves to Direct Digital Controls Modernization	47634	200,000	0	192,000	0	8,000	0	200,000	0	200,000	31-Dec-24	Supplementary funding to item #13 - IT rooms relocation and upgrade. Project complete.
	ENERCARE CENTRE (076)												

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
25	47635 LED Lighting and Conservation/Demand Management -Offices, Galleria, Common Areas, EXIT Signs	47635	300,000	0	286,500	0	13,500	0	300,000	0	300,000	31-Dec-24	Part of lighting upgrades on the grounds (See item #3 for project comments). Project complete.
	ENERCARE CENTRE (076)												
26	47636 Fire Device Replacement	47636	250,000	0	238,750	0	11,250	0	250,000	0	250,000	31-Dec-24	Part of lighting upgrades on the grounds (See item #3 for project comments). Project complete.
	COLISEUM COMPLEX (077)												
27	47737 Sidewalk and Paving Upgrades	47737	300,000	139,471	43,441	0	9,000	0	191,912	108,088	176,306	30-Jun-25	Partial supplementary funding to item #15 in Table 2 - Centennial Square Indigenous Feature Wall. Remaining funding to be used for Coliseum Complex sidewalk project in 2025.
	COLISEUM COMPLEX (077)												
28	47738 Loading Dock Doors Restoration	47738	75,000	0	0	0	2,500	0	2,500	72,500	2,500	30-Jun-25	Project design in progress.
	COLISEUM COMPLEX (077)												
29	47739 Flag Pole Installation	47739	250,000	0	238,750	0	11,250	0	250,000	0	250,000	31-Dec-24	Supplementary funding to item #3 - lighting upgrades on the grounds. Project complete.
	COLISEUM COMPLEX (077)												
30	47740 Steam and Condensate Piping Systems Retrofit in Phases (Hot Water Conversion)	47740	100,000	32,900	63,100	0	3,000	0	99,000	1,000	71,850	30-Jun-25	Partial supplementary funding for Horse Palace new B-vent chimney - complete. Other mechanical work design in progress.
	COLISEUM COMPLEX (077)												
31	47741 Elevator Modernization (Mid-Arch, East and West Annex)	47741	500,000	13,645	0	0	15,000	0	28,645	471,355	23,930	31-Dec-25	Project funding to supplement the reprioritized Automotive Building freight elevator and machine room structural rehabilitation with tendering currently in progress.
	COLISEUM COMPLEX (077)												
32	47742 Electrical Lighting System (LED) in Phases including EXIT Signs	47742	200,000	0	192,000	0	8,000	0	200,000	0	200,000	31-Dec-24	Part of lighting upgrades on the grounds (See item #3 for project comments). Project complete.
	QUEEN ELIZABETH BUILDING (073)												
33	47343 Replace Roof at Theatre	47343	200,000	0	192,000	0	8,000	0	200,000	0	200,000	31-Dec-24	Supplementary funding to item #8 - perimeter fence replacement along Lakeshore Blvd. Project complete.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	OTHER BUILDINGS (074)												
34	47444 Grounds Security Surveillance System/ Card Access/ CCTV	47444	200,000	0	185,351	6,649	8,000	0	200,000	0	200,000	31-Dec-24	Part of security control room upgrade project (See item #37 for project comments).
	OTHER BUILDINGS (074)												
35	47445 Public Art & Monument Collection Restoration & Conservation	47445	50,000	0	48,000	0	2,000	0	50,000	0	50,000	31-Dec-24	Supplementary funding to item #15 in Table 2 - Centennial Square Indigenous Feature Wall. Project complete.
	OTHER BUILDINGS (074)												
36	47446 Princes' Gates (1927 designated) Masonry Repointing & Flashing, Rehabilitation of Flag Poles	47446	250,000	0	238,750	0	11,250	0	250,000	0	250,000	31-Dec-24	Supplementary funding to items #3 and #17. Project complete.
	OTHER BUILDINGS (074)												
37	47447 Emergency Command Centre	47447	150,000	48,030	96,295	403	4,500	772	150,000	0	43,317	30-Apr-25	Part of security control room upgrade project (item #37) scheduled to be complete by April 2025.
	OTHER BUILDINGS (074)												
38	47448 Bandshell -Migrate In-house Monitoring from ABB to Desigal System	47448	75,000	0	72,000	0	3,000	0	75,000	0	75,000	31-Dec-24	Supplementary funding to item #3 - lighting upgrades on the grounds. Project complete.
	OTHER BUILDINGS (074)												
39	47449 Digital Video Wall	47449	200,000	0	190,379	1,621	8,000	0	200,000	0	200,000	31-Dec-24	Project complete for signage and various other IT related initiatives.
	BEANFIELD CENTRE (085)												
40	48550 Huffcore Wall Replacement	48550	150,000	0	0	0	5,000	0	5,000	145,000	5,000	31-Dec-25	Project is reprioritized to be complete in 2025. Project initiation in progress.
	BEANFIELD CENTRE (085)												
41	48551 Heat Pump Replacement	48551	1,200,000	29,777	1,077,228	11,538	36,000	0	1,154,543	45,457	1,066,420	30-Jun-25	Partial supplementary funding for carpets replacement - complete, item #43 - ballroom lighting, and item #8 - perimeter fence along Lakeshore Blvd. - complete.
	BEANFIELD CENTRE (085)												
42	48552 Danfos VFD	48552	100,000	0	97,000	0	3,000	0	100,000	0	83,122	30-Apr-25	Partial supplementary funding to item #3 - lighting upgrades on the grounds.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	BEANFIELD CENTRE (085)												
43	48553 Lighting -Various	48553	100,000	21,785	74,443	0	3,000	772	100,000	0	21,389	31-Mar-25	Ballroom lighting upgrades. Project scheduled to be complete by March/April 2025.
	BEANFIELD CENTRE (085)												
44	48554 Fire Alarm System Upgrade	48554	50,000	45,667	2,333	0	2,000	0	50,000	0	50,000	31-Dec-24	Project complete for survey/design of Wi-Fi 6 GHz upgrade.
	BETTER LIVING CENTRE (083)												
45	48355 Fire Alarm System Replacement	48355	60,000	57,191	809	0	2,000	0	60,000	0	44,816	31-May-25	Supplementary funding to Dufferin substation relocation reviews and stage 2 archaeological study around Better Living Centre.
	GENERAL SERVICES BUILDING (091)												
46	49156 Interior Walls, Ceilings & Finishes Retrofit	49156	50,000	0	48,000	0	2,000	0	50,000	0	50,000	31-Dec-24	Part of security control room upgrade project (See item #37 for project comments).
	GENERAL SERVICES BUILDING (091)												
47	49157 Lighting Retrofit -Various	49157	200,000	0	116,995	0	6,000	0	122,995	77,005	6,000	30-Apr-25	Part of security control room upgrade project (See item #37 for project comments).
	GENERAL SERVICES BUILDING (091)												
48	49158 Fire Alarm & Fire Code Upgrades	49158	30,000	0	28,800	0	1,200	0	30,000	0	30,000	31-Dec-24	Part of security control room upgrade project (See item #37 for project comments).
	HORSE PALACE (080)												
49	48059 Restoration of Exterior Wall (Limestones) - Heritage	48059	100,000	0	96,000	0	4,000	0	100,000	0	100,000	31-Dec-24	Supplementary funding to Horse Palace sprinkler heads replacement and lighting upgrades on the grounds. Project complete.
	HORSE PALACE (080)												
50	48060 Riding Ring Upgrade	48060	150,000	24,000	2,900	0	5,000	0	31,900	118,100	23,900	30-Jun-25	Project is reprioritized to be complete in 2025. See separate tender report.
	HORSE PALACE (080)												
51	48061 Lighting -Various	48061	350,000	0	334,250	0	15,750	0	350,000	0	350,000	31-Dec-24	Part of lighting upgrades on the grounds (See item #3 for project comments). Project complete.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
	FOOD BUILDING (081)												
52	48162 Lighting	48162	800,000	41,295	606,475	0	40,000	568	688,337	111,663	688,337	30-Jun-25	Project complete for lighting system upgrades at Food Building. Remaining funds to be used for similar work in the building.
	FOOD BUILDING (081)												
53	48163 Fire Alarm System Renewal	48163	100,000	0	83,262	0	4,000	0	87,262	12,738	87,262	30-Jun-25	Project complete for fire alarm migration and sprinkler system replacement at Food Building. Remaining funds to be used for similar work in the building.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
54	49664 Phase 2 -Consolidate Substations & Upgrade Code (2024)	49664	1,800,000	9,300	1,718,734	0	71,966	0	1,800,000	0	1,800,000	31-Dec-24	Partial supplementary funding to item #13 - IT rooms relocation and upgrade and item #16 in Table 2 - Dufferin substation relocation. Project complete.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
55	49665 Phase 1 -Replace Priority Feeders (2024)	49665	2,500,000	111,113	2,258,401	0	95,000	2,322	2,466,835	33,165	2,466,835	31-May-25	Replacement of high voltage cables A32T and A33T complete. Partial supplementary funding to item #16 in Table 2 - Dufferin substation relocation. Project complete. Remaining funds to be used for similar work.
Part 1 = Total 2024 Net Capital Program Budget			20,080,000	868,432	16,794,045	26,474	827,885	8,553	18,525,389	1,554,611	17,684,987		

Part 1 Variance: Committed vs. Budget

92%

88%

Part 1 Variance: Actual vs. Budget

TABLE 2 - 2023 CASH FLOW CARRY FORWARD PROJECTS

NO.	2023 PROJECTS WITH CARRY FORWARD \$	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			CARRY FORWARD \$ TO 2023	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2023	COMPLETION TARGET	COMMENTS
	PRE-ENGINEERING (072)												
1	37211 Various Bldgs.- Study, Investigate, Design, Engineer	37211	25,589	25,589	0	0	0	0	25,589	0	25,589	30-Nov-24	Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
2	37913 Street & Parking Lots Lighting Retrofit	37913	108,284	0	108,284	0	0	0	108,284	0	108,284	31-Mar-24	Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
3	37521 Transformers, Switchgears, Circuit Breakers & Feeders	37521	32,287	0	32,287	0	0	0	32,287	0	32,287	31-Mar-24	Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
4	37523 Upgrade Communication Infrastructure	37523	78,872	50,910	27,962	0	0	0	78,872	0	78,872	30-Sep-24	Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
5	37525 Emergency Generators Upgrades at Various Buildings	37525	806,080	9,080	797,000	0	0	0	806,080	0	806,080	31-Dec-24	Project complete for Mid-Arch and Horse Palace emergency generators.
	ENERCARE CENTRE (076)												
6	37638 Elevators Retrofit	37638	43,454	0	43,454	0	0	0	43,454	0	43,454	31-May-24	Project complete for elevator #1 at Enercare Centre and elevator #7 at Beanfield Centre.
	COLISEUM COMPLEX (077)												
7	37743 Roof Replacement (Industry Bldg.) in Phases	37743	40,000	40,000	0	0	0	0	40,000	0	40,000	31-May-24	Project complete.
	COLISEUM COMPLEX (077)												
8	37747 Electrical Buss Duct Replacement in Phases	37747	9,899	0	9,899	0	0	0	9,899	0	9,899	31-May-24	Project complete.
	COLISEUM COMPLEX (077)												
9	37748 Electrical Lighting System (LED) in Phases	37748	7,946	3,946	4,000	0	0	0	7,946	0	7,946	31-May-24	Project complete.
	QUEEN ELIZABETH BUILDING (073)												
10	37750 Lighting System Replacement to LED	37350	6,774	1,505	5,269	0	0	0	6,774	0	6,774	31-Mar-24	Project complete for Lighting Retrofit at Various Buildings.
	OTHER BUILDINGS (074)												
11	37451 Grounds Security Surveillance System/ Card Access/ CCTV	37451	69,945	0	69,945	0	0	0	69,945	0	69,945	30-Jun-24	Project complete for substations card access.
	BETTER LIVING CENTRE (083)												
12	38368 West Steel Roll up Door Upgrade	38368	19,899	0	19,899	0	0	0	19,899	0	19,899	31-Mar-24	Project complete.
	FOOD BUILDING (081)												

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF December 31, 2024

TABLE 1 - 2024 NET CAPITAL WORKS PROGRAM PROJECTS

Date: April 2, 2025

NO.	2024 PROJECTS	PROJECT NO. (ENDING WITH)	1	2	3	4	5	6	7	8	9	10	11
			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2024	COMPLETION TARGET	COMMENTS
13	38172 Replace Boilers, Hot Water Tanks & Water Distribution & Sanitary Systems	38172	34,823	0	34,823	0	0	0	34,823	0	34,823	30-Sep-24	Project complete for sprinklers replacement at Food Building.
	FOOD BUILDING (081)												
14	38173 Roof Replacement	38173	58,616	58,616	0	0	0	0	58,616	0	58,616	30-Jun-24	Project complete.
	SPECIAL PROJECTS (094)												
15	39474 Centennial Square Revitalization (Indigenous Feature Wall)	39474	896,908	14,550	881,874	0	0	484	896,908	0	896,908	31-Dec-24	Project complete. Council approved in-year budget adjustment of \$2,135,471.65 to be reallocated from item #19 in Table 1 and item #17 in Table 2 to supplement 39474 Centennial Square Indigenous Feature Wall project in 2024.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
16	39675 Phase 2 -Consolidate Substations & Upgrade Code (2023)	39675	916,295	115,050	801,245	0	0	0	916,295	0	916,295	30-Sep-24	Project complete for relocation of Dufferin Substation to Tri-Service Substation.
	PARKS, PARKING LOTS, & ROADS (079)												
17	27952 Soil Remediation at Lot 851 (2024) (In-Year Adj. transferred to 39474 Centennial Square Indigenous Feature Wall)	27952	635,472	0	635,472	0	0	0	635,472	0	635,472	30-Jun-24	Council approved in-year budget adjustment of \$635,471.65 project carry forward budget to supplement item #15 in Table 2 - 39474 Centennial Square Indigenous Feature Wall project in 2024.
Part 2 = Total 2023 Carry Forward			3,791,143	319,246	3,471,413	0	0	484	3,791,143	0	3,791,143		

Part 2 Variance: Committed vs. Budget

100%

100% Part 2 Variance: Actual vs. Budget

Parts (1+2) = Total 2024 Net Program + 2023 Carry Forward

23,871,143

1,187,677

20,265,458

26,474

827,885

9,037

22,316,532

1,554,611

21,476,130

Parts (1+2) Variance: Committed vs. Budget

93%

90% Parts (1+2) Variance: Actual vs. Budget

- Notes:
- Administration charges include printing, ads, permits and legal services etc.
 - Committed indicates a legal (contractual) obligation with third party and/or commitment.
 - Non-Committed indicates approved budgeted funds remaining, which are not contracted or committed as yet.