EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Subprojects (In Priority Order) SUMMARY	APPROVED 2025	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
		2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS														
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)														
I. No Activity in 2026 (Phase 2 High Voltage)	625						-						-	-
II. With Activity in 2026 or Beyond (High Voltage)	3,550	2,000	2,000	-			4,000						-	4,000
Sub-Total - Prior Year Approved (A)	4,175	2,000	2,000	-	-	-	4,000	-	-	-	-	-	-	4,000
B. NEW PROJECTS (STATUS: IV, V OR VI)							-						-	-
1. Pre-Engineering Program	175	175	175	175	175	175	875	175	200	200	200	175	950	1,825
2. Parks, Parking Lots and Roads	4,050	6,450	4,850	4,750	4,150	4,150	24,350	2,100	2,000	3,100	2,100	2,000	11,300	35,650
3. M/E & Communication Infrastructures	1,750	2,450	2,150	2,450	2,350	2,050	11,450	850	850	850	850	1,500	4,900	16,350
4. Enercare Centre	8,750	2,850	4,500	4,635	4,565	4,200	20,750	6,605	5,915	5,780	5,840	13,420	37,560	58,310
5. Coliseum Complex	1,000	850	2,125	2,175	2,590	2,400	10,140	1,500	1,605	1,900	1,350	4,225	10,580	20,720
6. Queen Elizabeth Building	600	200	400	450	650	500	2,200	300	200	200	-	-	700	2,900
7. Other Buildings	900	1,300	1,500	1,650	2,250	2,300	9,000	350	635	350	3,050	1,350	5,735	14,735
8. Automotive Building	1,300	1,850	1,800	1,825	1,715	1,800	8,990	2,010	1,950	2,000	1,700	2,650	10,310	19,300
9. Better Living Centre	50	50	-	375	600	1,000	2,025	650	-	-	-	850	1,500	3,525
10. General Services Building	450	450	350	350	350	400	1,900	475	350	-	-	1,200	2,025	3,925
11. Horse Palace	200	1,400	1,350	550	400	450	4,150	500	500	700	-	-	1,700	5,850
12. Food Building	231	100	820	870	900	900	3,590	1,000	700	500	650	450	3,300	6,890
13. Press Building	500	900	100	100	200	100	1,400	100	200	150	400	-	850	2,250
14. Special Projects	-	1,500	300	-	-	-	1,800	-	-	-	-	-	-	1,800
15. Electrical Underground High Voltage Utilities	-	-	-	2,000	1,750	2,000	5,750	2,000	1,300	-	-	1,000	4,300	10,050
Sub-Total - New Projects Exhibition Place [B]	19,956	20,525	20,420	22,355	22,645	22,425	108,370	18,615	16,405	15,730	16,140	28,820	95,710	204,080
Total New and Carry-forward Projects [C] = [A] + [B]	24,131	22,525	22,420	22,355	22,645	22,425	112,370	18,615	16,405	15,730	16,140	28,820	95,710	208,080
C. 3RD PARTY PROJECTS ON EXHIBITION PLACE GROUNDS MANAGED BY CITY														
16. FIFA 2026	85,688	45,819	-	-	-	-	45,819	-	-	-	-	-	-	45,819
Sub-Total - Non-Exhibition Place Managed Projects [D]	85,688	45,819	-	-	-	-	45,819	-	-	-	-	-	-	45,819

EXHIBITION PLACE
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TOTAL - NET CAPITAL PROGRAM [E] = [C + D]	109,819	68,344	22,420	22,355	22,645	22,425	158,189	18,615	16,405	15,730	16,140	28,820	95,710	253,899
D. PROJECTS NOT FUNDED BY DEBT														
D1. Food Building (*12.) Recoveries from CNEA (for A & B)	(116)	(50)	(410)	(435)	(450)	(450)	(1,795)	(500)	(350)	(250)	(325)	(225)	(1,650)	(3,445)
D2. Food Building (*12.) Capital Improvement Reserve Fund XR1028	(1)	-					-						-	-
D3. FIFA 2026 (*16) - Federal Contribution/Funds	(44,768)	(16,732)					(16,732)						-	(16,732)
D4. FIFA 2026 (*16) - City Reserve Funds	(25,920)	(21,087)					(21,087)						-	(21,087)
D5. FIFA 2026 (*16) - Third Party Contributions MLSE	(15,000)	(8,000)	-	-	-	-	(8,000)						-	(8,000)
							-						-	-
Sub-Total - Projects Not Funded By Debt [F]	(85,805)	(45,869)	(410)	(435)	(450)	(450)	(47,614)	(500)	(350)	(250)	(325)	(225)	(1,650)	(49,264)
CITY DEBT FUNDED - TOTAL NET CAPITAL PROGRAM [G] = [E] + [F]	24,014	22,475	22,010	21,920	22,195	21,975	110,575	18,115	16,055	15,480	15,815	28,595	94,060	204,635
E. CAPITAL CONSTRAINTS (See Constraints Summary)	-						-						-	-
*2. Parks, Lots, Roads - Festival Plaza Development - Lot 852	-	-	500	1,000	2,000	7,400	10,900	7,500	10,000	10,000	7,500	9,000	44,000	54,900
*4. Enercare Centre - Roof Sectional Replacement over Exhibit Halls		-	-	-	-	-	-	-	-	-	-	-	-	-
*7. Other Buildings - Industry Building Renovation	-	-	-	-	-	25,000	25,000	50,000	-	-	-	-	50,000	75,000
*14. Wastewater Renewable Energy Project	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL - OTHER PROJECTS [H]	-	-	500	1,000	2,000	32,400	35,900	57,500	10,000	10,000	7,500	9,000	94,000	129,900
TOTAL SUBMISSION [I] = [E] + [H]	109,819	68,344	22,920	23,355	24,645	54,825	194,089	76,115	26,405	25,730	23,640	37,820	189,710	383,799
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		85,675	92,240	97,660	101,215	99,485	85,675	93,235	93,720	92,165	100,785	114,790	93,235	85,675
Annual Building Assessment SOGR Requirements in Current Submission -Need (N)	Add	27,440	27,390	25,560	19,765	15,525	115,680	18,750	14,400	22,800	27,195	27,295	110,440	226,120
Annual SOGR Backlog Addressed in Current Submission - A+B (S)	Subtract	20,875	21,970	22,005	21,495	21,775	108,120	18,265	15,955	14,180	13,190	27,670	89,260	197,380
Net Accumulated SOGR Backlog After This Submission - Period End (E)	85,675	92,240	97,660	101,215	99,485	93,235	93,235	93,720	92,165	100,785	114,790	114,415	114,415	114,415

EXHIBITION PLACE
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SOGR BACKLOG BY ASSET TYPE	SHEET REF.	2025 Ending Balance	IMMEDIATE FIVE YEARS - ENDING BALANCE						DISTANT FIVE YEARS - ENDING BALANCE						PERIOD END BALANCE (2026-2035)
			2026	2027	2028	2029	2030	Period End (2026-2030)	2031	2032	2033	2034	2035	Period End (2031-2035)	
			DOLLARS IN THOUSANDS												
EXHIBITION PLACE MANAGED BUILDINGS															
1. ENERCARE CENTRE	4	17,280	19,030	20,855	23,690	23,935	23,960	23,960	25,705	27,540	30,760	38,340	38,340	38,340	38,340
2. AUTOMOTIVE BUILDING	8	3,450	3,815	3,315	2,390	3,835	4,935	4,935	6,375	5,225	6,225	7,175	7,175	7,175	7,175
3. COLISEUM COMPLEX	5	12,180	15,885	15,300	15,525	15,235	13,935	13,935	13,335	12,630	12,230	15,105	15,105	15,105	15,105
4. HORSE PALACE	11	8,275	6,875	5,760	6,460	6,760	6,310	6,310	5,810	6,010	6,010	6,010	6,010	6,010	6,010
5. QUEEN ELIZABETH BUILDING	6	5,905	6,505	6,305	6,655	6,405	6,105	6,105	6,005	6,005	6,005	6,005	6,005	6,005	6,005
6. BETTER LIVING CENTRE	9	5,055	5,275	6,260	6,320	6,040	5,040	5,040	4,390	4,390	4,890	5,740	5,740	5,740	5,740
7. GENERAL SERVICES BUILDING	10	3,325	3,075	3,275	4,050	4,150	4,050	4,050	3,725	3,525	4,225	5,275	5,125	5,125	5,125
8. OTHER BUILDINGS	7	2,910	4,260	4,510	4,610	5,310	3,760	3,760	3,660	3,275	3,625	3,525	3,525	3,525	3,525
Subtotal - Exhibition Place Managed Buildings (A)		58,380	64,720	65,580	69,700	71,670	68,095	68,095	69,005	68,600	73,970	87,175	87,025	87,025	87,025
EXHIBITION PLACE OTHER PROPERTIES															
9. M/E & COMMUNICATION INFRASTRACTURE	3	6,000	4,350	3,000	1,200	(400)	(1,600)	(1,600)	(1,600)	(1,600)	(950)	(300)	(300)	(300)	(300)
10. PARKS, PARKING LOTS, ROADS	2	16,825	15,125	17,900	19,000	18,450	18,750	18,750	20,100	20,650	23,000	23,350	23,100	23,100	23,100
11. ELECTRICAL UNDERGROUND HIGH VOLTAGE UTILITIES	15	-	3,925	7,810	8,560	6,810	4,810	4,810	2,810	1,510	1,510	1,510	1,510	1,510	1,510
12. SPECIAL PROJECTS	14	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13. PRE-ENGINEERING	1	200	200	200	200	200	225	225	250	250	250	250	275	275	275
Subtotal - Exhibition Place Other Properties (B)		23,025	23,600	28,910	28,960	25,060	22,185	22,185	21,560	20,810	23,810	24,810	24,585	24,585	24,585
EXHIBITION PLACE TENANTED BUILDINGS															
14. FOOD BUILDING	12	3,920	3,820	3,000	2,230	2,630	2,930	2,930	2,830	2,630	2,630	2,430	2,430	2,430	2,430
15. PRESS BUILDING	13	350	100	170	325	125	25	25	325	125	375	375	375	375	375
Subtotal - Exhibition Place Tenanted Buildings (C)		4,270	3,920	3,170	2,555	2,755	2,955	2,955	3,155	2,755	3,005	2,805	2,805	2,805	2,805
TOTAL - SOGR BACKLOG BY ASSET TYPE (A + B + C)		85,675	92,240	97,660	101,215	99,485	93,235	93,235	93,720	92,165	100,785	114,790	114,415	114,415	114,415

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		85,675	92,240	97,660	101,215	99,485	85,675	93,235	93,720	92,165	100,785	114,790	93,235	85,675
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	27,440	27,390	25,560	19,765	15,525	115,680	18,750	14,400	22,800	27,195	27,295	110,440	226,120
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	20,875	21,970	22,005	21,495	21,775	108,120	18,265	15,955	14,180	13,190	27,670	89,260	197,380
Net Accumulated SOGR Backlog After This Submission - Period End (E)		92,240	97,660	101,215	99,485	93,235	93,235	93,720	92,165	100,785	114,790	114,415	114,415	114,415
	85,675													

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CONSTRAINTS - CAPITAL SOGR BY ASSET TYPE	SHEET REF.	2025 Ending Balance	IMMEDIATE FIVE YEARS - ENDING BALANCE						DISTANT FIVE YEARS - ENDING BALANCE						PERIOD END BALANCE (2026-2035)
			2026	2027	2028	2029	2030	Period End (2026-2030)	2031	2032	2033	2034	2035	Period End (2031-2035)	
DOLLARS IN THOUSANDS															
EXHIBITION PLACE MANAGED BUILDINGS															
1. ENERCARE CENTRE	4	-		-	-	-	-	-	-	-	-	-	-	-	-
2. AUTOMOTIVE BUILDING	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3. COLISEUM COMPLEX	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4. HORSE PALACE	11	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5. QUEEN ELIZABETH BUILDING	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6. BETTER LIVING CENTRE	9	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7. GENERAL SERVICES BUILDING	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8. OTHER BUILDINGS	7	-	-	-	-	-	25,000	25,000	50,000	-	-	-	-	50,000	75,000
Subtotal - Exhibition Place Managed Buildings (A)		-	-	-	-	-	25,000	25,000	50,000	-	-	-	-	50,000	75,000
EXHIBITION PLACE OTHER PROPERTIES															
9. M/E & COMMUNICATION INFRASTRACTURE	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10. PARKS, PARKING LOTS, ROADS	2	-	-	500	1,000	2,000	7,400	10,900	7,500	10,000	10,000	7,500	9,000	44,000	54,900
11. ELECTRICAL UNDERGROUND HIGH VOLTAGE UTILITIES	15	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12. SPECIAL PROJECTS	14	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13. PRE-ENGINEERING	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Other Properties (B)		-	-	500	1,000	2,000	7,400	10,900	7,500	10,000	10,000	7,500	9,000	44,000	54,900
EXHIBITION PLACE TENANTED BUILDINGS															
14. FOOD BUILDING	12	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15. PRESS BUILDING	13	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal - Exhibition Place Tenanted Buildings (C)		-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL - SOGR BACKLOG BY ASSET TYPE (A + B + C)		-	-	500	1,000	2,000	32,400	35,900	57,500	10,000	10,000	7,500	9,000	94,000	129,900

			2026	2027	2028	2029	2030	Period End (2026-2030)	2031	2032	2033	2034	2035	Period End (2031-2035)	Period End Balance (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			85,675	92,240	97,660	101,215	99,485	85,675	93,235	93,720	92,165	100,785	114,790	93,235	85,675
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	27,440	27,390	25,560	19,765	15,525	115,680	18,750	14,400	22,800	27,195	27,295	110,440	226,120
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	20,875	21,970	22,005	21,495	21,775	108,120	18,265	15,955	14,180	13,190	27,670	89,260	197,380
Net Accumulated SOGR Backlog After This Submission-Period End (E)			92,240	97,660	101,215	99,485	93,235	93,235	93,720	92,165	100,785	114,790	114,415	114,415	114,415
		85,675													

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 1. PRE-ENGINEERING EXH00001	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 - 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Study, Investigate, Design, Engineer, & Check Various Buildings & Projects	V	175	3	175	175	175	175	175	875	175	200	200	200	175	950	1,825
									-						-	-
Sub-Total (B)		175		175	175	175	175	175	875	175	200	200	200	175	950	1,825
TOTAL (A+B)		175		175	175	175	175	175	875	175	200	200	200	175	950	1,825
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		175		175	175	175	175	175	875	175	200	200	200	175	950	1,825

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvement 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

			2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			200	200	200	200	200	200	225	250	250	250	250	225	200
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	175	175	175	175	200	900	200	200	200	200	200	1,000	1,900
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	175	175	175	175	175	875	175	200	200	200	175	950	1,825
Net Accumulated SOGR Backlog After This Submission-Period End (E)	200	Balance	200	200	200	200	225	225	250	250	250	250	275	275	275

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Projects/Sub-Projects (In Priority Order) 2. PARKS, PARKING LOTS, ROADS EXH260	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																
1. Sidewalks, Pathways Roads & Lots - AODA									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Festival Plaza Development	VI		4						-		100	1,400			1,500	1,500
2. Sidewalks, Pathways Roads & Lots	IV		3	4,500	3,000	3,000	3,000		13,500						-	13,500
3. Sidewalks, Pathways Roads & Lots - AODA	V	2,500	3	50	50	50	50	3,000	3,200	1,000	1,000	1,000	1,000	1,000	5,000	8,200
4. Street & Parking Lots Lighting Retrofit	V	500	3	500	500	300	300	300	1,900	200	200	200	200	200	1,000	2,900
5. Upgrade of Landscaping South of Enercare Centre	V	200	3	150	100	200	200	200	850	200					200	1,050
6. Fountains Retrofit, Various Locations	V		3	500	200	200	200	150	1,250	100	100	100	100	100	500	1,750
7. West Bailey Bridge Investigation & Retrofit	VI		3			100			100				100		100	200
8. Parking Technology (LRP) Upgrade	V	150	3	500	750	200	200	200	1,850	200	200	200	500	500	1,600	3,450
9. New Bus Shelter by Press Building	VI		4						-						-	-
10. Build Curb stop Replacement	V	50	3	50	50	50	50	50	250	50	50	50	50	50	250	500
11. New Pedestrian Features	V	150	4	150	150	150	150	150	750	150	150	150	150	150	750	1,500
12. New Fences/Railings Across the Grounds	VI		4			200			200	200	200				400	600
13. Replace Existing Bollards & Install New as Required	V	150	3			100		100	200						-	200
14. Storm Catch Basin Covers Replacement Grounds wide	V	200	3	50	50	200			300						-	300
15. Festival Plaza Development	V	150	4						-						-	-
									-						-	-
Sub-Total (B)		4,050		6,450	4,850	4,750	4,150	4,150	24,350	2,100	2,000	3,100	2,100	2,000	11,300	35,650
TOTAL (A+B)		4,050		6,450	4,850	4,750	4,150	4,150	24,350	2,100	2,000	3,100	2,100	2,000	11,300	35,650

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Festival Plaza Development	VII		4		500	1,000	2,000	2,000	5,500	1,500	5,000	5,000	2,000	2,000	15,500	21,000
2. Festival Plaza Development - South of Lot 2	VII		4					5,000	5,000	5,000	5,000	5,000	5,000	5,000	25,000	30,000
3. New Brunswick Way Improvement/Road Widening	VII		4						-	-	-	-	500		500	500
4. Festival Plaza Development- Exterior New Washroom - East (in Phases)	VII		4					400	400	1,000					1,000	1,400
5. Parks Lots Roads SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	2,000	2,000	2,000

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Sub-Total (C)		-		-	500	1,000	2,000	7,400	10,900	7,500	10,000	10,000	7,500	9,000	44,000	54,900
TOTAL (A+B+C)		4,050		6,450	5,350	5,750	6,150	11,550	35,250	9,600	12,000	13,100	9,600	11,000	55,300	90,550

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			16,825	15,125	17,900	19,000	18,450	16,825	18,750	20,100	20,650	23,000	23,350	18,750	16,825
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	4,600	7,475	5,500	3,450	4,300	25,325	3,100	2,100	3,900	2,300	1,600	13,000	38,325
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	6,300	4,700	4,400	4,000	4,000	23,400	1,750	1,550	1,550	1,950	1,850	8,650	32,050
Net Accumulated SOGR Backlog After This Submission-Period End (E)	16,825	Balance	15,125	17,900	19,000	18,450	18,750	18,750	20,100	20,650	23,000	23,350	23,100	23,100	23,100

EP19.3 - Appendix 'A'
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EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 3. M/E & Communication Infrastructures EXH350	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)																
1. Emergency Generators Upgrades at various buildings	II	2,550	3						-						-	-
									-						-	-
Sub-Total (A)		2,550		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Building Automation System	V	300	3	300	200	500	500	200	1,700	100	100	100	100	100	500	2,200
2. Transformers, Switchgears and Circuit Breakers (61 Sets in 38 Locations) Replacement in all Substations	V	100	3	100	100	100	100	100	500	100	100	100	100	100	500	1,000
3. Replace Fiber Optic Cable Grounds Wide	V	300	3	200	200	200	200	200	1,000	100	100	100	100	100	500	1,500
4. Upgrade communication infrastructure	V	500	3	1,500	300	300	300	300	2,700	300	300	300	300	950	2,150	4,850
5. Fluorescent Light Fixtures - Various	V	200	3	100	100	100	100	100	500	100	100	100	100	100	500	1,000
6. Replacement of UPS (Uninterrupted Power Supply) Modules	V	200	3	100	100	100			300							300
7. GS Upgrade of Infrastructure Cabling/Integration with Security Control Room	V	150	3	150	150	150	150	150	750	150	150	150	150	150	750	1,500
8. Emergency Generators Upgrades at various buildings	V		3		1,000	1,000	1,000	1,000	4,000						-	4,000
									-						-	-
Sub-Total (B)		1,750		2,450	2,150	2,450	2,350	2,050	11,450	850	850	850	850	1,500	4,900	16,350
TOTAL (A+B)		4,300		2,450	2,150	2,450	2,350	2,050	11,450	850	850	850	850	1,500	4,900	16,350
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. M/E & Communication Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		4,300		2,450	2,150	2,450	2,350	2,050	11,450	850	850	850	850	1,500	4,900	16,350

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

		2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		6,000	4,350	3,000	1,200	- 400	6,000	- 1,600	- 1,600	- 1,600	- 950	- 300	- 1,600	6,000
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	800	800	650	750	850	3,850	850	850	1,500	1,500	1,500	6,200	10,050
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	2,450	2,150	2,450	2,350	2,050	11,450	850	850	850	850	1,500	4,900	16,350

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Net Accumulated SOGR Backlog After This Submission-Period End (E)	6,000	Balance	4,350	3,000	1,200	- 400	- 1,600	- 1,600	- 1,600	- 1,600	- 950	- 300	- 300	- 300	- 300

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
D O L L A R S I N T H O U S A N D S																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Sectional Floor Resurfacing in Swing Space & Halls	VI		3			365	365	365	1,095	365					365	1,460
b. Replace Parking Garage Traffic Topping	VI		3						-	1,800	1,000		500	2,000	5,300	5,300
2. Building Envelope									-						-	-
a. Retrofit Various Loading Dock Ramps & Platforms	VI	200	3		200	300	200		700	200					200	900
b. Retrofit Tunnel Water Infiltration	VI		3						-					175	175	175
c. Roof Sectional Replacement Over Exhibit Halls	I	7,000	3						-						-	-
d. Retrofit Overhead Doors	V	200	3	200	200	200	200		800	200	100			700	1,000	1,800
e. Replace Windows in South-East Façade with Triple Glazing	VI		3					1,500	1,500						-	1,500
f. Replace East Curtain Wall Façade with Triple Glazing	VI		3						-	500	850	850			2,200	2,200
g. Replace South-West Curtain Wall at Galleria with Triple Glazing	VI		3						-			100	2,000		2,100	2,100
h. Replace Windows and Doors	VI		3						-					440	440	440
i. Retrofit loading dock ramps, canopies and bumpers	VI		3						-						-	-
j. Upgrade Parking Traffic Topping			3						-						-	-
k. Roof Sectional Replacement over Heritage Court			3						-						-	-
l. Roof Sectional Replacement over Galleria & South End	VI		3						-		100	550	550		1,200	1,200
m. Replacement of Standing Seam & Snow Control	VI		3		100		500		600						-	600
n. Replacement of Built-up Roof - Mechanical Room, North & East Concourse Area	V		3						-					1,000	1,000	1,000
3. Interior Walls, Ceilings & Finishes									-						-	-
a. New Movable Huffcore Wall at Swing Space			4						-						-	-
b. Retrofit Salons	V	250	3	1,700	1,500	1,000			4,200						-	4,200
c. Replace Sections of Terrazzo Floors in Galleria	VI		3						-					250	250	250
d. Huffcore Partitions Replacement & Retrofits (in phases)	V	300	3		900	500	500		1,900	1,000				1,650	2,650	4,550
e. Acoustic Wall Replacement in Meeting Rooms	VI		3		200	200	200		600						-	600

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

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Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
4. HVAC & Plumbing									-						-	-
a. Replace & Retrofit Chillers	VI		3						-			350	1,000		1,350	1,350
b. Retrofit Cooling Towers	VI		3	-					-	740					740	740
c. Air Curtain System Retrofit in Loading Docks	VI		3		200				200						-	200
d. Replace Exhaust Fans in various areas	VI		3						-					250	250	250
e. Replace Garage Air Make Up Units	VI		3		100			500	600	1,000	1,000	750	700	500	3,950	4,550
f. Miscellaneous Fan Replacement	VI		3						-						-	-
g. Replace Humidifier, Heaters & AC Units	VI		3						-					495	495	495
h. Replace AHU - Hall 'A', in Phases	VI		3				500		500			590		500	1,090	1,590
i. Replace AHU - Hall 'B', in Phases	VI		3						-	250	250	500	500		1,500	1,500
j. Replace AHU - Hall 'C', in Phases	VI		3						-					825	825	825
k. Replace AHU - Hall 'D', in Phases	VI		3						-					825	825	825
l. Replace AHU - Heritage Court, in Phases	VI		3			300	300	300	900						-	900
m. Replace AHU - Swing Space/Loading Dock/ Salons/Kitchen/Office, in Phases	VI		3			350		300	650						-	650
n. Replace AHU - Galleria/Tunnel, in Phases	VI		3						-				390	700	1,090	1,090
o. Pumps & Heat Exchangers - Salons/Offices/Galleria/Swing Space	VI		3						-					360	360	360
p. Replace Boilers, in Phases	VI		3			220	440		660						-	660
q. Replace Plumbing Fixtures in Washrooms	VI		3				360	385	745					400	400	1,145
r. Replace Water Fountains	V		3						-					100	100	100
s. Elevators Retrofit	V		3						-		250	300			550	550
t. Escalators Replacement	VI		3						-	150	1,800	350			2,300	2,300
u. Piping	VI		3						-					100	100	100
v. VFD for AHUs at 3rd Floor	VI		3						-					360	360	360
w. Offices HVAC & Control Upgrade	IV		3						-						-	-
x. Pneumatic Valves to Direct Digital Controls Modernization	V	300	3	300	300	300	500		1,400					400	400	1,800
5. Electrical			3						-						-	-
a. LED Lighting and Conservation/Demand Management -offices, Galleria, common areas, EXIT signs	V	100	3	200	200	200		200	800		200				200	1,000
b. Floor Ports Rebuilding	V	200	3	200	300	300			800				200	390	590	1,390
c. Transformers and Generators Retrofit & Overhaul -Emergency	V	100	3	100	100			150	350					750	750	1,100
d. Lighting Retrofit in Garage & Loading Docks	VI		3		100	300	250		650						-	650

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EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 4. ENERCARE CENTRE EXH000525 (1997 - 643,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
D O L L A R S I N T H O U S A N D S																
e. 13.8 KV Main Service & Distribution Retrofit, in Phases	VI		3					500	500			500			500	1,000
f. 13.8 KV Substations Retrofit & Emergency Distribution in Phases	VI		3						-	150	365	690			1,205	1,205
g. Fire Device Replacement	V	100	3	150	100	100	250		600	250		250		250	750	1,350
Sub-Total (B)		8,750		2,850	4,500	4,635	4,565	4,200	20,750	6,605	5,915	5,780	5,840	13,420	37,560	58,310
TOTAL (A+B)		8,750		2,850	4,500	4,635	4,565	4,200	20,750	6,605	5,915	5,780	5,840	13,420	37,560	58,310

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
1. Roof Sectional Replacement Over Exhibit Halls (Constraint)	VII		3	-			-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		8,750		2,850	4,500	4,635	4,565	4,200	20,750	6,605	5,915	5,780	5,840	13,420	37,560	58,310

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

			2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			17,280	19,030	20,855	23,690	23,935	17,280	23,960	25,705	27,540	30,760	38,340	23,960	17,280
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	4,600	6,325	7,470	4,810	4,225	27,430	8,350	7,750	9,000	13,420	13,420	51,940	79,370
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	2,850	4,500	4,635	4,565	4,200	20,750	6,605	5,915	5,780	5,840	13,420	37,560	58,310
Net Accumulated SOGR Backlog After This Submission-Period End (E)	17,280	Balance	19,030	20,855	23,690	23,935	23,960	23,960	25,705	27,540	30,760	38,340	38,340	38,340	38,340

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 5. COLISEUM COMPLEX EXH00007 (1922 - Historically Designated - 559,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
D O L L A R S I N T H O U S A N D S																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. North Extension									-						-	-
a. Masonry Restoration	VI		3		200	200			400						-	400
b. Drywall, Ceiling and Flooring Renovation	VI		3						-		405				405	405
c. Sidewalk and Paving Upgrades	IV		3						-						-	-
d. Replace Roof Deck Structure	VI		3		170				170						-	170
2. Industry Building									-						-	-
a. Sanitation Area Restoration	VI		3						-		100				100	100
b. Loading Dock Doors Restoration	IV		3						-						-	-
c. Concrete Slab Replacement in Phases	VI		3						-	100					100	100
d. Masonry Restoration	V	200	3	200	200			200	600						-	600
e. Sidewalk and Paving Upgrades	V	500	3	200	200	200		200	800						-	800
f. Clerestory Windows Replacement	VI		3				640	400	1,040	300					300	1,340
g. Interior Lead Capsulation	VI		3						-			750			750	750
3. Mid-Arch									-						-	-
a. Interior Flooring Replacement	VI		3			265			265						-	265
b. Masonry Restoration	V	100	3	100	155				255						-	255
c. Flag Pole Installation	IV		4						-						-	-
4. East Annex									-						-	-
a. Demolition of Restaurant and Kitchen	VI		3						-				235	500	735	735
b. Floor Finishes Replacement (2nd Floor)- east &west Annex	VI		3				450	450	900						-	900
c. Renewal of Ceiling , Walls and Columns	VI		3						-					325	325	325
5. Common Mechanical System									-						-	-
a. Exhaust Fans, Heaters, AHU and RTU Replacement in Phases	VI		3		200	300	300	300	1,100	300	500	500	500	1,000	2,800	3,900
b. Steam and Condensate Piping Systems Retrofit in Phases (Hot Water Conversion)	V		3	150	1,000	640	500		2,290			450	450	140	1,040	3,330
c. Elevator Modernization (Mid-Arch, East and West Annex)	V		3					250	250						-	250
d. Miscellaneous HVAC Equipment	VI		3					400	400						-	400
6. Common Electrical System									-						-	-
a. Replace 4160 Volt Distribution in Phases	VI		3						-				165	660	825	825
b. Electrical Buss Duct Replacement in Phases	VI		3				200	200	400	800	600			700	2,100	2,500

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 5. COLISEUM COMPLEX EXH00007 (1922 - Historically Designated - 559,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
c. Electrical Emergency Power Generator	VI								-						-	-
d. Emergency Electrical Distribution	VI		3			570	500		1,070					700	700	1,770
e. Electrical Lighting System (LED) in Phases including EXIT signs	V	200	3	200					200			200		200	400	600
Sub-Total (B)		1,000		850	2,125	2,175	2,590	2,400	10,140	1,500	1,605	1,900	1,350	4,225	10,580	20,720
TOTAL (A+B)		1,000		850	2,125	2,175	2,590	2,400	10,140	1,500	1,605	1,900	1,350	4,225	10,580	20,720

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Industry Building Renovation	VII		4					-	-	-					-	-
2. Coliseum Complex Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		1,000		850	2,125	2,175	2,590	2,400	10,140	1,500	1,605	1,900	1,350	4,225	10,580	20,720

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

			2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			12,180	15,885	15,300	15,525	15,235	12,180	13,935	13,335	12,630	12,230	15,105	13,935	12,180
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	4,555	1,540	2,400	2,300	1,100	11,895	900	900	1,500	4,225	4,225	11,750	23,645
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	850	2,125	2,175	2,590	2,400	10,140	1,500	1,605	1,900	1,350	4,225	10,580	20,720
Net Accumulated SOGR Backlog After This Submission -Period End (E)	12,180	Balance	15,885	15,300	15,525	15,235	13,935	13,935	13,335	12,630	12,230	15,105	15,105	15,105	15,105

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 6. QUEEN ELIZABETH BUILDING EXH290 (1956 - Historically Listed - 175,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural Restoration									-						-	-
									-						-	-
2. Building Envelope									-						-	-
a. Replace Roof at Theatre			3						-						-	-
b. Replace Exterior Sealant, Masonry & Concrete Retrofit	VI		3					300	300						-	300
									-						-	-
3. Interior Walls, Ceilings & Finishes									-						-	-
									-						-	-
4. HVAC & Plumbing									-						-	-
a. Replace Rooftop Heating & Cooling Units for Exhibit Hall	V	100	3	200	400		200		800						-	800
b. Replace AHU in Mechanical Room	VI	500	3			450	400		850	100					100	950
c. Elevator Retrofit	VI		3						-	200	200	200			600	600
									-						-	-
5. Electrical									-						-	-
a. Substation Retrofit	VI		3					200	200						-	200
b. Lighting System Replacement to LED	VI		3				50		50						-	50
Sub-Total (B)		600		200	400	450	650	500	2,200	300	200	200	-	-	700	2,900
TOTAL (A+B)		600		200	400	450	650	500	2,200	300	200	200	-	-	700	2,900
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Queen Elizabeth Building Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		600		200	400	450	650	500	2,200	300	200	200	-	-	700	2,900

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning		(O)		5,905	6,505	6,305	6,655	6,405	5,905	6,105	6,005	6,005	6,005	6,005	6,105	5,905
Annual Building Assessment SOGR Requirements in Current Submission	(N)		Add	800	200	800	400	200	2,400	200	200	200	0	0	600	3,000

Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	200	400	450	650	500	2,200	300	200	200	-	-	700	2,900
Net Accumulated SOGR Backlog After This Submission-Period End (E)	5,905	Balance	6,505	6,305	6,655	6,405	6,105	6,105	6,005	6,005	6,005	6,005	6,005	6,005	6,005

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 7. OTHER BUILDINGS EXH360	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS 2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	DISTANT FIVE YEARS 2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. Various Buildings & Grounds Wide Security Surveillance System/Card Access/CCTV									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Various Buildings & Grounds Wide Security Surveillance System/Card Access/CCTV Replacement	IV		3	1,250	1,200	1,200	1,200		4,850						-	4,850
2. Various Buildings & Grounds Wide Security Surveillance System/Card Access/CCTV	VI	300	3					1,500	1,500	200	200	200	200	200	1,000	2,500
3. Public Art & Monument Collection Restoration & Conservation	V	50	3	50	50	50	50	50	250	50	50	50	50	50	250	500
4. Clock Tower Retrofit	VI		3						-		385				385	385
5. Princes' Gates (1927 designated) - Masonry Repointing & Flashing, rehabilitation of flag poles	VI		3		50	400			450						-	450
6. Emergency Command Centre	V	500	3		200			200	400	100		100		100	300	700
7. Eyewash Station Permanent Installation	VI		1						-						-	-
8. Bandshell Dry drums replacement - Fire Life Safety	VI		3					50	50						-	50
9. Bandshell - Accessibility feature for the elevator door	V	50	3						-						-	-
10. Digital Video Wall	V		4				1,000	500	1,500				2,800	1,000	3,800	5,300
Sub-Total (B)		900		1,300	1,500	1,650	2,250	2,300	9,000	350	635	350	3,050	1,350	5,735	14,735
TOTAL (A+B)		900		1,300	1,500	1,650	2,250	2,300	9,000	350	635	350	3,050	1,350	5,735	14,735
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Industry building renovation	VII		4					25,000	25,000	50,000					50,000	75,000
2. Other Buildings Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	25,000	25,000	50,000	-	-	-	-	50,000	75,000
TOTAL (A+B+C)		900		1,300	1,500	1,650	2,250	27,300	34,000	50,350	635	350	3,050	1,350	55,735	89,735

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvement 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

Princes' Gates (Items #B.5 above) Only:

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EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			2,910	4,260	4,510	4,610	5,310	2,910	3,760	3,660	3,275	3,625	3,525	3,760	2,910
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	2,650	1,750	1,750	1,950	250	8,350	250	250	700	150	350	1,700	10,050
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	1,300	1,500	1,650	1,250	1,800	7,500	350	635	350	250	350	1,935	9,435
Net Accumulated SOGR Backlog After This Submission -Period End (E)	2,910	Balance	4,260	4,510	4,610	5,310	3,760	3,760	3,660	3,275	3,625	3,525	3,525	3,525	3,525

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

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Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 8. AUTOMOTIVE BUILDING EXH907207	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Exterior Cladding	VI		3		200				200		700	300			1,000	1,200
b. Loading Dock Rehabilitation	VI		3						-					300	300	300
2. Building Envelope									-						-	-
a. Masonry & Soffit Replacement	VI		3			250	100	100	450	200	200			300	700	1,150
b. Boiler Room Roof Rebuilding	VI		3			415	415		830						-	830
c. Roof localized Replacement	V	50	3						-			50		300	350	350
3. Interior Walls, Ceilings & Finishes									-						-	-
a. Huffcore Wall Replacement	V		3	750	500	500			1,750	300					300	2,050
b. Windows & Doors Replacement	VI		3						-	350					350	350
c. Interior Walls, Ceiling & Finishes	VI		3		200	210	500	500	1,410			500		700	1,200	2,610
4. HVAC & Plumbing									-						-	-
a. Elevators Retrofit	V	250	3					300	300					350	350	650
b. Boilers	VI		3						-				300		300	300
c. Domestic Water Heaters	VI		3					150	150						-	150
d. Evaporative Fluid Coders	VI		3						-				600		600	600
e. Air Handling Units	VI		3			50	400		450	380					380	830
f. Heat Recovery Ventilators	VI		3				200		200				400		400	600
g. Heat Pump Replacement	V	400	3	500	500				1,000		-	-	-		-	1,000
h. Circulating & Hot Water Pumps	VI		3						-	280					280	280
i. Exhaust Fans	VI		3						-	250					250	250
j. Make-up Air Units	VI		3						-	250					250	250
k. Outdoor Air Handling Units	VI		3						-		500	500			1,000	1,000
l. VAV Terminal Box Units	VI		3						-		450	450			900	900
m. Danfos VFD	IV		3						-						-	-
									-						-	-
5. Electrical									-						-	-
a. Lighting - Various	V	500	3	500		100		100	700		100	200	400	700	1,400	2,100

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 8. AUTOMOTIVE BUILDING EXH907207	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS 2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	DISTANT FIVE YEARS 2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
DOLLARS IN THOUSANDS																
b. Electrical Distribution System	VI		3		300			500	800						-	800
c. Fire Alarm System Upgrade	V	100	3	100	100	300	100	150	750						-	750
Sub-Total (B)		1,300		1,850	1,800	1,825	1,715	1,800	8,990	2,010	1,950	2,000	1,700	2,650	10,310	19,300
TOTAL (A+B)		1,300		1,850	1,800	1,825	1,715	1,800	8,990	2,010	1,950	2,000	1,700	2,650	10,310	19,300

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. AUTOMOTIVE BUILDING Misc. SOGR	VII								-						-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		1,300		1,850	1,800	1,825	1,715	1,800	8,990	2,010	1,950	2,000	1,700	2,650	10,310	19,300

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)				3,450	3,815	3,315	2,390	3,835	3,450	4,935	6,375	5,225	6,225	7,175	4,935	3,450
Annual Building Assessment SOGR Requirements in Current Submission (N)			Add	2,215	1,300	900	3,160	2,900	10,475	3,450	800	3,000	2,650	2,650	12,550	23,025
Annual SOGR Backlog Addressed in Current Submission (S)			Subtract	1,850	1,800	1,825	1,715	1,800	8,990	2,010	1,950	2,000	1,700	2,650	10,310	19,300
Net Accumulated SOGR Backlog After This Submission -Period End (E)		3,450	Balance	3,815	3,315	2,390	3,835	4,935	4,935	6,375	5,225	6,225	7,175	7,175	7,175	7,175

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 9. BETTER LIVING CENTRE EXH006 (1962 - Historically Listed - 213,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)				-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
									-						-	-
2. Building Envelope									-						-	-
a. Brickwork Glazing Refinishing	VI		3						-					550	550	550
b. Brick Replacement & Roof Tower Retrofit	VI		3				100	550	650						-	650
c. West Steel Roll up Door Upgrade	VI		3					100	100	450					450	550
3. Interior Walls, Ceilings & Finishes									-						-	-
									-						-	-
4. HVAC & Plumbing									-						-	-
a. Underfloor Heating	VI		3			275			275						-	275
b. Replace Interior Radiant Unit Heaters (Convert to RTUs)	VI		3			100	500	300	900	200					200	1,100
5. Electrical									-						-	-
a. Distribution Panels									-						-	-
b. Emergency Generator	VI		3						-					300	300	300
c. Fire Alarm System Replacement	V	50	3	50				50	100						-	100
Sub-Total (B)		50		50	-	375	600	1,000	2,025	650	-	-	-	850	1,500	3,525
TOTAL (A+B)		50		50	-	375	600	1,000	2,025	650	-	-	-	850	1,500	3,525
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Better Living Centre Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
2. Parking Infrastructure	VII		3													
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		50		50	-	375	600	1,000	2,025	650	-	-	-	850	1,500	3,525

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
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Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		5,055	5,275	6,260	6,320	6,040	5,055	5,040	4,390	4,390	4,890	5,740	5,040	5,055
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	270	985	435	320	0	2,010	0	0	500	850	850	2,200	4,210
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	50	-	375	600	1,000	2,025	650	-	-	-	850	1,500	3,525

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 10. GENERAL SERVICES BUILDING EXH907588 (1910/60 - Historically Listed - 51,460 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS 2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	DISTANT FIVE YEARS 2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Localized slab on grade replacement	VI		3			50		50	100						-	100
									-						-	-
2. Building Envelope									-						-	-
a. Roof Replacement - Various	V		3	50				150	200	350				750	1,100	1,300
b. Localized Masonry Cladding & West Elevation Windows Replacement	VI	50	3		300	150			450						-	450
c. Metal Drip Edges at Stone Window Sills Removal	VI		3			50			50						-	50
d. Replacement of 2nd Floor IGUs	VI		3						-	75					75	75
									-						-	-
3. Interior Walls, Ceilings & Finishes									-						-	-
a. Interior Walls, Ceiling & Finishes Retrofit	IV		3						-						-	-
									-						-	-
4. Mechanical, HVAC & Plumbing									-						-	-
a. Plumbing & HVAC Equipment Replacement	V	350	3	350					350						-	350
b. Freight Elevator Upgrade	VI		3				50	200	250						-	250
									-						-	-
5. Electrical									-						-	-
a. Electrical Distribution System Replacement	VI		3						-	50	350				400	400
b. Emergency Generator	VI		3						-					300	300	300
c. Lighting Retrofit - Various	V		3			100			100						-	100
d. Fire Alarm & Fire Code Upgrades	V	50	3	50	50		300		400					150	150	550
Sub-Total (B)		450		450	350	350	350	400	1,900	475	350	-	-	1,200	2,025	3,925
TOTAL (A+B)		450		450	350	350	350	400	1,900	475	350	-	-	1,200	2,025	3,925
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. General Services Building Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		450		450	350	350	350	400	1,900	475	350	-	-	1,200	2,025	3,925

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			3,325	3,075	3,275	4,050	4,150	3,325	4,050	3,725	3,525	4,225	5,275	4,050	3,325
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	200	550	1,125	450	300	2,625	150	150	700	1,050	1,050	3,100	5,725
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	450	350	350	350	400	1,900	475	350	-	-	1,200	2,025	3,925
Net Accumulated SOGR Backlog After This Submission Period End (E)	3,325	Balance	3,075	3,275	4,050	4,150	4,050	4,050	3,725	3,525	4,225	5,275	5,125	5,125	5,125

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 11. HORSE PALACE EXH270 (1931 - Historically Designated - 334,000 sq.ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
									-						-	-
2. Building Envelope									-						-	-
a. East Side Roof Replacement & PV Temporary Relocation	V		3	1,400	1,000				2,400						-	2,400
b. Restoration of exterior wall (Limestones)- Heritage	VI		3		300	200	200		700						-	700
c. West Side Roof Replacement & PV Temporary Relocation	VI		3					100	100	500	500	700			1,700	1,800
3. Interior Walls, Ceilings & Finishes									-						-	-
a. Riding Ring Upgrade	VI	100	3					100	100						-	100
4. HVAC & Plumbing									-						-	-
a. Modernize Freight Elevator and Replace Piston									-						-	-
b. Radiant Heat Plant Replacement	VI		3			350	200	250	800						-	800
5. Electrical									-						-	-
a. Lighting - various	VI	100	3		50				50						-	50
Sub-Total (B)		200		1,400	1,350	550	400	450	4,150	500	500	700	-	-	1,700	5,850
TOTAL (A+B)		200		1,400	1,350	550	400	450	4,150	500	500	700	-	-	1,700	5,850
C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Horse Palace Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		200		1,400	1,350	550	400	450	4,150	500	500	700	-	-	1,700	5,850

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning	(O)			8,275	6,875	5,760	6,460	6,760	8,275	6,310	5,810	6,010	6,010	6,010	6,310	8,275
Annual Building Assessment SOGR Requirements in Current Submission	(N)		Add	0	235	1,250	700	0	2,185	0	700	700	0	0	1,400	3,585
Annual SOGR Backlog Addressed in Current Submission	(S)		Subtract	1,400	1,350	550	400	450	4,150	500	500	700	-	-	1,700	5,850
Net Accumulated SOGR Backlog After This Submission -Period End (E)		8,275	Balance	6,875	5,760	6,460	6,760	6,310	6,310	5,810	6,010	6,010	6,010	6,010	6,010	6,010

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 12. FOOD BUILDING EXH330 (1954 - Historically Listed -151,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Re-sealing Slab on Grade	VI		3						-	100	100				200	200
2. Building Envelope									-						-	-
b. Replace Overhead Doors	V	200	3						-	400					400	400
c. Replace Interior Pre-cast Brick Wall & Sealant	VI		3						-				450	450	900	900
d. Replace Exterior Windows	VI		3						-		400	200			600	600
3. Interior Walls, Ceilings & Finishes									-						-	-
									-						-	-
4. HVAC & Plumbing									-						-	-
a. Replace Boilers, Hot Water Tanks & Water Distribution & Sanitary Systems	VI		3	50	300	150		400	900						-	900
5. Electrical									-						-	-
a. Buss Duct Replacement	VI		3		500	500			1,000						-	1,000
b. Retrofit Electrical Distribution System	VI		3			200	700	500	1,400	500					500	1,900
c. Lighting	IV		3						-						-	-
d. Fire Alarm System Renewal	V	31	3	50	20	20	200		290		200	300	200		700	990
Sub-Total (B)		231		100	820	870	900	900	3,590	1,000	700	500	650	450	3,300	6,890
TOTAL (A+B)		231		100	820	870	900	900	3,590	1,000	700	500	650	450	3,300	6,890
C. RECOVERIES FROM THIRD PARTY (CNEA) / RESERVE FUND									-						-	-
1. Recoveries from CNEA -Previously Approved/New Projects (A & B)	V	(116)	3	(50)	(410)	(435)	(450)	(450)	(1,795)	(500)	(350)	(250)	(325)	(225)	(1,650)	(3,445)
2. Capital Improvement Reserve Fund XR1028 - Fire Alarm System Renewal	V	(1)	3	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total (C)		(117)		(50)	(410)	(435)	(450)	(450)	(1,795)	(500)	(350)	(250)	(325)	(225)	(1,650)	(3,445)
TOTAL (A+B+C)		114		50	410	435	450	450	1,795	500	350	250	325	225	1,650	3,445
D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Food Building Misc. SOGR	VII		3		-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 12. FOOD BUILDING EXH330 (1954 - Historically Listed -151,000 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
Sub-Total (D)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C+D)		114		50	410	435	450	450	1,795	500	350	250	325	225	1,650	3,445

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)				3,920	3,820	3,000	2,230	2,630	3,920	2,930	2,830	2,630	2,630	2,430	2,930	3,920
Annual Building Assessment SOGR Requirements in Current Submission		(N)	Add	0	0	100	1,300	1,200	2,600	900	500	500	450	450	2,800	5,400
Annual SOGR Backlog Addressed in Current Submission	(S)		Subtract	100	820	870	900	900	3,590	1,000	700	500	650	450	3,300	6,890
Net Accumulated SOGR Backlog After This Submission -Period End (E)		3,920	Balance	3,820	3,000	2,230	2,630	2,930	2,930	2,830	2,630	2,630	2,430	2,430	2,430	2,430

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 13. PRESS BUILDING EXH907589 (1905 - Historically Listed - 14, 430 sq. ft.)	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Structural									-						-	-
a. Foundations & Sealants in Crawl Space	V	200	3	400				100	500	100		150			250	750
2. Building Envelope									-						-	-
a. Roof Replacement	VI		3						-				400		400	400
3. Interior Walls, Ceilings & Finishes									-						-	-
									-						-	-
4. HVAC & Plumbing									-						-	-
a. Ground Source Heat Pumps and Fan Systems	VI		3		100	100	200		400		200				200	600
5. Electrical									-						-	-
a. Electrical and IT Infrastructure Upgrades	IV	300	3	500					500						-	500
Sub-Total (B)		500		900	100	100	200	100	1,400	100	200	150	400	-	850	2,250
TOTAL (A+B)		500		900	100	100	200	100	1,400	100	200	150	400	-	850	2,250

C. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Press Building Misc. SOGR	VII		3	-	-	-	-	-	-	-	-	-	-	-	-	-
									-						-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		500		900	100	100	200	100	1,400	100	200	150	400	-	850	2,250

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond

IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

			2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)			350	100	170	325	125	350	25	325	125	375	375	25	350
Annual Building Assessment SOGR Requirements in Current Submission (N)		Add	650	170	255	0	0	1,075	400	0	400	400	0	1,200	2,275
Annual SOGR Backlog Addressed in Current Submission (S)		Subtract	900	100	100	200	100	1,400	100	200	150	400	-	850	2,250
Net Accumulated SOGR Backlog After This Submission-Period End (E)	350	Balance	100	170	325	125	25	25	325	125	375	375	375	375	375

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

Projects/Sub-Projects (In Priority Order) 14. SPECIAL PROJECTS EXH907453	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Revitalization of Centennial Square	V		4	1,500	300				1,800						-	1,800
									-						-	-
Sub-Total (B)		-		1,500	300	-	-	-	1,800	-	-	-	-	-	-	1,800
TOTAL (A+B)		-		1,500	300	-	-	-	1,800	-	-	-	-	-	-	1,800
C RECOVERIES FROM THIRD PARTY RESERVE (OVO Centre)																
1. Recoveries from Third Party Reserve																
Sub-Total (C)				-	-											
TOTAL (A+B+C)				1,500	300											
D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
1. Wastewater Renewable Energy Project	VII.		2						-						-	-
									-						-	-
Sub-Total (D)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C+D)		-		1,500	300	-	-	-	1,800	-	-	-	-	-	-	1,800

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generato

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyon
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

			2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning		(O)	-	-	-	-	-	-	-	-	-	-	-	-	-
Annual Building Assessment SOGR Requirements in Current Submission	(N)	Add	0	0	0	0	0	-	0	0	0	0	0	-	-
Annual SOGR Backlog Addressed in Current Submission	(S)	Subtract	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Accumulated SOGR Backlog After This Submission-Period End (E)	0	Balance	-	-	-	-	-	-	-	-	-	-	-	-	-

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 15. Electrical Underground High Voltage Utilities EXH908187	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
DOLLARS IN THOUSANDS																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
									-						-	-
1. Phase 2 - Consolidate Substations & Upgrade Code	I	625	3						-						-	-
2. Phase 1 - Replace Priority Feeders	II	1,000	3	2,000	2,000				4,000						-	4,000
									-						-	-
Sub-Total (A)		1,625		2,000	2,000	-	-	-	4,000	-	-	-	-	-	-	4,000
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
1. Phase 3 - Upgrade Various Other Substations	VI		3			1,000	1,750	2,000	4,750						-	4,750
2. Phase 4 - Replace Various Other Feeders	VI		3						-	2000	1,300			1,000	4,300	4,300
3. Phase 1 - Replace Priority Feeders	VI		3			1,000			1,000						-	1,000
									-						-	-
Sub-Total (B)		-		-	-	2,000	1,750	2,000	5,750	2,000	1,300	-	-	1,000	4,300	10,050
TOTAL (A+B)		1,625		2,000	2,000	2,000	1,750	2,000	9,750	2,000	1,300	-	-	1,000	4,300	14,050
C. RECOVERIES FROM THIRD PARTY (HOTEL X)									-						-	-
				-	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total (C)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C)		1,625		2,000	2,000	2,000	1,750	2,000	9,750	2,000	1,300	-	-	1,000	4,300	14,050
D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
Sub-Total (D)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C+D)		1,625		2,000	2,000	2,000	1,750	2,000	9,750	2,000	1,300	-	-	1,000	4,300	14,050

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	10 YEAR TOTAL (2026-2035)
Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)				-	3,925	7,810	8,560	6,810	-	4,810	2,810	1,510	1,510	1,510	4,810	-
Annual Building Assessment SOGR Requirements in Current Submission (N)			Add	5,925	5,885	2,750	0	0	14,560	0	0	0	0	1,000	1,000	15,560
Annual SOGR Backlog Addressed in Current Submission (S)			Subtract	2,000	2,000	2,000	1,750	2,000	9,750	2,000	1,300	-	-	1,000	4,300	14,050
Net Accumulated SOGR Backlog After This Submission-Period End (E)		0	Balance	3,925	7,810	8,560	6,810	4,810	4,810	2,810	1,510	1,510	1,510	1,510	1,510	1,510

EXHIBITION PLACE
PROPOSED (2026 - 2035) CAPITAL WORKS PROGRAM

EP19.3 - Appendix 'A'
Submission (October 31, 2025)

Projects/Sub-Projects (In Priority Order) 16. FIFA 2026 EXH907012	STATUS (I - VII)	APPROVED 2025	CATEGORY (1 to 6)	IMMEDIATE FIVE YEARS						DISTANT FIVE YEARS						10 YEAR TOTAL (2026-2035)
				2026	2027	2028	2029	2030	SUB-TOTAL (2026-2030)	2031	2032	2033	2034	2035	SUB-TOTAL (2031-2035)	
D O L L A R S I N T H O U S A N D S																
A. PRIOR YEAR APPROVED PROJECTS (STATUS: I, II OR III)									-						-	-
1. FIFA 2026	II		4						-						-	-
									-						-	-
Sub-Total (A)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
B. NEW PROJECTS (STATUS: IV, V OR VI)									-						-	-
									-						-	-
1. FIFA 2026	V	85,688	4	45,819					45,819						-	45,819
									-						-	-
Sub-Total (B)		85,688		45,819	-	-	-	-	45,819	-	-	-	-	-	-	45,819
TOTAL (A+B)		85,688		45,819	-	-	-	-	45,819	-	-	-	-	-	-	45,819
C RECOVERIES FROM THIRD PARTY RESERVE																
1. Recovery from Federal Government		(44,768)		(16,732)					(16,732)						-	(16,732)
2. City Reserve		(25,920)		(21,087)					(21,087)						-	(21,087)
3. Recovery Third Party Funding - MLSE		(15,000)		(8,000)					(8,000)							
									-							
Sub-Total (C)		(85,688)	-	(45,819)	-	-	-	-	(45,819)	-	-	-	-	-		(37,819)
TOTAL (A+B+C)		-		-	-	-	-	-		-	-	-	-	-		8,000
D. CAPITAL CONSTRAINT (STATUS: VII)									-						-	-
									-						-	-
									-						-	-
Sub-Total (D)		-		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL (A+B+C+D)		-		-	-	-	-	-	-	-	-	-	-	-	-	8,000

Legend of Categories: 1. Health & Safety 2. Legislated/City Policy 3. State of Good Repair 4. Service Improvements 5. Growth Related 6. Revenue Generator

PROJECT STATUS (2026)

I. Prior Year Approved - No Activity in 2026; II. Prior Year Approved - Previous Years Cashflow - With Activity in 2026; III. Prior Year Approved - Change of Scope in 2026 or Beyond
IV. New - 2026 Stand-Alone; V. New - 2026 On-Going or Phased Projects - Starting 2026; VI. New - Future Year (2027 & Beyond); VII. Un-met Target

Gross Accumulated Building Assessments SOGR Backlog - Period Beginning (O)		-	-	-	-	-	-	-	-	-	-	-	-	-
Annual Building Assessment SOGR Requirements in Current Submission (N)	Add	0			0	0	-	0	0	0	0	0	-	-
Annual SOGR Backlog Addressed in Current Submission (S)	Subtract	-	-	-	-	-	-	-	-	-	-	-	-	-

Net Accumulated SOGR Backlog After This Submission-Period End (E)	0	Balance	-	-	-	-	-	-	-	-	-	-	-	-	-