

**FINANCIAL STATEMENTS**  
**For**  
**LAKESHORE ARENA CORPORATION**  
**For year ended**  
**DECEMBER 31, 2024**

## Management's Responsibility for the Financial Statements

The financial statements of the Lakeshore Arena Corporation (the "Corporation") are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared in compliance with the Canadian public sector accounting standards established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 2 to the financial statements.

The preparation of the financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Corporation's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting. The Board reviews the Corporation's financial statements and discusses any significant financial reporting or internal control matters prior to the approval of the financial statements.

The financial statements have been audited by Welch LLP, independent external auditors appointed by the Board of Directors, in accordance with Canadian generally accepted auditing standards. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Corporation's financial statements.

..... Chairperson

..... Treasurer

**INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of

**LAKESHORE ARENA CORPORATION**

*Opinion*

We have audited the accompanying financial statements of Lakeshore Arena Corporation (the "Corporation"), which comprise the statement of financial position as at December 31, 2024 and the statements of operations, changes in net debt and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the statement of financial position of the Corporation as at December 31, 2024 and the results of its operations, changes in net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Responsibilities of Management and Those Charged with Governance  
for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Welch LLP*

Chartered Professional Accountants  
Licensed Public Accountants

Toronto, Ontario  
April 29, 2025.

**Welch LLP<sup>®</sup>**

**LAKESHORE ARENA CORPORATION**  
**STATEMENT OF FINANCIAL POSITION**  
**DECEMBER 31, 2024**

	<u>2024</u>	<u>2023</u>
<b>FINANCIAL ASSETS</b>		
Cash	\$ 495,991	\$ 376,449
Accounts receivable	175,430	50,677
Accrued revenue	<u>138,000</u>	<u>159,014</u>
	<u>809,421</u>	<u>586,140</u>
<b>LIABILITIES</b>		
Line of credit (note 4)	800,000	1,000,000
Accounts payable and accrued liabilities (note 5)	523,834	395,210
HST payable	41,469	40,449
Due to City of Toronto (note 8)	257,294	2,212,781
Deferred revenue	44,625	43,675
Deferred capital contributions (note 6)	286,341	141,678
Loans payable (note 7)	25,322,078	26,167,574
Obligations under capital lease	<u>-</u>	<u>44,227</u>
	<u>27,275,641</u>	<u>30,045,594</u>
<b>NET DEBT</b>	<u>(26,466,220)</u>	<u>(29,459,454)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (note 3)	29,298,134	29,831,861
Prepaid expense	<u>13,582</u>	<u>-</u>
	<u>29,311,716</u>	<u>29,831,861</u>
<b>ACCUMULATED SURPLUS</b> (note 8)	<u>\$ 2,845,496</u>	<u>\$ 372,407</u>

Approved on behalf of the Board:

..... Director

..... Director

(See accompanying notes)

**LAKESHORE ARENA CORPORATION**

**STATEMENT OF OPERATIONS**

**YEAR ENDED DECEMBER 31, 2024**

	Budget 2024 (unaudited)	2024	2023
<b>Revenue</b>			
Ice rentals	\$ 4,291,377	\$ 4,184,540	\$ 4,156,364
Tenancy rentals	1,386,324	1,385,890	1,332,615
Licensing	282,122	301,919	290,141
Utility recovery	186,168	188,879	185,601
Other	6,000	6,061	8,658
	<u>6,151,991</u>	<u>6,067,289</u>	<u>5,973,379</u>
<b>Expenses</b>			
Utilities	1,278,065	1,311,553	1,214,791
Salaries and benefits	1,151,911	1,213,351	1,112,083
Amortization of tangible capital assets	861,881	933,579	945,950
Interest (notes 4 and 5)	912,808	911,881	943,432
Building and equipment maintenance	881,758	863,009	847,657
Office and cleaning	124,732	120,182	122,723
Professional fees	78,000	62,461	111,168
Bank and credit card charges	61,520	65,104	59,219
Marketing and promotions	42,914	41,105	20,442
Telephone	16,500	15,955	14,099
Insurance (note 5)	7,200	6,539	6,062
Amortization of loan transaction cost	-	3,327	3,327
Other	12,000	1,641	1,227
Bad debts	6,000	-	-
	<u>5,435,289</u>	<u>5,549,687</u>	<u>5,402,180</u>
<b>Operating surplus</b>	<u>\$ 716,702</u>	517,602	571,199
<b>Accumulated surplus, beginning of year</b>		372,407	559,783
<b>Adjustment for cancelled distributions to City of Toronto (note 8)</b>		2,212,781	-
<b>Distribution to City of Toronto (note 8)</b>		<u>(257,294)</u>	<u>(758,575)</u>
<b>Accumulated surplus, end of year</b>		<u>\$ 2,845,496</u>	<u>\$ 372,407</u>

(See accompanying notes)

**LAKESHORE ARENA CORPORATION**  
**STATEMENT OF CHANGES IN NET DEBT**  
**YEAR ENDED DECEMBER 31, 2024**

	Budget <u>2024</u> (unaudited)	<u>2024</u>	<u>2023</u>
<b>Operating surplus</b>	\$ 716,702	\$ 517,602	\$ 571,199
Amortization of tangible capital assets	861,881	933,579	945,950
Purchase of tangible capital assets	-	(399,852)	(365,893)
Change in prepaid expenses	-	(13,582)	-
Adjustment for cancelled distributions to City of Toronto (note 8)	-	2,212,781	-
Distribution to City of Toronto (note 8)	<u>(475,643)</u>	<u>(257,294)</u>	<u>(758,575)</u>
<b>Changes in net debt</b>	<u>\$ 1,102,940</u>	2,993,234	392,681
<b>Net debt, beginning of year</b>		<u>(29,459,454)</u>	<u>(29,852,135)</u>
<b>Net debt, end of year</b>		<u>\$ (26,466,220)</u>	<u>\$ (29,459,454)</u>

(See accompanying notes)

**LAKESHORE ARENA CORPORATION**

**STATEMENT OF CASH FLOWS**

**YEAR ENDED DECEMBER 31, 2024**

	<u>2024</u>	<u>2023</u>
<b>CASH FLOWS FROM (USED IN)</b>		
<b>OPERATING ACTIVITIES</b>		
Operating surplus	\$ 517,602	\$ 571,199
Items not affecting cash:		
Amortization of tangible capital assets	933,579	945,950
Amortization of loan transaction costs	3,327	3,327
Amortization of deferred capital contributions	(6,520)	(2,115)
Adjustment for cancelled distributions to City of Toronto	2,212,781	-
Distribution to City of Toronto	<u>(257,294)</u>	<u>(758,575)</u>
	3,403,475	759,786
Non-cash changes to operations		
Accounts receivable	(124,753)	13,690
Accrued revenue	21,014	(8,178)
Accounts payable and accrued liabilities	128,624	(237,068)
HST payable	1,020	3,528
Due to City of Toronto	(1,955,487)	758,575
Deferred revenue	950	(73,392)
Deferred capital contributions	151,183	143,793
Prepaid expense	<u>(13,582)</u>	<u>-</u>
	<u>1,612,444</u>	<u>1,360,734</u>
<b>CAPITAL ACTIVITIES</b>		
Purchase of tangible capital assets	<u>(399,852)</u>	<u>(365,893)</u>
<b>FINANCING ACTIVITIES</b>		
Decrease in promissory notes	-	(50,000)
Repayment on line of credit	(200,000)	-
Principal repayments of loans payable	(848,823)	(819,832)
Repayments of obligation under capital lease	<u>(44,227)</u>	<u>(50,712)</u>
	<u>(1,093,050)</u>	<u>(920,544)</u>
<b>INCREASE IN CASH</b>	119,542	74,297
<b>CASH, BEGINNING OF YEAR</b>	<u>376,449</u>	<u>302,152</u>
<b>CASH, END OF YEAR</b>	<u>\$ 495,991</u>	<u>\$ 376,449</u>

(See accompanying notes)



**LAKESHORE ARENA CORPORATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2024**

**1. NATURE OF OPERATIONS**

Lakeshore Arena Corporation (the "Corporation") was incorporated under the Ontario Business Corporations Act on July 19, 2011 to acquire the assets and assume certain liabilities of Lakeshore Lions Arena Incorporated and to continue to operate the arena as a community recreation centre under the Community Recreation Centre Act, pursuant to Chapter 25 of the City of Toronto Municipal Code, By-Law No. 21259, as amended. The Corporation operates and manages the arena facilities on behalf of the City of Toronto (the "City").

**2. SIGNIFICANT ACCOUNTING POLICIES**

*Basis of accounting*

These financial statements have been prepared in accordance with Canadian public sector accounting standards ("PSAS") as issued by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

*Revenue recognition*

Ice rental revenues are recognized on the event date. Tenancy rental and licensing revenues are recognized on a pro-rata basis over the term of the respective agreements. Utilities recovery is recognized on a monthly basis based on usage. Ice rental fees paid in advance are recorded as deferred revenues. Emergency funding is recognized when received.

*Tangible capital assets*

Tangible capital assets are recorded at cost. Amortization is provided on a straight-line basis over the estimated useful lives of the assets as follows:

Building	46 years
Computer equipment	5 years
Furniture and fixtures	10 years
Zamboni	5 years

Tangible capital assets are tested for impairment whenever events or changes in circumstances indicate that the reduction in future economic benefits is expected to be permanent. If any potential impairment is identified, then the amount of the impairment is quantified by comparing the carrying value of the tangible capital assets to its fair value. Any impairment is charged to income in the period in which the impairment is determined.

*Deferred capital contributions*

Deferred capital contributions are grants used for the purchase of tangible capital assets. They are deferred and amortized into revenue on a straight-line basis at a rate corresponding with the amortization of the related assets.

**LAKESHORE ARENA CORPORATION**  
**NOTES TO THE FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED DECEMBER 31, 2024**

**2. SIGNIFICANT ACCOUNTING POLICIES - Cont'd.**

*Financial instruments*

The Corporation initially measures its financial assets and financial liabilities at fair value. The Corporation subsequently measures its financial assets and financial liabilities at amortized cost, unless the financial instruments meet the requirements to be measured at fair value in accordance with public sector accounting standards.

Financial assets measured at amortized cost include cash and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, amounts due to City of Toronto, capital lease and line of credit. Loans payable are initially measured at fair value, net of transaction costs, and are subsequently measured at amortized cost. Transaction costs are amortized on a straight-line basis.

*Contributed services*

Services provided without charge by the City and others are not recorded in these financial statements.

*Use of estimates*

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Management makes accounting estimates when determining the useful life of its tangible capital assets, allowance for doubtful accounts, accrued liabilities and the related costs charged to the statement of operations. Actual results could differ from those estimates, the impact of which would be recorded in future periods.

**3. TANGIBLE CAPITAL ASSETS**

	2024		2023	
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net book value</u>	<u>Net book value</u>
Building	\$ 40,618,971	\$ 11,445,793	\$ 29,173,178	\$ 29,730,248
Computer equipment	52,099	30,738	21,361	19,209
Furniture and fixtures	694,400	590,805	103,595	55,563
Zamboni	<u>364,159</u>	<u>364,159</u>	<u>-</u>	<u>26,841</u>
	<u>\$ 41,729,629</u>	<u>\$ 12,431,495</u>	<u>\$ 29,298,134</u>	<u>\$ 29,831,861</u>

**4. LINE OF CREDIT**

The Corporation has available a line of credit with the City of Toronto for up to \$1,000,000 at 3% per annum, to cover periodic operating cash flow shortfalls. The line of credit is unsecured and there are no specific terms for repayment. As at December 31, 2024, the Corporation has drawn \$800,000 (2023 - \$1,000,000) on this facility.

**LAKESHORE ARENA CORPORATION**  
**NOTES TO THE FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED DECEMBER 31, 2024**

**5. RELATED PARTY TRANSACTIONS**

*Insurance*

The City of Toronto provides for facility insurance for the Corporation. The Corporation paid \$6,236 (2023 - \$6,062) to the City for the current year premiums.

*Interest*

The Corporation incurred interest of \$153,003 (2023 - \$153,788) on outstanding debt to the City of Toronto and the amount is recorded in interest, of which \$92,510 (2023 - \$40,105) is outstanding and included in accounts payable and accrued liabilities.

*Leased Land*

The Corporation has signed a sub lease agreement with the City of Toronto at no cost for the first 35 years and then 50% of the operating surplus for the balance of the term to October 27, 2057, for the land on which the arena facilities are located. In turn, the City has leased the land from The Toronto District School Board and the Corporation is required to provide 500 hours of no cost non-prime time ice time, to the Toronto District School Board, from October 1<sup>st</sup> to September 30<sup>th</sup>, each lease year.

**6. DEFERRED CAPITAL CONTRIBUTIONS**

Deferred capital contributions consist of the following:

	<u>2024</u>	<u>2023</u>
Balance, beginning of year	\$ 141,678	\$ -
Add: contributions received to acquire capital assets	151,183	143,793
Less: amortization of deferred capital contributions	<u>(6,520)</u>	<u>(2,115)</u>
Balance, end of year	<u>\$ 286,341</u>	<u>\$ 141,678</u>

**7. LOANS PAYABLE**

	<u>2024</u>	<u>2023</u>
(a) Infrastructure Ontario	\$ 21,333,766	\$ 22,182,589
(b) City of Toronto - General	<u>4,047,660</u>	<u>4,047,660</u>
	25,381,426	26,230,249
Less: unamortized transaction costs	<u>(59,348)</u>	<u>(62,675)</u>
	<u>\$ 25,322,078</u>	<u>\$ 26,167,574</u>

Principal repayments are due as follows:

	<u>City of Toronto</u>	<u>Infrastructure Ontario</u>
2025	\$ 4,047,660	\$ 878,838
2026	-	909,914
2027	-	942,089
2028	-	975,402
2029	-	1,009,893
Thereafter	<u>-</u>	<u>16,617,630</u>
	<u>\$ 4,047,660</u>	<u>\$ 21,333,766</u>

**LAKESHORE ARENA CORPORATION**  
**NOTES TO THE FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED DECEMBER 31, 2024**

**7. LOANS PAYABLE - Cont'd.**

(a) In April 2017, the Corporation obtained two credit facilities from Ontario Infrastructure and Lands Corporation ("Infrastructure Ontario"). The maximum aggregate principal amount which maybe outstanding at anytime cannot exceed \$30,860,435. The credit facilities bearing interest at 3.48% and are repayable in equal blended monthly installments of \$133,944 which commenced on November 30, 2017 and matures on October 31, 2042. The credit facilities are secured by a mortgage over the property, a general security agreement, and assignment of rents and leases. The City of Toronto has provided a guarantee of the principal amount. The credit facilities contain a number of restrictive covenants that requires the Corporation to be in compliance with a financial ratio and non-financial criteria. As at December 31, 2024, the Corporation was in compliance with the debt service coverage ratio requirement.

(b) The City of Toronto general loan is unsecured and bears interest at 3.0% compounded semi-annually with interest only payments due. The loan was renewed in 2022 and matures on October 31, 2025.

**8. ACCUMULATED SURPLUS**

The accumulated surplus is made up as follows:

	<u>2024</u>	<u>2023</u>
Accumulated surplus, beginning of year	\$ 372,407	\$ 559,783
Adjustment for cancelled distributions to City of Toronto	2,212,781	-
Distribution to City of Toronto	(257,294)	(758,575)
Current year operating surplus	<u>517,602</u>	<u>571,199</u>
Accumulated surplus, end of year	<u>\$ 2,845,496</u>	<u>\$ 372,407</u>

In January 2016, the City of Toronto wrote-off \$8,100,000 of the loan receivable from the Corporation and converted it to a capital contribution to the Corporation. As part of the transaction, the Corporation agreed to make an annual distribution to the City equal to 50% of net operating income before amortization of tangible capital assets. The annual distribution would continue until the full \$8,100,000 of the capital contribution has been returned.

In 2024, the City of Toronto approved the cancellation of previous distributions payable as of December 31, 2023 in the amount of \$2,212,781. The City of Toronto approved a revised formula for annual distributions beginning in 2024. The new formula for distributions to the City equal 65% of net operating income before amortization and excludes principal repayments on debt. The Corporation is able to draw from the distributions made to the City for capital repair projects upon approval by the City of Toronto. As at December 31, 2024, a total of \$895,690 had been recorded as distributions to date, of which \$257,294 is outstanding and included in due to City of Toronto. The balance outstanding is non-interest bearing with no fixed repayment terms. The annual distribution would continue until \$7,461,604 of the remaining capital contribution has been returned.

**LAKESHORE ARENA CORPORATION**  
**NOTES TO THE FINANCIAL STATEMENTS - Cont'd.**  
**YEAR ENDED DECEMBER 31, 2024**

**9. FINANCIAL INSTRUMENTS**

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The following disclosures provide information to assist users of the financial statements in assessing the extent of risk related to the Corporation's financial instruments:

*Credit risk*

The Corporation is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Corporation's maximum exposure to credit risk represents the sum of the carrying value of its cash and accounts receivable. The Corporation's cash is with a Canadian chartered bank and as a result management believes the risk of loss on this item to be remote.

Management believes that the Corporation's credit risk with respect to accounts receivable is limited. The Corporation manages its credit risk by reviewing accounts receivable aging and following up on outstanding amounts.

*Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Corporation's line of credit and loans payable bear interest at fixed interest rates, consequently, the Corporation's exposure to interest rate risk is negligible.

*Liquidity risk*

Liquidity risk refers to the adverse consequence that the Corporation will encounter difficulty in meeting obligations associated with financial liabilities, which are comprised of accounts payable and accrued liabilities and loans payable.

The Corporation manages liquidity risk by monitoring its cash flow requirements on a regular basis. The Corporation considers its liquidity risk to be minimal as it expects to receive cash flow support from the City of Toronto, when necessary, to meet its obligations.

*Changes in risk*

There have been no significant changes in the Corporation's risk exposures from the prior year.