

FIFA World Cup 2026 Toronto: Procurement Plan Update

Date: October 9, 2025

To: FIFA World Cup 2026 Subcommittee

From: Executive Director, FIFA World Cup 2026 Toronto Secretariat, Chief
Procurement Officer

Wards: All

REASON FOR CONFIDENTIAL INFORMATION

The attachment to this report consists of details to be applied to negotiations to be carried on by or on behalf of the City of Toronto.

SUMMARY

This report provides an update to the procurement plan associated with the planning and execution of the FIFA World Cup 2026 (FWC26) in Toronto. Updates include the award of contracts to date and requests to negotiate and award on items captured in a confidential attachment.

This report puts forward recommendations to the procurement plan related to both capital and operational services previously approved by City Council on May 21 and 22, 2025 ([EX23.16](#)) as well as updates the procurement award authority thresholds, in accordance with the revisions to Chapter 195 approved by City Council on April 23 and 24, 2025 ([GG20.10](#)).

Procurements undertaken in accordance with the procurement plan in Confidential Attachment 1 will be made public on an individual basis in accordance with the processes for approval at the earliest opportunity that ensures and maintains the competitiveness of the procurement process, which may be at the time of award or following the closing of the procurement transactions.

RECOMMENDATIONS

The Executive Director, FIFA World Cup 2026 Toronto Secretariat and the Chief Procurement Officer recommend that:

1. City Council direct the Executive Director, FIFA World Cup 2026 Toronto Secretariat and the Chief Procurement Officer to proceed in accordance with the updated procurement plan to procure the goods and services required for the delivery of the FIFA World Cup 2026 Toronto set out in Confidential Attachment 1.
2. City Council authorize the Executive Director, FIFA World Cup 2026 Toronto Secretariat, and the Chief Procurement Officer to negotiate and enter into contracts with vendors whose initial quotations do not exceed targets outlined in the procurement plan as set out in Confidential Attachment 1.
3. City Council direct that Confidential Attachment 1 remain confidential at this time as it pertains to criteria to be applied to negotiations carried on or to be carried on by or on behalf of the City of Toronto and be made public at the discretion of the Chief Procurement Officer following the award or closing of the contemplated procurement transactions.

FINANCIAL IMPACT

The recommendations in this report will have no impact to the overall budget for the FIFA World Cup 2026. The total estimated cost of hosting the FIFA World Cup 2026 (FWC26) in Toronto, including operating and capital costs, remains unchanged at \$380.0 million gross.

All procurements awarded to date indicate that the City is in a favourable position of approximately \$10 million below estimated values. These savings will be reallocated to areas with need and act as contingency for future procurements that may come in higher than originally estimated.

The Chief Financial Officer and Treasurer has reviewed this report and agrees with the financial implications as contained in the Financial Impact Section.

DECISION HISTORY

On June 17, 2025, Executive Committee adopted EX24.12, "FIFA World Cup 2026 Toronto: Community Benefits Plan Update, Social Procurement and Workforce Development Status, Community Activation Plan, Marketing and Communications Overview, Support for Concurrent Special Events, Principles of Bidding on International Events, and Purchase Order Amendment".

<https://secure.toronto.ca/council/agenda-item.do?item=2025.FWC5.1>

On May 22, 2025, City Council adopted EX23.16, "FIFA World Cup 2026 Toronto: Procurement Plan Update", updating the procurement plan to procure the goods and services required for the delivery of the FIFA World Cup 2026 Toronto.

<https://secure.toronto.ca/council/agenda-item.do?item=2025.EX23.16>

On April 23, 2025, City Council adopted CC29.3, "Procurement to Support Activities Funded by the Soccer for All Legacy Fund", authorizing staff to negotiate and enter into agreements for the provision of construction and professional services required to deliver up to 12 mini-pitches across Toronto.

<https://secure.toronto.ca/council/agenda-item.do?item=2025.CC29.3>

On November 4, 2024, City Council adopted EX18.17, "FIFA World Cup 2026 Toronto: Revenue Opportunities to Support Hosting Obligations, Procurement Plan Revisions, and Social Procurement and Community Workforce Development Updates", which reflected changes to the procurement plan and goals for social procurement.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.EX18.17>

On July 24, 2024, City Council adopted EX16.32, "FIFA World Cup 2026: Toronto Host City Procurement Plan", which provided approval to proceed in accordance with the procurement plan to procure the goods and services required for the delivery of FIFA World Cup 2026 set out in Confidential Attachment 1.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.EX16.32>

At its meeting on July 5, 2024, the FIFA World Cup 2026 Subcommittee considered Item FWC1.3 which directed the Executive Director, FIFA World Cup Hosting 2026 to conduct a line-by-line review of the City of Toronto's FIFA World Cup 2026 budget, in consultation with the FIFA Subcommittee Chair, City Divisions and Agencies engaged in delivering the games, and other relevant stakeholders, to identify opportunities to reduce the impact of the games on the City's property tax base and report back to the Subcommittee on the results of this review by October 2024.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.FWC1.1>

On July 19, 2023, City Council adopted EX6.25, "Non-competitive Contract with Gensler Architecture & Design Canada Inc. for Architectural Services for the FIFA World Cup 2026 Toronto Capital Project at BMO Field", which included a request to report back to City Council on key aspects and plans of FWC26.

<https://secure.toronto.ca/council/agenda-item.do?item=2023.EX6.25>

COMMENTS

This report requests the approval of City Council through the FIFA World Cup 2026 Subcommittee, to procure and award planned procurements required for the delivery of the FWC26 in Toronto, comparing spending on various elements of the event with projected expenditures of the \$380 million FWC26 budget.

This report also includes a confidential attachment containing the updated procurement plan for procurements directly associated with the planning, execution, and general obligations for hosting the FIFA World Cup 2026 in Toronto. Below in Table 1 is an historical listing of the procurements awarded either with prescribed variance limit, or as previously approved by City Committees.

Table 1: Awarded Procurements - Capital & Operating

Procurement Title	Estimated Value	Awarded Value (CITY)	Awarded value (MLSE)	Successful Proponent
EVENT MNGT - Transportation & Mobility Officer	800,000	811,535	-	Arcadis
Financial Auditing Services	100,000	140,479.68	0	KPMG
FFE (Furniture, Fixtures, Equipment) - Stadium - Lounges	1,000,000	166,023	324,075.00	POI Business Interiors
Geotechnical Survey	40,000	40,310	-	Englobe
Host City Medical Planning for Athletes and Attendees	4,000,000	2,825,000	-	Sunnybrook Health Sciences
Project Manager (Stadium Construction Manager)	3,889,000	3,990,740	-	CAA ICON
Temporary Turnstile Rentals	600,000	597,692	-	Skidata
Toronto Stadium - Construction Manager (CCDC 5B)	1,000,000	993,000	-	PCL Constructors Canada Inc
Toronto Stadium - Design Architect	4,200,000	4,168,561	-	Gensler Architects
Toronto Stadium - Environmental Testing Services	100,000	7,780	-	Pinchin
Toronto Stadium - Site Surveying	50,000	50,096	-	Genesis
Toronto Stadium - Temporary Seating	30,500,000	30,651,523	8,547,954.00	AES Canada Corp.
Toronto Stadium – Temporary Washrooms	5,000,000	812,625	-	AES Canada Corp.
Toronto Stadium – Temporary Hospitality Structures	10,000,000	19,830,904	2,807,134.00	AES Canada Corp.
Toronto Stadium – Temporary Wayfinding Design	-	55,770	0	Artellix
Toronto Stadium - Turf Replacement - Sod	-	1,227,000	-	Green Horizons
Toronto Stadium – Turf Stitching	-	284,050	-	SIS Grass
Training Site - Construction - Fieldhouses	16,000,000	13,000,000	-	BDA
Training Site - Construction - Soccer Pitches	5,000,000	5,000,000	-	Mopal Construction

Procurement Title	Estimated Value	Awarded Value (CITY)	Awarded value (MLSE)	Successful Proponent
Toronto Stadium - Venue Rental Lease Agreement (Exhibition Place)	19,575,420	10,348,640	-	Exhibition Place
	101,854,420	95,001,728	11,679,163	

Table 1, in summary:

- Maple Leaf Sports & Entertainment (MLSE) has committed to reinvesting their revenue share from FWC26 commercial sales back into the stadium, further enhancing the fan experience for the FIFA World Cup 2026. Given the City's role as constructor for the stadium capital project, which includes the oversight of all spending and related procurements, all MLSE enhancements identified in Table 1 will be at the sole cost of MLSE, paid directly to the City of Toronto for disbursement to the vendor under contract, resulting in no additional cost to the City.
- All procurements awarded to date indicate the City is in a favourable position of approximately \$10 million below estimated values. These savings will be reallocated to areas with need and act as contingency for future procurements that may come in higher than originally estimated.

Procedure for Awards

Municipal Code Chapter 195, Procurement, Articles 7 and 8 set out the authorities to make an award arising from the issuance of a solicitation. Municipal Code Chapter 71, Financial Control, Section 11.1 sets out the authorities to authorize expenditures in excess of an existing commitment and Section 14 sets out the authority of the Chief Financial Officer and Treasurer to pay expenditures set out in Schedule A of the By-law.

Commitment and procurement award authority thresholds to the above noted chapters were approved by City Council on April 23 and 24, 2025 ([GG20.10](#)).

Table 2 below summarizes the revision to the authorities

Method	Authority to award between \$500,000 and \$30 million	Authority to award over \$30 million
Competitive procurements	Chief Procurement Officer*	Executive Committee

Conclusion

All updates to the procurement plan captured and recommended in the report and confidential attachment are intended to move planning forward in a timely manner without overcommitting on items or creating pressures elsewhere. Staff are reviewing

the scope of all remaining procurement needs and will adjust the scope of work accordingly to better align with projected cost estimates and the overall FWC26 Toronto approved budget.

CONTACT

Sharon Bollenbach, Executive Director, FIFA World Cup 2026 Toronto Secretariat
Email: Sharon.Bollenbach@toronto.ca; Tel: 416-338-8779

Geneviève Sharkey, Chief Procurement Officer, Purchasing and Materials Management Division, Email: Genevieve.Sharkey@toronto.ca; Tel: 437-755-8089

SIGNATURE

Sharon Bollenbach
Executive Director, FIFA World Cup 2026 Toronto Secretariat

Geneviève Sharkey
Chief Procurement Officer, Purchasing and Materials Management Division

ATTACHMENTS

Confidential Attachment 1 - FIFA World Cup 2026 (FWC26) Updated Procurement Plan (October 9, 2025)