

Toronto Public Health Capital Budget for the Year Ending on December 31, 2024

Date: March 18, 2025

To: Board of Health

From: Acting Medical Officer of Health

Wards: All

SUMMARY

This report provides an update to the Board of Health on the Toronto Public Health Capital Budget Variance for the year ending on December 31, 2024.

RECOMMENDATIONS

The Acting Medical Officer of Health recommends that:

1. The Board of Health receives this report for information.

FINANCIAL IMPACT

As of December 31, 2024, Toronto Public Health spent \$4,232.1 thousand representing 66.3 percent of the 2024 Approved Capital Budget of \$6,379.5 thousand.

Through the 2025 Budget process, \$1,570.5 thousand of TPH's 2024 Approved Capital Budget has been carried forward and included in TPH's 2025 Approved Capital Budget, based on TPH's projection at Q3 2024. With 2024 year-end actual capital spending, TPH's carry forward is finalized at \$1,646.4 thousand. TPH is working to analyze any incremental carry forward for the Inspection Management Implementation project and will request to adjust previously approved carry forward once analysis is finalized.

There is no financial impact associated with the recommendation of this report in current and future years. The Chief Financial Officer and Treasurer has reviewed this report and agrees with the information as presented in the Financial Impact Section.

DECISION HISTORY

At its meeting on February 14, 2024, City Council considered a 2024 Toronto Public Health Capital Budget of \$7,508 thousand with cash flows and future year commitments. At the same meeting, City Council also considered \$16,189 thousand for the 2025-2033 Capital Plan.

<https://secure.toronto.ca/council/agenda-item.do?item=2024.MPB15.1>

COMMENTS

As of December 31, 2024, Toronto Public Health's 2024 Approved Capital Budget was \$6,379.5 thousand for projects as outlined in Table 1 below.

Toronto Public Health's project management process, which is consistent with the City's practice, uses color codes to reflect the status of capital projects. The status of each capital project is based on budget, schedule, and scope considerations. The color codes are defined as follows:

- Green – on target to meet project goals (scope/functionalities), on budget and on schedule.
- Yellow – at risk of not meeting certain goals, some scope, budget and/or schedule. Corrective action is required.
- Red – at risk of not meeting goals, significant scope issues, not on budget and/or schedule issues. Corrective action is required.

As of December 31, 2024, Toronto Public Health spent \$4,232.1 thousand, representing 66.3 per cent of the 2024 Approved Capital Budget of \$6,379.5 thousand, as shown in Table 1 below.

Table 1: 2024 Year-End Capital Variance

Project Name	Budget	Actual	Variance	Spent Rate
	(\$000s)	(\$000s)	(\$000s)	%
Information Technologies - Ongoing				
Inspection Management Implementation	2,890.4	1,335.4	1,555.0	46.2
Electronic Medical Records - Phase 3	399.8	308.4	91.4	77.1
Information Technologies - Completed				
Toronto Community Health Information System Map - Upgrade	366.4	173.2	193.2	47.3
Facilities - Ongoing				

Project Name	Budget	Actual	Variance	Spent Rate
	(\$000s)	(\$000s)	(\$000s)	%
Ontario Seniors Dental Care Program - East Toronto Health Partners	634.8	495.2	139.5	78.0
Facilities - Completed				
Ontario Seniors Dental Care Program - Various Projects	2,088.0	1,919.8	168.3	91.9
Total	6,379.5	4,232.1	2,147.4	66.3

For the completed information technology project, unused funds will be returned to the City of Toronto. For the completed Ontario Seniors Dental Care Program projects, unused funding will be returned to the Ministry of Health.

The following section provides updates on ongoing projects within the 2024 Toronto Public Health Capital Budget.

Information Technology Projects- Ongoing

Inspection Management Implementation

Overall Project Status
Yellow

This project will replace current inspection systems and leverage a corporate customer relationship management system and common infrastructure components to improve the efficiency and effectiveness of inspection, investigation, and enforcement service delivery.

As of December 31, 2024, capital expenditures totaled \$1,335.4 thousand representing 46.2 percent of the 2024 approved cash flow of \$2,890.4 thousand. Overall project status has changed to yellow given delays in delivering food safety module functionality. The project timeline will be adjusted by six months to accommodate for the delays. TPH is working to analyze any incremental carry forward for this project and will request to adjust previously approved carry forward once analysis is finalized.

Electronic Medical Records - Phase 3

Overall Project Status
Green

Phase 3 of the Electronic Medical Records project builds on the work done in Phase 2 and will implement a new client information system to provide a comprehensive electronic record of health-related information for clients of TPH's sexual health and needle exchange clinics.

As of December 31, 2024, capital expenditures totaled \$308.4 thousand representing 77.1 percent of the approved 2024 cash flow of \$399.8 thousand. Overall project status has changed to green as software implementation activities have successfully been completed. Post-implementation activities are still underway.

Facilities Projects-Ongoing

Ontario Seniors Dental Care Program-East Toronto Health Partners

Overall Project Status
Yellow

The Ontario Seniors Dental Care Program is fully funded (100%) by the Ministry of Health. It is designed to provide dental services to low-income seniors who are 65 years of age or older. In 2019 and 2020, the province announced capital funds to enhance and renew existing dental clinics operated by the City and within community health centres (CHCs), including a new East Toronto Health Partners clinic at 2690 Danforth Avenue. Construction has been completed and installation of a corporate security system is planned for Q2 2025.

CONTACT

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SIGNATURE

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