

September 26, 2025

# City of Toronto

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**Tony Coniaris, CFA** — Partner, Chair, Co-Chief  
Investment Officer – International Equities and  
Portfolio Manager

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# Executive summary

## Performance

- For the one-year period ended June 30, 2025, the portfolio underperformed the benchmark<sup>1</sup> by 2.3%, primarily driven by stock selection in France (slides 3, 4)
- The portfolio posted strong returns for the first half of 2025 when value outperformed growth, particularly in Q1 2025:

|         | Oakmark Global<br>Pooled Fund II | MSCI World | Excess | MSCI World Value | MSCI World<br>Growth |
|---------|----------------------------------|------------|--------|------------------|----------------------|
| 1Q 2025 | 4.7%                             | -1.7%      | 6.4%   | 4.9%             | -7.7%                |
| 1H 2025 | 5.5%                             | 3.9%       | 1.6%   | 4.8%             | 3.0%                 |

## Outlook

- Historically, patience in the strategy has been rewarded:
  - The strategy outperformed the value benchmark<sup>2</sup> +80% of the time on a 5-year basis since inception. Average outperformance is 310bps (slide 5)
  - Volatile market environments have been significant sources of alpha for the strategy in the long-term (slide 6)
- The portfolio's current price and fundamentals offer an attractive combination of above average growth and healthy returns, all at a well below average price with significant free-cash-flow yield.
  - Trading at a 36% discount to the MSCI World Index
  - 13.7% ROE
  - Forward-looking EPS growth rate of 16.1% vs. MSCI World at 11.7%
  - 8.9% free-cash-flow yield vs. MSCI World at 4.2%
- We believe the portfolio is well positioned to capitalize on valuation disconnects within the US and European markets (slides 8, 9, 10)

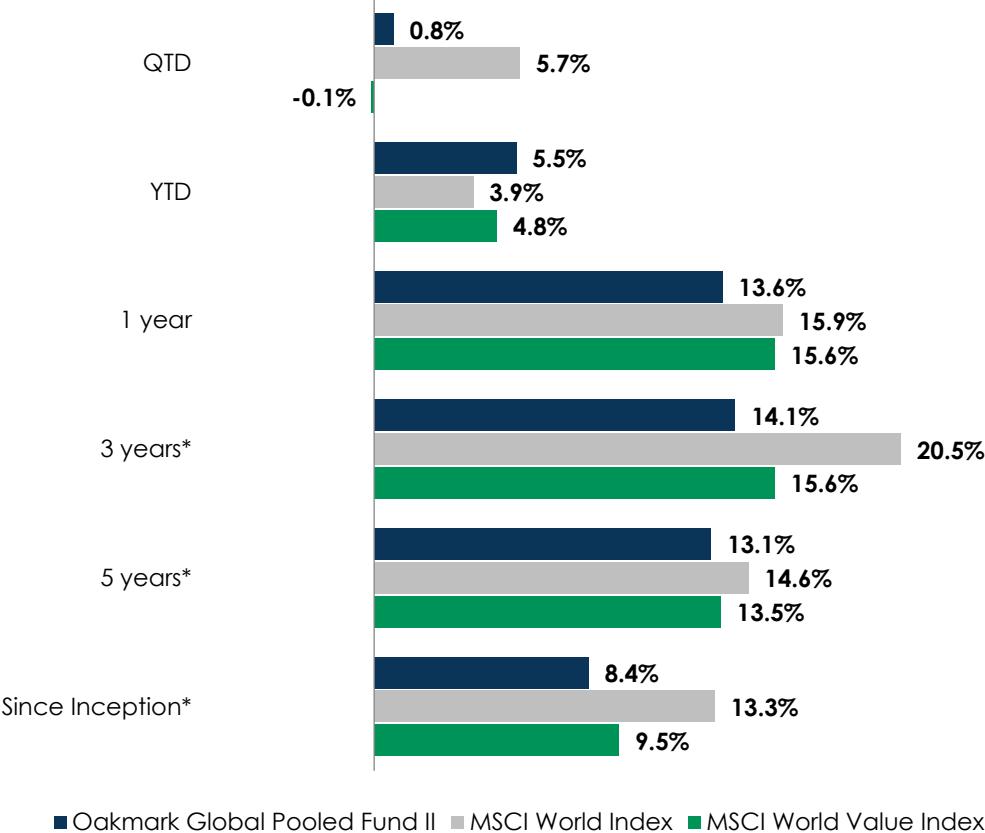
<sup>1</sup>MSCI World Index

<sup>2</sup>MSCI World Value Index

Past performance is no guarantee of future results. Current performance may be lower or higher than the performance data quoted. All returns reflect the reinvestment of dividends and capital gains and the deduction of transaction costs.

# Performance

## Oakmark Global Pooled Fund II net of fees (in CAD) as of June 30, 2025



\*Annualized

Inception date: November 01, 2019

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# One-year contribution

**Oakmark Global Pooled Fund II** analysis (in CAD) as of June 30, 2025

## 10 Largest contributors

| Security description        | Contribution to return (%) |
|-----------------------------|----------------------------|
| St. James's Place           | 2.17                       |
| Capital One Financial       | 1.50                       |
| CNH Industrial              | 1.22                       |
| Alibaba Group               | 1.13                       |
| Lloyds Banking Group*       | 1.06                       |
| Fiserv*                     | 1.01                       |
| Allianz*                    | 0.97                       |
| Charter Communications Cl A | 0.95                       |
| Prosus                      | 0.90                       |
| Prudential                  | 0.79                       |

## 10 Largest detractors

| Security description    | Contribution to return (%) |
|-------------------------|----------------------------|
| Kering                  | -1.49                      |
| IQVIA Holdings          | -0.87                      |
| Becton Dickinson        | -0.74                      |
| Glencore                | -0.61                      |
| Brunswick               | -0.60                      |
| ConocoPhillips          | -0.53                      |
| Diageo                  | -0.51                      |
| Samsung Electronics Pfd | -0.42                      |
| Centene                 | -0.40                      |
| Mercedes-Benz Group     | -0.40                      |

Securities no longer held are marked with an asterisk (\*).

Contribution to return is presented gross of management fees and custodian fees; and does not include cash.

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# Historical performance analysis vs. value

## Global All Cap Strategy as of June 30, 2024

|                                            | 1 year | 3 years | 5 years | 10 years | 15 years | 20 years |
|--------------------------------------------|--------|---------|---------|----------|----------|----------|
| Number of rolling periods                  | 297    | 273     | 249     | 189      | 129      | 69       |
| % of periods outpaced value index          | 65%    | 78%     | 80%     | 87%      | 97%      | 100%     |
| Average strategy annualized net return (%) | 11.66  | 9.56    | 9.37    | 8.41     | 8.49     | 8.91     |
| Value index annualized return (%)*         | 7.10   | 6.10    | 6.27    | 5.74     | 5.83     | 6.01     |
| Outperformance (%)                         | 4.56   | 3.46    | 3.10    | 2.67     | 2.66     | 2.90     |

Source: Harris Associates. The Global All Cap Composite inception date is 11/01/1999.

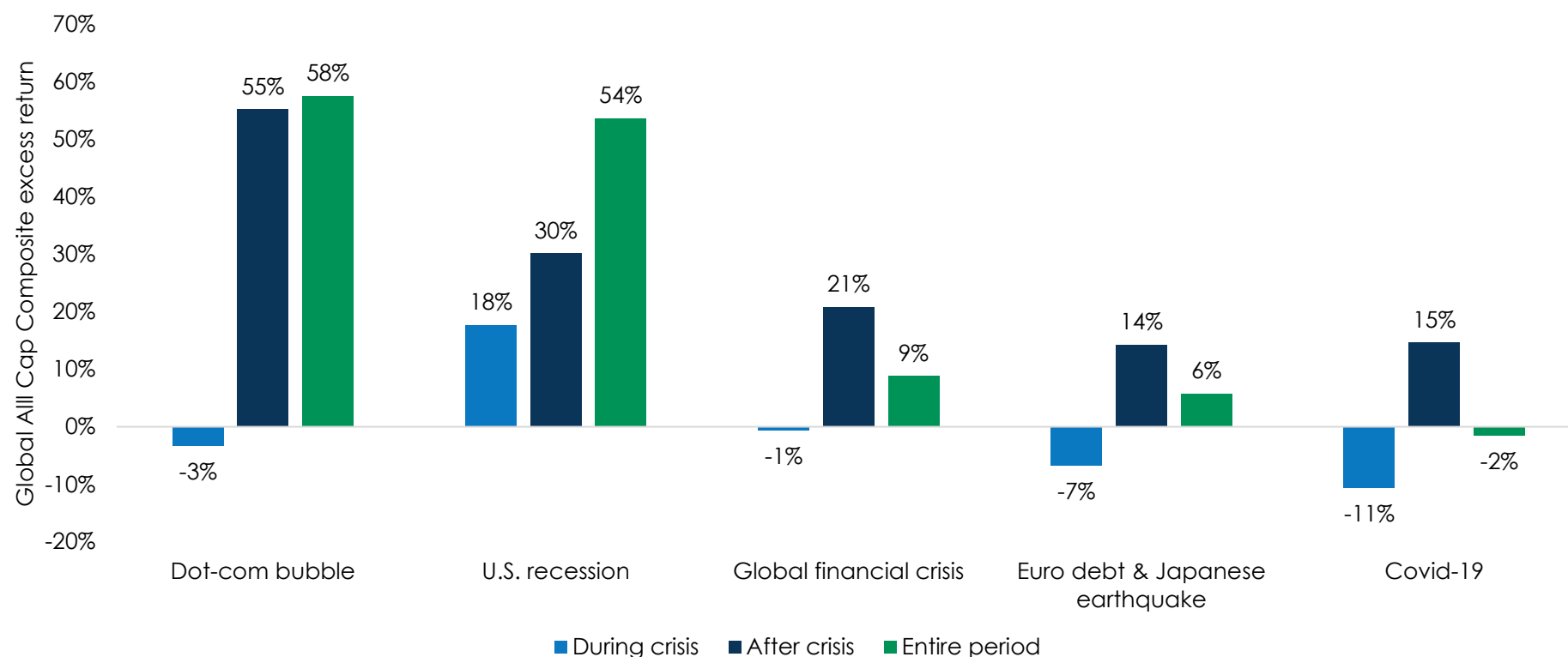
Rolling returns analysis based on monthly data in USD for all time periods shown.

Global All Cap Composite vs. \*MSCI World Value Index.

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# In the past, volatility created opportunity

**Over the past two decades, challenging macro events provided excess return opportunity for the Global All Cap Strategy**



Source: Harris Associates as of 6/30/2025. Total excess returns for Global All Cap Composite (net of fees) minus MSCI World Index.

During crisis time periods defined as Dot-com bubble (October 1999–March 2000), U.S. recession (August 2001–March 2003), Global financial crisis (July 2007–February 2009), Euro debt and Japanese earthquake (April 2010–June 2012), and Covid-19 (February 2020–October 2020). After crisis time periods defined as Dot-com bubble (March 2000–June 2001), U.S. recession (March 2003–March 2004), Global financial crisis (February 2009–March 2011), Euro debt and Japanese earthquake (June 2012–September 2013), and Covid-19 (October 2020–January 2022). Entire period defined as Dot-com bubble (October 1999–June 2001), U.S. recession (August 2001–March 2004), Global financial crisis (July 2007–March 2011), Euro debt and Japanese earthquake (April 2010–September 2013), and Covid-19 (February 2020–January 2022). **Past performance is no guarantee of future results. Current performance may be lower or higher than the performance data quoted. All returns reflect the reinvestment of dividends and capital gains and the deduction of transaction costs.**

# Portfolio characteristics

## Oakmark Global Pooled Fund II (in CAD) as of June 30, 2025

| Key statistics                  | Portfolio     | MSCI World Index | MSCI World Value Index |
|---------------------------------|---------------|------------------|------------------------|
| Number of holdings <sup>1</sup> | <b>48</b>     | 1,325            | 882                    |
| Wtd. avg. mkt. cap.             | <b>166.1B</b> | 1,062.6B         | 331.6B                 |
| Median mkt. cap.                | <b>59.2B</b>  | 32.9B            | 33.2B                  |
| Price/earnings <sup>2</sup>     | <b>12.5x</b>  | 19.7x            | 15.0x                  |
| Price/book <sup>2</sup>         | <b>1.6x</b>   | 3.2x             | 2.0x                   |
| Dividend yield <sup>2</sup>     | <b>2.3%</b>   | 1.8%             | 2.9%                   |
| ROE <sup>2</sup>                | <b>13.7%</b>  | 17.4%            | 13.8%                  |
| EPS growth <sup>2</sup>         | <b>16.1%</b>  | 11.7%            | 9.7%                   |
| FCF yield <sup>2</sup>          | <b>8.9%</b>   | 4.2%             | 5.3%                   |
| Turnover                        | <b>55.5%</b>  | n/a              | n/a                    |
| Active share                    | <b>n/a</b>    | 95.5%            | 94.3%                  |
| Emerging markets                | <b>3.4%</b>   | 0.0%             | 0.0%                   |

| Top 10 holdings <sup>1</sup> | % of portfolio |
|------------------------------|----------------|
| CNH Industrial               | 3.4            |
| DSV                          | 3.2            |
| IQVIA Holdings               | 3.1            |
| Sysco                        | 2.9            |
| Alphabet Cl A                | 2.8            |
| Akzo Nobel                   | 2.8            |
| Corebridge Financial         | 2.8            |
| Becton Dickinson             | 2.7            |
| Julius Baer Group            | 2.6            |
| Airbnb Cl A                  | 2.6            |

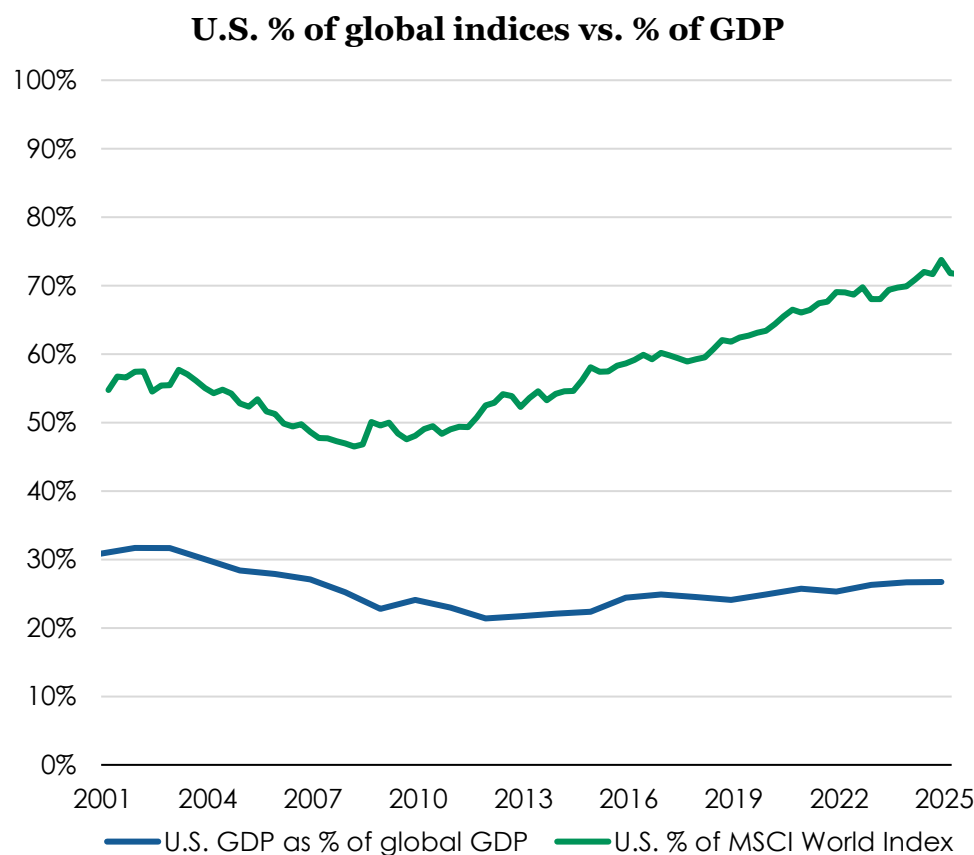
<sup>1</sup> Cash holdings are excluded.

<sup>2</sup> Based on one-year projected estimates.

Portfolio holdings are subject to change without notice and are not intended as recommendations of individual stocks.

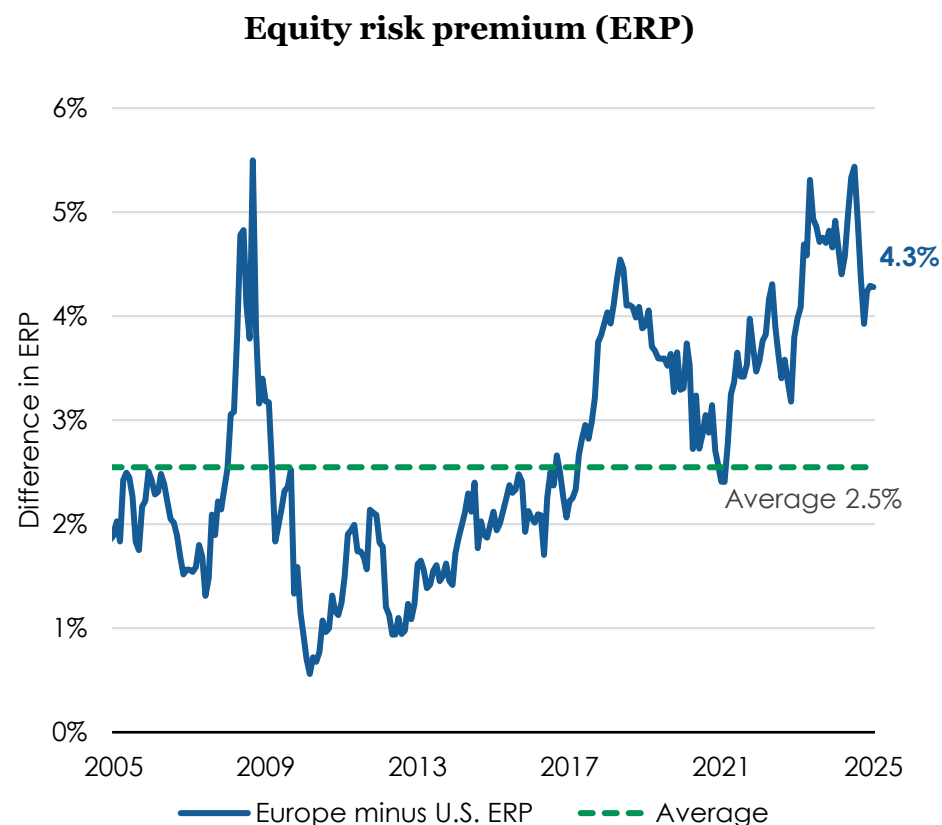
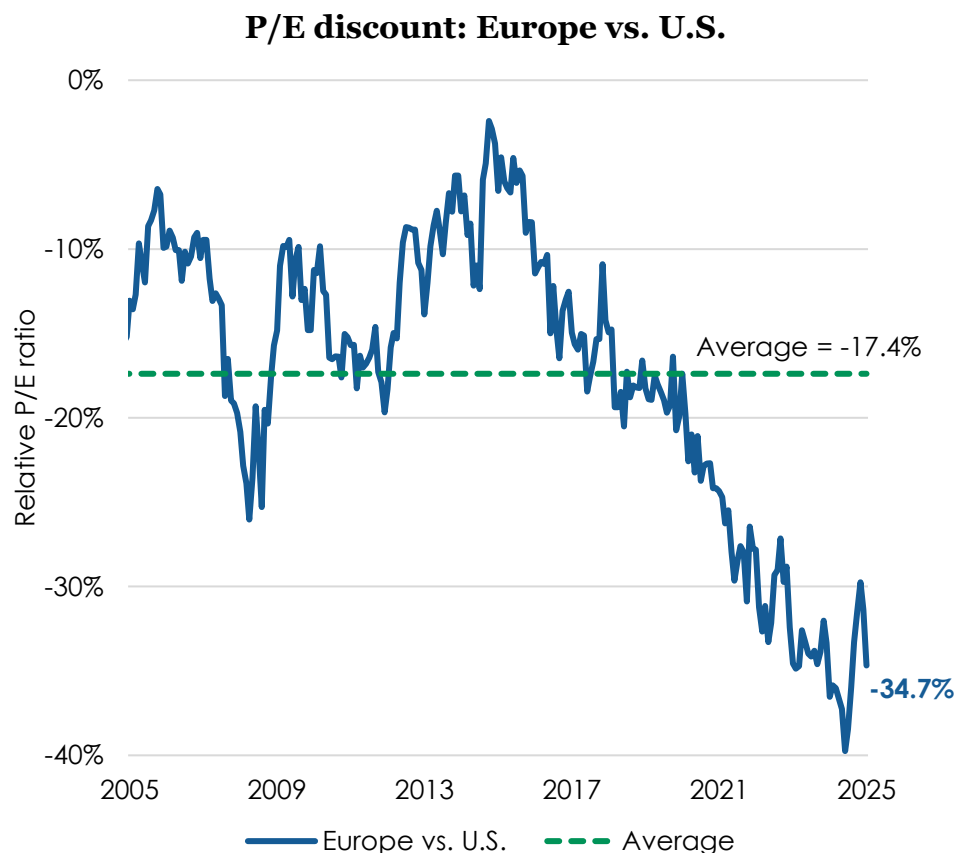
# Are global indices properly diversified?

Global and U.S. indices have become increasingly concentrated.



Left chart: Source: FactSet. U.S. % of MSCI World Index: 3/31/2001—6/30/2025. U.S. GDP as % of global GDP: 1/1/2001—12/31/2024 due to delays in data reporting. Right chart: Source: National Bureau of Economic Research, Empirical Research Partners Analysis, 1950—6/30/2025. Top five S&P 500 holdings as of 6/30/2025 were Nvidia Corp, Microsoft Corp, Apple, Amazon.com and Meta Platforms Cl A.

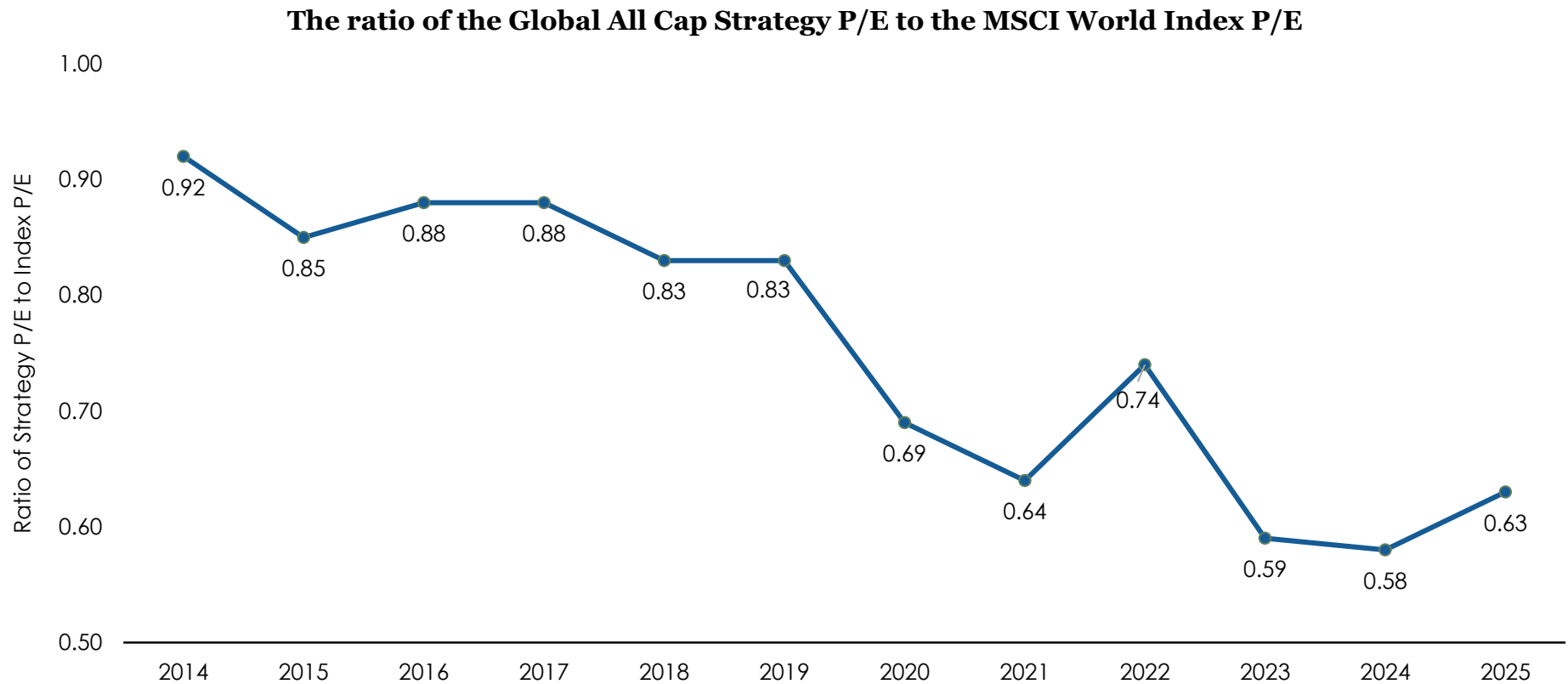
# We believe Europe is attractively valued



Source: FactSet. *Left chart:* NTM P/E of MSCI Europe Index (Europe) and MSCI USA Index (U.S.), 6/30/2005-6/30/2025. *Right chart:* Equity risk premium defined as earnings yield (LTM EPS divided by index price) minus 10-year euro benchmark bond yield for the MSCI Europe Index minus the MSCI USA Index, 6/30/2005-6/30/2025.

# Price-to-earnings (P/E) analysis

The Global All Cap Strategy P/E multiple has compressed versus the benchmark.



Source: Historical data is sourced from Bloomberg, 2024–2025 is sourced from Factset. 12/31/2014–6/30/2025. Benchmark: MSCI World Index. P/E calculated as the harmonic mean P/E based on the strategy and index holdings as of each respective date.

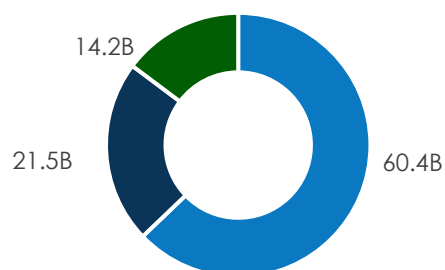
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# Appendix

# Organizational overview

Assets under management (in USD)<sup>1</sup> 96.0B as of June 30, 2025

## AUM by strategy



### ■ U.S. 60.4B

- U.S. Large Value 34.4B | Concentrated 10.1B | Private Client 9.4B
- Equity and Income 6.3B | Fixed Income 0.2B<sup>2</sup>

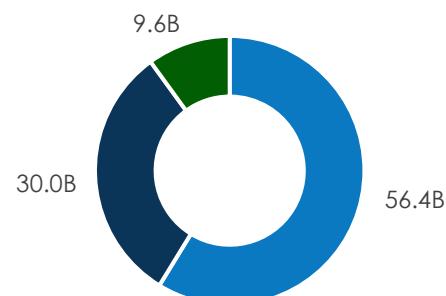
### ■ International 21.5B

- International 18.9B | International Small Cap 1.9B | Japan 0.7B

### ■ Global 14.2B

- Global All Cap 6.4B | Global 6.2B | Global Concentrated 1.6B

## AUM by client type



### ■ Funds<sup>3</sup> 56.4B

- Equities: U.S. 32.1B | International 15.7B | Global 2.1B
- Fixed income 0.2B
- Multi-asset 6.2B

### ■ Institutional<sup>1</sup> 30.0B

- U.S. 12.2B | International 5.7B | Global 12.0B

### ■ Individual<sup>1</sup> 9.6B

Subtotals may not add to total amounts displayed due to rounding.

<sup>1</sup>Total AUM includes assets in accounts for which Harris Associates L.P. provides investment models.

<sup>2</sup>Total firm fixed income assets are \$3.3B, which includes multi-asset and private client portfolios.

<sup>3</sup>Fund assets include mutual fund and exchange-traded fund assets.

# Portfolio team

Experienced and deep investment team that has worked together many years

| PORTFOLIO MANAGEMENT                                                                                                   | Year joined industry | Year joined Harris   Oakmark |
|------------------------------------------------------------------------------------------------------------------------|----------------------|------------------------------|
| <b>David G. Herro, CFA</b> , Deputy Chair, Co-Chief Investment Officer – International Equities and Portfolio Manager* | 1986                 | 1992                         |
| <b>Tony Coniaris, CFA</b> , Chair, Co-Chief Investment Officer – International Equities and Portfolio Manager*         | 1999                 | 1999                         |
| <b>Eric Liu, CFA</b> , Portfolio Manager and Senior Analyst*                                                           | 2002                 | 2009                         |
| <b>Colin Hudson, CFA</b> , Portfolio Manager and Analyst*                                                              | 1998                 | 2005                         |
| <b>John A. Sitarz, CFA, CPA</b> , Portfolio Manager and Analyst*                                                       | 2012                 | 2013                         |

| U.S. RESEARCH TEAM                                                                            | INTERNATIONAL RESEARCH TEAM                                                                    |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| <b>William C. Nygren, CFA</b> , Chief Investment Officer – U.S. and Portfolio Manager* (1981) | <b>Michael L. Manelli, CFA</b> , Senior Analyst* (2000)                                        |
| <b>Robert F. Bierig</b> , Portfolio Manager and Analyst* (1999)                               | <b>Justin D. Hance, CFA</b> , Portfolio Manager and Director of International Research* (2006) |
| <b>Michael A. Nicolas, CFA</b> , Portfolio Manager and Analyst* (2003)                        | <b>Matt Quigley</b> , Senior Analyst* (2007)                                                   |
| <b>Joseph P. Pittman, CFA</b> , Analyst (2004)                                                | <b>Doug Fagan, CFA</b> , Senior Analyst (2009)                                                 |
| <b>Alex Fitch, CFA</b> , Portfolio Manager and Director of U.S. Research* (2010)              | <b>Eric Boroian</b> , Analyst (2009)                                                           |
| <b>Eric R. Haight</b> , Analyst (2011)                                                        | <b>James P. Clarahan, CFA</b> , Senior Analyst (2009)                                          |
| <b>Jon Yu</b> , Analyst (2011)                                                                | <b>Alex A. Frey, CFA</b> , Associate Director of International Research* (2014)                |
| <b>Brian T. Bourn, CFA</b> , Analyst (2014)                                                   | <b>Matthias Nikaj</b> , Analyst (2014)                                                         |
| <b>Darek Blachowicz</b> , Analyst (2016)                                                      | <b>Troy Schott, CFA</b> , Analyst (2016)                                                       |
| <b>Jeremy G. Thames, CFA</b> , Associate Director of U.S. Research* (2016)                    |                                                                                                |
| <b>Liam M. McGarrity</b> , Analyst (2018)                                                     |                                                                                                |

\*Denotes partner. Year joined industry is in parentheses. As of 07/01/2025.

# Investment philosophy

## Three key tenets:

- 1 Buy businesses at a **significant discount to our estimate of intrinsic value**
- 2 Invest in companies expected to **grow per share value over time**
- 3 Invest with management teams that **think and act as owners**

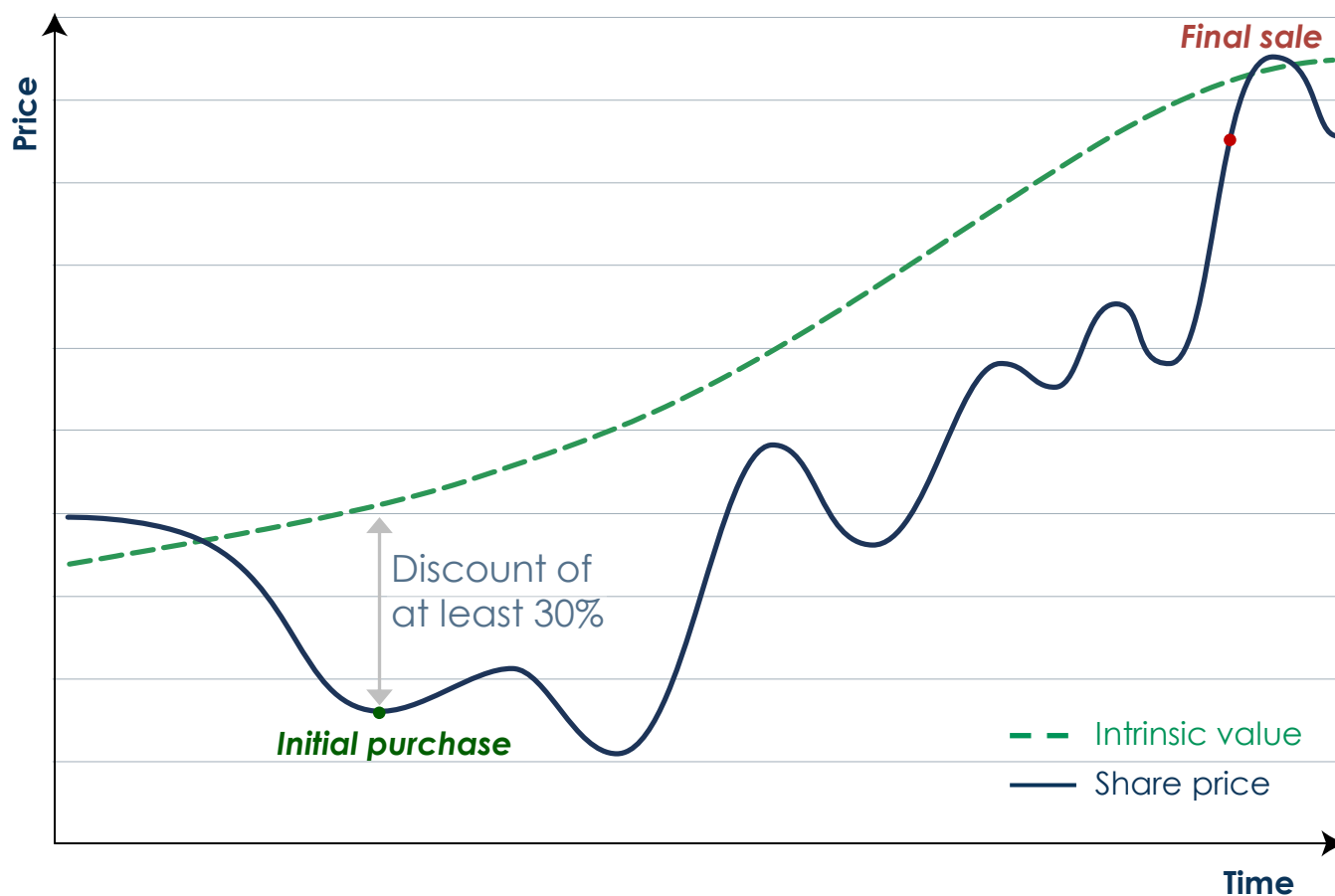


Chart is for illustrative purposes only and does not represent an actual investment. There is no guarantee an investment strategy will provide positive performance over any period of time.

# Investment process

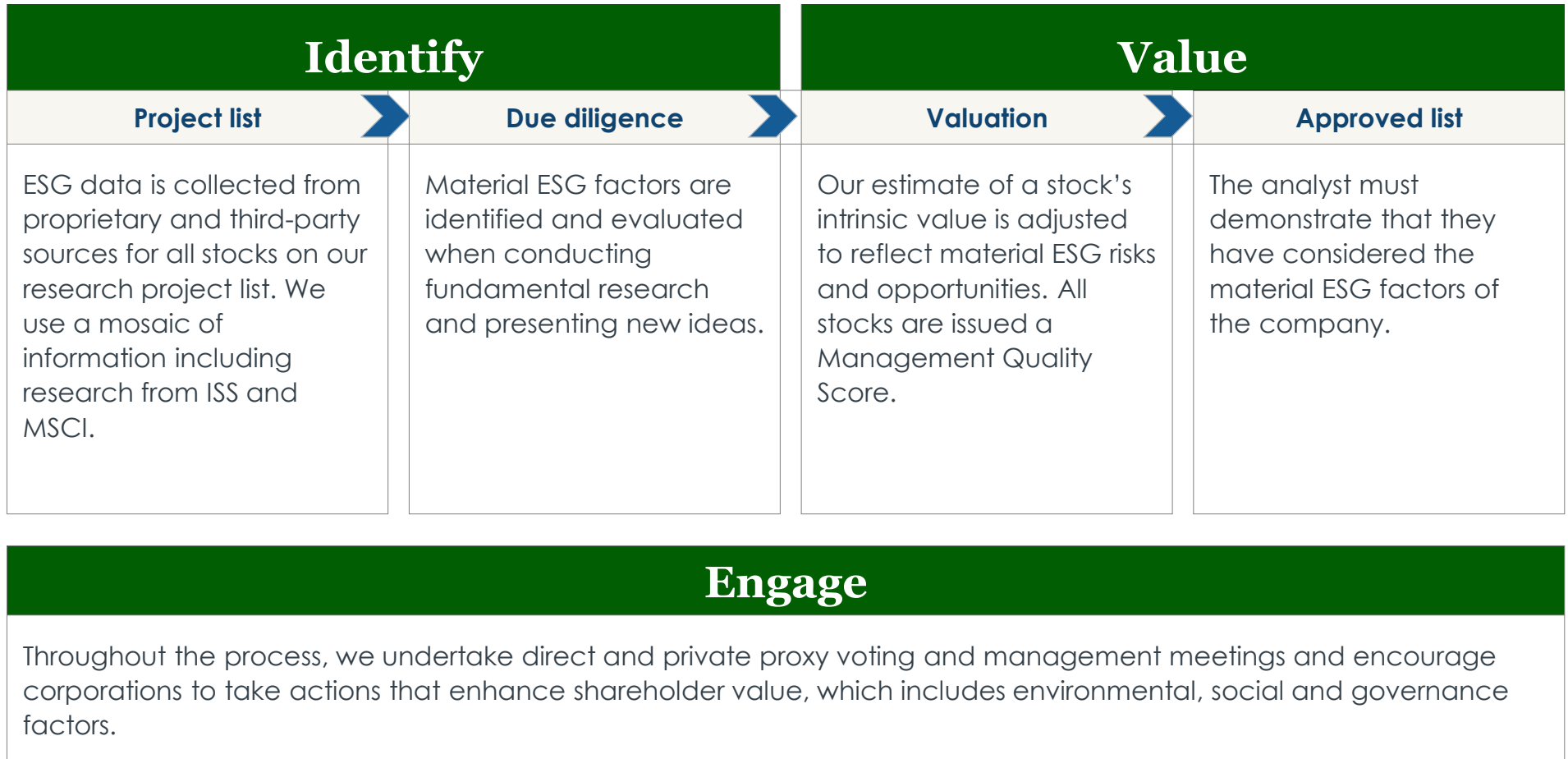
Portfolios are built from the bottom up



<sup>1</sup>U.S. research team: 400+ meetings, 100-150 names on U.S. approved list. International research team: 1500+ meetings, 120-180 names on international approved list.

# ESG integration

We integrate material ESG factors at every step of our investment process



\*Third-party sources include MSCI ESG Ratings and Institutional Shareholders Services (ISS)

# ESG characteristics

## Oakmark Global Pooled Fund II analysis (in CAD) as of June 30, 2025

| Metric                                         | Units                                  | Portfolio | Benchmark <sup>1</sup> | Relative Performance |
|------------------------------------------------|----------------------------------------|-----------|------------------------|----------------------|
| MSCI ESG rating <sup>2</sup>                   | AAA-CCC scale                          | A         | A                      | -                    |
| Weighted average carbon intensity <sup>3</sup> | tCO <sub>2</sub> e/million CAD revenue | 28.7      | 66.1                   | 56.6% lower          |
| Portfolio warming potential <sup>4</sup>       | Degrees Celsius                        | +1.6      | +2.7                   | 40.7% lower          |

<sup>1</sup>MSCI World Index

<sup>2</sup>Calculated as a market value weighted average of holdings-level ESG Ratings scores.

<sup>3</sup>Scope 1 + 2; data provided by ISS.

<sup>4</sup>An estimate of the degree of warming by 2050 relative to pre-industrial levels that the portfolio holdings are aligned with; data provided by ISS

# Significant portfolio changes

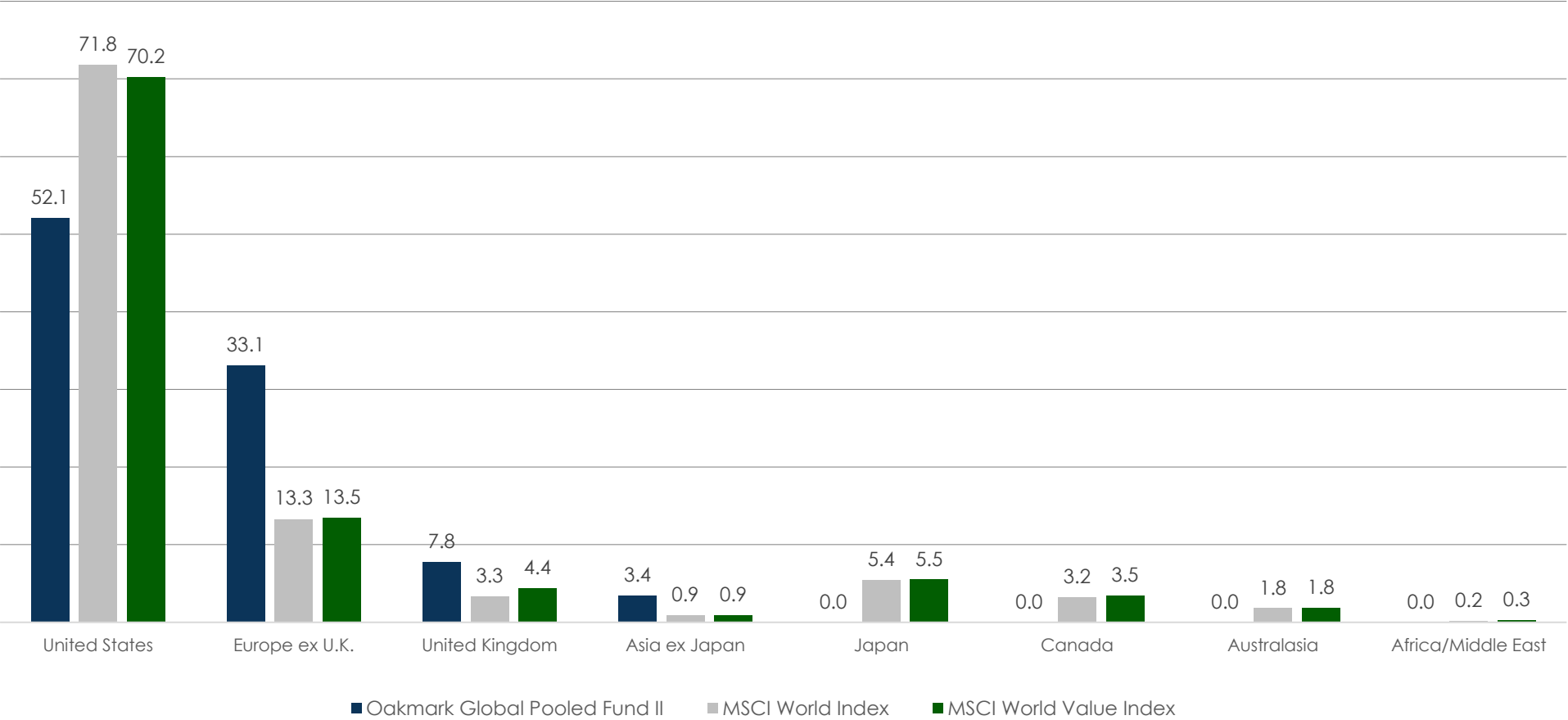
## Oakmark Global Pooled Fund II as of June 30, 2025

|                | New buys                                                                                                                                     | Significant increases                                                                  | Final sales                                                                                                       | Significant decreases                                                                   |
|----------------|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <b>2Q 2025</b> | <b>adidas</b><br><b>Ashtead Group</b><br><b>BMW</b><br><b>BNP Paribas</b>                                                                    | Keurig Dr Pepper<br>Becton Dickinson<br>Alibaba Group<br>IQVIA Holdings<br>Airbnb Cl A | <b>Allianz</b><br><b>Anheuser-Busch InBev</b><br><b>Fiserv</b><br><b>Lloyds Banking Group</b><br><b>TIS Inc</b>   | Mercedes-Benz Group<br>Bayer                                                            |
| <b>1Q 2025</b> | <b>Airbnb Cl A</b><br><b>Brenntag</b><br><b>Keurig Dr Pepper</b><br><b>Molina Healthcare</b><br><b>Mondelez Cl A</b><br><b>Pernod Ricard</b> | Sysco<br>DSV<br>Diageo<br>TIS Inc<br>Becton Dickinson                                  | <b>Amazon.com</b><br><b>Beacon Roofing Supply</b><br><b>Etsy</b><br><b>Kroger</b><br><b>Novartis</b>              | Anheuser-Busch InBev<br>Alibaba Group<br>Intercontinental Exchange<br>Fiserv<br>Centene |
| <b>4Q 2024</b> | <b>Beacon Roofing Supply</b><br><b>Becton Dickinson</b><br><b>Brunswick</b><br><b>DSV</b><br><b>Elevance Health</b><br><b>Sysco</b>          | TIS Inc<br>Capgemini<br>ConocoPhillips<br>Vail Resorts<br>Diageo                       | <b>Agilent Technologies</b><br><b>Daimler Truck Holding</b><br><b>Interpublic Group</b><br><b>Thor Industries</b> | St. James's Place<br>Fiserv                                                             |
| <b>3Q 2024</b> | <b>Akzo Nobel</b><br><b>Diageo</b><br><b>TIS Inc</b>                                                                                         | Capgemini<br>Deere<br>Novartis<br>Samsung Electronics Pfd<br>Envista Holdings          | <b>Cisco Systems</b><br><b>SAP</b><br><b>Travis Perkins</b>                                                       | Lloyds Banking Group<br>Prosus<br>Daimler Truck Holding                                 |

The securities listed above may not include all securities bought and sold throughout a given quarter (e.g., short positions and intra-quarter buys and sells). Significant increases/decreases represent positions in the portfolio that have had a 25% or greater change in share amount for the reporting period (up to five securities shown).

# Geographic allocation

Oakmark Global Pooled Fund II (%) as of June 30, 2025



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# Holdings by geographic location

## Oakmark Global Pooled Fund II (%) as of June 30, 2025

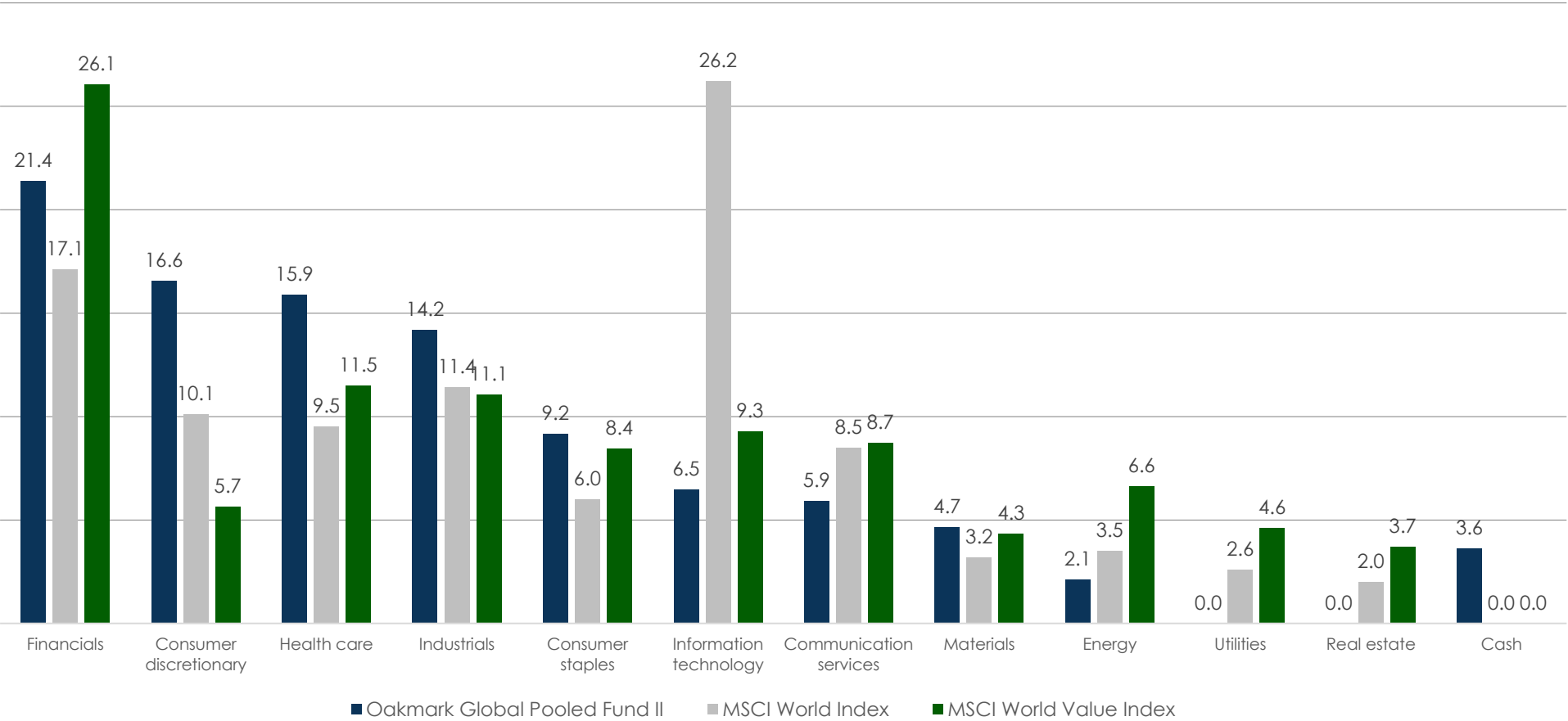
|                             |             |                       |             |                                  |            |
|-----------------------------|-------------|-----------------------|-------------|----------------------------------|------------|
| <b>United States</b>        | <b>52.1</b> | <b>Europe ex U.K.</b> | <b>33.1</b> | <b>Asia ex Japan</b>             | <b>3.4</b> |
| CNH Industrial              | 3.4         | DSV                   | 3.2         | Samsung Electronics Pfd*         | 1.8        |
| IQVIA Holdings              | 3.1         | Akzo Nobel            | 2.8         | Alibaba Group*                   | 1.6        |
| Sysco                       | 2.9         | Julius Baer Group     | 2.6         |                                  |            |
| Alphabet Cl A               | 2.8         | Capgemini             | 2.4         | <b>Emerging market total (*)</b> | <b>3.4</b> |
| Corebridge Financial        | 2.8         | BNP Paribas           | 2.4         |                                  |            |
| Becton Dickinson            | 2.7         | Bayer                 | 2.1         |                                  |            |
| Airbnb Cl A                 | 2.6         | Brenntag              | 2.1         |                                  |            |
| Charter Communications Cl A | 2.3         | Kering                | 2.1         |                                  |            |
| American Intl Group         | 2.3         | Roche Holding         | 2.0         |                                  |            |
| Envista Holdings            | 2.2         | adidas                | 1.9         |                                  |            |
| Capital One Financial       | 2.2         | Glencore              | 1.9         |                                  |            |
| TE Connectivity             | 2.2         | Pernod Ricard         | 1.8         |                                  |            |
| ConocoPhillips              | 2.1         | Ryanair Holdings ADR  | 1.6         |                                  |            |
| Willis Towers Watson        | 2.1         | Prosus                | 1.5         |                                  |            |
| Bank of America             | 1.9         | BMW                   | 1.4         |                                  |            |
| Keurig Dr Pepper            | 1.9         | Mercedes-Benz Group   | 1.3         |                                  |            |
| Vail Resorts                | 1.6         |                       |             |                                  |            |
| General Motors              | 1.5         | <b>United Kingdom</b> | <b>7.8</b>  |                                  |            |
| Deere                       | 1.5         | Ashtead Group         | 2.5         |                                  |            |
| Centene                     | 1.4         | Prudential            | 2.3         |                                  |            |
| Intercontinental Exchange   | 1.4         | Diageo                | 1.7         |                                  |            |
| Elevance Health             | 1.4         | St. James's Place     | 1.4         |                                  |            |
| Brunswick                   | 1.1         |                       |             |                                  |            |
| Molina Healthcare           | 1.0         |                       |             |                                  |            |
| Mondelez Cl A               | 0.9         |                       |             |                                  |            |
| Warner Bros Discovery       | 0.8         |                       |             |                                  |            |

Underlying holdings may not add to subtotal amount displayed due to rounding.

Portfolio holdings are subject to change without notice and are not intended as recommendations of individual stocks.

# Sector allocation

Oakmark Global Pooled Fund II (%) as of June 30, 2025



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# Holdings by sector

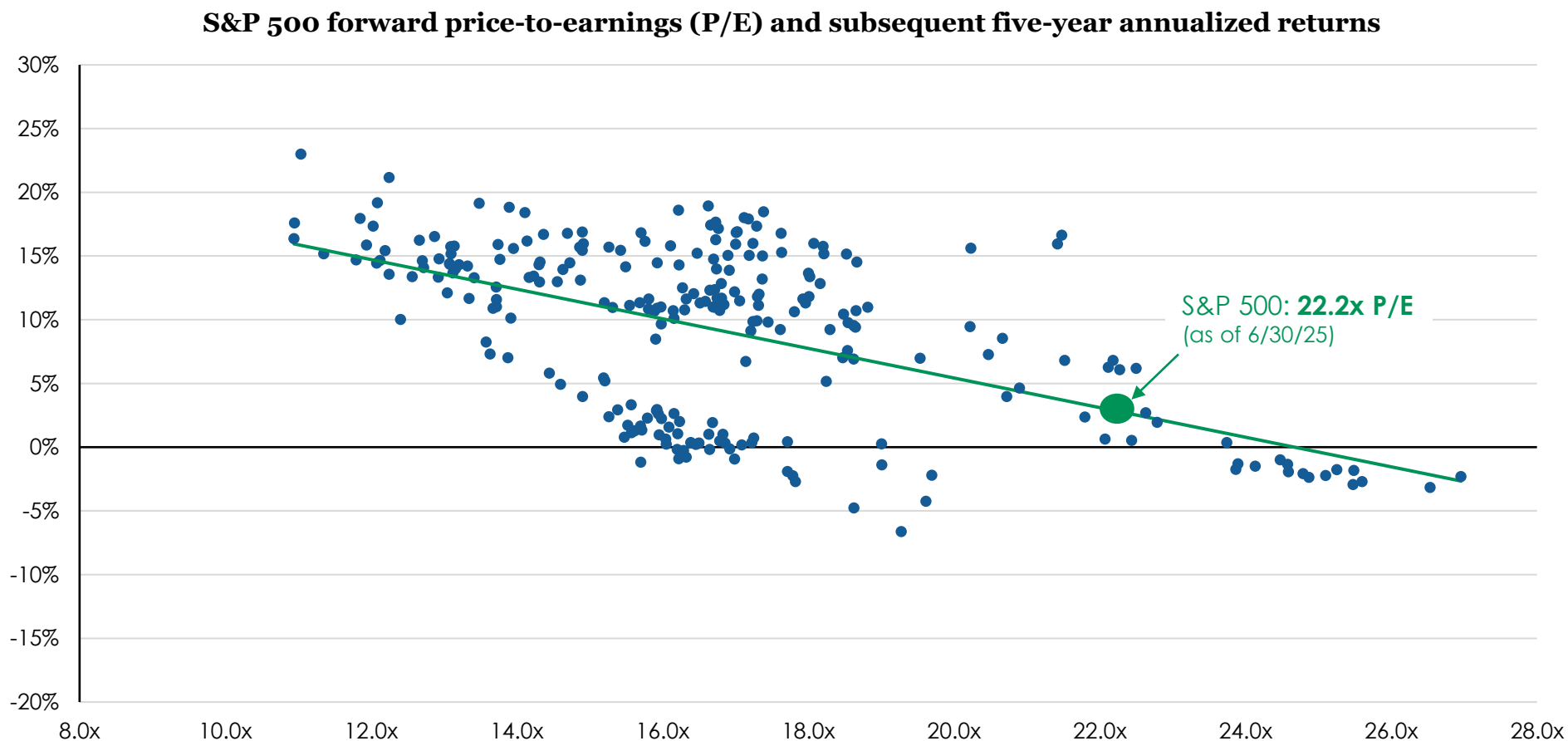
## Oakmark Global Pooled Fund II (%) as of June 30, 2025

|                               |             |                               |             |                               |            |
|-------------------------------|-------------|-------------------------------|-------------|-------------------------------|------------|
| <b>Financials</b>             | <b>21.4</b> | <b>Health care</b>            | <b>15.9</b> | <b>Communication services</b> | <b>5.9</b> |
| Corebridge Financial          | 2.8         | Envista Holdings              | 2.2         | Alphabet Cl A                 | 2.8        |
| Julius Baer Group             | 2.6         | Bayer                         | 2.1         | Charter Communications Cl A   | 2.3        |
| BNP Paribas                   | 2.4         | Roche Holding                 | 2.0         | Warner Bros Discovery         | 0.8        |
| American Intl Group           | 2.3         | Centene                       | 1.4         |                               |            |
| Prudential                    | 2.3         | Elevance Health               | 1.4         | <b>Materials</b>              | <b>4.7</b> |
| Capital One Financial         | 2.2         | Molina Healthcare             | 1.0         | Akzo Nobel                    | 2.8        |
| Willis Towers Watson          | 2.1         |                               |             | Glencore                      | 1.9        |
| Bank of America               | 1.9         | <b>Industrials</b>            | <b>14.2</b> |                               |            |
| Intercontinental Exchange     | 1.4         | CNH Industrial                | 3.4         | <b>Energy</b>                 | <b>2.1</b> |
| St. James's Place             | 1.4         | DSV                           | 3.2         | ConocoPhillips                | 2.1        |
|                               |             | Ashtead Group                 | 2.5         |                               |            |
| <b>Consumer discretionary</b> | <b>16.6</b> | Brenntag                      | 2.1         | <b>Cash</b>                   | <b>3.6</b> |
| Airbnb Cl A                   | 2.6         | Ryanair Holdings ADR          | 1.6         |                               |            |
| Kering                        | 2.1         | Deere                         | 1.5         |                               |            |
| adidas                        | 1.9         |                               |             |                               |            |
| Vail Resorts                  | 1.6         | <b>Consumer staples</b>       | <b>9.2</b>  |                               |            |
| Alibaba Group                 | 1.6         | Sysco                         | 2.9         |                               |            |
| General Motors                | 1.5         | Keurig Dr Pepper              | 1.9         |                               |            |
| Prosus                        | 1.5         | Pernod Ricard                 | 1.8         |                               |            |
| BMW                           | 1.4         | Diageo                        | 1.7         |                               |            |
| Mercedes-Benz Group           | 1.3         | Mondelez Cl A                 | 0.9         |                               |            |
| Brunswick                     | 1.1         |                               |             |                               |            |
|                               |             | <b>Information technology</b> | <b>6.5</b>  |                               |            |
| <b>Health care</b>            | <b>15.9</b> | Capgemini                     | 2.4         |                               |            |
| IQVIA Holdings                | 3.1         | TE Connectivity               | 2.2         |                               |            |
| Becton Dickinson              | 2.7         | Samsung Electronics Pfd       | 1.8         |                               |            |

Underlying holdings may not add to subtotal amount displayed due to rounding.

Portfolio holdings are subject to change without notice and are not intended as recommendations of individual stocks.

# S&P 500 valuations and subsequent returns



Source: FactSet, as of 6/30/2025. Forward P/E based on FactSet consensus 12-month forward earnings estimates. Returns are 60-month annualized total returns measured monthly, beginning 8/31/1999.

Past performance is no guarantee of future results. Current performance may be lower or higher than the performance data quoted. All returns reflect the reinvestment of dividends and capital gains and the deduction of transaction costs.

# S&P valuations and subsequent strategy returns

## Global All Cap Strategy as of June 30, 2025

| S&P 500 Index forward P/E | Strategy average subsequent return <sup>1</sup> | Strategy vs. MSCI World Index average excess return <sup>1</sup> | Strategy vs. MSCI World Value Index average excess return <sup>1</sup> | Number of periods <sup>2</sup> |
|---------------------------|-------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------|
| 20.0x to 22.0x            | 18.66%                                          | 15.56%                                                           | 12.32%                                                                 | 12                             |
| Greater than 22.0x        | 19.66%                                          | 21.66%                                                           | 17.08%                                                                 | 6                              |

- Since inception, the Global All Cap Strategy has outperformed all subsequent five-year periods when the S&P 500 Index's forward P/E was above 20x.
- As of June 30, 2025, the S&P 500 Index's forward P/E was **22.2x**.

Source: Harris Associates.

<sup>1</sup>Returns defined as the subsequent annualized five-year return.

<sup>2</sup>The number of periods is defined as occurrences at month-end when the S&P Index forward P/E was within the range listed. This excludes periods where the forward P/E was in the stated range but there were less than five years after the applicable period.

Past performance is no guarantee of future results. Current performance may be lower or higher than the performance data quoted. All returns reflect the reinvestment of dividends and capital gains and the deduction of transaction costs.

# Performance footnotes

**Harris Associates L.P.**  
**Global All Cap Equity Composite**  
**January 1, 2015 through June 30, 2025**

|                            |            |            | MSCI World | Gross       |             |                 | Gross      |                  |               |                  |
|----------------------------|------------|------------|------------|-------------|-------------|-----------------|------------|------------------|---------------|------------------|
|                            | Gross      | Net        | Index      | Composite   | Benchmark   |                 | Internal   | Composite        | Percentage of | Total Firm       |
|                            | Return     | Return     | Return     | 3-Yr St Dev | 3-Yr St Dev | Number of       | Dispersion | Assets           | Firm Assets   | Assets           |
| <u>Annual Period Ended</u> | <u>(%)</u> | <u>(%)</u> | <u>(%)</u> | <u>(%)</u>  | <u>(%)</u>  | <u>Accounts</u> | <u>(%)</u> | <u>(\$ 000s)</u> | <u>(%)</u>    | <u>(\$ 000s)</u> |
| June 30, 2025              | 11.6       | 11.1       | 9.5        | 18.0        | 15.1        | 9               | n/a        | 3,128,388        | 3.4           | 93,060,499       |
| December 31, 2024          | 4.3        | 3.4        | 18.7       | 19.3        | 16.9        | 9               | 0.4        | 2,986,209        | 3.0           | 98,474,560       |
| December 31, 2023          | 18.7       | 17.7       | 23.8       | 20.1        | 17.0        | 11              | 0.2        | 7,720,122        | 7.6           | 101,288,441      |
| December 31, 2022          | -16.1      | -16.8      | -18.1      | 27.9        | 20.7        | 12              | 0.2        | 7,692,994        | 8.2           | 94,107,515       |
| December 31, 2021          | 19.6       | 18.7       | 21.8       | 26.3        | 17.3        | 13              | 0.4        | 9,941,510        | 8.0           | 123,786,156      |
| December 31, 2020          | 10.1       | 9.3        | 15.9       | 27.1        | 18.5        | 14              | 0.5        | 7,973,166        | 7.7           | 103,605,450      |
| December 31, 2019          | 30.8       | 29.8       | 27.7       | 15.6        | 11.3        | 13              | 0.5        | 7,566,142        | 6.3           | 119,786,271      |
| December 31, 2018          | -18.2      | -18.9      | -8.7       | 14.6        | 10.5        | 12              | 0.2        | 6,300,617        | 5.9           | 107,347,835      |
| December 31, 2017          | 28.0       | 27.0       | 22.4       | 14.4        | 10.4        | 10              | 0.7        | 7,595,490        | 5.4           | 140,352,186      |
| December 31, 2016          | 6.0        | 5.2        | 7.5        | 14.6        | 11.1        | 10              | 0.4        | 6,237,439        | 5.7           | 108,528,726      |
| December 31, 2015          | -3.7       | -4.5       | -0.9       | 13.0        | 11.0        | 11              | 0.5        | 6,987,059        | 5.7           | 122,683,094      |

I. Harris Associates L.P. (Harris Associates) claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS standards. Harris Associates has been independently verified for the periods January 1, 1993 through December 31, 2023. A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assurance on whether the firm's policies and procedures related to composite and pooled fund maintenance, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. The Global All Cap Equity Composite has had a performance examination for the periods November 1, 1999 through December 31, 2023. The verification and performance examination reports are available upon request. GIPS® is a registered trademark of CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein.

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III. The Global All Cap Equity Composite inception date is November 1, 1999. It was created September 30, 2001. The composite includes all fully discretionary, supervised, all-cap, diversified, global equity accounts in excess of \$2 million that permit the use of currency hedging. The reporting currency is U.S. Dollar. A complete list of composite descriptions and policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request. Both gross and net returns reflect the reinvestment of income, the deduction of transaction costs, and are net of withholding taxes. Gross returns do not reflect the deduction of investment advisory fees or any other expenses that may be incurred in the management of the account. Effective June 1, 2009, model net returns are calculated by subtracting the highest fee of the standard fee schedule from the gross composite return. From January 1, 2008 to May 31, 2009, model net returns were calculated by subtracting the highest fee charged to any account on a monthly basis from the gross composite return. The standard annual fee schedule currently in effect is as follows: 0.80% on the first \$100 million and 0.65% on balance of portfolio. Fees may be higher for mutual funds included in the composite. Actual advisory fees charged may vary depending on, among other things, the applicable fee schedule and portfolio size. Additional information may be found in Part 2A of Form ADV, which is available upon request.

IV. The three-year annualized standard deviation measures the variability of gross composite returns and benchmark returns over the preceding 36-month period.

V. For accounts included in the composite for the full presentation period, the asset-weighted standard deviation of account gross returns is presented as a measure of internal dispersion. Internal dispersion is not presented (n/a) for periods with fewer than five accounts in the composite for the full year, as it is not considered meaningful.

VI. Past performance is no guarantee of future results. The results presented above should not be considered a prediction of future performance. Current performance may be lower or higher than the performance data quoted. Financial consultants to whom Harris Associates provides before-fee performance data may use the data only in one-on-one presentations. Gross performance presented does not reflect the deduction of investment advisory fees.

VII. The MSCI World Index (Net) is a free float-adjusted, market capitalization-weighted index that is designed to measure the global equity market performance of developed markets. The index covers approximately 85% of the free float-adjusted market capitalization in each country. This benchmark calculates reinvested dividends net of withholding taxes. This index is unmanaged and investors cannot invest directly in this index. Benchmark returns are not covered by the report of the independent verifiers. For comparison purposes, the index includes the reinvestment of income and other earnings but does not include any trading expenses, management fees, or other costs.

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