# **ATTACHMENT 4**

# Updated Framework for Phase One of the City of Toronto's Circular Food Innovators Fund

## 1) Goal

Phase One of the Circular Food Innovators Fund (CFIF) will support local small businesses (both for-profit and not-for-profit) in the delivery of their projects that can implement a new reuse system, or demonstrably enhance an existing reuse system, to enable the elimination of single-use and takeaway items in Toronto and help achieve a more circular food system for Toronto residents and businesses.

The Updated Framework for Phase One of CFIF provides guidance for the second intake period for application and award of CFIF funding during Phase One of the program based on lessons learned from the first intake period and the addition of a new green workforce development add-on to contribute to building workforce capacity in Toronto's green and circular food economy.

# 2) Definitions

For the purpose of the Circular Food Innovators Fund, the following definitions apply:

Circular economy: The circular economy refers to a society-wide approach to production and consumption that aims to eliminate landfill waste and maximize resources by recovering as much as possible from used products. It is a system where materials never become waste; instead, they remain in circulation through processes like redesign, reduction, reuse, repair, refurbishment, remanufacturing, repurposing, recycling and recovery. The circular economy is not a sector, it is whole system transformation that requires change from all economic participants and alignment toward shared objectives.

Sustainable consumption: Sustainable consumption is the act of using resources to satisfy current needs and wants in a way that takes less from, and gives back to, the planet. Taking less, using better, wasting less, using what is left over and giving back to the planet are all sustainable consumption choices.

Food system: The food system refers to all the resources, activities and actors involved in the creation and movement of food and beverage products across the food value chain – from farm to the consumer. The resources used in the food system include both edible goods and non-edible inputs and outputs, such as energy and packaging materials. The food value chain includes food production, processing and manufacturing, distribution, food retail (sale) and food service (preparation of meals outside the home).

Circular food system: A circular food system provides healthy and culturally appropriate food for all while eliminating food waste, maximizing resource use and protecting and

restoring natural ecosystems. In a circular food system, food and beverage products are sourced as locally as possible and produced, processed, packaged and distributed as sustainably as possible. A circular food system includes making sustainable consumption choices related to the production, processing, distribution, sale and preparation of food and beverage products, such as taking less, using better, wasting less, using what is left over and giving back to the planet, at any stage of the food value chain.

Reuse system: A reuse system is a business model in which reusable foodservice ware, provided to customers by a business for the delivery or takeaway consumption of food and beverage products, is collected, cleaned and redistributed back for reuse by the business. Reusable foodservice ware includes plates, bowls, cups, trays, glasses, straws, stirrers, condiment cups and utensils that are made of durable materials to stand up to frequent washing and reuse. A reuse system can be operated by a service provider or can be operated by a business selling food or beverage products for delivery or takeaway consumption. A reuse system may include not only the reusable foodservice ware itself, but also the infrastructure, such as collection bins and cleaning facilities, and enabling technology, such as mobile applications to coordinate reverse logistics of reusable foodservice ware or barcode tracking systems for the reusable foodservice ware.

Green workforce development: Green workforce development refers to activities that build the skills, training and employment pathways, needed to support Toronto's green and circular food economy. This includes efforts that help train staff to adapt to reuse systems and initiatives that enable circular innovators to design and scale training programs, curricula or workforce collaborations for broader green and circular food sector benefits.

# 3) Project Requirements

In Phase One of CFIF, funded projects must implement a new reuse system, or demonstrably enhance an existing reuse system, that enables the elimination of single-use and takeaway items in Toronto and helps achieve a more circular food system for Toronto residents and businesses.

The CFIF seeks to support solutions that are market-ready or already in-market so that projects can implement actions that will increase the uptake of reuse systems in the sale of food or beverage products for delivery or takeaway consumption within a one-year project delivery timeframe. As such, solutions that are pre-market, including ideation, prototyping and proof of concept stages of development, are ineligible for funding. Further, projects that are exclusively consumer education initiatives are not eligible for funding. Other ineligible projects include research and development initiatives and projects that switch to alternatives that are still designed for single use. For example, projects that introduce compostable, biodegradable or recyclable alternatives to plastic or polystyrene foam single-use products are ineligible as these substitutions are less valuable in a circular economy than eliminating waste altogether.

Phase One of CFIF is focused on supporting reuse systems for the delivery or takeaway consumption of food and beverage products. As such, projects that aim to implement or improve reuse systems for retail goods, such as pre-packaged or bulk food or beverage products are ineligible for funding at this time. Projects that are already approved for funding from another City of Toronto funding/grant program in same year of funding are also ineligible for funding.

The City will not provide any in-kind support to recipients for their projects under CFIF, such as access to City facilities, equipment, infrastructure and City staff knowledge and expertise. If any approvals and/or permits are required to implement the project, these must be obtained before any funds are provided. The City will not assist applicants in any approval or permit processes.

# 4) Project Requirements for Green Workforce Development Add-On Funding

Up to five projects that will be funded during the second intake period of CFIF may be eligible for an additional \$5,000 each to complete a secondary project that will deliver targeted workforce development activities in areas relevant to the reuse systems and circular food economy focus of CFIF. These green workforce development activities must build skills or employment pathways for Toronto residents related to reuse systems or sustainable practices in Toronto's food and beverage sector at large and do not need to be explicitly tied to the delivery of the proposed CFIF project.

To be considered for this add-on funding, applicants must first qualify for base CFIF funding (outlined in Section 3, Project Requirements above) and then clearly demonstrate in their CFIF application how the green workforce development activities they are proposing to undertake aligns with CFIF's goal of achieving a more circular food system in Toronto. Eligible activities could include, but are not limited to:

- Skill-building or upskilling in environmentally sustainable practices, technologies or systems;
- Training related to the food and beverage or reuse sectors;
- Creation of employment pathways in the circular economy.

# 5) Timeframe

The City intends to launch the second intake period for CFIF in Q1 2026. The funding will be distributed to successful grant applicants once they have signed a funding agreement with the City. The CFIF grants will be allocated for a term of approximately one-year, with the City's funding of the project anticipated to conclude by the end of 2027. This timeframe may be subject to change based on program administration and implementation needs.

# 6) Funding Distribution

The City will consider funding requests starting at \$5,000 and up to a maximum of \$35,000 per applicant for base CFIF funding. An additional \$5,000 in targeted funding from the Economic Development and Culture Division will be available for up to five CFIF-eligible projects that include the delivery of green workforce development activities. The final number of successful grant applicants will be dependent on the

number of applications received, the merits of each application and the approved total funding available for the second intake of applications for CFIF, among other considerations.

Successful not-for-profit applicants may be funded up to 100 per cent of the total costs of the proposed project to a maximum of \$35,000 for base CFIF funding. Successful for-profit applicants may be funded up to 75 per cent of the total costs of the proposed project to a maximum of \$35,000 for base CFIF funding. Successful applicants (both not-for-profit and for-profit) of the green workforce development add-on funding may be funded up to 100 per cent of eligible costs related to green workforce development activities to a maximum of an additional \$5,000. Successful for-profit applicants will be required to provide confirmation of other revenue sources at the time of the application submission. The City will not guarantee that the total amount requested by a successful applicant will be granted. The decision to fund all or part of an applicant's request will depend on its alignment with City of Toronto strategic priorities, assessment criteria and overall demand for funds in CFIF, among other considerations.

For all successful applicants (both not-for-profit and for-profit), 50 per cent of the total funds awarded will be provided following the submission of a signed grant funding agreement with the City and the final 50 per cent of the total funds awarded will be held until a final report on project implementation is submitted and accepted as complete by the City.

# 7) Applicant Eligibility

The following applicants are eligible for funding:

- For-profit businesses, including business-to-business and business-to-consumer models:
- Registered charitable and not-for-profit organizations, including Business Improvement Areas and academic institutions.

Previous CFIF grant recipients are eligible to apply for the second round of funding, provided that the proposed project is demonstrably different from the project that was initially funded, either in its objectives, goals, and/or anticipated impacts. For example, by targeting a new geographic area of Toronto or an equity-deserving group, or by introducing new methods, technologies or approaches. This approach will ensure that CFIF funding is distributed in a way that enables broader circular economy transformation across Toronto. As part of the application process, applicants that have previously been awarded CFIF funding will be required to include a brief comparison outlining how the new proposal differs from their prior CFIF-funded project. In the interest of broadening access and encouraging diverse participation, the program may prioritize organizations that have not previously received CFIF funding.

Applicants must meet the following criteria to receive funding:

• The applicant must be a business that provides at least one of the following services, or must be a Business Improvement Area or academic institution that is working with a business that provides at least one of the following services:

- food and beverage products for takeaway consumption, which may include food distributed by vendors at public markets and events;
- food and beverage products for delivery, which may include catering services;
- reuse system infrastructure for food businesses.
- A small for-profit business (i.e., less than 99 full-time employees) or a not-forprofit business run by a charity or another organization.
- The business receiving funds must be located within the boundaries of Toronto (Note: businesses with a project operating within the boundaries of Toronto, but with a corporation address outside of the boundaries of Toronto are eligible to apply but will be required to confirm that, if successful, the CFIF funding will be used to support a project within the boundaries of Toronto).
- Any services funded through CFIF must take place within the boundaries of Toronto, except for services being delivered by urban off-reserve Indigenous-led organizations which may provide culturally based programming outside the boundaries of Toronto.
- For-profit businesses must provide proof of their legal name and that they are an active business.
- Not-for-profit organizations must have legal not-for-profit or charitable status or be an urban off-reserve Indigenous-led organization.
- Business Improvement Areas must indicate what Bylaw number they are established under.

#### Ineligible applicants include:

- 2024-2025 Circular Food Innovators Fund grant recipients from the first intake period that are looking to fund the same project;
- For-profit educational institutions;
- Owners of a business franchise;
- Building managers and property owners;
- Individuals;
- Resident, neighbourhood and business associations;
- Community groups including youth and school groups, service clubs and parent councils:
- School boards;
- Grant-making organizations;
- Organizations allied with political parties;
- Chambers of commerce.

#### 8) Eligible Expenses for Base CFIF Funding

The City will only fund costs associated with the direct delivery of the proposed project described in the CFIF application.

Eligible costs that the City will cover as a part of the base CFIF funding include:

- Direct staff costs for the delivery, implementation, monitoring and evaluation of the proposed project (e.g. salaries);\*
- Direct non-staff costs for purchased services from contractors and consultants for project delivery, web design, translation, communications and/or marketing campaign services;\*\*
- Direct non-staff costs for fees/honoraria for professional skills instructors that are directly tied to project implementation;\*\*
- Overhead costs directly tied to the project (e.g., room/facility and event rental fees, utilities);\*\*
- Marketing costs directly tied to promoting the project, including advertising and communication tools and materials (e.g., website, printing and distribution of marketing materials);\*\*
- Capital costs for renovations required as part of the proposed project;\*
- Project materials and supplies, including product inventory (e.g., reusable containers) and equipment rental or purchase (e.g., washing stations);
- Project-specific subscription services (e.g., licensing an app to support use of reusable containers);
- Stipends and public transportation costs incurred by volunteers directly related to implementing the project.\*\*

# 9) Eligible Expenses for Green Workforce Development Add-On Funding

For those grant recipients that have been selected by the City to receive the Green Workforce Development Add-on funding, they may only use the funds for costs directly tied to the design or delivery of workforce development, upskilling or training activities that support the goal of CFIF to achieve a more circular food system for Toronto residents and businesses.

Eligible costs\*\*\* that the City will cover as a part of the green workforce development add-on funding include, but are not limited to:

- Training content and materials development of manuals, guides or digital resources to help staff and customers understand reuse systems (i.e., sanitation, logistics waste reduction);
- Curriculum or credential development creation of micro-credentials, short courses or structured training pathways in partnership with colleges, training providers or workforce organizations;
- Hands-on training infrastructure purchase of equipment or supplies needed to train staff (i.e., sanitization kits, reusable container washing systems, mock training stations);
- Partnered training delivery payments to workforce agencies, community organizations or innovation partners contracted to design and deliver training or employment-related components;

<sup>\*</sup>up to a maximum of 50% of total grant value.

<sup>\*\*</sup>up to a maximum of 15% of total grant value for each of the five expense categories (i.e., purchased services, skills instructors, overhead, marketing and volunteer stipends/public transportation costs).

- Staff upskilling and cross-training internal "train-the-trainer" programs, staff certifications or cross-training to expand staff skills to include reuse logistics;
- Accessibility supports translation, adaptive formats or other measures that improve training access for equity-deserving groups;
- Evaluation and knowledge-sharing development of metrics, case studies or playbooks documenting workforce outcomes and lessons learned for the sector;
- Any other Eligible Cost that the City agrees to in advance in writing that supports
  green workforce development in the food and beverage sector.

\*\*\*up to a maximum of 100 per cent of the total green workforce development add-on funding awarded can be used on any single expense category outlined in the list of Eligible Costs.

# 10) Ineligible Expenses for Base CFIF Funding and for Green Workforce Development Add-On Funding

Ineligible costs for base CFIF funding and for Green Workforce Development Add-On Funding include, but are not limited to:

- Any cost incurred prior to the receipt of a letter of acceptance in the grant program and prior to entering into a funding agreement with the City;
- Expenses and equipment unrelated to the intent described in the application form:
- Costs associated with the regular operation of the business (i.e., costs not associated with the direct delivery of the proposed project(s));
- Funding of staff positions or volunteer honorariums not related directly to the proposed project(s);
- Event sponsorships and fundraising activities;
- Direct financial compensation for the Board of Directors, individuals or families;
- Disbursement of City funds to provide additional grants/funding to other parties (i.e., regranting);
- Fees and expenses for memberships, courses, conferences not directly related to the development or delivery of the proposed project(s);
- Fees and expenses for personal vehicles, maintenance and parking as well as long-term rental of vehicles;
- Religious or political activities or proselytizing;
- Deficit or debt repayment;
- Purchase of property;
- Hospitality (e.g., food, refreshments, alcohol);
- Gifts.

# 11) Application

Applications will be accepted through an online application portal on the City's CFIF webpage and will not be accepted after the application deadline. The application portal will include a dedicated section for applicants interested in the green workforce development add-on funding. Eligibility criteria, application guidelines and other important information will be added to the online application portal to guide applicants through the application process.

Once the online application portal opens, the City will host virtual information sessions to answer questions about the second intake application period of CFIF, including the new additional green workforce development funding. All information, including the questions raised and answers provided in the information sessions, will be made publicly available to all interested applicants to ensure the application process is fair and transparent. All publicly available information about, and documents for, Phase One of CFIF will be produced in a format that complies with the *Accessibility for Ontarians with Disabilities Act* (2005) and the City will respond to requests for accommodation.

Information sessions, the opening of the application process, the deadline for applications and other important information will be communicated on the CFIF webpage. The CFIF will also be promoted through a variety of City communications channels in an effort to attract a wide range of applicants that are representative of Toronto's diversity, including businesses owned by Indigenous, Black and equity-deserving groups.

# 12) Assessment

After the application period has closed the CFIF applications received will be reviewed and scored by a Fund Review Committee using consistent and predetermined evaluation criteria. The Fund Review Committee will be comprised of City staff from a variety of City Divisions with expertise in the circular economy, the food system, local economic development and other relevant subject areas. Evaluation criteria will be made publicly available during the application period and will be designed to prioritize funding projects that may also deliver community benefits such as addressing food insecurity, accelerating climate action and supporting local food and green sector development. The evaluation criteria will give consideration to collaborations between multiple organizations and will also include consideration for projects that are submitted by eligible business owners and operators from Indigenous, Black and equity-deserving groups. In the interest of broadening access and encouraging diverse participation, the program may prioritize organizations that have not previously received CFIF funding.

Applications submitted for the green workforce development add-on funding will be assessed first for their eligibility under the base CFIF program. Applications that qualify for base CFIF funding will then receive additional consideration based on their potential to deliver measurable workforce development outcomes and build workforce capacity in Toronto's green economy, with a focus on reuse systems and sustainable practices in the food and beverage sector. Priority may be given to projects that support equity-deserving populations or partnerships with workforce development organizations, educational institutions, or community agencies.

The final decision as to which applications to fund will be made by the Executive Director, Environment, Climate and Forestry Division, or their designate. The decision will be based on the information presented by the Fund Review Committee on the results of their assessment of applications against the program's evaluation criteria. All decisions concerning eligibility and funding amounts will be final and not subject to appeal.

# 13) Obligations of Grant Recipients

Successful applicants will receive a letter of acceptance in the grant program and will be required to sign a grant funding agreement with the City in order to receive any funds. The agreement will outline the terms and conditions for receiving the funds such as expected results, timelines, reporting requirements, payment schedule, clear provisions for the use of funds, dispute resolution, agreement term and termination provisions, and the obligations of all parties to the agreement.

Grant recipients will be required to submit interim and final reports to the City, including financial documentation, to demonstrate how funds have been spent and to document interim progress and final impact made toward increasing the uptake of reuse systems in Toronto.

Grant recipients will be provided with standardized reporting templates and, if needed, the City may conduct interviews with grant recipients to support the collection of data and information for the interim and final reports. Grant recipients will also be asked to provide feedback to the City on Phase One of CFIF to support the City in program evaluation and in developing Phase Two of CFIF. This will help expand on Phase One to include supports for business innovation across the food value chain in effort to enable the full system transformation that is required to achieve a circular food system in Toronto.

# 14) Evaluation of the Circular Food Innovators Fund

Throughout implementation of the second intake period of CFIF, City staff will review the data and information received from grant recipients as part of the interim and final reports as well as the feedback provided by grant recipients to assess the success of CFIF in increasing the uptake of reuse systems in the sale of food or beverage products for delivery or takeaway consumption. The green workforce development add-on is expected to support delivery of small-scale, targeted training and skills-building activities aligned with Toronto's circular food economy. These findings will inform future program design and contribute to the implementation of Action 59 of Economic, Development and Culture Division's report "Sidewalks to Skylines: A 10-Year Action Plan for Toronto's Economy (2025-2035)", which is to implement targeted workforce development initiatives to support scaling of key high-growth sectors in Toronto.

To ensure that CFIF continues to inform, inspire, and accelerate additional progress toward a circular food system in Toronto, City staff will also document lessons learned from the second application intake of CFIF and share results with other stakeholders in the circular economy ecosystem, including City staff, other levels of government, and the business community. To celebrate grant recipients and showcase the value of reuse systems, the City may work with grant recipients to publish case studies on their successes. The decision to develop a case study is at the City's sole discretion. To maintain transparency and accountability, the City will publicly disclose the names of grant recipients, the location of the funded project and the funded amounts.