

Financial Statements

Heritage Toronto

December 31, 2025

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Management's Responsibility for the Financial Statements

The financial statements of Heritage Toronto (the "Organization") are the responsibility of management and have been approved by the Board of Directors.

The financial statements have been prepared in compliance with the Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies is described in Note 2 to the financial statements.

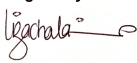
The preparation of the financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Organization's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting. The Board reviews the Organization's financial statements and discusses any significant financial reporting or internal control matters prior to the approval of the financial statements.

The financial statements have been audited by Doane Grant Thornton LLP, independent external auditors appointed by the City of Toronto's City Council, in accordance with Canadian generally accepted auditing standards. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Organization's financial statements.

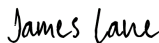
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Chairperson

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Treasurer

Independent Auditor's Report

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To the Board of Directors of
Heritage Toronto

Qualified Opinion

We have audited the financial statements of Heritage Toronto (the "Organization"), which comprise the statement of financial position as at December 31, 2025, and the statement of operations and changes in fund balances – unrestricted funds, statement of operations and changes in fund balances – restricted funds, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of this revenue was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenues over expenses, and cash flows from operations for the years ended December 31, 2025 and 2024, current assets as at December 31, 2025 and 2024, and net assets as at January 1 and December 31 for both the 2025 and 2024 years.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Doane Grant Thornton LLP

Toronto, Canada
March 27, 2026

Chartered Professional Accountants
Licensed Public Accountants

Heritage Toronto

Statement of Financial Position

As at December 31

2025

2024

Assets

Current assets

Cash	\$ 934,265	\$ 798,936
Investments (Note 3)	151,194	142,942
Accounts receivable	42,698	38,485
Due from City of Toronto (Note 4)	-	29,075
Prepaid expenses	16,666	16,036
	<u>1,144,823</u>	<u>1,025,474</u>

Agency trust funds (Note 5) 32,856 44,014

Tangible capital assets (Note 6) 413 1,914

\$ 1,178,092 \$ 1,071,402

Liabilities

Current liabilities

Accounts payable and accrued liabilities	\$ 86,541	\$ 113,868
Deferred revenue (Note 7)	219,680	159,424
Deferred contributions (Note 8)	273,009	235,338
	<u>579,230</u>	<u>508,630</u>

Agency trust funds (Note 5) 32,856 44,014

612,086 552,644

Fund balances (Note 9)

Unrestricted fund	14,296	14,296
Internally restricted funds - Board designated	551,710	504,462
	<u>566,006</u>	<u>518,758</u>

\$ 1,178,092 \$ 1,071,402

On behalf of the Board of Directors

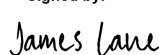
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Director

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Director

Heritage Toronto**Statement of Operations and Changes in Fund Balance –
Unrestricted Fund**Year ended December 31

	<u>Administration</u>	<u>Programs</u>	<u>Total 2025</u>	<u>Total 2024</u>
Revenue				
Grants				
City of Toronto	\$ 682,903	\$ 20,000	\$ 702,903	\$ 638,965
Other	-	11,000	11,000	10,813
Plaques (Note 7)	-	232,857	232,857	260,753
Sponsorships (Note 8)	-	298,701	298,701	249,297
Donations (Note 8)	-	76,211	76,211	72,598
Event revenue	-	45,666	45,666	38,064
Other income	-	40,604	40,604	27,797
	<u>682,903</u>	<u>725,039</u>	<u>1,407,942</u>	<u>1,298,287</u>
Expenses				
Salaries and benefits (Note 10)	284,131	564,816	848,947	838,676
Programs (Note 6)	-	289,981	289,981	270,216
Administration	123,502	-	123,502	128,133
Communication	-	99,504	99,504	92,511
	<u>\$ 407,633</u>	<u>\$ 954,301</u>	<u>\$ 1,361,934</u>	<u>\$ 1,329,536</u>
Excess (deficiency) of revenue over expenses before net deficit recoverable from City of Toronto			\$ 46,008	\$ (31,249)
Net deficit recoverable from City of Toronto (Note 4)			-	29,075
Excess (deficiency) of revenue over expenses			46,008	(2,174)
Fund balance, beginning of year			14,296	16,470
Transfer to internally restricted funds (Note 9)			(46,008)	-
Fund balance, end of year			<u>\$ 14,296</u>	<u>\$ 14,296</u>

See accompanying notes to the financial statements

Heritage Toronto

Statement of Operations and Changes in Fund Balances – Internally Restricted Funds

Year ended December 31

	Built Heritage Awareness Fund	Heritage Education Program Fund	Community Heritage Research & Grant Fund	Heritage Innovation Fund	Plaque Program Fund	Bequests Fund	Total 2025	Total 2024
Revenue								
Donations	\$ -	\$ -	\$ -	\$ -	\$ 10,432	\$ -	\$ 10,432	\$ 13,472
Expenses								
Program expenses	-	-	-	1,000	8,192	-	9,192	8,716
Excess (deficiency) of revenue over expenses	-	-	-	(1,000)	2,240	-	1,240	4,756
Fund balances, beginning of year	21,726	56,990	11,814	141,505	154,260	118,167	504,462	499,706
Transfers from Unrestricted Fund (Note 9)	-	-	-	46,008	-	-	46,008	-
Fund balances, end of year	\$ 21,726	\$ 56,990	\$ 11,814	\$ 186,513	\$ 156,500	\$ 118,167	\$ 551,710	\$ 504,462

See accompanying notes to the financial statements

Heritage Toronto

Statement of Cash Flows

Year ended December 31

2025

2024

Operating activities

Excess (deficiency) of revenue over expenses		
Unrestricted fund	\$ 46,008	\$ (2,174)
Internally restricted funds - Board designated	1,240	4,756
	<u>47,248</u>	<u>2,582</u>
Adjustments for:		
Amortization of tangible capital assets	1,501	2,174
Proceeds from donated listed equities	-	16,902
Accrual of interest on investments	-	674
Changes in non-cash working capital components:		
Accounts receivable	(4,213)	(14,917)
Due from City of Toronto	29,075	(10,799)
Prepaid expenses	(630)	(7,881)
Accounts payable and accrued liabilities	(27,327)	23,347
Deferred revenue	60,256	37,234
Deferred contributions	37,671	(107,652)
	<u>143,581</u>	<u>(58,336)</u>

Investing activities

Purchase of investments	(146,555)	(138,614)
Proceeds from sale of investments	138,303	131,340
	<u>(8,252)</u>	<u>(7,274)</u>

Increase (decrease) in cash	135,329	(65,610)
Cash, beginning of year	<u>798,936</u>	<u>864,546</u>
Cash, end of year	<u>\$ 934,265</u>	<u>\$ 798,936</u>

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

1. Nature of operations

Heritage Toronto (the "Organization") builds a better city by bringing people together to explore Toronto's shared past and people's lived experiences. It delivers 80+ public programs annually including: walking, cycling and bus tours, plaques, digital programs and exhibitions, the Heritage Toronto Awards, the Emerging Historian program and, most recently, the Heritage Equity Initiative.

Except for any funds received from private donors, the Organization may be required to pay any net revenue to the City of Toronto (the "City"). Similarly, if the Organization incurs a deficit, the deficit is recoverable from the City. The Organization is a charitable organization and, as such, is permitted to issue receipts for income tax purposes in return for donations and is not subject to income taxes under the Income Tax Act (Canada).

2. Significant accounting policies

Basis of accounting

These financial statements have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations ("PSAS-GFNPO"), including the 4200 series of standards, as issued by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

Revenue recognition

The Organization follows the restricted fund method of accounting for contributions. Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are included as revenue under the specified fund in the year received. Restricted contributions not expended for which there is not a specified fund are deferred and recognized as revenue in the unrestricted fund in the year in which the related expenses are recognized.

Plaque revenue is recognized in the year in which the work occurs and when performance obligations have been satisfied. At year-end, certain plaques are a work-in-progress and thus related revenue is deferred until completed.

Sponsorships and event revenue are recognized on the date of the performance or event if the amounts to be received can be reasonably estimated, and ultimate collection is reasonably assured.

Other revenue is recognized as revenue when received.

Tangible capital assets

Tangible capital assets are stated at cost. Amortization is provided using the straight-line method over the useful lives of the assets, which are estimated as follows:

Computer equipment	5 years straight-line
Furniture and fixtures	5 years straight-line

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

2. Significant accounting policies (continued)

Financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value.

The Organization subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash, investments and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Contributed materials and services

Contributed materials and services are recognized in these financial statements when the amounts are reasonably determinable based on estimated fair market value.

Employee related costs

The City offers a multi-employer defined benefit pension plan to the Organization's eligible employees. Due to the nature of the plan, the Organization does not have sufficient information to account for the plan as a defined benefit plan; therefore, the multi-employer defined benefit pension plan is accounted for in the same manner as a defined contribution plan. An expense is recorded in the period which contributions are made.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards for government not-for-profits requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management makes accounting estimates when determining significant accrued liabilities, the useful life of tangible capital assets, and the related costs and revenue charged to the statement of operations. Actual results could differ from those estimates, the impact of which would be recorded in future periods.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

3. Investments

The Organization's investment portfolio consists of the following:

	<u>2025</u>	<u>2024</u>
Guaranteed investment certificates	\$ 148,641	\$ 142,942
Listed equities	<u>2,553</u>	<u>-</u>
	<u>\$ 151,194</u>	<u>\$ 142,942</u>

The guaranteed investment certificates mature between January 2026 and September 2026 (2024 – between January 2025 and July 2025) and are earning interest at fixed rates between 2.75% and 3.00% (2024 – between 3.00% and 4.90%).

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

4. Due from City of Toronto

The amount due from City of Toronto consists of the following:

	<u>2025</u>	<u>2024</u>
Balance recoverable, beginning of year	\$ 29,075	\$ 18,276
Net deficit recoverable form City of Toronto	-	29,075
Prior years operating net deficits funded by City of Toronto	<u>(29,075)</u>	<u>(18,276)</u>
Balance recoverable, end of year	<u>\$ -</u>	<u>\$ 29,075</u>

5. Agency Trust Funds

The agency trust funds are funds held in trust for other community-based organizations. The Organization receives donations to these funds and oversees the payment of expenses from the funds on behalf of these other community-based organizations. These are Board approved projects that are within the Organization's mandate.

6. Tangible capital assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Computer equipment	\$ 8,492	\$ 8,317	\$ 175	\$ 1,200
Furniture and fixtures	<u>2,380</u>	<u>2,142</u>	<u>238</u>	<u>714</u>
	\$ 10,872	\$ 10,459	\$ 413	\$ 1,914

Included in programs expenses is amortization of \$1,501 (2024 – \$2,174).

7. Deferred revenue

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 159,424	\$ 122,190
Add: plaque payments deferred	91,884	64,381
Less: plaque payments recognized as revenue	<u>(31,628)</u>	<u>(27,147)</u>
Balance, end of year	<u>\$ 219,680</u>	<u>\$ 159,424</u>

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

8. Deferred contributions

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 235,338	\$ 342,990
Add: sponsorships received	140,000	9,000
Add: donations received	44,218	35,847
Less: sponsorships recognized as revenue	(110,701)	(109,297)
Less: donations recognized as revenue	<u>(35,846)</u>	<u>(43,202)</u>
Balance, end of year	<u>\$ 273,009</u>	<u>\$ 235,338</u>

9. Fund balances

Internally Restricted Funds - Board Designated

Internally restricted funds reflect the revenue and expenses of those Funds restricted by the Board for specific purposes. Transfers from the Board designated funds require Board approval. The statement of operations and changes in fund balance – internally restricted funds reflects the revenue, expenditures and surplus of the following funds:

(i) Built Heritage Awareness Fund

The Built Heritage Awareness Fund is used to support the understanding of the importance of heritage buildings and landscapes with a focus on improving representation of historic sites, buildings, monuments, objects and municipal documents within the City of Toronto.

(ii) Heritage Education Program Fund

The Heritage Education Program Fund aims to promote and provide education about the City of Toronto's heritage through a number of different programs that provide an opportunity to learn about the heritage and architecture of the City. Programs include guided tours.

(iii) Community Heritage Research & Grant Fund

The Community Heritage Research & Grant Fund is used to hold the annual Heritage Toronto Awards and present Community Heritage Awards to recognize outstanding contributions to the promotion and conservation of the City of Toronto's heritage.

(iv) Heritage Innovation Fund

The Heritage Innovation Fund supports the research and development of innovative approaches to culture and heritage by focusing on new ideas and methods of delivering information. This fiscal year the Board of Directors approved a transfer from the unrestricted fund of \$46,008 to the Heritage Innovation internally restricted fund.

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

9. Fund balances (continued)

(v) Plaque Program Fund

The Plaque Program Fund commemorates key people, places and events of Toronto's past through official recognition plaques, markers, and commemorative and interpretive panels. The program was established to help foster a better understanding of the City of Toronto's heritage. The Plaque Program Fund includes the Plaque Maintenance Fund of \$156,500 (2024 – \$154,260) which consists of transfers of 5% of the gross plaque revenue.

(vi) Bequests Fund

The Organization received a bequest of \$115,000 in 2011 and subsequent donations of \$3,167 in 2016. There is currently no Board decision on the policy for the disbursement of these funds or future bequests received.

10. Employee benefits

The Organization makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of most of its eligible employees. The OMERS plan (the "Plan") is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employer contributions to this pension plan amounted to \$60,619 in 2025 (2024 - \$59,800).

The most recent actuarial valuation of the Plan as at December 31, 2025, indicates that the Plan is in a deficit position and the Plan's December 31, 2025, financial statements indicate a net deficit of \$6,127,000,000 (a deficit of \$1,322,000,000 plus adjustment of \$4,805,000,000 of unrecognized investment returns above or below the discount rate that is being smoothed and recognized over a five-year period). The Plan's management is monitoring the adequacy of the contributions to ensure that future contributions together with the Plan's assets and future investment earnings will be sufficient to provide for all future benefits. At this time, the Organization's contributions accounted for an insignificant portion of the Plan's total employer contributions. Additional contributions, if any, required to address the Organization's proportionate share of the deficit will be expensed during the period incurred.

11. Financial instruments

The Organization is exposed to and manages various financial risks resulting from operations. Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The Organization's main financial risk exposures and its financial risk management policies are as follows:

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

11. Financial instruments (continued)

Credit risk

The Organization is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Organization's maximum exposure to credit risk represents the sum of the carrying value of its cash, investments, accounts receivable, and agency trust funds. The Organization's cash, investments and agency trust funds are with a Canadian chartered bank and as a result management believes the risk of loss on these items to be remote. Management believes that the Organization's credit risk with respect to accounts receivable is limited. The Organization manages its credit risk by reviewing accounts receivable aging and following up with outstanding amounts.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk, and other price risk.

i) Currency risk

Currency risk refers to the risk that the fair value of instruments or future cash flows associated with the instruments will fluctuate relative to the Canadian dollar due to changes in foreign exchange rates. The Organization's financial instruments are all denominated in Canadian dollars and it transacts primarily in Canadian dollars. On occasion, the Organization purchases plaques in foreign currencies. As a result, the Organization is exposed to foreign currency risk on these transactions.

ii) Interest rate risk

Interest rate risk refers to the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization's cash and investments earn interest at prevailing market rates and the interest rate exposure related to these financial instruments is negligible. As a result, management does not believe the Organization is exposed to significant interest rate risk.

iii) Other price risk

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated will with the instruments fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market. The Organization is not exposed to significant other price risk.

Heritage Toronto

Notes to the Financial Statements

December 31, 2025

11. Financial instruments (continued)

Liquidity risk

Liquidity risk refers to the adverse consequence that the Organization will encounter difficulty in meeting obligations associated with the financial liabilities, which are comprised of accounts payable and accrued liabilities, and agency trust funds. The Organization manages liquidity risk by monitoring its cash flow requirements on a regular basis. The Organization believes its overall liquidity risk to be minimal as the Organization's financial assets are considered to be highly liquid.

Changes in risk

There have been no significant changes in the Organization's risk exposures from the prior year.