

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub-Priority	Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
EOL906983 Asset Lifecycle Management																									
1	98	Desktop Hardware Replacement	CW	S2	03	7,774	8,746	9,219	8,390	10,569	44,698	33,778	78,476	0	0	0	78,476	0	0	0	0	0	78,476		
2	99	Network Asset Replacement	CW	S2	03	6,182	6,826	6,167	6,654	6,115	31,944	17,330	49,274	0	0	0	49,274	0	0	0	0	0	49,274		
4	100	Enterprise Storage Replacement	CW	S2	03	1,700	1,000	1,125	1,125	1,625	6,575	4,475	11,050	0	0	0	11,050	0	0	0	0	0	11,050		
3	101	Enterprise Server Replacement	CW	S2	03	2,340	2,340	2,340	2,340	2,340	11,700	6,780	18,480	0	0	0	18,480	0	0	0	0	0	18,480		
5	102	Enterprise Software Replacement	CW	S2	03	947	900	900	900	950	4,597	2,940	7,537	0	0	0	7,537	0	0	0	0	0	7,537		
6	103	Network Security Replacement	CW	S2	03	1,559	2,161	1,980	1,980	1,049	8,729	8,374	17,103	0	0	0	17,103	0	0	0	0	0	17,103		
0	104	Desktop Hardware Replacement	CW	S2	03	3,071	3,583	7,677	6,344	8,202	28,877	12,150	41,027	0	0	0	41,027	0	0	0	0	0	41,027		
0	105	Network Asset Replacement	CW	S2	03	2,100	2,393	2,957	1,420	2,614	11,484	19,687	31,171	0	0	0	31,171	0	0	0	0	0	31,171		
0	106	Enterprise Server Replacement	CW	S2	03	0	0	0	0	0	0	2,175	2,175	0	0	0	2,175	0	0	0	0	0	2,175		
0	107	Enterprise Storage Replacement	CW	S2	03	-1,000	0	-900	2,025	2,400	2,525	1,675	4,200	0	0	0	4,200	0	0	0	0	0	4,200		
0	108	Enterprise Software Replacement	CW	S2	03	240	100	100	-50	0	390	1,000	1,390	0	0	0	1,390	0	0	0	0	0	1,390		
0	109	Network Security Replacement	CW	S2	03	1,000	0	0	-587	537	950	2,213	3,163	0	0	0	3,163	0	0	0	0	0	3,163		
0	110	Desktop Hardware Replacement	CW	S3	03	-1,228	-2,426	-1,927	-787	-4,721	-11,089	23,794	12,706	0	0	0	12,706	0	0	0	0	0	12,706		
0	111	Network Asset Replacement	CW	S3	03	-1,615	-3,131	-431	1,754	2,157	-1,266	13,845	12,580	0	0	0	12,580	0	0	0	0	0	12,580		
0	112	Enterprise Server Replacement	CW	S3	03	0	0	0	0	0	0	2,556	2,556	0	0	0	2,556	0	0	0	0	0	2,556		
0	113	Enterprise Storage Replacement	CW	S3	03	140	140	140	0	0	419	1,675	2,094	0	0	0	2,094	0	0	0	0	0	2,094		
0	114	Enterprise Software Replacement	CW	S3	03	0	187	187	337	237	948	1,995	2,943	0	0	0	2,943	0	0	0	0	0	2,943		
0	115	Network Security Replacement	CW	S3	03	-1,487	-1,125	-887	2,200	1,416	117	-726	-609	0	0	0	-609	0	0	0	0	0	-609		
Sub-total						21,722	21,693	28,647	34,046	35,490	141,599	155,716	297,315	0	0	0	297,315	0	0	0	0	0	297,315		
ITP000223 Network Upgrade																									
0	71	Disaster Recovery scope change	CW	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	0	175	0	175		
0	72	Disaster Recovery scope change	CW	S3	03	442	1,330	1,355	358	0	3,485	0	3,485	0	0	0	0	0	0	0	3,485	0	3,485		
Sub-total						617	1,330	1,355	358	0	3,660	0	3,660	0	0	0	0	0	0	0	0	3,660	0	3,660	
ITP906881 Application Systems																									

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Gross Expenditures (\$000's)

Technology Services																								
Sub-Project No. Project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ITP906881	Application Systems																							
0	229	T-Recs Cloud Assessment & Migration	CW	S2	04	687	0	0	0	0	687	0	687	0	0	0	0	0	0	0	0	687	0	687
0	240	Enterprise Business Intelligence Implementation	CW	S2	04	375	0	0	0	0	375	0	375	0	0	0	0	0	0	0	0	375	0	375
0	243	T-Recs Cloud Assessment & Migration	CW	S2	04	-263	0	0	0	0	-263	0	-263	0	0	0	0	0	0	0	0	-263	0	-263
0	246	Enterprise Business Intelligence Implementation	CW	S2	04	-375	0	0	0	0	-375	0	-375	0	0	0	0	0	0	0	0	-375	0	-375
0	247	Open Data Master Plan Impl Scope Chg	CW	S2	04	647	0	0	0	0	647	0	647	0	0	0	0	0	0	0	0	647	0	647
0	248	EIMPP - LLRS Replacement	CW	S2	04	353	0	0	0	0	353	0	353	0	0	0	0	0	0	0	0	353	0	353
0	249	Accelerating the Digitization Journey	CW	S2	04	951	951	983	0	0	2,885	0	2,885	0	0	0	0	0	0	0	0	2,885	0	2,885
0	250	T-Recs Cloud Assessment & Migration	CW	S2	04	3	0	0	0	0	3	0	3	0	0	0	0	0	0	0	0	3	0	3
0	251	ECS Cloud Deployment-Construction Project and DMS	CW	S2	04	293	0	0	0	0	293	0	293	0	0	0	0	0	0	0	0	293	0	293
0	253	T-Recs Cloud Assessment & Migration	CW	S3	04	-277	638	638	50	0	1,049	0	1,049	0	0	0	0	0	0	0	0	1,050	0	1,050
0	254	Enterprise Business Intelligence Implementation	CW	S3	04	937	1,577	1,577	1,577	136	5,803	0	5,803	0	0	0	0	0	0	0	0	5,803	0	5,803
0	255	Open Data Master Plan Impl Scope Chg	CW	S3	04	331	827	157	0	0	1,314	0	1,314	0	0	0	0	0	0	0	0	1,314	0	1,314
0	256	ECS Cloud Deployment-Construction Project and DMS	CW	S3	04	158	401	243	0	0	802	0	802	0	0	0	0	0	0	0	0	802	0	802
0	257	Accelerating the Digitization Journey	CW	S3	04	389	333	301	0	0	1,023	0	1,023	0	0	0	0	0	0	0	0	1,023	0	1,023
0	258	EIMPP - LLRS Replacement	CW	S3	04	476	760	760	0	0	1,996	0	1,996	0	0	0	0	0	0	0	0	1,996	0	1,996
0	259	ECS Cloud Deployment-Construction Project and DMS	CW	S2	04	0	335	0	0	0	335	0	335	0	0	0	0	0	0	0	0	335	0	335
Sub-total						4,685	5,821	4,658	1,627	136	16,927	0	16,927	0	0	0	0	0	0	0	0	16,928	0	16,928
ITP906882	Corporate Planning & Management																							
0	200	Artificial Intelligence (AI) for SSHA and TPH	CW	S2	04	1,191	0	0	0	0	1,191	0	1,191	0	0	0	0	0	0	0	0	1,191	0	1,191
0	201	Artificial Intelligence (AI) for SSHA and TPH	CW	S3	04	-239	1,656	1,996	2,139	300	5,851	0	5,851	0	0	0	0	0	0	0	0	5,851	0	5,851
Sub-total						952	1,656	1,996	2,139	300	7,042	0	7,042	0	0	0	0	0	0	0	0	7,042	0	7,042
ITP906883	Technology Infrastructure																							
0	86	Directory Services Transition - Phase 2	CW	S2	03	400	300	0	0	0	700	0	700	0	0	0	0	0	0	0	0	700	0	700
0	111	Business Applications Service Monitoring	CW	S2	03	220	0	0	0	0	220	0	220	0	0	0	0	0	0	0	0	220	0	220

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Technology Services																								
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Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt		Total Financing	
ITP906883	Technology Infrastructure																							
0	116	Directory Services Transition - Phase 2			CW	S2	03																	
0	117	Business Applications Service Monitoring			CW	S2	03																	
0	118	Directory Services Transition - Phase 2			CW	S3	03																	
Sub-total																								
ITP907747	Corporate Initiatives																							
0	169	Enterprise Work Mgmt Solution (EWMS) Phases 2&3			CW	S2	04																	
0	178	eScheduling Solution & Implementation Phase 1			CW	S2	04																	
7	180	Class Replacement - Ent Implementation & Decomm			CW	S2	04																	
0	183	HR Labour Relations Information System (LRIS)			CW	S2	04																	
0	185	Enterprise Work Mgmt System			CW	S2	04																	
0	186	Enterprise Work Mgmt Solution (EWMS) Phases 2&3			CW	S2	04																	
0	187	Class Replacement - Ent Implementation & Decomm			CW	S2	04																	
0	188	eScheduling Solution & Implementation Phase 1			CW	S2	04																	
0	189	HR Labour Relations Information System (LRIS)			CW	S2	04																	
0	191	PTP Capital Coordination Future State Seed Projec			CW	S2	04																	
0	193	SDFA- Online Grant Management System			CW	S2	04																	
0	194	eScheduling Solution & Implementation Phase 1			CW	S3	04																	
0	195	Class Replacement - Ent Implementation & Decomm			CW	S3	04																	
0	196	Workforce Business Intel. Requirements			CW	S3	05																	
0	197	SDFA- Online Grant Management System			CW	S3	04																	
0	200	Enterprise Work Mgmt System			CW	S3	04																	
0	201	Enterprise Work Mgmt Solution (EWMS) Phases 2&3			CW	S3	04																	
Sub-total																								
ITP908795	Digital Modernization																							

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Gross Expenditures (\$000's)

Technology Services																										
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											Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
Sub-Priority	Project SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	2026-2030	2031-2035	2026-2035													
ITP908795 Digital Modernization																										
0	11	Project Portfolio Mgmt System Migrate to SerNow	CW	S2	03	319	0	0	0	0	319	0	319	0	0	0	0	0	0	0	0	319	0	319		
0	13	ServiceNow	CW	S2	04	770	0	0	0	0	770	0	770	0	0	0	0	0	0	0	0	770	0	770		
0	14	ServiceNow	CW	S3	04	-770	0	0	0	0	-770	0	-770	0	0	0	0	0	0	0	0	-770	0	-770		
0	15	Project Portfolio Mgmt System Migrate to SerNow	CW	S3	03	408	1,018	1,803	0	0	3,229	0	3,229	0	0	0	0	0	0	0	0	3,229	0	3,229		
Sub-total						727	1,018	1,803	0	0	3,548	0	3,548	0	0	0	0	0	0	0	0	0	3,548	0	3,548	
ITP908796 Data Centralization																										
0	3	Modernized Data Center Architecture	CW	S2	04	400	70	0	0	0	470	0	470	0	0	0	0	0	0	0	0	470	0	470		
0	5	Modernized Data Center Architecture	CW	S2	04	62	0	0	0	0	62	0	62	0	0	0	0	0	0	0	0	62	0	62		
0	6	Modernized Data Center Architecture	CW	S3	04	133	680	0	0	0	813	0	813	0	0	0	0	0	0	0	0	813	0	813		
Sub-total						595	750	0	0	0	1,345	0	1,345	0	0	0	0	0	0	0	0	0	1,345	0	1,345	
ITP908797 Risk Management																										
0	2	Access Control Self Serve	CW	S2	04	190	0	0	0	0	190	0	190	0	0	0	0	0	0	0	0	190	0	190		
0	5	Access Control Self Serve	CW	S2	04	422	757	0	0	0	1,179	0	1,179	0	0	0	0	0	0	0	0	1,179	0	1,179		
0	6	Access Control Self Serve	CW	S3	04	-150	150	811	0	0	811	0	811	0	0	0	0	0	0	0	0	811	0	811		
Sub-total						462	907	811	0	0	2,180	0	2,180	0	0	0	0	0	0	0	0	0	2,180	0	2,180	
ITP908848 Fleet Services																										
0	4	Fleet Services Driver, Accident and Fine Mgmt	CW	S2	04	758	0	0	0	0	758	0	758	0	0	0	0	0	0	0	0	758	0	758		
0	6	Fleet Services Driver, Accident and Fine Mgmt	CW	S2	04	604	0	0	0	0	604	0	604	0	0	0	0	0	0	0	0	604	0	604		
0	7	Fleet Services Digital Driver Permit	CW	S2	03	134	0	0	0	0	134	0	134	0	0	0	0	0	0	0	0	134	0	134		
0	11	Fleet Services Driver, Accident and Fine Mgmt	CW	S3	04	-795	576	0	0	0	-219	0	-219	0	0	0	0	0	0	0	0	-219	0	-219		
0	13	Fleet Services Digital Driver Permit	CW	S3	03	-134	0	0	0	0	-134	0	-134	0	0	0	0	0	0	0	0	-134	0	-134		
Sub-total						567	576	0	0	0	1,143	0	1,143	0	0	0	0	0	0	0	0	0	1,143	0	1,143	
ITP908906 Strategic Communication																										
0	3	Employee Communications Modernization	CW	S2	04	240	0	0	0	0	240	0	240	0	0	0	0	0	0	0	0	240	0	240		

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ITP908906	Strategic Communication																							
0 4	Employee Communications Modernization	CW	S3	04	503	943	0	0	0	1,446	0	1,446	0	0	0	0	0	0	0	0	1,446	0	1,446	
	Sub-total				743	943	0	0	0	1,686	0	1,686	0	0	0	0	0	0	0	0	1,686	0	1,686	
ITP908992	Microsoft Access Application																							
0 1	Modernization of Microsoft Access Application - P	CW	S2	03	120	0	0	0	0	120	0	120	0	0	0	0	0	0	0	0	120	0	120	
0 3	Modernization of Microsoft Access Application - P	CW	S2	03	617	737	0	0	0	1,354	0	1,354	0	0	0	0	0	0	0	0	1,354	0	1,354	
0 4	Modernization of Microsoft Access Application - P	CW	S3	03	1,063	627	1,364	1,364	148	4,565	0	4,565	0	0	0	0	0	0	0	0	4,565	0	4,565	
	Sub-total				1,800	1,364	1,364	1,364	148	6,039	0	6,039	0	0	0	0	0	0	0	0	6,039	0	6,039	
ITP908997	Legal Services																							
0 3	Legal Services Document Management System	CW	S2	03	128	0	0	0	0	128	0	128	0	0	0	0	0	0	0	0	128	0	128	
0 4	Legal Services Document Management System	CW	S3	03	0	9	0	0	0	9	0	9	0	0	0	0	0	0	0	0	9	0	9	
	Sub-total				128	9	0	0	0	137	0	137	0	0	0	0	0	0	0	0	137	0	137	
ITP909048	Foundational Technologies																							
0 1	Audio Visual Program	CW	S2	03	1,152	1,149	1,149	1,149	1,149	5,748	5,183	10,931	0	0	0	0	0	0	0	0	10,931	0	10,931	
0 2	Data Centre Solution Implementation Phase 1	CW	S2	04	3,535	130	0	0	0	3,665	0	3,665	0	0	0	0	0	0	0	0	3,665	0	3,665	
0 3	Network Modernization Phase 1	CW	S2	04	880	-545	0	0	0	335	0	335	0	0	0	0	0	0	0	0	335	0	335	
0 4	File Services Migration to SharePoint	CW	S2	03	501	-100	0	0	0	401	0	401	0	0	0	0	0	0	0	0	401	0	401	
0 6	PAM (Privileged Access Management) continued impl	CW	S2	04	1,192	1,570	846	0	0	3,608	0	3,608	0	0	0	0	0	0	0	0	3,608	0	3,608	
0 7	SAP BW Modernization	CW	S2	03	1,083	831	0	0	0	1,914	0	1,914	0	0	0	0	0	0	0	0	1,914	0	1,914	
0 8	ServiceNow Application Portfolio Management Busin	CW	S2	04	523	285	0	0	0	808	0	808	0	0	0	0	0	0	0	0	808	0	808	
0 9	Diversity Data Collection & Reporting Modernizati	CW	S2	04	218	886	0	0	0	1,104	0	1,104	0	0	0	0	0	0	0	0	1,104	0	1,104	
0 10	Audio Visual Program	CW	S2	03	1,100	1,000	1,000	0	0	3,100	-587	2,513	0	0	0	0	0	0	0	0	2,513	0	2,513	
0 11	Network Modernization Phase 1	CW	S2	04	727	1,607	1,607	1,607	0	5,548	0	5,548	0	0	0	0	0	0	0	0	5,548	0	5,548	
0 12	File Services Migration to SharePoint	CW	S2	03	162	663	0	0	0	825	0	825	0	0	0	0	0	0	0	0	825	0	825	
0 13	Data Centre Solution Implementation Phase 1	CW	S2	04	-3,237	2,545	2,675	2,000	0	3,983	0	3,983	0	0	0	0	0	0	0	0	3,983	0	3,983	
0 16	Data Centre Solution Implementation Phase 1	CW	S3	04	652	-475	-475	675	2,000	2,377	0	2,377	0	0	0	0	0	0	0	0	2,377	0	2,377	

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ITP909048	Foundational Technologies																							
0 17	PAM (Privileged Access Management) continued impl	CW	S3	04	-1,024	114	260	649	0	0	0	0	0	0	0	0	0	0	0	0	0	-0	0	-0
0 18	Audio Visual Program	CW	S3	03	604	819	846	1,819	1,819	5,906	10,243	16,150	0	0	0	0	0	0	0	0	16,150	0	16,150	
0 19	File Services Migration to SharePoint	CW	S3	03	231	-519	0	0	0	-288	0	-288	0	0	0	0	0	0	0	0	0	-288	0	-288
0 20	Network Modernization Phase 1	CW	S3	04	-507	38	-550	0	1,607	588	2,312	2,900	0	0	0	0	0	0	0	0	2,900	0	2,900	
0 21	Diversity Data Collection & Reporting Modernizati	CW	S3	04	319	-299	0	0	0	20	0	20	0	0	0	0	0	0	0	0	20	0	20	
0 22	SAP BW Modernization	CW	S3	03	923	2,111	1,596	0	0	4,629	0	4,629	0	0	0	0	0	0	0	0	4,629	0	4,629	
0 23	ServiceNow Application Portfolio Management Busin	CW	S3	04	-231	292	0	0	0	61	0	61	0	0	0	0	0	0	0	0	61	0	61	
Sub-total					8,803	12,101	8,953	7,899	6,575	44,332	17,151	61,483	0	0	0	0	0	0	0	0	61,483	0	61,483	
ITP909049	Technology Modernization																							
0 1	Fleet/Fire/EMS Joint Fit Gap Analysis&Market Scan	CW	S2	03	165	0	0	0	0	165	0	165	0	0	0	0	0	0	0	0	165	0	165	
0 2	Multi-Tenant Housing - Technology Implementation	CW	S2	02	237	0	0	0	0	237	0	237	0	0	0	0	0	0	0	0	237	0	237	
0 3	PPEB-Day Forward Scanning Implementation Project	CW	S2	04	-103	0	0	0	0	-103	0	-103	0	0	0	0	0	0	0	0	-103	0	-103	
0 5	Geocortex&VertiGIS Studio SaaS Assessment LUIS 3.0	CW	S2	04	1,692	-218	0	0	0	1,474	0	1,474	0	0	0	0	0	0	0	0	1,474	0	1,474	
0 6	Community Developmnt and Regulatory&Licensing CDRL	CW	S2	03	6,724	-661	0	0	0	6,063	0	6,063	0	0	0	0	0	0	0	0	6,063	0	6,063	
0 7	TFS Online Payment	CW	S2	04	57	0	0	0	0	57	0	57	0	0	0	0	0	0	0	0	57	0	57	
0 8	Automating Short Term Rental Operator Verification	CW	S2	02	57	0	0	0	0	57	0	57	0	0	0	0	0	0	0	0	57	0	57	
0 9	Special Events Consolidated Permitting Applicatio	CW	S2	04	-24	0	0	0	0	-24	0	-24	0	0	0	0	0	0	0	0	-24	0	-24	
0 10	Enterprise Social Media Mgmt & Analytics Software	CW	S2	04	233	0	0	0	0	233	0	233	0	0	0	0	0	0	0	0	233	0	233	
0 13	Public Digital Evolution	CW	S2	05	696	696	696	0	0	2,088	0	2,088	0	0	0	0	0	0	0	0	2,088	0	2,088	
0 14	Quality Assurance Centre of Excellence Found Ph2	CW	S2	04	63	248	0	0	0	311	0	311	0	0	0	0	0	0	0	0	311	0	311	
0 15	High-Volume Recruitment Capabilities	CW	S2	04	402	1,705	0	0	0	2,107	0	2,107	0	0	0	0	0	0	0	0	2,107	0	2,107	
0 16	MLS Business Licensing & Permitting Portal 2.0	CW	S2	04	346	232	0	0	0	578	0	578	0	0	0	0	0	0	0	0	578	0	578	
0 17	UKG TeleStaff SOGR - Cloud Solution Migration	CW	S2	03	254	2,226	0	0	0	2,480	0	2,480	0	0	0	0	0	0	0	0	2,480	0	2,480	
0 18	M365: Implement Phase 2 and Plan Phase 3	CW	S2	04	950	1,340	690	0	0	2,980	0	2,980	0	0	0	0	0	0	0	0	2,980	0	2,980	

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ITP909049	Technology Modernization																							
0 19	ServiceNow: Implement Phase 2 and Plan Phase 3	CW	S2	04	1,501	1,724	0	0	0	3,225	0	3,225	0	0	0	0	0	0	0	0	3,225	0	3,225	
0 20	Fleet/Fire/EMS Joint Fit Gap Analysis&Market Scan	CW	S2	03	-165	0	0	0	0	-165	0	-165	0	0	0	0	0	0	0	0	-165	0	-165	
0 21	Multi-Tenant Housing - Technology Implementation	CW	S2	02	179	0	0	0	0	179	0	179	0	0	0	0	0	0	0	0	179	0	179	
0 22	PPEB-Day Forward Scanning Implementation Project	CW	S2	04	298	0	0	0	0	298	0	298	0	0	0	0	0	0	0	0	298	0	298	
0 23	Geocortex&VertiGIS Studio SaaS Assessment LUIS 3.0	CW	S2	04	-973	719	1,105	0	0	851	0	851	0	0	0	0	0	0	0	0	851	0	851	
0 24	Community Developmnt and Regulatory&Licensing CDRL	CW	S2	03	-5,088	1,636	1,636	3,745	3,745	5,674	0	5,674	0	0	0	0	0	0	0	0	5,674	0	5,674	
0 25	TFS Online Payment	CW	S2	04	124	0	0	0	0	124	0	124	0	0	0	0	0	0	0	0	124	0	124	
0 26	Automating Short Term Rental Operator Verification	CW	S2	02	-57	0	0	0	0	-57	0	-57	0	0	0	0	0	0	0	0	-57	0	-57	
0 27	Special Events Consolidated Permitting Applicatio	CW	S2	04	137	0	0	0	0	137	0	137	0	0	0	0	0	0	0	0	137	0	137	
0 28	Enterprise Social Media Mgmt & Analytics Software	CW	S2	04	461	0	0	0	0	461	0	461	0	0	0	0	0	0	0	0	461	0	461	
0 29	Human Services Integration Service Enhancements	CW	S2	04	36	300	0	0	0	336	0	336	0	0	0	0	0	0	0	0	336	0	336	
0 31	AI-Assisted Building Plan Assessment	CW	S4	04	748	2,244	0	0	0	2,992	0	2,992	0	0	0	0	2,992	0	0	0	0	0	2,992	
0 32	API Platform Enhancement - Seed funding	CW	S4	04	155	155	0	0	0	310	0	310	0	0	0	0	0	0	0	0	310	0	310	
0 33	Application Decommissioning	CW	S4	03	0	907	1,981	1,722	0	4,610	0	4,610	0	0	0	0	0	0	0	0	4,610	0	4,610	
0 34	Application Performance Monitoring (APM) - seed	CW	S4	04	368	368	0	0	0	736	0	736	0	0	0	0	0	0	0	0	736	0	736	
0 35	Computer Aided Dispatch and 911 Networks Life Cyc	CW	S4	03	150	14	150	0	0	314	0	314	0	0	0	0	0	0	0	0	314	0	314	
0 36	Fleet/Fire/Paramedics Joint Fit-Gap Analysis Phas	CW	S4	04	366	643	643	366	0	2,020	0	2,020	0	0	0	0	0	0	0	0	2,020	0	2,020	
0 37	IAM Program business Case	CW	S4	04	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000	0	0	0	0	0	0	0	0	10,000	0	10,000	
0 38	Release Management Program Development	CW	S4	04	458	149	0	0	0	607	0	607	0	0	0	0	0	0	0	0	607	0	607	
0 39	Sunbird DCIM Phase-2	CW	S4	04	692	72	0	0	0	764	0	764	0	0	0	0	0	0	0	0	764	0	764	
0 40	Trimble Unity Construct (TUC)	CW	S4	04	500	338	506	0	0	1,344	0	1,344	0	0	0	0	0	0	0	0	1,344	0	1,344	
0 41	TSD Cyber Security Strategic Resourcing	CW	S4	04	0	192	308	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
0 42	Zscaler Phase 4 (ZPA) F5 VPN replacement	CW	S4	04	156	0	0	0	0	156	0	156	0	0	0	0	0	0	0	0	156	0	156	
0 43	Toronto Building Express Services (Online Submiss	CW	S4	04	781	13	0	0	0	794	0	794	0	0	0	0	794	0	0	0	0	0	794	

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ITP909049	Technology Modernization																							
0 44	Toronto Building Onlines Services	CW	S4	04	917	13	0	0	0	930	0	930	0	0	0	0	930	0	0	0	0	0	930	
0 45	Public Digital Evolution	CW	S3	05	511	335	204	4,260	0	5,310	0	5,310	0	0	0	0	0	0	0	0	5,310	0	5,310	
0 46	Community Developmnt and Regulatory&Licensing CDRL	CW	S3	03	369	721	721	-1,388	-1,278	-855	855	0	0	0	0	0	0	0	0	0	0	0	0	
0 47	Geocortex&VertiGIS Studio SaaS Assessment LUIS 3.0	CW	S3	04	-212	-14	-400	909	0	283	0	283	0	0	0	0	0	0	0	0	283	0	283	
0 48	Human Services Integration Service Enhancements	CW	S3	04	892	8	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900	
0 49	Multi-Tenant Housing - Technology Implementation	CW	S3	02	-196	0	0	0	0	-196	0	-196	0	0	0	0	0	0	0	0	-196	0	-196	
0 50	PPEB-Day Forward Scanning Implementation Project	CW	S3	04	160	51	0	0	0	211	0	211	0	0	0	0	0	0	0	0	211	0	211	
0 51	Special Events Consolidated Permitting Applicatio	CW	S3	04	43	857	857	0	0	1,757	0	1,757	0	0	0	0	0	0	0	0	1,757	0	1,757	
0 52	TFS Online Payment	CW	S3	04	120	154	0	0	0	274	0	274	0	0	0	0	0	0	0	0	274	0	274	
0 53	High-Volume Recruitment Capabilities	CW	S3	04	587	-500	0	0	0	87	0	87	0	0	0	0	0	0	0	0	87	0	87	
0 54	M365: Implement Phase 2 and Plan Phase 3	CW	S3	04	1,049	-652	-690	0	0	-293	0	-293	0	0	0	0	0	0	0	0	-293	0	-293	
0 55	MLS Business Licensing & Permitting Portal 2.0	CW	S3	04	297	-232	0	0	0	65	0	65	0	0	0	0	0	0	0	0	65	0	65	
0 56	Quality Assurance Centre of Excellence Found Ph2	CW	S3	04	153	0	0	0	0	153	0	153	0	0	0	0	0	0	0	0	153	0	153	
0 57	ServiceNow: Implement Phase 2 and Plan Phase 3	CW	S3	04	-601	-757	1,267	1,267	542	1,718	0	1,718	0	0	0	0	0	0	0	0	1,718	0	1,718	
0 58	Digital Service Enhancement	CW	S3	04	732	776	776	0	0	2,284	0	2,284	0	0	0	0	0	0	0	0	2,284	0	2,284	
0 59	UKG TeleStaff SOGR - Cloud Solution Migration	CW	S3	03	196	-1,101	905	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0 60	Enterprise Social Media Mgmt & Analytics Software	CW	S3	04	-272	422	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
Sub-total					18,322	16,123	12,355	11,881	4,009	62,691	5,855	68,546	0	0	0	0	4,716	0	0	0	63,830	0	68,546	
ITP909050	Enterprise Capabilities																							
0 1	Talent Management Solution Assessment	CW	S2	05	18	0	0	0	0	18	0	18	0	0	0	0	0	0	0	0	18	0	18	
0 2	SAP SuccessFactors Onboarding 2.0	CW	S2	04	4	0	0	0	0	4	0	4	0	0	0	0	0	0	0	0	4	0	4	
0 3	Payroll Systems Transformation - Technical Upgrade	CW	S2	03	5,728	4,691	1,409	0	0	11,828	0	11,828	0	0	0	0	0	0	0	0	11,828	0	11,828	
0 4	TEAM Central Service Delivery Solution	CW	S2	04	2,943	138	419	0	0	3,500	0	3,500	0	0	0	0	0	0	0	0	3,500	0	3,500	
0 6	Unified Communications: Consolidated Contact Cente	CW	S2	03	1,052	2,503	1,752	188	0	5,495	0	5,495	0	0	0	0	0	0	0	0	5,495	0	5,495	

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
ITP909050	Enterprise Capabilities																								
0 7	Digital Payments	CW	S2	04	886	20	0	0	0	906	0	906	0	0	0	0	0	0	0	0	906	0	906		
0 8	Unified Communications: Calling in the Cloud	CW	S2	03	706	2,286	1,511	537	0	5,040	0	5,040	0	0	0	0	0	0	0	0	5,040	0	5,040		
0 9	Divisional Roadmaps	CW	S2	05	407	368	0	0	0	775	0	775	0	0	0	0	0	0	0	0	775	0	775		
0 10	Talent Management Solution Assessment	CW	S2	05	1,017	294	0	0	0	1,311	0	1,311	0	0	0	0	0	0	0	0	1,311	0	1,311		
0 11	TEAM Central Service Delivery Solution	CW	S2	04	-1,790	1,780	1,834	2,153	345	4,322	0	4,322	0	0	0	0	0	0	0	0	4,322	0	4,322		
0 12	Public Digital Access (PDA)	CW	S2	04	957	1,049	133	0	0	2,139	0	2,139	0	0	0	0	0	0	0	0	2,139	0	2,139		
0 13	Payroll Systems Transformation - Technical Upgrade	CW	S2	03	-3,674	-1,391	6,091	10,000	10,000	21,026	13,402	34,428	0	0	0	0	0	0	0	0	34,428	0	34,428		
0 17	SAP ECC Materials Management and Warehouse Managem	CW	S2	03	6,330	3,300	7,500	10,000	10,000	37,130	25,495	62,625	0	0	0	0	0	0	0	0	62,625	0	62,625		
0 19	Enterprise Notification Platform	CW	S4	04	0	0	636	0	0	636	0	636	0	0	0	0	0	0	0	0	636	0	636		
0 20	Seed Funding Business Case for Enterprise Archivi	CW	S4	04	418	162	418	0	0	998	0	998	0	0	0	0	0	0	0	0	998	0	998		
0 21	ServiceNow - Delivery of Prioritized Phase 1 Desc	CW	S4	04	331	144	0	0	0	475	0	475	0	0	0	0	0	0	0	0	475	0	475		
0 22	ServiceNow Contract Management Phase 2	CW	S4	04	0	644	0	0	0	644	0	644	0	0	0	0	0	0	0	0	644	0	644		
0 23	ServiceNow Event Monitoring & Management Phase 2	CW	S4	04	333	167	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500		
0 24	ServiceNow User Experience Enhancements	CW	S4	04	394	172	0	0	0	566	0	566	0	0	0	0	0	0	0	0	566	0	566		
0 25	Trimble Unity Construct for Transportation Servic	CW	S4	04	0	780	1,563	0	0	2,343	0	2,343	0	0	0	0	0	0	0	0	2,343	0	2,343		
0 26	Payroll Systems Transformation - Technical Upgrade	CW	S3	03	9,946	9,323	5,123	-703	-10,000	13,690	-13,402	288	0	0	0	0	0	0	0	0	288	0	288		
0 27	SAP SuccessFactors Onboarding 2.0	CW	S3	04	736	210	490	0	0	1,436	0	1,436	0	0	0	0	0	0	0	0	1,436	0	1,436		
0 28	Talent Management Solution Assessment	CW	S3	05	-39	370	0	0	0	331	0	331	0	0	0	0	0	0	0	0	331	0	331		
0 29	TEAM Central Service Delivery Solution	CW	S3	04	680	-710	299	188	-345	112	0	112	0	0	0	0	0	0	0	0	112	0	112		
0 30	Digital Payments	CW	S3	04	-496	531	0	0	0	35	0	35	0	0	0	0	0	0	0	0	35	0	35		
0 31	Divisional Roadmaps	CW	S3	05	-267	167	101	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
0 32	Unified Communications: Calling in the Cloud	CW	S3	03	535	-1,240	193	-537	0	-1,049	0	-1,049	0	0	0	0	0	0	0	0	-1,049	0	-1,049		
0 33	Unified Communications: Consolidated Contact Cente	CW	S3	03	-59	-1,257	-595	969	752	-188	188	-0	0	0	0	0	0	0	0	0	-0	0	-0		
0 34	SAP ECC Materials Management and Warehouse Managem	CW	S3	03	5,670	9,035	10,835	9,684	-10,000	25,223	-25,495	-272	0	0	0	0	0	0	0	0	-272	0	-272		

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services																								
						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
											Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub-Priority	Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	2026-2030	2031-2035	2026-2035											
ITP909050 Enterprise Capabilities																								
0	35	Public Digital Access (PDA)	CW	S3	04	78	796	0	0	0	874	0	874	0	0	0	0	0	0	0	0	874	0	874
Sub-total						32,844	34,333	39,712	32,480	752	140,120	188	140,308	0	0	0	0	0	0	0	0	140,308	0	140,308
ITP909051 Engagement & Innovation																								
0	2	ConnectTO Program Development/Continuation	CW	S2	04	2,196	2,881	250	0	0	5,327	0	5,327	0	0	0	0	0	0	0	0	5,327	0	5,327
0	3	Corporate Accessibility Services/Support Acquisiti	CW	S2	02	57	0	0	0	0	57	0	57	0	0	0	0	0	0	0	0	57	0	57
0	4	Public Engagement Database and Online Engement	CW	S2	03	27	77	0	0	0	104	0	104	0	0	0	0	0	0	0	0	104	0	104
0	5	ConnectTO Program Development/Continuation	CW	S2	04	-500	0	1,000	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
0	6	Corporate Accessibility Services/Support Acquisiti	CW	S2	02	86	0	0	0	0	86	0	86	0	0	0	0	0	0	0	0	86	0	86
0	7	ConnectTO Program Development/Continuation	CW	S3	04	-708	-1,605	26	1,276	1,250	239	0	239	0	0	0	0	0	0	0	0	239	0	239
0	8	Corporate Accessibility Services/Support Acquisiti	CW	S3	02	98	0	0	0	0	98	0	98	0	0	0	0	0	0	0	0	98	0	98
0	9	Public Engagement Database and Online Engement	CW	S3	03	-27	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub-total						1,229	1,380	1,276	1,276	1,250	6,411	0	6,411	0	0	0	0	0	0	0	0	6,411	0	6,411
ITP909131 Data & Analytics																								
0	1	Toronto Emergency Management Business Continuity	CW	S2	04	1,300	1,300	1,300	0	0	3,900	0	3,900	0	0	0	0	0	0	0	0	3,900	0	3,900
0	2	SuccessFactors Reporting Migration	CW	S2	03	538	661	0	0	0	1,199	0	1,199	0	0	0	0	0	0	0	0	1,199	0	1,199
0	3	MLS Chameleon CMS Enablement of Features Initiati	CW	S2	04	632	271	0	0	0	903	0	903	0	0	0	0	0	0	0	0	903	0	903
0	4	Capital Coordination Systems Improvement	CW	S4	04	58	34	58	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
0	5	Enhanced Dispatch Mobile Data Terminal Connectivi	CW	S4	04	19	0	0	0	0	19	0	19	0	0	0	0	0	0	0	0	19	0	19
0	6	Fleet Services Division Data Infrastructure	CW	S4	04	0	301	356	0	0	657	0	657	0	0	0	0	0	0	0	0	657	0	657
0	7	Toronto Data/AI Platform	CW	S4	04	663	1,368	3,368	3,368	3,368	12,134	11,389	23,523	0	0	0	0	0	0	0	0	23,523	0	23,523
0	8	MLS Chameleon CMS Enablement of Features Initiati	CW	S3	04	-311	311	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	9	SuccessFactors Reporting Migration	CW	S3	03	-372	372	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	10	Toronto Emergency Management Business Continuity	CW	S3	04	-561	-590	410	1,297	0	556	0	556	0	0	0	0	0	0	0	0	556	0	556
Sub-total						1,967	4,028	5,492	4,665	3,368	19,519	11,389	30,908	0	0	0	0	0	0	0	0	30,908	0	30,908
ITP909190 CXD Projects																								

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Priority	SubProj No.	Sub-project Name																						
ITP909190	CXD Projects																							
0	1	CXD Projects		CW	S2	05	2,520	0	0	0	0	2,520	0	2,520	0	0	0	0	0	0	2,520	0	2,520	
0	2	CXD Projects		CW	S3	05	896	3,523	3,048	0	0	7,467	0	7,467	0	0	0	0	0	0	7,467	0	7,467	
0	3	CXD Projects		CW	S4	05	165	0	0	0	0	165	0	165	0	0	0	0	0	0	165	0	165	
Sub-total						3,581	3,523	3,048	0	0	10,152	0	10,152	0	0	0	0	0	0	0	10,152	0	10,152	
WES907128	BUSINESS SUSTAINMENT SYSTEMS																							
0	193	MLS Modernization-Phase 2		CW	S2	04	117	0	0	0	0	117	0	117	0	0	0	0	0	0	117	0	117	
0	218	MLS onboarding to Administrative Penalty System		CW	S2	04	360	0	0	0	0	360	0	360	0	0	0	0	0	0	360	0	360	
0	220	MLS Modernization-Phase 2		CW	S3	04	-117	33	0	0	0	-84	0	-84	0	0	0	0	0	0	-84	0	-84	
0	221	MLS onboarding to Administrative Penalty System		CW	S3	04	-140	200	0	0	0	60	0	60	0	0	0	0	0	0	60	0	60	
Sub-total						220	233	0	0	0	453	0	453	0	0	0	0	0	0	0	0	453	0	453
Total Program Expenditure						115,579	119,292	119,919	106,455	64,439	525,684	226,335	752,019	0	0	0	297,315	7,398	0	0	0	447,306	0	752,019

Report Phase 1 - Program 30 Technology Services Program Phase 1 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Technology Services						Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By									
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Priority	SubProj No.	Sub-project Name																				
Financed By:																						
		Reserves (Ind. "XQ" Ref.)			21,722	21,693	28,647	34,046	35,490	141,599	155,716	297,315	0	0	0	297,315	0	0	0	0	0	297,315
		Reserve Funds (Ind."XR" Ref.)			4,154	3,138	106	0	0	7,398	0	7,398	0	0	0	0	7,398	0	0	0	0	7,398
		Debt			89,702	94,461	91,166	72,409	28,949	376,688	70,618	447,306	0	0	0	0	0	0	0	0	447,306	447,306
Total Program Financing					115,578	119,292	119,920	106,455	64,439	525,685	226,335	752,019	0	0	0	297,315	7,398	0	0	0	447,306	752,019

Status Code	Description
S2	S2 Prior Year (With 2025 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2025 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only 2026)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2027 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07