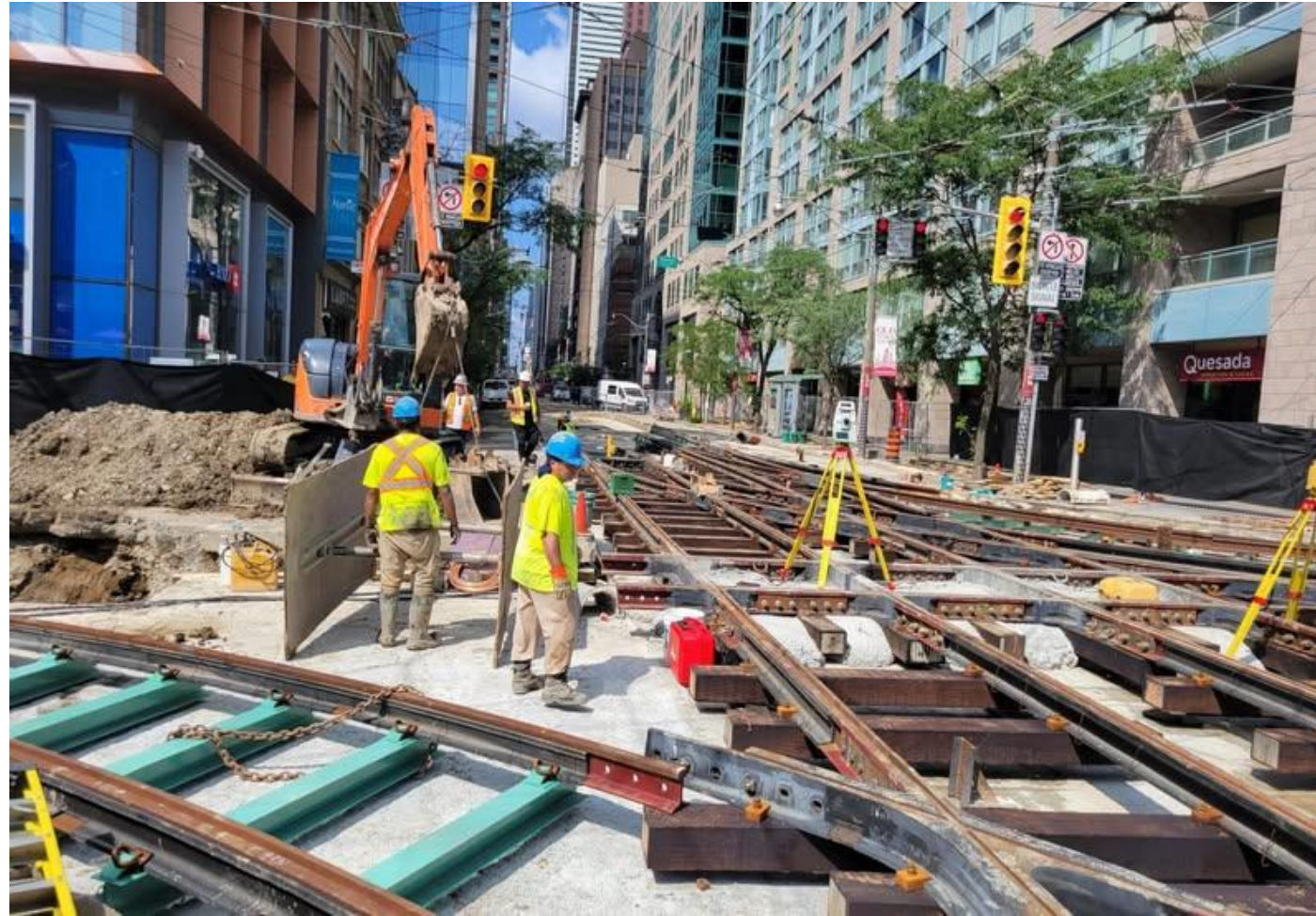


BudgetTO

Infrastructure Services

January 14, 2026

While we aim to provide fully accessible content, there is no text alternative available for some of the content within these pages. If you require alternate formats or need assistance understanding the charts, graphs, or any other content, please contact us at please contact us at 416-338-5512 or Ritu.Sadana@toronto.ca.



Vision Statement: Infrastructure Services

Infrastructure Services is committed to building a connected, sustainable, and resilient Toronto – enhancing quality of life for residents, businesses and visitors through innovative, efficient and equitable service delivery.



Infrastructure Services



Engineering and Construction Services

- Provides specialized engineering design and construction services to internal and external clients: Municipal Infrastructure Construction, Engineering Transit Review and Acceptance (in partnership with Development Review Division within Development and Growth Services); and Engineering Information.



Municipal Licensing & Standards

- Provides by-law administration and enforcement services, including strategies to address noise, business inspections, parks regulations, and animal services issues. Services also include business licensing and permitting, property standards, animal care including control, shelter and adoption, and animal issues. The division is responsible for the enforcement of more than 30 by-laws and statutes.



Transit Expansion

- Provides dedicated leadership and oversight of the City of Toronto's participation in the multi-year, multi-billion-dollar transit network expansion program; working with key partners such as the Province of Ontario, Metrolinx, Infrastructure Ontario, and Toronto Transit Commission.

Infrastructure Services



Transportation Services

- Provides people and businesses means to move safely in our diverse and changing city to connect with places, activities, and communities that they value.
- Responsible for planning, engineering, design, maintenance, and operations of roads, sidewalks, bridges and culverts, traffic control signals, pedestrian crossovers, and bikeway network.



Solid Waste Management Services

- Manages close to 700,000 tonnes (almost 1.5 billion pounds) of waste each year. This includes the collection, transport and disposal of municipal and some private sector garbage, recyclables, organics, electronic waste, household hazardous waste, yard waste and organic waste processing.
- Provides City-wide benefits through litter pick-up, parks bin and street litter bin collection, promotion and education, community outreach and Community Environment Days.



Strategic Capital Coordination Office (SCCO)

- Works collaboratively across divisions and agencies as well as with industry and government partners to advance and integrate strategies that help manage congestion.
- Plans, oversees, and streamlines processes to improve timely delivery of capital work across divisions, agencies, utilities, and private businesses, while expanding coordination through a longer-term lens to include areas of significant growth with complex infrastructure needs, and drive shared accountability.

Infrastructure Services



Toronto Water

- Manages one of the largest water, wastewater and stormwater systems in North America, 24 hours a day, seven days a week.
- Ensures approximately 4 million residents and businesses in Toronto, and portions of York and Peel have access to safe drinking water, safely treated wastewater and stormwater management
 - Supply +445 billion litres annually of safe potable water.
 - Return to Lake Ontario +400 billion litres annually of treated wastewater
 - Continuous conveyance of stormwater (rainwater and melted snow).



Policy Planning Finance & Administration

- Provides centralized financial and administrative business operations shared services and corporate leadership support to Infrastructure Services and Development & Growth Services divisions and Deputy City Managers so they can focus on providing services to Toronto's residents and businesses.

Services and Outcomes

Strategic Outcomes

Housing

All Torontonians have access to **housing that is safe, affordable and suitable to their needs.**



Mobility

Toronto's **transportation network is accessible, resilient and reliable**, where residents and businesses are **connected** to vibrant communities.

Climate Action

Toronto's **climate action initiatives mitigate the impact of climate events** on the well-being and prosperity of residents and businesses.

People & Neighbourhoods

All Torontonians **feel safe and secure**, and **live in healthy, inclusive and culturally rich neighbourhoods.**

Toronto's **economy is resilient and prosperous** with opportunities for residents and businesses.

Equity

All Torontonians have **equitable access to City services** and **poverty is mitigated**, especially for Indigenous, Black and equity-seeking groups.

Corporate Outcomes

A Well Run City

Toronto's **municipal operations are effective, efficient and resilient** in order to support service delivery.

Toronto's **residents and businesses can conveniently transact and interact with their municipal government** where, when and how they want.

Financial Sustainability

Toronto's **funding for services is adequate and sustainable** to meet the needs of Toronto residents and businesses in the near and long term.

Toronto's **tax dollars are invested in services with the highest value** for residents and businesses.

2026 Budget Overview

Operating Budget							
\$ Millions	2025 Budget	2025 Projection*	2026 Budget	Chg from 2025 Budget		OUTLOOK	
				\$	%	2027	2028
Revenues	\$2,322.4	\$2,381.0	\$2,377.9	\$55.6	2.4%	\$2,392.1	\$2,468.5
Gross Expenditures***	\$2,692.1	\$2,732.2	\$2,722.4	\$30.3	1.1%	\$2,798.9	\$2,920.5
Net Expenditures	\$369.7	\$351.2	\$344.5	(\$25.2)	(6.8%)	\$406.8	\$452.0
Approved Positions**	6,449.7	N/A	6,525.7	76.0	1.2%	6,546.0	6,546.0

*Projection based on 9 Month Variance

**YoY comparison based on approved positions

*** Gross expenditures include capital contributions from rate programs

10 Year Capital Budget & Plan			
\$ Millions	2026	2027-2035	Total
Gross Expenditures	\$1,932.4	\$25,802.5	\$27,734.9
Debt	\$327.9	\$3,237.2	\$3,565.1
Note: Includes 2025 carry forward funding			

2026 Key Risks and Challenges



Mobility, Safety and Infrastructure Investments

- Driving coordinated execution of a multi-billion-dollar capital program and third party works.
- Managing the impacts of congestion amidst the delivery of large-scale transit expansion projects and new development, while supporting active transportation and Vision Zero road safety.



People & Neighbourhoods

- Population growth and development in the City resulting in increased service demands and the need for timing delivery of infrastructure.
- Responding to new and emerging property standards issues impacting housing and vulnerable residents in an increasingly complex regulatory environment.
- Responding to street maintenance and cleaning services for the City's transportation mobility network.
- Delivering integrated winter operation services program across the City.



Service Delivery & A Well-Run City

- Continued focus on modernization of services and contract management through the implementation of process and technology improvements.
- Funding growth-related services and infrastructure amid legislated funding changes and current market conditions.



Climate & Resilience

- Landfill capacity constraints resulting from limited long-term availability of landfill space, and regulation.

2026 Priority Actions



Mobility, Safety and Infrastructure Investments

- Lead congestion related efforts with a focus on the Congestion Management Plan, the FIFA World Cup 2026 transportation plan and implement opportunities to improve construction coordination.
- Lead municipal coordination and partnerships with external stakeholders to deliver the transit expansion program.



People & Neighbourhoods

- Support Toronto's growth and housing priorities by investing in critical infrastructure and aligning capital delivery with planned development.
- Advance implementation of the Multi-Tenant Housing Regulatory Framework with continued emphasis on proactive compliance, coordinated enforcement, and supports for tenants.
- Expanding targeted communication and public education campaigns in support of infrastructure projects, regulatory changes and bylaw compliance.



Service Delivery & A Well-Run City

- Implementation of the enhanced capital construction delivery program across major projects to improve coordination, accelerate delivery and reduce community disruption.
- Continue to advance digital first strategy to modernize and transform service delivery, enable evidence-based enforcement and improve data analytics and performance management activities.
- Increase Toronto Water's capacity to support Meter Transmission Unit replacement and future replacement of utility billing system and meters, and the expansion of the basement flooding protection subsidy program.
- Establish new Winter Services Unit to support Winter Maintenance operations and increase Utility Cut permitting and inspections capacity to improve service delivery.



Climate & Resilience

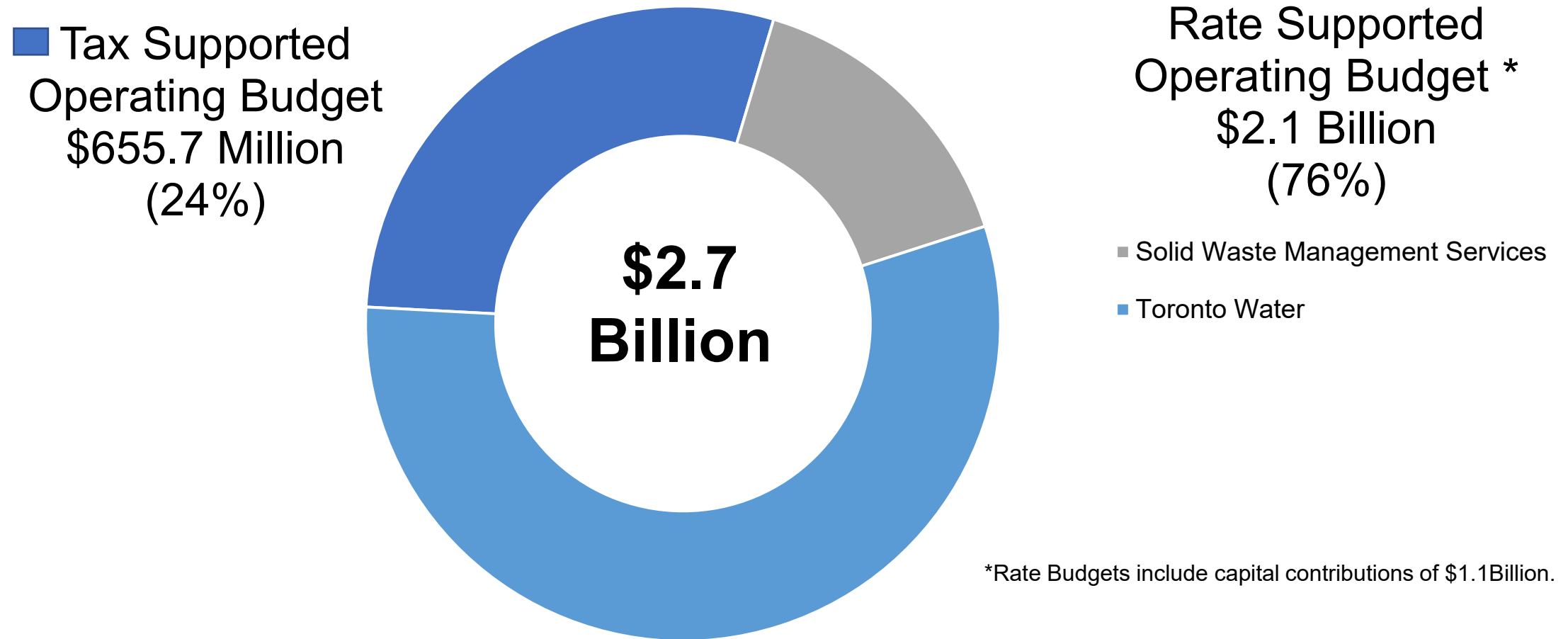
- Preserve capacity and extend the lifespan of Green Lane Landfill while accelerating implementation of the Residual Waste Management Work Plan to ensure long-term sustainability and resilience in waste management.
- Continue to invest in strengthening resiliency to address the impacts of climate change in our infrastructure, including making investments in stormwater management and water quality.

2026 Operating Budget Submission

Infrastructure Services



2026 Operating Budget - \$2.7 Billion

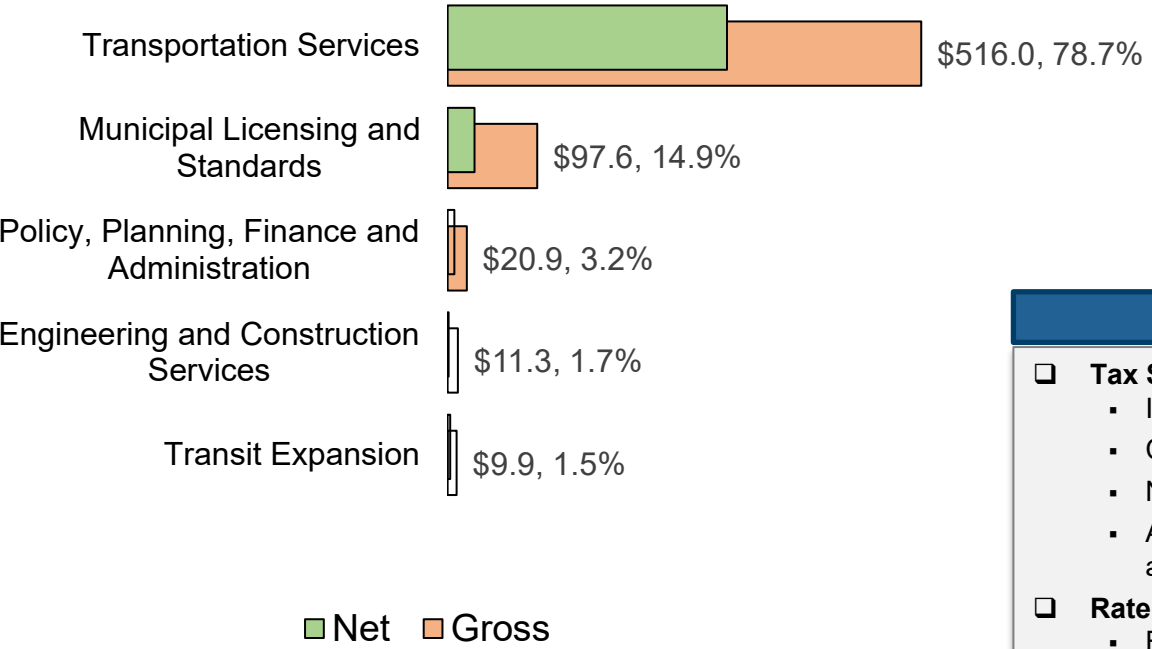


*Rate Budgets include capital contributions of \$1.1Billion.

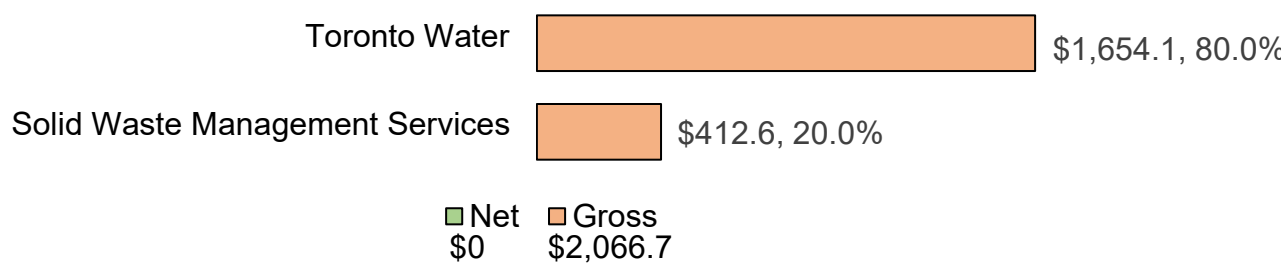
2026 Operating Budget - \$2.7 Billion Gross (\$344.5 Million Net)

2026 Operating Expenditures

Tax Supported Programs In \$ Millions



Rate Supported Programs In \$ Millions

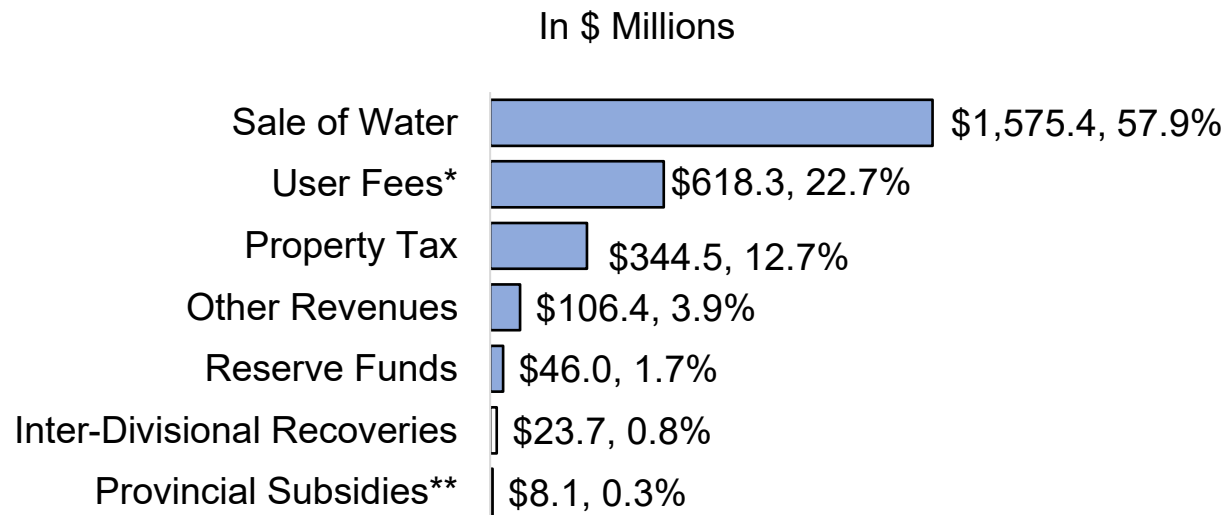


Key Points

- ❑ **Tax Supported Programs**
 - Increase utility cut permit and inspections.
 - Continue to increase Traffic agents to reduce congestions and improve travel time.
 - No longer administering Automated Speed Enforcements Camera Program.
 - Additional resources for RentSafeTO to increase accountability and keep buildings clean, safe and well maintained.
- ❑ **Rate Supported Programs**
 - Reflects 3.75% Rate increase effective January 1st, 2026, to maintain current service levels and address future capital needs.
 - For Solid Waste Management the financial impacts of Extended Producer Responsibility have been factored into the SWM multi-year rate modelling.

How the 2026 Operating Budget is Funded and Where the Money Goes

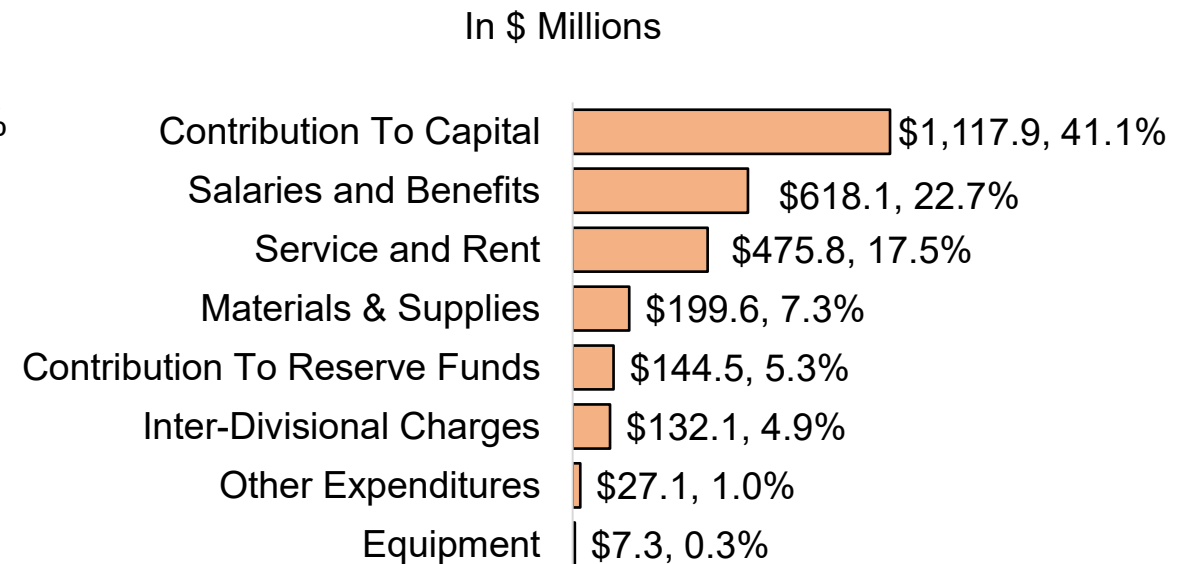
Where the Money Comes From (\$2.7 Billion)



* Includes \$452.1 Million Rate Program User Fees.

** Includes provincial funding of \$6.9 Million under Ontario-Toronto New Deal for F.G. Gardiner & DVP while the provincial due diligence process is underway.

Where the Money Goes (\$2.7 Billion)



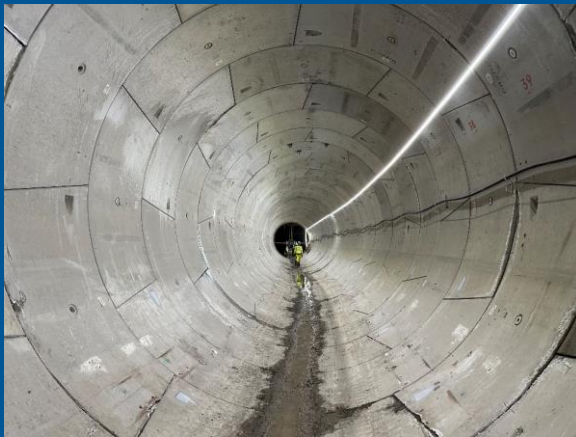
2026 Net Operating Budget

(In \$Millions)	2025 Budget	2025 Projection*	2026		2026 Budget	Change v. 2025 Budget	
			Base Budget	New / Enhanced Requests			
By Program	\$	\$	\$	\$	\$	\$	%
Net Expenditures							
Tax Supported Programs							
Engineering and Construction Services	0.7	0.8	0.9		0.9	0.2	35.4%
Municipal Licensing and Standards	30.6	17.2	29.4		29.4	(1.2)	(3.9%)
Policy, Planning, Finance and Administration	6.5	6.3	7.2		7.2	0.8	11.7%
Transit Expansion	2.7	(1.5)	2.7		2.7	0.0	0.0%
Transportation Services	329.3	328.4	303.0	1.2	304.2	(25.0)	(7.6%)
Total Net Expenditures - Tax-Supported Programs	369.7	351.2	343.2	1.2	344.5	(25.2)	(6.8%)
Capital Contributions							
Rate Supported Programs							
Solid Waste Management Services	10.7	16.4	6.2		6.2	(4.5)	(42.4%)
Toronto Water	1,077.2	1,120.3	1,111.7		1,111.7	34.5	3.2%
Total Capital Contributions - Rate-Supported Programs	1,087.9	1,136.7	1,117.9	0.0	1,117.9	30.0	2.8%

*Projection based on 9 Month Variance

2026-2035 Capital Budget and Plan Submission

Infrastructure Services



Capital Assets to Deliver Services \$125 Billion

Toronto Water Asset Value \$95.2 Billion

Water

- 4 water filtration plants
- 11 reservoirs and 4 elevated storage tanks
- 5,574 km of distribution watermains and 544 km of trunk watermains
- 71,158 valves and 42,381 hydrants
- 520,170 water service connections
- 18 water pumping stations



Wastewater

- 4 wastewater treatment plants
- 3,766 km sanitary sewers, 1,553 km combined sewers
- 203 km sanitary trunk, 120 km combined trunk
- 59,480 sanitary maintenance holes, 24,440 combined maintenance holes
- 524,259 sewer service connections
- 65 sanitary pumping stations, 14 combined pumping stations



Stormwater

- 7 storage and detention tanks
- 4,900 km of storm sewers, and 28 km of trunk sewers
- 77,793 maintenance holes
- 27 stormwater management ponds
- 1,907 outfalls and 195,488 catch basins
- 13 stormwater pumping stations



Capital Assets to Deliver Services \$125 Billion

*Transportation Services Asset Value \$28.3 Billion

- 5,600 km of roads
- 900 bridges and culverts
- 7,400 km of sidewalks
- 2,537 traffic control signals
- 490 pedestrian crossovers
- 744 centreline km of bikeway network



*Does not include F.G. Gardiner & DVP

Solid Waste Management Services Asset Value \$1.0 Billion

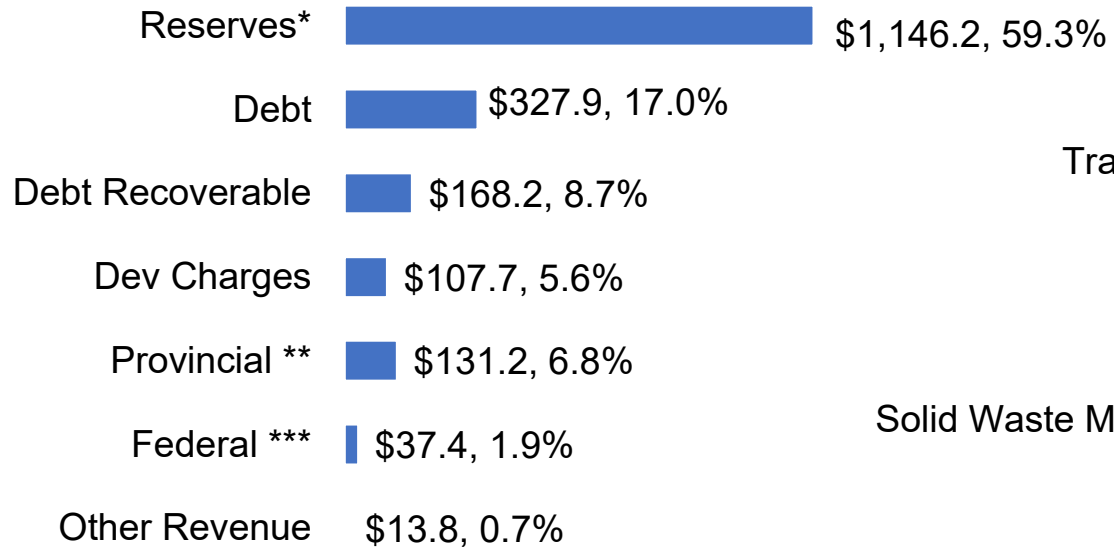
- 7 transfer stations
- 2 organics processing facilities
- 3 collection yards
- 1 litter collection yard
- 6 hazardous waste depots
- Green Lane Landfill
- 160 closed landfills
- 1 million residential bins and containers
- 12,000 parks bins
- 667 vehicles and pieces of equipment



2026 Capital Budget Breakdown

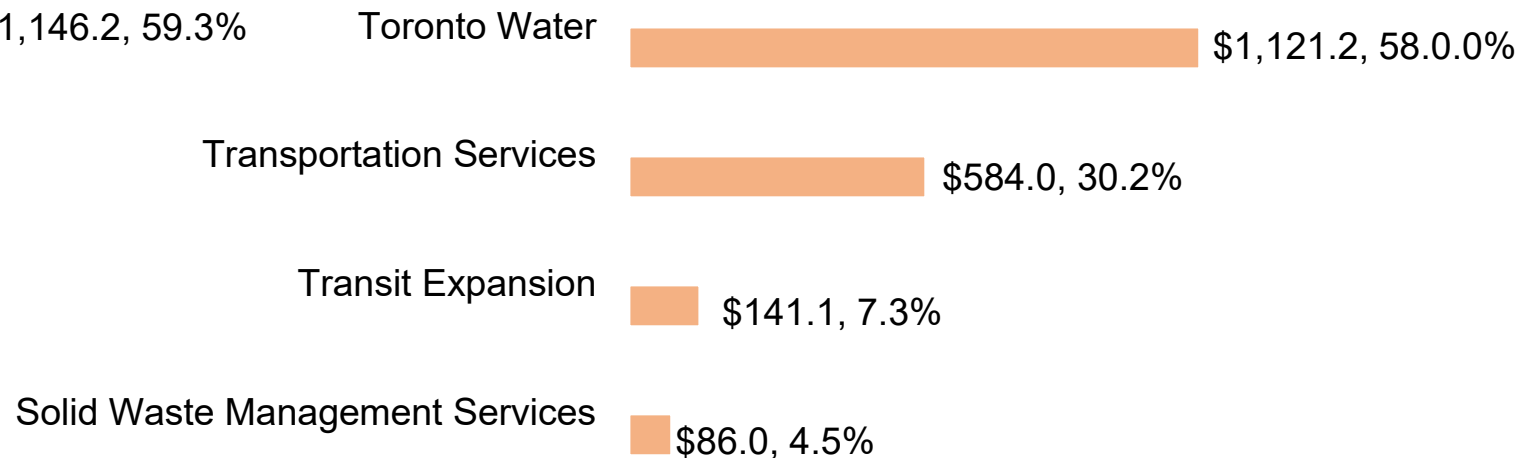
Where the Money Comes From (\$1.9 Billion)

In \$ Millions



Where the Money Goes (\$1.9 Billion)

In \$ Millions



* Approximately 96.2% relates to Rate Program Capital Budgets and Plans.

**Includes funding of \$88.0 Million for the F.G. Gardiner & DVP while the provincial due diligence process is underway.

*** Includes funding of \$283.0 Million new Canada Housing Infrastructure Fund for the Black Creek.

\$27.7 Billion 10-Year Gross Capital Program



Underground Infrastructure
\$6.7 B



Plants and Facilities
\$5.8 B



Roads and Bridges State of Good Repairs
\$4.5 B



Flood Protection
\$2.4 B



Stormwater Management
\$2.7 B



Transit
\$768 M



Congestion Management and Related Growth Projects
\$1.2 B



Landfill Development & Management
\$812 M



Cycling Network Plan
\$133 M



Organics Processing Facilities
\$94.7 M



Vision Zero Road Safety Plan
\$177 M



Biogas/Landfill Gas Utilization
\$1.1 M



Engineering, Yard, and Network Improvements
\$1.9 B



Other Infrastructure
\$406 M

2026-2035 Capital Budget Breakdown

Where the Money Comes From (\$27.7 Billion)

In \$ Millions

Reserves* \$17,698.7, 63.8%

Debt \$3,565.1, 12.9%

Dev Charges \$2,341.9, 8.4%

Debt Recoverable \$1,732.2, 6.2%

Provincial** \$1,646.0, 5.9%

Federal*** \$512.6, 1.8%

Other Revenue \$238.4, 1.0%

Where the Money Goes (\$27.7 Billion)

In \$ Millions

Toronto Water \$18,892.9, 68.1%

Transportation Services \$6,617.6, 23.9%

Solid Waste Management
Services \$1,456.3, 5.3%

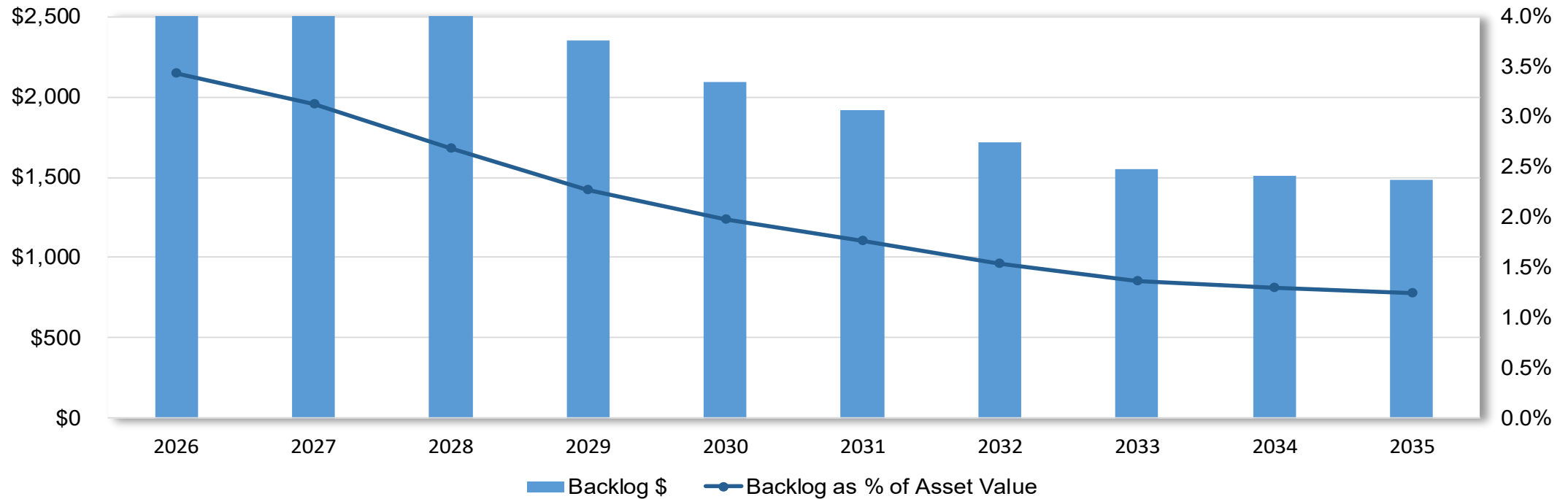
Transit Expansion \$768.0, 2.8%

* Approximately 99.0% relates to Rate Program 10-year Capital Budgets and Plans.

** The Capital Plan includes \$1.6 Billion for the F.G. Gardiner & DVP while the provincial due diligence process is underway.

State of Good Repair (SOGR) Backlog Rate Supported Programs

Accumulated Backlog and Backlog % Asset Value (Toronto Water)
(\$ Millions)

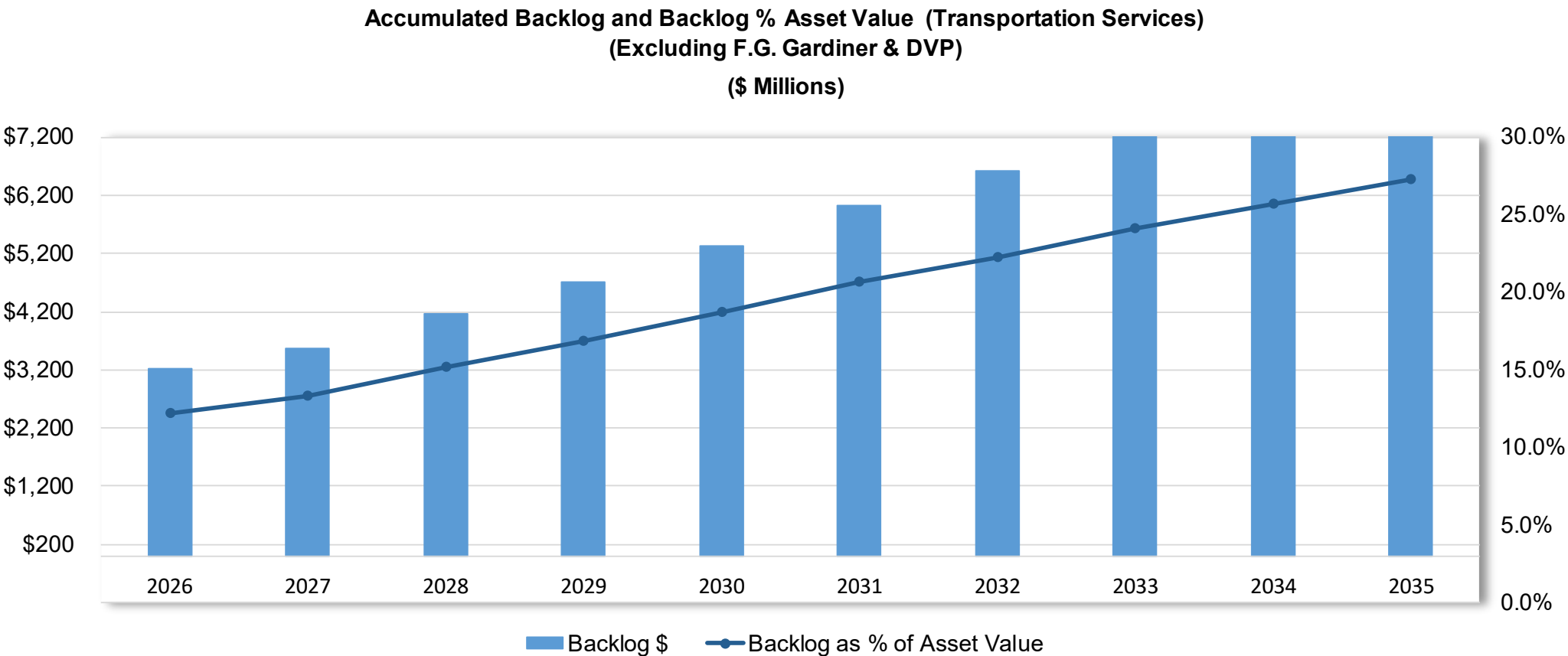


\$Millions	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Backlog \$	\$3,274.3	\$3,059.2	\$2,707.2	\$2,354.3	\$2,095.7	\$1,918.8	\$1,713.8	\$1,554.9	\$1,509.1	\$1,487.7
Backlog as % of Asset Value	3.4%	3.1%	2.7%	2.3%	2.0%	1.8%	1.5%	1.4%	1.3%	1.2%

- Solid Waste Management Services has no backlog of State of Good Repair projects. At this time, the funding allocated in the 10-Year Capital Plan for Solid Waste Management Services for State of Good Repair projects is appropriate to maintain the assets in a steady state of good repair.

State of Good Repair (SOGR) Backlog

Tax Supported Programs



\$Millions	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Backlog \$	\$3,221.1	\$3,572.2	\$4,155.3	\$4,719.5	\$5,334.2	\$6,023.6	\$6,619.1	\$7,304.4	\$7,934.4	\$8,589.5
Backlog as % of Asset Value	12.2%	13.3%	15.2%	16.9%	18.7%	20.7%	22.3%	24.1%	25.7%	27.3%

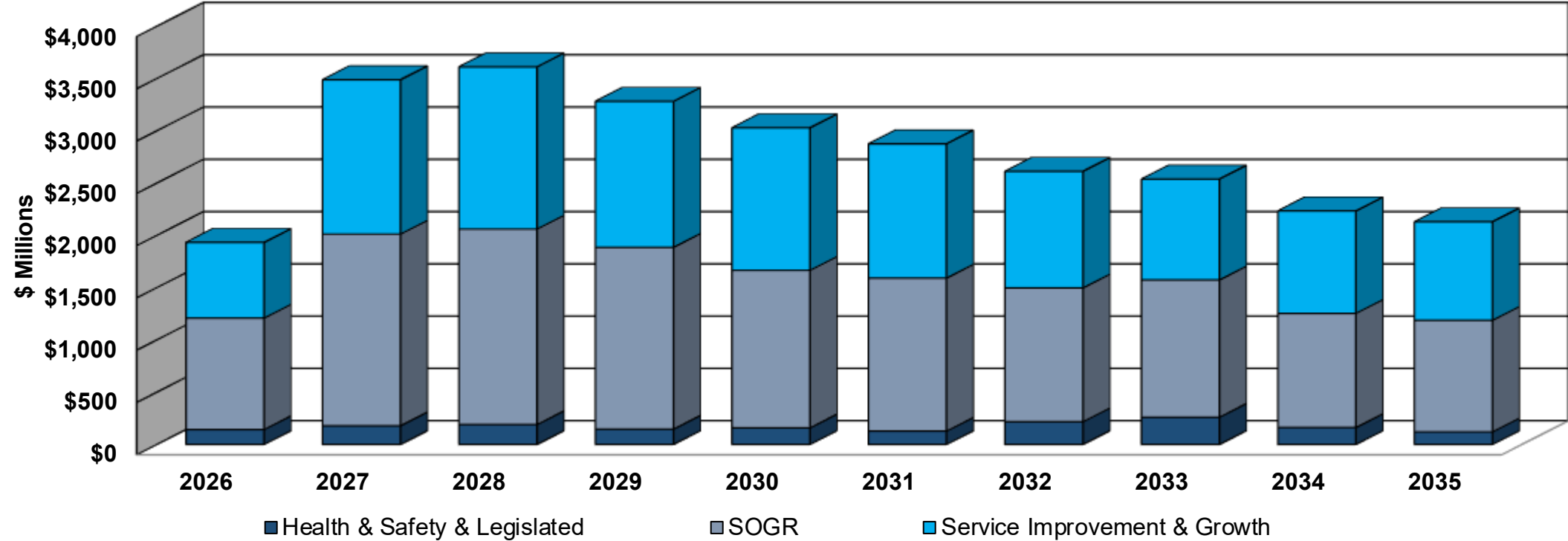
Thank you

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Appendices

Infrastructure Services

2026-2035 Capital Budget & Plan by Project Category



	2026 - 2035 Tabled Capital Budget and Plan by Category										
\$ Millions	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Health & Safety & Legislated	143.1	179.3	190.5	146.9	159.1	128.1	217.8	261.1	162.4	120.7	1,708.8
SOGR	1,065.3	1,833.2	1,870.0	1,738.8	1,506.5	1,463.0	1,279.5	1,312.6	1,091.8	1,066.7	14,227.2
Service Improvement & Growth	724.0	1,476.5	1,551.0	1,396.3	1,363.6	1,284.3	1,115.6	964.9	979.7	942.9	11,798.8
Total	1,932.4	3,488.9	3,611.5	3,281.9	3,029.2	2,875.3	2,612.9	2,538.5	2,233.9	2,130.3	27,734.9

Capital Delivery Constraints - \$10.5 Billion

Project Name	Project Cost	Non-Debt Funding	Debt Required	Cash Flow (In \$ Millions)									
				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
NOT INCLUDED													
TRANSIT EXPANSION	7,507.3	4,289.7	3,217.6	643.3	709.2	1,080.8	1,126.9	1,074.8	1,314.9	959.2	538.3	59.9	
Waterfront East Light Rail Transit QQE Extension Construction	129.2	80.9	48.4	51.7	64.6	12.9							
Waterfront East Light Rail Transit Yonge St Slip Early Work	140.7	88.0	52.6	24.4	42.7	42.7	30.9						
Eglinton East Light Rail Transit	2,570.0	1,608.3	961.7	264.0	243.2	538.4	438.4	331.8	443.8	216.2	94.2		
Waterfront East Light Rail Transit	4,650.0	2,512.5	2,137.5	285.9	358.7	486.8	657.6	743.0	871.0	743.0	444.1	59.9	
Eglinton Crosstown Light Rail Transit Pedestrian Concourse	17.4		17.4	17.4									
TRANSPORTATION SERVICES	2,945.3	591.9	2,353.4		122.4	254.1	383.8	412.4	474.0	334.3	298.6	331.6	334.0
Agincourt Improvmeents	52.5	47.3	5.3		3.4	3.8	22.7	22.7					
Beecroft Extension	15.1	15.1				0.6	7.5	7.0					
City Bridge Rehabilitation	575.7		575.7			54.3	68.7	65.3	74.1	75.8	77.5	79.3	80.6
Critical Interim Road Rehabilitation Pool	80.0		80.0			10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
Cycling Infrastructure	206.2	51.6	154.7			25.0	25.0	25.0	28.1	28.1	25.0	25.0	25.0
Dufferin Street Bridge Rehabilitation	30.8	30.8				15.4	15.4		0.1				
Dundas, Dupont and Annette Intersection Improvements	17.2	15.5	1.7			0.8	5.4	5.4	1.9	1.9	1.9		
Dunn and Dowling Bridges	20.0	20.0			10.0			10.0					
Eglinton Connects LRT	135.0	10.8	124.2		15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
Emery Village Improvements	11.3	11.3			7.9	3.4							
GO Transit Expansion City Share	126.7	33.9	92.7				8.4		118.3				
Highland Creek Village	13.6	13.6				0.4	0.4	0.6	0.6	6.0	5.7		
Laneways	13.9		13.9			1.1	1.1	1.8	1.9	1.9	2.0	2.0	2.0
Legion Road Extension & Grade Separation	45.2	45.2				23.1	22.0						
Local Road Rehabilitation	810.0		810.0		40.0	70.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Lower Yonge	124.4	93.3	31.1				3.5	40.1	40.1	40.1	0.6		
Major Road Rehabilitation	334.8		334.8				7.3	49.1	50.0	48.2	49.1	65.1	66.0
Modernize Bridge Management System(BMS)	3.5		3.5		1.0	1.0	1.5						
Morningside Extension	33.0	33.0			5.0	5.0	14.0	9.0					
Sidewalks	37.2		37.2									18.4	18.8
Signs and Markings	10.9		10.9									5.4	5.5
Rapid TO	59.9	51.5	8.4		0.1	0.5	1.1	8.2	8.5	7.3	11.9	11.5	11.0
Rouge Park Bridges	28.6	8.9	19.7				10.8	17.7					
St Clair TMP:Keele to Old Weston	18.5	18.5					18.5						
Transform Yonge	76.6	39.8	36.8				25.5	25.5	25.5				
Yonge TOMorrow	64.9	51.9	13.0		40.0	24.9							
	10,452.6	4,881.5	5,571.0	643.3	831.6	1,335.0	1,510.7	1,487.2	1,788.9	1,293.4	836.9	391.5	334.0