

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Corporate Real Estate Management**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By														
						2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing				
<b>ERP908130 Energy Conservation &amp; Demand Management</b>																											
0	2	Energy Conservation & Demand Mgt -Future	CW	S6	04	0	500	250	500	500	1,750	2,250	4,000	0	0	0	0	0	0	0	0	0	0	4,000	0	4,000	
0	6	ECDM 2017-Key Civic Ctr Net-Zero-Carbon Budget	CW	S2	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	0	50	0	50	
0	9	Energy Conservation & Demand Mgt 2022	CW	S2	04	0	-450	1,144	500	500	1,694	2,000	3,694	0	0	0	0	0	0	0	0	0	0	3,694	0	3,694	
0	15	Energy Conservation & Demand Mgt 2025	CW	S2	04	100	1,000	1,900	0	0	3,000	0	3,000	0	0	0	0	0	0	0	0	0	0	3,000	0	3,000	
0	16	Energy Conservation & Demand Mgt 2022	CW	S2	04	50	2,000	0	0	0	2,050	0	2,050	0	0	0	0	0	0	0	0	0	0	2,050	0	2,050	
0	17	Energy Conservation & Demand Mgt 2022	CW	S3	04	-50	-800	350	0	0	-500	500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sub-total						150	2,250	3,644	1,000	1,000	8,044	4,750	12,794	0	0	0	0	0	0	0	0	0	0	0	12,794	0	12,794
<b>FAC906179 Special Corporate Projects</b>																											
0	55	1251 Bridletowne Circle Acquisition	22	S2	05	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	0	0	50	
0	69	Life Cycle Asset Mgmt Preventative Mtc Prog	CW	S2	04	167	0	0	0	0	167	0	167	0	0	0	0	0	0	0	0	0	0	167	0	167	
0	77	Mgmt Reporting Initiative - Phase 3	CW	S2	04	262	0	0	0	0	262	0	262	0	0	0	0	0	0	0	0	0	0	262	0	262	
0	82	Life Cycle Asset Mgmt Preventative Mtc Prog	CW	S3	04	486	0	0	0	0	486	0	486	0	0	0	0	0	0	0	0	0	0	486	0	486	
0	83	Mgmt Reporting Initiative - Phase 3	CW	S3	04	331	0	0	0	0	331	0	331	0	0	0	0	0	0	0	0	0	0	331	0	331	
Sub-total						1,296	0	0	0	0	1,296	0	1,296	0	0	0	0	50	0	0	0	0	0	0	1,247	0	1,296
<b>FAC906391 Environmental</b>																											
0	36	Subs & Environ Survey,Sample & Abat-2021	CW	S2	02	3	0	0	0	0	3	0	3	0	0	0	0	0	0	3	0	0	0	0	0	3	
0	37	Subs & Environ Survey,Sample & Abat-2022	CW	S2	02	5	0	0	0	0	5	0	5	0	0	0	0	0	0	0	0	0	0	5	0	5	
0	55	Emerg Environmental Remediation - 2025	CW	S2	02	380	0	0	0	0	380	0	380	0	0	0	0	0	0	0	0	0	0	380	0	380	
0	59	Subs & Environ Survey,Sample & Abat-2027	CW	S6	02	0	0	2,858	1,429	1,429	5,716	7,145	12,861	0	0	0	0	0	0	0	0	0	0	12,861	0	12,861	
0	60	Emerg Environmental Remediation - 2027	CW	S6	02	0	0	708	354	354	1,416	1,770	3,186	0	0	0	0	0	0	0	0	0	0	3,186	0	3,186	
0	65	Subs & Environ Survey,Sample & Abat-2025	CW	S2	02	1,552	0	0	0	0	1,552	0	1,552	0	0	0	0	0	0	0	0	0	0	1,552	0	1,552	
0	66	150 Borough-Regulated Area Program	21	S6	03	0	1,700	0	500	1,000	3,200	9,754	12,954	0	0	0	0	0	0	0	0	0	0	12,954	0	12,954	
0	67	Designated Substance and Environmental Annual Surv	CW	S4	02	700	1,700	1,000	0	0	3,400	0	3,400	0	0	0	0	0	0	0	0	0	0	3,400	0	3,400	
0	68	Emergency Environmental Remediation & Abatement	CW	S4	02	200	400	200	0	0	800	0	800	0	0	0	0	0	0	0	0	0	0	800	0	800	

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<b>FAC906391 Environmental</b>																								
0	70	Designated Substance and Environmental Annual Sur	CW	S6	02	0	0	740	0	0	740	0	0	0	0	0	0	0	0	0	740	0	740	
0	71	Emergency Environmental Remediation & Abatement	CW	S6	02	0	0	13	0	0	13	0	0	0	0	0	0	0	0	0	13	0	13	
Sub-total						2,840	3,800	5,519	2,283	2,783	17,225	18,669	35,894	0	0	0	0	0	0	3	0	35,891	0	35,894
<b>FAC906392 Barrier Free/Equity</b>																								
50	18	Barrier Free Essential Audits & Retrofits	CW	S2	02	32	0	0	0	0	32	0	32	0	0	0	0	0	0	32	0	0	32	
15	30	Var Locs-AODA-Phase 2	CW	S2	02	-5,817	1,086	4,580	8,220	0	8,069	0	8,069	0	0	0	0	0	0	0	8,069	0	8,069	
0	31	AODA INITIATIVE - PHASE 1 .2016	CW	S2	02	2,000	0	0	0	0	2,000	0	2,000	0	0	0	0	0	0	0	2,000	0	2,000	
0	32	AODA INITIATIVE - PHASE 1 .2016	CW	S2	02	282	0	0	0	0	282	0	282	0	0	0	0	0	282	0	0	0	282	
0	40	AODA INITIATIVE - PHASE 1 .2016	CW	S2	02	-2,000	0	0	0	0	-2,000	0	-2,000	0	0	0	0	0	0	0	-2,000	0	-2,000	
0	41	Var Locs-AODA-Phase 2	CW	S2	02	-4,001	-5,000	0	0	0	-9,001	0	-9,001	0	0	0	0	0	0	0	-9,001	0	-9,001	
0	42	Var Locs-AODA-Phase 2	CW	S2	02	18,566	18,566	11,420	0	0	48,552	0	48,552	0	0	0	0	0	0	18,252	30,300	0	48,552	
0	44	MH - AODA Projects - Work Package 6 Venue Renovati	13	S2	02	543	1,710	1,100	0	0	3,353	0	3,353	0	0	0	0	0	0	0	3,353	0	3,353	
0	45	MAC - AODA Projects - Work Package 6 Offices & Lu	18	S2	02	22	0	0	0	0	22	0	22	0	0	0	0	0	0	0	22	0	22	
0	46	MAC - AODA Proj - Work Package 8 Ven Ren	18	S2	02	1,132	1,000	761	0	0	2,893	0	2,893	0	0	0	0	0	0	0	2,893	0	2,893	
0	47	STLC - Accessibility Projects	13	S2	02	639	5,750	5,741	5,741	3,445	21,315	1,241	22,556	0	0	0	0	0	0	0	22,556	0	22,556	
Sub-total						11,398	23,112	23,602	13,961	3,445	75,518	1,241	76,759	0	0	0	0	0	0	314	18,252	58,193	0	76,759
<b>FAC906393 Re-roofing</b>																								
0	131	843 Eastern-Roof replacement	14	S6	03	0	0	0	0	0	6,000	6,000	6,000	0	0	0	0	0	0	0	6,000	0	6,000	
0	149	VarLocs-SOGR Re-roofing 2021	CW	S2	03	564	1,486	0	0	0	2,050	0	2,050	0	0	0	0	0	0	0	2,050	0	2,050	
0	157	VarLoc Roofing-Future(NDF)	CW	S6	03	0	76	232	696	1,006	2,009	1,622	3,631	0	0	0	0	0	0	0	3,631	0	3,631	
0	159	100 GALLOWAY RD-RoofStruBldEnvlp(NDF)	24	S2	03	12	26	36	27	0	102	0	102	0	0	0	0	0	0	0	102	0	102	
0	160	843 EASTERN AVE_ROOF(NDF)	01	S2	03	48	115	157	120	0	440	0	440	0	0	0	0	0	0	0	440	0	440	
0	161	231 MCRAE DR-Mech&Elect_Roof(NDF)	15	S2	03	45	107	147	112	0	411	0	411	0	0	0	0	0	0	0	411	0	411	
0	162	2398 YONGE ST-Mech&Elect_Roof(NDF)	08	S2	03	68	147	202	153	0	570	0	570	0	0	0	0	0	0	0	570	0	570	





















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						2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FAC907228 Yards Consolidation Study</u>																									
102	3	Yards & City Wide Property Audit	CW	S2	04	25	0	0	0	0	25	0	25	0	0	0	0	0	0	0	25	0	0	0	25
Sub-total						25	0	0	0	0	25	0	25	0	0	0	0	0	0	0	25	0	0	0	25
<u>FAC907554 St. Lawrence Market North Property</u>																									
0	2	Redevelopment of St. Lawrence Market North	13	S2	04	1,108	6,700	0	0	0	7,808	0	7,808	0	0	0	0	0	0	0	0	7,808	0	7,808	
Sub-total						1,108	6,700	0	0	0	7,808	0	7,808	0	0	0	0	0	0	0	0	7,808	0	7,808	
<u>FAC907744 Security</u>																									
0	15	City-Wide Physical Security Enhancements	CW	S2	01	76	0	0	0	0	76	0	76	0	0	0	0	0	0	0	0	76	0	76	
0	18	Var Locs - Global Corp Security Program	CW	S2	01	1,497	1,650	1,659	1,350	1,350	7,506	5,400	12,906	0	0	0	0	0	0	0	0	12,906	0	12,906	
0	19	Var Locs - Global Corp Security Program - 2023	CW	S2	01	333	0	0	0	0	333	0	333	0	0	0	0	0	0	0	0	333	0	333	
0	36	Physical Security Capital Plans - 2023	CW	S2	01	54	0	0	0	0	54	0	54	0	0	0	0	0	0	0	0	54	0	54	
0	37	Var Locs - Global Corp Security Program	CW	S2	01	54	0	0	0	0	54	0	54	0	0	0	0	0	0	0	0	54	0	54	
0	54	SOGR Client Security Program - 2023	CW	S2	01	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	0	50	
0	55	SOGR Client Security Program	CW	S2	01	120	120	100	100	100	540	387	927	0	0	0	0	0	0	0	0	927	0	927	
0	56	Physical Security Capital Plans	CW	S2	01	1,980	2,150	2,150	2,150	2,150	10,580	7,950	18,530	0	0	0	0	0	0	0	0	18,530	0	18,530	
0	57	CCTV Infrast Enhance-Counter Measures	CW	S2	03	373	925	925	925	800	3,948	3,220	7,168	0	0	0	0	0	0	0	0	7,168	0	7,168	
0	58	SOGR Client Security Program 2022	CW	S2	01	25	0	0	0	0	25	0	25	0	0	0	0	0	25	0	0	0	0	25	
0	60	New ULC Control Ctr & Security Typical Consult'n	CW	S2	04	99	45	0	0	0	144	0	144	0	0	0	0	0	45	0	99	0	0	144	
0	63	Citywide Badge Design Program (Corp & Client)	CW	S2	04	839	637	0	0	0	1,475	0	1,475	0	0	0	0	0	0	0	1,475	0	0	1,475	
0	64	Citywide Badge Design Program (Corp & Client)	CW	S3	04	-723	-292	0	0	0	-1,014	0	-1,014	0	0	0	0	0	0	0	-1,015	0	0	-1,014	
0	65	New ULC Control Ctr & Security Typical Consult'n	CW	S3	04	-50	-45	0	0	0	-95	0	-95	0	0	0	0	0	0	0	-95	0	0	-95	
0	66	CCTV Infrast Enhance-Counter Measures	CW	S3	03	572	575	-175	-175	-50	747	-720	27	0	0	0	0	0	0	0	27	0	0	27	
0	67	Var Locs - Global Corp Security Program	CW	S3	01	110	110	-959	-850	-850	-2,440	-2,900	-5,340	0	0	0	0	0	0	0	-5,340	0	0	-5,340	
0	68	SOGR Client Security Program	CW	S3	01	130	130	150	150	150	710	863	1,573	0	0	0	0	0	0	0	1,573	0	0	1,573	





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						2026	2027	2028	2029	2030	Total 2026-2030	Total 2031-2035	Total 2026-2035	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<b>FAC908346 Real Estate Services</b>																										
0	99	New Etobicoke CC - Phase 4 Tender & Construction	03	S2	04	-46,560	37,289	10,229	1,484	0	2,442	0	2,442	0	0	0	0	1,391	0	0	-116,449	117,500	0	2,442		
0	100	Signage and Wayfinding - Union Station 2021	10	S2	04	-50	-50	-50	-50	-50	-250	-100	-350	0	0	0	0	0	0	0	0	-350	0	-350		
0	101	Strategic Projects - Feasibility	CW	S6	04	0	750	750	750	750	3,000	3,750	6,750	0	0	0	0	0	0	0	0	6,750	0	6,750		
0	102	SOGR LEASED FACILITIES/PROPERTIES-2026	CW	S4	03	600	600	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	0	0	1,200	0	1,200	
Sub-total						108,735	205,582	38,137	74,079	2,050	428,582	9,850	438,432	0	0	0	0	241,505	0	477	19,301	177,150	0	438,432		
<b>FAC908565 APS - Facilities</b>																										
0	1	APS -Facilities 4 Offices	CW	S2	03	10	0	0	0	0	10	0	10	0	0	0	0	0	0	0	0	0	10	0	10	
Sub-total						10	0	0	0	0	10	0	10	0	0	0	0	0	0	0	0	0	0	10	0	10
<b>FAC908682 Transform TO</b>																										
0	1	Energy Conservation & Demand Mgt 2024	CW	S2	04	500	0	250	0	0	750	0	750	0	0	0	0	0	0	0	0	0	750	0	750	
0	2	Transform TO ECDM	CW	S2	04	96	0	0	0	0	96	0	96	0	0	0	0	0	0	0	0	0	96	0	96	
0	6	Transform TO - ECDM Future Year	CW	S6	04	0	500	500	500	500	2,000	2,000	4,000	0	0	0	0	0	0	0	0	0	4,000	0	4,000	
0	7	Energy Conservation & Demand Mgt 2024	CW	S2	04	1,000	250	0	0	0	1,250	0	1,250	0	0	0	0	0	0	0	0	0	1,250	0	1,250	
Sub-total						1,596	750	750	500	500	4,096	2,000	6,096	0	0	0	0	0	0	0	0	0	0	6,096	0	6,096
<b>FAC908743 Union Station East Wing</b>																										
0	2	Union Station East Wing	10	S2	04	1,140	853	0	0	0	1,993	0	1,993	0	0	0	0	0	0	0	0	0	1,993	0	1,993	
Sub-total						1,140	853	0	0	0	1,993	0	1,993	0	0	0	0	0	0	0	0	0	0	1,993	0	1,993
<b>FAC908926 Net Zero Carbon Plan Program</b>																										
0	1	Net Zero Carbon Plan - 5 sites	CW	S2	04	2,259	2,653	2,750	750	0	8,413	0	8,413	0	0	0	0	0	0	0	0	0	8,413	0	8,413	
0	9	SLMS Net-zero retrofit-Carbon Budget	13	S2	04	1,500	4,550	2,450	3,000	0	11,500	0	11,500	0	0	0	0	0	0	0	0	0	11,500	0	11,500	
0	10	30 net-zero studies CREM-Carbon Budget	CW	S2	04	1,799	1,500	1,000	1,000	2,500	7,799	7,500	15,299	0	0	0	0	0	0	0	0	0	15,299	0	15,299	
0	11	Civic Centres(4) Net-Zero Retrofits-Carbon Budget	CW	S2	04	700	3,500	10,000	13,500	16,000	43,700	22,500	66,200	0	0	0	0	0	0	0	0	0	66,200	0	66,200	
0	12	Net-zero retrofits 132 CREM sites-Carbon Budget	CW	S2	04	0	3,400	8,000	18,500	29,500	59,400	119,000	178,400	0	0	0	0	0	0	0	0	0	178,400	0	178,400	
0	15	MH - Net Zero Initiatives (Phase 2)	13	S4	04	4,235	17,235	13,790	2,300	2,100	39,660	0	39,660	0	0	0	0	0	0	0	0	0	39,660	0	39,660	
0	16	Net-zero retrofits 132 CREM sites-Carbon Budget	CW	S3	04	0	0	0	0	0	0	3,000	3,000	0	0	0	0	0	0	0	0	0	3,000	0	3,000	

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<u>FAC908926 Net Zero Carbon Plan Program</u>																											
0	19	MAC - Net Zero Initiatives (Phase 2)	18	S6	04	0	3,281	1,500	100	100	4,981	850	5,831	0	0	0	0	0	0	0	0	0	0	5,831	0	5,831	
0	20	MH - Net Zero Carbon Initiatives Phase 1	13	S2	04	2,263	0	0	0	0	2,263	0	2,263	0	0	0	0	0	0	0	0	0	0	2,263	0	2,263	
0	21	MH - Net Zero Carbon Initiatives Phase 1	13	S3	04	-772	375	246	282	198	329	0	329	0	0	0	0	0	0	0	0	0	0	329	0	329	
0	22	MAC - Net Zero Carbon Initiatives Ph1	18	S2	04	46	3,289	0	0	0	3,335	0	3,335	0	0	0	0	0	0	0	0	0	0	3,335	0	3,335	
Sub-total						12,031	39,783	39,736	39,432	50,398	181,380	152,850	334,230	0	0	0	0	0	0	0	0	0	0	334,230	0	334,230	
<u>FAC909003 CREM City-Wide Real Estate</u>																											
0	1	CREM City-Wide Real Estate Technology Ecosystem	CW	S2	04	37	2,200	0	0	0	2,237	0	2,237	0	0	0	0	0	0	0	0	0	0	2,237	0	2,237	
0	2	CREM City-Wide Real Estate Technology Ecosystem	CW	S2	04	5,850	4,500	0	0	0	10,350	0	10,350	0	0	0	0	0	0	0	0	0	0	10,350	0	10,350	
0	3	City-wide Asset Mgmt Initiatives	CW	S2	04	4,217	3,520	7,040	0	0	14,777	0	14,777	0	0	0	14,777	0	0	0	0	0	0	0	0	14,777	
Sub-total						10,104	10,220	7,040	0	0	27,364	0	27,364	0	0	0	14,777	0	0	0	0	0	0	12,587	0	27,364	
<u>UNS907745 USR - Construction Contracts</u>																											
0	15	Heritage Lighting	10	S2	04	272	0	0	0	0	272	0	272	0	0	0	0	272	0	0	0	0	0	0	0	272	
Sub-total						272	0	0	0	0	272	0	272	0	0	0	0	272	0	0	0	0	0	0	0	272	
<u>UNS907746 USR - Professional Services</u>																											
0	18	Union Station Enhancement Project (USEP) Pkg 3	10	S2	04	-1,558	1,692	0	0	0	134	0	134	0	0	0	0	0	0	0	0	134	0	0	0	134	
0	20	Heritage Interpretation Plan	10	S2	04	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	0	0	50	
0	21	UNS - Walks and Garden Trust Commemoration	10	S2	04	157	0	0	0	0	157	0	157	0	0	0	0	157	0	0	0	0	0	0	0	157	
0	22	Union Station Enhancement Project (USEP) Pkg 1	10	S2	04	-920	1,218	0	0	0	298	0	298	0	0	0	0	0	0	0	0	298	0	0	0	298	
0	23	Union Station Enhancement Project (USEP) Pkg 3	10	S2	04	1,558	0	0	0	0	1,558	0	1,558	0	0	0	0	0	0	0	0	1,558	0	0	0	1,558	
0	24	Union Station Enhancement Project (USEP) Pkg 1	10	S2	04	1,218	0	0	0	0	1,218	0	1,218	0	0	0	0	0	0	0	0	1,218	0	0	0	1,218	
Sub-total						505	2,910	0	0	0	3,415	0	3,415	0	0	0	0	207	0	0	3,208	0	0	0	3,415		
<b>Total Program Expenditure</b>						257,927	491,921	311,158	291,097	178,370	1,530,473	450,215	1,980,688	0	3,375	0	28,216	247,501	0	6,956	44,199,635,105	15,337	1,980,688				

