

Welcome and Introductions – Don Boyle, Chief Executive Officer, Exhibition Place

Don welcomed the participants to the Community Liaison Meeting this evening, both in person and online. The purpose of these meetings is to liaise regularly with members of the communities surrounding Exhibition Place, present new Board directions, address major Exhibition Place events and projects, and listen to and respond to issues and feedback raised by the surrounding community.

Don introduced the Board of Governors Members and the Exhibition Place staff in attendance.

- Board of Governors Member – Sharleen Ahmed
- Exhibition Place Staff – Don Boyle, Kelvin Seow, Prashant Bhalja, Catherine de Nobriga, Nigel Fernandes, and Debbie Sanderson

Tonight, we will provide updates on the FIFA World Cup, the Bentway, Capital Works Updates, Community Activations, and an update on Strategic Plan initiatives for 2025.

Exhibition Place works diligently to maintain the lines of communication with the surrounding community, ensuring you have up-to-date information. We continue to improve access to, within, and around Exhibition Place, and your input can help us to achieve this goal. Feel free to ask any questions or offer your suggestions throughout the meeting.

FIFA World Cup 2026 Update – Don Boyle, Chief Executive Officer, Exhibition Place

- The Final Draw is being held on Friday, December 5th, 2025 @ 12 noon and will be broadcast on TSN
- We will learn which national teams will be playing in Toronto, and this leads to the finalized match schedule, which will accelerate the Host City conversations with incoming teams
- It will launch a new phase of community outreach to those Toronto neighborhoods whose national team will be playing in Toronto
- Construction on the additional seating on the north and south ends will commence following the Royal Agricultural Winter Fair

The Bentway Collaboration Mural Wall and Future Connection – Don Boyle, Chief Executive Officer, Exhibition Place

- Exhibition Place and The Bentway have completed their fourth collaboration marking the liminal space between both sites
- A 10,000 square-foot mural on the north side of the Gardiner Cubicles which has a visual impact from several perspectives - Strachan Avenue Bridge, Liberty Village high rises and Go Train, and will open up to direct pedestrian access with the completion of Metrolinx construction
- This first iteration was designed by Canadian artist Rebecca Munce and includes arches, domes and towers inspired by the historic architecture of Exhibition Place, imagined as a dramatic rotating canvas that will change every two years
- Munce draws from her studio practice to explore site memory, native flora, and a series of ornate passageways which reimagines the concrete wall as a veil between The Bentway and the historic gates of Exhibition Place

Capital Projects Update – Prashant Bhalja, Director, Capital Works, Exhibition Place

Enercare Centre – Main Roof Rehabilitation (substantially complete)

- Largest fluid applied roof restoration project in the GTA, and has a 25-year warranty the same as a new roof project
- Rehabilitation vs. full replacement allowed for continuous occupancy of the building and minimal disruption to events
- 500 tons of waste was saved from going to the landfill by restoring the roof
- Solarreflective roof improves the environment by limiting heat absorption (heat island effect) and saves energy by keeping the building cooler

- Project was completed 2 months ahead of schedule

Coliseum Complex – Concrete Walkways and Bio Graphene Pilot (in progress)

- Heritage masonry brick restoration below and above grade
- Complete replacement of the existing deteriorated concrete slab with new heavier duty reinforced concrete to accommodate the heavier loads encountered onsite
- Bio Graphene Pilot project is to measure the performance of new green technology
- Bio Graphene concrete uses graphene from 100% organic material
- Graphene replaces approximately 25% of the cement required in the concrete mix reducing the overall carbon footprint

General Services Building – HVAC Upgrade

- Installation of two new air source heat pumps for the Archives and Office Spaces
- The heat pumps have an automatic switch from heat to air conditioning
- Added heating ventilation and air conditioning to the 3rd floor of the building
- Removal of air handling units that are no longer operational
- Removal of steam heating throughout the areas which reduces energy consumption by increasing efficiency
- There is no natural gas use, which lowers both the carbon footprint and operational costs

Freight elevator modernization at Automotive Building (in progress)

- The machine room is in a deteriorated condition, exhibiting signs of delaminated and spalled concrete
- Structural concrete repairs to suspended slab and stairs
- New power, lighting, HVAC, painting, sump pumps, life safety
- The elevator is non-operational and will be replaced with new

Tree Uplighting – Enercare Centre (complete)

- Tree up-lighting in front of Enercare Centre to enhance the pedestrian experience and curbside appeal
- Energy efficient LED inground lighting which are remote control, cloud based, and programmable with any colour combination

Underground High Voltage Cables – West Phase 4 (substantially complete)

- Underground HV cables on the grounds are over 70 years old, over 12.5 km of high voltage cables
- Three phases of multi-year project completed so far, with phase 4 being the west side of the grounds
- Looking to complete the project before FIFA World Cup

Planned Projects for 2026

- Centennial Square Sports Courts
- Automotive Building façade lighting
- Princess Margaret Fountain Rehabilitation
- Salons 103, 105, 109, and 110 Renovations (AV upgrades, Lighting, Finishes)
- Press Building Foundation Repairs and IT Systems Upgrades

Strategic Plan Update – Kelvin Seow, Chief People and Strategy Officer, Exhibition Place

- The Exhibition Place Team have been working on 87 different Strategic Plan Initiatives throughout 2025
- Every initiative contributes to fulfilling one of our Strategic Plan Goals based on continuous improvement approach
- New OSCAR AI Sorting Machines have been installed to educate guests about waste diversion and encourage diversion habits
- New energy-efficient LED lights have been installed on the façade of the Automotive Building and at the Princes' Gates
- The key results of 2025 will be presented at the April 2026 Board Meeting
- The current strategic plan ends in 2026; staff will begin planning the next Strategic Plan – 2027 to 2030
- Community feedback and engagement will be a critical component of the plan's development

Community Activation – Kelvin Seow, Chief People and Strategy Officer, Exhibition Place

- This is the 2nd year growth of the community partnerships policy to support site activation - Children's Breakfast Club bike ride during the Honda Indy, the "Great Toronto Picnic" that saw 2,000 attendees, expanding programming for "Music in the Park" through a partnership with the Parkdale Residents Association
- Collaborated with the Mississaugas of the Credit and Canoe Landing Summer Camp to engage 142 campers in programming for the Indigenous Feature Wall through a full day of cultural education and activities
- The team prepared a video of all the events that took place during the 2025 calendar year, indicating name of the event, attendees and fees raised for charity

Resolution Run – Don Boyle, Chief Executive Officer, Exhibition Place

- A new event on January 1, 2026 – Resolution Run at Exhibition Place
- A portion of the sponsorship and participant fees will be allocated to the Children's Breakfast Clubs
- The Strategy is to turn the First Stride into a shared moment of optimism for Toronto
- Free parking will be offered to all participants
- The primary objective is to deliver a 1st year experience that sets high expectations within the running community and Toronto, providing a platform where future growth can take place

Questions

1. What is happening with the Better Living Centre?
 - There will be a public discussion – concept as it takes up 4 acres and only used 16% of the year
 - It is used for a shelter 4 months of the year, although there is no heat or air conditioning in the building
 - We can't bring in heavy equipment and want to use it for events and repurpose it
 - Activating this area would be facing Lake Ontario

At the conclusion of the meeting, Don thanked all guests for attending and their active participation in the Community Liaison Meeting, along with their support for Exhibition Place to be Canada's Premier Destination for Conventions, Exhibitions, Events, and Entertainment.

Don reminded the attendees we will have a meeting in the spring of 2026 to provide updates on the FIFA World Cup along with details on Exhibition Place and the grounds.