

**BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF DECEMBER 31, 2025**

TABLE 1 - 2025 NET CAPITAL WORKS PROGRAM PROJECTS

Date: March 24, 2026

NO.	2025 PROJECTS	PROJECT NO. (ENDING WITH)	1 APPROVED / REVISED BUDGET	2 CONSULTING	3 CONTRACTING	4 IN-HOUSE WORK	5 PROJECT MGMT. COSTS	6 ADMIN. CHARGES	7 COMMITTED (2 TO 6)	8 NON- COMMITTED VS. BUDGET (1 - 7)	9 ACTUAL (CASH FLOW) 2025	10 COMPLETION TARGET	11 COMMENTS
	PRE-ENGINEERING (072)												
1	57211 Varius Bldgs.- Study, Investigate, Design, Engineer	57211	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$175,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	PARKS, PARKING LOTS, & ROADS (079)												
2	57912 Sidewalks, Parking Lots and Roads -AODA	57912	140,000	80,264	48,577	0	6,103	5,057	140,000	0	140,000	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$2,500,000 as partial supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20). Design for Parking Lot CP853 and Honda Indy 2025 work complete.
	PARKS, PARKING LOTS, & ROADS (079)												
3	57913 Street & Parking Lots Lighting Retrofit	57913	165,000	0	156,751	0	8,249	0	165,000	0	165,000	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$500,000 as partial supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20). Tree uplighting in front of Enercare Centre complete;
	PARKS, PARKING LOTS, & ROADS (079)												
4	57914 Upgrade of Landscaping South of Enercare Centre	57914	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	PARKS, PARKING LOTS, & ROADS (079)												
5	57915 Parking Technology (LRP) Upgrade	57915	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$150,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	PARKS, PARKING LOTS, & ROADS (079)												
6	57916 Build Curbstop Replacement	57916	50,000	0	47,800	0	2,200	0	50,000	0	50,000	31-Dec-25	Supplementary funding to item #48 - Riding Ring at Horse Palace.
	PARKS, PARKING LOTS, & ROADS (079)												

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7	57917 New Pedestrian Features	57917	150,000	0	143,400	0	6,600	0	150,000	0	150,000	31-Dec-25	Supplementary funding to item #30 - Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive.
	PARKS, PARKING LOTS, & ROADS (079)												
8	57918 Replace Existing Bollards & Install New as Required	57918	150,000	0	143,400	0	6,600	0	150,000	0	150,000	31-Dec-25	Project complete for Princes' Gates and Automotive Building Façade Lighting upgrade.
	PARKS, PARKING LOTS, & ROADS (079)												
9	57919 Storm Catch Basin Covers Replacement Groundswide	57919	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	PARKS, PARKING LOTS, & ROADS (079)												
10	57920 Festival Plaza Development	57920	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$150,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
11	57521 Emergency Generators Upgrades at Various Buildings (2025)	57521	550,000	4,750	522,802	0	22,000	448	550,000	0	428,336	31-May-26	Council approved In-Year Budget Adjustment of the initial approved budget of \$2,000,000 for 2026 was accelerated to 2025 and then reallocated as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20). Construction in progress for the emergency generator upgrade project at General Services Building;
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
12	57522 Building Automation System	57522	300,000	0	286,500	0	13,500	0	300,000	0	300,000	31-Dec-25	Project complete for Johnson Controls server, software, engines and N2 System controls upgrade.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
13	57523 Transformers, Switchgears, Circuit Breakers & Feeders	57523	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Supplementary funding to item #11 - Emergency Generator at General Services Building.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												

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14	57524 Replace Fibre Optic Cable Grounds-Wide	57524	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$300,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
15	57525 Upgrade Communication Infrastructure	57525	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$500,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
16	57526 Fluorescent Light Fixtures -Various	57526	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
17	57527 Replacement of UPS (Uninterrupted Power Supply) Modules	57527	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as partial supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20). Supply of UPS and batteries complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
18	57528 GS Upgrade of Infrastructure Cabling/Integration with Security Control Room	57528	150,000	0	143,400	0	6,600	0	150,000	0	150,000	31-Dec-25	Supplementary funding to item #46 - HVAC Upgrades at General Services Building.
	ENERCARE CENTRE (076)												
19	57629 Retrofit Various Loading Dock Ramps & Platforms	57629	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												

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20	57630 Roof Sectional Replacement over Exhibit Halls	57630	17,693,000	89,150	16,986,254	0	615,692	1,904	17,693,000	0	16,968,173	31-May-26	Council approved In-Year Budget Adjustment to the initial budget of \$7,000,000. A total amount of \$10693,000 from within 2025-2026 Capital program was approved as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See various items in Tables 1 & 2 for details). Main Roof Rehabilitation project is complete; Metal Roof Rehabilitation over the Galleria is scheduled in the spring;
	ENERCARE CENTRE (076)												
21	57631 Retrofit Overhead Doors	57631	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												
22	57632 Retrofit Salons	57632	250,000	227,912	12,088	0	10,000	0	250,000	0	104,610	31-May-26	Design and tendering for Salons 103, 105, 109 and 110 complete. See separate tender report.
	ENERCARE CENTRE (076)												
23	57633 Hufcor Partitions Replacement & Retrofits (in Phases)	57633	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$300,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												
24	57634 Pneumatic Valves to Direct Digital Controls Modernization	57634	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$300,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												
25	57635 LED Lighting and Conservation/Demand Management -Offices, Galleria, Common Areas, EXIT Signs	57635	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$100,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												

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			APPROVED / REVISED BUDGET	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	NON- COMMITTED VS. BUDGET (1 - 7)	ACTUAL (CASH FLOW) 2025	COMPLETION TARGET	COMMENTS
26	57636 Floor Ports Rebuilding	57636	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	ENERCARE CENTRE (076)												
27	57637 Transformers and Generators Retrofit & Overhaul -Emergency	57637	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Supplementary funding to item #11 - Emergency Generator at General Services Building.
	ENERCARE CENTRE (076)												
28	57638 Fire Device Replacement	57638	22,000	0	21,830	0	170	0	22,000	0	22,000	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$100,000 as partial supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	COLISEUM COMPLEX (077)												
29	57739 Masonry Restoration - Industry Building	57739	200,000	0	191,000	0	9,000	0	200,000	0	200,000	31-Dec-25	Supplementary funding to item #30 - Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive.
	COLISEUM COMPLEX (077)												
30	57740 Sidewalk and Paving Upgrades	57740	500,000	19,836	459,391	0	20,000	773	500,000	0	446,312	31-May-26	Phase 1 construction for Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive completed in 2025. Phase 2 scheduled for this spring.
	COLISEUM COMPLEX (077)												
31	57741 Masonry Restoration - Mid-Arch	57741	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Supplementary funding to item #30 - Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive.
	COLISEUM COMPLEX (077)												
32	57742 Electrical Lighting System (LED) in Phases including EXIT Signs	57742	200,000	10,428	180,573	0	8,000	1,000	200,000	0	158,706	31-May-26	Construction for exterior and tree uplighting substantially complete.
	QUEEN ELIZABETH BUILDING (073)												
33	57343 Replace Rooftop Heating & Cooling Units for Exhibit Hall	57343	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$100,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).

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	QUEEN ELIZABETH BUILDING (073)												
34	57344 Replace AHU in Mechanical Room	57344	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$500,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	OTHER BUILDINGS (074)												
35	57445 Grounds Security Surveillance System/ Card Access/ CCTV	57445	300,000	2,183	284,317	0	13,500	0	300,000	0	300,000	31-Dec-25	Project complete for various security system upgrade projects;
	OTHER BUILDINGS (074)												
36	57446 Public Art & Monument Collection Restoration & Conservation	57446	50,000	5,100	42,700	0	2,200	0	50,000	0	50,000	31-Dec-25	Project complete for Shriners Peace Monument conservation treatment.
	OTHER BUILDINGS (074)												
37	57447 Emergency Command Centre	57447	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$500,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	OTHER BUILDINGS (074)												
38	57448 Bandshell - Accessibility Feature for the Elevator Door	57448	50,000	0	47,800	0	2,200	0	50,000	0	50,000	31-Dec-25	Supplementary funding to item #40 - Freight Elevator Modernization and Machine Room Structural Rehabilitation at Automotive Building.
	AUTOMOTIVE BUILDING (085)												
39	58549 Roof Localized Replacement	58549	50,000	0	47,800	0	2,200	0	50,000	0	50,000	31-Dec-25	Supplementary funding for item #8 in Table 1 - Princes' Gates and Automotive Building Façade Lighting upgrade.
	AUTOMOTIVE BUILDING (085)												
40	58550 Elevators Retrofit	58550	250,000	6,515	231,840	0	10,000	1,646	250,000	0	158,301	31-May-26	Project substantially complete for Freight Elevator Modernization and Machine Room Structural Rehabilitation at Automotive Building.
	AUTOMOTIVE BUILDING (085)												

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41	58551 Heat Pump Replacement	58551	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$400,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	AUTOMOTIVE BUILDING (085)												
42	58552 Lighting -Various	58552	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$500,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	AUTOMOTIVE BUILDING (085)												
43	58553 Fire Alarm System Upgrade	58553	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Supplementary funding to item #40 - Freight Elevator Modernization and Machine Room Structural Rehabilitation at Automotive Building.
	BETTER LIVING CENTRE (083)												
44	58354 Fire Alarm System Replacement	58354	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$50,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	GENERAL SERVICES BUILDING (091)												
45	59155 Localized Masonry Cladding & West Elevation Windows Replacement	59155	50,000	0	47,800	0	2,200	0	50,000	0	50,000	31-Dec-25	Supplementary funding to item #46 - HVAC Upgrades at General Services Building.
	GENERAL SERVICES BUILDING (091)												
46	59156 Plumbing & HVAC Equipment Replacement	59156	350,000	0	322,805	9,789	15,000	2,406	350,000	0	350,000	31-Dec-25	Project complete for HVAC Upgrades at General Services Building.
	GENERAL SERVICES BUILDING (091)												
47	59157 Fire Alarm & Fire Code Upgrades	59157	50,000	0	47,800	0	2,200	0	50,000	0	50,000	31-Dec-25	Supplementary funding to item #46 - HVAC Upgrades at General Services Building.
	HORSE PALACE (080)												
48	58058 Riding Ring Upgrade	58058	100,000	5,019	88,081	0	4,500	2,400	100,000	0	100,000	31-Dec-25	Project complete for Riding Ring Upgrades at Horse Palace with supplementary funding from various related projects and building tenants.
	HORSE PALACE (080)												

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49	58059 Lighting -Various	58059	100,000	0	95,500	0	4,500	0	100,000	0	100,000	31-Dec-25	Supplementary funding to item #48 - Riding Ring Upgrades at Horse Palace.
	FOOD BUILDING (081)												
50	58160 Replace Overhead Doors	58160	200,000	0	192,000	0	8,000	0	200,000	0	8,000	31-Dec-26	Project reprioritized to be implemented in 2026.
	FOOD BUILDING (081)												
51	58161 Fire Alarm System Renewal	58161	31,213	0	30,000	0	1,213	0	31,213	0	1,213	31-Dec-26	Project reprioritized to be implemented in 2026.
	PRESS BUILDING (081)												
52	59262 Foundations & Sealants in Crawl Space	59262	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$200,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20).
	PRESS BUILDING (081)												
53	59263 Electrical and IT Infrastructure Upgrades	59263	50,000	48,000	0	0	2,000	0	50,000	0	41,933	31-May-26	Council approved In-Year Budget Adjustment of the initial budget of \$250,000 as partial supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20). Design and tendering for CNE Administration Building complete. Construction in progress.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
54	59664 Phase 2 -Consolidate Substations & Upgrade Code (2025)	59664	625,000	0	597,000	0	28,000	0	625,000	0	625,000	31-Dec-25	Supplementary funding to item #55 - High Voltage Cables A34T and A35T West replacement.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
55	59665 Phase 1 -Replace Priority Feeders (2025)	59665	1,000,000	135,492	820,076	0	43,927	504	1,000,000	0	1,000,000	31-Dec-25	Project complete for High Voltage Cables A34T and A35T West replacement.
Part 1 = Total 2025 Net Capital Program Budget			24,276,213	634,648	22,716,785	9,789	898,854	16,137	24,276,213	0	22,867,583		

Part 1 Variance: Committed vs. Budget

100%

94%

Part 1 Variance: Actual vs. Budget

TABLE 2 - 2024 CASH FLOW CARRY FORWARD PROJECTS

	PROJECT NO.	1	2	3	4	5	6	7	8	9	10	11
									NON-	ACTUAL		

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NO.	2024 PROJECTS WITH CARRY FORWARD \$	NO. (ENDING WITH)	CARRY FORWARD \$ TO 2024	CONSULTING	CONTRACTING	IN-HOUSE WORK	PROJECT MGMT. COSTS	ADMIN. CHARGES	COMMITTED (2 TO 6)	COMMITTED VS. BUDGET (1 - 7)	(CASH FLOW) 2023	COMPLETION TARGET	COMMENTS
	PRE-ENGINEERING (072)												
1	47211 Various Bldgs.- Study, Investigate, Design, Engineer	47211	88,731	88,525	0	0	0	207	88,731	0	88,731	31-Oct-25	Project complete.
	PARKS, PARKING LOTS, & ROADS (079)												
2	47913 Street & Parking Lots Lighting Retrofit	47913	29,471	0	28,476	0	0	994	29,471	0	29,471	31-Mar-25	Project complete.
	M/E & COMMUNICATION INFRASTRUCTURE (075)												
3	47526 GS Upgrade of Infrastructure Cabling/Integration with Security Control Room	47526	273,726	0	273,726	0	0	0	273,726	0	273,726	31-Mar-25	Part of Security Operations Centre upgrade. Project complete.
	ENERCARE CENTRE (076)												
4	47630 Roof Sectional Replacement over Heritage Court	47630	329,071	42,575	286,496	0	0	0	329,071	0	329,071	30-Jun-25	Supplementary funding to item #20 in Table 1 - Enercare Centre Main Roof Rehabilitation.
	COLISEUM COMPLEX (077)												
5	47737 Sidewalk and Paving Upgrades	47737	123,694	60,364	63,330	0	0	0	123,694	0	123,694	31-Oct-25	Partial supplementary funding to item #30 in Table 1 - Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive.
	COLISEUM COMPLEX (077)												
6	47738 Loading Dock Doors Restoration	47738	72,500	0	72,500	0	0	0	72,500	0	72,500	31-Oct-25	Supplementary funding to item #30 in Table 1 - Walkways, Driveways and Masonry Rehabilitation along Manitoba Drive.
	COLISEUM COMPLEX (077)												
7	47740 Steam and Condensate Piping Systems Retrofit in Phases (Hot Water Conversion)	47740	28,150	27,943	0	0	0	207	28,150	0	28,150	31-Dec-25	Project complete.
	COLISEUM COMPLEX (077)												
8	47741 Elevator Modernization (Mid-Arch, East and West Annex)	47741	476,070	53,650	422,420	0	0	0	476,070	0	476,070	31-Dec-25	Supplementary funding to item #40 in Table 1- Freight Elevator Modernization and Machine Room Structural Rehabilitation at Automotive Building.
	OTHER BUILDINGS (074)												

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Date: **March 24, 2026**

NO.	2025 PROJECTS	PROJECT NO. (ENDING WITH)	1 APPROVED / REVISED BUDGET	2 CONSULTING	3 CONTRACTING	4 IN-HOUSE WORK	5 PROJECT MGMT. COSTS	6 ADMIN. CHARGES	7 COMMITTED (2 TO 6)	8 NON- COMMITTED VS. BUDGET (1 - 7)	9 ACTUAL (CASH FLOW) 2025	10 COMPLETION TARGET	11 COMMENTS
9	47447 Emergency Command Centre	47747	106,683	18,295	87,841	547	0	0	106,683	0	106,683	30-Apr-25	Project complete for Security Operations Centre upgrades.
	AUTOMOTIVE BUILDING (085)												
10	48550 Hufcor Wall Replacement	48550	0	0	0	0	0	0	0	0	0	31-Dec-25	Council approved In-Year Budget Adjustment of the initial budget of \$145,000 as supplementary funding for Enercare Centre Main Roof Rehabilitation project (See item #20 in Table 1).
	AUTOMOTIVE BUILDING (085)												
11	48551 Heat Pump Replacement	48551	133,580	8,050	121,076	4,454	0	0	133,580	0	133,580	31-Dec-25	Supplementary funding for item #13 in Table 2 - Ballroom Lighting Upgrades at Automotive Building.
	AUTOMOTIVE BUILDING (085)												
12	48552 Danfos VFD	48552	16,878	0	16,878	0	0	0	16,878	0	16,878	30-Apr-25	Project complete.
	AUTOMOTIVE BUILDING (085)												
13	48553 Lighting -Various	48553	78,611	4,168	74,443	0	0	0	78,611	0	78,611	31-Mar-25	Project complete for Ballroom Lighting Upgrade at Automotive Building.
	BETTER LIVING CENTRE (083)												
14	48355 Fire Alarm System Replacement	48355	15,184	7,434	7,750	0	0	0	15,184	0	15,184	30-Nov-25	Project complete.
	GENERAL SERVICES BUILDING (091)												
15	49157 Lighting Retrofit -Various	49157	194,000	0	194,000	0	0	0	194,000	0	194,000	30-Apr-25	Part of Security Operations Centre upgrade. Project complete.
	HORSE PALACE (080)												
16	48060 Riding Ring Upgrade	48060	126,100	3,240	122,860	0	0	0	126,100	0	126,100	30-Sep-25	Supplementary funding to item #48 in Table 1 - Riding Ring Upgrades at Horse Palace. Project complete.
	FOOD BUILDING (081)												
17	48162 Lighting	48162	111,663	0	111,663	0	0	0	111,663	-0	72,355	31-Dec-26	Project complete for replacement of four rollup doors at Food Building. Remaining funds to be used for similar work in 2026.

BOARD OF GOVERNORS OF EXHIBITION PLACE
APPENDIX A - CAPITAL WORKS PROGRAM REPORT
AS OF DECEMBER 31, 2025

TABLE 1 - 2025 NET CAPITAL WORKS PROGRAM PROJECTS

Date: March 24, 2026

NO.	2025 PROJECTS	PROJECT NO. (ENDING WITH)	1 APPROVED / REVISED BUDGET	2 CONSULTING	3 CONTRACTING	4 IN-HOUSE WORK	5 PROJECT MGMT. COSTS	6 ADMIN. CHARGES	7 COMMITTED (2 TO 6)	8 NON- COMMITTED VS. BUDGET (1 - 7)	9 ACTUAL (CASH FLOW) 2025	10 COMPLETION TARGET	11 COMMENTS
	FOOD BUILDING (081)												
18	48163 Fire Alarm System Renewal	48163	12,738	0	12,738	0	0	0	12,738	0	0	31-Dec-26	Remaining funding being reprioritized to be implemented in 2026.
	ELECT. UNDERGROUND HIGH VOLTAGE UTIL. (096)												
19	49665 Phase 1 -Replace Priority Feeders (2024)	49665	33,165	33,165	0	0	0	0	33,165	-0	33,165	31-May-25	Project complete.
Part 2 = Total 2024 Carry Forward			2,250,013	347,409	1,896,195	5,002	0	1,407	2,250,013	-0	2,197,968		

Part 2 Variance: Committed vs. Budget

100%

98%

Part 2 Variance: Actual vs. Budget

Parts (1+2) = Total 2025 Net Program + 2024 Carry Forward

26,526,226

982,057

24,612,980

14,791

898,854

17,544

26,526,226

-0

25,065,551

Parts (1+2) Variance: Committed vs. Budget

100%

94%

Parts (1+2) Variance: Actual vs. Budget

Notes:

1. Administration charges include printing, ads, permits and legal services etc.
2. Committed indicates a legal (contractual) obligation with third party and/or commitment.
3. Non-Committed indicates approved budgeted funds remaining, which are not contracted or committed as yet.